

City of Cincinnati

All Funds Biennial Budget



City Manager's Budget Message 2009/2010

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Mark Mallory

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

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Budget Presentation
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January 1, 2007

Charles S. Cox
President

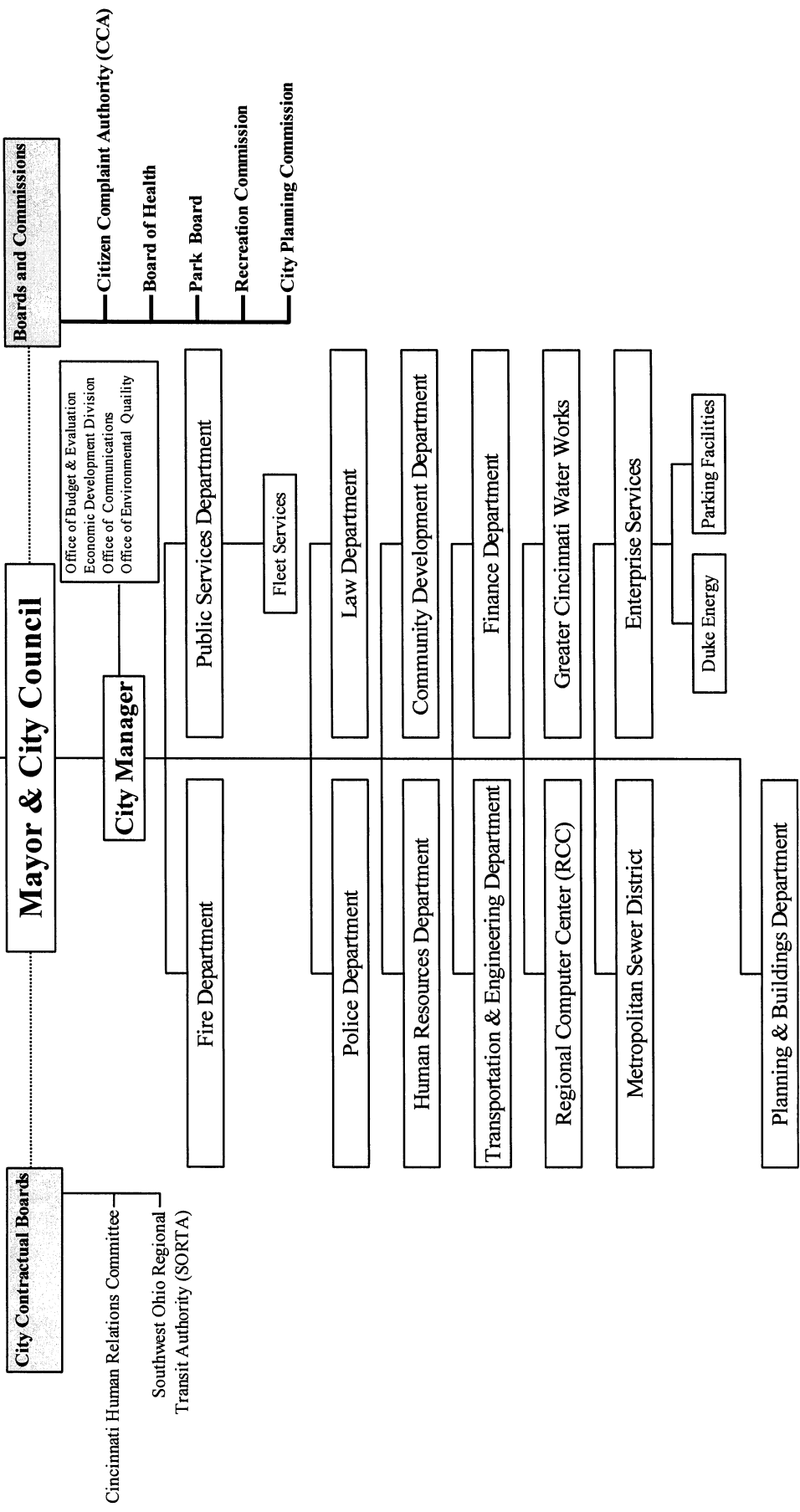
Jeffrey L. Essex
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for the Distinguished Budget Presentation to the City of Cincinnati for its annual budget beginning January 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current biennial budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Citizens of Cincinnati



City of Cincinnati



November 18, 2008

Mayor Mark Mallory:

CITY MANAGER'S BUDGET MESSAGE

On behalf of all the employees that have chosen public service with the City of Cincinnati I am presenting the recommended budget for the 2009/2010 Biennial Budget. It is balanced across all funds including the Operating, Capital, and Consolidated Plan Budgets. The 2009/2010 All Funds Biennial Budget is \$1.3 billion in 2009 and \$1.2 billion in 2010. The recommended General Fund Operating Budget is \$375.4 million in 2009 and \$393.8 million in 2010. As required by state law, all funds are balanced.

CONSTRAINED REALITY

During the 2007/2008 budget years the Administration has had an internal focus on four priority areas: Public Safety, Economic Development, Neighborhood Investment and Service Excellence. These remain our areas of emphasis but the climate engulfing our service delivery is one of relatively flat revenues that continue to be outpaced by escalating expenses. Utilities, fuel, salt, construction, health care, out of cycle fleet vehicles and deferred maintenance on city facilities are several items that portend a balanced budget rendering decision making within departments to be a very painful exercise.

The past several budget cycles have heralded a doing more with less approach that has slowed administrative processes and lengthened project timelines. We have also operated on certain assumptions that may have facilitated quantitative balancing but were inconsistent with our reality, i.e. allocating resources for mild vs. moderate winters. We have the option of waiting for our economic forecast to improve based on outside factors and trying to hold on in the meantime or we can begin to move past our sometime used band aid approaches in favor of laying out a direction that will commit to a course of action that will bring with it greater efficiencies, enhanced revenues, and cost savings. In some cases however, we have taken the opportunity to do some things that have broad impacts and can be achieved with statistically minimal amounts of revenue.

Some of these things cannot happen immediately or necessarily within this budget but laying a disciplined foundation will bring results over time. Shrinking the size of government in a responsible manner will come not just by eliminating positions but will require investing in plans that will lead to the desired result. Based on the June forecast, General Fund revenues were expected to grow by an average of 2.5% over the next two years while expenses were expected to increase by 3.8%. This prevents us from being able to do everything.

Many factors are contributing to the City of Cincinnati's financial difficulties, and Cincinnati is not alone in facing these financial burdens. According to the National League of Cities' "City

Fiscal Conditions in 2008” report, the financial condition of cities across the country has weakened in 2008. After adjusting for inflation, a budget gap of 2.8% is projected nationally in 2008, with revenues declining by 4.3% and spending declining by 1.5% when compared to 2007.

Not surprisingly, the report indicated that revenue from sales tax receipts and property taxes will see the largest reductions in 2008: 4.2% and 3.6%, respectively. However, cities like Cincinnati that are primarily dependent on income tax revenues will also experience significant revenue reductions; nationally, a decline of 3.3% is projected for income tax revenues in 2008 when compared to inflation-adjusted dollars in 2007. On the spending side, the most significant budget-busters were reported to be inflationary increases for items such as energy and fuel, as well as costs for infrastructure and public safety. Additionally, the rising costs for employee-related wages and benefits were also cited by the report.

In 2008, the report showed the most common action taken by local governments to boost city revenues has been to increase the fees for services. One-half of the cities in the report had used this method to offset declining revenue. One in four of the cities in the report have increased the number of fees collected by the municipality to raise revenue.

While the City’s fiscal situation is challenging, it is not quite as dire as what is confronting County Government and as such this budget does not contain massive layoffs but does include some service impacts. At the time of this printing negotiations were still underway regarding the FOP contract and that will have to be factored in once it is completed.

Strategic Investing For Broad Returns

I am pleased to have the opportunity to recommend a handful of initiatives that will help improve service to our community with minimal outlays of resources. These include:

- Complete Count for the Census - \$100,000
- Citywide Comprehensive Plan - \$500,000
- Citywide Bicycle Plan - \$350,000
- Citizen’s Survey - \$52,000
- Study for Implementing Automated Solid Waste - \$300,000
- Youth Jobs - \$1,000,000
- Creation of Department of Economic Development – within existing funds

These initiatives will allow us to position ourselves to obtain federal revenues, plan for our land use, raise our quality of life, assess our customer’s perceptions, plan for the modernization of our public service delivery, continue the cultivation of the community’s future workforce, and expand our momentum through investing in development which grows jobs and our tax base.

Deferred or Affected Services

In order for the budget to balance some choices had to be deferred until the second year of the biennium when our financial position will be a bit better. These include delaying the 2009 fire and police recruit classes. We also had to eliminate funding for the Private Lot Abatement

program. Funding was also reduced for Enhanced Central Business District Cleaning but that is being offset by a collaborative partnership between Keep Cincinnati Beautiful and the Sheriff's Department.

There are nine pools that are recommended for closing, but these are recommended by the Cincinnati Recreation Commission in keeping with their capital strategy for the development of spraygrounds in the city. In addition the pools slated to be closed have been impacted by deferred maintenance and repairs that the General Fund has not been able to support. Admittedly, there will be a gap between the closing of the pools and the opening of the new spray features. Those pools affected by this decision include: Ziegler, Washington Park, Caldwell, Fairview, South Fairmont, North Fairmont, Inwood, Mount Adams, and Filson. Additionally when you compare the cost to operate and maintain these facilities in relation to the numbers of people that use them it is hard to justify leaving them open.

Budgetary conditions will necessitate the closing of two Community Centers, Carthage, and Camp Washington.

The Modernization of Solid Waste Services

I must continue to press the business case for modernizing our solid waste services. In the long run it will save us money, contribute to safer neighborhoods, make us more efficient, and work in concert with our efforts to raise the level of recycling participation within the community.

Background

We currently are continuing with the antiquated practice of having people ride on the back of solid waste vehicles. They physically lift whatever residents put at the curb. They are exposed to whatever hazards are placed in the trash. Residents are permitted to put their garbage out in whatever manner they choose. People use cans of varying sizes, no cans at all, or plastic bags given to intrusions from animals that leaves debris strewn up and down the street. The debris is an aspect of the broken windows theory which sends a signal to the criminal element that they can ply their trade there.

We don't have the capacity to use the most modern techniques for routing therefore we cannot be as accurate as possible in determining the proper size and configuration of the routes, which determines how many people we actually need. We are also absorbing financial and productivity impacts that largely go unnoticed since they don't show up within the departmental budget.

It is reported that we are averaging seven people out a month with some type of injury as a result of how we collect solid waste. We are spending approximately \$1 million a year due to those injuries but those costs are borne within the Workers' Compensation fund and therefore are not obvious in reviewing the department's budget.

Since people can put garbage out in any fashion they please our approach is not necessarily encouraging higher levels of recycling. Because Cincinnati's terrain and alleys are a factor we will not be able to go to a fully automated process, but we can do a **LOT** better than what we're currently doing.

Rightsizing and Cutting Costs

This Budget contains \$300,000 to conduct a study on automation for solid waste services. That study will tell us what percentage of our city is conducive for the automated approach. It will also help us determine through our software the correct size of the routes. This information will contribute to the decision making we need to do regarding the proper size containers to give the public, which will be picked up by a lever on the trucks instead of through brute strength exerted by our employees. Adjusting the routes may show us that we need fewer of them and therefore fewer people. Automating the trucks would also reduce the need for so many people. An automated truck can be operated by one employee. They would simply roll the cart up to the truck and let it do the lifting.

Reducing routes (perhaps), reducing personnel, reducing injuries, reducing lost time all saves money. Any staffing reductions would be handled through attrition and with proper communication to union leadership which should alleviate any labor issues.

In addition, determining a uniform can size and then charging for extra cans for those who have heavier usage would prompt more people to think about diverting items from the waste stream.

Capitalization

To purchase cans, vehicles, and to implement comprehensive solid waste service delivery cannot be achieved with current resources. It will necessitate a fee for each household in the service district. That fee would provide for:

- Weekly residential solid waste collection,
- Daily/weekly business solid waste collection,
- Weekly residential yard waste collection,
- White goods collection,
- Dead animal removal,
- Community corner can collection, and
- The City dumpster program

In order to cover all of the aforementioned services the fee would need to be \$17.30 per month for each household payable quarterly and included in the billing done by Greater Cincinnati Water Works. The financial information contained within the budget does not assume a start date of January 1, 2009, but rather commencing on May 1, 2009. The roll out of this approach would take place over the next two years until the program is fully operational. While they relate to the overall strategy, all of the recycling initiatives would continue to be funded by the General Fund and therefore are not contained in the comprehensive solid waste fee.

The Greening of Cincinnati

Mayor Mallory and the Council have been promoting a focus on “green” over the past year. A component of that strategy is to exert a stronger effort to increase the participation of recycling. Administratively that function has been transferred from the Department of Public Services to the Office of Environmental Quality. That program would not be part of the solid waste fee for service, but is a companion undertaking that meshes with the overall effort. However, recycling would continue to be funded by the General Fund. The Recommended Budget provides internal environmental compliance funding, a permanent Climate Protection position, and financing of Energy Services Performance Contracting in 2009. It provides a capital outlay allowing for new recycle bins in 2010. It also provides Climate Protection Marketing Funds and Internal Recycling Enhancements in 2010, along with identifying match funding for the installations of 100 solar panels.

ALTERNATIVE REDUCTIONS

Along with funding a strategy towards more efficient and effective solid waste function as well as green initiatives for Cincinnati, the solid waste fee would also provide the necessary revenues to balance the 2009 and 2010 General Fund Budget. The Solid Waste fee provides \$9 million in resources for 2009 and \$22.7 million in resources for 2010. The Administration reviewed every department’s budgets to identify alternative cuts if the solid waste fee is not implemented. In its review, the Administration considered the department’s past history of budgetary reductions, the impact on revenue generation and/or financial controls and managerial oversight, as well as impact on delivery of essential services.

Past History of Budgetary Reductions

Table I on the next page illustrates the staffing reductions between the 2000 Approved Budget and the 2009 Recommended Budget for key departments with General Fund budgets. Since there have been many departmental reorganizations since 2000, the chart reconstructs key departmental 2000 budgets and staffing as they exist today. For example, in 2000 the Department of Buildings and Inspections (B&I) existed as a stand alone department. In the chart below, B&I is split between the Department of Community Development and the Department of Planning and Buildings based on the allocation of functions between the two departments.

Every department has experienced a reduction in General Fund FTE with the exception of the Police Department, Fire Department and Office of Environmental Quality (OEQ), which stayed flat. Even when considering that some of the General Fund FTE may have shifted to eligible restricted funds, the All Funds FTE for all departments has declined with exception of Police, Fire and Public Services.

Table I: 2000-2009 Staffing Levels for Key Departments

| Staffing Trend | General Fund | | | All Funds | | |
|------------------------------------|----------------|----------------|---------------|----------------|----------------|---------------|
| | 2000 | 2009 | % | 2000 | 2009 | % |
| Police | 1,348.0 | 1,433.5 | 6.3% | 1,348.0 | 1,433.5 | 6.3% |
| Fire | 845.4 | 891.0 | 5.4% | 845.4 | 891.0 | 5.4% |
| Public Safety Sub-Total | 2,193.4 | 2,324.5 | 6.0% | 2,193.4 | 2,324.5 | 6.0% |
| Recreation | 485.1 | 313.6 | -35.4% | 517.8 | 421.3 | -18.6% |
| Health | 385.2 | 303.7 | -21.2% | 583.4 | 482.7 | -17.3% |
| Public Services | 355.5 | 222.0 | -37.6% | 524.4 | 555.8 | 6.0% |
| Parks | 118.3 | 87.3 | -26.2% | 162.1 | 159.7 | -1.5% |
| Finance | 135.0 | 86.3 | -36.1% | 185.0 | 132.3 | -28.5% |
| Transportation & Engineering | 98.0 | 80.0 | -18.4% | 197.0 | 173.0 | -12.2% |
| Planning & Buildings | 95.6 | 73.0 | -23.6% | 103.2 | 79.0 | -23.4% |
| Law | 83.0 | 66.2 | -20.2% | 89.5 | 75.2 | -16.0% |
| Community Development | 62.1 | 43.0 | -30.8% | 94.0 | 63.0 | -33.0% |
| Human Resources | 36.8 | 25.1 | -31.8% | 39.8 | 28.1 | -29.4% |
| Economic Development | 23.5 | 16.0 | -31.9% | 23.5 | 17.0 | -27.7% |
| Office of Budget & Evaluation | 17.0 | 14.0 | -17.6% | 18.2 | 14.0 | -23.1% |
| City Manager's Office | 24.6 | 13.0 | -47.2% | 25.6 | 13.0 | -49.2% |
| Office of Environmental Quality | 4.0 | 4.0 | 0.0% | 15.0 | 4.0 | -73.3% |
| Regional Computer Center | - | 1.0 | | 202.0 | 115.0 | -43.1% |
| Non-Public Safety Sub-Total | 1,923.7 | 1,348.2 | -29.9% | 2,780.5 | 2,333.1 | -16.1% |

Table II illustrates the budget reductions for the same key departments. Ten departments are proposed to receive less General Fund dollars than they did in 2000. This is especially significant considering that inflation has been 22.6% over the same period. In fact, all departments with the exception of Police and Fire have in effect experienced declines in resources over the period. Even when considering the All Funds budgets, 11 departmental budgets have grown at a slower pace than inflation.

Table II: 2000-2009 Budget Amounts for Key Departments

| Budget Trend | General Fund | | | All Funds | | |
|------------------------------------|-----------------------|-----------------------|---------------|-----------------------|-----------------------|--------------|
| | 2000 | 2009 | % | 2000 | 2009 | % |
| Police | \$ 78,140,340 | \$ 104,528,700 | 33.8% | \$ 79,528,270 | \$ 105,442,270 | 32.6% |
| Fire | \$ 50,894,030 | \$ 72,415,550 | 42.3% | \$ 50,894,030 | \$ 72,415,550 | 42.3% |
| Public Safety Sub-Total | \$ 129,034,370 | \$ 176,944,250 | 37.1% | \$ 130,422,300 | \$ 177,857,820 | 36.4% |
| Public Services | \$ 26,207,290 | \$ 21,244,980 | -18.9% | \$ 39,183,510 | \$ 38,003,690 | -3.0% |
| Health | \$ 22,454,620 | \$ 19,740,860 | -12.1% | \$ 34,307,490 | \$ 32,655,210 | -4.8% |
| Recreation | \$ 14,544,650 | \$ 15,752,940 | 8.3% | \$ 23,707,710 | \$ 25,885,310 | 9.2% |
| Community Development | \$ 9,774,733 | \$ 6,183,400 | -36.7% | \$ 14,664,570 | \$ 7,025,100 | -52.1% |
| Finance | \$ 8,225,200 | \$ 5,830,790 | -29.1% | \$ 13,348,370 | \$ 12,829,720 | -3.9% |
| Regional Computer Center | \$ 4,585,070 | \$ 5,470,740 | 19.3% | \$ 5,440,010 | \$ 7,785,510 | 43.1% |
| Parks | \$ 4,665,400 | \$ 4,972,290 | 6.6% | \$ 7,610,570 | \$ 9,882,840 | 29.9% |
| Planning & Buildings | \$ 5,349,497 | \$ 4,898,940 | -8.4% | \$ 5,717,020 | \$ 5,384,900 | -5.8% |
| Law | \$ 4,437,320 | \$ 4,012,380 | -9.6% | \$ 5,153,000 | \$ 4,871,530 | -5.5% |
| Transportation & Engineering | \$ 3,495,240 | \$ 3,628,840 | 3.8% | \$ 8,219,270 | \$ 10,472,380 | 27.4% |
| Office of Environmental Quality | \$ 481,920 | \$ 2,596,860 | 438.9% | \$ 1,257,600 | \$ 2,771,210 | 120.4% |
| Human Resources | \$ 2,386,455 | \$ 1,937,000 | -18.8% | \$ 2,533,845 | \$ 2,131,580 | -15.9% |
| City Manager's Office | \$ 1,846,520 | \$ 1,437,150 | -22.2% | \$ 1,921,160 | \$ 2,341,330 | 21.9% |
| Economic Development | \$ 1,327,750 | \$ 994,110 | -25.1% | \$ 1,818,870 | \$ 1,356,640 | -25.4% |
| Office of Budget & Evaluation | \$ 928,460 | \$ 825,120 | -11.1% | \$ 1,335,380 | \$ 1,135,060 | -15.0% |
| Non-Public Safety Sub-Total | \$ 110,710,125 | \$ 99,526,400 | -10.1% | \$ 166,218,375 | \$ 164,532,010 | -1.0% |

In the past, many of these reductions were achieved with minimal service impact. The City's ability to continue to accomplish expenditure reductions with minimal service impact is diminished because of the eight year history of expenditure reductions and cost shifting to eligible restricted funds. Short-term savings gained by deferred maintenance or reduced centralized oversight within administrative departments come with longer term costs. For instance, operations and maintenance costs increase as facilities and equipment become obsolete. The cost of weak financial and management controls, while hard to quantify, are too significant to the financial health of the City to ignore.

For instance, staffing levels in the Accounts & Audits and Treasury Divisions of the Finance Department are at bare minimum levels, which has pressured the City's ability to maintain financial controls. Additional budget cuts could lead to inadequate financial controls and oversight, which could further lead to an adverse opinion by external auditors on the City's financial statements and to a downgrade of the City's bond rating. A downgraded bond rating would negatively impact the City's ability to obtain state and federal funding for its programs and initiatives as well as increase the cost of issuing debt for capital needs.

In addition to the reductions in staffing in Finance, as the chart demonstrates there have been extensive cuts to other administrative agencies such as Human Resources (HR) and Law. In HR for example, over the past eight years, the staff has been reduced by almost one third. This has hindered HR's ability to provide timely service to departments with hiring needs. If departments are not able to fill key positions quickly this affects service delivery. In addition, the training functions for HR have been severely reduced. An untrained workforce hinders departments' ability to provide excellent services to citizens.

Over the past eight years, General Fund non-public safety positions have been reduced by over one fourth. This has been mostly accomplished through elimination of vacant positions, attrition and the early retirement incentive. At this point, any additional cuts to administrative departments will have an adverse impact on financial controls, oversight and service delivery to line departments such as Police, Fire, Public Services, and Parks. This then has an impact on the line departments' ability to provide services to citizens. The City is now facing the time where service reductions and/or resource increases need to be considered.

Table III on the next page provides the list of alternative reductions if the comprehensive solid waste fee is not implemented is provided. Approximately \$9 million in reductions would be necessary in 2009 and \$19 million in reductions would be necessary in 2010 in order to maintain a balanced budget in both years. While these reductions are not recommended in this budget, if the solid waste fee is not implemented, they would be necessary for the City to meet its legal obligation to have a balanced budget. With these reductions essential services would still be maintained to meet the needs of City residents; however, the level of service would likely be reduced.

Table III: 2009-2010 General Fund Alternative Reductions

| Department | Title | Description | 2009 | | 2010 | |
|----------------------|---|--|------------|-------|-------------|-------|
| | | | Total* | FTE | Total* | FTE |
| City Manager Office | Delay Climate Action Plan Implementation | This will impact the proposed implementation of four Climate Protection Action Plan projects in 2010 including, Energy Services Performance Contracts, marketing for climate protection, a city web site detailing green initiatives, and an additional FTE. | | | (\$525,000) | (1.0) |
| City Manager Office | Delay Recycling Enhancements | This will impact the proposed implementation of recycling enhancements including funding to finance the purchase of larger wheeled recycling carts for residents, to implement RecycleBank Program and to enhance the City's internal recycling program. | | | (\$450,000) | |
| Law | Administrative Hearings Clerk 3 Elimination | This reduction would eliminate a Clerk Typist 3 position in Administrative Hearings. The elimination of the position will impact the timeliness of hearings and administrative reviews conducted in response to the City's enhanced enforcement of Quality of Life violations including, but not limited to: weeds, litter, vicious dogs and false alarm citations. This will also impact revenue collected. | (\$41,030) | (1.0) | (\$41,030) | (1.0) |
| Human Resources | Professional Development Series | This eliminates funding for the Professional Development Series. | (\$25,000) | | (\$25,000) | |
| Human Resources | Employee Recognition Ceremony | This eliminates funding for the City Employee Recognition Ceremony. | (\$25,000) | | (\$25,000) | |
| Economic Development | Reduce Funding for Cincinnati USA Regional Partnership | This represents a \$15,000 decrease in funding for the Cincinnati USA Regional Partnership contract. This will reduce the contract from \$150,000 to \$135,000 each year. | (\$15,000) | | (\$15,000) | |
| Economic Development | Reduce Funding for African American Chamber of Commerce | This represents a \$15,000 decrease in funding for the African American Chamber contract. This will reduce the contract from \$150,000 to \$135,000 each year. | (\$15,000) | | (\$15,000) | |

| Department | Title | Description | 2009 | | 2010 | |
|-----------------------------|--|--|-------------|-------|---------------|-------|
| | | | Total* | FTE | Total* | FTE |
| Community Development | Additional Human Services Funding Decrease | This represents an additional decrease in funding of \$200,000 for the Human Services Policy in 2009. Human Services Policy funding in 2009 would total \$2,225,000. In 2010, funding for Human Services will be further reduced leaving \$425,000 in funding. | (\$200,000) | | (\$2,000,000) | |
| Citizen Complaint Authority | Elimination of a Clerk Typist 2 Position | This represents a net reduction of \$20,030, which includes a decrease of \$25,030 for a Clerk Typist 2 position and a \$5,000 increase for temporary personnel services. Elimination of this position will have a negative impact on the timeliness and efficiencies of transactions associated with the Citizen Complaint Authority. | (\$23,100) | (1.0) | (\$23,100) | (1.0) |
| Recreation | Close Mount Auburn Center | This reduction would close the Mt. Auburn Recreation Center is attached to the Mt. Auburn Elementary School. This is the only CRC facility in the Mt. Auburn community. The center consists of a large gym, a therapeutic deep water pool, art and crafts, a teen lounge, and a boxing rink and sauna. | (\$207,590) | (9.0) | (\$207,590) | (9.0) |
| Recreation | Eliminate Therapeutic Recreation Non-Inclusion Program | This reduction would eliminate Recreation's provision of accessible programs to Inclusion Program individuals with disabilities through specialized programming. Unlike inclusive opportunities mandated through the ADA, therapeutic recreation programming is not an essential service for the community. The Division of Therapeutic Recreation is able to provide a unique service to the citizens of Cincinnati recreational programs that are specially designed to foster skills that are typically considered deficits to individuals with disabilities. | (\$332,600) | (5.0) | (\$332,600) | (5.0) |

| Department | Title | Description | 2009 | | 2010 | |
|------------|--|---|---------------|--------|---------------|--------|
| | | | Total* | FTE | Total* | FTE |
| Parks | Maintenance Personnel Eliminations | This represents the reduction funding for 8.0 full-time filled positions and 5.45 part-time filled positions. This reduction in staff will require the Department to extend mowing and litter pickup to once every 30-45 days, as well as eliminate floral beds throughout the park system. The 5.45 part-time seasonal staff supplements the Department's full-time staff in providing basic park maintenance during the busy season (April through October). In particular, seasonal staff focuses much of their time on litter pick-up, cleaning of restrooms and facilities, weeding, and watering during the season, keeping the park system clean and safe. The elimination of the remaining seasonal workforce will cause the Parks to adjust maintenance schedules to longer durations. | (\$308,090) | (13.5) | (\$308,090) | (13.5) |
| Police | Authorized Complement Reduction | This reduction would eliminate approximately 55 sworn officer positions, effectively laying off the entire 2008 recruit class. In addition, in 2010 no additional recruit classes are planned. | (\$3,108,030) | (55.0) | (\$6,001,120) | (55.0) |
| Police | Eliminate Police Visibility Overtime | This reduction would eliminate the remaining funding for Police Visibility Overtime (PVO). | (\$864,710) | 0.0 | (\$864,710) | 0.0 |
| Police | Suspend Police Officer Double fills | This reduction would suspend police officer double fills until after 2010, which would hinder the succession planning for the Police Department in response to the DROP program. | \$0 | 0.0 | (\$606,900) | 0.0 |
| Fire | Termination of the 2008 and 2010 Recruit Classes | This reduction would terminate the recruit class of 30 scheduled to begin in October 2008. Without this recruit class, the department's sworn strength will not increase towards the City Council approved sworn strength staffing level of 841. In addition, there would be no recruit class in 2010. Without either recruit class, the Fire Department's sworn strength staffing level would be 761 at the end of 2010. | (\$1,649,160) | 0.0 | (\$2,518,660) | 0.0 |

| Department | Title | Description | 2009 | | 2010 | | |
|------------------------------------|---|---|---------------|----------------------|----------------|-----------------------|----------------|
| | | | Total* | FTE | Total* | FTE | |
| Fire | Suspend Fire Strategy and Tactics Training | This reduction would suspend Fire Officer Strategy and Tactics training until after 2010, which would hinder the succession planning for the Fire Department in response to the DROP program. The need for strategy and tactics training for officers was also identified in the Line of Duty Death Report. | | | (\$653,070) | | |
| Public Services | Solid Waste Service Enhancement Initiative | This reduction would eliminate the funding for the Public Services Department to initiate the service improvements with the Solid Waste Services Enhancement Initiative. | (\$440,340) | (6.0) | (\$906,570) | (12.0) | |
| Health | Eliminate Home Care Organization | This proposal would eliminate the Home Care Nursing organization of the Primary Care Programs Division. This organization is comprised of two distinct work groups: The Adult Home Care Group and the Maternal Child Group. | (\$1,148,470) | (17.0) | (\$1,148,470) | (17.0) | |
| Health | Reduction in Administrative Costs | This proposal would reduce Administrative costs associated with the two nursing organizations recommended for elimination. | (\$120,510) | (2.0) | (\$120,510) | (2.0) | |
| Health | Eliminate Public Health Nursing Organization | This proposal would eliminate the Public Health Nursing organization of the Primary Care Programs Division. This organization is comprised of two distinct work groups: The Bureau of Children with Medical Handicaps and Every Child Succeeds. | (\$435,990) | (8.0) | (\$435,990) | (8.0) | |
| Health | Request Reimbursement for School Health Program | This proposal would request that the Cincinnati Public Schools reimburse the City for the General Fund expenses related to the School Nurse Program in 2010. | | | (\$1,843,540) | | |
| * Total includes Employee Benefits | | | Total: | (\$8,959,620) | (117.5) | (\$19,066,950) | (124.5) |

BUDGET POLICY

On June 25, 2008, the City Council approved the Policy Budget for 2009/2010 Biennial Budget. The Policy Budget is a set of City Council recommendations for inclusion in the budget. The following is a listing of each item and its status in the 2009/2010 Biennial Budget.

- 1. Bring forward a budget that is fiscally sound and structurally balanced, and that increases the City's needed reserves towards 10% of General Fund revenue; provides the needed Reserve for Contingencies; secures the City's ability to meet and maintain long-term obligations; continues policies that secure the City's bond rating; increases revenue to capital enhancements which will provide better public services such as fixing sidewalks, filling potholes and maintaining streets; prioritizes the provision of basic services over less essential services; measures the impact of programs and directs resources where we will achieve needed results, and seeks reforms that produce meaningful cost-savings while maintaining delivery of services.*

The 2009/2010 Recommended Biennial Budget is a fiscally sound balanced budget that achieves structural balance in the second year of the biennium. It relies on reasonable revenue estimates that assume an annual growth rate of 3.0% in the City's major revenue source, the personal income tax. The historical average growth rate for this tax has been 4% over the past five years. Additionally expenditure growth averages 3.7% over the two years, whereas revenue growth averages 5.1% over that same time period.

The recommended budget allows the City to maintain needed reserves. When combining the working capital reserve with projected carryover balances the City achieves a reserve balance of 7.6% of General Fund revenue in 2009 and 7.4% of General Fund revenue in 2010. Additional resources of \$8.9 million in 2009 and \$10.1 million in 2010 would need to be identified to achieve a 10% reserve balance. The recommended budget also includes a total of \$1.0 million annually for the City's Reserve for Contingencies. In 2008 the City will utilize \$2.415 million from the set aside General Fund Emergency Reserve Account due to windstorm and salt expenses. It is anticipated that reimbursements from the Federal Emergency Management Agency (FEMA) for the windstorm will allow the City to restore that \$2.415 million to the Emergency Reserve Account in 2009. If in fact the FEMA reimbursement is higher than the \$2.415 million for the General Fund, it is my recommendation that the entire FEMA reimbursement amount be placed in the Emergency Reserve Account in order to increase the City's reserve balances closer to 10%.

These factors along with the City's history of prudent and conservative fiscal management will allow the City to meet and maintain long-term obligations, as well as secure the City's bond rating. If City Council approves the recommendations of the City Council retirement taskforce, the City's mandatory contribution to the City retirement system would be achievable and more level from year to year. This will enable the retirement system to move towards full funding. This budget assumes a retirement contribution of 17% consistent with the City Council retirement taskforce recommendations. Quite frankly, the City can't afford anything more.

As for capital investment, the 2009/2010 Recommended Capital Budget includes \$35.2 million for major street rehabilitation and street improvement projects over the biennium. This is the largest category of investment in the capital budget. This recommendation represents the efficacious allocation of limited resources to maintain the City's assets in the face of ever-growing infrastructure demands. In addition, the Recommended Capital Budget focuses on expanding momentum by continuing to invest in neighborhoods and economic development initiatives which will grow the tax base. This capital investment strategy will enable the City to continue to provide essential services to citizens.

Revenue growth over the biennium is enhanced by the implementation of a comprehensive solid waste fee in mid-2009. In order to maintain essential City services the City must rely on a solid waste fee to continue to provide superior sanitation services, and avoid reductions in public safety services and other essential City services. The solid waste fee provides \$9.0 million in revenue in 2009 and \$22.8 million in revenue in 2010. In 2011, this fee begins to support an enterprise fund that will be managed by the Department of Public Services. A list of alternative reductions if the comprehensive solid waste fee is not implemented is provided on page 8 of this document. The alternative reductions would also be the starting point of a back-up plan if City resources would drop precipitously due to declining economic conditions. While these reductions are not recommended at the current time, they would necessary for the City to meets its legal obligation to have a balanced budget if the solid waste fee is not implemented. With these reductions essential services would still be maintained to meet the needs of City residents; however, the level of service would likely be reduced. It is also important to note that implementation of a comprehensive solid waste fee also provides a buffer against a potential decline in personal income tax and local government fund revenues.

Finally, the City continues to strive to better measure how effectively resources are utilized. In 2008 the City implemented program based budgeting. After a year of experience, departments were better able in the 2009/2010 budget to provide program budgets that accurately reflect the costs of those programs. Additionally, the Office of Budget and Evaluation worked with departments in 2008 to improve program performance measures. The 2009/2010 performance measures emphasize efficiencies and outcomes, rather than inputs and outputs. These improvements will help the City to continue to better direct resources where needed results will be achieved, and seek reforms that produce meaningful cost-savings.

2. *Participate as an active partner with other local jurisdictions in the Government Cooperation and Efficiency Project (GCEP) to increase revenue and decrease costs through shared opportunities with local jurisdictions.*

The Hamilton County Regional Planning Commission (HCRPC) contracted again with Management Partners to provide consulting assistance for the Phase II of the GCEP project. The GCEP Steering Committee, of which the City is a member, will identify projects and areas of service to be explored for shared services opportunities. Management Partners would provide the consulting work to study, analyze and make recommendations on each. The first part of Phase II was to submit applications for State

funding for the Ohio Department of Development's Local Government Services & Regional Collaboration Grant Program. Management Partners assisted the City and County in preparing and submitting a total of five (three from Hamilton County, two from the City) grant applications. While the grant deadline was in late July, awards were not announced until October 28th. The City and County were awarded funds for two of our submissions, respectively: Heavy Equipment Sharing & Maintenance (\$63,350) and Code Enforcement (\$59,725). The second part of Phase II involves the GCEP Steering Committee identifying a list of shared service areas for Management Partners to do Business Case Studies. The City will be an active participant in reviewing the business case studies to determine what opportunities exist to increase revenue and decrease costs.

In addition to GCEP efforts, Departments were asked as part of the budget process to identify potential regional collaboration opportunities to pursue. The City of Cincinnati Public Services Department is recommending a regional collaboration agreement with the Hamilton County's Sheriff's Office and Keep Cincinnati Beautiful, Inc. to expand cleaning services in Over-the-Rhine and the Central Business District in 2009 and 2010. This collaboration would impact The Keep Cincinnati Beautiful Program 253x1200 and require an investment of \$200,000. This investment will offset the service reductions in the budget that could result from the decreases in funding for Central Business District cleaning.

Lastly, several departments have detailed the regional collaboration that is already in place. A recent example of a regional collaboration is that the Department of Public Services and Finance Department included language in the salt bid solicitation that allowed all political subdivisions of the State of Ohio to use the City of Cincinnati's Salt contract. Notice was sent to GCEP members and Center for Local Government (c4lg) members stating that the salt bid was out and that usage was open to other political subdivisions. The following entities expressed an interest in receiving the bid tabulation: Hamilton County, City of Silverton, Sycamore Township, Indian Hill, Colerain Township, City of Montgomery, City of Sharonville, City of Loveland, Springfield Township, City of Woodlawn, City of Deer Park, and City of Forest Park. The City of Cincinnati Purchasing Division received the best price that was offered to the region at that time, which was \$124.57 per ton. Currently, salt is being sold at \$136 to \$181 per ton. The following entities actually committed to and became a part of the City's salt contract with Morton International/Morton Salt Division: City of Deer Park, City of Silverton, and Sycamore Township. The only cost to the City was the time of the senior buyer to work on the bid including coordinating the requests of other political subdivisions. According to Deer Park and Sycamore Township, the process saved them considerable time and labor and they have received the best contract price in the region.

Please refer to Appendix A for a description of additional regional collaboration that the City of Cincinnati is currently involved in.

3. *As a reflection that reducing crime is the number one priority of the city, fully fund the CIRV Initiative, including \$200,000 for additional streetworkers, and the Operation Take Back Our Streets neighborhood walking patrols in 2009 and 2010.*

CIRV Initiative

The 2009/2010 Recommended Budget includes total funding of \$941,530 for the Cincinnati Initiative to Reduce Violence (CIRV). This is an increase of \$158,500 over the 2008 funding level of \$783,030. This increase in funding provides an additional \$160,000 in resources for streetworkers. The City Administration also recommends transferring CIRV project management from the Community Police Partnering Center to the Office of the City Manager. This move will produce \$1,500 in savings. The 2009/2010 Biennial Budget also moves the CIRV resources from the Department of Community Development's budget to a newly created program, CIRV Administration, within the City Manager's Office. These changes will better align management duties with personnel resources and expertise, and ensure proper data collection and oversight.

Operation Take Back Our Streets – Police Visibility Overtime

The 2009/2010 Recommended Operating Budget includes Police Visibility Overtime (PVO) for walking patrols in the amount of \$726,650. Due to the limited nature of General Fund resources, the recommended budget includes a reduction of PVO in the amount of \$1,000,000. This reduction was recommended in lieu of reducing sworn officer positions which would reduce the compliment from the City Council's directive of 1,135 officers.

4. *Continue to achieve the fire staffing level of 841 firefighters, adding recruit classes as needed throughout the biennium.*

The 2009/2010 Recommended Budget for the Fire Department includes continuation funding for a recruit class of 30 that commenced on October 20, 2008 and funding for a recruit class of 30 to commence on July 11, 2010. Due to the limited nature of General Fund resources, the delay of the 2009 recruit class until 2010 is recommended. After the graduation of the current recruit class in April 2009, the Fire Department's effective sworn strength will increase to a level of 836. This is slightly less than the City Council authorized amount of 841. The Fire Department's effective sworn strength will then gradually decrease to a level of 818 at the end of 2009 due to attrition.

5. *Increase the City's commitment to recycling by fully implementing the recommendations recently passed by Council including, but not limited to, providing recycling bins to apartment and condo dwellers, changing the Rumpke contract to make it performance-based, and reporting back to council about the costs of making these enhancements and a few options for phasing and paying for these enhancements over a five year period.*

The 2009/2010 Recommended Budget for the Office of Environmental Quality includes \$450,000 in funding in 2010 for enhancements to the recycling program. No additional funding is included in 2009 because within the next few months the City Administration

anticipates initiating a competitive bid process to solicit contractors for its recycling activities by issuing a Request of Proposal (RFP). The Office of Environmental Quality will lead this effort. Prior to issuance of the RFP the Administration will work with community stakeholders to draft a scope of services. Directives issued via the City Council Motions referenced above and measures recommended in the comprehensive Recycling Report issued by the City's Environmental Advisory Council will be considered as part of the RFP development process.

In 2009, the City will also commission a solid waste automation study to determine how the City could improve efficiency in collection. The report will provide a cost-benefit analysis that will help develop a comprehensive plan for automated solid waste collection implementation, and routing. The report will also address the best method for providing equipment and carts, deploying personnel, communicating to the City Council and our citizens, and funding options. The City seeks to improve collection efficiency to gain cost savings, reduce worker injuries, and ultimately reduce the number of employees needed to collect solid waste. The study will lay the groundwork to start to reduce the overall solid waste tonnage disposed by the City, which will in turn increase recycling. Once a new contract has been established and the City has preliminary results of the solid waste automation study, the Office of Environmental Quality will begin work to implement enhancements to the current recycling service, including larger wheeled recycling carts. It is anticipated that this work can begin in 2010. In 2010, \$400,000 in funding is provided to finance the purchase of larger wheeled recycling carts for residents and to implement the RecycleBank program. This expansion will be financed over seven years and has the potential to produce substantial offsetting savings in landfill fees. An additional \$50,000 is provided in 2010 for enhancements to the City's internal recycling program.

6. *Consistent with item #200600630, adopted unanimously by City Council in June of 2006, restore the City's policy of allocating 1.5% of the general fund each year for Human Services programs, and Continue funding for the Cincinnati Human Relations Commission at the current level.*

Human Services Policy

In order to increase the Human Services Policy funding to approximately 1.5% of General Fund resources an increase of \$3,005,000 in funding would be needed. This would increase the total amount of General Fund resources available for the Human Services policy to \$5,430,000. Due to limited General Fund resources, the 2009/2010 Recommended Budget has a total of \$2,425,000 in funding for the Human Services Policy. If 25% of this funding were dedicated to continuation funding of the 2008 Human Services Policy grant recipients, approximately \$1,794,250 would remain to fund the 2009 Human Services Policy grants.

Cincinnati Human Relations Commission

The 2009/2010 Recommended Budget for the Department of Community Development includes funding at the 2008 level of \$365,000 for the Cincinnati Human Relations Commission.

7. *Commit to pay general liability insurance coverage annually to neighborhood community councils, and Increase the number of building inspectors.*

Neighborhood General Liability Insurance Coverage

The 2009/2010 Recommended Budget for the Department of Community Development includes \$476,000 in funding for the Neighborhood Support Program. This funding includes \$112,000 for administration of the program by Invest in Neighborhoods, \$11,770 for general liability insurance coverage for neighborhood community councils, and \$6,770 for each of the 52 neighborhoods.

Increase the Number of Building Inspectors

The 2009/2010 Recommended Budget provides funding for three additional inspectors over the 2008 Approved Budget Update. One inspector was added in mid-2008 and two inspectors are added as part of the 2009 Recommended Budget for the Department of Community Development. The addition of the three inspectors is primarily supported through Community Development Block Grant Fund 304 resources and Vacant Building Maintenance Fund 347 resources.

8. *Fund the Center for Closing the Health Gap at current levels.*

The 2009/2010 Recommended Budget for the Department of Community Development includes funding at the 2008 level of \$250,000 for the Center for Closing the Health Gap.

9. *Allocate a minimum of .14% of the City's General Fund annually to the City's Arts Grants Programs.*

The 2009/2010 Recommended Budget for the Department of Community Development includes \$142,490 in operating budget funding for Arts Grants, which is \$365,310 less than the \$506,800 needed to meet the Arts Policy directive. The recommended budget includes \$73,840 for a Community Development Analyst to support Arts Grants Programs, and \$65,000 in funding for Arts Grants, which includes \$30,000 for the Arts Consortium and \$35,000 for the Small Arts Grants program. Due to limited General Fund resources, the remaining \$365,310 needed to fund the Major Arts and Cultural Organizations grant program and the Small Arts Organizations grant program within the Arts Policy is not recommended. In 2007 and 2008, the Carol Ann & Ralph V. Haile, Jr./U.S. Bank Foundation provided \$400,000 each year to support these two grant programs.

10. *Present the initiatives and findings outlined in GO Cincinnati with costs and a proposed schedule in order to expand jobs growth and resulting tax revenues in the City.*

The GO Cincinnati report proposed a series of targeted economic strategies aimed at increasing the City of Cincinnati's tax revenues. The report encouraged the City to focus development efforts in targeted areas of the city and in specific sectors of industry. This

strategy would allow the Department of Economic Development to coordinate efforts and resources to encourage commercial property development and job creation in the city.

The six specific geographic areas identified were: Downtown, Over-the-Rhine, Uptown, Seymour/Reading Road Corridor, Queensgate/Mill Creek South Corridor, and the Madison Road Corridor. The nine priority market sectors for growth identified included the following:

Primary: Life Sciences, Chemical Manufacturing, Professional/Technical Services

Secondary: Aerospace, Management of Companies, Advanced Manufacturing

Base: Insurance and Banking, Hospitals, and Educational Services

The Department of Economic Development will lead the City's efforts on the GO Cincinnati initiatives in 2009. Appendix B provides additional detail on the five system recommendations specific to the Department of Economic Development. Information in Appendix B includes project proposals, launch dates, and estimated costs.

11. *Contract with 3CDC to manage the development of the 5th & Race site to maximize all possible development opportunities for this site in our Central Business District and to leverage current and future investments in neighboring properties.*

On August 6, 2008, the City Council approved a motion (Doc. #200800971) directing the Administration to execute an agreement with the Cincinnati Center City Development Corporation (3CDC) to serve as the City's development manager for the 5th and Race site. The motion also directed the Administration to take no further action until the contract with 3CDC is completed and to turn over all work to date and all draft Request for Qualifications to 3CDC. On October 22, 2008, the City Council approved a Development Manager Agreement, which had been approved by 3CDC. In addition, on November 5, 2008, the City Council approved a City Funding Agreement for 3CDC in the amount of \$300,000 for pre-development work on the site.

12. *Working with County Administration, bring forward a ten-year plan to build the four decks over Fort Washington Way so that the new green space will be brought on-line simultaneous to The Banks development.*

The City's Banks Team, which is comprised of representatives from the City Manager's Office, the Department of Economic Development, and the Department of Transportation and Engineering, will work with the Hamilton County Administration to develop an implementation plan to build the four decks over Fort Washington Way. The plan will identify resources and potential funding partners to build the decks. The Banks Team will attempt to develop the plan, in coordination with the Hamilton County Administration, using existing resources.

13. *Support the work of the Department of Transportation & Engineering to bring the Riverfront Bike Trail online as quickly as possible, starting first with the Kellogg Bridge expansion to connect the Loveland Bike Trail to downtown, and complete a City-wide bike plan that takes into account a variety of options for bicycle travel including bike lanes, widened curb lanes, and bike paths as appropriate, while identifying elements and locations for biking support facilities.*

The 2009/2010 Recommended Budget for the Department of Transportation and Engineering includes funding for the Ohio River Trail project (\$200,000 in 2009 and \$100,000 in 2010). This project will support a bike trail section from Wilmer to Carrel. The department also plans on working with the Hamilton County Parks District, Anderson Township, Hamilton County Engineers Office, OKI, and ODOT, to help complete the connection from the Lunken loop to the Little Miami Scenic Trail. A section of the trail from Lunken to Magrish Park over the Kellogg Avenue Bridge will also be completed.

In addition the 2009/2010 Recommended Budget for the Department of Transportation and Engineering includes \$350,000 over the biennium for the Citywide Bicycle Plan Update project. The Citywide Bicycle Plan will develop a regional bicycle system that is integrated with other transportation systems. It will improve bicycle mobility and safety and develop strategies for completing the plan.

14. *Support development of the Glencoe Hotel and Condominiums Project with funding from the following sources:*

- *\$300,000 from the Mt. Auburn Place Condos Project in 2008, with the Mt. Auburn Place Condos Project being repaid in 2009 using Blue Ash Airport Fund as the source; and*
- *\$5.1m of the Blue Ash Airport Fund in 2009*

On October 1, 2008, the City Council approved Ordinance No. 329-2008, which transferred \$300,000 from the “Neighborhood Market Rate Housing ‘07” capital project account to a new capital project account titled “Glencoe Hotel and Condominiums.” These resources will be used to provide funding for public improvements related to the Glencoe Hotel and Condominiums project in Mt. Auburn.

