

Date: February 15, 2018
To: Colonel Eliot K. Isaac, Police Chief
From: Lieutenant Deborah A. Bauer, CA Compliance Unit
Copies to:
Subject: Department Community Engagement Initiatives and Programs

The Collaborative Agreement Compliance Unit (CACU) has been tasked with the organization, review, editing, and formatting of submissions from Department districts and sections regarding problem solving efforts engaged in over the past 18 – 24 months. During this process, some of the submissions could not be included because the projects did not qualify as “problem solving”, as defined by the Collaborative Agreement, paragraphs 16 and 17:

- ¶ 16: *The City of Cincinnati, the plaintiffs and the FOP, shall adopt **problem solving** as the principal strategy for addressing crime and disorder problems. **Initiatives to address crime and disorder will be preceded by careful problem definition, analysis and an examination of a broad range of solutions.** The City of Cincinnati will routinely evaluate implemented solutions to crime and disorder problems, regardless of the agency leading the problem-solving effort. The City will develop and implement a plan to coordinate the City’s activities so that multi-agency problem solving with community members becomes a standard practice. Such an approach does not preclude law enforcement and prosecution.*
- ¶ 17: *The City of Cincinnati is committed to community problem-oriented policing (CPOP) as a means to reduce crime and improve the quality of life for its citizens. The plaintiffs and the FOP join in that commitment. The Cincinnati Police Department (CPD) recognizes CPOP as the next phase of effective community policing. Current research and case studies from around the world indicate that **the problem-solving process known as SARA (Scanning, Analysis, Response, and Assessment)** effectively addresses crime, disorder, and the fear of crime in communities. The Parties acknowledge that there are broad causes of crime and disorder. For a long period of time the police have been looked at as the only entity to address crime and disorder in our community. This Agreement is designed to encourage the Parties to commit to help the police and community work together to address crime, disorder, and quality of life issues in the Cincinnati metropolitan area.*

Due to the amount of time and effort invested and the successful outcomes of these types of projects, we feel it is important to include some of them as examples of the Department’s commitment to community engagement and improving neighborhood quality of life. In addition, we are including a brief overview of the responsibilities and activities conducted by the CPD Community Relations Unit (CRU). This unit is comprised of officers who not only engage in problem solving and community engagement, they are also trained and dedicated to address specialized issues that affect all Cincinnati neighborhoods.

Community Relations Unit Overview

The Community Relations Unit (CRU) is responsible for several different functions related to community engagement and public relations. A civilian Director of Communications, police lieutenant and police sergeant oversee public information and social media tasks, while another police sergeant supervises officers (currently six) who work with the community in organized, structured problem-solving efforts, and also specialize in addressing specific concerns and issues affecting citizens throughout the City. This overview will focus on the responsibilities and impact of these specialized officers.

1. **Faith Based Liaison** – The Faith Based Liaison was created to approach Cincinnati’s faith-based populace and include congregations in a mission to build and strengthen relationships between police and churchgoing communities. This officer works in partnership with neighborhood faith alliances, volunteer clergy and peace ambassadors, as well as expressly-appointed clergy trained to respond to critical incidents that occur in the community. They seek to open gates to areas with a hard-to-serve population, offer victim assistance to the community, help to restore peace in periods of turmoil and serve to bolster compromised areas by initiating positive change.
2. **Immigrant Affairs Liaison** – The mission of the Immigrant Affairs Liaison is to address integration and perceptual challenges to encourage immigrant access to the city and its community-based services. Through informational and educational resources, this liaison officer promotes greater trust and civic participation while improving the quality of life in many of Cincinnati’s culturally diverse communities.
3. **LGBTQ / Homeless / Human Trafficking Liaison** – This liaison officer provides a bridge between the police, the LGBTQ community and the Homeless community, including persons affected by human trafficking. They also educate, promote programs and engage the community in public safety awareness campaigns. The liaison officer works in partnership with allies, community leaders, business owners and residents to develop strategies to improve trust, enhance police legitimacy, and to eliminate stereotypical communication gaps between law enforcement and these communities.
4. **Citizens on Patrol Program Coordinator** – This officer utilizes volunteer resources to promote a strong community-police partnership in proactive problem-solving. The Citizens on Patrol program is driven by the involvement of Cincinnati’s residential and business stakeholders in the reclamation of their communities through proactive measures and uniform visibility.
5. **Chronic Nuisance Investigator** – The Chronic Nuisance officer works with a member of the City Solicitor’s Office to identify and address properties that habitually are in violation of City Municipal Codes. They work in partnership with the owners and operators of multi-family premises to address the negative impacts caused by chronic nuisance activities, and improve the vitality of neighborhoods by addressing excessive calls for service to the police. Rules, procedures and penalties have been established to address the owners of the premises that have chronic nuisance issues and fail to take corrective measures. These nuisances include activities related to drugs, disorder, and violence.