Additional support for the Glencoe Hotel and Condominium project utilizing Blue Ash Airport sale proceeds is not recommended. These resources will be used to support the following initiatives: 1) approximately \$200,000 will be needed in 2008 to develop a lead remediation plan at the airport and for expenses associated with the sale of the property; 2) in 2009 approximately \$1.3 million will be needed to implement the lead remediation plan; 3) in 2009 approximately \$660,000 may be needed for airport reconfiguration costs; 4) \$250,000 will be utilized in both 2009 and 2010 (total: \$500,000) to support the Comprehensive Plan for Cincinnati capital project; and 5) \$11 million will be used to construct the City’s new Streetcar System. Resources for the Streetcar System will be debt financed for approximately 10 years; therefore, proceeds from the sale will primarily be used to pay the debt service for 10 years.

15. *Develop a Comprehensive Plan, funded with proceeds from the Blue Ash Airport sale, that provides long-term guidance for physical development of the city and its neighborhoods, including incorporation of implementation mechanisms such as Form-Based Codes, Regulating Plans, and Transportation Corridor Plans, and integration of approved neighborhood plans, GO Cincinnati, and Great Streets/Complete Streets policies as described in Attachment A; and Maintain the current level of funding for the Street Calming program.*

Comprehensive Plan

The 2009/2010 Recommended Budget for the Department of Planning and Buildings includes \$250,000 in both 2009 and 2010 for the Comprehensive Plan for Cincinnati project. Funding for this project will come from the proceeds from the sale of the Blue Ash Airport. The project will develop official long range policies to guide development and redevelopment in the City for the next 20 years. The plan will also address capital improvement needs over the same time period. The recommended budget for the Department of Planning and Buildings also includes \$250,000 for 2009 for a Planning Studies project, which will facilitate the Form-Based Codes and other plans which guide Capital investment.

In addition, the 2009/2010 Recommended Budget for the Department of Transportation and Engineering includes \$150,000 in 2009 and \$200,000 in 2010 for the Innovative Transportation Strategies project. This project will support the development, implementation, and evaluation of innovative transportation and infrastructure improvements, including "green streets," "great streets/complete streets," and contextually sensitive design solutions.

Street Calming Program

The 2009/2010 Recommended Budget continues to provide funding for the Street Calming Program (\$100,000 in 2009 and \$400,000 in 2010). This funding will allow the Department of Transportation and Engineering to modify existing streets to reduce vehicular speed.

16. *Continue the City's commitment to establish a Special Events Fund that will enable the new special events policy to be implemented.*

The 2009/2010 Recommended Budget includes funding for the four City Council identified heritage events in the Police Department, Fire Department, Public Services Department and the Department of Transportation and Engineering. The Special Events competitive process is being funded out of the existing current special events project. The process will be funded at \$150,000 in 2009 and \$150,000 in 2010.

17. *Dedicate \$980,000 to the Cincycare Phase One Pilot Program as described in Attachment B, and increase the amount of HOME funds used for lead abatement.*

CincyCare Phase One Pilot Program

In Ordinance #352-2008, passed on October 15, 2008, City Council decreased the recommended CDBG funding to support the Cincycare Phase One Pilot Program to \$600,000. This is the level of funding included in the 2009/2010 Recommended Budget.

Lead Abatement

Lead Abatement is a component of the Homeowner Rehab Loan Program and the Rental Rehabilitation Program. Funding for the Homeowner Rehab Loan Program was maintained at 2008 levels in the recommended budget and funding for the Rental Rehabilitation Program was decreased by \$581,330 in the 2009/2010 Recommended Budget. However, there will continue to be considerable resources available through the City to be used for lead abatement. Currently there is a total of \$2.5 million in prior-year grant resources available in the Homeowner Rehab Loan Program and the Rental Rehabilitation Program project accounts. After the City makes its final payment for the Huntington Meadows Settlement in January 2009, an additional \$3.95 million will become available, and a significant portion of these resources will be dedicated toward programs that abate lead. Additionally, the City has applied for and will receive \$3.0 million from HUD's Lead Hazard Control program. This funding will support the City's housing programs that abate lead. Finally, the City has received \$8.3 million in resources through HUD's Neighborhood Stabilization Program (NSP). Some of these resources will likely be allocated to activities that will involve the abatement of lead hazards.

18. *Continue funding to the Blue Print for Success program at current levels.*

The 2009/2010 Recommended Budget includes \$500,000 in CDBG resources and \$200,000 in HOME resources for the Blue Print for Success program. This funds the program at current levels.

19. *Continue funding youth jobs at the \$1m level of 2008.*

The 2009/2010 Recommended Budget includes \$1,050,000 in CDBG resources for the Youth Employment Program. The recommendation maintains 2008 funding for the program and includes project delivery expenses incurred by the Department of Community Development. The proposed uses of the Youth Employment Program funds are \$585,000 for Summer Youth Employment (to be bid), \$120,000 for Artworks, \$106,000 for Park's Summer Youth Employment Program, and \$189,000 for Recreation's Summer Youth Employment Program.

20. *Stabilize neighborhood homeownership by supporting efforts to minimize the rising costs of foreclosure, including an increase in the City's emergency rescue funds to \$200,000.*

The 2009/2010 Recommended Budget includes \$143,000 for the Emergency Mortgage Assistance Program. The recommendation maintains 2008 funding for the program and includes project delivery expenses incurred by the Department of Community Development. The Emergency Mortgage Assistance Program is a public service activity in the CDBG program. Due to the need to fund the Cincycare Phase One Pilot Program and other required HUD housing activities additional resources could not be allocated for this program.

21. *Add the four new intra-city bus routes described in Attachment C that will significantly increase options for people to move around the City without having to pay \$4 gasoline prices, and report back to Council with a few options to add these routes over a period of three years, adding at least one route next year, with at least three recommended funding options, including as one option the dedication of the planned growth in the City's parking meter fund.*

The estimated capital cost of the proposed four cross-town routes is \$12,966,000 (in 2008 dollars). This represents the cost of purchasing 25 diesel-electric hybrid buses and is exclusive of possibly expanding the bus garage, which may be required. The total estimated annual operating cost for all four routes is \$6,726,661. Fare revenue would offset this operating cost, resulting in an estimated net annual operating cost of \$4,914,534 (in 2008 dollars). Possible funding options to address the new operating and capital costs associated with adding the four new bus routes include: 1) increase the 0.3% of the city's income tax levied for public transit purposes (this would require approval of the voters); 2) transfer funding from the General Fund to support the additional operating costs and transfer funding from General Capital resources to support additional capital costs; 3) increase parking meter rates to support the additional operating and capital costs in the Parking Meter Fund 303. This funding option would require hourly parking meter rate increases in the next three years. After three years, the parking meter rate would fall back and support the on-going operating costs for the four cross-city bus routes. Please see the Appendix C for a full description of costs and funding options for the proposed new bus routes.

22. *Work with members of the Cincinnati USA Music Heritage Foundation to identify ways the City can partner with Cincinnati institutions, groups and citizens to celebrate and preserve Cincinnati's rich music legacies.*

The Department of Community Development will seek to address this issue in the coming year.

23. *WE FURTHER MOVE that the budget provide adequate resources to the Office of Environmental Quality and to other City Department budgets as needed for implementation of Cincinnati's Environmental Justice Ordinance, Climate Protection*

Action Plan, and the Scenic View Study Recommendations and for the development of an Internal Environmental Compliance Program.

Environmental Justice Ordinance

The 2009/2010 Recommended Budget for the Office of Environmental Quality, a division of the City Manger's Office, does not include funding for the Environmental Justice Ordinance. The Environmental Justice Ordinance has not been finalized by City Council and as a result a final determination on the necessary increase in expenses for administration of the ordinance cannot be made at this time.

Climate Protection Action Plan

The 2009/2010 Recommended Budget for the Office of Environmental Quality includes \$57,900 in funding in 2009 and \$525,000 in funding in 2010 for implementation of the Climate Protection Action Plan. In 2009, the recommended budget proposes making the current contract employee working on the Climate Protection Action Plan a permanent Senior Environmental/Safety Specialist in the Office of Environmental Quality. This position would work on low-cost, no-cost, and grant funded items in the Climate Protection Action Plan in 2009 as well as begin work to prepare for implementation of Climate Protection projects funded in 2010. Currently the City has begun planning and implementing the following Climate Protection initiatives:

- Climate Plan Summit,
- Distribution of free compact florescent light bulbs with People Working Cooperatively,
- Green Loan Program with Cincinnati Energy Alliance,
- Strengthening of the Energy Star/LEED language in the Department of Community Development's application for housing funding,
- Modification of the building code, permitting regulations, and land use plan for green development,
- Improvement of transportation options including the streetcar and bus expansion,
- Purchase of six hybrid busses to be delivered in 2009,
- Formation of advocacy teams to review and plan for many initiatives including marketing, public education
- Regional Government Employee Energy Fair
- Infrastructure Improvements to reduce energy usage and utility expenses through the utilization of Performance Contracting,
- Vehicle/Equipment Idle Free Policy for operating vehicles and equipment owned or leased by the City of Cincinnati,
- Purchase of hybrid vehicles by Fleet Services,
- Encourage purchasing of green products by City departments. (In 2007 \$8.8 million was spent on environmentally preferable purchasing.)

In 2010, a total of five enhancements to the Climate Protection Action Plan implementation are funded in the recommended budget. A total of \$100,000 in funding is provided for 100 solar installations in one weekend. The total cost for this project is \$500,000. The City's funding will be matched with \$200,000 provided by Melink, \$100,000 from Duke Energy, and \$100,000 from the Ohio Department of Development. An additional \$200,000 will be provided to finance projects through the Energy Service Performance Contract process. The marketing component of the Climate Protection Action Plan is allocated \$150,000 in funding, of which \$50,000 will be dedicated to the development of a web site that highlights actions citizens can take to conserve energy and protect the environment. Funding for marketing is an essential part of the Climate Protection Action plan and will allow the City to move forward on the 20 plan recommendations that rely on broad voluntary adoption by residents and businesses. Finally, the Office of Environmental Quality will receive funding to add another Environmental/Safety Specialist to work on implementation of the Climate Protection Action Plan in 2010.

Scenic View Study

On June 18, 2008 the City Administration submitted a report to the City Council (Doc. #200800756) which provided a review of the Scenic View Study and offered recommendations related to the study's protection options. The Department of Community Development received \$100,000 in Operating Budget resources in 2008 to be used to implement portions of the Scenic View Study recommendations. The Department of Transportation and Engineering is working with the Department of Community Development on implementing Scenic View Study recommendations. It is anticipated that these resources will be used for the following Scenic View Study initiatives: Scenic Public View Tour; Columbia Parkway-River Road/East Price Hill GIS Modeling/Mapping for a potential zoning overlay; Consultant Services/City Staff Services for development of public view protection overlay districts; and Consultant Services/City Staff Services for development of public view overlook improvements and enhancements.

Internal Environmental Compliance Program

The 2009/2010 Recommended Budget for the Office of Environmental Quality includes \$56,120 in funding for the development of an Internal Environmental Compliance Program. The City government has a significant number of environmental regulatory obligations that it may not currently be fulfilling, and a significant number of environmental opportunities that are not being captured. Environmental obligations that the City may not be fulfilling include: hazardous materials storage and handling regulations; hazardous and special waste disposal regulations; regulations regarding asbestos and chlorofluorocarbons in City buildings; underground storage tank regulations; regulations on discharges to air and water. Funding will provide resources to add one Environmental Safety Specialist who will perform environmental audits at all City facilities on a two year cycle. The audits will focus on identifying opportunities for improvement in regulatory compliance and implementation of environmental best management practices.

COMMUNITY PRIORITY REQUESTS

The 2009/2010 Community Priority Requests (CPR) process provides our citizens an opportunity to identify projects and services for consideration during the 2009/2010 City of Cincinnati Biennial Budget process.

Of the 80 Community Priority Requests received from 29 neighborhoods, the City was able to recommend funding, fully or partially, for 39 requests. The total number of recommended request includes three that require no additional funding to be allocated by the department and nine requests that will utilize prior-year resources. Of the projects not recommended for 2009 and 2010, six requests were referred to other City programs and resources for possible funding, and three requests will be funded in 2011 or 2012.

Funding Recommendations

Funding recommendations for the Community Priority Requests were developed concurrently with the development of the 2009/2010 Recommended Budget and were allocated by department as shown in Table IV.

Table IV: 2009-2010 Community Priority Request Funding by Department

| Department | 2009 | 2010 | Total |
|--------------------------------|--------------------|------------------|--------------------|
| Recreation | \$3,250,000 | \$75,000 | \$3,325,000 |
| Sewers | \$100,000 | \$100,000 | \$200,000 |
| Parks | \$800,000 | \$30,000 | \$830,000 |
| Transportation and Engineering | <u>\$1,044,000</u> | <u>\$488,000</u> | <u>\$1,532,000</u> |
| Total: | \$5,194,000 | \$693,000 | \$5,887,000 |

The Office of Budget & Evaluation has completed a summary of recommended funding by neighborhood which is included in Appendix D. The Department of Planning and Buildings will present a complete summary and disposition report under separate cover.

DEPARTMENTAL ORGANIZATIONAL CHANGES

Organizational changes are recommended in the 2009/2010 Biennial Budget. These changes include existing programs moving to new departments, transfers of responsibilities to new programs, staff reorganizations, and departmental name changes.

The Economic Development Division of the City Manager's Office and the Business Development Division of the Department of Community Development will merge to create the Department of Economic Development in 2009. The creation of the new department is aimed at reducing overlap and confusion as well as provide for better coordination, planning and service delivery. The new department will be comprised of the current staff in the Economic Development Division of the City Manager's Office and the Business Development Division of the Department of Community Development and have a total of 17 FTE.

In mid-2008 the Office of Contract Compliance moved from the Purchasing Division of the Finance Department to the Office of the City Manager. This move was done to better align the Office of Contract Compliance with the City's internal structure. The move involved the transfer of 6 FTE.

Responsibility for oversight of the City's recycling contract was moved from the Department of Public Services to the Office of Environmental Quality, a division of the City Manager's Office. The Office of Environmental Quality has been active in leading the City toward sustainability and the practice of good environmental stewardship. In addition to leading the City's review of recycling activities, the Office of Environmental Quality is active in Climate Protection, Energy Management, Air Quality, Brownfield Redevelopment, and internal environmental compliance issues.

The Health Department will transfer 44 FTE from the Home Health Nursing and Community Nursing program in order to create a School and Adolescent Health program in 2009. The creation of the School and Adolescent Health program will allow the Health Department to better distinguish the funding and activities related to school nursing within the department.

The Department of Transportation and Engineering restructured its programs in 2009. The restructuring will better align program funding with the department's operations and reporting structure. The restructuring reduces the number of programs from seven to five.

The Business Development and Permit Center Division of the former Department of Buildings and Inspection moved to the Department of Planning in 2008. In 2009, the Department of Planning will change its name to the Department of Planning and Buildings to reflect the two primary functions of the department.

BUDGET ASSUMPTIONS

The following summary includes the major assumptions used in developing the Recommended 2009/2010 Budget:

1. Salary increases are consistent with existing labor contracts for 2009, and includes 3% for non-represented employees. Non-represented employees are the last employee group to receive 3%. Police, FOP, AFSCME, Building Trades, and CODE have all received 3% in their current labor contracts. In 2009 and 2010, employees not under existing labor contracts are budgeted for a 2% increase.
2. Merit and/or step increases are funded pursuant to union contracts. A 2% merit increase for non-represented employees is also funded. Of all full-time City employees, over 90% are represented and less than 10% are non-represented.
3. The City's pension system is funded at a 17% employer contribution rate. This is the same as 2008 and is also consistent with the City Council retirement taskforce recommendations.

4. Non-local travel and training expenditures have increased in the 2009/2010 Operating Budget. However, over the past seven years, these line items have been reduced in the General Fund. For 2009, non-local travel and training budgets remain at 39% of the 2002 budget levels.
5. All City employees have transitioned to the “80/20 Plan” for healthcare. Under the “80/20 Plan”, the employee’s share of the total cost of healthcare is approximately 25% depending on the healthcare usage of the employee. Due to rising healthcare costs, the employer healthcare portion is anticipated to increase by 7% in 2009.
6. Overtime and compensatory time are still eliminated except for emergencies for non-represented staff.
7. Fuel costs are budgeted at \$3.50 per gallon and the budget for energy costs for electric will increase by 6.6% and by 9% for gas. The budget for local travel expenditures has been increased by 16% in order to comply with the IRS mileage reimbursement rate.
8. One police recruit class of 60 beginning in January 2010 is funded. One fire recruit class of 30 beginning in July 2010 is funded.
9. Snow removal and winter operations will be focused toward the goal to treat all City streets within 24 hours of a snow event. Salt costs per ton have increased by 165% to \$124.57 per ton, which will result in an increase of \$2,178,230 in winter operations for the 2009 budget. Please note that it is anticipated that between 2008 revenues, the emergency reserve account, and expenditure savings, there will be funding in 2008 for \$3.625 million of the mandatory salt purchase. A separate ordinance will be brought forward for this as part of the budget appropriations. Therefore, the 2009 budget only includes the remaining salt need.
10. There are several reductions and eliminations of City services. These include closing nine pools and two community centers as well as eliminating the private lot abatement program and the City’s contributions to non-City Health Clinics. Human Services funding is budgeted at \$2.425 million which represents a .65% of General Fund revenue. Arts funding is budgeted at \$142,490 which represents .04% of the General Fund revenue.
11. The 2009/2010 Recommended Budget includes funds for the following heritage events:

| <u>Event</u> | <u>Event Cost Share</u> |
|--------------------------|-------------------------|
| Black Family Reunion | 10% |
| Opening Day Parade | 10% |
| St. Patrick’s Day Parade | 10% |
| Juneteenth | 10% |

City Council approved and filed Doc#200701075 on February 28, 2008 establishing a list of four heritage events that would be entitled to receive a subsidy of 90% of the cost of City Services. Those events receiving City funding are required to utilize City personnel for event services. Sanitation and trash pickup services are required to be provided by outside firms. Events not on the list will have to pay for 100% of all City service costs. Special Events

Assistance Program Guidelines were established to provide a competitive mechanism to award assistance to other special events utilizing the special events funding established by City Council as part of the 2008 Approved Budget Update. There is \$150,000 available in both 2009 and 2010 for the competitive process.

12. Beginning with the 2009/2010 school year, the City of Cincinnati will request the Cincinnati School Board will reimburse the City for its cost of providing School Crossing Guards. The full year cost of these services, including employee benefits, is \$680,000. The Police Department's budget has been reduced to account for the anticipated reimbursement.

13. The budgets for the Mayor and the City Council include 0% raises for the Mayor and Members of the City Council pursuant to the City Charter.

ALL FUNDS BUDGET

The following sections describe the Recommended 2009/2010 All Funds Budget. Each of the three components of the all funds budgets are highlighted (Operating Budget, Capital Budget, Consolidated Plan Budget).

Table V: 2009/2010 All Funds Recommended Budget

| (\$ in Millions) | 2008 | 2009 | \$ | % | 2010 | \$ | % |
|----------------------------------|-----------------|--------------------|---------|--------|--------------------|-----------|--------|
| | Approved Budget | Recommended Budget | | | Recommended Budget | | |
| Operating Budget | | | | | | | |
| General Fund | \$363.5 | \$375.4 | \$11.9 | 3.3% | \$393.8 | \$18.4 | 4.9% |
| Restricted Funds | \$486.0 | \$526.7 | \$40.7 | 8.4% | \$532.6 | \$5.9 | 1.1% |
| Subtotal Operating Budget | \$849.5 | \$902.1 | \$52.6 | 6.2% | \$926.4 | \$24.3 | 2.7% |
| Capital Budget | | | | | | | |
| General Capital Budget | \$65.2 | \$63.2 | (\$2.0) | -3.1% | \$63.5 | \$0.3 | 0.4% |
| Restricted Funds Capital | \$206.9 | \$292.9 | \$86.0 | 41.6% | \$203.2 | (\$89.7) | -30.6% |
| Special Revenue/Matching Capital | \$6.4 | \$45.8 | \$39.4 | 615.6% | \$2.2 | (\$43.6) | -95.2% |
| Subtotal Capital Budget | \$278.6 | \$402.0 | \$123.4 | 44.3% | \$268.9 | (\$133.1) | -33.1% |
| Consolidated Plan Budget | \$20.6 | \$20.4 | (\$0.2) | -1.0% | \$20.4 | (\$0.0) | -0.1% |
| Total Budget | \$1,148.7 | \$1,324.5 | \$175.8 | 15.3% | \$1,215.7 | (\$108.8) | -8.2% |

OPERATING BUDGET

The City's Operating Budget provides for the basic services of municipal government such as police and fire service, recreation, parks, health clinics, infrastructure maintenance and repair, and water and sewer services. The Recommended 2009/2010 All Funds Biennial Budget is \$902.1 million in 2009 and \$926.4 in 2010 for a total of \$1.8 billion in the biennium. The 2009 recommendation is a 6.2% increase from 2008, and the 2010 recommendation is a 2.7% increase from 2009.

Table VI: Recommended 2009/2010 Operating Budget

| (\$ in Millions) | 2008 | 2009 | Change | 2010 | Change |
|------------------------|-----------------|--------------------|-------------|--------------------|-------------|
| | Approved Budget | Recommended Budget | From 2008 | Recommended Budget | From 2009 |
| General Fund | \$363.5 | \$375.4 | 3.3% | \$393.8 | 4.9% |
| Restricted Funds | <u>\$486.0</u> | <u>\$526.7</u> | <u>8.4%</u> | <u>\$532.6</u> | <u>1.1%</u> |
| Total Operating Budget | \$849.5 | \$902.1 | 6.2% | \$926.4 | 2.7% |

As shown in Table VI, the recommended General Fund Operating Budget is \$375.4 million in 2009 and \$393.8 million in 2010. The 2009 General Fund Operating Budget represents an \$11.9 million, or 3.3%, increase over the 2008 Approved Budget Update. The recommended 2010 General Fund Operating Budget represents an \$18.4 million, or 4.9% increase over the 2009 recommendation.

Table VII: General Fund 2009 Continuation Budget / 2009 Recommended Budget Comparison

| (\$ in Millions) | 2009 Continuation Budget | 2009 Recommended Budget | Increase / (Decrease) | % Change 2009 Cont. to 2009 Rec |
|-------------------------------------|--------------------------|-------------------------|-----------------------|---------------------------------|
| Public Safety Total | \$181.9 | \$176.9 | (\$4.9) | -2.7% |
| Non-Public Safety Total | <u>\$104.9</u> | <u>\$103.8</u> | <u>(\$1.2)</u> | <u>-1.1%</u> |
| Total Departmental Budgets | \$286.8 | \$280.7 | (\$6.1) | -2.1% |
| Employee Benefits Total | \$82.7 | \$83.4 | \$0.7 | 0.8% |
| Non-Departmental Total | \$11.1 | \$11.3 | \$0.2 | 1.8% |
| Total General Fund Operating Budget | <u>\$380.6</u> | <u>\$375.4</u> | <u>(\$5.2)</u> | <u>-1.4%</u> |

As shown in Table VII, the forecasted 2009 General Fund continuation budget (a budget to provide the same level of services in 2009 as in 2008 and includes anticipated inflationary increases and assumptions for wage increases), totaled \$380.6 million. Of this amount, public safety departments comprised a total of \$181.9 million, and non-public safety departments comprised a total of \$104.9 million. In contrast, the 2009 Recommended General Fund Budget totals \$375.4 million and includes \$176.9 million for public safety departments and \$103.8 million for non-public safety departments. While the public safety departments reflect a decrease of \$4.9 million, or 2.7%, the non-public safety departments reflect a decrease of \$1.2 million, or 1.0%. Table VII also shows that expenditure reductions of \$5.2 million are recommended in the 2009 Recommended Budget when compared to the 2009 Continuation Budget. This decrease is primarily due to:

- \$3.15 million: One-Time Reimbursement from 911 Cell Phone Fees

The Police Department's General Fund budget is recommended to decrease by \$3.15 million due to a one-time reimbursement from the 911 Cell Phone Fees Fund 364. This reimbursement in the amount of \$3.15 million will cover a portion of the City's expenses for Public Safety

Answering Points, which is an allowed expense per State Law. In 2010, this resource will no longer be available at this level; therefore, it is a one-time reimbursement.

- \$1.5 million: City Service Reductions

This represents reductions in the Public Services' budget in the amount of \$1.1 million related to the Private Lot Abatement elimination, White Goods program reduction, Neighborhood Right-of-Way Cleaning reduction, and Central Business District (CBD) Cleaning reductions. This also includes reductions in Recreation Department's budget in the amount of \$339,370 related to the closure of nine pools and two community centers.

- \$1.5 million: Public Safety Recruit Class Savings

After the graduation of the current Police and Fire recruit classes, the Police Department and Fire Department will delay future recruit classes until 2010. This provides savings for the Police Department in the amount of \$1 million and for the Fire Department in the amount \$454,520. Both the Police and Fire departments will closely monitor attrition and the deployment of personnel.

- \$1.0 million: Reduction in Police Visibility Overtime (PVO)

The reduction in Police Visibility Overtime is recommended in lieu of reducing sworn Police Officer positions, which would reduce the compliment from City Council's directive of 1,135 officers.

- \$0.6 million: Decreased Contributions to Outside Entities

This includes the elimination of support to non-City health clinics in the amount of \$450,000, a decrease in the Human Services Policy funding in the amount of \$98,180, and a decrease to the Arts Policy Funding in the amount of \$65,000.

- \$0.35 million: Shift General Fund Operations to Restricted Funds

This includes the transfer of \$264,860 in Parks Department' stormwater mitigation eligible expenses into the Stormwater Management Fund 107, as well as the transfer of \$85,080 in eligible expenses within the Office of Communications into the Cable Communications Fund 424.

The specific decreases previously noted are offset by a net increase of \$2.9 million in other personnel and non-personnel areas of the operating budget. This increase is primarily the result of an increase in the Winter Operations General Fund budget in the amount of \$1.5 million; an increase in employee benefits in the amount of \$.9 million due to rising health care and pension obligation costs; and miscellaneous other increases that primarily relate to City Council initiatives. These other miscellaneous increases are offset by additional spending reductions in

administrative agencies. On page 53 of the Operating Budget, there is a comparison of each department's continuation budget to the recommended budget.

While the All Funds Operating Budget is balanced for 2009, there are several funds that require close monitoring to ensure that expenditures remain within resources. These funds include the Convention Center Fund 103; the Street Construction, Maintenance, and Repair Fund 301; the Income Tax-Infrastructure Fund 302; the Municipal Motor Vehicle Tax Fund 306; the Health Services Fund 395; and the Cable Communications Fund 424. All funds are balanced to resources in 2010; however, assumed additional reductions in the Municipal Motor Vehicle Tax Fund 306 will need to be specifically identified in the 2010 Budget Update process.

Basic Services Focus

Basic City services are the focus of this budget. Some of the continued core services included in the budget are as follows:

- The City will commence a police recruit class of 60 in January 2010 to keep the Police Department's sworn complement above 1,100 sworn officers. In addition, Police Visibility Overtime (PVO) is funded at a level of \$726,650 in both years of the biennium to provide for additional walking patrols throughout the City.
- The City of Cincinnati's park system contains more than 100 parks and greenspaces located throughout the City's neighborhoods on more than 5,000 acres. Cincinnati Parks has been judged one of the best in the nation, rated 'excellent' by the Trust for public land. All park facilities will remain open.
- The City will commence a fire recruit class of 30 in July 2010 in an effort to achieve the sworn staffing level of 841 that has been approved by the City Council.
- Established in 1927, the Cincinnati Recreation Commission (CRC) currently has 29 recreation buildings, 39 swimming pools, over 2,500 outdoor athletic and playground facilities, tennis attractions, seven premiere golf courses, athletic leagues, seniors' programs, therapeutic programs, before- and after-school programs, summer day camps, and special public events on the Waterfront and around the City. Most of these core services will be maintained in the budget; however, nine pools and two community centers are being recommended for closure. The budget provides for maintaining the extended pool season schedule.
- Building code enforcement will continue and is enhanced through Community Development Block Grant funding of \$525,000 in 2009 and in 2010. House-to-house inspections are conducted in targeted areas to provide comprehensive inspection of areas in transition. Corrections achieved through Concentrated Code Enforcement involve repairing porches, windows, and siding; painting; and the removal of dilapidated garages, fences, sheds, junk cars, and weeds. The Department of Community Development's 2009/2010 budget also includes \$1.5 million and \$1.4 million in 2009 and 2010,

respectively, for the City's Hazard Abatement/Demolition Program. This program barricades vacated, public nuisance buildings and demolishes vacated, public nuisance buildings that have been condemned.

- Weekly solid waste collection is funded at a continuation level in the biennium. In addition, the Department of Public Services will initiate the following service improvements with the Solid Waste Services Enhancement Initiative: reducing the total waste tonnage disposed by the City through recycling, enhancing corner can collection for businesses and residents, conducting an annual city-wide cleanup blitz, automating the City's solid waste collection in order to improve efficiency and provide a safer work environment for City employees, establishing community litter prevention campaigns, increasing community outreach through Keep Cincinnati Beautiful, and providing every household with a new trash bin.
- The City's recycling program, which is managed by the Office of Environmental Quality, will be continued in the biennium and will be expanded during 2010 to provide wheeled recycling carts to residents.
- The City currently supports six health clinics, which will receive continuation funding in the biennium. In addition, clinic services will be expanded through the Cincycare Pilot Program, which is a healthcare program that will provide primary care, comprehensive health evaluations, a prescription drug benefit, and care coordination for up to 2,000 eligible uninsured residents. Also of note, the Nursing Home Inspection Program provided by the City will be eliminated effective January 1, 2009, shifting the responsibility for Nursing Home Inspections to the State of Ohio.
- The annual commitment of \$5.0 million over a span of 20 years to the Cincinnati Public Schools (CPS) for facility improvements will continue in the biennium. The City will continue to align its budgeted capital improvements with the CPS facilities where possible. In addition, the City continues to provide school and adolescent health programs in the amount of \$2.3 million annually. The City will continue to provide School Resource Officers; however, the CPS School Board will reimburse the City for its cost of providing School Crossing Guards.
- Resources are budgeted to implement 162 lane miles of street rehabilitation during the biennium. While this is less than 200 lane miles, the Department of Transportation and Engineering estimates that it will have rehabilitated 230 lane miles through the 2007/2008 biennium.

General Fund Multi-Year Forecast

The 2009/2010 Biennial Budget for the General Fund is recommended in the context of a multi-year financial forecast of resources and expenditures. The initial forecast presented to the City Council in June 2008 has been updated as of November 2008. Table VIII shows the June forecast and Table IX shows the November forecast. The revisions are based on: 1) updated

expenditures for 2008, 2) new revenue estimates for the forecast period beginning in 2009, 3) new revenue enhancements beginning in 2009, and 4) recommended expenditure reductions for the forecast period beginning in 2009.

Table VIII – June 2008 General Fund Forecast 2007-2012

| (\$ in Thousands) | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 |
|-----------------------------------|------------------|------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Estimate | Forecast | | Forecast | |
| Resources | | | | | | |
| Operating Revenues | \$352,130 | \$356,655 | \$362,005 | \$374,313 | \$385,193 | \$401,101 |
| Transfers-in | 5,447 | 217 | - | - | - | - |
| Total Resources | <u>\$357,577</u> | <u>\$356,872</u> | <u>\$362,005</u> | <u>\$374,313</u> | <u>\$385,193</u> | <u>\$401,101</u> |
| Expenditures | | | | | | |
| Operating Expenditures | \$361,938 | \$365,288 | \$380,296 | \$393,397 | \$405,389 | \$419,070 |
| Transfers-out | 1,566 | 2,793 | - | - | - | - |
| Total Expenditures | <u>\$363,504</u> | <u>368,081</u> | <u>380,296</u> | <u>393,397</u> | <u>\$405,389</u> | <u>\$419,070</u> |
| Expenditure Savings | - | (\$3,532) | (\$3,803) | (\$3,934) | (\$4,054) | (\$4,191) |
| Yearly Balance | <u>(\$5,927)</u> | <u>(\$7,676)</u> | <u>(\$14,489)</u> | <u>(\$15,150)</u> | <u>(\$16,142)</u> | <u>(\$13,778)</u> |
| Prior Year Cancelled Encumbrances | 3,023 | 225 | - | - | - | - |
| Previous Year Carryover Balance | 16,235 | 13,331 | 5,879 | (8,609) | (23,759) | (39,901) |
| Non-GAAP Carryover Balance | 13,331 | 5,879 | (8,609) | (\$23,759) | (\$39,901) | (\$53,680) |

Table IX – November 2008 General Fund Forecast 2007-2012

| (\$ in Thousands) | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 |
|-----------------------------------|------------------|-------------------|------------------|------------------|------------------|------------------|
| | Actual | Estimate | Forecast | | Forecast | |
| Resources | | | | | | |
| Operating Revenues | \$352,130 | \$356,655 | \$371,766 | \$393,923 | \$376,125 | \$383,472 |
| Transfers-in | 5,447 | 217 | 2,415 | - | - | - |
| Total Resources | <u>\$357,577</u> | <u>\$356,872</u> | <u>\$374,181</u> | <u>\$393,923</u> | <u>\$376,125</u> | <u>\$383,472</u> |
| Expenditures | | | | | | |
| Operating Expenditures | \$361,938 | \$366,187 | \$380,296 | \$393,397 | \$405,389 | \$419,070 |
| Transfers-out | 1,566 | 2,793 | 2,415 | 2,097 | - | - |
| Expenditure Changes 2009/2010 | | | (4,893) | 447 | (16,921) | (17,211) |
| Expenditure Changes 2011/2012 | | | | | (8,544) | (14,514) |
| Total Expenditures | <u>363,504</u> | <u>368,979</u> | <u>377,818</u> | <u>395,942</u> | <u>379,924</u> | <u>387,345</u> |
| Expenditure Savings | - | (\$2,082) | (\$3,778) | (\$3,959) | (\$3,799) | (\$3,873) |
| Yearly Balance | <u>(\$5,927)</u> | <u>(\$10,025)</u> | <u>\$142</u> | <u>\$1,940</u> | <u>\$0</u> | <u>\$0</u> |
| Prior Year Cancelled Encumbrances | 3,023 | 1,720 | - | - | - | - |
| Previous Year Carryover Balance | 16,235 | 13,331 | 5,026 | 5,167 | 7,107 | 7,108 |
| Non-GAAP Carryover Balance | 13,331 | \$5,026 | \$5,167 | \$7,107 | \$7,108 | \$7,108 |

Structural Imbalance

The June 2008 multi-year forecast in Table VIII shows an operating deficit each year during the forecast period (2009-2012). Furthermore, the size of the annual deficit increases each year. With increasing annual deficits, the General Fund is structurally out of balance with revenues

growing at a slower pace than expenditures. Revenues were projected to grow by an average of 2.6% while the average expenditure growth rate for the same period was 3.0%. This structural imbalance resulted in a projected accumulated General Fund deficit of \$53.7 million by the end of 2012.

The City has relied on carryover to compensate for the structural imbalance in the General Fund for several years. Carryover balances will not be sufficient in 2009/2010 to balance the budget. As shown in Graph I, General Fund carryover balances have decreased since 1999 and are no longer sufficient to address annual operating deficits.

Graph I – General Fund Carryover Balance Trends

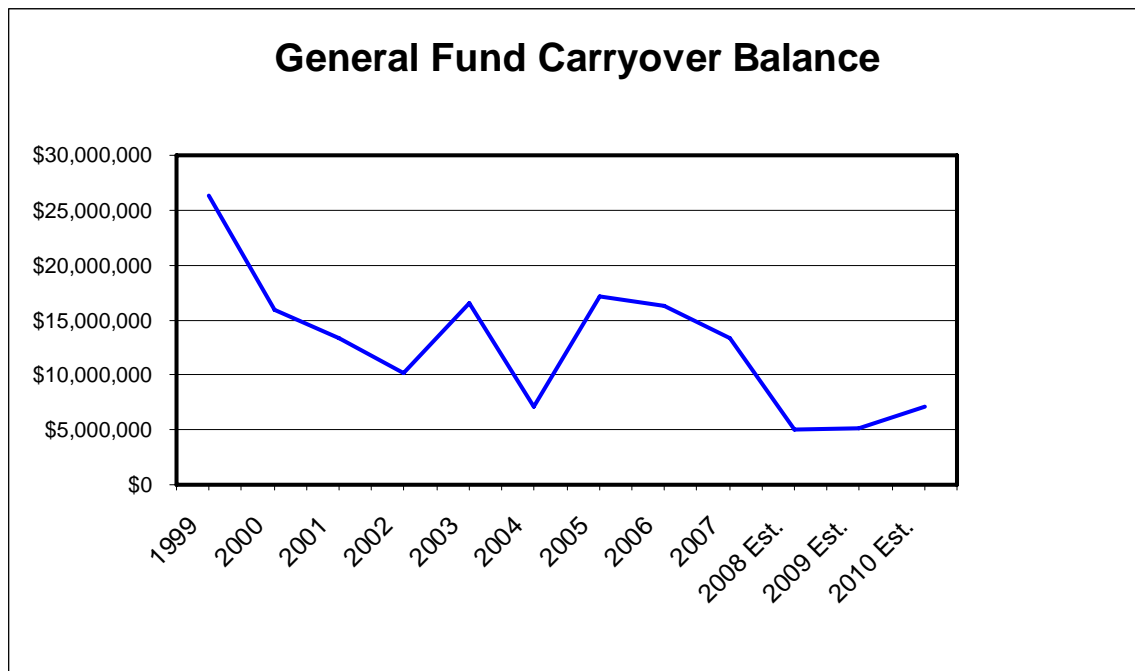
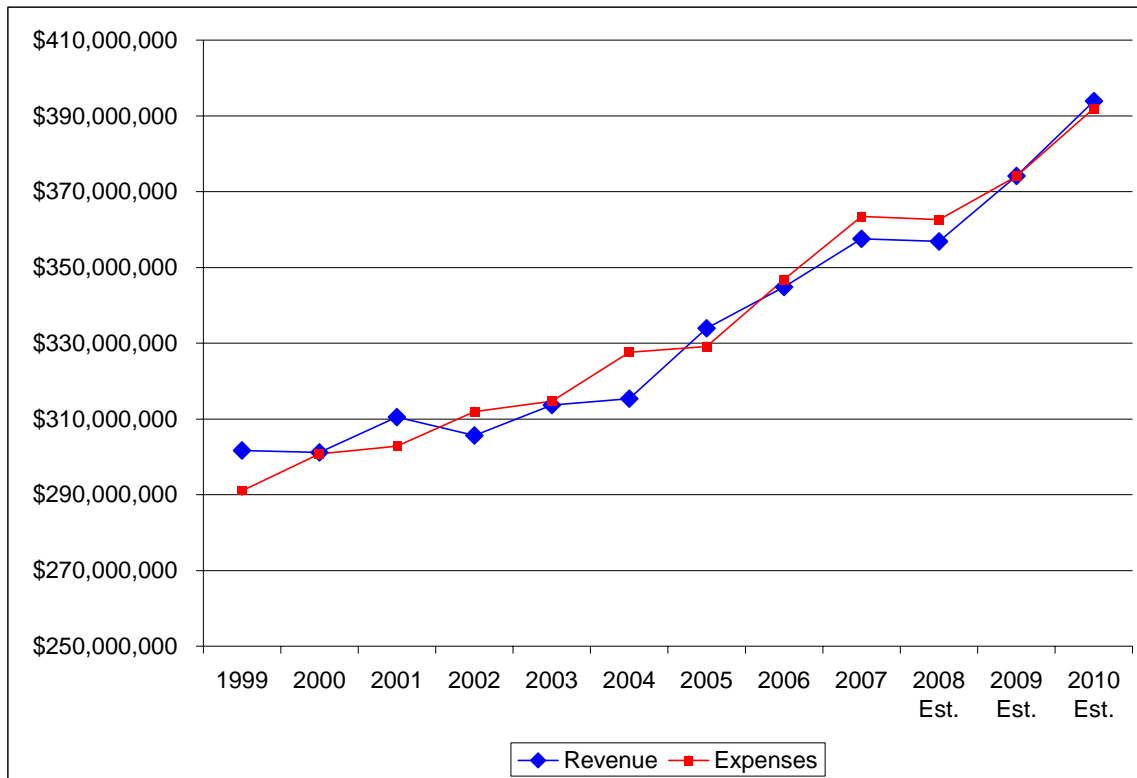


Table IX on the preceding page shows the November 2008 multi-year General Fund Forecast incorporating the revised revenue and expenditure estimates for 2008 - 2012. Revenues are expected to grow by an average 1.8% for the forecast period (2008-2012) and average expenditures are expected to grow 2.1%. The Recommended 2009/2010 General Fund Operating Budget shows a structural balance achieved in 2009 and provides for a modest but increasing carryover balance in 2009 and 2010. However, in 2011 and 2012 expenditures will have to be examined and reductions made to achieve a balanced budget.

As shown in Graph II on the next page, the structural imbalance is eliminated in the 2009/2010 biennium reflecting the recommended budget. Note that the revenue and expenditure lines intersect in 2009. Not shown on the graph but as noted above, in the 2011/2012 biennium there will once again be structural imbalance based on current projections.

Graph II – General Fund Revenue and Expenditure Trends



NOTES: Trends are based on actual resources and expenditures for 1999-2007 and estimates for 2008-2010.

Expenses include Expenditure Savings

Biennial Budget Forecast Changes (See Tables VIII and IX)

For 2008, the total estimated General Fund revenues have remained unchanged since June. At the same time, expenditures have increased by \$899,800 since the June forecast and the increase would have been higher had expenditure controls not been implemented. Prior year cancelled encumbrances are included for \$1.7 million which reflects aggressive action in this area. The result is a carryover balance of about \$5.0 million, the amount projected in the 2008 Budget Update.

The 2009 revenue estimate of \$371.8 million is an upward revision of \$9.8 million from the June 2008 estimate. This increase is due to proposed revenue enhancements in the recommended budget, primarily a comprehensive solid waste fee that will generate an estimated \$9.0 million in 2008. Similarly, the 2010 revenue estimate of \$393.9 million is an upward revision of \$19.6 million. This increase includes \$22.8 million in revenue generated from the solid waste fee. In 2010, increased fee revenue offsets downward revisions in the personal income tax and local government fund. Revenues in these categories are expected to grow slower than projected due the lag effects of the current economic conditions.

The recommended 2009 General Fund expenditure level reflects a decrease of \$4.9 million from the original forecast. This is a result of the recommended expenditure reductions reflected in the Recommended Budget. Expenditures increase in 2010 primarily as a result of the elimination of a one-time 2009 reimbursement in the amount of \$3.15 million from the Police Department budget, as well as due to increased costs for succession planning due to the Deferred Retirement Option Program (DROP) in both the Police and Fire Departments. Due to lower projected revenue growth for the income tax and local government fund, additional expenditure reductions and/or revenue enhancements will need to be identified in the 2011/2012 biennium.

Cautions for the Multi-Year Forecast

Based the recommended 2009/2010 biennial budget the General Fund budget is balanced in the biennium and results in an approximate \$5.2 million carryover in 2009 for 2010, and a \$7.1 million carryover in 2010 for 2011. The 2009 carryover amount provides total reserves of about 7.6% of the annual General Fund revenue, which is less than the generally accepted fund balance target standard of 10% of revenue. Any personnel services increases (e.g., labor contracts) that exceed current assumptions or other major expenditure increases will cause the General Fund to be out of balance and will require additional expenditure reductions or revenue increases in the General Fund. Furthermore, based on current projections additional reductions and/or revenue enhancements will be necessary in order to achieve a balanced budget in the 2011/2012 biennium.

CONSOLIDATED PLAN BUDGET

The Consolidated Plan is a five-year plan for the period from 2005 to 2009 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The 2009/2010 Recommended Consolidated Plan Budget is the Action Plan component of the five-year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

Table X - Recommended 2009/2010 Consolidated Plan Budget

| (\$ in Millions) | 2008 Approved Budget Update | 2008 Approved-Reconciliation | 2009 Recommended | 2010 Recommended |
|---------------------------------------|-----------------------------|------------------------------|------------------|------------------|
| CDBG | \$15.2 | \$15.2 | \$15.2 | \$15.2 |
| HOME | \$4.2 | \$4.1 | \$4.1 | \$4.1 |
| ESG | \$0.6 | \$0.6 | \$0.6 | \$0.6 |
| HOPWA | \$0.5 | \$0.5 | \$0.6 | \$0.5 |
| Consolidated Plan Budget Total | \$20.6 | \$20.4 | \$20.4 | \$20.4 |

The 2009/2010 Recommended Consolidated Plan Budget is consistent with the goals and objectives in the 2005-2009 Consolidated Plan and continues to focus on high impact projects that help transform neighborhoods. Program allocations in this budget reflect the needs of those neighborhoods where grant resources can most effectively leverage private investment, as identified in the 2005-2009 Consolidated Plan. Additionally, based on directives from the Mayor and the City Council, I have increased funding for the Hazard Abatement Program in this budget and provided funding for the Cincycare Phase One Pilot Program.

As shown in Table XI on page 39, in 2009, the CDBG recommended budget includes \$4.1 million for housing programs, \$4.5 million for economic development programs, \$3.0 million for quality of life, and \$3.6 million for Planning and Administration. Many programs received continuation level funding. The following programs have increased allocations to account for project delivery costs incurred by the Department of Community Development: Housing Maintenance Services, Emergency Mortgage Assistance, Tenant Representation, Section 8 Tenant Counseling and Placement, Fair Housing Services, and Youth Employment Programs.

Two housing development programs received additional resources in the 2009/2010 CDBG Budget: the Strategic Housing Initiative Program and the Housing Development Property Holding Costs. These increases were offset in part by a decrease in funding for the Homeowner Rehab Loan Program due to efficiencies achieved in this program by contracting with a new loan servicing provider.

In 2009, funding for the Neighborhood Business District Improvement Program returned to its historical funding level of \$1,000,000. This made it possible for the City to fund the Strategic Program for Urban Redevelopment (SPUR) at a level of \$500,000 in both 2009 and 2010. In 2008, the City did not allocate resources for the SPUR program due to slum and blight cap limitations.

A total of \$600,000 in CDBG funding is allocated to support the Cincycare Phase One Pilot Program. The Cincycare Phase One Pilot Program is a public service activity. In order to comply with CDBG public services cap requirements, funding for six public service programs was not recommended. One such program was the Findlay Market Ambassadors Program. In addition to job training, this program provides valuable maintenance and safety services to Findlay Market. To make up for this loss and to provide for increased utility costs, the Corporation for Findlay Market Project was increased by \$185,000 to \$585,000.

The recommended budget increases funding for the Lead Hazard Testing Program from \$550,000 in 2008 to \$618,680 in both 2009 and 2010 to comply with match requirements for the Health Department's Lead Hazard Control grant. Code Enforcement Relocation also received an increase in funding totaling \$10,000 due to an increase in demand for these services. The Hazard Abatement Program funding totals \$1,169,080, which is a \$344,080 increase over 2008. This increase is possible because the Human Services Facility Renovations Program was not funded in 2009 due to a backlog of projects in this program and the desire to align funding with the current priorities of the Human Services Policy.

Funding for most HOME programs remained at the 2008 levels in the 2009 Recommended HOME Budget. The 2009 Recommended HOME Budget does include some changes from the 2008 Approved HOME Budget. There is a decrease of \$399,997 for the Rental Rehabilitation Program (RRP) due to limited HOME resources. The recommended budget also includes a transfer of \$200,000 in funding for Community Housing Development Organizations (CHDOs) through the Neighborhood Capacity Building and Technical Assistance program from the CDBG grant to the HOME grant.

The City offers many opportunities for citizen input and participation in budget development. Several advisory bodies contributed to the development of this budget. Historically the City has received input from the Community Development Advisory Board (CDAB) and Human Services Advisory Committee (HSAC) on the recommended budget. In January, the Human Services Commission was established, and in June the committee recommended combining the HSAC and the CDAB to form a committee that will review all recommended applications for Human Services funding, both from the General Fund and CDBG funds. The new committee is currently being selected by the Mayor and was not available to make recommendations for the 2009/2010 Consolidated Plan Budget. Funding requests for neighborhood business district improvements were reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for homeless services were reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs were reviewed by the HOPWA Advisory Committee. The City held a public hearing on October 9, 2008, to receive public comments on the 2009/2010 Consolidated Plan Requested Budget.

Table XI - 2009 Consolidated Plan Budget by Objectives and Major Expenditures

Major Expenditures by Category

| Major Expenditure Category | 2009 Recommended | | | | |
|---|------------------|-------------|-----------|-----------|--------------|
| | CDBG | HOME | ESG | HOPWA | TOTAL |
| Housing Objectives | | | | | |
| Homeownership Housing Development Total | \$3,350,000 | \$1,365,000 | \$0 | \$0 | \$4,715,000 |
| Rental Housing Development Total | \$150,000 | \$1,620,970 | \$0 | \$0 | \$1,770,970 |
| Homeownership Supportive Services Total | \$0 | \$276,700 | \$0 | \$0 | \$276,700 |
| Renters Supportive Services Total | \$402,000 | \$0 | \$0 | \$0 | \$402,000 |
| Fair Housing Total | \$214,500 | \$0 | \$0 | \$0 | \$214,500 |
| <i>TOTAL HOUSING DEVELOPMENT</i> | \$4,116,500 | \$3,262,670 | \$0 | \$0 | \$7,379,170 |
| Economic Development | | | | | |
| Commercial and Industrial Development Total | \$1,025,000 | \$0 | \$0 | \$0 | \$1,025,000 |
| Industrial Site Redevelopment/SPUR Total | \$500,000 | \$0 | \$0 | \$0 | \$500,000 |
| Business Development Opportunities Total | \$1,423,000 | \$200,000 | \$0 | \$0 | \$1,623,000 |
| Job Training and Placement Total | \$1,550,000 | \$200,000 | \$0 | \$0 | \$1,750,000 |
| <i>TOTAL ECONOMIC DEVELOPMENT</i> | \$4,498,000 | \$400,000 | \$0 | \$0 | \$4,898,000 |
| Quality of Life | | | | | |
| Slum & Blight Elimination Total | \$2,412,760 | \$0 | \$0 | \$0 | \$2,412,760 |
| Health Services | \$600,000 | \$0 | \$0 | \$0 | \$600,000 |
| Services & Facility Improvements Total | \$0 | \$0 | \$0 | \$0 | \$0 |
| Citizen Safety Total | \$0 | \$0 | \$0 | \$0 | \$0 |
| <i>TOTAL QUALITY OF LIFE</i> | \$3,012,760 | \$0 | \$0 | \$0 | \$3,012,760 |
| Homeless Housing | | | | | |
| Homeless Shelters & Transitional Housing Support | | | | | |
| Homeless Shelters & Transitional Housing Total* | \$0 | \$0 | \$532,000 | \$0 | \$532,000 |
| <i>TOTAL HOMELESS HOUSING</i> | \$0 | \$0 | \$532,000 | \$0 | \$532,000 |
| Special Populations Housing | | | | | |
| Operating Support for HIV/AIDS Housing Total | \$0 | \$0 | \$0 | \$107,479 | \$107,479 |
| Supportive Services for Persons with HIV/AIDS Total | \$0 | \$0 | \$0 | \$264,221 | \$264,221 |
| Housing Assistance for Persons with HIV/AIDS Total | \$0 | \$0 | \$0 | \$161,800 | \$161,800 |
| <i>TOTAL SPECIAL POPULATIONS HOUSING</i> | \$0 | \$0 | \$0 | \$533,500 | \$533,500 |
| Planning, Administration & Debt Service | | | | | |
| Operating Budgets | \$3,052,970 | \$400,000 | \$28,000 | \$16,500 | \$3,497,470 |
| Section 108 Debt Service | \$530,490 | \$0 | \$0 | \$0 | \$530,490 |
| <i>TOTAL PLANNING, ADMIN. & DEBT SERVICE</i> | \$3,583,460 | \$400,000 | \$28,000 | \$16,500 | \$4,027,960 |
| TOTAL | \$15,210,720 | \$4,062,670 | \$560,000 | \$550,000 | \$20,383,390 |

*The Continuum of Care project is included in the Planning and Administration Appropriation in 2009 for the first time.

CAPITAL BUDGET

The Capital Budget provides funding for the improvement or purchase of City assets. The City has dedicated more than one-half of the General Capital Budget to infrastructure projects such as street repair and facility improvements. In addition, the City has used utility fees and charges for Restricted Fund Capital Budget infrastructure projects such as replacement of water and sewer lines and facilities.

Table XII – Recommended 2009/2010 Capital Budget

| (\$ in Millions) | 2008 | 2009 | % | 2010 | % |
|--------------------------------------|-----------------|--------------------|------------------|--------------------|------------------|
| | Approved Budget | Recommended Budget | Change From 2008 | Recommended Budget | Change From 2009 |
| General Capital | \$65.2 | \$63.2 | -3.1% | \$63.5 | 0.4% |
| Restricted Funds Capital | \$206.9 | \$292.9 | 41.6% | \$203.2 | -30.6% |
| Special Revenue Capital | \$1.2 | \$1.4 | 15.8% | \$0.6 | -58.5% |
| Federal/State Capital Matching Funds | <u>\$5.2</u> | <u>\$44.4</u> | <u>752.4%</u> | <u>\$1.6</u> | <u>-96.3%</u> |
| Total All Funds Capital Budget | \$278.6 | \$402.0 | 44.3% | \$268.9 | -33.1% |

As shown in Table XII, the recommended 2009/2010 Biennial All Funds Capital Budget totals \$670.9 million: \$402.0 million for 2009 and \$268.9 million for 2010. Included are budgets for General Capital projects, Restricted Funds Capital projects, Special Revenue Capital projects, and projects supported with Federal and State Capital Grant Matching Funds.

The following describes the recommended expenditure highlights in the General Capital Budget.

1. **\$35.2 Million for Street Rehabilitation and Street Improvement Projects** – The recommended General Capital Budget for rehabilitation and improvement of existing streets and roads totals \$17.2 million in 2009 and \$18.0 million in 2010. This recommendation includes \$11.7 million and \$11.0 million for the Street Rehabilitation Program in 2009 and 2010, respectively. Over the six-year plan, \$109.4 million is recommended for street rehabilitation and street improvements, which includes \$82.0 million for the Street Rehabilitation Program.

Also included in this recommendation is \$5.5 million in 2009 and \$6.9 million in 2010 for various street and road improvement projects. A total of \$4.0 million is recommended for the Waldvogel Viaduct Replacement project. This viaduct connects the Sixth Street Expressway to River Road and Warsaw and Elberon Avenues in Lower Price Hill. Other major project recommendations include \$2.9 million for the Street Improvements project; \$1.1 million for the Spot Infrastructure Replacement project; \$873,000 for the Curb Ramps-Street Rehabilitation project; \$750,000 for the Colerain Avenue Virginia to Leeper Improvements project; and \$640,000 for the Second and Third Street Improvement project.

In addition to the Street Rehabilitation and Street Improvement projects recommended in the 2009/2010 biennium, \$5.4 million is included for annual infrastructure projects that are not related to streets and buildings. This recommendation includes the following projects: \$2.4

million for the Bridge Rehabilitation Program; \$1.4 million for the Wall Stabilization and Landslide Correction Program; \$1.1 million for the Sidewalk Repair Program; and \$0.5 million for the Hillside Stairway Rehabilitation Program.

The All Funds Biennial Capital Budget also includes \$44.4 million in 2009 and \$1.6 million in 2010 from State and Federal transportation matching funds. The City expects to receive \$36.0 million in Federal grant funding for the Waldvogel Viaduct Replacement project in 2009. Other recommended matching fund projects include improvements to Harrison Avenue and Spring Grove Avenue.

2. **\$29.8 Million to Renovate/Replace City Facilities** – A total of \$15.2 million in 2009 and \$14.6 million in 2010 is recommended for renovation of existing City-owned facilities. The biennial recommendation includes \$12.6 million for Recreation facilities, \$6.3 million for Park facilities, and \$339,500 for Health facilities. Upgrades to other City-owned facilities are recommended at a funding level of \$6.7 million over the biennium.

The recommendation for renovation of Recreation facilities includes an additional \$2.5 million in each year of the biennium, and the six-year plan, to support pool improvements and the Aquatics Facilities Renovation project. The City's pools are old and starting to fail and the Cincinnati Recreation Commission developed an Aquatic Facilities Plan that addresses the capital needs of the facilities. The Plan includes converting certain pools to spraygrounds, which is expected to generate Operating Budget savings because they require minimal staff support. Neighborhood pools would be renovated and expanded and the Operating Budget savings would be used to support the larger pools.

The General Capital Budget recommendation includes \$1.9 million in both 2009 and 2010 for the Replacement Facilities project. This funding is expected to support the construction of a new fire station in Pleasant Ridge. Over the six-year plan, \$14.1 million is included for the replacement of existing facilities.

It should be noted that the total estimated capital improvements "need" for City-owned facilities for 2009-2014 totals \$186.0 million, while the planned allocation amount for improvements to City facilities is \$99.8 million, generating a shortfall of more than \$86.0 million. In just the biennium, the total "need" is \$72.3 million, the recommendation is \$35.4 million, and the estimated shortfall for capital improvements to City facilities is \$36.9 million.

3. **\$16.4 Million for Equipment** – The General Capital Budget recommendation for equipment over the biennium is \$6.5 million and \$9.9 million in 2009 and 2010, respectively. This recommendation includes \$11.1 million to replace automotive equipment in agencies supported by the General Fund and \$2.4 million for the Self-Contained Breathing Apparatuses project. This project will provide funding to replace all breathing equipment for firefighters responding to fires and hazardous material incidents. In 2010, \$1.3 million is recommended for the 800 MHz Radios project. Various other projects totaling \$1.6 million are included in this recommendation. Over the six-year plan, \$43.7 million is recommended for equipment.

4. **\$8.0 Million for Economic Development** – The recommendation in the General Capital Budget for economic development totals \$4.1 million in 2009 and \$3.9 million in 2010. The Retail/Commercial Opportunities project is included for \$2.6 million over the biennium. This project helps the City to attract and retain retail and commercial businesses downtown. Also included over the biennium is \$2.0 million for the Neighborhood Business District Public Improvements project. Various other projects totaling \$3.4 million are included for economic development in 2009 and 2010. Over the six-year plan, \$24.0 million is recommended for economic development initiatives.
5. **\$7.5 Million for Market Rate Housing Development Projects** – The recommendation for developing market rate housing throughout the City totals \$4.0 million in 2009 and \$3.5 million in 2010. Over the six-year plan, \$22.2 million is recommended for this initiative. These funds will be used for construction, site improvements, and infrastructure development at residential construction locations. In 2009, it is anticipated that the Special Housing Permanent Improvement Fund (SHPIF) resources will be used to make the final Huntington Meadows settlement payment of \$1.2 million. SHPIF resources are expected to decrease in 2010 and beyond due to the expiration of Westin/Star tax increment financing payments. The following table illustrates the total recommendation for market rate housing.

Table XIII – Recommended 2009/2010 Market Rate Housing

| (in \$ millions) | | | |
|---|--------------|--------------|---------------|
| MARKET RATE HOUSING | | | |
| | 2009 | 2010 | Six-Year Plan |
| Neighborhood Market Rate Housing | \$0.4 | \$0.8 | \$5.1 |
| Strategic Housing Initiatives Program | \$0.8 | \$0.8 | \$5.8 |
| Downtown Housing Development | \$0.6 | \$0.6 | \$3.9 |
| Citirama | \$0.8 | \$0.7 | \$3.1 |
| Special Housing Permanent Improv. Funds | <u>\$1.4</u> | <u>\$0.6</u> | <u>\$4.3</u> |
| TOTAL: | \$4.0 | \$3.5 | \$22.2 |

6. **\$7.0 Million for the Cincinnati Riverfront Park** – The recommended 2009/2010 General Capital Budget includes \$7.0 million for the Cincinnati Riverfront Park and another \$4.0 million is included in 2011. Ground was broken on this project in September 2008 and the total cost is estimated to be \$120.0 million. The City’s total contribution to this project will be \$21.0 million and, to date, \$10.0 million has been allocated. This allocation, along with the recommended \$11.0 million over the next three years is expected to satisfy the City’s portion of the construction costs for the new park.
7. **\$4.0 Million for Information Technology Initiatives and Upgrades** – To continue to support new information technology and upgrades to existing systems, the General Capital recommendation includes \$2.9 million in 2009 and \$1.1 million in 2010 for information technology initiatives. Included in this recommendation is \$1.1 million for the Cincinnati Human Resource Information System (CHRIS) Upgrade project, which will provide improvements such as tax updates that are needed for payroll processing, both bi-weekly and

annually. Also, \$518,900 is included for the Communications Master Plan project, which will support the development of a multi-year strategy for upgrading the City's communications resources including voice, data, and video. The Electronic Government project is recommended in the amount of \$472,000 to enhance services provided via the Internet for City employees and citizens. Various other projects totaling \$1.8 million are included for information technology improvements over the biennium. Over the six-year plan, \$8.7 million is included for information technology projects.

The following describes the recommended expenditures highlighted in the Restricted Funds and Matching Funds:

- 1. Metropolitan Sewer District (MSD) Global Consent Decree: \$373.7 Million** – The recommended Capital Budget for MSD is \$236.2 million in 2009 and \$137.4 million in 2010. The Wet Weather Improvement Program (WWIP) alone accounts for more than 60% of the recommendation over the biennium: in 2009 the WWIP is recommended for \$165.8 million and in 2010 the recommendation is \$63.5 million. This program will implement sewer improvements as required by the Global Consent Decree, Clean Water Act regulations, and state and federal mandates. The MSD Capital Budget is expected to be submitted to the Hamilton County Board of Commissioners in mid-December.
- 2. Greater Cincinnati Water Works Capital Improvements: \$116.0 Million** – The recommendation for capital improvements for Water Works is \$53.3 million in 2009 and \$62.7 million in 2010. Over the biennium, a total of \$35.0 million is recommended for the replacement of water mains and \$12.7 million is recommended to replace water mains in conjunction with street improvement projects made by other jurisdictions. The recommended biennial budget also includes \$5.1 million for information technology projects.
- 3. Stormwater Management Improvements: \$3.1 Million** – The Stormwater Management Utility Capital Budget recommendation includes \$1.9 million in 2009 and \$1.2 million in 2010. An amount of \$1.5 million will be needed for facility repairs at the Barrier Dam over the biennium; however, \$1.2 million will be debt financed for a term of ten years.
- 4. Lunken Airport Improvements: \$1.1 Million** – Recommended funding for improvements at Lunken Airport totals \$520,100 in 2009 and \$535,700 in 2010. In both years of the biennium, funding is recommended for infrastructure improvements, facility improvements, noise monitoring and abatement, and Federal Aviation Administration (FAA)/Ohio Department of Transportation (ODOT) local match funding.
- 5. Improvements for Parking Facilities: \$830,000** – The 2009 recommended Capital Budget for improvements to City parking facilities totals \$380,000. This includes \$330,000 for structural maintenance and repairs and \$50,000 for the Gateway Garage Capital Improvements project to comply with the City's agreement with the Kroger Company (Ord. #300-2003), requiring an annual allocation of \$50,000 for improvements to the garage. In 2010, the recommendation is \$450,000 with \$200,000 recommended for structural maintenance and repairs, \$200,000 recommended for the revenue control enhancements, and \$50,000 recommended for the Gateway Garage Capital Improvements project.

6. **Convention Center Improvements: \$766,800** – Recommended funding for improvements to the newly renovated and expanded Duke Energy Center totals \$230,000 in 2009 and \$536,800 in 2010. In 2009, the Furniture, Fixtures, and Equipment project and the Capital Maintenance project are recommended for \$167,000 and \$63,000, respectively. In 2010, the Furniture, Fixtures, and Equipment project is recommended for \$60,000 and the Building Equipment project is recommended for \$476,800. This project will provide funding to replace or repair major equipment at the convention center such as air handlers and escalators.
7. **Special Revenue Capital: \$2.0 Million** - The recommendation for the Special Housing Permanent Improvement Fund (SHPIF) is \$1.4 million in 2009 and \$0.6 million in 2010. This fund is supported with tax increment payments which are used to assist with the development of market rate housing. In 2009, it is anticipated that \$1.2 million of SHPIF resources will be used to make the final Huntington Meadows settlement payment. In 2010, SHPIF resources will be significantly reduced because the Westin/Star tax increment financing payments will expire at the end of 2009.
8. **Federal and State Capital Grant Matching Funds: \$46.0 Million** - The City receives Federal and State matching funds to improve the City's roads and bridges. Additionally, funds are received annually from the Federal Aviation Administration (FAA) for improvements to Lunken Airport and Blue Ash Airport. Projected Federal and State Capital Matching Funds total \$44.4 and \$1.6 million in 2009 and 2010, respectively. In 2009 the City will receive \$36.0 million in federal grant funding for the Waldvogel Viaduct Replacement project. Grant funding will also be received in 2009 for improvements to Harrison Avenue and Spring Grove Avenue.

TAX AND FEE CHANGES

The property tax rate is set at 4.53 mills in 2009, which is the same as 2008. For 2009, the Hamilton County Auditor is predicting no growth in property values overall within the City; therefore, the current rate of 4.53 mills is expected to generate \$29.0 million in 2009. This is also consistent with the City Council policy to roll back the property tax millage to maintain property tax revenues at the 2001 level. No other tax changes are included.

The Department of Public Services' 2009/2010 budget includes a comprehensive solid waste fee for residential properties and businesses starting May 1, 2009. The fee will impact approximately 112,000 residential properties and 5,000 businesses. The rate is set at \$17.30 per month for residential properties and \$19.90 per month for businesses to be billed quarterly. Revenues for 2009 is estimated at \$8,981,280 due to the May start date. For 2010, the estimate is \$22,777,560 to reflect a full year of the fee. Services provided with these fees include weekly residential solid waste collection, daily/weekly business solid waste collection, weekly residential yard waste collection, white goods collection, dead animal removal, community corner can collection, and the City dumpster program. A comparison of solid waste fees across jurisdictions is shown in Table XIV.

Table XIV – Solid Waste Fee Comparison

| Jurisdiction | Type | Pick Ups Per Week | Montly Cost |
|---------------------------|---------------|--------------------------|--------------------|
| Cincinnati (Proposed Fee) | Single Family | 1 | \$17.30 |
| Cincinnati (Proposed Fee) | Business | 1 | \$19.90 |
| Arlington Heights | Single Family | 1 | \$18.33 |
| Deer Park* | Single Family | 1 | \$14.83 |
| Forest Park | Single Family | 1 | \$18.00 |
| Mason | Single Family | 1 | \$13.26 |
| Mason | Single Family | 2 | \$26.52 |
| Silverton* | Single Family | 1 | \$9.91 |
| Silverton* | Single Family | 2 | \$18.16 |
| Woodlawn | Single Family | 1 | \$13.00 |

* Includes \$1.66 yard waste fee

The Department of Community Development is in the process of implementing a servicing fee for processing Residential Community Reinvestment Areas (CRAs). An average of approximately 620 residential CRA applications were processed for years 2004 – 2007. The average for eligible investment, which includes both new construction and rehabilitation, was approximately \$134,100. This service fee is \$75.00, which will generate approximately \$46,500 annually. Additionally, the Department of Economic Development is in the process of implementing a servicing fee for processing Commercial CRAs. The City has 20 active Commercial CRAs. One CRA has the fee waived. All of the agreements have contract language which states that the fee “should be \$250 or 1% of the annual taxes exempted whichever is greater, not to exceed \$2,500.” The department estimates receipts of approximately \$16,550 annually in services fees based on records from the Hamilton County Auditor’s office and calculations stated in the contract.

The 2009/2010 Recommended Budget includes increases to parking violation fines as follows:

- The current \$25 parking violation fine is increased to \$30; and
- The current \$40 parking violation fine is increased to \$45.

Parking violation fines last increased in 2005. This increase is expected to generate a revenue increase of \$134,520 in 2009 and of \$161,420 in 2010.

The Department of Planning and Buildings' 2009/2010 budget includes fee increases for all permit fees, zoning variance change request, scanning for large documents and application extensions. A new fee will also be implemented for residential walk-through permits. The estimated increase in 2009 and 2010 General Fund revenues for these increases are shown in Table XV.

Table XV – Planning and Buildings Fee and Permit Revenue Initiatives

| | 2009 | 2010 |
|-----------------------------------|-----------|-----------|
| Permit Fees | \$247,660 | \$297,190 |
| Zoning Variance Change Request | \$20,170 | \$29,250 |
| Scanning Fees for Large Documents | \$67,850 | \$81,750 |
| Application Extension Fees | \$5,000 | \$5,000 |
| Residential Walk-Through Permits | \$26,700 | \$30,040 |

The Police Department’s impound fees will increase in 2009 to cover the rising costs of lot maintenance, personnel, fuel and wrecker fees. The impound fees for the City were last raised in December of 2000. These fees reflect prevailing service costs comparable with other jurisdictions and the local inflation (CPI-U) data. The impound fee increase is expected to generate a revenue increase of \$230,000. The fee increases include the following:

- First hour tow fee from \$90 to \$120;
- Daily storage fee from \$12 to \$20;
- Maintenance fee from \$50 to \$75; and
- Heavy duty tow fee from \$150 to \$250.

The Department of Transportation and Engineering’s 2009/2010 budget includes fees for property owners where gas streetlights are located. The City has 1,100 gas streetlights whose operating costs far exceed other types of special street lighting that are already assessed. Property owners will be charged approximately \$4 per front foot. The charge will cover a three-year recurring period. The assessment is collected by sending out bills every three years, and the property owners have a choice of paying the bill all up front, or allowing it to be placed on their property tax bill. A typical property owner would receive a bill for approximately \$300 once every three years. The estimated revenue would increase to approximately \$400,000 annually as the assessments are collected through the first three-year period. For 2009, the estimated revenue is \$100,000, since it will take time to implement the assessment and actually collect the revenue in the first year.

The Greater Cincinnati Water Works' (GCWW) budget includes a 7.5% rate increase for both 2009 and 2010 as a result of significant operating cost increases (electric power, natural gas, treatment chemicals, and petroleum) and increased debt service expenses related to investments in solar power generation and ultraviolet (UV) technology.

The Metropolitan Sewer District is projecting a 12.0% rate increase for both 2009 and 2010. The District is planning to present the rate increase for the Hamilton County Board of Commissioners’ approval in December 2008. This rate increase is recommended in the rate study completed by Black & Veatch and issued on August 10, 2007.

STAFFING PLAN

The City will increase the overall number of funded positions in 2009 by 11.4 FTE and will increase the overall number of funded positions by 2.0 FTE in 2010. As shown in Table XVI, the total number of full-time equivalents (FTE) will increase from the 6,151.1 budgeted in 2008 to 6,162.5 in 2009. This change includes a decrease of 10.4 FTE in the General Fund and an increase of 21.8 FTE in the Restricted Funds. The total increase of 2.0 FTE in 2010 equates to an increase of 7.0 FTE in the General Fund and a reduction of 5.0 FTE in the Restricted Funds.

Table XVI – 2009/2010 City Staffing Plan

| <i>(in Full Time Equivalents, FTE)</i> | 2008 Approved Budget | 2009 Recommended Budget | Change From 2008 | 2010 Recommended Budget | Change From 2009 |
|--|-------------------------------------|--|---------------------------------|--|---------------------------------|
| General Fund | 3,734.2 | 3,723.8 | (10.4) | 3,730.8 | 7.0 |
| Restricted Funds | <u>2,416.9</u> | <u>2,438.7</u> | <u>21.8</u> | <u>2,433.7</u> | <u>(5.0)</u> |
| Total City Staffing | 6,151.1 | 6,162.5 | 11.4 | 6,164.5 | 2.0 |

Table XVII shows the total change from 2008 to 2009 is a result of an 11.4 increase in non-public safety FTE. The All Funds Public Safety FTE does not change through 2010. Non-Public Safety FTE increases by 2.0 in 2010. A table showing FTE reductions is included as Appendix B of the Recommended Operating Budget document.

Table XVII – 2008 to 2009 All Funds Public Safety FTE / Non-Public Safety FTE

| <i>(in Full Time Equivalents, FTE)</i> | 2008 Approved Budget | 2009 Recommended Budget | Change From 2008 | 2010 Recommended Budget | Change From 2009 |
|--|-------------------------------------|--|---------------------------------|--|---------------------------------|
| Public Safety FTE | 1,976.0 | 1,976.0 | - | 1,976.0 | - |
| Non-Public Safety FTE | <u>4,175.1</u> | <u>4,186.5</u> | <u>11.4</u> | <u>4,188.5</u> | <u>2.0</u> |
| Total All Fund FTE | 6,151.1 | 6,162.5 | 11.4 | 6,164.5 | 2.0 |

In the General Fund, the recommended Public Safety FTE does not change through 2010. All the change through 2010 can be attributed to non-public safety FTE. Considering the longer view, Table XVIII shows that Non-Public Safety FTE has decreased by 633.3 since the 2000 Approved Budget while Public Safety FTE increased 189 during the same period.

Table XVIII – General Fund FTE Change 2000-2009

| <i>(in Full Time Equivalents, FTE)</i> | 2000 Approved Budget | 2009 Recommended Budget | FTE Change From 2000 Budget |
|--|-------------------------------------|--|--|
| Public Safety FTE | 1,787.0 | 1,976.0 | 189.0 |
| Non-Public Safety FTE | <u>2,381.1</u> | <u>1,747.8</u> | <u>(633.3)</u> |
| Total All Fund FTE | 4,168.1 | 3,723.8 | (444.3) |

As shown in Table XIX, the levels of sworn FTE within the Police and Fire Departments remain constant through 2010.

Table XIX – 2009/2010 Sworn Authorized Strength Staffing Summary

| <i>(in Full Time Equivalents, FTE)</i> | 2008 Approved Budget | 2009 Recommended Budget | Change From 2008 | 2010 Recommended Budget | Change From 2009 |
|--|-------------------------------------|--|---------------------------------|--|---------------------------------|
| Police Sworn | 1,135.0 | 1,135.0 | - | 1,135.0 | - |
| Fire Sworn | <u>841.0</u> | <u>841.0</u> | <u>-</u> | <u>841.0</u> | <u>-</u> |
| Total Sworn | 1,976.0 | 1,976.0 | - | 1,976.0 | - |

CONCLUSION

This has been a very challenging process for the Administration to work through. People from the Office of Budget and Evaluation, Department of Finance, and staff from the Manager’s Office put in countless hours over the course of several months. I would like to express my appreciation to all of them. Our team stands ready to fully cooperate with the Mayor and Councilmembers to finalize the budget so that we can have a smooth transition into the new biennium.

Respectfully submitted,



Milton Dohoney, Jr.
City Manager



All Funds Operating Budget

| Fund | Fund Name | 2007 Approved | 2008 Approved | 2009 Recommended | 2010 Recommended |
|-----------------------------------|-------------------------------|----------------------|----------------------|----------------------|----------------------|
| 050 | General Fund | 364,365,930 | 363,488,030 | 375,403,010 | 393,844,600 |
| PRINCIPAL RESTRICTED FUNDS | | | | | |
| 101 | Water Works | 108,203,640 | 107,065,500 | 115,596,280 | 120,846,250 |
| 102 | Parking Facilities | 7,517,110 | 7,657,430 | 7,625,860 | 7,831,180 |
| 103 | Convention Center | 5,864,930 | 6,283,570 | 6,607,170 | 7,340,810 |
| 104 | General Aviation | 1,713,540 | 1,730,250 | 1,788,510 | 1,833,740 |
| 105 | Municipal Golf | 6,224,390 | 6,399,470 | 6,436,530 | 6,611,780 |
| 107 | Stormwater Management | 7,887,950 | 7,792,510 | 8,761,690 | 8,396,580 |
| 151 | Bond Retirement | 86,189,260 | 66,863,870 | 78,056,690 | 65,911,600 |
| 301 | Street Construction | 10,094,790 | 10,152,120 | 11,242,930 | 10,272,840 |
| 302 | Income Tax-Infrastructure | 16,699,090 | 15,808,000 | 16,636,330 | 17,112,300 |
| 303 | Parking Meter | 1,187,530 | 1,227,000 | 1,171,830 | 1,218,810 |
| 304 | Community Dev Block Grant | 3,361,870 | 3,499,780 | 3,583,460 | 3,678,340 |
| 306 | Motor Vehicle License Tax | 2,486,000 | 2,584,310 | 2,845,560 | 2,924,380 |
| 318 | Sawyer Point | 916,750 | 900,970 | 929,400 | 949,390 |
| 323 | Recreation Special Activities | 3,279,050 | 3,149,490 | 3,260,240 | 3,298,920 |
| 395 | Health Services | 3,075,510 | 4,208,470 | 3,492,710 | 3,585,870 |
| 424 | Cable Communications | 2,708,900 | 2,558,000 | 3,035,950 | 2,992,480 |
| 701 | Metropolitan Sewer District | 172,228,180 | 178,655,160 | 190,837,660 | 202,009,090 |
| 759 | Income Tax Transit | 44,522,900 | 46,390,380 | 47,227,470 | 47,752,150 |
| PRINCIPAL RESTRICTED FUNDS | | \$484,161,390 | \$472,926,280 | \$509,136,270 | \$514,566,510 |
| OTHER RESTRICTED FUNDS | | \$15,169,950 | \$16,605,080 | \$21,159,240 | \$21,706,800 |
| RESTRICTED FUNDS TOTAL | | \$499,331,340 | \$489,531,360 | \$530,295,510 | \$536,273,310 |
| GRAND TOTAL | | \$863,697,270 | \$853,019,390 | \$905,698,520 | \$930,117,910 |



All Funds Operating Budget Summary

| Agency/Account | 2007 Approved | 2008 Approved | 2009 Recommended | Change 2008 to 2009 | 2010 Recommended | Change 2009 to 2010 |
|-------------------------------|-----------------------------|-----------------------------|-----------------------------|---------------------------|-----------------------------|---------------------------|
| City Council | 43,813,810 | 45,384,950 | 46,491,440 | 2.4% | 46,994,730 | 1.1% |
| Office of the Mayor | 1,482,170 | 1,501,340 | 1,529,880 | 1.9% | 1,559,310 | 1.9% |
| Clerk of Council | 479,060 | 486,840 | 551,200 | 13.2% | 563,980 | 2.3% |
| City Manager | 759,160 | 661,860 | 666,980 | 0.8% | 686,590 | 2.9% |
| Buildings & Inspections | 3,337,150 | 3,614,200 | 7,014,780 | 94.1% | 8,035,960 | 14.6% |
| Citizen Complaint Authority | 5,444,810 | 0 | 0 | | 0 | |
| Community Development | 584,600 | 530,810 | 521,910 | -1.7% | 537,130 | 2.9% |
| Economic Development | 6,787,210 | 8,779,490 | 7,025,100 | -20.0% | 7,221,500 | 2.8% |
| Enterprise Services | | 0 | 1,356,640 | | 1,396,080 | 2.9% |
| Duke Energy Center | 5,820,130 | 6,272,500 | 6,307,170 | 0.6% | 7,040,810 | 11.6% |
| Parking Facilities | 6,216,510 | 6,409,730 | 6,354,690 | -0.9% | 6,522,650 | 2.6% |
| Finance | 8,824,890 | 8,613,850 | 8,459,400 | -1.8% | 8,700,360 | 2.8% |
| Fire | 68,978,690 | 70,503,050 | 72,415,550 | 2.7% | 75,100,180 | 3.7% |
| Health | 32,600,290 | 32,065,400 | 32,655,210 | 1.8% | 33,478,980 | 2.5% |
| Human Resources | 1,947,770 | 1,905,510 | 2,131,580 | 11.9% | 2,193,120 | 2.9% |
| Law | 4,572,040 | 4,264,160 | 4,428,430 | 3.9% | 4,557,760 | 2.9% |
| Parks | 8,956,910 | 9,492,600 | 9,882,840 | 4.1% | 10,095,780 | 2.2% |
| Planning & Buildings | 5,120 | 5,007,510 | 5,384,900 | 7.5% | 5,423,630 | 0.7% |
| Police | 104,669,210 | 105,568,040 | 105,712,250 | 0.1% | 114,128,620 | 8.0% |
| Public Services | 36,647,330 | 36,596,410 | 38,003,690 | 3.8% | 37,669,810 | -0.9% |
| Recreation | 25,913,710 | 25,621,720 | 25,885,310 | 1.0% | 26,434,700 | 2.1% |
| Regional Computer Center | 7,349,030 | 8,659,620 | 11,036,680 | 27.4% | 11,354,200 | 2.9% |
| Sewers | 101,136,710 | 100,676,710 | 108,235,840 | 7.5% | 110,443,700 | 2.0% |
| Transportation and Eng. | 10,142,120 | 10,176,870 | 10,472,380 | 2.9% | 10,614,510 | 1.4% |
| Water Works | 58,924,030 | 60,219,040 | 67,368,580 | 11.9% | 69,421,970 | 3.0% |
| TOTAL ALL DEPARTMENTS | <u>\$545,392,460</u> | <u>\$553,012,210</u> | <u>\$579,892,430</u> | <u>4.9%</u> | <u>\$600,176,060</u> | <u>3.5%</u> |
| Cincinnati Public Schools | 183,468,960 | 169,750,290 | 185,730,000 | 9.4% | 184,304,660 | -0.8% |
| Employee Benefits | 5,000,000 | 5,000,000 | 5,000,000 | 0.0% | 5,000,000 | 0.0% |
| General Fund Overhead | 115,201,030 | 111,158,930 | 120,248,860 | 8.2% | 124,397,270 | 3.4% |
| Non Departmental Accounts | 6,494,230 | 7,099,070 | 6,968,910 | -1.8% | 7,171,010 | 2.9% |
| Reserve for Contingencies | 7,090,590 | 5,948,890 | 6,508,320 | 9.4% | 7,718,910 | 18.6% |
| | 1,050,000 | 1,050,000 | 1,350,000 | 28.6% | 1,350,000 | 0.0% |
| TOTAL NON-DEPARTMENTAL | <u>\$318,304,810</u> | <u>\$300,007,180</u> | <u>\$325,806,090</u> | <u>8.6%</u> | <u>\$329,941,850</u> | <u>1.3%</u> |
| GRAND TOTAL | <u><u>\$863,697,270</u></u> | <u><u>\$853,019,390</u></u> | <u><u>\$905,698,520</u></u> | <u><u>6.2%</u></u> | <u><u>\$930,117,910</u></u> | <u><u>2.7%</u></u> |

Consolidated Plan Budget Summary

| | 2007 Approved | 2008 Approved | 2009 Recommended | % Change 2008 to 2009 | 2010 Recommended | % Change 2009 to 2010 |
|-------------------------------------|---------------------|---------------------|---------------------|-----------------------------|---------------------|-----------------------------|
| Community Development | \$14,126,370 | \$15,753,835 | \$12,258,750 | -22.2% | \$12,219,820 | -0.3% |
| Economic Development | \$0 | \$0 | \$2,025,000 | 100.0% | \$2,025,000 | 0.0% |
| Finance - Income Tax | \$9,000 | \$8,000 | \$8,000 | 0.0% | \$8,000 | 0.0% |
| Buildings | \$1,050,000 | \$0 | \$0 | N/A | \$0 | N/A |
| Law | \$141,000 | \$150,000 | \$160,000 | 6.7% | \$160,000 | 0.0% |
| Public Services | \$176,000 | \$160,000 | \$585,000 | 265.6% | \$585,000 | 0.0% |
| Police | \$100,000 | \$100,000 | \$0 | -100.0% | \$0 | N/A |
| Health | \$700,000 | \$550,000 | \$1,218,680 | 121.6% | \$1,218,680 | 0.0% |
| Parks | \$125,000 | \$125,000 | \$100,000 | -20.0% | \$100,000 | 0.0% |
| TOTAL DEPARTMENTS | \$16,427,370 | \$16,846,835 | \$16,355,430 | -2.9% | \$16,316,500 | -0.2% |
| General Administration and Planning | \$3,124,940 | \$3,181,070 | \$3,497,470 | 9.9% | \$3,532,990 | 1.0% |
| Section 108 Debt Service | 481,870 | 564,240 | 530,490 | -6.0% | 513,900 | -3.1% |
| GRAND TOTAL | \$20,034,180 | \$20,592,145 | \$20,383,390 | -1.0% | \$20,363,390 | -0.1% |

All Funds Capital Budget Summary

| Department | 2007 Appropriated | 2008 Appropriated | 2009 Recommended | Change 2008 to 2009 | 2010 Recommended | Change 2009 to 2010 |
|------------------------------|----------------------|----------------------|----------------------|---------------------------|----------------------|---------------------------|
| Buildings & Inspections | \$1,130,900 | | | | | |
| City Manager | 4,698,700 | 2,113,900 | 390,000 | -81.6% | 340,000 | -12.8% |
| Community Development | 6,705,900 | 7,729,900 | 2,923,400 | -62.2% | 3,197,000 | 9.4% |
| Economic Development | | | 3,470,700 | | 3,498,200 | 0.8% |
| Enterprise Services | 6,349,600 | 7,159,100 | 610,000 | -91.5% | 986,800 | 61.8% |
| Finance | 143,300 | 124,300 | 97,900 | -21.2% | 77,700 | -20.6% |
| Fire | 500,300 | 477,900 | 422,600 | -11.6% | 2,821,800 | 567.7% |
| Health | 557,300 | 450,300 | 340,200 | -24.5% | 339,500 | -0.2% |
| Human Resources | | | 1,160,000 | | | |
| Parks | 8,419,500 | 8,734,800 | 6,159,500 | -29.5% | 7,153,000 | 16.1% |
| Planning & Buildings | | | 625,000 | | \$250,000 | -60.0% |
| Police | 50,000 | 205,000 | 493,500 | 140.7% | | |
| Public Services | 4,958,700 | 5,516,000 | 11,758,800 | 113.2% | 10,958,500 | -6.8% |
| Recreation | 3,936,200 | 4,169,200 | 6,293,500 | 51.0% | 6,285,700 | -0.1% |
| Regional Computer Center | 975,900 | 968,200 | 1,191,400 | 23.1% | 2,206,600 | 85.2% |
| Sewers | 178,302,300 | 143,165,600 | 238,104,500 | 66.3% | 138,692,100 | -41.8% |
| Transportation & Engineering | 42,483,900 | 29,501,200 | 28,811,000 | -2.3% | 27,173,700 | -5.7% |
| Water Works | 51,775,000 | 61,853,000 | 53,324,000 | -13.8% | 62,720,000 | 17.6% |
| TOTAL ALL DEPARTMENTS | \$310,987,500 | \$272,168,400 | \$356,176,000 | 30.9% | \$266,700,600 | -25.1% |

Recommended Staffing Plan

| | General Fund | | | | Other Funds | | | | All Funds | | | |
|-----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | 2007 | 2008 | 2009 | 2010 | 2007 | 2008 | 2009 | 2010 | 2007 | 2008 | 2009 | 2010 |
| City Council | 27.0 | 27.0 | 27.0 | 27.0 | | | | | 27.0 | 27.0 | 27.0 | 27.0 |
| Office of the Mayor | 5.0 | 8.0 | 9.0 | 9.0 | | | | | 5.0 | 8.0 | 9.0 | 9.0 |
| Clerk of Council | 7.0 | 7.0 | 7.0 | 7.0 | | | | | 7.0 | 7.0 | 7.0 | 7.0 |
| City Manager | 34.0 | 33.0 | 31.0 | 32.0 | 7.0 | 7.0 | 11.0 | 11.0 | 41.0 | 40.0 | 42.0 | 43.0 |
| Buildings & Inspections | 94.0 | | | | | | | | 94.0 | | | |
| Citizen Complaint Authority | 9.0 | 8.0 | 8.1 | 8.1 | | | | | 9.0 | 8.0 | 8.1 | 8.1 |
| Community Development | 24.0 | 47.0 | 43.0 | 43.0 | 26.0 | 21.0 | 20.0 | 20.0 | 50.0 | 68.0 | 63.0 | 63.0 |
| Economic Development | | | 16.0 | 16.0 | | | 1.0 | 1.0 | | | 17.0 | 17.0 |
| Enterprise Services | | | | | | | | | | | | |
| Duke Energy Center | | | | | 1.0 | | | | 1.0 | | | |
| Parking Facilities | | | | | 59.5 | 55.0 | 54.0 | 54.0 | 59.5 | 55.0 | 54.0 | 54.0 |
| Finance | 92.0 | 87.7 | 86.3 | 86.3 | 51.0 | 47.0 | 46.0 | 46.0 | 143.0 | 134.7 | 132.3 | 132.3 |
| Fire | 890.0 | 890.0 | 891.0 | 891.0 | | | | | 890.0 | 890.0 | 891.0 | 891.0 |
| Health | 334.0 | 301.8 | 303.7 | 303.7 | 181.6 | 182.2 | 179.0 | 179.0 | 515.6 | 484.0 | 482.7 | 482.7 |
| Human Resources | 24.2 | 23.1 | 25.1 | 25.1 | 3.0 | 3.0 | 3.0 | 3.0 | 27.2 | 26.1 | 28.1 | 28.1 |
| Law | 69.2 | 65.2 | 66.2 | 66.2 | 7.0 | 9.0 | 9.0 | 9.0 | 76.2 | 74.2 | 75.2 | 75.2 |
| Parks | 91.3 | 92.3 | 87.3 | 87.3 | 61.9 | 66.4 | 72.4 | 72.4 | 153.2 | 158.7 | 159.7 | 159.7 |
| Planning & Buildings | 1.0 | 71.0 | 73.0 | 73.0 | | 6.0 | 6.0 | 6.0 | 1.0 | 77.0 | 79.0 | 79.0 |
| Police | 1,420.5 | 1,430.5 | 1,433.5 | 1,433.5 | | | | | 1,420.5 | 1,430.5 | 1,433.5 | 1,433.5 |
| Public Services | 235.3 | 237.0 | 222.0 | 228.0 | 277.5 | 334.8 | 333.8 | 328.8 | 512.8 | 571.8 | 555.8 | 556.8 |
| Recreation | 335.0 | 326.6 | 313.6 | 313.6 | 106.2 | 107.7 | 107.7 | 107.7 | 441.2 | 434.3 | 421.3 | 421.3 |
| Regional Computer Center | | 1.0 | 1.0 | 1.0 | 149.0 | 111.0 | 114.0 | 114.0 | 149.0 | 112.0 | 115.0 | 115.0 |
| Sewers | | | | | 700.0 | 730.0 | 750.0 | 750.0 | 700.0 | 730.0 | 750.0 | 750.0 |
| Transportation and Eng. | 82.0 | 78.0 | 80.0 | 80.0 | 111.0 | 107.0 | 106.0 | 106.0 | 193.0 | 185.0 | 186.0 | 186.0 |
| Water Works | | | | | 637.2 | 629.8 | 625.8 | 625.8 | 637.2 | 629.8 | 625.8 | 625.8 |
| TOTAL | 3,774.5 | 3,734.2 | 3,723.8 | 3,730.8 | 2,378.9 | 2,416.9 | 2,438.7 | 2,433.7 | 6,153.4 | 6,151.1 | 6,162.5 | 6,164.5 |
| Police Sworn | 1,115.0 | 1,135.0 | 1,135.0 | 1,135.0 | | | | | 1,115.0 | 1,135.0 | 1,135.0 | 1,135.0 |
| Fire Sworn | 841.0 | 841.0 | 841.0 | 841.0 | | | | | 841.0 | 841.0 | 841.0 | 841.0 |
| Non-Sworn | 1,818.5 | 1,758.2 | 1,747.8 | 1,754.8 | 2,378.9 | 2,416.9 | 2,438.7 | 2,433.7 | 4,197.4 | 4,175.1 | 4,186.5 | 4,188.5 |

Appendix A: Regional Collaboration

This summary is not intended to be an exhaustive list of the City of Cincinnati's regional collaboration. This appendix merely highlights some of the regional collaboration that already exists today.

Water Works

The Greater Cincinnati Water Works (GCWW) has been actively engaged in regional cooperative agreements which encourage development and fosters cooperation among local government entities. In the 1990s, Water Works adopted a growth (expansion) strategy with the addition of Butler & Warren Counties and the City of Mason in Ohio and Boone County and the City of Florence in Kentucky. These new customers represent 14% of GCWW total revenues. The City of Cincinnati, by comparison, represents 31% of GCWW total revenues. Pursuing opportunities to provide water service to other communities permits GCWW to spread its fixed costs and regulatory compliance costs across a larger customer base. This allows GCWW to maintain reasonable rates and high water quality for all its customers. GCWW has sufficient existing capacity to add new customers without the need of any significant plant expansion. Currently, the average pumpage is 140 MGD (million gallons per day) while the current capacity is 260 MGD. Water Works also provides business services (such as billing services) to other local governments in the region.

Health Department

The City of Cincinnati Health Department has numerous collaborative efforts that will produce long term cost savings or additional revenue. The Department is coordinating regional efforts to address the surge in bed bug infestation. This includes not only a uniform response to complaints by residents, but also developing a plan to protect all governmental employees that must come into contact with the issue. The Department is collaborative efforts with neighboring jurisdictions (municipalities and counties) and other city departments (police and fire) in planning and training for regional or national emergencies. The Department is working with the Ohio Department of Jobs and Family services to increase Medicaid enrollment in Hamilton County. Medicaid enrollment specialists funded by ODJFS are located in Health Department clinics. Health Department clinic staff work with the enrollment specialists to identify and enroll uninsured patients in Medicaid. The Department is partnered with Wright State University to offer Master of Public Health classes at the health department's Burnett and King location. These classes are provided through long distant learning using the Health Department's audio visual conferencing system. The Department is collaborating with all 4 Ohio Medicaid Managed Care plans that operate in Southwest Ohio to improve patient outcomes. This collaboration includes discussion on how to track and improve care of patients with chronic disease, reduce emergency department visits, locate primary care homes for all patients, and develop financial incentives to improve long term outcomes. The Department is working with OSIS (Ohio Shared Information Systems) an organization that provides information technology support to local Federally Qualifies Health Centers. The City of Cincinnati Health Department was a co applicant for a grant received from the federal government to purchase a system to provide electronic health records. The Department is involved in a regional collaboration through the Health Foundation's Access 100 project. This project seeks to coordinate access to primary health care throughout the region (including adjoining counties and states).

Law Department

The City of Cincinnati Law Department and Hamilton County collaborate on five programs that have the potential to reduce jail overcrowding. Any increase in the number of program participants who do not end up in the justice system, potentially occupying jail space due to violations of City misdemeanors, decreases the City's expenses by decreasing jail bed costs for the City. The Hamilton County Diversion Program places first time offenders into a program that permits them to participate in community service activities, among other requirements, ultimately resulting in dismissal of the charge if all requirements are met. Off the Streets Program was jointly developed by the City's Law Prosecutors Office and Hamilton County agencies. The Program provides treatment to women charged with prostitution by literally getting them off the street, providing a safe place to stay, job training, and counseling. The City provides a Prosecutor to assist with the John's Intervention Program. This Program provides treatment to men who solicit prostitutes. Law and the Police Department provide speakers to the Program. The Hamilton County Housing Docket hears cases involving blighted property located within the City and cases related to City health, building, and fire code violations. This Program benefits the City by forcing landlords and property owners to repair and clean up their properties, thereby improving the overall quality of life in our communities by encouraging the provision of decent, safe and sanitary housing. The Hamilton County Mental Health Docket provides extensive treatment to criminal defendants suffering from mental health issues. The City's Law Prosecutor's Office participated in the initial development of the Docket. The City provides two Prosecutors for the courtroom and one Prosecutor who reviews the individual cases for inclusion to the program.

Department of Transportation and Engineering

The City of Cincinnati Department of Transportation and Engineering provides professional and technical services for a large number of regional clients include Hamilton County, SORTA, the State of Ohio, and the Cincinnati Zoo. In addition, the Department routinely provide services for a large number of City agencies, including Department of Community Development, Economic Development Department, Public Services Department, Law Department, Parking Facilities, Greater Cincinnati Water Works, the Metropolitan Sewer District of Greater Cincinnati, Department of Planning and Buildings, Parks Department, and the Recreation Department.

Appendix B: Go Cincinnati Initiative

“The GO Cincinnati “Growth & Opportunities” Project focused on the goal of increasing City of Cincinnati tax revenues through targeted economic strategies.” “Growth opportunity areas” have been identified as: Downtown, Over-the-Rhine, Uptown, Seymour/Reading Road Corridor, Queensgate/Mill Creek South Corridor, and the Madison Road Corridor. Priority Growth Industry Sectors were also identified as the following:

1. Primary: Life Sciences, Chemical Manufacturing, Professional/Technical Services
2. Secondary: Aerospace, Management of Companies, Advanced Manufacturing
3. Base: Insurance and Banking, Hospitals, and Educational Services

The focus of the Department of Economic Development Division (ED) is job creation in these geographic areas with targeted efforts toward growth in these sectors.

The status of the five ED-specific system recommendations (Note: Item 0 is not noted in GO Cincinnati but is directly contributing to the objectives identified in the plan.):

0. Expansion of private-sector investments through City Department of Economic Development personnel, concentrating development in the growth opportunity areas:
 - a. Evanston – Keystone Park I opened in '08 with projected 2,000 new jobs in 5 years.
 - b. Madisonville – MedPace agreement reached October '08 with 1,339 new jobs.
 - c. Downtown – Queen City Square Tower broke ground July '08 with 2,500 retained jobs.
 - d. Downtown – Kendle expansion Agreement reached January '08 with 620 retained / 75 new jobs.
 - e. Downtown – FirstGroup America Agreement reached January '08 with 135 new jobs.

Launched: 2007 – 2008

Costs: \$0 (Payroll & mileage reimbursements; ED Operating Budget)

1. Expansion of private-sector investments through Catalytic Development Corporation(s) (CDC's) structures to concentrate development in the six growth opportunity areas:
 - a. The City is in negotiations for 3CDC to manage 1st economic development project known as the “5th & Race” project.

Launched: September 2008

Costs: Estimated grant of \$300,000 for pre-development work. 5-Year funding commitment noted in GO Cincinnati TBD.
 - b. Identification of additional CDC's TBD.