6. Re-Entry Liaison Officer – The Re-Entry Liaison Officer is responsible for working with Cincinnati inmates from the Hamilton County Justice Center who are in the process of re-entering mainstream society. This officer partners with the Hamilton County Office of Re-Entry and other agencies to provide support and resources (housing, education, employment, rehabilitation, etc.) to help reduce recidivism, promote positive police-community relationships at all levels, and ensure successful transition back into society.

Additional Community Engagement Projects

Figure 1 provides a listing of community engagement efforts the Department has undertaken to improve the quality life and build trust within Cincinnati neighborhoods. This list was provided to the Ohio Office of Criminal Justice Services (OCJS) as verification of our Department’s compliance with the State of Ohio Collaborative standards requirements established for Community Engagement.

Figure 1: Cincinnati Police Department – Community Engagement Programs

Adopt-A-Class	Officers ‘adopt’ elementary-age classes and individually engage with each student to mentor through educational resources
Blockwatch	Blockwatch establishes a network for citizens to share crime prevention ideas, safety concerns and criminal activity alerts with their neighbors and Police. Residents learn how to become the extended eyes and ears of the police, how to report suspicious activity in their neighborhood and convey that information to the proper authorities. Participants also learn the best techniques for securing homes and property, and tips on personal safety.
Bullying Education	Officers teach youths ages 10 to 17 positive responses to bullying situations and how to regain personal power
C.I.T.I. Camp (Children in Trauma Intervention)	Program designed to encourage, inspire, motivate, and challenge youth to excel on all levels of social and personal growth. Program focuses on developing participants’ self-confidence while building respect for self (and others), empowering each with the ability to resolve conflict and overcome peer pressure in a positive, productive manner. The goal is for all students to become academic model achievers and strong leaders in their schools and communities.
Cincinnati Police Athletic League	Cincinnati PAL assists in the acquisition of equipment, uniforms, and other supplies for youth groups in which a Cincinnati police officer is actively involved. The program has 4 basic goals: <ol style="list-style-type: none"> 1. Promote community based activities by ensuring they provide a safe environment for youths. 2. Help provide resources necessary for member organizations to develop extracurricular activities. 3. Sponsor programs that are designed to promote self-esteem, discipline, and positive behavior. 4. Provide assistance with programs that will help prepare our youth to deal with the conditions that may threaten their future. 5. Help foster a spirit of understanding between the members of the community and the Cincinnati Police Department
Cincinnati Youth Collaborative Mentoring Program	Ongoing programs designed to match police officers with students for mentoring and tutoring. Provides younger inner-city kids with strong, reliable role models.