Launch: TBD

Costs: TBD (5-Year funding commitment for each noted in GO Cincinnati)
2. Create Development Authority to consolidate and enhance public development functions and improve economic positioning for new investment:
 - a. The Port of Greater Cincinnati Development Authority's agreement with the City of Cincinnati was Amended and Restated to broaden the scope of their authority to conduct economic development activities.

Launched: August 2008.

Costs: \$350,000 per year budgeted City support.

3. Create formal Business Expansion/Retention program to conduct outreach in targeted areas:
 - a. Quarterly visits have been conducted and/or scheduled for primary employers (100+ jobs) by Development Officers with results entered into Chamber of Commerce Executive Pulse database. (ED also participates on the Chamber's Regional Business Retention Committee.)

Launched: April 2008 – Ongoing.
Costs: Technical – Access to Executive Pulse database included in the City's annual financial support of the Chamber at \$150,000 per year. Personnel – Payroll only; ED Operating Budget. Mileage – Estimated reimbursements of \$1,500.
 - b. Proactive email communication to visited sites of ED newsletters.

Launched: August 2008.
Costs: \$0 (Payroll only; ED Operating Budget)

4. Create ongoing Marketing & Communications program for Cincinnati's citizen stakeholders to promote overall business environment improvements that the City is making:
 - a. Upgrade to ED section of the City website providing easier access to stakeholders of economic development data.

Launched: July 2008 – Ongoing.
Costs: \$0 (Payroll only; ED Operating Budget)
 - b. ED provides Press Release information to the Public Information Officer/ Assistant to the City Manager of awarded City projects.

Launched: July 2008 – Ongoing.
Costs: \$0 (Payroll only; ED Operating Budget)
 - c. Proactive ED email newsletters entitled, "News from the City of Cincinnati Economic Development Division" have been issued to external constituents on a quarterly basis via ConstantContact.

Launched: August 2008 – Ongoing quarterly.
Costs: \$300 per Year for ConstantContact (plus Payroll/ED Operating Budget)
 - d. Proactive ED email newsletters entitled, "the Latest Dirt" have been issued to internal City employees on a quarterly or special announcement basis via internal email system.

Launched: August 2008 – Ongoing quarterly or as needed for special announcements.
Costs: \$0 (Payroll only; ED Operating Budget)

5. Create Opportunity Advisory Council to review city processes and regulations that could discourage private investment and make recommendations for change of barriers to economic growth:

Launch: TBD

Costs: TBD

Appendix C: Intra-City Bus Routes

The proposed four crosstown routes are as follows:

- 1) Route 109 Western Hills-Northerside-Bond Hill-Kenwood;
- 2) Route 110 Western Hills-Oakley via Uptown;
- 3) Route 111 Lower Price Hill-Walnut Hills via Liberty; and
- 4) Route 309 Uptown Shuttle.

The estimated capital cost of the proposed crosstown routes is \$12,966,000 (in 2008 dollars). This represents the cost of purchasing 25 diesel-electric hybrid buses and is exclusive of possibly expanding the bus garage, which may be required.

The total estimated annual operating cost for all four routes is \$6,726,661. Fare revenue would offset this cost, resulting in an estimated net annual operating cost of \$4,914,534 (in 2008 dollars). Annual fare revenue is based on the projected average fare used for Metro's 2008 budget: \$1.12385. The table below breaks down the net operating cost for each route.

| Route | Annual Passenger Boardings | Annual Operating Cost | Annual Fare Revenue | Net Annual Operating Cost |
|--------------|----------------------------|-----------------------|---------------------|---------------------------|
| 109 | 741,168 | \$ 3,471,264 | \$ 832,961 | \$ 2,638,303 |
| 110 | 463,464 | \$ 1,868,964 | \$ 520,864 | \$ 1,348,100 |
| 111 | 163,092 | \$ 844,524 | \$ 183,291 | \$ 661,233 |
| 309 | 244,704 | \$ 541,909 | \$ 275,011 | \$ 266,898 |
| Total | 1,612,428 | \$ 6,726,661 | \$ 1,812,127 | \$ 4,914,534 |

Note: Information provided by SORTA.

Assuming Route 309 is added in the first year, Route 111 is added in the second year, and Routes 109 and 110 are added in the third year, the following table illustrates the estimated additional operating and capital costs per year.

| | Year 1 (Route 309) | Year 2 (Route 111) | Year 3 (Routes 109,110) | Year 4 |
|----------------------------|-----------------------|-----------------------|----------------------------|--------------------|
| Operating Cost Incremental | \$266,898 | \$661,233 | \$3,986,403 | |
| Operating Cost Cumulative | \$266,898 | \$928,131 | \$4,914,534 | \$4,914,534 |
| Capital Cost | \$1,555,920 | \$2,593,200 | \$8,816,880 | \$0 |
| Total | \$1,822,818 | \$3,521,331 | \$13,731,414 | \$4,914,534 |

Note: Additional capital costs assume three new buses in Year 1, five new buses in Year 2, and 17 new buses in Year 3. The estimated cost per bus is \$518,640.

Possible funding options to address the new operating and capital costs associated with adding the four new bus routes are listed below:

- Increase the 0.3% of the city's income tax levied for public transit purposes (this would require approval of the voters);

- Transfer funding from the General Fund to support the additional operating costs;
- Transfer funding from General Capital resources to support additional capital costs;
- Increase parking meter rates to support the additional operating and capital costs in the Parking Meter Fund 303. This funding option would require hourly parking meter rate increases in the next three years, as shown in the table below. After three years, the parking meter rate would fall back and support the on-going operating costs for the four cross-city bus routes.

| | Current Meter Hourly Rate | Year 1 ² Hourly Rate | Year 2 ² Hourly Rate | Year 3 ³ Hourly Rate | Year 4 ³ Hourly Rate |
|---|--------------------------------------|--|--|--|--|
| Downtown | \$1.00 | \$1.80 | \$3.50 | \$13.70 | \$4.90 |
| NBD | \$0.50 | \$0.90 | \$1.80 | \$7.10 | \$2.50 |
| Additional Projected Revenue | \$0.00 | \$1,822,818 | \$3,521,331 | \$13,731,414 | \$4,914,534 |
| Total Projected Revenue ¹ | \$1,239,000 | \$3,061,818 | \$4,760,331 | \$14,970,414 | \$6,153,534 |

Notes

1. Total Projected Revenue includes a base amount of \$1,239,000 each year, which represents 2009 Estimated Revenue in Parking Meter Fund 303. This revenue is necessary to support certain operations in the Police Department and the Traffic Engineering Division of the Department of Transportation and Engineering.
2. Years 1 & 2 will require a total capital investment of \$3.0 million for pay-and-display/credit card able mechanisms for Downtown. This capital investment is not included in the projected parking meter rates.
3. Years 3 & 4 will require a total capital investment of \$2.3 million for individual meters that accept credit cards in the NBD's. This capital investment is not included in the projected parking meter rates. Also, ongoing capital maintenance costs for the new buses have not been included in the projected parking meter rates.

Appendix D: Community Priority Requests

| | Community/Request | Request | Recommendation | 2009 | 2010 | Total | Department | Comment |
|-------------------------|---|----------------|--|-------------|-------------|--------------|---|--|
| Avondale | | | | | | | | |
| 1 | Repair sidewalks along Forest and Erkenbrecher Ave. (safe walk trail) | Unknown | Recommended | \$10,000 | \$0 | \$10,000 | Department of Transportation and Engineering | Request will be handled by the 2009 Operating Budget costing \$10,000. |
| Bond Hill | | | | | | | | |
| 1 | Code Enforcement. Top 16 blighted houses be addressed | Unknown | Not Recommended | \$0 | \$0 | \$0 | Community Development Department | Funding is not recommended due to limited resources. |
| 2 | Alley improvement project to prevent crimes (2 alleys) lighting, cleanup | Unknown | Recommended | \$5,000 | \$0 | \$5,000 | Department of Transportation and Engineering | Request is covered in the existing street lighting Operating Budget with an investigation cost of \$5,000. |
| 3 | Three Gateway signs: I-75 at Paddock & Seymour; Norwood Lateral at Reading Rd.; and Norwood Lateral at Paddock | Unknown | Recommended | \$20,000 | \$ | \$20,000 | Department of Transportation and Engineering | Funding is recommended in the '09 Neighborhood Gateways project. |
| Clifton | | | | | | | | |
| 1 | Installation of two solar power compacting garbage cans for the Ludlow Avenue business district. | \$ 10,000 | Not Recommended | \$0 | \$0 | \$0 | Public Services Department/Department of Transportation and Engineering | Funding is not recommended due to limited resources. |
| 2 | Preparation & installation of gateway and signage: corner of Clifton and 301 Ludlow; Ludlow and Central Pkwy; N. & S, approach to Clifton | \$ 30,000 | Recommended | \$30,000 | \$0 | \$30,000 | Department of Transportation and Engineering | Funding is recommended in the 2009/2010 Neighborhood Gateways project. |
| Corryville | | | | | | | | |
| 1 | Repave Gerard St., between Oak and University | Unknown | Recommended | Below | \$0 | Below | Department of Transportation and Engineering | Funding is recommended as combined project in the '09 Street Rehab. Program. |
| 2 | Repave Bellevue Ave. between Taft and Martin Luther King Dr. | Unknown | Recommended | Below | \$0 | Below | Department of Transportation and Engineering | Funding is recommended as combined project in the '09 Street Rehab. Program. |
| 3 | Repave both Eden Ave. and Charlton @ intersection. | Unknown | Recommended | \$220,000 | \$0 | \$220,000 | Department of Transportation and Engineering | Funding is recommended as combined project in the '09 Street Rehab. Program. |
| CUF Neighborhood | | | | | | | | |
| 1 | WPA-era fallen wall repair. Missing pieces. | \$ 150,000 | Completed 2008 | \$0 | \$0 | \$0 | Parks Department/Department of Transportation and Engineering | Work completed in 2008. |
| Downtown | | | | | | | | |
| 1 | Monitoring dumping in downtown alleys | Unknown | Recommended <i>(no additional funding needed)</i> | \$0 | \$0 | \$0 | Police Department | Problem will be addressed through regular patrol activity. |
| East End | | | | | | | | |
| 1 | Satchall park, lighting, trash cans (new), picnic tables. Fix chain link fence | Unknown | Not Recommended | \$0 | \$0 | \$0 | Not Assigned | This is not city property. |
| 2 | Comprehensive study for cost/feasibility of Hazen Street Overlook project. | Unknown | Not Recommended | \$0 | \$0 | \$0 | Department of Transportation and Engineering | Funding is not recommended due to limited resources. |
| 3 | Repave Bobb Alley Delta Ave. west to Schmidt Field. | Unknown | Partially Recommended | \$0 | \$50,000 | \$50,000 | Department of Transportation and Engineering | DOTe will coordinate the pavement with Metropolitan Sewer Department using 2010 capital funding. |

Appendix D: Community Priority Requests

| Community/Request | | Request | Recommendation | 2009 | 2010 | Total | Department | Comment |
|--------------------------|--|--------------|---|-------------|-----------|-------------|---|---|
| East Price Hill | | | | | | | | |
| 1 | Study for upgrade/expansion of District 3 Police Station | Unknown | Not Recommended | \$0 | \$0 | \$0 | Police Department | Funding for the feasibility study or capital project would be included in Facilities Management Capital Budget within Public Services budget. The Police Department has requested new facilities for districts 1,3 and 5. |
| 2 | Replacement of hillside retention wall (Elberon west of Mt. Hope) | Unknown | Recommended with 2007 funding | \$0 | \$0 | \$0 | Department of Transportation and Engineering | \$250,000 was included in the Wall Stab. & Landslide Correction '07 project. |
| 3 | Sidewalk repair (variety of locations) | unknown | Recommended | \$0 | \$30,000 | \$30,000 | Department of Transportation and Engineering | This request will be handled by the 2010 Operating Budget by issuing orders to abutting property owners. |
| 4 | Traffic engineering improvement at Grand and Lehman | Unknown | Recommended with 2008 funding | \$0 | \$0 | \$0 | Department of Transportation and Engineering | \$75,000 was included in the Traffic Signal Installation & Renovation '08 project. |
| 5 | Walking path lighting at Wilson Commons Park | Unknown | Recommended | \$0 | \$30,000 | \$30,000 | Parks Department | Funding is recommended in the 2010 Park Infrastructure Rehabilitation capital improvement project. |
| 6 | Glenway Park Expansion (to west) coincide with building razing | Unknown | Not Recommended | \$0 | \$0 | \$0 | Parks Department | Funding is not recommended due to limited resources. |
| 7 | Complete new neighborhood gateway (Mt. Hope & Elberon) | Unknown | Recommended | \$10,000 | \$0 | \$10,000 | Department of Transportation and Engineering | Funding is recommended in the '09 Neighborhood Gateways project. |
| 8 | Study of Recreation Center (def. needs additional activity space) | Unknown | Not Recommended | \$0 | \$0 | \$0 | Recreation Department | Funding is not recommended due to limited resources. |
| East Walnut Hills | | | | | | | | |
| 1 | Continuation of funding to complete work at Owl's Nest Park | Unknown | Recommended | \$400,000 | \$0 | \$400,000 | Parks Department | Funding is recommended in the 2009 Park Infrastructure Rehabilitation capital improvement project. |
| 2 | Paint lights on Victory Pkwy. from Lincoln Ave. to Eden Park | Unknown | Not Recommended | \$0 | \$0 | \$0 | Department of Transportation and Engineering | Funding is not recommended in due to limited resources. |
| Evanston | | | | | | | | |
| 1 | Phase 3, renovating Owl's Nest Park | \$ 2,000,000 | Recommended | \$400,000 | \$0 | \$400,000 | Parks Department | Funding is recommended in the 2009 Park Infrastructure Rehabilitation capital improvement project. |
| 2 | Landscape, replace steps, install fence(6ft) for Recreation playground | \$ 7,000 | Recommended | \$3,200,000 | \$0 | \$3,200,000 | Recreation Department | Evanston recreation area is included in the Aquatic Facilities Renovation capital project and Recreation Facilities Renovation capital project. |
| 3 | Renovate Evanston Park playfields | \$ 75,000 | Recommended | \$25,000 | \$75,000 | \$100,000 | Recreation Department | Recreation Department is working on a plan for the Evanston Park area now and is working with Home Depot on donations for improvements to the area, which will also be funded from the Outdoor Facilities Renovation funds totaling \$100,000 across 2009 and 2010. |
| Hartwell | | | | | | | | |
| 1 | Street rehab and stormwater drainage at various locations | Unknown | Recommended | \$100,000 | \$475,000 | \$575,000 | Department of Transportation and Engineering/Department of Sewers (Stormwater Management Utility) | Funding is recommended in the Hartwell Community Drainage Improvement project (\$100,000 in both 2009 and 2010). Stormwater Management Utility is working with the Department of Transportation and Engineering on applying for state grant funding for the bulk of the project costs. Targeted streets are: Parkway Circle, Wildwood Ave., Monon Ave. Funding is also recommended in the 2010 Street Rehab. Program by the Department of Transportation and Engineering. |
| 2 | Retaining wall for Galbraith Rd. between Woodbine & Burns | Unknown | Recommended | \$125,000 | \$0 | \$125,000 | Department of Transportation and Engineering | Funding is recommended in the '09 Wall Stabilization & Landslide Correction project. |
| 3 | Additional street lighting for Cruzon Ave. (one block west of Anthony Wayne) only one side | Unknown | Partially Recommended | \$5,000 | \$0 | \$5,000 | Department of Transportation and Engineering | Request is covered in the existing street lighting Operating Budget with an investigation cost of \$5,000. |
| 4 | Hartwell Neighborhood Planning Study | Unknown | Recommended (no additional funding needed) | \$0 | \$0 | \$0 | Department of Planning and Buildings | Staff is currently working on this plan and expects to have it completed in 2009. |

Appendix D: Community Priority Requests

| Community/Request | | Request | Recommendation | 2009 | 2010 | Total | Department | Comment |
|------------------------|--|-----------|-------------------------------|----------|----------|----------|--|--|
| Hyde Park | | | | | | | | |
| 1 | Landscaping on public right of way at Wasson and RR | Unknown | Not Recommended | \$0 | \$0 | \$0 | Department of Transportation and Engineering | Maintenance issues have to be resolved before the request could qualify for the Neighborhood Gateways capital funding. |
| 2 | Benches, picnic tables and flowers/bushes at Madison Park | Unknown | Not Recommended | \$0 | \$0 | \$0 | Parks Department | Funding is not recommended due to limited resources. |
| 3 | Water/debris problem Erie Ave. at cut through the hill from Delta | Unknown | Recommended with 2008 funding | \$0 | \$0 | \$0 | Department of Sewers (Stormwater Management Utility) | This request will be handled by the 2008 existing Stormwater Management Utility Operating Budget. |
| Kennedy Heights | | | | | | | | |
| 1 | Loan for the purchase of property at Kennedy and Montgomery | Unknown | Not Recommended | \$0 | \$0 | \$0 | Economic Development Department | Funding is not recommended in due to limited resources. This request may be appropriate for the competitive grant process for the CDBG Neighborhood Business District Improvement Program. |
| 2 | Rehab Northdale Place: repave street, sidewalk, lighting. | Unknown | Recommended | \$50,000 | \$1,500 | \$51,500 | Department of Transportation and Engineering | Funding for street repaving will be considered in the 2010 Street Rehab. Program. The lighting request is covered in the existing street lighting Operating Budget with an investigation cost of \$5,000. The sidewalk request will be handled by the 2010 Operating Budget by issuing orders to abutting property owners. |
| Linwood | | | | | | | | |
| 1 | Wilmer Ave. streetscape & walking trail improvement | \$ 20,000 | Not Recommended | \$0 | \$0 | \$0 | Recreation Department | Funding is not recommended due to limited resources. |
| 2 | Update baseball & soccer field, along with playground | \$ 25,000 | Not Recommended | \$0 | \$0 | \$0 | Recreation Department | This land will remain a green space. |
| Madisonville | | | | | | | | |
| 1 | Boundary analysis to prevent expropriation | Unknown | Not Recommended | \$0 | \$0 | \$0 | Department of Planning and Buildings | Funding is not recommended in due to limited resources. |
| 2 | Integrated streetscape plan for business district | Unknown | Not Recommended | \$0 | \$0 | \$0 | Department of Transportation and Engineering/Economic Development Department | The request is not part of any existing plan for the community. Madisonville currently has \$350,000 from the City in façade dollars that could be used to begin this effort. |
| 3 | Gateways as a theme (have 2, want 3 more) | Unknown | Recommended | \$12,000 | \$12,000 | \$24,000 | Department of Transportation and Engineering | Funding is recommended in the 2009/2010 Neighborhood Gateways project. |
| Mt. Auburn | | | | | | | | |
| 1 | Dual-use off-street covered parking at Jackson Park | Unknown | Not Recommended | \$0 | \$0 | \$0 | Parks Department/Community Development Department | Funding is not recommended due to limited resources. |
| 2 | Walking/bike trails & tennis courts in Jackson Park | Unknown | Not Recommended | \$0 | \$0 | \$0 | Parks Department/Recreation Department | Funding is not recommended due to limited resources. |
| 3 | Step repair and maintenance (3 sets of public stairways) | Unknown | Recommended with 2008 funding | \$0 | \$0 | \$0 | Department of Transportation and Engineering | \$7,000 was included in '08 Hillside Stairway Rehab Program. |
| Mt. Washington | | | | | | | | |
| 1 | Install traffic calming medians at 3 sections of Beechmont Ave. | Unknown | Not Recommended | \$0 | \$0 | \$0 | Department of Transportation and Engineering | This request does not qualify for Street Calming funding which is used for residential streets. Beechmont is a principal arterial and state route. |
| 2 | Phase 3 of Stanbery Park Master Plan | Unknown | Not Recommended | \$0 | \$0 | \$0 | Parks Department | Phases 1 and 2 have been funded. Funding for Phase 3 is recommended to be deferred in the Capital Budget at this time. |
| 3a | Upgrades to Mt. Washington Pool | \$ 86,000 | Not Recommended | \$0 | \$0 | \$0 | Recreation Department | The Mt. Washington pool project is part of the pool plan and this work will be funded in 2012 based on the new funding. |
| 3b | Purchase vacant Marathon, convert to park, business district gateway | Unknown | Not Recommended | \$0 | \$0 | \$0 | Economic Development Department | This project was submitted to the Neighborhood Business District Public Improvement Program. This project was not recommended for funding by the advisory council for this process. |

Appendix D: Community Priority Requests

| | Community/Request | Request | Recommendation | 2009 | 2010 | Total | Department | Comment |
|-----------------------|---|----------------|-------------------------------|-------------|-------------|--------------|--|---|
| North Avondale | | | | | | | | |
| 1 | Change to NA Community Center for transition of bldg. new school | Unknown | Recommended with 2008 funding | \$0 | \$0 | \$0 | Recreation Department | This project is in cooperation with the Board of Education and funds are being used from 2008 Recreation Facility funds. |
| 2 | a) Flooding curbs and repave on Leyman Drive | Unknown | Not Recommended | \$0 | \$0 | \$0 | Department of Transportation and Engineering | The street was paved in 1992 and is in good condition. |
| 2 | c) Speed humps on Wess Park to prevent danger | Unknown | Recommended with 2008 funding | \$0 | \$0 | \$0 | Department of Transportation and Engineering | \$15,000 was included in '08 Street Calming Program. The citizens have been informed of the process to apply for speed humps. |
| 3 | Revisit and update the North Avondale Master Plan (1974) | Unknown | Not Recommended | \$0 | \$0 | \$0 | Department of Planning and Buildings | Funding is not recommended due to limited resources. |
| Northside | | | | | | | | |
| 1 | Increase signage for bicycles due to increase in biking | Unknown | Recommended with 2007 funding | \$0 | \$0 | \$0 | Department of Transportation and Engineering | \$15,000 was included in '07 Bicycle Transportation Program. |
| 2 | Dog park takes place of one of many vacant parking lots | Unknown | Not Recommended | \$0 | \$0 | \$0 | Parks Department/Community Development Department | The land referenced in this request could not be located. Funding is not recommended due to limited resources. |
| 3 | Enhancement and expansion of gateway signage | Unknown | Recommended | \$12,000 | \$12,000 | \$24,000 | Department of Transportation and Engineering | Funding is recommended in the 2009/2010 Neighborhood Gateways project. |
| Over-the-Rhine | | | | | | | | |
| 1 | OTR Community Center and Findlay Park Project | \$ 240,000 | Not Recommended | \$0 | \$0 | \$0 | Recreation Department/Parks Department | Funding is not recommended due to limited resources. |
| 2 | In-fill affordable home-ownership around Hub Vine/Clifton, Vine/Findlay | Unknown | Not Recommended | \$0 | \$0 | \$0 | Community Development Department | This request is not recommended as part of the CPR process. The neighborhood would need to find a viable developer for the project. The developer could submit the project in the department's Housing Notice of Funds Availability (NOFA) process. |
| 3 | Save large empty buildings through various programs | Unknown | Not Recommended | \$0 | \$0 | \$0 | Recreation Department/Community Development Department | The Department of Community Development is working closely with 3CDC to strategically save buildings. The department identifies funding for projects as they arise. |
| Pendleton | | | | | | | | |
| 1 | Establish green space just north of current SCPA as a public park | Unknown | Not Recommended | \$0 | \$0 | \$0 | Parks Department | Funding is not recommended due to limited resources. |
| 2 | Renovation and improvements to Recreation Department pocket park at 518-520 East 12th St. | Unknown | Not Recommended | \$0 | \$0 | \$0 | Recreation Department | A new retaining wall has already been installed. Funding for other improvements is not recommended due to limited resources. |
| 3 | Intersection improvements at Pendleton and East 12th and 13th Streets | Unknown | Partially Recommended | \$2,000 | \$0 | \$2,000 | Department of Transportation and Engineering/Economic Development Department | Partial funding of \$2,000 to investigate the request is included in the existing Operating Budget of the Department of Transportation and Engineering. Streetscape improvements are implemented by the Community Development Department. The neighborhood should seek Neighborhood Business District Improvement Program funding and TIF funding for this project. |
| Pleasant Ridge | | | | | | | | |
| 1 | Permeable concrete walking path at baseball diamonds | \$ 100,000 | Not Recommended | \$0 | \$0 | \$0 | Recreation Department | Funding is not recommended due to limited resources. |
| 2 | Traffic study of business district for future development | Unknown | Recommended | \$7,500 | \$7,500 | \$15,000 | Department of Transportation and Engineering | Funding is recommended in the 2009/2010 Neighborhood Transportation Strategies project. |

Appendix D: Community Priority Requests

| Community/Request | Request | Recommendation | 2009 | 2010 | Total | Department | Comment |
|------------------------|---|----------------|--|-----------|-------|------------|--|
| Riverside | | | | | | | |
| 1 | Install concrete gutters along Hillside Ave. | Unknown | Not Recommended | \$0 | \$0 | \$0 | Department of Sewers (Stormwater Management Utility) Stormwater Management Utility will try to improve drainage along portions of Hillside Avenue by cleaning existing ditches using the 2008/2009 Operating Budget. Capital funding is also recommended in the Hillside Avenue Drainage Improvement project for this request in the out-years (2011 and 2012). |
| 2 | Improved storm water management on 3700 block of River Rd. | Unknown | Recommended with 2008 funding | \$0 | \$0 | \$0 | Department of Sewers (Stormwater Management Utility) This request will be handled by the existing 2008 Stormwater Management Utility Operating Budget. |
| 3 | Fix concrete base of road at Hillside and Henrietta Ave. | Unknown | Recommended | \$250,000 | \$0 | \$250,000 | Department of Transportation and Engineering Funding is recommended in the '09 Wall Stab.& Landslide Correction project. |
| Roselawn | | | | | | | |
| 1 | Resurface Summit Road. | Unknown | Recommended | \$285,000 | \$0 | \$285,000 | Department of Transportation and Engineering Partial funding is recommended in the '09 Street Rehab. Program. |
| 2 | Sidewalk on southwest corner of Reading and Summit is sunk in. | Unknown | Partially Recommended | \$500 | \$0 | \$500 | Department of Transportation and Engineering Request is covered in the existing Operating Budget costing \$500. Orders will be issued to abutting property owners. |
| South Fairmount | | | | | | | |
| 1 | Remove areas of blighted vacant buildings (see CPR for addresses) | Unknown | Not Recommended | \$0 | \$0 | \$0 | Community Development Department Funding is not recommended due to limited resources. |
| 2 | Construct weather walkways at St. Clair Heights Park Football Field | Unknown | Recommended | \$25,000 | \$0 | \$25,000 | Recreation Department This project will be funded out of the 2009 Outdoor Facility funds. |
| 3 | Remove areas of blighted vacant buildings (see CPR for addresses) | Unknown | Not Recommended | \$0 | \$0 | \$0 | Community Development Department Funding is not recommended due to limited resources. |
| Walnut Hills | | | | | | | |
| 1 | Painting street sign, parking meter and light poles | Unknown | Not Recommended | \$0 | \$0 | \$0 | Department of Transportation and Engineering Funding is not recommended due to limited resources. |
| 2 | Phase 2 for Peebles Corner streetscape | Unknown | Not Recommended | \$0 | \$0 | \$0 | Department of Transportation and Engineering/Economic Development Department This project is consistent with neighborhood plan. The neighborhood should seek Neighborhood Business District Improvement Program funding and TIF funding for this project. |
| West End | | | | | | | |
| 1 | More trash barrels, get the word out about them | Unknown | Not Recommended | \$0 | \$0 | \$0 | Public Services Department Community has been asked to provide a listing of installation locations and the Department will evaluate the request against existing criteria. Additional funding in the Trash Receptacles project is not required to implement this request. |
| 2 | More often/strategic street sweeping (highway garbage) | Unknown | Recommended (no additional funding needed) | \$0 | \$0 | \$0 | Public Services Department Community has been asked to provide a listing of locations for street sweeping and the Department will evaluate the request against existing criteria. Additional funding for street sweeping is not required to implement this request. |
| 3 | Monitoring to see who is dumping in our alleys. | Unknown | Not Recommended | \$0 | \$0 | \$0 | Public Services Department Funding is not recommended due to limited resources. |
| West Price Hill | | | | | | | |
| 1 | Accessibility to Dunham bike trail via path through adjacent property | \$ 30,000 | Not Recommended | \$0 | \$0 | \$0 | Recreation Department Funding is not recommended in due to limited resources. |
| 2 | Surveillance cameras on Glenway Ave. | \$ 100,000 | Not Recommended | \$0 | \$0 | \$0 | Police Department Funding is not recommended due to limited resources. The Cincinnati Police Department does not object to this project if other resources are identified. |
| Westwood | | | | | | | |
| 1 | Continue blight removal program, demolish housing | \$ 1,000,000 | Not Recommended | \$0 | \$0 | \$0 | Community Development Department Funding is not recommended due to limited resources. |
| 2 | Bike trail connecting parks | Unknown | Not Recommended | \$0 | \$0 | \$0 | Parks Department Funding is not recommended due to limited resources. |

City of Cincinnati

All Funds Biennial Budget



Recommended Operating Budget 2009/2010

Mayor

Mark Mallory

Members of City Council

Jeff Berding

Chris Bortz

Y. Laketa Cole

John Cranley

David Crowley (Vice Mayor)

Leslie Ghiz

Chris Monzel

Roxanne Qualls

Cecil Thomas

City Administration

Milton Dohoney, Jr., City Manager

Scott Stiles, Assistant City Manager

David Holmes, Assistant City Manager

Joe Gray, Finance Director

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Susan E. Pratt, Management Analyst
Ye Zhang, Management Analyst
Holly H. Zistler, Management Analyst

Cynthia Davis, Clerk Typist III
Mary Moore, Administrative Specialist





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January 1, 2007

Charles S. Cox
President

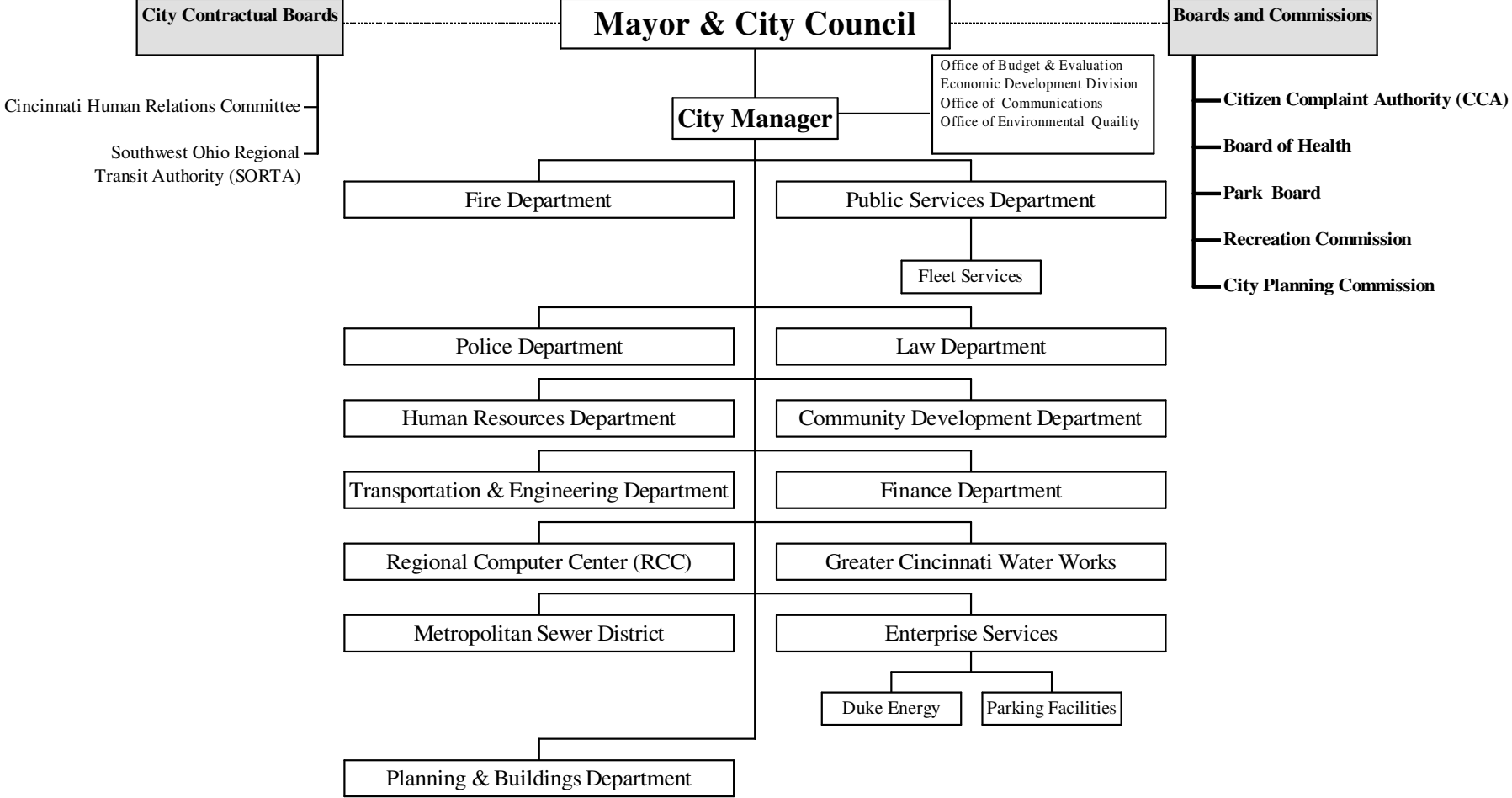
Jeffrey L. Essex
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for the Distinguished Budget Presentation to the City of Cincinnati for its annual budget beginning January 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current biennial budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Citizens of Cincinnati



City of Cincinnati

2009/2010 RECOMMENDED OPERATING BUDGET

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A. 2009 All Funds Operating Budget Summary - by Program

B. 2009 Recommended Position Reductions

C. Glossary of Terms

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City of Cincinnati



November 18, 2008

Mayor Mark Mallory:

RECOMMENDED 2009/2010 OPERATING BUDGET

I am recommending a balanced 2009/2010 All Funds Biennial Budget of \$902.1 million in 2009 and \$926.4 in 2010 for a total of \$1.8 billion in the biennium. The 2009 recommendation is a 6.2% increase from 2008, and the 2010 recommendation is a 2.7% increase from 2009.

Table I: Recommended 2009/2010 Operating Budget

| (\$ in Millions) | 2008 | 2009 | Change | 2010 | Change |
|------------------------|-----------------|--------------------|-----------|--------------------|-----------|
| | Approved Budget | Recommended Budget | From 2008 | Recommended Budget | From 2009 |
| General Fund | \$363.5 | \$375.4 | 3.3% | \$393.8 | 4.9% |
| Restricted Funds | \$486.0 | \$526.7 | 8.4% | \$532.6 | 1.1% |
| Total Operating Budget | \$849.5 | \$902.1 | 6.2% | \$926.4 | 2.7% |

As shown in Table I, the recommended General Fund Operating Budget is \$375.4 million in 2009 and \$393.8 million in 2010. The 2009 General Fund Operating Budget represents an \$11.9 million, or 3.3%, increase over the 2008 Approved Budget Update. The recommended 2010 General Fund Operating Budget represents an \$18.4 million, or 4.9% increase over the 2009 recommendation.

Table II: General Fund 2009 Continuation Budget / 2009 Recommended Budget Comparison

| (\$ in Millions) | 2009 Continuation Budget | 2009 Recommended Budget | Increase / (Decrease) | % Change 2009 Cont. to 2009 Rec |
|-------------------------------------|--------------------------|-------------------------|-----------------------|---------------------------------|
| Public Safety Total | \$181.9 | \$176.9 | (\$4.9) | -2.7% |
| Non-Public Safety Total | \$104.9 | \$103.8 | (\$1.2) | -1.1% |
| Total Departmental Budgets | \$286.8 | \$280.7 | (\$6.1) | -2.1% |
| Employee Benefits Total | \$82.7 | \$83.4 | \$0.7 | 0.8% |
| Non-Departmental Total | \$11.1 | \$11.3 | \$0.2 | 1.8% |
| Total General Fund Operating Budget | \$380.6 | \$375.4 | (\$5.2) | -1.4% |

As shown in Table II, the forecasted 2009 General Fund continuation budget (a budget to provide the same level of services in 2009 as in 2008 and includes anticipated inflationary increases and assumptions for wage increases), totaled \$380.6 million. Of this amount, public

safety departments comprised a total of \$181.9 million, and non-public safety departments comprised a total of \$104.9 million. In contrast, the 2009 Recommended General Fund Budget totals \$375.4 million and includes \$176.9 million for public safety departments and \$103.8 million for non-public safety departments. While the public safety departments reflect a decrease of \$4.9 million, or 2.7%, the non-public safety departments reflect a decrease of \$1.2 million, or 1.0%. Table II also shows that expenditure reductions of \$5.2 million are recommended in the 2009 Recommended Budget when compared to the 2009 Continuation Budget. This decrease is primarily due to:

- *\$3.15 million: One-Time Reimbursement from 911 Cell Phone Fees*

The Police Department's General Fund budget is recommended to decrease by \$3.15 million due to a one-time reimbursement from the 911 Cell Phone Fees Fund 364. This reimbursement in the amount of \$3.15 million will cover a portion of the City's expenses for Public Safety Answering Points, which is an allowed expense per State Law. In 2010, this resource will no longer be available at this level; therefore, it is a one-time reimbursement.

- *\$1.5 million: City Service Reductions*

This represents reductions in the Public Services' budget in the amount of \$1.1 million related to the Private Lot Abatement elimination, White Goods program reduction, Neighborhood Right-of-Way Cleaning reduction, and Central Business District (CBD) Cleaning reductions. This also includes reductions in Recreation Department's budget in the amount of \$339,370 related to the closure of nine pools and two community centers.

- *\$1.5 million: Public Safety Recruit Class Savings*

After the graduation of the current Police and Fire recruit classes, the Police Department and Fire Department will delay future recruit classes until 2010. This provides savings for the Police Department in the amount of \$1 million and for the Fire Department in the amount \$454,520. Both the Police and Fire departments will closely monitor attrition and the deployment of personnel.

- *\$1.0 million: Reduction in Police Visibility Overtime (PVO)*

The reduction in Police Visibility Overtime is recommended in lieu of reducing sworn Police Officer positions, which would reduce the compliment from City Council's directive of 1,135 officers.

- *\$0.6 million: Decreased Contributions to Outside Entities*

This includes the elimination of support to non-City health clinics in the amount of \$450,000, a decrease in the Human Services Policy funding in the amount of \$98,180, and a decrease to the Arts Policy Funding in the amount of \$65,000.

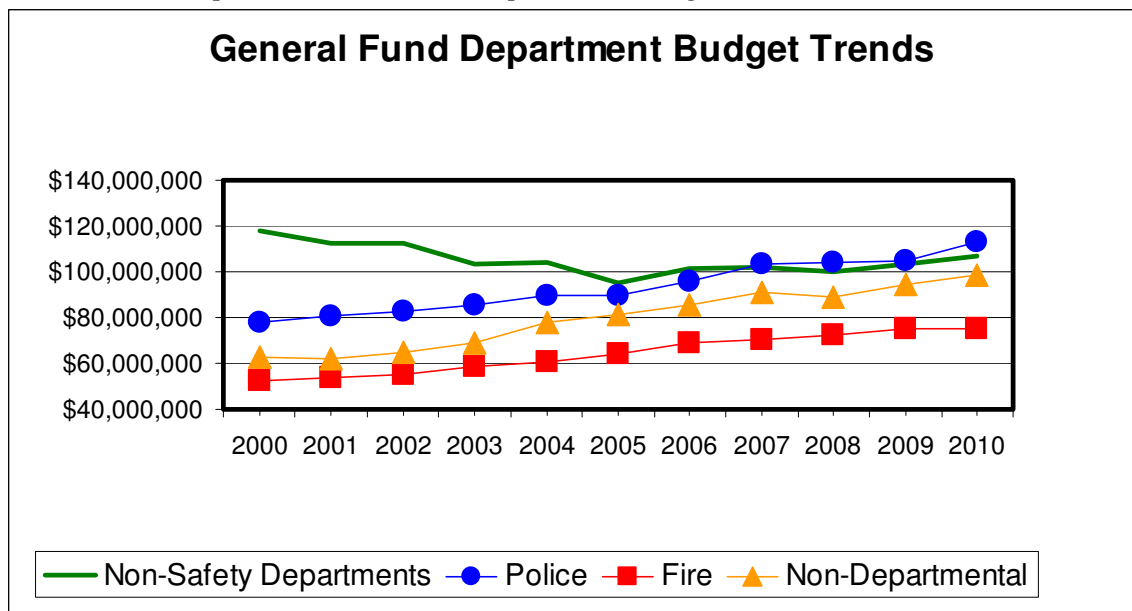
- \$0.35 million: Shift General Fund Operations to Restricted Funds

This includes the transfer of \$264,860 in Parks Department’ stormwater mitigation eligible expenses into the Stormwater Management Fund 107, as well as the transfer of \$85,080 in eligible expenses within the Office of Communications into the Cable Communications Fund 424.

The specific decreases previously noted are offset by a net increase of \$2.9 million in other personnel and non-personnel areas of the operating budget. This increase is primarily the result of an increase in the Winter Operations General Fund budget in the amount of \$1.5 million; an increase in employee benefits in the amount of \$.9 million due to rising health care and pension obligation costs; and miscellaneous other increases that primarily relate to City Council initiatives. These other miscellaneous increases are offset by additional spending reductions in administrative agencies. On page 53 of this document, there is a comparison of each department’s continuation budget to the recommended budget.

Graph I provides a budget history from 2000 through 2008 along with the recommended budgets for 2009 and 2010. From 2000 through 2008, non-public safety departmental budgets had generally declined while police, fire, and non-departmental budgets increased (non-departmental budgets include such items as employer pension contributions, employer contributions for employee healthcare, and the City’s annual payment to the Cincinnati Public Schools). In 2009 and 2010, the non-public safety and public safety departmental budgets, along with the non-departmental budgets, will all increase.

Graph I: General Fund Department Budget Trends 2000 – 2010



While the All Funds Operating Budget is balanced for 2009, there are several funds that require close monitoring to ensure that expenditures remain within resources. These funds include the Convention Center Fund 103; the Street Construction, Maintenance, and Repair Fund 301; the

Income Tax-Infrastructure Fund 302; the Municipal Motor Vehicle Tax Fund 306; the Health Services Fund 395; and the Cable Communications Fund 424. All funds are balanced to resources in 2010; however, assumed additional reductions in the Municipal Motor Vehicle Tax Fund 306 will need to be specifically identified in the 2010 Budget Update process.

Budget Assumptions

The following summary includes the major assumptions used in developing the Recommended 2009/2010 Budget:

1. Salary increases are consistent with existing labor contracts for 2009, and includes 3% for non-represented employees. Non-represented employees are the last employee group to receive 3%. Police, FOP, AFSCME, Building Trades, and CODE have all received 3% in their current labor contracts. In 2009 and 2010, employees not under existing labor contracts are budgeted for a 2% increase.
2. Merit and/or step increases are funded pursuant to union contracts. A 2% merit increase for non-represented employees is also funded. Of all full-time City employees, over 90% are represented and less than 10% are non-represented.
3. The City's pension system is funded at a 17% employer contribution rate. This is the same as 2008 and is also consistent with the City Council retirement taskforce recommendations.
4. Non-local travel and training expenditures have increased in the 2009/2010 Operating Budget. However, over the past seven years, these line items have been reduced in the General Fund. For 2009, non-local travel and training budgets remain at 39% of the 2002 budget levels.
5. All City employees have transitioned to the "80/20 Plan" for healthcare. Under the "80/20 Plan", the employee's share of the total cost of healthcare is approximately 25% depending on the healthcare usage of the employee. Due to rising healthcare costs, the employer healthcare portion is anticipated to increase by 7% in 2009.
6. Overtime and compensatory time are still eliminated except for emergencies for non-represented staff.
7. Fuel costs are budgeted at \$3.50 per gallon and the budget for energy costs for electric will increase by 6.6% and by 9% for gas. The budget for local travel expenditures has been increased by 16% in order to comply with the mileage reimbursement rate.
8. One police recruit class of 60 beginning in January 2010 is funded. One fire recruit class of 30 beginning in July 2010 is funded.
9. Snow removal and winter operations will be focused toward the goal to treat all City streets within 24 hours of a snow event. Salt costs per ton have increased by 165% to \$124.57 per ton, which will result in an increase of \$2,178,230 in winter operations for the 2009 budget.

Please note that it is anticipated that between 2008 revenues, the emergency reserve account, and expenditure savings, there will be funding in 2008 for \$3.625 million of the mandatory salt purchase. A separate ordinance will be brought forward for this as part of the budget appropriations. Therefore, the 2009 budget only includes the remaining salt need.

10. There are several reductions and eliminations of City services. These include closing nine pools and two community centers as well as eliminating the private lot abatement program and the City's contributions to non-City Health Clinics. Human Services funding is budgeted at \$2.425 million which represents a .65% of General Fund revenue. Arts funding is budgeted at \$142,490 which represents .04% of the General Fund revenue.

11. The 2009/2010 Recommended Budget includes funds for the following heritage events:

| <u>Event</u> | <u>Event Cost Share</u> |
|--------------------------|-------------------------|
| Black Family Reunion | 10% |
| Opening Day Parade | 10% |
| St. Patrick's Day Parade | 10% |
| Juneteenth | 10% |

City Council approved and filed Doc#200701075 on February 28, 2008 establishing a list of four heritage events that would be entitled to receive a subsidy of 90% of the cost of City Services. Those events receiving City funding are required to utilize City personnel for event services. Sanitation and trash pickup services are required to be provided by outside firms. Events not on the list will have to pay for 100% of all City service costs. Special Events Assistance Program Guidelines were established to provide a competitive mechanism to award assistance to other special events utilizing the special events funding established by City Council as part of the 2008 Approved Budget Update. There is \$150,000 available in both 2009 and 2010 for the competitive process.

12. Beginning with the 2009/2010 school year, the City of Cincinnati will request the Cincinnati School Board will reimburse the City for its cost of providing School Crossing Guards. The full year cost of these services, including employee benefits, is \$680,000. The Police Department's budget has been reduced to account for the anticipated reimbursement.

13. The budgets for the Mayor and the City Council include 0% raises for the Mayor and Members of the City Council pursuant to the City Charter.

Basic Services Focus

Basic City services are the focus of this budget. Some of the continued core services included in the budget are as follows:

- The City will commence a police recruit class of 60 in January 2010 to keep the Police Department's sworn complement above 1,100 sworn officers. In addition, Police

Visibility Overtime (PVO) is funded at a level of \$726,650 in both years of the biennium to provide for additional walking patrols throughout the City.

- The City of Cincinnati's park system contains more than 100 parks and greenspaces located throughout the City's neighborhoods on more than 5,000 acres. Cincinnati Parks has been judged one of the best in the nation, rated 'excellent' by the Trust for public land. All park facilities will remain open.
- The City will commence a fire recruit class of 30 in July 2010 in an effort to achieve the sworn staffing level of 841 that has been approved by the City Council.
- Established in 1927, the Cincinnati Recreation Commission (CRC) currently has 29 recreation buildings, 39 swimming pools, over 2,500 outdoor athletic and playground facilities, tennis attractions, seven premiere golf courses, athletic leagues, seniors' programs, therapeutic programs, before- and after-school programs, summer day camps, and special public events on the Waterfront and around the City. Most of these core services will be maintained in the budget; however, nine pools and two community centers are being recommended for closure. The budget provides for maintaining the extended pool season schedule.
- Building code enforcement will continue and is enhanced through Community Development Block Grant funding of \$525,000 in 2009 and in 2010. House-to-house inspections are conducted in targeted areas to provide comprehensive inspection of areas in transition. Corrections achieved through Concentrated Code Enforcement involve repairing porches, windows, and siding; painting; and the removal of dilapidated garages, fences, sheds, junk cars, and weeds. The Department of Community Development's 2009/2010 budget also includes \$1.5 million and \$1.4 million in 2009 and 2010, respectively, for the City's Hazard Abatement/Demolition Program. This program barricades vacated, public nuisance buildings and demolishes vacated, public nuisance buildings that have been condemned.
- Weekly solid waste collection is funded at a continuation level in the biennium. In addition, the Department of Public Services will initiate the following service improvements with the Solid Waste Services Enhancement Initiative: reducing the total waste tonnage disposed by the City through recycling, enhancing corner can collection for businesses and residents, conducting an annual city-wide cleanup blitz, automating the City's solid waste collection in order to improve efficiency and provide a safer work environment for City employees, establishing community litter prevention campaigns, increasing community outreach through Keep Cincinnati Beautiful, and providing every household with a new trash bin.
- The City's recycling program, which is managed by the Office of Environmental Quality, will be continued in the biennium and will be expanded during 2010 to provide wheeled recycling carts to residents.