Citizens on Patrol	Volunteer civilians who have met application, background and training requirements actively deter criminal activity in their neighborhood by patrolling in their community and acting as the eyes and ears of law enforcement. This effective approach to improving residential safety, awareness and involvement has grown to 1000+ members.
Citizens' Police Academy	The Citizen Police Academy is an eight-week program, meeting once/week for three hours. Topics covered include Internal Investigations, Gangs, Drug Enforcement, Domestic Violence, Personal Safety, Investigations, Laws of Arrest, Community Policing, Driving and Firearms Simulator, and Use of Force. Participants are offered the opportunity to participate in the ride-a-long program as part of the academy.
Community and Business Meetings	Various meetings throughout Cincinnati's 52 communities in which neighborhood officers regularly attend to assist residents with problems, complaints and issues in their area.
CrimeStoppers	The Greater Cincinnati/Northern Kentucky Crime Stoppers program is a non-profit organization. The program is managed by a volunteer board of directors, chaired by former Cincinnati Police Chief Michael C. Snowden, and staffed with leaders from corporate giants to small businesses and media representatives. Crime Stoppers allows citizens to communicate to the police about crime in their neighborhood while remaining anonymous. Crime Stoppers issues cash rewards up to \$1,000.00 leading to an arrest. The Greater Cincinnati/Northern Kentucky Crime Stoppers issued over \$100,000.00 dollars in rewards for the year 2003. The GC/NKCS Program was honored to host the 2004 International Crime Stoppers Conference in August.
Criminal Justice Internship	The Student Intern Program is a joint effort between CPD and the University of Cincinnati, Xavier University, and Miami University to assist students (primarily Criminal Justice) to meet curriculum requirements for graduation. Assignments are unpaid. The objective of the Cincinnati Police Department's Student Intern Program is to provide a positive learning environment where students can witness the various aspects and responsibilities of municipal law enforcement. The Department gains benefit from the intern's assistance in operational, administrative, and support functions while providing the student an atmosphere of learning.
Criminal Justice Externship	Designed for students who would not otherwise qualify for the Internship Program, the Externship Program extends necessary hours through multiple ride scheduling and in-house verifications.
E-Ride Program	Cincinnati Police and local universities work together to provide credit hours for law students. The system provides a manageable 'reservation portal' that allows Criminal Justice students (interns and externs) to schedule required hours for graduation, while limiting ride demand placed on officer complement. Further, it permits the ability to monitor rider data. Also open to all citizens who are interested in riding with an officer.
First Step Home	First Step Home helps women break the cycle of addiction and abuse so that they can become self-sufficient and provide a safe and nurturing environment for their children. Refer women located and treated for addiction to the First Step Home. Collect donations for the women and children in the shelter.
Get the Groceries	The Cincinnati Police Department, in conjunction with the Cincinnati Police Activities League and Kroger, annually hosts the "Get the Groceries" program for deserving kids at the Kroger Oakley Marketplace. CPAL was formed to promote police mentorship through character building activities. The goal of CPAL is to build long-lasting relationships between CPD and youth. Many participants are from lower income households, have limited access to groceries