- The City currently supports six health clinics, which will receive continuation funding in the biennium. In addition, clinic services will be expanded through the Cincycare Pilot Program, which is a healthcare program that will provide primary care, comprehensive health evaluations, a prescription drug benefit, and care coordination for up to 2,000 eligible uninsured residents. Also of note, the Nursing Home Inspection Program provided by the City will be eliminated effective January 1, 2009, shifting the responsibility for Nursing Home Inspections to the State of Ohio.
- The annual commitment of \$5.0 million over a span of 20 years to the Cincinnati Public Schools (CPS) for facility improvements will continue in the biennium. The City will continue to align its budgeted capital improvements with the CPS facilities where possible. In addition, the City continues to provide school and adolescent health programs in the amount of \$2.3 million annually. The City will continue to provide School Resource Officers; however, the CPS School Board will reimburse the City for its cost of providing School Crossing Guards.
- Resources are budgeted to implement 162 lane miles of street rehabilitation during the biennium. While this is less than 200 lane miles, the Department of Transportation and Engineering estimates that it will have rehabilitated 230 lane miles through the 2007/2008 biennium.

Budget Policy

On June 25, 2008, the City Council approved the Policy Budget for 2009/2010 Biennial Budget. The Policy Budget is a set of City Council recommendations for inclusion in the budget. The following is a listing of each item which relates primarily to the Operating Budget and its status in the 2009/2010 Biennial Budget.

1. *As a reflection that reducing crime is the number one priority of the city, fully fund the CIRV Initiative, including \$200,000 for additional streetworkers, and the Operation Take Back Our Streets neighborhood walking patrols in 2009 and 2010, and*

CIRV Initiative

The 2009/2010 Recommended Budget includes total funding of \$941,530 for the Cincinnati Initiative to Reduce Violence (CIRV). This is an increase of \$158,500 over the 2008 funding level of \$783,030. This increase in funding provides an additional \$160,000 in resources for streetworkers. The City Administration also recommends transferring CIRV project management from the Community Police Partnering Center to the Office of the City Manager. This move will produce \$1,500 in savings. The 2009/2010 Biennial Budget also moves the CIRV resources from the Department of Community Development's budget to a newly created program, CIRV Administration, within the City Manager's Office. These changes will better align management duties with personnel resources and expertise, and ensure proper data collection and oversight.

Operation Take Back Our Streets – Police Visibility Overtime

The 2009/2010 Recommended Operating Budget includes Police Visibility Overtime (PVO) for walking patrols in the amount of \$726,650. Due to the limited nature of General Fund resources, the recommended budget includes a reduction of PVO in the amount of \$1,000,000. This reduction was recommended in lieu of reducing sworn officer positions which would reduce the compliment from the City Council's directive of 1,135 officers.

2. *Continue to achieve the fire staffing level of 841 firefighters, adding recruit classes as needed throughout the biennium.*

The 2009/2010 Recommended Budget for the Fire Department includes continuation funding for a recruit class of 30 that commenced on October 20, 2008 and funding for a recruit class of 30 to commence on July 11, 2010. Due to the limited nature of General Fund resources, the delay of the 2009 recruit class until 2010 is recommended. After the graduation of the current recruit class in April 2009, the Fire Department's effective sworn strength will increase to a level of 836. This is slightly less than the City Council authorized amount of 841. The Fire Department's effective sworn strength will then gradually decrease to a level of 818 at the end of 2009 due to attrition.

3. *Increase the City's commitment to recycling by fully implementing the recommendations recently passed by Council including, but not limited to, providing recycling bins to apartment and condo dwellers, changing the Rumpke contract to make it performance-based, and reporting back to council about the costs of making these enhancements and a few options for phasing and paying for these enhancements over a five year period.*

The 2009/2010 Recommended Budget for the Office of Environmental Quality includes \$450,000 in funding in 2010 for enhancements to the recycling program. No additional funding is included in 2009 because within the next few months the City Administration anticipates initiating a competitive bid process to solicit contractors for its recycling activities by issuing a Request of Proposal (RFP). The Office of Environmental Quality will lead this effort. Prior to issuance of the RFP the Administration will work with community stakeholders to draft a scope of services. Directives issued via the City Council Motions referenced above and measures recommended in the comprehensive Recycling Report issued by the City's Environmental Advisory Council will be considered as part of the RFP development process.

In 2009, the City will also commission a solid waste automation study to determine how the City could improve efficiency in collection. The report will provide a cost-benefit analysis that will help develop a comprehensive plan for automated solid waste collection implementation, and routing. The report will also address the best method for providing equipment and carts, deploying personnel, communicating to the City Council and our citizens, and funding options. The City seeks to improve collection efficiency to gain cost savings, reduce worker injuries, and ultimately reduce the number of employees needed to collect solid waste. The study will lay the groundwork to start to reduce the overall solid waste tonnage disposed by the City, which will in turn increase recycling

Once a new contract has been established and the City has preliminary results of the solid waste automation study, the Office of Environmental Quality will begin work to implement enhancements to the current recycling service, including larger wheeled recycling carts. It is anticipated that this work can begin in 2010. In 2010, \$400,000 in funding is provided to finance the purchase of larger wheeled recycling carts for residents and to implement the RecycleBank program. This expansion will be financed over seven years and has the potential to produce substantial offsetting savings in landfill fees. An additional \$50,000 is provided in 2010 for enhancements to the City's internal recycling program.

4. *Consistent with item #200600630, adopted unanimously by City Council in June of 2006, restore the City's policy of allocating 1.5% of the general fund each year for Human Services programs, and Continue funding for the Cincinnati Human Relations Commission at the current level.*

Human Services Policy

In order to increase the Human Services Policy funding to approximately 1.5% of General Fund resources an increase of \$3,005,000 in funding would be needed. This would increase the total amount of General Fund resources available for the Human Services policy to \$5,430,000. Due to limited General Fund resources, the 2009/2010 Recommended Budget has a total of \$2,425,000 in funding for the Human Services Policy. If 25% of this funding were dedicated to continuation funding of the 2008 Human Services Policy grant recipients, approximately \$1,794,250 would remain to fund the 2009 Human Services Policy grants.

Cincinnati Human Relations Commission

The 2009/2010 Recommended Budget for the Department of Community Development includes funding at the 2008 level of \$365,000 for the Cincinnati Human Relations Commission.

5. *Commit to pay general liability insurance coverage annually to neighborhood community councils, and Increase the number of building inspectors.*

Neighborhood General Liability Insurance Coverage

The 2009/2010 Recommended Budget for the Department of Community Development includes \$476,000 in funding for the Neighborhood Support Program. This funding includes \$112,000 for administration of the program by Invest in Neighborhoods, \$11,770 for general liability insurance coverage for neighborhood community councils, and \$6,770 for each of the 52 neighborhoods.

Increase the Number of Building Inspectors

The 2009/2010 Recommended Budget provides funding for three addition inspectors over the 2008 Approved Budget Update. One inspector was added in mid-2008 and two inspectors are added as part of the 2009 Recommended Budget for the Department of Community Development. The addition of the three inspectors is primarily supported

through Community Development Block Grant Fund 304 resources and Vacant Building Maintenance Fund 347 resources.

6. *Fund the Center for Closing the Health Gap at current levels.*

The 2009/2010 Recommended Budget for the Department of Community Development includes funding at the 2008 level of \$250,000 for the Center for Closing the Health Gap.

7. *Allocate a minimum of .14% of the City's General Fund annually to the City's Arts Grants Programs.*

The 2009/2010 Recommended Budget for the Department of Community Development includes \$142,490 in operating budget funding for Arts Grants, which is \$365,310 less than the \$506,800 needed to meet the Arts Policy directive. The recommended budget includes \$73,840 for a Community Development Analyst to support Arts Grants Programs, and \$65,000 in funding for Arts Grants, which includes \$30,000 for the Arts Consortium and \$35,000 for the Small Arts Grants program. Due to limited General Fund resources, the remaining \$365,310 needed to fund the Major Arts and Cultural Organizations grant program and the Small Arts Organizations grant program within the Arts Policy is not recommended. In 2007 and 2008, the Carol Ann & Ralph V. Haile, Jr./U.S. Bank Foundation provided \$400,000 each year to support these two grant programs.

8. *Continue the City's commitment to establish a Special Events Fund that will enable the new special events policy to be implemented.*

The 2009/2010 Recommended Budget includes funding for the four City Council identified heritage events in the Police Department, Fire Department, Public Services Department and the Department of Transportation and Engineering. The Special Events competitive process is being funded out of the existing current special events project. The process will be funded at \$150,000 in 2009 and \$150,000 in 2010.

9. *WE FURTHER MOVE that the budget provide adequate resources to the Office of Environmental Quality and to other City Department budgets as needed for implementation of Cincinnati's Environmental Justice Ordinance, Climate Protection Action Plan, and the Scenic View Study Recommendations and for the development of an Internal Environmental Compliance Program.*

Environmental Justice Ordinance

The 2009/2010 Recommended Budget for the Office of Environmental Quality, a division of the City Manger's Office, does not include funding for the Environmental Justice Ordinance. The Environmental Justice Ordinance has not been finalized by City Council and as a result a final determination on the necessary increase in expenses for administration of the ordinance cannot be made at this time.

Climate Protection Action Plan

The 2009/2010 Recommended Budget for the Office of Environmental Quality includes \$57,900 in funding in 2009 and \$525,000 in funding in 2010 for implementation of the Climate Protection Action Plan. In 2009, the recommended budget proposes making the current contract employee working on the Climate Protection Action Plan a permanent Senior Environmental/Safety Specialist in the Office of Environmental Quality. This position would work on low-cost, no-cost, and grant funded items in the Climate Protection Action Plan in 2009 as well as begin work to prepare for implementation of Climate Protection projects funded in 2010. Currently the City has begun planning and implementing the following Climate Protection initiatives:

- Climate Plan Summit,
- Distribution of free compact florescent light bulbs with People Working Cooperatively,
- Green Loan Program with Cincinnati Energy Alliance,
- Strengthening of the Energy Star/LEED language in the Department of Community Development's application for housing funding,
- Modification of the building code, permitting regulations, and land use plan for green development,
- Improvement of transportation options including the streetcar and bus expansion,
- Purchase of six hybrid busses to be delivered in 2009,
- Formation of advocacy teams to review and plan for many initiatives including marketing, public education
- Regional Government Employee Energy Fair
- Infrastructure Improvements to reduce energy usage and utility expenses through the utilization of Performance Contracting,
- Vehicle/Equipment Idle Free Policy for operating vehicles and equipment owned or leased by the City of Cincinnati,
- Purchase of hybrid vehicles by Fleet Services,
- Encourage purchasing of green products by City departments. (In 2007 \$8.8 million was spent on environmentally preferable purchasing.)

In 2010, a total of five enhancements to the Climate Protection Action Plan implementation are funded in the recommended budget. A total of \$100,000 in funding is provided for 100 solar installations in one weekend. The total cost for this project is \$500,000. The City's funding will be matched with \$200,000 provided by Melink, \$100,000 from Duke Energy, and \$100,000 from the Ohio Department of Development. An additional \$200,000 will be provided to finance projects through the Energy Service Performance Contract process. The marketing component of the Climate Protection Action Plan is allocated \$150,000 in funding, of which \$50,000 will be dedicated to the development of a web site that highlights actions citizens can take to conserve energy and protect the environment. Funding for marketing is an essential part of the Climate Protection Action plan and will allow the City to move forward on the 20 plan recommendations that rely on broad voluntary adoption by residents and businesses.

Finally, the Office of Environmental Quality will receive funding to add another Environmental/Safety Specialist to work on implementation of the Climate Protection Action Plan in 2010.

Scenic View Study

On June 18, 2008 the City Administration submitted a report to the City Council (Doc. #200800756) which provided a review of the Scenic View Study and offered recommendations related to the study's protection options. The Department of Community Development received \$100,000 in Operating Budget resources in 2008 to be used to implement portions of the Scenic View Study recommendations. The Department of Transportation and Engineering is working with the Department of Community Development on implementing Scenic View Study recommendations. It is anticipated that these resources will be used for the following Scenic View Study initiatives: Scenic Public View Tour; Columbia Parkway-River Road/East Price Hill GIS Modeling/Mapping for a potential zoning overlay; Consultant Services/City Staff Services for development of public view protection overlay districts; and Consultant Services/City Staff Services for development of public view overlook improvements and enhancements.

Internal Environmental Compliance Program

The 2009/2010 Recommended Budget for the Office of Environmental Quality includes \$56,120 in funding for the development of an Internal Environmental Compliance Program. The City government has a significant number of environmental regulatory obligations that it may not currently be fulfilling, and a significant number of environmental opportunities that are not being captured. Environmental obligations that the City may not be fulfilling include: hazardous materials storage and handling regulations; hazardous and special waste disposal regulations; regulations regarding asbestos and chlorofluorocarbons in City buildings; underground storage tank regulations; regulations on discharges to air and water. Funding will provide resources to add one Environmental Safety Specialist who will perform environmental audits at all City facilities on a two year cycle. The audits will focus on identifying opportunities for improvement in regulatory compliance and implementation of environmental best management practices.

Tax and Fee Changes

The property tax rate is set at 4.53 mills in 2009, which is the same as 2008. For 2009, the Hamilton County Auditor is predicting no growth in property values overall within the City; therefore, the current rate of 4.53 mills is expected to generate \$29.0 million in 2009. This is also consistent with the City Council policy to roll back the property tax millage to maintain property tax revenues at the 2001 level. No other tax changes are included.

The Department of Public Services' 2009/2010 budget includes a comprehensive solid waste fee for residential properties and businesses starting May 1, 2009. The fee will impact approximately 112,000 residential properties and 5,000 businesses. The rate is set at \$17.30 per

month for residential properties and \$19.90 per month for businesses to be billed quarterly. Revenues for 2009 is estimated at \$8,981,280 due to the May start date. For 2010, the estimate is \$22,777,560 to reflect a full year of the fee. Services provided with these fees include weekly residential solid waste collection, daily/weekly business solid waste collection, weekly residential yard waste collection, white goods collection, dead animal removal, community corner can collection, and the City dumpster program. A comparison of solid waste fees across jurisdictions is shown in Table III.

Table III – Solid Waste Fee Comparison

| Jurisdiction | Type | Pick Ups Per Week | Montly Cost |
|---------------------------|---------------|--------------------------|--------------------|
| Cincinnati (Proposed Fee) | Single Family | 1 | \$17.30 |
| Cincinnati (Proposed Fee) | Business | 1 | \$19.90 |
| Arlington Heights | Single Family | 1 | \$18.33 |
| Deer Park* | Single Family | 1 | \$14.83 |
| Forest Park | Single Family | 1 | \$18.00 |
| Mason | Single Family | 1 | \$13.26 |
| Mason | Single Family | 2 | \$26.52 |
| Silverton* | Single Family | 1 | \$9.91 |
| Silverton* | Single Family | 2 | \$18.16 |
| Woodlawn | Single Family | 1 | \$13.00 |

* Includes \$1.66 yard waste fee

The Department of Community Development is in the process of implementing a servicing fee for processing Residential Community Reinvestment Areas (CRA). An average of approximately 620 residential CRA applications were processed for years 2004 – 2007. The average for eligible investment, which includes both new construction and rehabilitation, was approximately \$134,100. This service fee is \$75.00, which will generate approximately \$46,500 annually. Additionally, the Department of Economic Development is in the process of implementing a servicing fee for processing Commercial CRAs. The City has 20 active Commercial CRAs. One CRA has the fee waived. All of the agreements have contract language which states that the fee “should be \$250 or 1% of the annual taxes exempted whichever is greater, not to exceed \$2,500.” The department estimates receipts of approximately \$16,550 annually in services fees based on records from the Hamilton County Auditor’s office and calculations stated in the contract.

The 2009/2010 Recommended Budget includes increases to parking violation fines as follows:

- The current \$25 parking violation fine is increased to \$30; and
- The current \$40 parking violation fine is increased to \$45.

Parking violation fines last increased in 2005. This increase is expected to generate a revenue increase of \$134,520 in 2009 and of \$161,420 in 2010.

The Department of Planning and Buildings' 2009/2010 budget includes fee increases for all permit fees, zoning variance change request, scanning for large documents and application

extensions. A new fee will also be implemented for residential walk-through permits. The estimated increase in 2009 and 2010 General Fund revenues for these increases are shown in Table IV.

Table IV – Planning and Buildings Fee and Permit Revenue Initiatives

| | 2009 | 2010 |
|-----------------------------------|-----------|-----------|
| Permit Fees | \$247,660 | \$297,190 |
| Zoning Variance Change Request | \$20,170 | \$29,250 |
| Scanning Fees for Large Documents | \$67,850 | \$81,750 |
| Application Extension Fees | \$5,000 | \$5,000 |
| Residential Walk-Through Permits | \$26,700 | \$30,040 |

The Police Department’s impound fees will increase in 2009 to cover the rising costs of lot maintenance, personnel, fuel and wrecker fees. The impound fees for the City were last raised in December of 2000. These fees reflect prevailing service costs comparable with other jurisdictions and the local inflation (CPI-U) data. The impound fee increase is expected to generate a revenue increase of \$230,000. The fee increases include the following:

- First hour tow fee from \$90 to \$120;
- Daily storage fee from \$12 to \$20;
- Maintenance fee from \$50 to \$75; and
- Heavy duty tow fee from \$150 to \$250.

The Department of Transportation and Engineering’s 2009/2010 budget includes fees for property owners where gas streetlights are located. The City has 1,100 gas streetlights whose operating costs far exceed other types of special street lighting that are already assessed. Property owners will be charged approximately \$4 per front foot. The charge will cover a three-year recurring period. The assessment is collected by sending out bills every three years, and the property owners have a choice of paying the bill all up front, or allowing it to be placed on their property tax bill. A typical property owner would receive a bill for approximately \$300 once every three years. The estimated revenue would increase to approximately \$400,000 annually as the assessments are collected through the first three-year period. For 2009, the estimated revenue is \$100,000, since it will take time to implement the assessment and actually collect the revenue in the first year.

The Greater Cincinnati Water Works' (GCWW) budget includes a 7.5% rate increase for both 2009 and 2010 as a result of significant operating cost increases (electric power, natural gas, treatment chemicals, and petroleum) and increased debt service expenses related to investments in solar power generation and UV technology.

The Metropolitan Sewer District is projecting a 12.0% rate increase for both 2009 and 2010. The District is planning to present the rate increase for the Hamilton County Board of Commissioners’ approval in December 2008. This rate increase is recommended in the rate study completed by Black & Veatch and issued on August 10, 2007.

Staffing Plan

The City will increase the overall number of funded positions in 2009 by 11.4 FTE and will increase the overall number of funded positions by 2.0 FTE in 2010. As shown in Table V, the total number of full-time equivalents (FTE) will increase from the 6,151.1 budgeted in 2008 to 6,162.5 in 2009. This change includes a decrease of 10.4 FTE in the General Fund and an increase of 21.8 FTE in the Restricted Funds. The total increase of 2.0 FTE in 2010 equates to an increase of 7.0 FTE in the General Fund and a reduction of 5.0 FTE in the Restricted Funds.

Table V – 2009/2010 City Staffing Plan

| <i>(in Full Time Equivalents, FTE)</i> | 2008 Approved Budget | 2009 Recommended Budget | Change From 2008 | 2010 Recommended Budget | Change From 2009 |
|--|-------------------------------------|--|---------------------------------|--|---------------------------------|
| General Fund | 3,734.2 | 3,723.8 | (10.4) | 3,730.8 | 7.0 |
| Restricted Funds | <u>2,416.9</u> | <u>2,438.7</u> | <u>21.8</u> | <u>2,433.7</u> | <u>(5.0)</u> |
| Total City Staffing | 6,151.1 | 6,162.5 | 11.4 | 6,164.5 | 2.0 |

Table VI shows the total change from 2008 to 2009 is a result of an 11.4 increase in non-public safety FTE. The All Funds Public Safety FTE does not change through 2010. Non-Public Safety FTE increases by 2.0 in 2010. A table showing FTE reductions is included as Appendix B.

Table VI – 2008 to 2009 All Funds Public Safety FTE / Non-Public Safety FTE

| <i>(in Full Time Equivalents, FTE)</i> | 2008 Approved Budget | 2009 Recommended Budget | Change From 2008 | 2010 Recommended Budget | Change From 2009 |
|--|-------------------------------------|--|---------------------------------|--|---------------------------------|
| Public Safety FTE | 1,976.0 | 1,976.0 | - | 1,976.0 | - |
| Non-Public Safety FTE | <u>4,175.1</u> | <u>4,186.5</u> | <u>11.4</u> | <u>4,188.5</u> | <u>2.0</u> |
| Total All Fund FTE | 6,151.1 | 6,162.5 | 11.4 | 6,164.5 | 2.0 |

In the General Fund, the recommended Public Safety FTE does not change through 2010. All the change through 2010 can be attributed to non-public safety FTE. Considering the longer view, Table VII shows that Non-Public Safety FTE has decreased by 633.3 since the 2000 Approved Budget while Public Safety FTE increased 189 during the same period.

Table VII – General Fund FTE Change 2000-2009

| <i>(in Full Time Equivalents, FTE)</i> | 2000 Approved Budget | 2009 Recommended Budget | FTE Change From 2000 Budget |
|--|-------------------------------------|--|--|
| Public Safety FTE | 1,787.0 | 1,976.0 | 189.0 |
| Non-Public Safety FTE | <u>2,381.1</u> | <u>1,747.8</u> | <u>(633.3)</u> |
| Total All Fund FTE | 4,168.1 | 3,723.8 | (444.3) |

As shown in Table VIII, the levels of sworn FTE within the Police and Fire Departments remain constant through 2010.

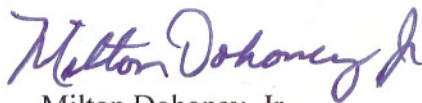
Table VIII – 2009/2010 Sworn Authorized Strength Staffing Summary

| <i>(in Full Time Equivalents, FTE)</i> | 2008 Approved Budget | 2009 Recommended Budget | Change From 2008 | 2010 Recommended Budget | Change From 2009 |
|--|-------------------------------------|--|---------------------------------|--|---------------------------------|
| Police Sworn | 1,135.0 | 1,135.0 | - | 1,135.0 | - |
| Fire Sworn | <u>841.0</u> | <u>841.0</u> | <u>-</u> | <u>841.0</u> | <u>-</u> |
| Total Sworn | 1,976.0 | 1,976.0 | - | 1,976.0 | - |

Conclusion

My staff and I are prepared to assist the Mayor and City Council as difficult choices are made in allocating limited resources in the 2009/2010 Biennial Budget Process.

Respectfully submitted,



Milton Dohoney, Jr.
City Manager

2009/2010 All Funds Operating Budget by Fund

The City of Cincinnati Operating Budget is developed by fund. Each fund is projected to be balanced to resources in 2009. Significant changes in fund revenues, resources, expenditures, or balances in each fund are described in this section of the Operating Budget document. This section includes the following tables and narratives:

All Funds Operating Budget

The table titled "All Funds Operating Budget" on the next page lists the recommended 2009 expenditures budget by fund and provides an estimated budget for 2010. It also provides the 2007 approved budget and the 2008 approved budget by fund.

Restricted Funds Operating Budget

The table titled "Restricted Funds Operating Budget" on page 19 lists the principal restricted funds and the other restricted funds recommended expenditure budgets for 2009 and 2010 and does not include the General Fund and the Community Development Block Grant Fund 304. It also provides the 2007 approved budget and the 2008 approved budget by fund.

Other Restricted Funds Operating Budget

The table titled "Other Restricted Funds Operating Budget by Fund" on page 20 lists the recommended expenditures budgets for 2009 and 2010 by fund for other restricted funds. It also provides the 2007 approved budget and the 2008 approved budget by fund.

2009/2010 General Fund Resources and Expenditures

This section beginning on page 21 includes the General Fund Six-Year Forecast and a detailed description of the General Fund Revenue estimates for the biennium.

2009/2010 Restricted Funds Resources and Expenditures

This section beginning on page 27 starts with an overview of the budget assumptions and categories found in the Restricted Fund tables for Principal Restricted Funds and Other Restricted Funds. A description and fund summary for each of the Principal Restricted Funds starts on page 29.

Other Restricted Fund expenditures discussed in this section are typically grants or single-purpose funds. The "Other" category of operating funds is primarily comprised of grant and single-purpose funds such as the Health Department's Women & Infants Food Grant Program, the Parks Department's Forestry Assessments Grant, and the Police Department's asset forfeiture grants. A description is provided of the major changes expected in the Other Restricted Funds on pages 27 and 28.



All Funds Operating Budget

| Fund | Fund Name | 2007 Approved | 2008 Approved | 2009 Recommended | 2010 Recommended |
|-----------------------------------|-------------------------------|----------------------|----------------------|----------------------|----------------------|
| 050 | General Fund | 364,365,930 | 363,488,030 | 375,403,010 | 393,844,600 |
| PRINCIPAL RESTRICTED FUNDS | | | | | |
| 101 | Water Works | 108,203,640 | 107,065,500 | 115,596,280 | 120,846,250 |
| 102 | Parking Facilities | 7,517,110 | 7,657,430 | 7,625,860 | 7,831,180 |
| 103 | Convention Center | 5,864,930 | 6,283,570 | 6,607,170 | 7,340,810 |
| 104 | General Aviation | 1,713,540 | 1,730,250 | 1,788,510 | 1,833,740 |
| 105 | Municipal Golf | 6,224,390 | 6,399,470 | 6,436,530 | 6,611,780 |
| 107 | Stormwater Management | 7,887,950 | 7,792,510 | 8,761,690 | 8,396,580 |
| 151 | Bond Retirement | 86,189,260 | 66,863,870 | 78,056,690 | 65,911,600 |
| 301 | Street Construction | 10,094,790 | 10,152,120 | 11,242,930 | 10,272,840 |
| 302 | Income Tax-Infrastructure | 16,699,090 | 15,808,000 | 16,636,330 | 17,112,300 |
| 303 | Parking Meter | 1,187,530 | 1,227,000 | 1,171,830 | 1,218,810 |
| 304 | Community Dev Block Grant | 3,361,870 | 3,499,780 | 3,583,460 | 3,678,340 |
| 306 | Motor Vehicle License Tax | 2,486,000 | 2,584,310 | 2,845,560 | 2,924,380 |
| 318 | Sawyer Point | 916,750 | 900,970 | 929,400 | 949,390 |
| 323 | Recreation Special Activities | 3,279,050 | 3,149,490 | 3,260,240 | 3,298,920 |
| 395 | Health Services | 3,075,510 | 4,208,470 | 3,492,710 | 3,585,870 |
| 424 | Cable Communications | 2,708,900 | 2,558,000 | 3,035,950 | 2,992,480 |
| 701 | Metropolitan Sewer District | 172,228,180 | 178,655,160 | 190,837,660 | 202,009,090 |
| 759 | Income Tax Transit | 44,522,900 | 46,390,380 | 47,227,470 | 47,752,150 |
| PRINCIPAL RESTRICTED FUNDS | | \$484,161,390 | \$472,926,280 | \$509,136,270 | \$514,566,510 |
| OTHER RESTRICTED FUNDS | | \$15,169,950 | \$16,605,080 | \$21,159,240 | \$21,706,800 |
| RESTRICTED FUNDS TOTAL | | \$499,331,340 | \$489,531,360 | \$530,295,510 | \$536,273,310 |
| GRAND TOTAL | | \$863,697,270 | \$853,019,390 | \$905,698,520 | \$930,117,910 |



Restricted Funds Operating Budget

| Fund | Fund Name | 2007 Approved | 2008 Approved | 2009 Recommended | 2010 Recommended |
|-----------------------------------|-------------------------------|----------------------|----------------------|----------------------|----------------------|
| PRINCIPAL RESTRICTED FUNDS | | | | | |
| 101 | Water Works | 108,203,640 | 107,065,500 | 115,596,280 | 120,846,250 |
| 102 | Parking Facilities | 7,517,110 | 7,657,430 | 7,625,860 | 7,831,180 |
| 103 | Convention Center | 5,864,930 | 6,283,570 | 6,607,170 | 7,340,810 |
| 104 | General Aviation | 1,713,540 | 1,730,250 | 1,788,510 | 1,833,740 |
| 105 | Municipal Golf | 6,224,390 | 6,399,470 | 6,436,530 | 6,611,780 |
| 107 | Stormwater Management | 7,887,950 | 7,792,510 | 8,761,690 | 8,396,580 |
| 151 | Bond Retirement | 86,189,260 | 66,863,870 | 78,056,690 | 65,911,600 |
| 301 | Street Construction | 10,094,790 | 10,152,120 | 11,242,930 | 10,272,840 |
| 302 | Income Tax-Infrastructure | 16,699,090 | 15,808,000 | 16,636,330 | 17,112,300 |
| 303 | Parking Meter | 1,187,530 | 1,227,000 | 1,171,830 | 1,218,810 |
| 306 | Motor Vehicle License Tax | 2,486,000 | 2,584,310 | 2,845,560 | 2,924,380 |
| 318 | Sawyer Point | 916,750 | 900,970 | 929,400 | 949,390 |
| 323 | Recreation Special Activities | 3,279,050 | 3,149,490 | 3,260,240 | 3,298,920 |
| 395 | Health Services | 3,075,510 | 4,208,470 | 3,492,710 | 3,585,870 |
| 424 | Cable Communications | 2,708,900 | 2,558,000 | 3,035,950 | 2,992,480 |
| 701 | Metropolitan Sewer District | 172,228,180 | 178,655,160 | 190,837,660 | 202,009,090 |
| 759 | Income Tax Transit | 44,522,900 | 46,390,380 | 47,227,470 | 47,752,150 |
| PRINCIPAL RESTRICTED FUNDS | | \$480,799,520 | \$469,426,500 | \$505,552,810 | \$510,888,170 |
| OTHER RESTRICTED FUNDS | | \$15,169,950 | \$16,605,080 | \$21,159,240 | \$21,706,800 |
| GRAND TOTAL | | \$495,969,470 | \$486,031,580 | \$526,712,050 | \$532,594,970 |

Other Restricted Funds Operating Budget by Fund

| Fund | Fund Name | 2007 Approved | 2008 Approved | 2009 Recommended | 2010 Recommended |
|--------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|
| 317 | Urban Dev Property Operations | | 0 | 250,000 | 257,250 |
| 326 | Park Donations/Spec Activities | 318,040 | 332,290 | 401,610 | 406,000 |
| 327 | W.M. Ampt Free Concerts | 8,250 | 8,470 | 12,000 | 12,350 |
| 328 | Groesbeck Endowments | 12,750 | 13,090 | 14,000 | 14,410 |
| 330 | Park Lodge/Pavilion Deposits | 174,100 | 168,530 | 171,310 | 173,380 |
| 332 | Krohn Conservatory | 503,600 | 496,380 | 511,770 | 521,200 |
| 333 | Krohn Conservatory Trustee | | 0 | 20,000 | 20,580 |
| 349 | Urban Renewal Debt Retirement | 0 | 176,890 | 195,150 | 200,940 |
| 350 | Public Health Research | 779,340 | 553,280 | 776,340 | 796,430 |
| 353 | Home Health Services | 1,735,930 | 1,691,540 | 1,736,590 | 1,776,890 |
| 360 | Blue Ash Property Operation | 71,740 | 74,030 | 76,440 | 78,660 |
| 363 | Solid Waste Disposal Control | 161,090 | 161,230 | 151,670 | 155,180 |
| 367 | Criminal Actv Forfeiture Fed | 175,000 | 13,000 | 60,820 | 62,580 |
| 369 | Criminal Activities Forfeiture | 507,590 | 504,250 | 641,810 | 652,590 |
| 370 | Drug Offender Fines Forfeiture | 238,140 | 289,960 | 93,740 | 96,460 |
| 372 | DUI Enforcement | 58,000 | 18,160 | 28,020 | 28,830 |
| 378 | Sexually Transmitted Diseases | 753,960 | 765,980 | 773,160 | 795,340 |
| 379 | STD/HIV Prevention Training | 371,530 | 417,800 | 315,250 | 324,480 |
| 380 | Lead Poisoning Control | 115,870 | 113,560 | 99,970 | 102,350 |
| 381 | Cincinnati Abatement Program | | 0 | 952,770 | 979,570 |
| 391 | Women & Infants Food Grnt Prc | 3,003,040 | 2,848,820 | 3,211,480 | 3,298,380 |
| 394 | State Health Program Income | 84,490 | 107,000 | 65,000 | 66,890 |
| 412 | Food Service License Fees | 800,470 | 952,050 | 1,018,100 | 1,042,530 |
| 413 | Swimming Pool License Fees | 102,230 | 89,320 | 90,150 | 92,370 |
| 414 | Infectious Waste | 3,250 | 3,320 | 3,000 | 3,090 |
| 415 | Immunization Action Plan | 406,050 | 435,320 | 405,360 | 416,040 |
| 418 | Federal Health Program Income | 1,458,950 | 1,407,460 | 1,590,870 | 1,632,030 |
| 420 | Public Employee Assistance | 475,340 | 516,100 | 519,850 | 529,090 |
| 425 | Heart Health-Hamilton County | 173,510 | 171,290 | 102,380 | 105,390 |
| 446 | Health Network | 296,690 | 320,950 | 336,260 | 344,410 |
| 448 | Health Care for the Homeless | 246,690 | 279,670 | 219,950 | 225,070 |
| 449 | Cinti Area Geographic Info Sys | 0 | 1,359,500 | 3,784,000 | 3,894,910 |
| 636 | Flexible Benefit Program | | 0 | 54,600 | 56,240 |
| 792 | Forestry Assessments | 1,686,870 | 1,781,850 | 1,930,130 | 1,983,720 |
| 793 | Blem Assessment | 447,440 | 533,990 | 545,690 | 561,170 |
| TOTAL | | \$15,169,950 | \$16,605,080 | \$21,159,240 | \$21,706,800 |

2009/2010 General Fund Resources and Expenditures

The 2009/2010 Biennial Budget for the General Fund is recommended in the context of a multi-year financial forecast of resources and expenditures. The initial forecast presented to the City Council in June 2008 has been updated as of November 2008. Table IX shows the June forecast and Table X shows the November forecast. The revisions are based on: 1) updated expenditures for 2008, 2) new revenue estimates for the forecast period beginning in 2009, 3) new revenue enhancements beginning in 2009, and 4) recommended expenditure reductions for the forecast period beginning in 2009.

Table IX – June 2008 General Fund Forecast 2007-2012

| (\$ in Thousands) | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 |
|-----------------------------------|------------------|------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Estimate | | | | |
| Resources | | | | | | |
| Operating Revenues | \$352,130 | \$356,655 | \$362,005 | \$374,313 | \$385,193 | \$401,101 |
| Transfers-in | 5,447 | 217 | - | - | - | - |
| Total Resources | <u>\$357,577</u> | <u>\$356,872</u> | <u>\$362,005</u> | <u>\$374,313</u> | <u>\$385,193</u> | <u>\$401,101</u> |
| Expenditures | | | | | | |
| Operating Expenditures | \$361,938 | \$365,288 | \$380,296 | \$393,397 | \$405,389 | \$419,070 |
| Transfers-out | 1,566 | 2,793 | - | - | - | - |
| Total Expenditures | <u>\$363,504</u> | <u>368,081</u> | <u>380,296</u> | <u>393,397</u> | <u>\$405,389</u> | <u>\$419,070</u> |
| Expenditure Savings | - | (\$3,532) | (\$3,803) | (\$3,934) | (\$4,054) | (\$4,191) |
| Yearly Balance | <u>(\$5,927)</u> | <u>(\$7,676)</u> | <u>(\$14,489)</u> | <u>(\$15,150)</u> | <u>(\$16,142)</u> | <u>(\$13,778)</u> |
| Prior Year Cancelled Encumbrances | 3,023 | 225 | - | - | - | - |
| Previous Year Carryover Balance | 16,235 | 13,331 | 5,879 | (8,609) | (23,759) | (39,901) |
| Non-GAAP Carryover Balance | 13,331 | 5,879 | (8,609) | (\$23,759) | (\$39,901) | (\$53,680) |

Table X – November 2008 General Fund Forecast 2007-2012

| (\$ in Thousands) | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 |
|-----------------------------------|------------------|-------------------|------------------|------------------|------------------|------------------|
| | Actual | Estimate | | | | |
| Resources | | | | | | |
| Operating Revenues | \$352,130 | \$356,655 | \$371,766 | \$393,923 | \$376,125 | \$383,472 |
| Transfers-in | 5,447 | 217 | 2,415 | - | - | - |
| Total Resources | <u>\$357,577</u> | <u>\$356,872</u> | <u>\$374,181</u> | <u>\$393,923</u> | <u>\$376,125</u> | <u>\$383,472</u> |
| Expenditures | | | | | | |
| Operating Expenditures | \$361,938 | \$366,187 | \$380,296 | \$393,397 | \$405,389 | \$419,070 |
| Transfers-out | 1,566 | 2,793 | 2,415 | 2,097 | - | - |
| Expenditure Changes 2009/2010 | | | (4,893) | 447 | (16,921) | (17,211) |
| Expenditure Changes 2011/2012 | | | | | (8,544) | (14,514) |
| Total Expenditures | <u>363,504</u> | <u>368,979</u> | <u>377,818</u> | <u>395,942</u> | <u>379,924</u> | <u>387,345</u> |
| Expenditure Savings | - | (\$2,082) | (\$3,778) | (\$3,959) | (\$3,799) | (\$3,873) |
| Yearly Balance | <u>(\$5,927)</u> | <u>(\$10,025)</u> | <u>\$142</u> | <u>\$1,940</u> | <u>\$0</u> | <u>\$0</u> |
| Prior Year Cancelled Encumbrances | 3,023 | 1,720 | - | - | - | - |
| Previous Year Carryover Balance | 16,235 | 13,331 | 5,026 | 5,167 | 7,107 | 7,108 |
| Non-GAAP Carryover Balance | 13,331 | \$5,026 | \$5,167 | \$7,107 | \$7,108 | \$7,108 |

Structural Imbalance

The June 2008 multi-year forecast in Table IX shows an operating deficit each year during the forecast period (2009-2012). Furthermore, the size of the annual deficit increases each year. With increasing annual deficits, the General Fund is structurally out of balance with revenues growing at a slower pace than expenditures. Revenues were projected to grow by an average of 2.6% while the average expenditure growth rate for the same period was 3.0%. This structural imbalance resulted in a projected accumulated General Fund deficit of \$53.7 million by the end of 2012.

The City has relied on carryover to compensate for the structural imbalance in the General Fund for several years. Carryover balances will not be sufficient in 2009/2010 to balance the budget. As shown in Graph II, General Fund carryover balances have decreased since 1999 and are no longer sufficient to address annual operating deficits.

Graph II – General Fund Carryover Balance Trends

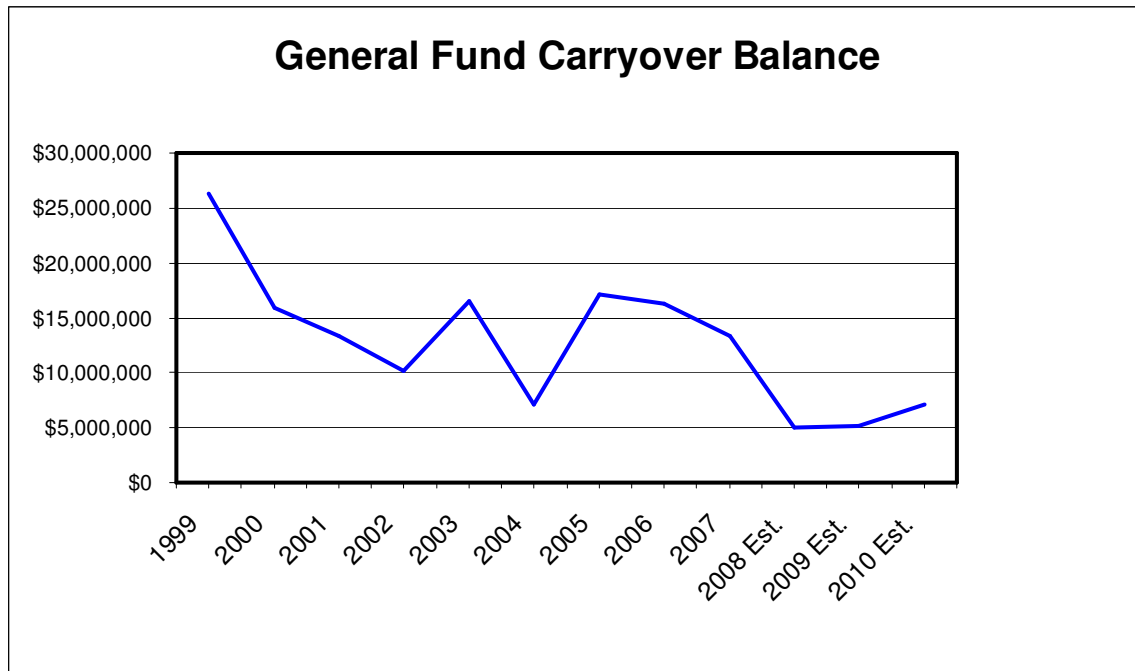
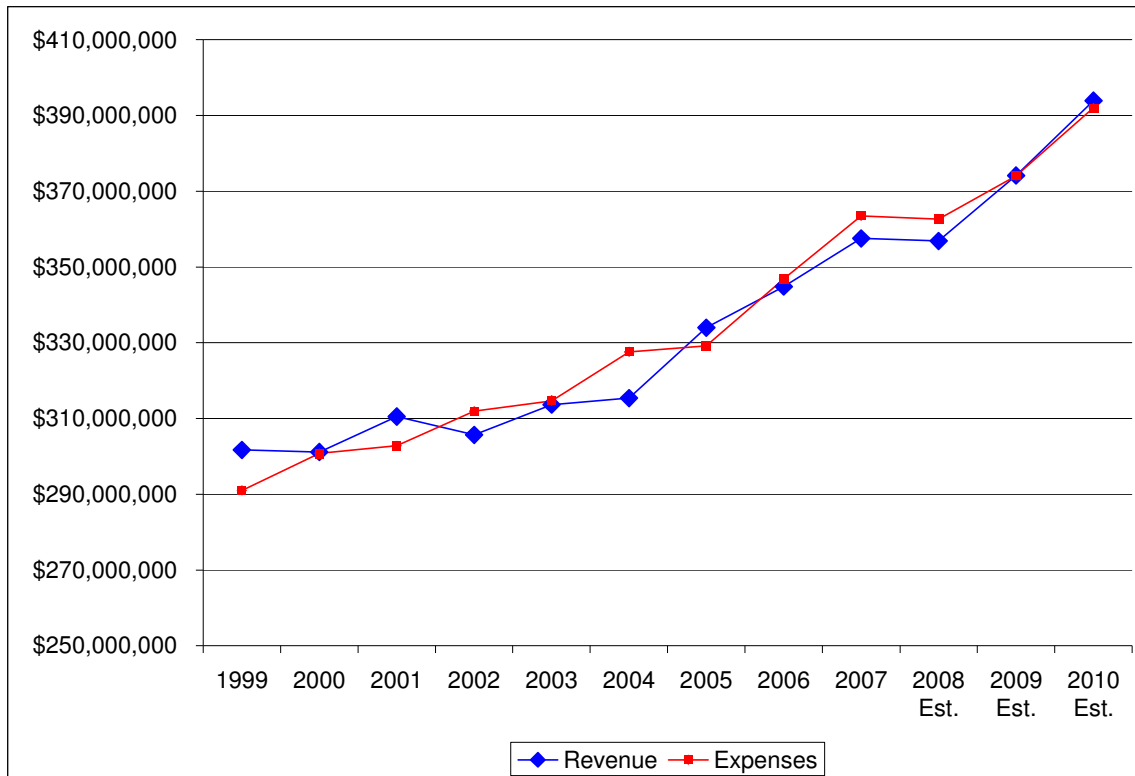


Table X on the preceding page shows the November 2008 multi-year General Fund Forecast incorporating the revised revenue and expenditure estimates for 2008 - 2012. Revenues are expected to grow by an average 1.8% for the forecast period (2008-2012) and average expenditures are expected to grow 2.1%. The Recommended 2009/2010 General Fund Operating Budget shows a structural balance achieved in 2009 and provides for a modest but increasing carryover balance in 2009 and 2010. However, in 2011 and 2012 expenditures will have to be examined and reductions made to achieve a balanced budget.

As shown in Graph III, the structural imbalance is eliminated in the 2009/2010 biennium reflecting the recommended budget. Note that the revenue and expenditure lines intersect in

2009. Not shown on the graph but as noted above, in the 2011/2012 biennium there will once again be structural imbalance based on current projections.

Graph III – General Fund Revenue and Expenditure Trends



NOTES: Trends are based on actual resources and expenditures for 1999-2007 and estimates for 2008-2010.

Expenses include Expenditure Savings

Biennial Budget Forecast Changes (See Tables IX and X)

For 2008, the total estimated General Fund revenues have remained unchanged since June. At the same time, expenditures have increased by \$899,800 since the June forecast and the increase would have been higher had expenditure controls not been implemented. Prior year cancelled encumbrances are included for \$1.7 million which reflects aggressive action in this area. The result is a carryover balance of about \$5.0 million, the amount projected in the 2008 Budget Update.

The 2009 revenue estimate of \$371.8 million is an upward revision of \$9.8 million from the June 2008 estimate. This increase is due to proposed revenue enhancements in the recommended budget, primarily a comprehensive solid waste fee that will generate an estimated \$9.0 million in 2008. Similarly, the 2010 revenue estimate of \$393.9 million is an upward revision of \$19.6 million. This increase includes \$22.8 million in revenue generated from the solid waste fee. In 2010, increased fee revenue offsets downward revisions in the personal income tax and local

government fund. Revenues in these categories are expected to grow slower than projected due the lag effects of the current economic conditions.

The recommended 2009 General Fund expenditure level reflects a decrease of \$4.9 million from the original forecast. This is a result of the recommended expenditure reductions reflected in the Recommended Budget. Expenditures increase in 2010 primarily as a result of the elimination of a one-time 2009 reimbursement in the amount of \$3.15 million from the Police Department budget, as well as due to increased costs for succession planning due to the Deferred Retirement Option Program (DROP) in both the Police and Fire Departments. Due to lower projected revenue growth for the income tax and local government fund, additional expenditure reductions and/or revenue enhancements will need to be identified in the 2011/2012 biennium.

Cautions for the Multi-Year Forecast

Based the recommended 2009/2010 biennial budget the General Fund budget is balanced in the biennium and results in an approximate \$5.2 million carryover in 2009 for 2010, and a \$7.1 million carryover in 2010 for 2011. The 2009 carryover amount provides total reserves of about 7.6% of the annual General Fund revenue, which is less than the generally accepted fund balance target standard of 10% of revenue. Any personnel services increases (e.g., labor contracts) that exceed current assumptions or other major expenditure increases will cause the General Fund to be out of balance and will require additional expenditure reductions or revenue increases in the General Fund. Furthermore, based on current projections additional reductions and/or revenue enhancements will be necessary in order to achieve a balanced budget in the 2011/2012 biennium.

General Fund Revenue

The General Fund revenue estimate for 2009 in Table XI is \$371.8 million, which is a 4.2% increase over the 2008 estimate of \$356.7 million. The four major General Fund revenue components are City Income Tax, Property Tax, State Shared Revenues (Estate Tax and Local Government Fund), and Investments, all of which together comprise approximately 86.5% of General Fund revenue for 2009.

*Table XI - 2009/2010 GENERAL FUND REVENUE ESTIMATES
(in \$000's)*

| Category | 2007 Actual | 2008 Estimate | 2009 Estimate | % change | 2010 Estimate | % change |
|-----------------------|----------------|------------------|------------------|-------------|------------------|-------------|
| City Income Tax | \$225,008 | \$231,758 | \$238,723 | 3.0% | \$245,885 | 3.0% |
| Property Tax | \$29,507 | \$28,988 | \$28,988 | 0.0% | \$28,988 | 0.0% |
| State Shared Revenues | \$44,986 | \$45,654 | \$45,523 | -0.3% | \$45,523 | 0.0% |
| Investments | \$12,822 | \$10,500 | \$8,500 | -19.1% | \$9,400 | 10.6% |
| Other Revenues | \$39,807 | \$39,755 | \$50,032 | 25.9% | \$64,127 | 28.2% |
| Total Revenues | \$352,130 | \$356,655 | \$371,766 | 4.2% | \$393,923 | 5.96% |

City Income Tax. City Income Tax revenue is budgeted to increase by \$7.0 million, or 3.0%, in 2009 over the estimate for 2008. It is estimated that 2008 City Income Tax revenue will be \$5.2 million, or 3.0% higher than the 2007 actual revenue. The General Fund Multi-Year Forecast presented May 29, 2008 projected a 4.4% increase in City Income Tax revenues for 2010, however, based on economic conditions the city income tax for 2010 is now projected to increase by only 3%.

The General Fund receives 1.55% of the 2.1% locally levied tax applied to gross salaries, wages, and other personal service compensation earned by residents of the City and to earnings of non-residents earned in the City. It also applies to net income of business organizations for business conducted in the City. The income tax is the largest single source of General Fund revenue accounting for 64.2% of those revenues.

State Shared Revenues. State Shared Revenues are the second largest single source of General Fund revenue accounting for 12.2%. There are two major sources of these revenues: the Local Government Fund and the Estate Tax. The forecasted revenue for 2009 for the Estate Tax is \$16.4 million. The revenue source by its nature can be volatile and accounts for 4.4% of the General Fund revenue.

The second source of state shared revenue is the Local Government Fund. The Local Government Fund revenues consist of portions of the State income, sales and use, public utilities, and corporate franchise taxes allocated to a fund for distribution to local governments. City revenues grow based on growth in the State revenue sources. The Local Government Fund revenue accounts for 7.8% of the General Fund revenue in 2009. It is predicted that this category will decrease slightly at \$29.1 million in 2009. The Forecast presented May 29, 2008 projected a 2% increase in Local Government Fund revenues in 2010. However, based on the State's projected fiscal situation it is predicted that this category will stay the same in 2010.

Property Tax. Property taxes are levied on real property, public utilities property, and tangible property (equipment and inventory or business). The real property consists of residential, commercial, and industrial property. The City's current property tax millage is 9.89 mills – 5.36 mills for debt service and 4.53 mills for the General Fund operating budget. The City Charter authorizes a property tax levy of up to 6.1 mills for the operating budget. In recent years City Council has approved the rollback of property taxes such that the City collects \$29.0 million in property tax annually. For 2009, the Hamilton County Auditor is predicting no growth in property values overall within the City; therefore, the current rate of 4.53 mills is expected to generate \$29.0 million in 2009. The property tax is the third largest single source at 7.8% of the 2009 General Fund revenue.

Investments. Investment earnings which account for 2.3% of the General Fund revenue are expected to decrease by \$2.0 million in 2009, or 19.0% from the 2008 estimate due the current state of investment earnings. In 2010, Investments increases 10.6% over 2009, as investment earnings are expected to grow. The City uses a “laddered” approach to invest interim funds.

Other Revenues. This category includes charges for services, admissions taxes, licenses and permits, parking and traffic fines, and miscellaneous revenues. These various revenues comprise 13.5% of the General Fund revenues in 2009. This category increase by 25.9% over 2008 is primarily due to a new comprehensive solid waste fee. Please see Tax and Fees Section on page 12 for a description of this fee and other fee increases.

2009/2010 Restricted Funds Resources and Expenditures

The 2009 Recommended Restricted Funds Budget operating expenditures total \$526.7 million, which is an increase of 8.4% over the 2008 Restricted Funds Budget Update. The recommended 2010 operating expenditures total \$532.6 million, which is an increase of 1.1% over the 2009 Recommended Restricted Funds Budget amount. (See Restricted Funds Operating Budget on page 19).

The 2009 Recommended Restricted Funds expenditure amount increases over the 2008 Approved Budget Update by \$40.7 million. This is primarily due to increases in the operating budgets of three restricted funds: the Water Works Fund 101, the Bond Retirement Fund 151, and the Metropolitan Sewer District Fund 701. Together, these three funds increase by \$31.9 million. Increased employee benefits, fuel and utilities costs are significant factors in most of the restricted funds. The Convention Center Fund 103 is an exception. The Convention Center Fund 103 expenditures increase as a result of additional exhibits, meetings and conventions. An increase in debt service cost is also a predominant factor in the increases for the Bond Retirement Fund 151 and the Metropolitan Sewer District Fund 701. Of the thirty-five other Restricted Funds, twenty-six funds show increased expenditures in 2009.

In 2010, Restricted Funds are increased by 1.1% due to standard inflationary increases.

Principal Restricted Fund Revenue Estimates and Expenditures for 2009/2010

While all of the Principal Restricted Funds are balanced, several of the funds, for one or both years of the biennium, have estimated fund balances less than 10% of estimated revenue. These include the Convention Center Fund 103; the Street Construction, Maintenance, and Repair Fund 301; the Income Tax-Infrastructure Fund 302; the Municipal Motor Vehicle Tax Fund 306; the Health Services Fund 395; and the Cable Communications Fund 424. These funds will be monitored closely and expenditure reductions may be required for the 2010 budget update.

There are some noteworthy changes in the revenue estimates and recommended expenditures for 2009 and 2010 compared to the 2008 Approved Budget Update. Descriptions of the Principal Restricted Fund changes for the 2009/2010 biennium follow starting on page 29 of this document.

Other Restricted Fund Expenditures for 2009/2010

At the bottom of the "All Funds Operating Budget" table on page 18 is a total for Other Restricted Funds operating budgets. These funds are typically grants or single purpose funds. A detailed list of these funds is in the "Other Restricted Funds Operating Budget" table on page 20.

The recommended 2009 Other Restricted Funds budget of \$21,159,240 is \$4,554,160 or 27.4%, greater than the 2008 Approved Budget Update. The increase is primarily due to significant increases in the Public Health Research Fund 350 of \$223,060, the Criminal Activities Forfeiture Fund 369 of \$137,560, the Women & Infants Food Grant Program Fund 391 of \$362,660, the Federal Health Program Income Fund 418 of \$183,410, the Cincinnati Area Geographic Information System Fund 449 of \$2,424,500, and the Forestry Assessments Fund 792 of

\$148,280. The Drug Offender Fines Forfeiture Fund 370 and the STD/HIV Prevention Training Fund 379 shows significant decreases in 2009 in the amounts of \$196,220 and \$102,550, respectively.

In addition, four new funds added to the budget for 2009 increase in the amount of \$1,277,370. This increase includes first time funding for Urban Development Property Operations Fund 317 of \$250,000, the Krohn Conservatory Trustee Fund 333 of \$20,000, the Cincinnati Abatement Program Fund 381 of \$952,770, and the Flexible Benefit Program Fund 636 of \$54,600. There are no other significant increases or decreases in 2009 for the Other Restricted Funds.

The recommended 2010 Other Restricted Funds budget of \$21,706,800 is \$547,560, or 2.6%, greater than the recommended 2009 Other Restricted Funds budget. The increase is primarily the result of standard inflationary increases.

WATER WORKS FUND 101

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|-----------------------------|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Water Works Fund 101 | | | | | |
| Revenue | 123,487 | 120,778 | 120,778 | 127,658 | 137,590 |
| Transfers In | 5,000 | - | - | - | - |
| Prior Year Cancellations | 457 | - | 221 | - | - |
| Prior Year Carryover | 28,563 | 31,124 | 39,305 | 41,219 | 43,079 |
| Resources | 157,507 | 151,902 | 160,305 | 168,877 | 180,669 |
| Operating Expenditures | 76,094 | 72,954 | 72,560 | 80,774 | 83,268 |
| Debt Service | 32,960 | 34,111 | 34,111 | 34,822 | 37,578 |
| Subtotal | 109,054 | 107,066 | 106,671 | 115,596 | 120,846 |
| Transfer to Capital | 9,148 | 9,454 | 12,414 | 10,202 | 11,534 |
| Expenses | 118,202 | 116,520 | 119,085 | 125,798 | 132,380 |
| Fund Balance | 39,305 | 35,382 | 41,219 | 43,079 | 48,288 |

Description

Water Works Fund 101 supports the Greater Cincinnati Water Works operations, capital improvements, repairs, and debt service expenditures without any General Fund support. The City owns and operates the entire system, funded by water user fees paid by City residents and customers in adjacent jurisdictions.

Major Services

- Water Works Administration
- Customer Services
- Water Supply
- Water Distribution
- Engineering Services
- Water Quality and Treatment

Revenues

The revenue estimate for the Water Works Fund 101 is \$127,658,000 for 2009, which is a 5.7% increase over the 2008 Approved Budget Update and 2008 estimated actual amount. The revenue estimate for 2010 is \$137,590,000 which

represents a 7.8% increase over the 2009 Recommended Budget. The 2009 and 2010 revenue estimates assume rate increases of 7.5% for each year.

Expenditures

The 2009 expenditure budget of \$115,596,280, including debt service, is an 8.0% increase over the 2008 Approved Budget Update and an increase of 8.4% over the 2008 estimated actual amount. The change in operating expenditures from the 2008 Approved Budget Update is primarily a result of increases in non-personnel costs specifically attributed to significant changes in the cost of: chemicals in the amount of \$2.1 million, utilities in the amount of \$1.85 million and petroleum in the amount of \$200,000. Personnel costs increase by \$1.43 million or 5.1%. Employee benefit costs increase by \$767,460. The General Fund overhead charge decreases by \$96,720. Transfers to capital decrease by \$2.21 million. Debt service increases by \$710,500 over the 2008 Approved Budget Update.

The 2010 expenditure budget of \$120,846,250, including debt service, is a 4.5% increase over the 2009 Recommended Budget. The increase from the 2009 budget is due primarily to standard inflationary increases, a water security pilot project in the amount of \$242,800 and a \$2.76 million increase in debt service.

In 2009, Water Works intends to issue approximately \$72.3 million in new debt (excluding costs and debt reserve funding) to support the capital program. Installation of Ultraviolet disinfection technology and implementation of solar energy generation is included in this capital program. The net additional debt service (difference between the newly issued revenue bonds and payoff of older General Obligation debt) will be required in 2010 in the amount of \$2,756,000.

PARKING FACILITIES FUND 102

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|------------------------------------|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Parking Facilities Fund 102 | | | | | |
| Revenue | 8,568 | 7,724 | 7,724 | 8,040 | 8,257 |
| Transfers In | 2,850 | - | 314 | - | - |
| Prior Year Cancellations | 44 | - | 128 | - | - |
| Prior Year Carryover | 15,602 | 7,403 | 11,288 | 11,528 | 11,563 |
| Resources | 27,064 | 15,127 | 19,454 | 19,569 | 19,820 |
| Operating Expenditures | 6,942 | 7,610 | 7,178 | 7,579 | 7,784 |
| Debt Service | 8,584 | 47 | 47 | 47 | 47 |
| Subtotal | 15,526 | 7,657 | 7,225 | 7,626 | 7,831 |
| Transfer to Capital | 250 | 700 | 700 | 380 | 450 |
| Expenses | 15,776 | 8,357 | 7,925 | 8,006 | 8,281 |
| Fund Balance | 11,288 | 6,770 | 11,528 | 11,563 | 11,539 |

Description

Parking Facilities Fund 102 supports the operations of the City's public garages and parking lots and the payment of debt service incurred for capital improvements. Parking System Facilities operates as a system whereby the more profitable garages and parking lots support those in marginal and less profitable locations. The Parking System is self-supporting and does not receive any resources from the General Fund.

Major Services

- Provides clean, safe parking lots
- Provides clean, safe parking garages
- Supports regional transportation goals

Revenues

The revenue estimate for the Parking Facilities Fund 102 is \$8,040,300 for 2009, which is a 4.1% increase over the 2008 estimated actual amount and 2008 Approved Budget Update amount of \$7,724,000. The revenue estimate for 2010 is \$8,257,400, which is a 2.7% increase over the 2009 Recommended Budget amount.

Expenditures

The 2009 expenditure budget of \$7,625,860, including debt service, is a 5.5% increase over the 2008 estimated actual amount of \$7,225,250. The 2008 estimated actual amount reflects savings from position vacancies that have occurred during the year. The 2009 expenditure budget is a 0.4% decrease from the 2008 Approved Budget Update amount of \$7,657,430, which is due to aligning the budget with anticipated expenditures. It should be noted that the \$46,980 amount for debt service is for fees related to the Ohio Department of Development loan for the Gateway Garage. Payments for this loan, which totals \$4,697,550, are expected to begin in January 2012.

The 2010 expenditure budget of \$7,831,180 is a 2.7% increase over the 2009 Recommended amount, which primarily results from standard inflationary increases.

The Parking Facilities Fund 102 supports cash transfers for capital expenditures of \$380,000 in 2009 and \$450,000 in 2010. Capital projects are for structural renovation and equipment replacement and upgrades.

CONVENTION CENTER FUND 103

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|-----------------------------------|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Convention Center Fund 103 | | | | | |
| Revenue | 7,357 | 6,876 | 6,876 | 6,481 | 7,550 |
| Transfers In | 30 | - | 307 | - | - |
| Prior Year Cancellations | 1 | - | 0 | - | - |
| Prior Year Carryover | 599 | 321 | 1,020 | 1,090 | 734 |
| Resources | 7,987 | 7,197 | 8,203 | 7,571 | 8,284 |
| Operating Expenditures | 6,767 | 6,284 | 6,543 | 6,607 | 7,341 |
| Debt Service | - | - | - | - | - |
| Subtotal | 6,767 | 6,284 | 6,543 | 6,607 | 7,341 |
| Transfer to Capital | 200 | 570 | 570 | 230 | 537 |
| Expenses | 6,966 | 6,854 | 7,113 | 6,837 | 7,878 |
| Fund Balance | 1,020 | 343 | 1,090 | 734 | 406 |

Description

Convention Center Fund 103 receives the fees charged for the use of the privately-managed Duke Energy Convention Center and revenue from a portion of the Transient Occupancy Tax to pay for the Center's operation, utilities, maintenance, and capital improvements. The Duke Energy Convention Center is operationally self-supporting with these funding sources and does not receive resources from the General Fund.

Major Services

The Duke Energy Convention Center provides space and support services for the following events:

- Conventions
- Conferences
- Trade shows
- Public expositions
- Meeting rooms
- Catered events

Revenues

The revenue estimate for the Convention Center Fund 103 is \$6,481,430 for 2009, which is a 5.7% decrease from the 2008 estimated actual amount and 2008 Approved Budget Update amount of \$6,875,640. The decrease in revenue for 2009 is primarily related to an anticipated

decrease in conventions and meetings in 2009. The revenue estimate for 2010 is \$7,549,550, which is a 16.5% increase over the 2009 Recommended Budget amount. The increase in revenue for 2010 is primarily related to an anticipated increase in conventions and meetings in 2010.

Expenditures

The 2009 expenditure budget of \$6,607,170 is a 1.0% increase over the 2008 estimated actual amount of \$6,543,100 and a 5.1% increase over the 2008 Approved Budget Update amount of \$6,283,570. It should be noted that the authorization for the Duke Energy Convention Center was increased in 2008 by \$509,300. This increase is related to an anticipated increase in conventions and meetings in 2008 and also includes an additional \$300,000 for a reserve for contingencies, of which only \$51,000 is expected to be used to repair storm damage to the west wall of the Convention Center building.

The 2010 expenditure budget of \$7,340,810 is a 11.1% increase over the 2009 Recommended Budget amount. This increase is primarily related to an anticipated increase in conventions and meetings in 2010.

The Convention Center Fund 103 supports cash transfers for capital expenditures of \$230,000 in 2009 and \$537,000 in 2010. Capital projects provide funding for maintenance of the facility and the purchase of furniture, fixtures, and equipment.

GENERAL AVIATION FUND 104

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|------------------------------------|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| General Aviation - Fund 104 | | | | | |
| Revenue | 2,041 | 1,980 | 1,980 | 2,200 | 2,200 |
| Transfers In | 151 | - | 1,001 | - | - |
| Prior Year Cancellations | 27 | - | - | - | - |
| Prior Year Carryover | 1,348 | 1,250 | 1,460 | 1,257 | 1,149 |
| Resources | 3,567 | 3,230 | 4,441 | 3,457 | 3,349 |
| Operating Expenditures | 1,596 | 1,669 | 1,993 | 1,730 | 1,777 |
| Debt Service | 26 | 61 | 61 | 58 | 57 |
| Subtotal | 1,622 | 1,730 | 2,054 | 1,788 | 1,834 |
| Transfer to Capital | 485 | 505 | 1,130 | 520 | 536 |
| Expenditures | 2,107 | 2,235 | 3,184 | 2,308 | 2,370 |
| Fund Balance | 1,460 | 995 | 1,257 | 1,149 | 979 |

Description

General Aviation Fund 104 accounts for revenues from hangar rental and other fees at Lunken Airport. Expenditures from this fund support maintenance and general operation of the municipally-owned Lunken Airport. The General Aviation Fund is self-supporting and does not receive resources from the General Fund. Capital improvements for the airport are funded primarily from Federal Aviation Administration (FAA) grants.

Major Services

- Lunken Airport operation
- Facility development
- Business aircraft support
- Leisure aircraft support

Revenues

The revenue estimates for the General Aviation Fund 104 are \$2,200,000 for 2009 and 2010. These estimates are an 11.1% increase over the 2008 Approved Budget Update and the estimated actual amount because the rental income from tenants is expected to rise. The revenue estimates are based on current rates.

Expenditures

The total 2009 expenditure budget of \$1,788,510 is a 3.4% increase over the 2008 Approved Budget Update, primarily due to standard inflationary increases. The 2009 expenditure budget is a 12.9% decrease compared to the 2008 estimated actual amount since there were increased expenditures related to a litigation settlement, which occurred in 2008. The 2010 expenditure budget of \$1,833,740 is a 2.5% increase over the 2009 Recommended Operating Budget due to standard inflationary increases.

The General Aviation Fund 104 provides local matching resources for capital projects financed by the Federal Aviation Administration (FAA). An amount of \$190,000 is included in 2009 and a total of \$200,000 is included in 2010 in the General Aviation Fund Capital Budget to provide matching resources for capital projects funded by the FAA. The General Aviation Fund 104 supports total cash transfers for capital expenditures of \$520,100 in 2009 for four projects and \$535,700 in 2010 for four projects.

MUNICIPAL GOLF FUND 105

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|--------------------------------|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Municipal Golf Fund 105 | | | | | |
| Revenue | 6,587 | 6,200 | 6,200 | 6,300 | 6,300 |
| Transfers In | - | - | - | - | - |
| Prior Year Cancellations | 199 | - | 10 | - | - |
| Prior Year Carryover | 1,091 | 1,216 | 1,752 | 1,211 | 1,074 |
| Resources | 7,877 | 7,416 | 7,962 | 7,511 | 7,374 |
| Operating Expenditures | 5,877 | 6,114 | 6,115 | 6,037 | 6,212 |
| Debt Service | 249 | 285 | 285 | 400 | 400 |
| Subtotal | 6,126 | 6,399 | 6,400 | 6,437 | 6,612 |
| Transfer to Capital | - | - | 350 | - | - |
| Expenses | 6,126 | 6,399 | 6,750 | 6,437 | 6,612 |
| Fund Balance | 1,751 | 1,017 | 1,212 | 1,074 | 762 |

Description

The Municipal Golf Fund 105 supports the operation of the City's privately managed golf courses, using receipts from fees charged for the use of the golf courses, driving ranges, golf carts, and concessions purchased by golf patrons. The fund includes operations, capital improvements, and debt service.

Major Services

- Operations and maintenance of seven golf courses
- Junior golf program
- League play

Revenues

The revenue estimate for the Municipal Golf Fund 105 is \$6,300,000 for 2009 and 2010, which is a 1.6% increase over the 2008 Approved Budget and the 2008 estimated actual amount. The estimated increase in revenue is due to the recent steady increase in revenue within the golf industry. The increased revenue estimate is consistent with the national golf trend.

Expenditures

The total 2009 expenditure of \$6,436,530 including debt service is a 0.6% increase over the 2008 estimate and the 2008 Approved Budget, which is due to aligning the budget with anticipated expenses.

The 2010 expenditure budget of \$6,611,780 is a 2.7% increase over the 2009 Recommended Budget amount of \$6,436,530. This increase is the result of standard inflationary increases.

STORMWATER MANAGEMENT UTILITY FUND 107

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|---|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Stormwater Management Utility Fund 107 | | | | | |
| Revenue | 8,689 | 9,000 | 9,000 | 9,000 | 9,000 |
| Transfers In | 334 | - | 9 | - | - |
| Prior Year Cancellations | 20 | - | 14 | - | - |
| Prior Year Carryover | 3,305 | 1,825 | 3,228 | 3,324 | 2,937 |
| Resources | 12,348 | 10,825 | 12,251 | 12,324 | 11,937 |
| Operating Expenditures | 6,957 | 7,793 | 7,410 | 8,716 | 8,203 |
| Debt Service | 758 | - | - | 46 | 194 |
| Subtotal | 7,715 | 7,793 | 7,410 | 8,762 | 8,397 |
| Transfer to Capital | 1,405 | 1,517 | 1,517 | 625 | 1,250 |
| Expenses | 9,120 | 9,310 | 8,927 | 9,387 | 9,647 |
| Fund Balance | 3,228 | 1,515 | 3,324 | 2,937 | 2,290 |

Description

Stormwater Management Utility Fund 107 was established by the City Council in 1985 to account for the revenues and operating expenses of the Stormwater Management Utility in Cincinnati. Revenues are generated by a user fee determined by a formula using property area and land use based on an intensity of development factor. Expenditures primarily cover capital improvements; storm sewer maintenance and repair; administrative costs of master planning, billing, regulation, and enforcement; City mechanical street sweeping; and a portion of the City parks stormwater mitigation program. The Stormwater Management Utility is self-supporting and does not receive any funding from the General Fund.

Major Services

- Flood control
- Drainage master planning
- Capital improvement projects
- Regulation and enforcement
- Permit administration
- Routine and remedial maintenance

Revenues

The revenue estimate for the Stormwater Management Utility Fund 107 is \$9,000,000 for 2009 and 2010, which represent no change from the 2008 Approved Budget Update. These estimates are based on current rates.

Expenditures

The total 2009 expenditure budget of \$8,761,690, including debt service, is a 12.4% increase over the 2008 Approved Budget Update and an 18.2% increase over the 2008 estimated actual amount. This increase is primarily due to one-time expenditures related to stormwater drainage improvement, flood protection, regulatory compliance with the Federal National Pollution Discharge Elimination System (NPDES) Phase II regulations, and estimated debt service and employee benefit increases. The 2010 expenditure budget of \$8,396,580 is a 4.2% decrease from the 2009 Recommended Operating Budget. This decrease is primarily due to the removal of the one-time expenditures budgeted for 2009 from the 2010 budget.

The Stormwater Management Utility Fund 107 supports cash transfers for capital expenditures of \$625,000 in 2009 for five projects and \$1,250,000 in 2010 for four projects.

BOND RETIREMENT FUND 151

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|---------------------------------|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Bond Retirement Fund 151 | | | | | |
| Revenue | 128,602 | 83,039 | 94,945 | 72,513 | 73,213 |
| Transfers In | - | - | - | - | - |
| Prior Year Cancellations | - | - | - | - | - |
| Prior Year Carryover | 17,007 | 12,207 | 14,241 | 11,471 | 5,928 |
| Resources | 145,610 | 95,246 | 109,186 | 83,984 | 79,140 |
| Operating Expenditures | 1,634 | 1,794 | 1,794 | 1,830 | 1,882 |
| Debt Service | 129,735 | 65,070 | 95,921 | 76,227 | 64,029 |
| Subtotal | 131,369 | 66,864 | 97,715 | 78,057 | 65,912 |
| Transfer to Capital | - | - | - | - | - |
| Expenses | 131,369 | 66,864 | 97,715 | 78,057 | 65,912 |
| Fund Balance | 14,241 | 28,382 | 11,471 | 5,928 | 13,229 |

Description

The Bond Retirement Fund 151 is utilized to pay the debt service on general obligation bonds and notes issued to raise capital improvement funding.

Major Services

- Maintain records of general obligation debt
- Receive taxes levied for debt service
- Bill various agencies for self-supporting debt
- Schedule and pay debt service when due

Revenues

The revenue estimate for the Bond Retirement Fund 151 is \$72,513,110 for 2009, which is a 23.6% decrease from the 2008 estimated actual amount and a 12.7% decrease from the 2008 Approved Budget Update. The revenue estimate for 2010 is \$73,212,710, which is a 1.0% increase over the 2009 Recommended Budget amount. Revenue in the Bond Retirement Fund 151 will vary depending on property tax revenue and other sources of debt repayment. The primary source of revenue for the fund is 5.36 mills of property tax (over and above the operating budget millage) levied against the assessed value of real and tangible property. By

annual resolution, the City Council authorizes the levy of property tax millage to service the principal and interest on certain City bonded indebtedness.

Expenditures

The 2009 expenditure budget of \$78,056,690, including debt service, is a 20.1% decrease from the 2008 estimated actual amount and a 16.7% increase over the 2008 Approved Budget Update. The increase from the 2008 Approved Budget Update is primarily due to an \$11,157,130 increase in principal and interest for the period. Standard inflationary increases totaling \$48,960 and a new \$31,770 reimbursement to the Office of the Finance Director also contribute to this increase; however, these increases are partially offset by a \$30,240 decrease in salaries due to staff turnover and by \$14,800 in miscellaneous non-personnel reductions.

The 2010 expenditure budget of \$65,911,600 is a 15.6% decrease from the 2009 budget. A \$12,197,950 decrease in debt service from the 2009 budget is partially offset by standard inflationary increases of \$52,860 for the period. Expenditures will vary annually depending on the amount of principal and interest to be paid and refunds.

STREET CONSTRUCTION, MAINTENANCE AND REPAIR FUND 301

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|---|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Street Construction, Maintenance & Repair Fund 301 | | | | | |
| Revenue | 10,361 | 9,750 | 9,750 | 10,820 | 10,200 |
| Transfers In | - | - | - | - | - |
| Prior Year Cancellations | 40 | - | 5 | - | - |
| Prior Year Carryover | 1,896 | 1,331 | 1,868 | 1,347 | 1,623 |
| Resources | 12,297 | 11,081 | 11,624 | 12,167 | 11,823 |
| Operating Expenditures | 10,428 | 10,152 | 10,277 | 10,545 | 10,783 |
| Debt Service | - | - | - | - | - |
| Subtotal | 10,428 | 10,152 | 10,277 | 10,545 | 10,783 |
| Transfer to Capital | - | - | - | - | - |
| Expenses | 10,428 | 10,152 | 10,277 | 10,545 | 10,783 |
| Fund Balance | 1,868 | 929 | 1,347 | 1,623 | 1,039 |

Description

Street Construction, Maintenance, and Repair Fund 301 is used by the Public Services Department to supplement the maintenance and repair of the City's street system and traffic control devices. The funds are received from the State of Ohio from the motor vehicle license tax and gasoline taxes.

Major Services

- Street maintenance
- Street repair
- Snow removal
- Street signage

Revenues

The revenue estimate for the Street Construction, Maintenance, and Repair Fund 301 is \$10,200,000 for 2009 and 2010, which is a 1.0% decrease from the 2008 estimated actual amount and a 4.6% increase over the 2008 Approved Budget Update. These estimates are based on current rates and additional proportionally shared taxes from the State of

Ohio that is distributed to municipal corporations, counties, and townships according to a distribution formula to pay for local highway related purposes.

Expenditures

The 2009 expenditure budget of \$11,242,930 is a 9.4% increase over the 2008 estimated actual amount and a 10.7% increase over the 2008 Approved Budget Update. This increase is primarily the result of an increase for road salt, the price of which has increased from \$47 per ton to \$124.57 per ton.

The 2010 expenditure budget of \$10,272,840 is an 8.6% decrease from the 2009 Recommended Budget. This decrease is primarily the result of decreased funding for general pavement repairs.

INCOME TAX-INFRASTRUCTURE FUND 302

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|---|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Income Tax-Infrastructure Fund 302 | | | | | |
| Revenue | 15,332 | 15,512 | 15,512 | 16,177 | 16,464 |
| Transfers In | - | - | - | - | - |
| Prior Year Cancellations | 73 | - | 12 | - | - |
| Prior Year Carryover | 3,643 | 1,866 | 2,227 | 2,380 | 1,921 |
| Resources | 19,048 | 17,378 | 17,751 | 18,557 | 18,384 |
| Operating Expenditures | 16,821 | 15,808 | 15,371 | 16,636 | 17,112 |
| Debt Service | - | - | - | - | - |
| Subtotal | 16,821 | 15,808 | 15,371 | 16,636 | 17,112 |
| Transfer to Capital | - | - | - | - | - |
| Expenses | 16,821 | 15,808 | 15,371 | 16,636 | 17,112 |
| Fund Balance | 2,227 | 1,570 | 2,380 | 1,921 | 1,272 |

Description

Income Tax-Infrastructure Fund 302 accounts for receipts from the 0.1% increase in the Income Tax approved by voters in 1988 and for expenses for repair, upkeep, and improvements of the City's infrastructure. The Infrastructure Income Tax Ordinance requires that the City meet a commitment to appropriate at least \$63.2 million in 2008 for yearly infrastructure needs from both the Operating and Capital programs. The Ordinance requires that 90% of this funding be spent or encumbered within three years of the original appropriation or the City will lose the 0.1% Infrastructure Income Tax.

Major Services

- Street and bridge maintenance
- Traffic operations
- City facility maintenance
- Park and recreation facility maintenance

Revenues

The revenue estimate for the Income Tax-Infrastructure Fund 302 is \$16,176,700 for 2009, which is a 4.3% increase over the 2008

Approved Budget Update. The revenue estimate for 2010 is \$16,463,540, which is 1.8% increase over the 2009 Recommended Budget amount. Revenue is based on the income tax forecast.

Expenditures

The 2009 expenditure budget of \$16,636,330 is a 8.2% increase over the 2008 estimated actual amount and a 5.2% increase over the 2008 Approved Budget Update. This increase is primarily the result of increases in automobile repair and gasoline costs.

The 2010 expenditure budget of \$17,112,300 is a 2.9% increase over the 2009 Recommended Budget. This increase is the result of standard inflationary increases.

PARKING METER FUND 303

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|-------------------------------|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Parking Meter Fund 303 | | | | | |
| Revenue | 1,249 | 1,239 | 1,239 | 1,239 | 1,239 |
| Transfers In | - | - | - | - | - |
| Prior Year Cancellations | 83 | - | 3 | - | - |
| Prior Year Carryover | 506 | 493 | 593 | 793 | 860 |
| Resources | 1,839 | 1,732 | 1,835 | 2,032 | 2,099 |
| Operating Expenditures | 1,246 | 1,227 | 1,043 | 1,172 | 1,219 |
| Debt Service | - | - | - | - | - |
| Subtotal | 1,246 | 1,227 | 1,043 | 1,172 | 1,219 |
| Transfer to Capital | - | - | - | - | - |
| Expenses | 1,246 | 1,227 | 1,043 | 1,172 | 1,219 |
| Fund Balance | 593 | 505 | 793 | 860 | 880 |

Description

Parking Meter Fund 303 accounts for net receipts from the City's parking meters throughout the City, but primarily downtown. Expenditures are appropriated for selected operations in the Police Department and the Traffic Engineering Division of the Department of Transportation and Engineering.

Major Services

- Traffic light maintenance and utility costs
- Traffic enforcement/planning within the Police Department
- Special Improvement District (SID) assessments for General Fund agencies

Revenues

The revenue estimate for the Parking Meter Fund 303 is \$1,239,000 for both 2009 and 2010, which represents no change over the 2008 estimated actual amount and 2008 Approved Budget Update amount.

Resources in Fund 303 come from a transfer from the Parking Facilities Fund 102, representing the net operating margin of on-street parking enforcement (coinage from meters less parking enforcement costs).

Expenditures

In 2008, the estimated actual expenditures represent a 15.0% decrease from the 2008 Approved Budget, which primarily results from position vacancies in the Department of Transportation and Engineering and the removal of Department of Community Development expenses from the fund.

The 2009 expenditure budget of \$1,171,830 is a 12.4% increase over the 2008 estimated actual amount of \$1,042,620 and a 4.5% decrease from the 2008 Approved Budget Update amount of \$1,227,000. The decrease from the 2008 Approved Budget Update is primarily related to the removal of Department of Community Development expenses from the fund, which is partially offset by an increase of \$36,700 in personnel resources for the Police Department and the Department of Transportation and Engineering.

The 2010 expenditure budget of \$1,218,810 is a 4.0% increase over the 2009 Recommended Budget amount, which primarily results from an anticipated increase in the Special Improvement District (SID) assessment and standard inflationary increases.

MUNICIPAL MOTOR VEHICLE TAX FUND 306

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|---|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Municipal Motor Vehicle License Tax Fund 306 | | | | | |
| Revenue | 2,616 | 2,515 | 2,515 | 2,515 | 2,515 |
| Transfers In | - | - | - | - | - |
| Prior Year Cancellations | - | - | - | - | - |
| Prior Year Carryover | 818 | 847 | 778 | 613 | 282.163 |
| Resources | 3,434 | 3,362 | 3,293 | 3,128 | 2,797 |
| Operating Expenditures | 2,656 | 2,584 | 2,680 | 2,846 | 2,924 |
| Debt Service | - | - | - | - | - |
| Necessary Reductions in 2010 | | | | | (127) |
| Subtotal | 2,656 | 2,584 | 2,680 | 2,846 | 2,797 |
| Transfer to Capital | - | - | - | - | - |
| Expenses | 2,656 | 2,584 | 2,680 | 2,846 | 2,797 |
| Fund Balance | 778 | 777 | 613 | 282 | - |

Description

Municipal Motor Vehicle License Tax Fund 306 accounts for the receipts from the Motor Vehicle License Tax levied by the City and 50% of the receipts from the tax levied by Hamilton County. Fund expenditures are dedicated to repair, upkeep, and improvements to the City's right-of-way.

Major Services

- Street maintenance
- Street repair
- Snow removal
- Street signage

Revenues

The revenue estimates for the Municipal Motor Vehicle License Tax Fund 306 are \$2,515,000 for 2009 and 2010, which is the same as the 2008 estimated actual amount and the 2008 Approved Budget Update amount. These estimates are based on current rates.

Expenditures

The total 2009 expenditure budget of \$2,845,560 is a 6.2% increase over the 2008 estimated actual amount and a 10.1% increase over the 2008 Approved Budget Update. This increase is primarily the result of increased employee benefit costs.

The 2010 expenditure budget of \$2,924,380 is a 2.8% increase over the 2009 Recommended Budget. This increase is the result of standard inflationary increases. Revenues and expenditures will be monitored closely in 2009. Approximately \$127,217 in cuts may be necessary in 2010 in order to balance the fund. Specific cuts will be identified during the 2010 Budget Update process.

SAWYER POINT FUND 318

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|------------------------------|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Sawyer Point Fund 318 | | | | | |
| Revenue | 735 | 895 | 895 | 750 | 800 |
| Transfers In | - | - | - | - | - |
| Prior Year Cancellations | 7 | - | 2 | - | - |
| Prior Year Carryover | 776 | 740 | 823 | 516 | 341 |
| Resources | 1,518 | 1,635 | 1,720 | 1,266 | 1,141 |
| Operating Expenditures | 694 | 901 | 907 | 929 | 949 |
| Debt Service | | | | | |
| Subtotal | 694 | 901 | 907 | 929 | 949 |
| Transfer to Capital | - | - | 303 | - | - |
| Expenses | 694 | 901 | 1,210 | 929 | 949 |
| Fund Balance | 824 | 734 | 510 | 337 | 192 |

Description

Revenue to support the Sawyer Point Fund 318 is generated from waterfront fee-based programs, waterfront special activities and events, and concession purchases. In May of 1997, Jacor Broadcasting Corporation contracted with the Cincinnati Recreation Commission to produce Riverfest, Kidsfest, the All-American Birthday Party, and the Procter and Gamble Concert Series. This contractual arrangement reduces the expenses and net revenues associated with the Sawyer Point Fund.

Major Services

- Operation and maintenance of Central Riverfront
- Showboat Majestic
- Special events including Riverfest, Kidsfest, and concerts

Revenues

The revenue estimate for the Sawyer Point Fund 318 is \$750,000 for 2009 which is a 16.2% decrease compared to the 2008 estimated amount and 2008 Approved Budget. The revenue estimate for 2010 is \$800,000, which is

a 6.7% increase over the 2009 Recommended Budget amount.

Expenditures

The 2009 expenditure budget of \$929,400 is an increase of 2.4% over the 2008 estimated actual amount and 3.2% increase over the 2008 Approved Budget Update. The increase is primarily the result of standard inflationary increases.

The 2010 expenditure budget of \$949,390 is a 2.2% increase over the 2009 Recommended Budget amount of \$929,400. The increase is the result of standard inflationary increases.

RECREATION SPECIAL ACTIVITIES FUND 323

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|---|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Recreation Special Activities Fund 323 | | | | | |
| Revenue | 3,176 | 3,050 | 3,050 | 3,150 | 3,150 |
| Transfers In | - | - | - | - | - |
| Prior Year Cancellations | 46 | - | 39 | - | - |
| Prior Year Carryover | 600 | 411 | 645 | 582 | 481 |
| Resources | 3,822 | 3,461 | 3,734 | 3,732 | 3,631 |
| Operating Expenditures | 3,177 | 3,149 | 3,150 | 3,260 | 3,299 |
| Debt Service | | | | | |
| Subtotal | 3,177 | 3,149 | 3,150 | 3,260 | 3,299 |
| Transfer to Capital | - | - | - | - | - |
| Expenses | 3,177 | 3,149 | 3,150 | 3,260 | 3,299 |
| Fund Balance | 645 | 312 | 584 | 472 | 332 |

Description

Special Activities Fund 323 accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, Schmidt boat ramp, concessions, and Recreation Center contract classes.

Major Services

- Citywide athletic programs
- Day and summer camps
- After school programs
- Swimming pools
- Recreation centers

Revenues

The revenue estimate for the Recreational Special Activities Fund 323 is \$3,150,000 for 2009 and 2010, which represents an increase of \$100,000 or 3.3% over the 2008 Approved Budget and the 2008 estimated actual amount.

Expenditures

The total 2009 expenditure budget of \$3,260,240 is a 3.5% increase over the 2008 Approved

Budget Update. This increase is primarily due to standard inflationary increases.

The 2010 expenditure budget of \$3,298,920 is a 1.2% increase over the 2009 Recommended Budget amount of \$3,260,240. This increase is primarily the result of standard inflationary increases and is partially offset by aligning the budget with anticipated expenses.

HEALTH SERVICES FUND 395

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|---------------------------------|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Health Services Fund 395 | | | | | |
| Revenue | 3,816 | 4,367 | 3,190 | 3,556 | 3,600 |
| Transfers In | - | - | - | - | - |
| Prior Year Cancellations | 118 | - | - | - | - |
| Prior Year Carryover | 664 | 476 | 751 | 115 | 178 |
| Resources | 4,598 | 4,843 | 3,941 | 3,671 | 3,778 |
| Operating Expenditures | 3,847 | 4,208 | 3,826 | 3,493 | 3,586 |
| Debt Service | - | - | - | - | - |
| Subtotal | 3,847 | 4,208 | 3,826 | 3,493 | 3,586 |
| Transfer to Capital | - | - | - | - | - |
| Expenses | 3,847 | 4,208 | 3,826 | 3,493 | 3,586 |
| Fund Balance | 751 | 635 | 115 | 178 | 193 |

Description

The Health Services Fund 395 receives revenue from Medicare, Medicaid, and other third party payments for services rendered by the City's health clinics to qualifying patients. This fund supports a policy of wellness and preventative health maintenance to serve the health needs of citizens.

revenue generated by obtaining Federally Qualified Health Centers (FQHC) status.

Major Services

- Adult medical services
- Pediatric medical services
- Dental services
- OB/GYN services
- Laboratory testing
- Pharmaceutical services
- Nutritional services
- Social services

Expenditures

The total 2009 expenditure budget of \$3,492,710 for the Health Services Fund is a 8.7% decrease compared to the 2008 estimate and a 17% decrease from the 2008 Approved Budget. This decrease is the result of miscellaneous personnel reductions that are necessary in order to manage the fund balance. The total 2010 expenditure budget of \$3,585,870 is a 2.7% increase over the 2009 Recommended Budget. This increase is due to standard inflationary increases.

Revenues

The revenue estimate for the Health Services Fund 395 is \$3,556,000 for 2009, which is a 18.6% decrease from the 2008 Approved Budget and a 11.5% increase over the 2008 estimated actual amount. The revenue estimate of \$3,600,000 for 2010 is a 1.2% increase over the 2009 revenue estimate. These revenue estimates reflect operating without additional

CABLE COMMUNICATIONS FUND 424

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|--------------------------------------|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Cable Communications Fund 424 | | | | | |
| Revenue | 2,771 | 2,400 | 2,400 | 2,500 | 2,500 |
| Transfers In | 30 | - | 22 | - | - |
| Prior Year Cancellations | 659 | - | 66 | - | - |
| Prior Year Carryover | 965 | 1,113 | 1,886 | 1,585 | 849 |
| Resources | 4,426 | 3,513 | 4,374 | 4,085 | 3,349 |
| Operating Expenditures | 2,540 | 2,558 | 2,789 | 3,036 | 2,992 |
| Debt Service | - | - | - | - | - |
| Subtotal | 2,540 | 2,558 | 2,789 | 3,036 | 2,992 |
| Transfer to Capital | - | - | - | 200 | 150 |
| Expenses | 2,540 | 2,558 | 2,789 | 3,236 | 3,142 |
| Fund Balance | 1,886 | 955 | 1,585 | 849 | 207 |

Description

The franchise fee applied to Time Warner Cable's gross revenues from Cincinnati subscribers supports the Cable Communications Fund 424. The Fund supports the Office of Communications, which monitors The Time Warner Cable franchise and provides oversight of the Public & Education Access Contract. The Office of Communications also manages, operates, and produces programming for the City's government access channel 23 and the I-Net. The Fund supports the Communication Technology Services section in the Regional Computer Center, which provides general City telecommunication services such as installation and repair of telephone equipment and fiber optic cable, and public safety radio and emergency communication systems.

Major Services

- Citywide telephone and voice mail systems
- Computer network support
- Citywide fiber optic network
- Police radio system
- Emergency communication services
- CitiCable government access channel and programs
- Monitoring of Time Warner Cable Contract
- Oversight of Public and Education Access Contract
- Administrate the I-Net

- Other general governmental services

Revenues

The revenue estimates for the Cable Communications Fund 424 are \$2,500,000 for 2009 and 2010. This represents a \$100,000 or 4.2% increase from the 2008 Approved Budget Update and estimated actual amount. Amend. Sub. S.B. 117 was passed by the 127th Ohio General Assembly and signed by the Governor in June 2007. This bill restricts the base the franchise fee is calculated on. The base changes contained in this bill could affect future revenues, but the degree of the affect has not yet been seen.

Expenditures

The 2009 expenditure budget of \$3,035,950 is a 18.7% increase over the 2008 Approved Budget Update and a 8.9% increase from the 2008 estimated actual amount. The increase from the 2008 Approved Budget Update is primarily due to increases in funding for the Regional Computer Center and the Office of Communications. The 2010 expenditure budget of \$2,992,480 is a 1.4% decrease from the 2009 Recommended Budget. This decrease results from the removal of funding for the Time Warner Cable lawsuit and Citizen Survey. Both projects will not need funding in 2010.

METROPOLITAN SEWER DISTRICT FUND 701

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|---|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Metropolitan Sewer District - Fund 701 | | | | | |
| Revenue | 182,793 | 194,240 | 194,140 | 210,740 | 230,000 |
| Transfers In | - | - | - | - | - |
| Prior Year Cancellations | 2,002 | - | 2,187 | - | - |
| Prior Year Carryover | - | - | - | - | - |
| Resources | 184,795 | 194,240 | 196,327 | 210,740 | 230,000 |
| Operating Expenditures | 106,996 | 108,479 | 108,479 | 116,708 | 120,009 |
| Debt Services | 57,402 | 70,176 | 70,176 | 74,130 | 82,000 |
| Subtotal | 164,398 | 178,655 | 178,655 | 190,838 | 202,009 |
| Transfer to Capital Reserve | 20,397 | 15,585 | 17,672 | 19,902 | 27,991 |
| Expenses | 184,795 | 194,240 | 196,327 | 210,740 | 230,000 |
| <hr/> | | | | | |
| Fund Balance | - | - | - | - | - |

Description

Metropolitan Sewer District Fund 701 supports the management and operation of the Metropolitan Sewer District (MSD). MSD is run by the City on behalf of Hamilton County. User fees charged to customers fund operating expenses and capital improvements.

Major Services

- Metropolitan Sewer District administration
- Wastewater treatment
- Wastewater collection
- Industrial waste management
- Capital improvement planning and implementation
- Engineering services

Revenues

The revenue estimate for the Metropolitan Sewer District Fund 701 is \$210,740,000 for 2009, which is an 8.5% increase over the 2008 Approved Budget Update. This increase is primarily due to the proposed 12.0% sewer rate increase for 2009. The revenue estimate of \$230,000,000 for 2010, which is a 9.1% increase over 2009, also assumes an additional 12.0% sewer rate increase. Both the 2009 and 2010

rate increases will be presented to the Hamilton County Board of Commissioners for approval in December 2008. The rate increase supports the significant capital improvement requirements of the Global Consent Decree approved by the County and the City. The Consent Decree requires the Metropolitan Sewer District to minimize the discharge of sewage and untreated wastewater into the environment and to eliminate water-in-basement occurrences caused by public sewers.

Expenditures

The total 2009 expenditure budget of \$190,837,660 is a 6.8% increase over the 2008 Approved Budget Update and the estimated actual amount. This increase is primarily due to additional debt service in the amount of \$3,953,890 and cost increases related to the Consent Decree. The 2010 expenditure budget of \$202,009,090 is a 5.9% increase over the 2009 Recommended Budget. This increase is primarily due to standard inflationary increases and an increase in debt service.

INCOME TAX TRANSIT FUND 759

| (In \$000s) | 2007 Actual | 2008 Approved Update | 2008 Estimated Actual | 2009 Recommended | 2010 Recommended |
|--------------------------------------|----------------|----------------------------|-----------------------------|---------------------|---------------------|
| Income Tax Transit - Fund 759 | | | | | |
| Revenue | 44,406 | 45,686 | 45,686 | 46,607 | 47,990 |
| Transfers In | - | - | 9 | - | - |
| Prior Year Cancellations | - | - | - | - | - |
| Prior Year Carryover | 6,234 | 5,373 | 6,144 | 5,382 | 4,662 |
| Resources | 50,640 | 51,059 | 51,839 | 51,989 | 52,652 |
| Operating Expenditures | 44,396 | 11,709 | 46,357 | 47,227 | 47,752 |
| Transfer to Capital | 100 | 100 | 100 | 100 | 100 |
| Expenditures | 44,496 | 11,809 | 46,457 | 47,327 | 47,852 |
| Fund Balance | 6,144 | 39,250 | 5,382 | 4,662 | 4,800 |

Description

The Income Tax Transit Fund 759 accumulates the proceeds of the 0.3% of the (2.1% total) Income Tax established for City transit needs. The City of Cincinnati has a contract with the Southwest Ohio Regional Transit Authority (SORTA) to operate the bus system. The City's Transit Fund, along with fare box receipts, Federal and State grants, and miscellaneous revenues, provide the resources for the SORTA budget. The Transit Fund also supports transportation-related functions within City departments.

Major Services

- Metro bus service
- Access service for the disabled
- Mass transportation administration and planning

Revenues

The revenue estimate for the Income Tax Transit Fund 759 is \$46,606,630 for 2009, which is a 2.0% increase over 2008 Approved Budget and the 2008 estimated actual amount. The revenue estimate for 2010 is \$47,990,540, which is a 3.0% increase compared to 2009. These estimates are based on current rates and income

tax collections.

Expenditures

The total 2009 expenditure budget of \$47,227,470 is a 303.3% increase compared to the 2008 Approved Budget Update and a 1.9% increase compared to the 2008 estimated actual amount. It should be noted that the 2008 Approved Budget Update includes only partial year funding of SORTA, and the 2008 estimated actual amount reflects the total appropriation of \$45,384,950 authorized by two ordinances for SORTA. On December 19, 2007, the City Council passed Ordinance 460-2007, which appropriated \$10,953,450 for SORTA operations for the period beginning January 1, 2008 through March 31, 2008. On February 27, 2008 the City Council passed Ordinance 64-2008, which appropriated \$34,431,500 for SORTA operations and established SORTA's final 2008 Operating Budget of \$45,384,950.

The 2010 expenditure budget of \$47,752,150 is a 1.1% increase over 2009. The 2008 estimated actual amount and the 2009 and 2010 Recommended Budgets reflect a full-year funding level for SORTA.

The projected allocation for the SORTA budget for 2009 is \$46,491,440, which is a 2.4% increase compared to the 2008 estimated actual SORTA budget of \$45,384,950. The 2009 projected SORTA Operating Budget will allow for an estimated 10% carryover balance requirement.

Departmental Budgets

The “All Funds Operating Budget Summary” on page 50 lists, by department, the recommended 2009 All Funds Operating Budget compared to the 2008 All Funds Approved Operating Budget. This table does not include internal service funds because the revenue is received from interdepartmental billing for services. For example, the City Hall printing services fund is not included because the in-house printing costs are already included in the non-personnel budgets of other departments. It would be a “double count” of costs to include internal service funds within the “All Funds Operating Budget Summary.”

The “General Fund Budget Summary” on page 51 lists, by departments, the recommended 2009 General Fund Operating Budget compared to the 2008 Approved General Fund Operating Budget.