G.R.E.A.T. (Gang Resistance Education and Training Program)	Evidence-based gang and violence prevention program through officer-instructed classroom curricula. Education targets students prone to youth violence, delinquency, and gang membership during focal years typically preceding primary age of induction into gangs and onset of delinquent behavior.
Great American Clean-up	Sponsored by Keep America Beautiful and supported by the Police Department in conjunction with Keep Cincinnati Beautiful, neighbors work side by side to improve the quality of life in their community. By ridding their neighborhoods of litter, illegal dumping, and graffiti they are creating a cleaner, safer environment in which to live, work & play.
Halloween Meet-N-Treat	Police officers pass along good advice on safety and crime prevention while distributing donated candy to children on Halloween. Districts welcome trick or treaters as well as pass out candy.
Heartland Wellness	Police partner with Heartland to assist the Trans* Community, including transgender, transsexual, genderqueer, non-binary, and intersex youth. Assist in referrals to Heartland for the Trans* Community.
Human Trafficking	Community outreach through Lighthouse Services, call-in, and homeless encampment rounds to decrease human trafficking and help individuals get out of the cycle of human trafficking.
Landlord Education Training	Property owners and managers are trained in identifying, reporting, and addressing drug activity. Training is conducted classroom facility by members of Police, Fire, and Buildings and Inspections.
Law Enforcement Torch Run For Special Olympics	Annual fund-raising event through sponsorship/donations through Cincinnati Police and other community members/participants. Designed to increase awareness for special needs children.
M.A.R.C.C. ID Cards	The CPD works with MARCC (Metropolitan Area Religious Coalition of Cincinnati) to provide immigrant residents a community identification card, useful for those who lack the ability to obtain a government-issued form of identification. MARCC cards are designed to increase trust between residents and police while promoting their ability to obtain community services and engage with service providers.
Most Wanted Band	An instrumental band comprised of officers from Hamilton County & Cincinnati Police, providing entertainment for area youth-related activities and events while promoting positive community relations.
National Night Out	Annual event sponsored by the National Association of Town Watch (NATW), Cincinnati Police, local businesses and private citizens. Free food, fun and family-oriented entertainment designed to heighten crime and drug prevention awareness, strengthen neighborhood unity and police-community partnership.
Off The Streets Program	Coordination of multiple agencies to address street prostitution.
Police Explorer Program	The Police Explorer Program is sponsored by the Boy Scouts of America. The program introduces youths ages 14-21 to law enforcement practices and tactics. The program strives to instill character, ethics, and community involvement in its participants. Explorer participants compete in competitions with other municipalities' Explorer Programs.
Police Memorial Week Parade & Open House	Held during Police Memorial Week each May, the Department invites the public to please stop by and visit their neighborhood police district.

Police-Youth live-in (Camp Joy)	Annual Police/Youth “Live-In” camp provides an opportunity for youth to learn about alternatives to violence and destructive behaviors through positive experiences in week-long residence with police officers that promote self-esteem while building stronger police-youth communication.
Project Disarm	<p>Project Disarm is a cooperative effort with the Bureau of Alcohol, Tobacco, Firearms, and Explosives under the Project Safe Neighborhoods to combat gun violence. The program goal is to decrease homicides and other violent crimes through:</p> <ul style="list-style-type: none"> ➤ Felons in possession of firearms--Identify the most violent offenders arrested for weapons violations based on criminal history and prosecute them in Federal court where the penalties can be more substantial than those in state court. By incarcerating the most violent offenders we are reducing those who are most likely to kill or be killed in the near future. ➤ Illegal gun traffickers-- Identify those engaged in illegal firearms trafficking by investigating trace reports, multiple sale reports, and information received from informants and concerned citizens. By prosecuting illegal firearms traffickers we are reducing the number of firearms available to those who cannot legally possess them. ➤ Increased prosecution of gun cases by identifying common evidence in multiple gun cases. The Cincinnati Police Department is working with the Hamilton County Coroners Lab to submit gun evidence into the National Integrated Ballistics Information Network. ➤ Education and promotion of the program by word of mouth and paid advertising (billboards and Public Service Announcements).
Right to Read Mentoring Program	Ongoing program designed to boost student progress in 3 rd Grade reading skills for the purpose of improving test scores necessary to promote up to 4 th Grade. Mentoring officers tutor, support, and encourage in a nurturing environment conducive to learning.
Safe Space Outreach	Work closely with the Lighthouse to provide a SAFE SPACE for LGBTQ homeless youth. Strongly involved with the Lighthouse on an LGBTQ Homeless Prevention Initiative, to prevent LGBTQ youth homelessness by the year 2020. Do outreach with the Lighthouse Sheakley Center for Youth employees to locate homeless youth.
School Safety Crossing Guard Program	Program provides school safety crossing guards to assist all students walking or riding bicycles on their way to and from school. Only students in 5th grade can serve as a safety patrol, and are nominated by their 4th grade teachers and classmates. Safety Patrol Crossing Guard students also serve as models for younger children, who look up to them.
Shop with a Cop	Annual project organized and funded by the Greater Cincinnati Athletic Police Association. Selected youths receive \$100.00 each, enabling each child to go Christmas shopping and to lunch with an officer.
South Avondale Mentoring Partners	A dozen District Four officers partner with Xavier University Police and South Avondale elementary school to mentor female students monthly, grades 5-6 (approx. 1 hr.) to cover issues from self-esteem, body image, educational goals to career plans, public speaking, and youth interaction with law enforcement.
Special Event Participation and Visibility Requests	Reserve special units via written request and approval from the Chief, based on available complement, to attend various community functions/events with large community attendance, from church festivals to nationally-recognized events such as National Night Out.
U-VISA	Assists in Nonimmigrant Status Certification, Form I-918, Supplement B, provided to foreign nationals through the Department of Homeland Security, U.S. Citizenship and Immigration Services allowing temporary immigration benefits if he/she has been a victim of certain qualifying criminal activity and is willing to cooperate in the investigation/prosecution of criminal activity (of which they are a victim).