The “Recommended Staffing Plan” on page 52 lists, by department, the number of full-time equivalent (FTE) positions funded in the 2008, 2009, and 2010 budgets in the General Fund, Other Funds, and All Funds. Presented at the bottom of the “Staffing Plan” is a breakdown of the total number of authorized FTE for the Police Sworn, Fire Sworn, and Non-Sworn.

The "2009 Continuation Budget/2009 Recommended Budget Comparison" on page 53 lists, by department, a comparison between the Recommended Budget and the Continuation Budget. The Continuation Budget assumes continuation of the services from the 2008 budget as escalated by inflation with any adjustments, such as the movement of an organization from one department to another. The difference between the Recommended Budget from the Continuation Budget shows the affect of budget increases and decreases for each department, employee benefits, as well as, non-departmental accounts.

The “Departmental Information” beginning on page 55 includes the department's mission statement, organizational chart, department budget summary, list of programs, and a program summary for each program. Each program summary includes a Description of the Program, Program Goal, Funding Summary, Significant Program Changes and Program Measures. The Significant Program Changes section of the program summary contains a "Title" of the program change, the "Budget Amount" recommended, FTE changes by the department, a "Description" of the program change, and a "Comment/Recommendation" of the program change.

This is the second biennial budget that the City has presented Performance-Based Program Budgeting in its budget documents. Unlike traditional line-item budgeting that basically presented percent increases/decreases in the department's budget from year to year, the program budget format presents personnel and non-personnel expenditures, employee benefits, capital projects, program revenue, FTE, as well as, clear descriptions, goals, and performance measures, all within one program.

Under Performance-Based Program Budgeting, departments continue to work to align personnel and non-personnel expenses with the appropriate programs. As the departments continue to gain comfort with program budgeting, variances of this nature should not occur. In addition, for 2009 several departments have reorganized their programs. Lastly, the presentation of significant program changes reflects the true change amount without inflation.

We continue to look forward to receiving input from the City's stakeholders about the new Performance-Based Program Budgeting format, so that we can build upon this support and improve our future budget format presentations.



All Funds Operating Budget Summary

| Agency/Account | 2007 Approved | 2008 Approved | 2009 Recommended | Change 2008 to 2009 | 2010 Recommended | Change 2009 to 2010 |
|-------------------------------|-----------------------------|-----------------------------|-----------------------------|---------------------------|-----------------------------|---------------------------|
| | 43,813,810 | 45,384,950 | 46,491,440 | 2.4% | 46,994,730 | 1.1% |
| City Council | 1,482,170 | 1,501,340 | 1,529,880 | 1.9% | 1,559,310 | 1.9% |
| Office of the Mayor | 479,060 | 486,840 | 551,200 | 13.2% | 563,980 | 2.3% |
| Clerk of Council | 759,160 | 661,860 | 666,980 | 0.8% | 686,590 | 2.9% |
| City Manager | 3,337,150 | 3,614,200 | 7,014,780 | 94.1% | 8,035,960 | 14.6% |
| Buildings & Inspections | 5,444,810 | 0 | 0 | | 0 | |
| Citizen Complaint Authority | 584,600 | 530,810 | 521,910 | -1.7% | 537,130 | 2.9% |
| Community Development | 6,787,210 | 8,779,490 | 7,025,100 | -20.0% | 7,221,500 | 2.8% |
| Economic Development | | 0 | 1,356,640 | | 1,396,080 | 2.9% |
| Enterprise Services | | | | | | |
| Duke Energy Center | 5,820,130 | 6,272,500 | 6,307,170 | 0.6% | 7,040,810 | 11.6% |
| Parking Facilities | 6,216,510 | 6,409,730 | 6,354,690 | -0.9% | 6,522,650 | 2.6% |
| Finance | 8,824,890 | 8,613,850 | 8,459,400 | -1.8% | 8,700,360 | 2.8% |
| Fire | 68,978,690 | 70,503,050 | 72,415,550 | 2.7% | 75,100,180 | 3.7% |
| Health | 32,600,290 | 32,065,400 | 32,655,210 | 1.8% | 33,478,980 | 2.5% |
| Human Resources | 1,947,770 | 1,905,510 | 2,131,580 | 11.9% | 2,193,120 | 2.9% |
| Law | 4,572,040 | 4,264,160 | 4,428,430 | 3.9% | 4,557,760 | 2.9% |
| Parks | 8,956,910 | 9,492,600 | 9,882,840 | 4.1% | 10,095,780 | 2.2% |
| Planning & Buildings | 5,120 | 5,007,510 | 5,384,900 | 7.5% | 5,423,630 | 0.7% |
| Police | 104,669,210 | 105,568,040 | 105,712,250 | 0.1% | 114,128,620 | 8.0% |
| Public Services | 36,647,330 | 36,596,410 | 38,003,690 | 3.8% | 37,669,810 | -0.9% |
| Recreation | 25,913,710 | 25,621,720 | 25,885,310 | 1.0% | 26,434,700 | 2.1% |
| Regional Computer Center | 7,349,030 | 8,659,620 | 11,036,680 | 27.4% | 11,354,200 | 2.9% |
| Sewers | 101,136,710 | 100,676,710 | 108,235,840 | 7.5% | 110,443,700 | 2.0% |
| Transportation and Eng. | 10,142,120 | 10,176,870 | 10,472,380 | 2.9% | 10,614,510 | 1.4% |
| Water Works | 58,924,030 | 60,219,040 | 67,368,580 | 11.9% | 69,421,970 | 3.0% |
| TOTAL ALL DEPARTMENTS | \$545,392,460 | \$553,012,210 | \$579,892,430 | 4.9% | \$600,176,060 | 3.5% |
| | 183,468,960 | 169,750,290 | 185,730,000 | 9.4% | 184,304,660 | -0.8% |
| Cincinnati Public Schools | 5,000,000 | 5,000,000 | 5,000,000 | 0.0% | 5,000,000 | 0.0% |
| Employee Benefits | 115,201,030 | 111,158,930 | 120,248,860 | 8.2% | 124,397,270 | 3.4% |
| General Fund Overhead | 6,494,230 | 7,099,070 | 6,968,910 | -1.8% | 7,171,010 | 2.9% |
| Non Departmental Accounts | 7,090,590 | 5,948,890 | 6,508,320 | 9.4% | 7,718,910 | 18.6% |
| Reserve for Contingencies | 1,050,000 | 1,050,000 | 1,350,000 | 28.6% | 1,350,000 | 0.0% |
| TOTAL NON-DEPARTMENTAL | \$318,304,810 | \$300,007,180 | \$325,806,090 | 8.6% | \$329,941,850 | 1.3% |
| GRAND TOTAL | <u>\$863,697,270</u> | <u>\$853,019,390</u> | <u>\$905,698,520</u> | <u>6.2%</u> | <u>\$930,117,910</u> | <u>2.7%</u> |



General Fund Budget Summary

| Agency/Account | 2007 Approved | 2008 Approved | 2009 Recommended | Change 2008 to 2009 | 2010 Recommended | Change 2009 to 2010 |
|-------------------------------|-----------------------------|-----------------------------|-----------------------------|---------------------------|-----------------------------|---------------------------|
| City Council | 1,482,170 | 1,501,340 | 1,529,880 | 1.9% | 1,559,310 | 1.9% |
| Office of the Mayor | 479,060 | 486,840 | 551,200 | 13.2% | 563,980 | 2.3% |
| Clerk of Council | 759,160 | 661,860 | 666,980 | 0.8% | 686,590 | 2.9% |
| City Manager | 2,541,340 | 2,786,170 | 5,800,660 | 108.2% | 6,922,230 | 19.3% |
| Buildings & Inspections | 5,402,180 | 0 | 0 | | 0 | |
| Citizen Complaint Authority | 584,600 | 530,810 | 521,910 | -1.7% | 537,130 | 2.9% |
| Community Development | 5,308,530 | 7,528,620 | 6,183,400 | -17.9% | 6,355,340 | 2.8% |
| Economic Development | | 0 | 994,110 | | 1,023,050 | 2.9% |
| Finance | 6,295,060 | 5,963,520 | 5,830,790 | -2.2% | 5,995,900 | 2.8% |
| Fire | 68,978,690 | 70,503,050 | 72,415,550 | 2.7% | 75,100,180 | 3.7% |
| Health | 21,490,800 | 19,562,050 | 19,740,860 | 0.9% | 20,239,530 | 2.5% |
| Human Resources | 1,746,590 | 1,725,620 | 1,937,000 | 12.2% | 1,992,730 | 2.9% |
| Law | 4,138,450 | 3,851,900 | 4,012,380 | 4.2% | 4,129,550 | 2.9% |
| Parks | 4,851,600 | 5,038,660 | 4,972,290 | -1.3% | 5,099,650 | 2.6% |
| Planning & Buildings | 5,120 | 4,531,720 | 4,898,940 | 8.1% | 4,923,580 | 0.5% |
| Police | 103,348,610 | 104,390,550 | 104,528,700 | 0.1% | 112,921,810 | 8.0% |
| Public Services | 21,332,420 | 21,418,800 | 21,244,980 | -0.8% | 21,727,420 | 2.3% |
| Recreation | 15,866,950 | 15,535,240 | 15,752,940 | 1.4% | 16,074,360 | 2.0% |
| Regional Computer Center | 5,322,110 | 5,225,270 | 5,470,740 | 4.7% | 5,629,460 | 2.9% |
| Transportation and Eng. | 3,437,980 | 3,542,030 | 3,628,840 | 2.5% | 3,583,390 | -1.3% |
| TOTAL ALL DEPARTMENTS | <u>\$273,371,420</u> | <u>\$274,784,050</u> | <u>\$280,682,150</u> | <u>2.1%</u> | <u>\$295,065,190</u> | <u>5.1%</u> |
| Cincinnati Public Schools | 5,000,000 | 5,000,000 | 5,000,000 | 0.0% | 5,000,000 | 0.0% |
| Employee Benefits | 79,020,530 | 78,026,980 | 83,405,860 | 6.9% | 86,285,690 | 3.5% |
| Non Departmental Accounts | 5,973,980 | 4,677,000 | 5,315,000 | 13.6% | 6,493,720 | 22.2% |
| Reserve for Contingencies | 1,000,000 | 1,000,000 | 1,000,000 | 0.0% | 1,000,000 | 0.0% |
| TOTAL NON-DEPARTMENTAL | <u>\$90,994,510</u> | <u>\$88,703,980</u> | <u>\$94,720,860</u> | <u>6.8%</u> | <u>\$98,779,410</u> | <u>4.3%</u> |
| GRAND TOTAL | <u><u>\$364,365,930</u></u> | <u><u>\$363,488,030</u></u> | <u><u>\$375,403,010</u></u> | <u><u>3.3%</u></u> | <u><u>\$393,844,600</u></u> | <u><u>4.9%</u></u> |

Recommended Staffing Plan

| | General Fund | | | | Other Funds | | | | All Funds | | | |
|-----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | 2007 | 2008 | 2009 | 2010 | 2007 | 2008 | 2009 | 2010 | 2007 | 2008 | 2009 | 2010 |
| City Council | 27.0 | 27.0 | 27.0 | 27.0 | | | | | 27.0 | 27.0 | 27.0 | 27.0 |
| Office of the Mayor | 5.0 | 8.0 | 9.0 | 9.0 | | | | | 5.0 | 8.0 | 9.0 | 9.0 |
| Clerk of Council | 7.0 | 7.0 | 7.0 | 7.0 | | | | | 7.0 | 7.0 | 7.0 | 7.0 |
| City Manager | 34.0 | 33.0 | 31.0 | 32.0 | 7.0 | 7.0 | 11.0 | 11.0 | 41.0 | 40.0 | 42.0 | 43.0 |
| Buildings & Inspections | 94.0 | | | | | | | | 94.0 | | | |
| Citizen Complaint Authority | 9.0 | 8.0 | 8.1 | 8.1 | | | | | 9.0 | 8.0 | 8.1 | 8.1 |
| Community Development | 24.0 | 47.0 | 43.0 | 43.0 | 26.0 | 21.0 | 20.0 | 20.0 | 50.0 | 68.0 | 63.0 | 63.0 |
| Economic Development | | | 16.0 | 16.0 | | | 1.0 | 1.0 | | | 17.0 | 17.0 |
| Enterprise Services | | | | | | | | | | | | |
| Duke Energy Center | | | | | 1.0 | | | | 1.0 | | | |
| Parking Facilities | | | | | 59.5 | 55.0 | 54.0 | 54.0 | 59.5 | 55.0 | 54.0 | 54.0 |
| Finance | 92.0 | 87.7 | 86.3 | 86.3 | 51.0 | 47.0 | 46.0 | 46.0 | 143.0 | 134.7 | 132.3 | 132.3 |
| Fire | 890.0 | 890.0 | 891.0 | 891.0 | | | | | 890.0 | 890.0 | 891.0 | 891.0 |
| Health | 334.0 | 301.8 | 303.7 | 303.7 | 181.6 | 182.2 | 179.0 | 179.0 | 515.6 | 484.0 | 482.7 | 482.7 |
| Human Resources | 24.2 | 23.1 | 25.1 | 25.1 | 3.0 | 3.0 | 3.0 | 3.0 | 27.2 | 26.1 | 28.1 | 28.1 |
| Law | 69.2 | 65.2 | 66.2 | 66.2 | 7.0 | 9.0 | 9.0 | 9.0 | 76.2 | 74.2 | 75.2 | 75.2 |
| Parks | 91.3 | 92.3 | 87.3 | 87.3 | 61.9 | 66.4 | 72.4 | 72.4 | 153.2 | 158.7 | 159.7 | 159.7 |
| Planning & Buildings | 1.0 | 71.0 | 73.0 | 73.0 | | 6.0 | 6.0 | 6.0 | 1.0 | 77.0 | 79.0 | 79.0 |
| Police | 1,420.5 | 1,430.5 | 1,433.5 | 1,433.5 | | | | | 1,420.5 | 1,430.5 | 1,433.5 | 1,433.5 |
| Public Services | 235.3 | 237.0 | 222.0 | 228.0 | 277.5 | 334.8 | 333.8 | 328.8 | 512.8 | 571.8 | 555.8 | 556.8 |
| Recreation | 335.0 | 326.6 | 313.6 | 313.6 | 106.2 | 107.7 | 107.7 | 107.7 | 441.2 | 434.3 | 421.3 | 421.3 |
| Regional Computer Center | | 1.0 | 1.0 | 1.0 | 149.0 | 111.0 | 114.0 | 114.0 | 149.0 | 112.0 | 115.0 | 115.0 |
| Sewers | | | | | 700.0 | 730.0 | 750.0 | 750.0 | 700.0 | 730.0 | 750.0 | 750.0 |
| Transportation and Eng. | 82.0 | 78.0 | 80.0 | 80.0 | 111.0 | 107.0 | 106.0 | 106.0 | 193.0 | 185.0 | 186.0 | 186.0 |
| Water Works | | | | | 637.2 | 629.8 | 625.8 | 625.8 | 637.2 | 629.8 | 625.8 | 625.8 |
| TOTAL | 3,774.5 | 3,734.2 | 3,723.8 | 3,730.8 | 2,378.9 | 2,416.9 | 2,438.7 | 2,433.7 | 6,153.4 | 6,151.1 | 6,162.5 | 6,164.5 |
| Police Sworn | 1,115.0 | 1,135.0 | 1,135.0 | 1,135.0 | | | | | 1,115.0 | 1,135.0 | 1,135.0 | 1,135.0 |
| Fire Sworn | 841.0 | 841.0 | 841.0 | 841.0 | | | | | 841.0 | 841.0 | 841.0 | 841.0 |
| Non-Sworn | 1,818.5 | 1,758.2 | 1,747.8 | 1,754.8 | 2,378.9 | 2,416.9 | 2,438.7 | 2,433.7 | 4,197.4 | 4,175.1 | 4,186.5 | 4,188.5 |

2009 Continuation Budget / 2009 Recommended Budget Comparison

| | 2009 Continuation Budget | 2009 Recommended Budget | Increase/ (Decrease) | % |
|------------------------------------|---|--|---------------------------------|--------------|
| Police | \$ 108,798,120 | \$ 104,528,700 | \$ (4,269,420) | -3.9% |
| Fire | \$ 73,090,550 | \$ 72,415,550 | \$ (675,000) | -0.9% |
| Public Safety Sub-Total | \$ 181,888,670 | \$ 176,944,250 | \$ (4,944,420) | -2.7% |
| Public Services | \$ 21,331,790 | \$ 21,244,980 | \$ (86,810) | -0.4% |
| Health | \$ 20,106,930 | \$ 19,740,860 | \$ (366,070) | -1.8% |
| Recreation | \$ 16,135,700 | \$ 15,752,940 | \$ (382,760) | -2.4% |
| Community Development | \$ 7,645,480 | \$ 6,183,400 | \$ (1,462,080) | -19.1% |
| Finance | \$ 5,989,920 | \$ 5,830,790 | \$ (159,130) | -2.7% |
| City Manager's Office | \$ 1,480,730 | \$ 2,378,680 | \$ 897,950 | 60.6% |
| Office of Budget & Evaluation | \$ 852,760 | \$ 825,120 | \$ (27,640) | -3.2% |
| Office of Environmental Quality | \$ 2,545,730 | \$ 2,596,860 | \$ 51,130 | 2.0% |
| Economic Development Division | \$ 574,230 | \$ - | \$ (574,230) | -100.0% |
| Regional Computer Center | \$ 5,372,710 | \$ 5,470,740 | \$ 98,030 | 1.8% |
| Parks | \$ 5,253,220 | \$ 4,972,290 | \$ (280,930) | -5.3% |
| Planning and Buildings` | \$ 4,827,770 | \$ 4,898,940 | \$ 71,170 | 1.5% |
| Law | \$ 3,923,180 | \$ 4,012,380 | \$ 89,200 | 2.3% |
| Transportation & Engineering | \$ 3,719,370 | \$ 3,628,840 | \$ (90,530) | -2.4% |
| Human Resources | \$ 1,930,570 | \$ 1,937,000 | \$ 6,430 | 0.3% |
| Economic Development | \$ - | \$ 994,110 | \$ 994,110 | 100.0% |
| City Council | \$ 1,503,410 | \$ 1,529,880 | \$ 26,470 | 1.8% |
| Clerk of Council | \$ 674,820 | \$ 666,980 | \$ (7,840) | -1.2% |
| Office of the Mayor | \$ 488,290 | \$ 551,200 | \$ 62,910 | 12.9% |
| Citizen's Complaint Authority | \$ 540,490 | \$ 521,910 | \$ (18,580) | -3.4% |
| Non-Public Safety Sub-Total | \$ 104,897,100 | \$ 103,737,900 | \$ (1,159,200) | -1.1% |
| Total Departmental Budgets | \$ 286,785,770 | \$ 280,682,150 | \$ (6,103,620) | -2.1% |
| Employee Benefits Sub-Total | \$ 82,754,640 | \$ 83,405,860 | \$ 651,220 | 0.8% |
| Non-Departmental Sub-Total | \$ 11,122,000 | \$ 11,315,000 | \$ 193,000 | 1.7% |
| Total General Fund Budget | \$ 380,662,410 | \$ 375,403,010 | \$ (5,259,400) | -1.4% |

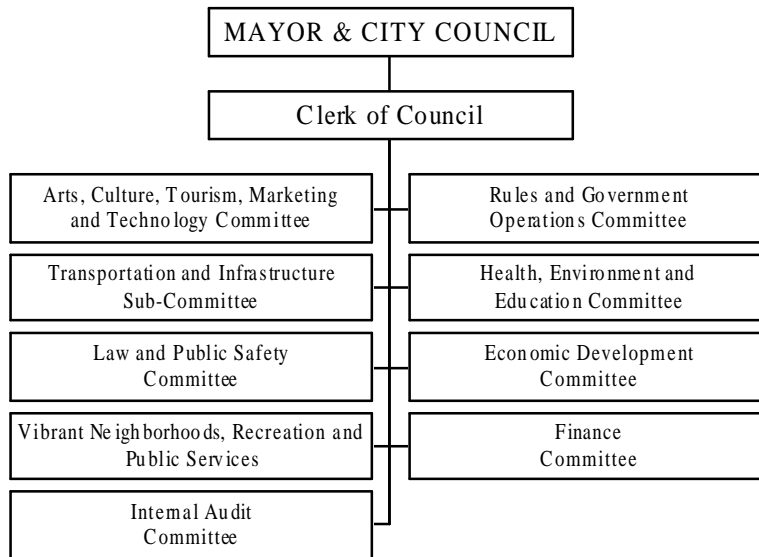
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Departmental Budgets



City Council

Mission: The mission of the City Council is to effectively conduct all legislative functions of the City of Cincinnati. All legislative powers of the City are vested in the City Council subject to terms of the City Charter and terms of the Constitution of the State of Ohio.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,428,080 | \$ 1,454,550 | \$ 26,470 | \$ 1,481,820 |
| Other Expenses | \$ 73,260 | \$ 75,330 | \$ 2,070 | \$ 77,490 |
| Operating Total | \$ 1,501,340 | \$ 1,529,880 | \$ 28,540 | \$ 1,559,310 |
| Employee Benefits | \$ 539,170 | \$ 577,970 | \$ 38,800 | \$ 574,080 |
| Total | \$ 2,040,510 | \$ 2,107,850 | \$ 67,340 | \$ 2,133,390 |
| Total Full-Time Equivalent Positions | 27.0 | 27.0 | 0.0 | 27.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. City Councilmembers

PROGRAM SUMMARIES

Program 1: City Councilmembers

Description: Committees conduct the major portion of the work of the City Council. The committee system enables citizens to be heard on matters of particular interest to them at regularly scheduled meetings of each committee and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council. The standing committees of the City Council are:

- Arts, Culture, Tourism, Marketing and Technology Committee
- Transportation and Infrastructure Sub-Committee
- Law and Public Safety Committee
- Vibrant Neighborhoods, Recreation and Public Services Committee
- Rules and Government Operations Committee
- Health, Environment and Education Committee
- Economic Development Committee
- Finance Committee
- Internal Audit Committee

Goal: To effectively conduct all legislative functions of the City of Cincinnati.

Funding Summary:

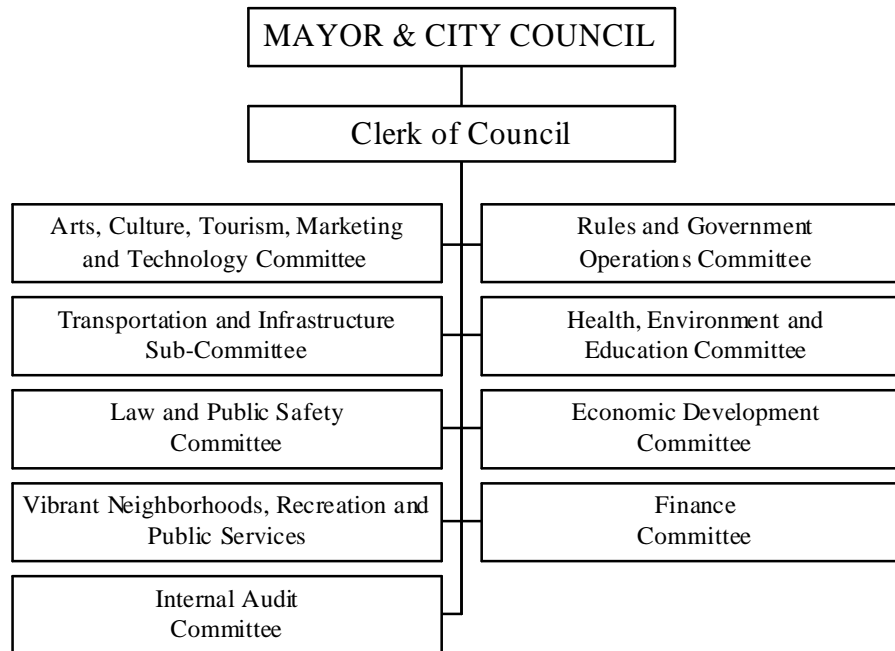
| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,428,080 | \$ 1,454,550 | \$ 26,470 | \$ 1,481,820 |
| Other Expenses | \$ 73,260 | \$ 75,330 | \$ 2,070 | \$ 77,490 |
| Operating Total | \$ 1,501,340 | \$ 1,529,880 | \$ 28,540 | \$ 1,559,310 |
| Employee Benefits | \$ 539,170 | \$ 577,970 | \$ 38,800 | \$ 574,080 |
| Total | \$ 2,040,510 | \$ 2,107,850 | \$ 67,340 | \$ 2,133,390 |
| Total Full-Time Equivalent Positions | \$ 27.0 | 27.0 | 0.0 | 27.0 |

Departmental Budgets



Office of the Mayor

Mission: The mission of the Mayor's Office is to serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 435,020 | \$ 497,930 | \$ 62,910 | \$ 509,170 |
| Other Expenses | \$ 51,820 | \$ 53,270 | \$ 1,450 | \$ 54,810 |
| Operating Total | \$ 486,840 | \$ 551,200 | \$ 64,360 | \$ 563,980 |
| Employee Benefits | \$ 163,500 | \$ 197,070 | \$ 33,570 | \$ 197,900 |
| Total | \$ 650,340 | \$ 748,270 | \$ 97,930 | \$ 761,880 |
| Total Full-Time Equivalent Positions | 8.0 | 9.0 | 1.0 | 9.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

- Office of the Mayor

PROGRAM SUMMARIES

Program 1: Office of the Mayor

Description: The Mayor presides at the City Council meetings and is responsible for conducting the business of the City Council in an orderly and efficient manner. The Mayor appoints the Vice-Mayor and Council Committee Chairs.

Goal: To serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 435,020 | \$ 497,930 | \$ 62,910 | \$ 509,170 |
| Other Expenses | \$ 51,820 | \$ 53,270 | \$ 1,450 | \$ 54,810 |
| Operating Total | \$ 486,840 | \$ 551,200 | \$ 64,360 | \$ 563,980 |
| Employee Benefits | \$ 163,500 | \$ 197,070 | \$ 33,570 | \$ 197,900 |
| Total | \$ 650,340 | \$ 748,270 | \$ 97,930 | \$ 761,880 |
| Total Full-Time Equivalent Positions | \$ 8.0 | 9.0 | 1.0 | 9.0 |

2009 Significant Program Changes

Title: FTE Increase for Mayor's Office

Budget Amount: \$50,000

Fund: General Fund

FTE: 1.0

Description:

This represents an increase of 1.0 FTE to the Mayor's Office staff.

Comment/Recommendation:

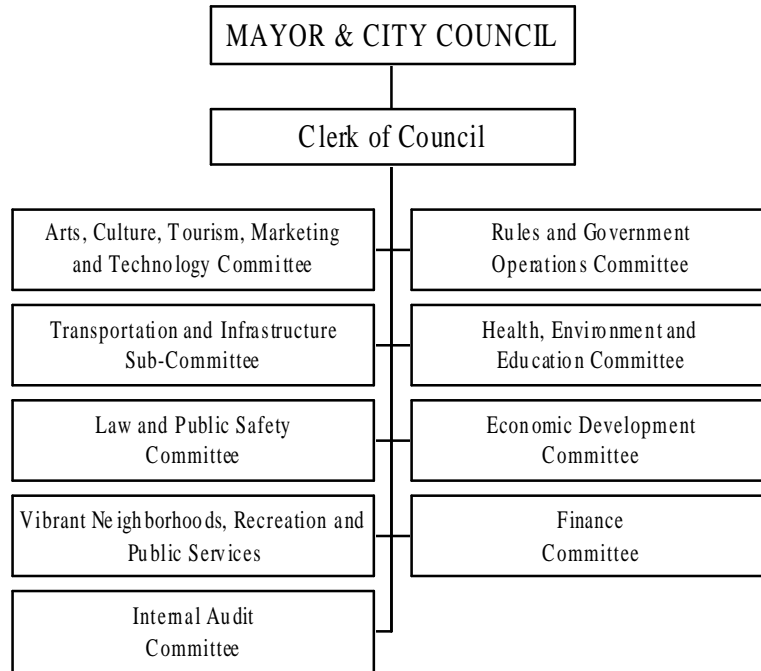
This increase is recommended.

Departmental Budgets



Clerk of Council

Mission: The mission of the Clerk of Council is effective custodianship and safeguarding of all official records and documents of the City Council.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 309,110 | \$ 319,340 | \$ 10,230 | \$ 328,860 |
| Other Expenses | \$ 352,750 | \$ 347,640 | \$ (5,110) | \$ 357,730 |
| Operating Total | \$ 661,860 | \$ 666,980 | \$ 5,120 | \$ 686,590 |
| Employee Benefits | \$ 115,960 | \$ 126,100 | \$ 10,140 | \$ 126,640 |
| Total | \$ 777,820 | \$ 793,080 | \$ 15,260 | \$ 813,230 |
| Total Full-Time Equivalent Positions | 7.0 | 7.0 | 0.0 | 7.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Clerk of Council

PROGRAM SUMMARIES

Program 1: Clerk of Council

Description: The Clerk of Council prepare the agenda for each committee and the "calendar" for the weekly session of the City Council. The Clerk is responsible for informing citizens of public hearings in which they would have a special interest. All City Council committee meetings are videotaped for broadcast on the public access channel. The City Bulletin, published weekly by the Clerk of Council, is the official publication of the City of Cincinnati. Ordinances, resolutions, motions, and various legal notices are published in the City Bulletin. Other publications available from the Clerk's Office are the Charter of the City of Cincinnati, the Cincinnati Municipal Code, a directory of City Councilmembers and committee assignments, committee agendas, and the City Council calendar.

Goal: Providing support to the City Council and all Council Committees. Keeping the public informed about public hearings in which they would have a special interest. Maintaining and preserving public documents.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 309,110 | \$ 319,340 | \$ 10,230 | \$ 328,860 |
| Other Expenses | \$ 352,750 | \$ 347,640 | \$ (5,110) | \$ 357,730 |
| Operating Total | \$ 661,860 | \$ 666,980 | \$ 5,120 | \$ 686,590 |
| Employee Benefits | \$ 115,960 | \$ 126,100 | \$ 10,140 | \$ 126,640 |
| Total | \$ 777,820 | \$ 793,080 | \$ 15,260 | \$ 813,230 |
| Total Full-Time Equivalent Positions | 7.0 | 7.0 | 0.0 | 7.0 |

2009 Significant Program Changes

Departmental Budgets



Title: Hamilton County Family and Children First Council Membership

Budget Amount: \$5,500 **Fund:** General Fund **FTE:**

Description:

This increase represents the cost of the City's membership in the Hamilton County Family and Children First Council.

Comment/Recommendation:

The increase is recommended.

Title: Reduction in Non-personnel Budget

Budget Amount: (\$20,500) **Fund:** General Fund **FTE:**

Description:

This reduction reduces the agency's non-personnel budget.

Comment/Recommendation:

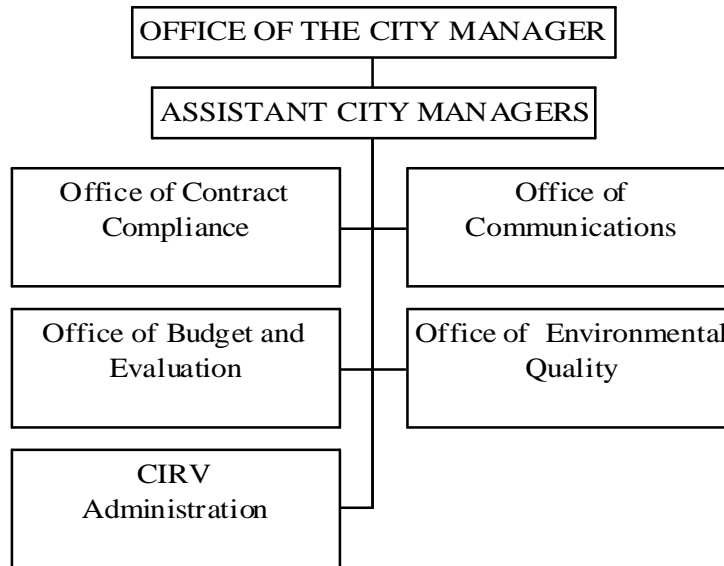
This reduction is recommended. This reduction in the amount of \$20,500 reduces non-personnel costs in the Clerk Of Council's budget.

Departmental Budgets



City Manager

Mission: The mission of the City Manager's Office is the responsibility of providing and maintaining the essential City services through the efficient and effective management and operation of the City.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 2,687,100 | \$ 2,861,940 | \$ 174,840 | \$ 2,998,520 |
| Other Expenses | \$ 927,100 | \$ 4,152,840 | \$ 3,225,740 | \$ 5,037,440 |
| Operating Total | \$ 3,614,200 | \$ 7,014,780 | \$ 3,400,580 | \$ 8,035,960 |
| Employee Benefits | \$ 1,057,560 | \$ 1,190,290 | \$ 132,730 | \$ 1,224,710 |
| General Fund Overhead | \$ 29,780 | \$ 32,940 | \$ 3,160 | \$ 47,130 |
| Total | \$ 4,701,540 | \$ 8,238,010 | \$ 3,536,470 | \$ 9,307,800 |
| Internal Service Funds | \$ 158,480 | \$ 174,350 | \$ 15,870 | \$ 179,490 |
| Capital Projects | \$ 2,113,900 | \$ 390,000 | \$ (1,723,900) | \$ 340,000 |
| Program Revenue | \$ 2,400,000 | \$ 2,500,000 | \$ 100,000 | \$ 2,500,000 |
| Total Full-Time Equivalent Positions | 40.0 | 42.0 | 2.0 | 43.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Office of the City Manager
2. Economic Development Division
3. Office of Communications
4. CIRV Administration
5. Office of Contract Compliance
6. Office of Budget and Evaluation
7. Office of Environmental Quality

PROGRAM SUMMARIES

Program 1: Office of the City Manager

Description: Chief Executive Officer providing overall leadership and top-level management of City operations.

Goal: To provide efficient, cost-effective, and effective leadership, and management of the City departments.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 813,220 | \$ 817,980 | \$ 4,760 | \$ 842,420 |
| Other Expenses | \$ 259,350 | \$ 335,030 | \$ 75,680 | \$ 344,740 |
| Operating Total | \$ 1,072,570 | \$ 1,153,010 | \$ 80,440 | \$ 1,187,160 |
| Employee Benefits | \$ 300,970 | \$ 318,140 | \$ 17,170 | \$ 319,490 |
| Total | \$ 1,373,540 | \$ 1,471,150 | \$ 97,610 | \$ 1,506,650 |
| Total Full-Time Equivalent Positions | \$ 9.0 | 9.0 | 0.0 | 9.0 |

2009 Significant Program Changes

Title: Funding for State Lobbyist Contract

Budget Amount: \$72,000

Fund: General Fund

FTE:

Description:

This represents funding for the state lobbyist contract through the 2009 contract term. The City has utilized the services of a state lobbyist for a number of years to assist in efforts to secure state funding for City projects, advocate on behalf of or against legislation that may affect the City, and promote good intergovernmental relationships between the City and the State. The 2008 contract term was funded with 2007 resources. These resources are no longer available in 2009.

Comment/Recommendation:

This increase is recommended due to the value this contract provides to the City organization.

Departmental Budgets



Title: Non-personnel Decrease for Martin Luther King Day Funding

Budget Amount: (\$6,450) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a non-personnel decrease in the expert services line item. The non-personnel decrease to the expert services line item would eliminate annual funding for the Martin Luther King Coalition.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund Resources.

Program Measures

Objective:

Provide excellent service to City residents.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Achieve a 5 percent increase over two years in the percent of citizens who report that they are "satisfied" or "very satisfied" with the City services in your neighborhood. | N/A | N/A | 73% |
| Achieve a 5 percent increase over two years of citizens who believe that city government is "always responsive" or "responsive most of the time" to their needs as citizens. | N/A | N/A | 27% |
| Achieve a 5 percent increase over two years of citizens who are satisfied or very satisfied with the quality of life in their neighborhood. | N/A | N/A | 81% |

Departmental Budgets



Program 2: Economic Development Division

Description: The Economic Development Division provides citywide economic development services, including business recruitment and retention, large-scale real estate development, and downtown development.

Goal: Encourage and grow new business and economic development opportunities that will positively impact Cincinnati.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 385,320 | \$ | \$ (385,320) | \$ |
| Other Expenses | \$ 177,780 | \$ | \$ (177,780) | \$ |
| Operating Total | \$ 563,100 | \$ | \$ (563,100) | \$ |
| Employee Benefits | \$ 143,990 | \$ | \$ (143,990) | \$ |
| Total | \$ 707,090 | \$ | \$ (707,090) | \$ |
| Capital Projects | \$ 1,948,900 | \$ | \$ (1,948,900) | \$ |
| Total Full-Time Equivalent Positions | \$ 7.0 | 0.0 | (7.0) | 0.0 |

2009 Significant Program Changes

Title: Creation of the Department of Economic Development

Budget Amount: (\$563,100) **Fund:** General Fund **FTE:** -7.0

Description:

This represents the shift of funding and staff from the Economic Development Division of the Office of the City Manager to the Department of Economic Development.

Comment/Recommendation:

Elimination of funding and staff for this program is recommended due to the reallocation of resources to the Department of Economic Development.

Departmental Budgets



Program 3: Office of Communications

Description: The Office of Communications provides resources for disseminating strategic communications that are delivered professionally through channels that are most timely, effective, and efficient. These include multi-media outlets such as the news media, internet, Citicable, and community presentations.

Goal: Implement proactive, effective public communications regarding City initiatives and operations, including media relations, Citicable broadcasts, dissemination of information via the internet, and preparing communications for specific audiences.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 380,720 | \$ 392,720 | \$ 12,000 | \$ 404,410 |
| Other Expenses | \$ 226,390 | \$ 355,150 | \$ 128,760 | \$ 229,620 |
| Operating Total | \$ 607,110 | \$ 747,870 | \$ 140,760 | \$ 634,030 |
| Employee Benefits | \$ 160,560 | \$ 163,460 | \$ 2,900 | \$ 168,830 |
| General Fund Overhead | \$ 26,470 | \$ 27,240 | \$ 770 | \$ 33,770 |
| Total | \$ 794,140 | \$ 938,570 | \$ 144,430 | \$ 836,630 |
| Capital Projects | \$ | \$ 200,000 | \$ 200,000 | \$ 150,000 |
| Program Revenue | \$ 2,400,000 | \$ 2,500,000 | \$ 100,000 | \$ 2,500,000 |
| Total Full-Time Equivalent Positions | \$ 6.0 | 6.0 | 0.0 | 6.0 |

2009 Significant Program Changes

Title: Increase Fund 424 Resources for the Office of Communications

Budget Amount: \$85,080 **Fund:** Cable Communications **FTE:** 1.0

Description:

This represents the transfer of one FTE, \$67,350 in personnel funding, and \$17,730 in non-personnel funding for the Office of Communications from the General Fund to the Cable Communications Fund 424.

Comment/Recommendation:

This shift in funding is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Funding for legal services related to Time Warner Cable lawsuit

Budget Amount: \$80,000 **Fund:** Cable Communications **FTE:**

Description:

This represents funding for outside legal counsel for Time Warner Cable Litigation regarding franchise fees. In 2007, the City filed suit against Time Warner Cable to recover more than \$1.5 million in fees owed for the company's private use of the public rights-of-way. The outside law firm of Schottenstein, Zox, & Dunn represents the City on this matter. The firm's current projection of expenses in 2009 is \$80,000.

Comment/Recommendation:

This increase is recommended due to the need to fund legal expenses for the Time Warner Cable litigation.

Title: Restore Citizen Survey Funding

Budget Amount: \$52,000 **Fund:** Cable Communications **FTE:**

Description:

This represents funding for the Citizen Survey within the Cable Communications Fund 424 budget for the Office of Communications. The City can utilize the Citizen Survey as a tool to determine spending priorities and citizen satisfaction in the 2011/2012 biennial budget process. In addition, as part of Performance Based Program Budgeting, many performance measures were developed which rely on data collected from the Citizen Survey. In addition the results will help the City in its development of a communications strategy.

Comment/Recommendation:

This increase is recommended in due to the importance of citizen feedback on City services.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$4,480) **Fund:** General Fund **FTE:**

Description:

This represents a decrease in non-personnel line items including, non-local travel, training, and promotional expense. This will negatively impact the Office of Communications' ability to promote City events, groundbreakings, and news conferences.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund Resources.

Departmental Budgets



Title: Remove General Fund Resources from Office of Communications

Budget Amount: (\$85,080) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the transfer of one FTE, \$67,350 in personnel funding, and \$17,730 in non-personnel funding for the Office of Communications from the General Fund to the Cable Communications Fund 424.

Comment/Recommendation:

This shift in funding is recommended due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: Citizen Survey Funding

Budget Amount: (\$52,000) **Fund:** Cable Communications **FTE:** 0.0

Description:

This represents a decrease in funding for the Office of Communications due to the Citizen Survey. The Citizen Survey is conducted once every two years. Therefore funding is not needed for the Citizen Survey in 2010.

Comment/Recommendation:

This decrease is recommended due to the one-time nature of this increase in 2009.

Title: Legal Services for Time Warner Cable Lawsuit

Budget Amount: (\$80,000) **Fund:** Cable Communications **FTE:** 0.0

Description:

This represents a decrease in funding in 2010 for the Office of Communications. The Office of Communications does not anticipate a need for additional funds for the Time Warner Cable Lawsuit in 2010.

Comment/Recommendation:

This decrease is recommended due to the one-time nature of this increase in 2009.

Program Measures

Objective:

Improve departmental participation in the electronic communications resource center for City departments and agencies.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---------------------------------------|------------------------|------------------------|------------------------|
| Increase agency participation by 10%. | N/A | 10% | 10% |

Departmental Budgets



Objective:

Provide access via the internet to City residents on services provided by the City.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Achieve a 4 percent decrease in citizens who respond that they have "never used" or "never heard of it" in reference to the City's website. | N/A | N/A | 37% |

Objective:

Resolve complaints received against Time Warner Cable. Review and make recommendations about basic cable rates.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Resolve 95% of complaints received against Time Warner Cable. | N/A | 95% | 95% |

Departmental Budgets



Program 4: CIRV Administration

Description: This program will provide administrative oversight to the Cincinnati Initiative to Reduce Violence (CIRV) program.

Goal: To provide effective and efficient management of the Cincinnati Initiative to Reduce Violence (CIRV) program.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|--------------------|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ | \$ 58,500 | \$ 58,500 | \$ 60,260 |
| Other Expenses | \$ | \$ 883,030 | \$ 883,030 | \$ 908,640 |
| Operating Total | \$ | \$ 941,530 | \$ 941,530 | \$ 968,900 |
| Employee Benefits | \$ | \$ 23,250 | \$ 23,250 | \$ 23,350 |
| Total | \$ | \$ 964,780 | \$ 964,780 | \$ 992,250 |

2009 Significant Program Changes

Title: Addition of CIRV funding to the City Manager's Office

Budget Amount: \$781,530

Fund: General Fund

FTE:

Description:

This represents the shift of funding for the Cincinnati Initiative to Reduce Violence (CIRV) from the Department of Community Development to a newly created program in the City Manager's Office. CIRV is a public safety initiative which targets the most violent offenders in order to dramatically reduce homicides in the city. This shift includes funding for the Street Outreach Workers Contract, CIRV research and analysis with the University of Cincinnati, CIRV administration and oversight within the City Manager's Office, and the CIRV project manager.

Comment/Recommendation:

This shift is recommended to better align service delivery of this contract.

Departmental Budgets



Title: Increase for Streetworkers Outreach

Budget Amount: \$160,000

Fund: General Fund

FTE:

Description:

This represents an increase in funding of \$160,000 for the Street Outreach Workers Program, which works in conjunction with Operation Take Back Our Streets neighborhood walking patrols. This program is part of the Cincinnati Initiative to Reduce Violence (CIRV) and CeaseFire Cincinnati.

Comment/Recommendation:

This increase is recommended. Increasing streetworkers is a high priority to the City Council and the City Administration.

Departmental Budgets



Program 5: Office of Contract Compliance

Description: The Office of Contract Compliance administers, enforces, and monitors the Small Business Enterprise (SBE) Program, the Equal Employment Opportunity (EEO) Program, the Prevailing Wage laws, the Living Wage Program, and the Meet and Confer provisions to promote full and equal business opportunities with the City of Cincinnati.

Goal: Ensure proper compliance to City contracts.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ | \$ 329,640 | \$ 329,640 | \$ 339,020 |
| Other Expenses | \$ | \$ 110,810 | \$ 110,810 | \$ 114,030 |
| Operating Total | \$ | \$ 440,450 | \$ 440,450 | \$ 453,050 |
| Employee Benefits | \$ | \$ 137,310 | \$ 137,310 | \$ 139,370 |
| General Fund Overhead | \$ | \$ | \$ - | \$ 8,460 |
| Total | \$ | \$ 577,760 | \$ 577,760 | \$ 600,880 |
| Total Full-Time Equivalent Positions | \$ 0.0 | 6.0 | 6.0 | 6.0 |

2009 Significant Program Changes

Title: Transfer of the Office of Contract Compliance

Budget Amount: \$442,830 **Fund:** All Funds **FTE:** 6.0

Description:

This represents the shift of funding for the Office of Contract Compliance from the Purchasing Division of the Finance Department to the Office of the City Manager.

Comment/Recommendation:

This shift is recommended to better align City services within City departments.

Departmental Budgets



Title: Increase Position Vacancy Allowance

Budget Amount: (\$14,670) **Fund:** General Fund **FTE:** 0.0

Description:

This represents the increase of position vacancy allowance in the Office of Contract Compliance. This increase in position vacancy allowance will be achieved by holding one Contract Compliance Specialist position vacant for approximately 7.4 pay periods.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund Resources.

Program Measures

Objective:

Administer, enforce, and monitor the Small Business Enterprise (SBE) Program; the Equal Employment Opportunity (EEO) Program; the Prevailing Wage laws; the Living wage Program; and the Meet and Confer provisions to promote full and equal business opportunities for all entities doing business with the City.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percent of four Outreach Activities to SBE vendors completed. | 75% | 100% | 100% |

Objective:

Identify and determine appropriate Prevailing Wage classification(s) and rates for all City construction projects.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percent of vendor payroll reports submitted to Contract Compliance for examination that were reviewed. | 80% | 90% | 90% |

Objective:

Oversee proper enforcement of Equal Employment Opportunity requirements for all City contracts over \$5,000.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percent of all bid documents, proposals, and contracts that contain appropriate language. | 95% | 95% | 95% |

Departmental Budgets



Program 6: Office of Budget and Evaluation

Description: The Office of Budget and Evaluation is responsible for budget development, budget monitoring, policy research, assisting in performance management, and the general administration of the programs funded by the U.S. Department of Housing and Urban Development.

Goal: Develop the operating, capital, and consolidated plan budgets for the City of Cincinnati. Provide management support to initiatives that enhance service delivery, improve responsiveness and communications, and reduce the cost of service delivery.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 951,520 | \$ 940,320 | \$ (11,200) | \$ 967,990 |
| Other Expenses | \$ 195,870 | \$ 194,740 | \$ (1,130) | \$ 200,380 |
| Operating Total | \$ 1,147,390 | \$ 1,135,060 | \$ (12,330) | \$ 1,168,370 |
| Employee Benefits | \$ 346,240 | \$ 365,250 | \$ 19,010 | \$ 368,690 |
| General Fund Overhead | \$ 3,310 | \$ 5,700 | \$ 2,390 | \$ 4,900 |
| Total | \$ 1,496,940 | \$ 1,506,010 | \$ 9,070 | \$ 1,541,960 |
| Total Full-Time Equivalent Positions | \$ 14.0 | 14.0 | 0.0 | 14.0 |

2009 Significant Program Changes

Title: Reduction in Funding for Expert Services

Budget Amount: (\$5,760)

Fund: General Fund

FTE:

Description:

This represents the reduction of non-personnel funding for planned enhancements to the Budget Development System (BDS) and the Capital Budget System (CBS). The reduction in funding will limit the ability of the Office of Budget and Evaluation to implement program based budget improvements in either system.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund Resources.

Departmental Budgets



Title: Elimination of Part-Time Clerk 1 Position

Budget Amount: (\$21,880) **Fund:** General Fund **FTE:** 0.0

Description:

This represents the elimination of funding identified for the addition of a part-time Clerk 1 Position. This position would be used to fund Interns and/or Co-ops pursuant to the Mayor’s initiative. The interns and/or co-ops would aid the Office of Budget and Evaluation with research and evaluation of budget issues with a focus on the review of best practices among comparable jurisdictions.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund Resources.

Program Measures

Objective:

Attainment of the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA) every two years.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Achieve 11% decrease in the number of "Does Not Satisfy" ratings received from GFOA. | N/A | 11% | N/A |
| Achieve 17% increase in the number of "Outstanding" ratings received from GFOA. | N/A | 17% | N/A |

Departmental Budgets



Program 7: Office of Environmental Quality

Description: The Office of Environmental Quality is currently responsible for brownfield remediation, property evaluation, site-specific investigation, cleanup and redevelopment of City property, and evaluation of cut and fill permits. The Office also assists with Title X enforcement and the Energy Management Team.