Witness Protection Program	Newly developed program that is a coordinated effort between the Hamilton County Prosecutor's Office and the Cincinnati Police to streamline efforts to relocate witnesses and victims of serious crime. All paperwork has been finalized to begin using this program. Guidelines, organizational charts, confidentiality agreements, and other documents have all been reviewed and agreed upon. Some state funding is available to initiate the program.
Witness Support Team	Representatives from the Cincinnati Human Relations Commission, Cincinnati Recreation Commission and other social service workers have volunteered to assist in interacting with communities who have been affected by homicide. Community residents feel involved and informed without jeopardizing the integrity of the investigation.

The following are examples of project submissions by various CPD districts or units which did not qualify as "problem solving", however deserve recognition:

District Four – Corryville

Problem and Response: A review of STARS data revealed that there was a 160% spike in theft from autos in the Corryville community during the last quarter of 2017. The data identified a specific area was found to have a concentrated location for the TFA offenses. The NLU unit responded with Pink Report Cards in that area as a community outreach and educational endeavor. Hundreds of "Pink Report Cards" (PRC) were issued on vehicles along Oak Street, Highland Ave, Bellevue Ave, and Stetson Street, to make vehicle owners aware of why their auto was, or was not, at higher risk to be broken into. The NLU also contacted property owners who owned the majority of housing in Corryville and requested they provide the PRC info and crime statistics to their residents. This information was also disseminated at the monthly Short Vine Business Association and Corryville Community Council meetings.

Results to Date: Residents are more aware of the increased thefts, how to avoid becoming victims, and more likely to identify persons engaged in suspicious behavior. Landlords are assisting law enforcement in getting the word out. We are currently awaiting updated crime stats to assess the effectiveness of the efforts of completing Pink Report Cards and educational awareness.

Community Stakeholders

Description of Participation

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| 1. UC Students, Corryville Residents, Business patrons and employees | Received outreach information reminding them to not leave their valuables in their vehicles. |
| 2. UC Police and Administration | Relayed TFA information to their students |
| 3. Corryville Community Council and Short Vine Business Association | Disseminated information to group members |

Special Investigations Section (Vice Squad) – District 3: Price Hill

Problem and Response: In July 2017, Vice Squad received complaints from Price Hill citizens about prostitution occurring along Glenway and Warsaw Avenues. Vice officers conducted enforcement efforts which included a physical arrest policy (as opposed to a written citation) for those engaging in prostitution. For a one month period officers arrested eighteen subjects for prostitution-related charges. Included in the arrests were two johns who received civil citations for using a vehicle in a prostitution-related offense and whose vehicles were impounded. Officers referred several of the women to CHANGE court.

Officers also identified several specific properties being used for prostitution and drug activity. Vice and District Three NLU officers worked with the property owners to address the issues, including obtaining Right of Entry for those properties. After officers issuing several Trespass warnings, there were not repeat trespassers at these properties.

Results to Date: These enforcement efforts led to Vice officers determining many of the johns were being directed to parking areas in the Jewish Cemetery off Sunset Avenue. Vice and District Three NLU officers worked with the Cemetery owners and were given permission to place trail cameras to capture the activity and determine the best response and time to conduct operations. Fourteen arrests were made in the cemetery including five johns who were issued civil citations and whose vehicles were impounded. Several of the arrested subjects had been captured on camera footage on several prior occasions.

Since the response phase, most of the women who had frequented Glenway and Warsaw Avenues have not returned. However, some prostitution activity was displaced to other areas of Price Hill, so Vice Squad officers continue working with the community to address the issues.

Special Services Section (Gang Enforcement Squad) – District 4: Avondale

Problem and Response: Historically, the Avondale community has been disproportionately affected by gun violence. An analysis of gun violence demonstrated violent crime tended to concentrate in very small geographic locations within the Avondale community. Additionally, it was determined that a very small amount of prolific offenders were responsible for a significant amount of the violent crime in these areas. Due to this analysis, GES focused patrol activities in the small geographic locations (hot spots) and applied focused deterrence investigative efforts on a small amount of prolific offenders. GES employed these two evidence-based strategies to supplement the ongoing CIRV project and PIVOT strategies.

GES used arrest and Field Interview Report data, and worked with District Four personnel and Hamilton County Probation to identify a small number of prolific offenders responsible for recent gun violence. At the beginning of the response phase, officers conducted home visits with them, their family members, and members of their identified social network to deter their

involvement in violent crime. GES, PIVOT, and District Four personnel, obtained right of entry letters and worked with property managers at all applicable identified hot spot locations generating violent crime. Other community stakeholders include the Avondale Community Council, Community Police Partnering Center, CHRC Street Advocates and Cincinnati Works.

Results to Date: This project is ongoing and continues in the Response stage. A review of shooting data shows dramatic declines in shooting violence compared to 2015. Overall, this multi-faceted, evidence-based, community problem-oriented policing project is showing success in dramatically reducing shooting incidents and maintaining those initial reductions.

Avondale shootings by year: 2015 – 52, 2016 – 37, 2017 – 36.

Special Services Section (Youth Services Unit) – City Wide

Problem and Response: Some area schools have reported an increase in bullying, especially among young African-American female students. The GEMS Program (Grace, Elegance, Maturity and Style) was developed to provide mentoring and education, one hour a week during school hours in an effort to decrease bullying.

Results to Date: The Cincinnati GEMS program is a partnership between the CPD and the founders of SQUAD (Sisters, Queens, United, and Diverse). The program was started in 2016 and has involved 175 students. The goal is to decrease instances of bullying by promoting sisterhood, support and positive relationships with 5th and 6th grade students. The prevalence of bullying is difficult to quantify, therefore the success of this program has not been measured. So far the program has been utilized at Oyler High School (Lower Price Hill) and South Avondale Elementary and has been well received.

Special Services Section (Youth Services Unit) – City Wide

Problem and Response: The Children in Trauma Intervention (CITI) Camp targets inner-city, middle school-aged youth who have demonstrated high risk behaviors such as truancy, fighting, violence and other anti-social behaviors, as well as youth who are likely to become or remain court-involved without intervention. This program was developed in 2011 and continues to evolve. During the time period 2015-2017, the program was funded by a grant and had 366 youth participants over the three year grant period.

CITI Camp is an 8-week preventative/intervention program which utilizes police officers as instructors and mentors to reduce the number of youth, especially minority youth, who get involved with the juvenile justice system. Participants range between 8 and 14 years old, and are referred from various organizations and partners including school principals, Hamilton

County Juvenile Court, Jobs & Family Services, Cincinnati Youth Collaborative, and the child's parent/legal guardian concerned about their choices and life course.

Each week's assemblies include an enrichment portion constructed to assist with academic performance by emphasizing the importance of education and interactive team building activities. Other components include physical fitness and leadership drills, field trips, guest speakers and community service projects. This unique combination promotes positive self-esteem, improves socialization skills, builds character, develops problem solving skills, cultivates respect for authority and instills self-discipline, both during the course of the program and after graduation. CITI Camp parents are also required to attend a 90 minute Parent-to-Parent session each week to discuss pertinent subjects such as drugs and alcohol, internet safety, and improving communication with their child.

Another important aspect of the program is physical and mental health. The Cincinnati Health Department (CHD) supplied a vital component to the CITI Camp program through their Early Periodic Screening and Diagnostic Testing (EPSDT) physical examination which addressed the youths' physical and mental health needs. CHD provided referrals for participants who required additional mental health assessment and follow-up care. Each student received a health assessment prior to the start of camp. The Men's Health Initiative (MHI), the Healthy Lifestyles Initiative (HLI), and CHD sponsored seminars were also integrated into the CITI Camp program. The introduction of health-oriented activities into participants' daily routines improves social and academic performance, physical, mental, and emotional wellbeing.

Another camp objective is continued monitoring of students after cessation of the camp. Camp officers and personnel are able to oversee former campers who attend Cincinnati Public Schools. School resource officers (SROs) maintain one-on-one contact with students at the schools. Feedback from the SROs indicates the majority of students are doing well. Unfortunately, a significant number of participants have moved out of the school district or their contact information has changed which hinders follow-up efforts. When assessing student and program goals, it is imperative to note that lack of parental involvement was a major factor in achievement. Approximately 50% of the parents did not attend the Parent-to-Parent sessions over the three year period, and it soon became apparent that students whose parents were not actively involved with the program did not fare as well after camp.

Results to Date: There have been many positive outcomes attributed to the CITI Camp program:

- Coordination, collaboration and linkages among local law enforcement, public health, social services and private entities has improved in addressing youth violence and crime prevention. This outcome was achieved as all parties worked together to assist and educate the camp participants.
- Improved academic outcomes among the participants. Cincinnati Public Schools' database showed 80% of the participants had an overall improvement in their grade point average post camp.

- Self-report surveys indicated a 52% increase in organizational ability by those students lacking proficiency. The students' ability to focus also improved. The total number of students who always had difficulty with concentration decreased by half.
 - Reduction in negative encounters with law enforcement. According to the self-report surveys, there was a 3% reduction among the participants who mostly challenged authority, and a 36% decrease among the students who always challenged authority.
 - Increased access to needed public health and/or social services. The collaboration with the CHD was successful in educating the students on their own health as well as supplying parents with information on services through the CHD for their families.
 - Reduction in violent crimes against minority youth. Students were taught strategies to avoid violent crime circumstances in their schools and community.
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Community Relations Unit – City Wide

Problem and Response: During the time period 2010 – 2014, Hamilton County had 74 infant deaths related to unsafe sleep conditions, which was twice the national average. The majority of these deaths occurred when an adult rolled over on a baby while sleeping in the same bed or couch. This prompted the development of the Safe Sleeping Initiative, a partnership involving numerous area businesses and stakeholders to focus on reducing infant deaths through prevention, monitoring and education.

The Cincinnati Police Department has been an active partner in this project since its inception. During non-emergency calls, officers monitor homes with infants for safe sleep environments, and provide contact information for families in need of a free crib. Additional stakeholders include: Cradle Cincinnati; United Way; Cincinnati Water Works; Cincinnati Health Department; University of Cincinnati; Area hospitals (Children's, Christ, Mercy Health); First Step HOME; Kroger; Community Action Team; and neighborhood citizens / families.

Results to Date: In comparing the time period 2007 – 2011 vs. 2012 – 2016, Hamilton County has seen an encouraging 24% decrease in sleep-related infant deaths.