Goal: Effectively and efficiently carry out the environmental duties charged to the Office of Environmental Quality, including the development and administration of the Energy Management Team as well as performing environmental outreach and communication.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 156,320 | \$ 322,780 | \$ 166,460 | \$ 384,420 |
| Other Expenses | \$ 67,710 | \$ 2,274,080 | \$ 2,206,370 | \$ 3,240,030 |
| Operating Total | \$ 224,030 | \$ 2,596,860 | \$ 2,372,830 | \$ 3,624,450 |
| Employee Benefits | \$ 105,800 | \$ 182,880 | \$ 77,080 | \$ 204,980 |
| Total | \$ 329,830 | \$ 2,779,740 | \$ 2,449,910 | \$ 3,829,430 |
| Internal Service Funds | \$ 158,480 | \$ 174,350 | \$ 15,870 | \$ 179,490 |
| Capital Projects | \$ 165,000 | \$ 190,000 | \$ 25,000 | \$ 190,000 |
| Total Full-Time Equivalent Positions | \$ 4.0 | 7.0 | 3.0 | 8.0 |

2009 Significant Program Changes

Title: Transfer of Recycling Program to Office of Environmental Quality

Budget Amount: \$2,246,800 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the shift in funding and staff for the recycling program from the Department of Public Services to the Office of Environmental Quality.

Comment/Recommendation:

This shift is recommended to better align City services within City departments.

Departmental Budgets



Title: Addition of a Climate Protection Coordinator

Budget Amount: \$57,900 **Fund:** General Fund **FTE:** 1.0

Description:

This represents an increase in funding for one Senior Environmental/Safety Specialist to manage implementation of the Climate Protection Plan.

Comment/Recommendation:

This increase is recommended due to the need to have personnel in place to implement the Climate Protection Plan. This position will be charged with pursuing low cost, no cost, and grant funded options to fulfill the objectives of the Climate Protection Plan.

Title: Internal Environmental Compliance Program

Budget Amount: \$56,120 **Fund:** Employee Safety **FTE:** 1.0

Description:

This represents the addition of an Internal Environmental Compliance program to the Office of Environmental Quality. The City has a significant number of environmental regulatory obligations that it may not currently be fulfilling, and a significant number of environmental opportunities that are not being captured. The Internal Environmental Compliance Program will allow the Office of Environmental Quality to perform environmental audits of all City facilities on a two year cycle. The audits will focus on identifying opportunities for improvement in regulatory compliance and implementation of environmental best management practices.

Comment/Recommendation:

This increase is recommended for funding in Employee Safety Fund 212 due to the need to establish an Internal Environmental Compliance Program.

2010 Significant Program Changes

Title: Climate Protection Action Plan Funding

Budget Amount: \$502,000 **Fund:** General Fund **FTE:** 1.0

Description:

This increase represents funding for four Climate Protection Action Plan projects, and one FTE to assist in implementation of these projects. A total of \$100,000 in funding is provided for 100 solar installations in one weekend. \$200,000 will be provided to finance projects through the Energy Service Performance Contract. \$150,000 is provided for the marketing component of the Climate Protection Action Plan, of which \$50,000 will be dedicated to the development of a web site that highlights the City's green initiatives. Finally, one Environmental/Safety Specialist will be added to the Office of Environmental Quality to work on implementation of the Climate Protection Action Plan.

Comment/Recommendation:

This increase is recommended since the Mayor, the City Council, and the City Administration view green initiatives as a high priority.

Departmental Budgets



Title: Recycling Program Enhancements

Budget Amount: \$450,000 **Fund:** General Fund **FTE:**

Description:

This represents an increase for enhancements to the City’s recycling program. This increase includes \$400,000 in funding to finance the purchase of larger wheeled recycling carts for residents and to implement the RecycleBank program. The new recycling carts will be financed over seven years. This investment has the potential to produce substantial offsetting savings in landfill fees. An additional \$50,000 is provided for enhancements to the City’s internal recycling program.

Comment/Recommendation:

This increase is recommended since the Mayor, the City Council, and the City Administration view enhancing the City’s recycling program as a high priority.

Program Measures

Objective:

Enhance city-wide energy management and climate protection practices by developing the City's Energy Management Plan.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Reduce greenhouse gas emissions by City Government by 1% per year (4,322 tons/year). | NA | 1% | 1% |

Objective:

Enhance city-wide energy management and climate protection practices.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Achieve 20% increase in the number of buildings in the City that are LEED certified. | N/A | 20% | 20% |

Objective:

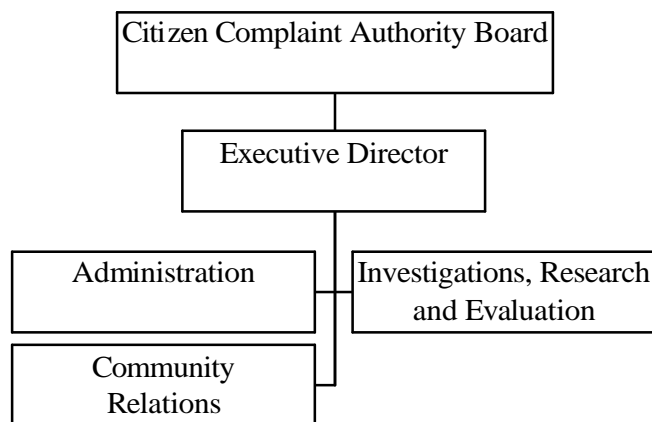
Provide city-wide environmental outreach and communication.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Achieve 100% increase in the number of individuals receiving the quarterly newsletter each year. | N/A | 100% | 100% |



Citizen Complaint Authority

Mission: The mission of the Citizen Complaint Authority (CCA) is to investigate allegations of misconduct by police officers including, but not limited to, shots fired, death in custody, and use of force. The CCA shall review and resolve all citizen complaints in a fair, impartial, efficient and timely manner. The CCA shall act independently consistent with its duties and responsibilities, with the ultimate goal of addressing citizen's concerns and improving citizen perceptions of quality police service in the City of Cincinnati.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 476,650 | \$ 493,020 | \$ 16,370 | \$ 507,410 |
| Other Expenses | \$ 54,160 | \$ 28,890 | \$ (25,270) | \$ 29,720 |
| Operating Total | \$ 530,810 | \$ 521,910 | \$ (8,900) | \$ 537,130 |
| Employee Benefits | \$ 179,020 | \$ 194,720 | \$ 15,700 | \$ 195,420 |
| Total | \$ 709,830 | \$ 716,630 | \$ 6,800 | \$ 732,550 |
| Total Full-Time Equivalent Positions | 8.0 | 8.1 | 0.1 | 8.1 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Administration
2. Investigations, Research, and Evaluation
3. Community Relations

PROGRAM SUMMARIES

Program 1: Administration

Description: To provide administrative support to the federal court mandated investigative staff.

Goal: To maintain agency records and files, and to ensure intake, assignment and investigation procedures are in compliance with the Collaborative Agreement.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 124,960 | \$ 235,840 | \$ 110,880 | \$ 242,570 |
| Other Expenses | \$ 14,940 | \$ 5,770 | \$ (9,170) | \$ 5,940 |
| Operating Total | \$ 139,900 | \$ 241,610 | \$ 101,710 | \$ 248,510 |
| Employee Benefits | \$ 46,800 | \$ 93,120 | \$ 46,320 | \$ 93,400 |
| Total | \$ 186,700 | \$ 334,730 | \$ 148,030 | \$ 341,910 |
| Total Full-Time Equivalent Positions | \$ 3.0 | 4.1 | 1.1 | 4.1 |

2009 Significant Program Changes

Title: Transfer of the CCA Director Position to the Administration Program

Budget Amount: \$111,830 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of the CCA Director position to the Administration program from the Investigations, Research, and Evaluation program.

Comment/Recommendation:

This increase is recommended in order to present this administrative expense in the appropriate program.

Departmental Budgets



Title: Addition of Citizen Complaint Authority Board Members

Budget Amount: (\$2,410) **Fund:** General Fund **FTE:** 0.1

Description:

This represents adding the Citizen Complaint Authority's (CCA) Board Member positions to the personnel budget. This also represents a reduction in the amount of \$2,410 for non-personnel expenses.

Comment/Recommendation:

The addition of the CCA Board Member positions is recommended to be included in the personnel budget. In addition, it is recommended to reduce the non-personnel budget due to the limited nature of General Fund resources.

Title: Administration Program Budget Realignment

Budget Amount: (\$9,930) **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To assign all investigations to an investigator within 48 business hours.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of investigations assigned within 48 business hours. | 100% | 100% | 100% |

Departmental Budgets



Program 2: Investigations, Research, and Evaluation

Description: To provide the community with an investigation that is clear, concise, focused, and understandable.

Goal: To be on call 24-7 to investigate serious interventions by police officers, including shots fired, deaths in custody, and major uses of force.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 338,100 | \$ 242,920 | \$ (95,180) | \$ 250,150 |
| Other Expenses | \$ 26,620 | \$ 16,670 | \$ (9,950) | \$ 17,150 |
| Operating Total | \$ 364,720 | \$ 259,590 | \$ (105,130) | \$ 267,300 |
| Employee Benefits | \$ 127,090 | \$ 95,930 | \$ (31,160) | \$ 96,330 |
| Total | \$ 491,810 | \$ 355,520 | \$ (136,290) | \$ 363,630 |
| Total Full-Time Equivalent Positions | \$ 4.8 | 4.0 | (0.8) | 4.0 |

2009 Significant Program Changes

Title: Investigations, Research, and Evaluation Program Budget Realignment

Budget Amount: \$9,920 **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Transfer of an Investigator Position to the Investigations Program

Budget Amount: \$0 **Fund:** General Fund **FTE:** 0.3

Description:

This represents the transfer of a portion of an Investigator position to the Investigations, Research, and Evaluation program from the Community Relations program.

Comment/Recommendation:

The transfer is recommended in order to fully budget this position in the appropriate program.

Departmental Budgets



Title: Investigation Program Non-Personnel Reduction

Budget Amount: (\$8,900) **Fund:** General Fund **FTE:**

Description:

This represents a reduction in the amount of \$8,900 for non-personnel expenses in the Investigation, Research, and Evaluation program.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Transfer of the CCA Director Position from the Investigations Program

Budget Amount: (\$111,830) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the transfer of the CCA Director position from the Investigations, Research, and Evaluation program to the Administration program.

Comment/Recommendation:

This decrease is recommended in order to present this administrative expense in the appropriate program.

Program Measures

Objective:

To complete complainants, officers, and witness interviews, information gathering, and analytical reports on all investigations within 60 days.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of investigations completed within 60 days. | 100% | 100% | 100% |

Departmental Budgets



Program 3: Community Relations

Description: To enhance the public's awareness of both the role and complaint process of the CCA. To initiate community dialogue and disseminate information that will educate citizens on ways to avoid negative conflict and interactions with the police.

Goal: To inform neighborhood councils, local community organizations, and citizens about the services CCA offers and its role within the City organization.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 13,590 | \$ 14,260 | \$ 670 | \$ 14,690 |
| Other Expenses | \$ 12,600 | \$ 6,450 | \$ (6,150) | \$ 6,630 |
| Operating Total | \$ 26,190 | \$ 20,710 | \$ (5,480) | \$ 21,320 |
| Employee Benefits | \$ 5,130 | \$ 5,670 | \$ 540 | \$ 5,690 |
| Total | \$ 31,320 | \$ 26,380 | \$ (4,940) | \$ 27,010 |
| Total Full-Time Equivalent Positions | \$ 0.3 | 0.0 | (0.3) | 0.0 |

2009 Significant Program Changes

Title: Transfer an Investigator Position from the Community Relations Program

Budget Amount: \$10 **Fund:** General Fund **FTE:** -0.3

Description:

This represents the transfer of a portion of an Investigator position from the Community Relations program to the Investigations, Research, and Evaluation program.

Comment/Recommendation:

The transfer is recommended in order to fully budget this position in the appropriate program.

Title: Community Relations Program Non-Personnel Reduction

Budget Amount: (\$6,090) **Fund:** General Fund **FTE:**

Description:

This represents a reduction in the amount of \$6,090 for non-personnel expenses in the Community Relations program.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Program Measures

Departmental Budgets



Objective:

To increase the amount of Public Relations information that is distributed, which clearly explains how CCA operates and how to access its services.

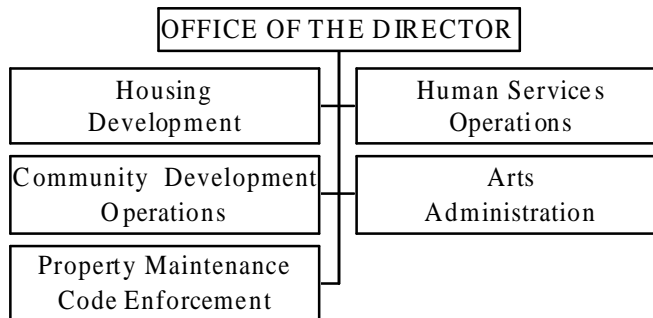
| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of increased Public Relations efforts. | N/A | 15% | 15% |

Departmental Budgets



Community Development

Mission: The mission of the Department of Community Development is to partner in developing vibrant, safe, and healthy neighborhoods. This will be done through utilizing cutting edge programs and services in a proactive, focused, and customer-friendly manner; ensuring the quality and integrity of the City’s building stock; maintaining the quality of the commercial construction; and enforcing the laws and codes established to further these goals.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 2,334,140 | \$ 2,362,600 | \$ 28,460 | \$ 2,423,770 |
| Other Expenses | \$ 6,445,350 | \$ 4,662,500 | \$ (1,782,850) | \$ 4,797,730 |
| Operating Total | \$ 8,779,490 | \$ 7,025,100 | \$ (1,754,390) | \$ 7,221,500 |
| Employee Benefits | \$ 852,770 | \$ 928,230 | \$ 75,460 | \$ 933,750 |
| Total | \$ 9,632,260 | \$ 7,953,330 | \$ (1,678,930) | \$ 8,155,250 |
| Capital Projects | \$ 7,554,800 | \$ 2,923,400 | \$ (4,631,400) | \$ 3,197,000 |
| Consolidated Plan Projects | \$ 15,753,835 | \$ 12,258,750 | \$ (3,495,085) | \$ 11,517,800 |
| Program Revenue | \$ 1,389,180 | \$ 1,288,180 | \$ (101,000) | \$ 1,288,180 |
| Total Full-Time Equivalent Positions | 68.0 | 63.0 | (5.0) | 63.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Community Development Operations
2. Housing Development
3. Business Development
4. Operations - Human Services
5. Arts Administration Program
6. Property Maintenance Code Enforcement

PROGRAM SUMMARIES

Program 1: Community Development Operations

Description: This program includes the administrative leadership within the Department of Community Development as well as the fiscal staff.

Goal: Provide leadership and administrative oversight, including budget, fiscal, and human resources support, for the Department of Community Development.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 571,190 | \$ 683,560 | \$ 112,370 | \$ 703,490 |
| Other Expenses | \$ 984,360 | \$ 801,920 | \$ (182,440) | \$ 825,170 |
| Operating Total | \$ 1,555,550 | \$ 1,485,480 | \$ (70,070) | \$ 1,528,660 |
| Employee Benefits | \$ 211,810 | \$ 270,700 | \$ 58,890 | \$ 274,150 |
| Total | \$ 1,767,360 | \$ 1,756,180 | \$ (11,180) | \$ 1,802,810 |
| Total Full-Time Equivalent Positions | \$ 11.0 | 12.0 | 1.0 | 12.0 |

2009 Significant Program Changes

Title: Addition of an Administrative Technician Position

Budget Amount: \$23,440 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the addition of one Administrative Technician in the Department of Community Development. This position would process all residential CRA abatements and provide additional administrative support to the department. This position is funded in part through the CRA abatement processing fee that is proposed as a revenue enhancement.

Comment/Recommendation:

This addition is recommended due to the need to add administrative support for processing residential CRA abatements. The increase will be offset by the additional General Fund revenue generated from a processing fee submitted with residential CRA applications.

Departmental Budgets



Title: Transfer of Non-Personnel to the Department of Economic Development

Budget Amount: (\$113,720) **Fund:** All Funds **FTE:** 0.0

Description:

This represents a shift of non-personnel funding from the Department of Community Development to the Department of Economic Development. Funding will support the Business Development staff transferred from the Department of Community Development to the Department of Economic Development.

Comment/Recommendation:

This shift in funding is recommended due to the reallocation of resources to the Department of Economic Development.

Program Measures

Objective:

Improve staff capacity through one-on-one, bi-weekly divisional, and monthly all staff meetings; promote training from HUD, National Development Council, and TechSolve Leadership Development; update the Operations Manual and New Staff Orientation.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percent of staff to attend either inter-office training or professional development training. | N/A | 90% | 90% |

Objective:

Increase strategic external partnerships through: 1) better leveraging of existing funds; and 2) expanding opportunities through the sharing of local, regional, and national planning information and best practices.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Achieve a 5:1 ratio of leveraged funds to City funds each year. | N/A | 5:1 | 5:1 |

Departmental Budgets



Program 2: Housing Development

Description: This program encompasses all the housing programs within the Department of Community Development including homeownership opportunities, rental, owner-occupied rehabilitation, and support programs.

Goal: Increase sustainable homeownership and the quality of the owner occupied and rental housing stock throughout the City.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 199,290 | \$ 308,170 | \$ 108,880 | \$ 316,930 |
| Other Expenses | \$ 539,810 | \$ 614,250 | \$ 74,440 | \$ 632,070 |
| Operating Total | \$ 739,100 | \$ 922,420 | \$ 183,320 | \$ 949,000 |
| Employee Benefits | \$ 59,410 | \$ 119,180 | \$ 59,770 | \$ 121,760 |
| Total | \$ 798,510 | \$ 1,041,600 | \$ 243,090 | \$ 1,070,760 |
| Capital Projects | \$ 3,898,900 | \$ 2,638,100 | \$ (1,260,800) | \$ 2,948,000 |
| Consolidated Plan Projects | \$ 9,330,895 | \$ 8,814,670 | \$ (516,225) | \$ 7,749,170 |
| Program Revenue | \$ 1,389,180 | \$ 1,288,180 | \$ (101,000) | \$ 1,288,180 |
| Total Full-Time Equivalent Positions | \$ 12.0 | 13.0 | 1.0 | 13.0 |

2009 Significant Program Changes

Title: Continuum of Care Funding

Budget Amount: \$85,000

Fund: Community Dev Block Grant

FTE:

Description:

This represents funding to provide operating support for the Continuum of Care.

Comment/Recommendation:

This increase is recommended due to the need to fund administration of HOPWA and ESG grant funds.

Departmental Budgets



Title: Addition of Urban Development Property Operations Fund 317 Resources

Budget Amount: \$50,000 **Fund:** Urban Dev Property Operations **FTE:** 0.0

Description:

This represents the addition of funding from the Urban Development Property Operations Fund 317. This funding will primarily be used for property maintenance and payment of property taxes for properties the Department of Community Development owns and plans to develop.

Comment/Recommendation:

This increase is recommended and will allow the department to utilize other resources previously used to pay property taxes, including capital resources, more strategically.

Title: Add Development Analyst for Downtown Housing and Capital Arts

Budget Amount: \$44,160 **Fund:** General Fund **FTE:** 1.0

Description:

This Community Development Analyst will move from the Business Development Section to the Housing Section. The primary duties of this analyst will be to work on the Capital Arts Grants and Downtown Housing projects.

Comment/Recommendation:

This shift is recommended due to the need to provide staffing for Capital Arts Grants and Downtown Housing projects.

Title: Transfer Housing Non-Personnel to Code Enforcement Personnel

Budget Amount: (\$13,320) **Fund:** General Fund **FTE:**

Description:

This represents a decrease in funding of \$13,320 from the Expert Services line item in the Housing Development program. This funding is not allocated to a specific contract and will be transferred to the Property Maintenance Code Enforcement program to pay for increases in personnel costs.

Comment/Recommendation:

This transfer is recommended to meet the personnel needs within the Property Maintenance Code Enforcement program.

Program Measures

Objective:

Provide opportunities for new housing development throughout the City.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Achieve a 5% increase in the number of new housing units developed by the City. | N/A | 5% | 5% |

Departmental Budgets



Objective:

Serve 4,550 households through programs targeted for the homeless and special needs population.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of 4,550 households served through Emergency Shelter Grant and Housing Persons With AIDS programs. | 108% | 100% | 100% |

Objective:

Strengthen the quality of the existing housing stock throughout the City.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Achieve a 5% increase in households or housing units assisted through Rental Programs. | N/A | 5% | 5% |
| Achieve a 5% increase in the number of existing owner occupied housing units rehabilitated through City programs. | N/A | 5% | 5% |

Departmental Budgets



Program 3: Business Development

Description: This program encompasses all the business development programs within the Department of Community Development including small business development, industrial redevelopment, neighborhood business district improvements, and tax incentive programs.

Goal: Increase economic activity and provide support to business in the City's fifty-two neighborhoods.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 142,240 | \$ | \$ (142,240) | \$ |
| Other Expenses | \$ 555,260 | \$ | \$ (555,260) | \$ |
| Operating Total | \$ 697,500 | \$ | \$ (697,500) | \$ |
| Employee Benefits | \$ 49,040 | \$ | \$ (49,040) | \$ |
| Total | \$ 746,540 | \$ | \$ (746,540) | \$ |
| Capital Projects | \$ 3,655,900 | \$ | \$ (3,655,900) | \$ |
| Consolidated Plan Projects | \$ 2,425,000 | \$ | \$ (2,425,000) | \$ |
| Total Full-Time Equivalent Positions | \$ 10.0 | 0.0 | (10.0) | 0.0 |

2009 Significant Program Changes

Title: Creation of the Department of Economic Development

Budget Amount: (\$697,500) **Fund:** All Funds **FTE:** -10.0

Description:

This represents the shift of in funding and staff from the Business Development Division of the Department of Community Development to the Department of Economic Development.

Comment/Recommendation:

Elimination of funding and staff for this program is recommended due to the reallocation of resources to the Department of Economic Development.

Departmental Budgets



Program 4: Operations - Human Services

Description: This program facilitates the City's Human Services Policy grant process and monitors partner agencies.

Goal: Collaborate with community stakeholders to improve services provided by non-profits that receive City resources.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 231,570 | \$ 212,120 | \$ (19,450) | \$ 218,430 |
| Other Expenses | \$ 4,101,210 | \$ 3,020,000 | \$ (1,081,210) | \$ 3,107,580 |
| Operating Total | \$ 4,332,780 | \$ 3,232,120 | \$ (1,100,660) | \$ 3,326,010 |
| Employee Benefits | \$ 84,400 | \$ 83,810 | \$ (590) | \$ 84,590 |
| Total | \$ 4,417,180 | \$ 3,315,930 | \$ (1,101,250) | \$ 3,410,600 |
| Consolidated Plan Projects | \$ 2,647,940 | \$ 1,750,000 | \$ (897,940) | \$ 1,750,000 |
| Total Full-Time Equivalent Positions | \$ 4.0 | 4.0 | 0.0 | 4.0 |

2009 Significant Program Changes

Title: Addition of Funding for the Community Police Partnering Center

Budget Amount: \$200,000 **Fund:** General Fund **FTE:**

Description:

This represents an increase in funding for the Community Police Partnering Center.

Comment/Recommendation:

This increase is recommended due to the important role the Community Police Partnering Center plays in reducing crime through strengthen relationships between police and communities in the City of Cincinnati.

Departmental Budgets



Title: Transfer of Non-Personnel to the Department of Economic Development

Budget Amount: (\$37,900) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a shift of non-personnel funding from the Department of Community Development to the Department of Economic Development. Funding will support the Business Development staff transferred from the Department of Community Development to the Department of Economic Development.

Comment/Recommendation:

This shift in funding is recommended due to the reallocation of resources to the Department of Economic Development.

Title: Elimination of the Off the Streets Initiative Funding

Budget Amount: (\$50,000) **Fund:** General Fund **FTE:**

Description:

This represents a decrease in one-time funding of \$50,000 for Cincinnati Union Bethel's Off the Streets Initiative.

Comment/Recommendation:

This decrease is recommended due to the one-time nature of funding for this program.

Title: Human Services Funding Decrease

Budget Amount: (\$98,180) **Fund:** General Fund **FTE:**

Description:

This represents a decrease in funding of \$98,180 for the Human Services Policy from the 2008 funding level of \$2,523,180. Human Services Policy funding in 2009 would total \$2,425,000.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund Resources.

Title: Elimination of the Postponing Sexual Involvement Funding

Budget Amount: (\$100,000) **Fund:** General Fund **FTE:**

Description:

This represents a decrease in one-time funding of \$100,000 for the Postponing Sexual Involvement program.

Comment/Recommendation:

This decrease is recommended due to the one-time nature of funding for this program.

Departmental Budgets



Title: Eliminate Funding for the Everybody Rides Metro Program

Budget Amount: (\$250,000) **Fund:** Income Tax Transit **FTE:** 0.0

Description:

This represents a decrease in one-time funding for the Everybody Rides Metro program.

Comment/Recommendation:

This decrease is recommended due to the one-time nature of funding for this program.

Title: Remove CIRV Funding from the Department of Community Development

Budget Amount: (\$783,030) **Fund:** General Fund **FTE:**

Description:

This represents the shift of funding for the Cincinnati Initiative to Reduce Violence (CIRV) from the Department of Community Development to the City Manager's Office. CIRV is a public safety initiative which targets the most violent offenders in order to dramatically reduce homicides in the city.

Comment/Recommendation:

This shift is recommended to better align service delivery of this contract.

Program Measures

Objective:

Maximize the effectiveness of agencies supported by Human Services funding through enhanced monitoring of performance based contracts.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percent of Human Services agencies that meet or exceed performance goals outlined in the contract. | N/A | 90% | 90% |

Departmental Budgets



Program 5: Arts Administration Program

Description: This program provides administrative support for the Arts grants program funded by the City.

Goal: To provide support to Cincinnati's emerging and established artist and arts organizations and increases access to arts experiences for Cincinnati residents.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 70,040 | \$ 73,840 | \$ 3,800 | \$ 76,040 |
| Other Expenses | \$ 133,650 | \$ 68,650 | \$ (65,000) | \$ 70,650 |
| Operating Total | \$ 203,690 | \$ 142,490 | \$ (61,200) | \$ 146,690 |
| Employee Benefits | \$ 26,440 | \$ 29,140 | \$ 2,700 | \$ 29,270 |
| Total | \$ 230,130 | \$ 171,630 | \$ (58,500) | \$ 175,960 |
| Total Full-Time Equivalent Positions | \$ 1.0 | 1.0 | 0.0 | 1.0 |

2009 Significant Program Changes

Title: Arts Program Funding Decrease

Budget Amount: (\$65,000) **Fund:** General Fund

FTE:

Description:

This represents a decrease in funding in the Arts Administration Program within the Department of Community Development. The amount budgeted in the expert services line item for this program represents \$65,000 in resources above the current level of commitment to the Arts Consortium contract, which is funded through this line item.

Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund Resources.

Program Measures

Objective:

Administer the Arts Grants allocation by completing the annual allocation for individual arts grants and the Arts Consortium.

Performance Measure:

Percent of projects that meet their progress targets for the fiscal year.

| | 2007 Actual | 2008 Target | 2009 Target |
|--|----------------|----------------|----------------|
| | N/A | 80% | 80% |

Departmental Budgets



Program 6: Property Maintenance Code Enforcement

Description: This program includes all of the inspections staff that perform property maintenance and code enforcement actions for the City.

Goal: Inspect existing residential and commercial buildings to ensure that the buildings are safe, sanitary, and conform to the Property Maintenance and Zoning Codes.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,119,810 | \$ 1,084,910 | \$ (34,900) | \$ 1,108,880 |
| Other Expenses | \$ 131,060 | \$ 157,680 | \$ 26,620 | \$ 162,260 |
| Operating Total | \$ 1,250,870 | \$ 1,242,590 | \$ (8,280) | \$ 1,271,140 |
| Employee Benefits | \$ 421,670 | \$ 425,400 | \$ 3,730 | \$ 423,980 |
| Total | \$ 1,672,540 | \$ 1,667,990 | \$ (4,550) | \$ 1,695,120 |
| Capital Projects | \$ | \$ 285,300 | \$ 285,300 | \$ 249,000 |
| Consolidated Plan Projects | \$ 1,350,000 | \$ 1,694,080 | \$ 344,080 | \$ 2,018,630 |
| Total Full-Time Equivalent Positions | \$ 30.0 | 33.0 | 3.0 | 33.0 |

2009 Significant Program Changes

Title: Transfer Housing Non-Personnel to Code Enforcement Personnel

Budget Amount: \$13,320

Fund: General Fund

FTE:

Description:

This represents a transfer in funding from the Housing Development program non-personnel budget for increases in the Property Maintenance Code Enforcement program personnel costs. Of the transferred amount \$8,320 was included in order to cover budgeted salaries. The remaining \$5,000 was included to cover anticipated salary increases in 2009.

Comment/Recommendation:

This transfer is recommended to meet the personnel needs within the Property Maintenance Code Enforcement program.

Departmental Budgets



Title: Addition of Three Inspector Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** 3.0

Description:

This represents the addition of three inspector positions to the Property Maintenance Code Enforcement program. The costs associated with the three inspector positions will be covered through an increase in billing for salaries to Vacant Building Maintenance Fund 347. This will include billing 25% of personnel costs for the following individuals to the fund: one Division Manager, one Assistant Supervisor of Inspections, seven Inspectors, including the three new Inspectors, one Administrative Technician, and one Clerk Typist 3.

Comment/Recommendation:

This increase in personnel is recommended due to the priority City Council and the City Administration has placed on Code Enforcement inspection work. One Inspector 1 position was added in mid-2008. Therefore an increase of three Inspector 1 positions in the Property Maintenance Code Enforcement program has occurred since the 2008 Approved Budget.

Title: Program Budget Realignment

Budget Amount: (\$72,560) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in personnel expense in the Property Maintenance Code Enforcement program due to reimbursing salaries from Community Development Block Grant projects and the Vacant Building Maintenance Fund 347 at a higher level.

Comment/Recommendation:

This savings in the Property Maintenance Code Enforcement program was transferred to the other programs within the department to provide for increased personnel needs.

Program Measures

Objective:

Follow-up on orders issued and escalation of enforcement action using Administrative, Criminal, or Civil remedies, such as conduct of "Show Cause Hearings," fines, and filing of criminal and civil complaints.

Performance Measure:

Achieve a 5% decrease in the average time in calendar days for progressing from inspector's report to either voluntary compliance or the initiation of administrative or judicial action.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| | Actual | Target | Target |
| | N/A | 5% | 5% |

Departmental Budgets



Objective:

Re-inspection of the properties, meetings with the owner and other contact to encourage voluntary compliance with the code.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of code violations brought into voluntary compliance prior to initiation of administrative or judicial action. | N/A | 40% | 40% |

Objective:

To barricade open vacant buildings within 15 days of the completion of the required owner's notification.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of buildings barricaded within 15 calendar days. | 94% | 98% | 98% |

Departmental Budgets



Duke Energy Convention Center

Mission: The Duke Energy Convention Center contributes to the economic growth and stability of Cincinnati by providing a facility to host international, national, and regional conventions and trade shows, as well as public expositions and other meetings.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|-----------------------|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Other Expenses | \$ 6,272,500 | \$ 6,307,170 | \$ 34,670 | \$ 7,040,810 |
| Operating Total | \$ 6,272,500 | \$ 6,307,170 | \$ 34,670 | \$ 7,040,810 |
| General Fund Overhead | \$ 11,070 | \$ | \$ (11,070) | \$ |
| Total | \$ 6,283,570 | \$ 6,307,170 | \$ 23,600 | \$ 7,040,810 |
| Capital Projects | \$ 569,800 | \$ 230,000 | \$ (339,800) | \$ 536,800 |
| Program Revenue | \$ 6,875,640 | \$ 6,481,430 | \$ (394,210) | \$ 7,549,550 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Duke Energy Convention Center

PROGRAM SUMMARIES

Program 1: Duke Energy Convention Center

Description: The Duke Energy Convention Center program oversees the management agreement between Global Spectrum, LP and the City of Cincinnati.

Goal: To manage all contracts related to the use of the convention center and to responsibly handle all financial and administrative functions including scheduling events and developing new customers at the center.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|-----------------------|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Other Expenses | \$ 6,272,500 | \$ 6,307,170 | \$ 34,670 | \$ 7,040,810 |
| Operating Total | \$ 6,272,500 | \$ 6,307,170 | \$ 34,670 | \$ 7,040,810 |
| General Fund Overhead | \$ 11,070 | | \$ (11,070) | |
| Total | \$ 6,283,570 | \$ 6,307,170 | \$ 23,600 | \$ 7,040,810 |
| Capital Projects | \$ 569,800 | \$ 230,000 | \$ (339,800) | \$ 536,800 |
| Program Revenue | \$ 6,875,640 | \$ 6,481,430 | \$ (394,210) | \$ 7,549,550 |

2009 Significant Program Changes

Title: Duke Energy Convention Center Program Non-Personnel Savings

Budget Amount: (\$140,950) **Fund:** Convention Center **FTE:** 0.0

Description:

This reduction is related to reduced anticipated non-personnel expenditures such as data processing, building insurance, and expert services.

Comment/Recommendation:

This reduction is recommended in order to align the budget to actual anticipated expenses.

2010 Significant Program Changes

Departmental Budgets



Title: 2010 Increase for Global Spectrum Contract

Budget Amount: \$550,730

Fund: Convention Center

FTE:

Description:

This represents an increase of \$550,730 for payment to Global Spectrum to operate the Convention Center in 2010.

Comment/Recommendation:

This increase is recommended for Global Spectrum to manage and operate the Convention Center in 2010, bringing the total recommendation for Global Spectrum in 2010 to \$6,576,020. This increase is primarily due to an anticipated increase in convention and meeting bookings for 2010.

Program Measures

Objective:

Increase community or intra-City partnerships that increase department efficiency and effectiveness in solving recurring problems each year.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Achieve at least 30% utilization of Small Business Enterprise firms based on contract values. | 32% | 30% | 30% |

Objective:

Maintain program self-sufficiency by maintaining a fund balance that is 5% of revenue.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Achieve a 5% Convention Center Fund balance. | 20% | 5% | 5% |

Objective:

Obtain a customer satisfaction rating of 4.5 from a possible 5.0 on post event customer surveys.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Achieve a customer satisfaction rating of 4.5 or more of customers surveyed. | 4.4 | 4.5 | 4.5 |

Objective:

Reduce the amount of energy used by the Convention Center by 4% each year by implementing the department's Energy Management Plan.

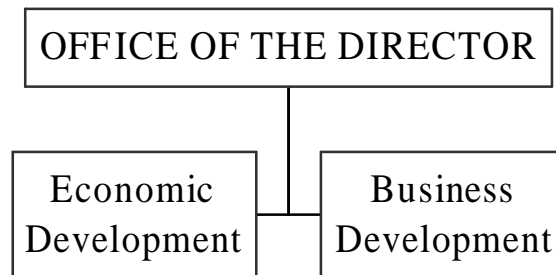
| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Achieve a 4% reduction in the amount of energy used by the Convention Center within one year. | N/A | 4% | 4% |

Departmental Budgets



Economic Development

Mission: The Mission of the Economic Development Department of the City of Cincinnati is to work with entities to create and retain jobs and new investment within the City in order to expand the City's tax base.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 0 | \$ 613,870 | \$ 613,870 | \$ 631,780 |
| Other Expenses | \$ 0 | \$ 742,770 | \$ 742,770 | \$ 764,300 |
| Operating Total | \$ | \$ 1,356,640 | \$ 1,356,640 | \$ 1,396,080 |
| Employee Benefits | \$ 0 | \$ 240,520 | \$ 240,520 | \$ 241,530 |
| Total | \$ | \$ 1,597,160 | \$ 1,597,160 | \$ 1,637,610 |
| Capital Projects | \$ 0 | \$ 3,470,700 | \$ 3,470,700 | \$ 3,498,200 |
| Consolidated Plan Projects | \$ 0 | \$ 2,025,000 | \$ 2,025,000 | \$ 2,025,000 |
| Total Full-Time Equivalent Positions | 0.0 | 17.0 | 17.0 | 17.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Economic Development Division
2. Business Development Division

PROGRAM SUMMARIES

Program 1: Economic Development Division

Description: The Economic Development Division provides citywide economic development services, including business recruitment and retention, large-scale real estate development, and downtown development.

Goal: Encourage and grow new business and economic development opportunities that will positively impact Cincinnati.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ | \$ 390,110 | \$ 390,110 | \$ 401,770 |
| Other Expenses | \$ | \$ 374,080 | \$ 374,080 | \$ 384,930 |
| Operating Total | \$ | \$ 764,190 | \$ 764,190 | \$ 786,700 |
| Employee Benefits | \$ | \$ 153,230 | \$ 153,230 | \$ 153,880 |
| Total | \$ | \$ 917,420 | \$ 917,420 | \$ 940,580 |
| Capital Projects | \$ | \$ 1,120,700 | \$ 1,120,700 | \$ 1,453,400 |
| Total Full-Time Equivalent Positions | \$ 0.0 | 7.0 | 7.0 | 7.0 |

2009 Significant Program Changes

Title: Creation of the Economic Development Department

Budget Amount: \$563,100 **Fund:** All Funds **FTE:** 7.0

Description:

This represents the shift of funding and staff from the Economic Development Division of the Office of the City Manager to the Department of Economic Development.

Comment/Recommendation:

This shift in funding and staff is consistent with the organization plan for the Department of Economic Development.

Departmental Budgets



Title: Addition of Urban Development Property Operations Fund 317 Resources

Budget Amount: \$200,000 **Fund:** Urban Dev Property Operations **FTE:** 0.0

Description:

This represents the addition of funding from the Urban Development Property Operations Fund 317. This funding will primarily be used for payment of property taxes for properties the Department of Economic Development owns and plans to develop.

Comment/Recommendation:

This increase is recommended and will allow the department to utilize other resources previously used to pay property taxes, including capital resources, more strategically.

Title: Reduce Funding for Tuition Reimbursement

Budget Amount: (\$10,000) **Fund:** General Fund **FTE:**

Description:

This represents a decrease of \$10,000 in tuition reimbursement.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Program Measures

Objective:

Develop retail and commercial opportunities in the central business district.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of 25 retailers and/or developers who Economic Development met with at the International Council of Shopping Centers Trade Show and Deal Making conference. | N/A | 100% | 100% |

Objective:

Increase employment opportunities in the City of Cincinnati.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of 50 citizens/clients who Economic Development provided technical service assistance/issue resolution services to in the last year. | N/A | 100% | 100% |

Departmental Budgets



Objective:

Maintain existing employment base and create new employment opportunities in the City of Cincinnati.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of 25 major (50+ employees) employers Economic Development conducted Business Retention Visits with in the past year. | N/A | 100% | 100% |

Objective:

Promote economic growth in the City of Cincinnati.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Leverage private capital at an average ratio of 3:1 for each dollar of City funding received on projects each year. | N/A | 3:1 | 3:1 |

Departmental Budgets



Program 2: Business Development Division

Description: The Business Development Division provides support for the following programs: small business development, industrial redevelopment, neighborhood business district improvements, and tax incentive programs.

Goal: Increase economic activity and provide support to businesses in the City's fifty-two neighborhoods.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ | \$ 223,760 | \$ 223,760 | \$ 230,010 |
| Other Expenses | \$ | \$ 368,690 | \$ 368,690 | \$ 379,370 |
| Operating Total | \$ | \$ 592,450 | \$ 592,450 | \$ 609,380 |
| Employee Benefits | \$ | \$ 87,290 | \$ 87,290 | \$ 87,650 |
| Total | \$ | \$ 679,740 | \$ 679,740 | \$ 697,030 |
| Capital Projects | \$ | \$ 2,350,000 | \$ 2,350,000 | \$ 2,044,800 |
| Consolidated Plan Projects | \$ | \$ 2,025,000 | \$ 2,025,000 | \$ 2,025,000 |
| Total Full-Time Equivalent Positions | \$ 0.0 | 10.0 | 10.0 | 10.0 |

2009 Significant Program Changes

Title: Creation of the Economic Development Department

Budget Amount: \$697,490

Fund: All Funds

FTE: 10.0

Description:

This represents the shift of funding and staff from the Business Development Division of the Department of Community Development to the Department of Economic Development.

Comment/Recommendation:

This shift in funding and staff is consistent with the organization plan for the Department of Economic Development.

Departmental Budgets



Title: Transfer of Non-Personnel from the Department of Community Development

Budget Amount: \$69,240 **Fund:** All Funds **FTE:** 0.0

Description:

This represents a shift of non-personnel funding from the Department of Community Development to the Department of Economic Development. This funding will support the Business Development staff transferred from the Department of Community Development to the Department of Economic Development.

Comment/Recommendation:

This shift in funding is recommended due to the need to reallocate resources to establish the Department of Economic Development.

Title: Add 1.0 Senior Accountant

Budget Amount: \$61,580 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the addition of 1.0 Senior Accountant to support the Department of Economic Development. This position is funded by moving \$61,580 of the \$130,820 in non-personnel resources transferred from the Department of Community Development to personnel.

Comment/Recommendation:

This increase is recommended due to the need for adequate accounting support for the Department of Economic Development.

Title: Transfer one Community Development Analyst

Budget Amount: (\$44,160) **Fund:** General Fund **FTE:** -1.0

Description:

This position will be moved from Business Development to the Housing Development Program in the Department of Community Development. The position will be responsible for the Capital Arts Grants and Downtown Housing projects.

Comment/Recommendation:

This shift is necessary in order to provide staff resources for the Capital Arts Grants and Downtown Housing projects.

Departmental Budgets



Title: Scenic View Study Recommendations

Budget Amount: (\$102,800) **Fund:** General Fund **FTE:**

Description:

This represents a decrease in one-time funding for implementation of the Scenic View Study Recommendations.

Comment/Recommendation:

This decrease is recommended. Funding for implementation of the Scenic View Study Recommendations was intended to be a one-time appropriation.

Title: Transfer of Findlay Market Operating Support

Budget Amount: (\$115,000) **Fund:** General Fund **FTE:**

Description:

The funding for the Corporation for Findlay Market has been placed in Business Development's budget for several years. This funding includes \$115,000 in General Fund resources. The City Manager's Office currently administers the contract with the Corporation for Findlay Market. This contract funds operating costs associated with running the Findlay Market, a city-owned facility. This contract does not fit within Business Development's mission or business plan, and has not been a monitoring responsibility of Business Development in recent years.

Comment/Recommendation:

This change is recommended. The funding will be moved to the Facilities Management Division of the Department of Public Services.

Program Measures

Objective:

Facilitate the completion of loan products for small businesses. Provide networking opportunities and assistance with marketing to existing small business through non-profit agencies. Provide direct assistance to small and emerging businesses.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|-------------------------------------|------------------------|------------------------|------------------------|
| Percent of 130 businesses assisted. | 175% | 100% | 100% |

Objective:

Identify, purchase, and prepare sites for redevelopment.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percent of 5 acres prepared for development each year. | 0% | 100% | 100% |

Departmental Budgets



Objective:

Implement 5 new neighborhood business district improvement projects, such as streetscapes and other public improvements. Also work with communities to apply and implement minor projects through the Neighborhood Business Support Program.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of 5 new Neighborhood Business District projects implemented. | 200% | 100% | 100% |

Objective:

Provide excellent service to City residents in the area of neighborhood business district development.

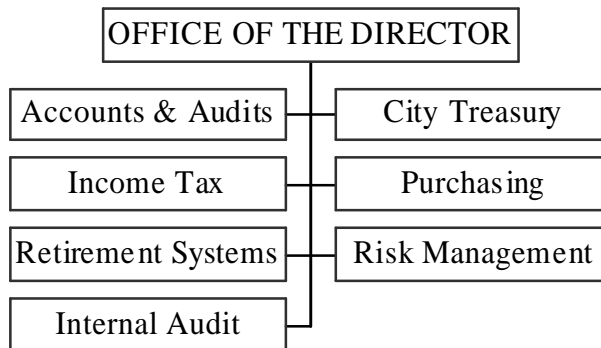
| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of citizens who believe that their Neighborhood Business District is improving. | N/A | N/A | 20% |

Departmental Budgets



Finance

Mission: The mission of the Finance Department is to serve as a strong steward of public financial resources, contribute to the financial strength of the City, and provide quality financial services to customers. This mission is accomplished through the functions and duties of: the Office of the Director, Accounts & Audits, City Treasury, Income Tax, Internal Audit, Purchasing, Retirement Systems, and Risk Management.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 5,606,780 | \$ 5,468,410 | \$ (138,370) | \$ 5,622,630 |
| Other Expenses | \$ 3,003,730 | \$ 2,990,990 | \$ (12,740) | \$ 3,077,730 |
| Equipment | \$ 3,340 | \$ | \$ (3,340) | \$ |
| Operating Total | \$ 8,613,850 | \$ 8,459,400 | \$ (154,450) | \$ 8,700,360 |
| Employee Benefits | \$ 2,298,980 | \$ 2,383,120 | \$ 84,140 | \$ 2,405,620 |
| General Fund Overhead | \$ 38,280 | \$ 36,540 | \$ (1,740) | \$ 38,530 |
| Debt Service | \$ 65,070,000 | \$ 76,227,130 | \$ 11,157,130 | \$ 64,029,180 |
| Total | \$ 76,021,110 | \$ 87,106,190 | \$ 11,085,080 | \$ 75,173,690 |
| Internal Service Funds | \$ 3,978,260 | \$ 4,370,320 | \$ 392,060 | \$ 4,494,650 |
| Capital Projects | \$ 124,300 | \$ 97,900 | \$ (26,400) | \$ 77,700 |
| Consolidated Plan Projects | \$ 8,000 | \$ 8,000 | \$ - | \$ 8,000 |
| Program Revenue | \$ 35,479,173 | \$ 32,911,372 | \$ (2,567,801) | \$ 32,911,372 |
| Total Full-Time Equivalent Positions | 134.7 | 132.3 | (2.5) | 132.3 |

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|--|---------------------------------------|
| 1. Administration | 9. CDBG Loan Program |
| 2. Financial Reporting and Monitoring | 10 Risk Management |
| 3. Payroll Preparation | 11 Income Tax |
| 4. Debt Management | 12 Procurement |
| 5. Cash Management/Banking | 13 Contract Compliance |
| 6. Delinquent Accounts | 14 Printing and Stores |
| 7. Licensing, Admission Tax & Transient Occupa | 15 Employee Retirement System |
| 8. Parking Revenue Collections | 16 Performance and Operational Audits |

PROGRAM SUMMARIES

Program 1: Administration

Description: Consists of the Finance Director, Assistant Finance Director, and an Administrative Specialist.

Goal: To contribute to the financial strength of the City by being a strong steward of public financial services and to provide quality financial services to customers.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 265,150 | \$ 252,450 | \$ (12,700) | \$ 260,000 |
| Other Expenses | \$ 22,570 | \$ 35,870 | \$ 13,300 | \$ 36,920 |
| Equipment | \$ 3,340 | | \$ (3,340) | |
| Operating Total | \$ 291,060 | \$ 288,320 | \$ (2,740) | \$ 296,920 |
| Employee Benefits | \$ 98,930 | \$ 98,000 | \$ (930) | \$ 98,420 |
| Total | \$ 389,990 | \$ 386,320 | \$ (3,670) | \$ 395,340 |
| Total Full-Time Equivalent Positions | \$ 3.0 | 3.0 | 0.0 | 3.0 |

2009 Significant Program Changes

Departmental Budgets



Title: Reduction in Non-Local Travel Budget

Budget Amount: (\$5,000)

Fund: General Fund

FTE:

Description:

This reduction would reduce funding for non-local travel expense to match funding with historical usage levels.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Program Measures

Objective:

To maintain general obligation bond ratings of Aa1/AA+ or better each year. Aa1 and AA+ are Moody's and Standard & Poor's rating symbols, respectively, for "high quality."

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| General Obligation Bond ratings of Aa1/AA+ or better. | Aa1/AA+ | Aa1/AA+ | Aa1/AA+ |

Objective:

To respond effectively to other departments inquires and requests.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of web surveyed respondents who were satisfied or extremely satisfied. | N/A | 85% | 85% |

Departmental Budgets



Program 2: Financial Reporting and Monitoring

Description: Prepares revenue estimates and financial analyses. Maintains records and prepares reports on the financial position of each fund and project. Monitors expenditures. Disburses payments to vendors. Prepares the City's Comprehensive Annual Financial Report (CAFR) and the Tentative Tax Budget. Coordinates the preparation of the annual Cost Allocation Plan and indirect cost rates for Federal grants. Reconciles property tax revenue from Hamilton County.

Goal: To strengthen City government by providing financial information to stakeholders and to be responsible financial stewards through the monitoring of certain revenues and expenditures and through the reporting of the City's financial information.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,098,490 | \$ 1,135,060 | \$ 36,570 | \$ 1,167,170 |
| Other Expenses | \$ 71,330 | \$ 77,010 | \$ 5,680 | \$ 79,240 |
| Operating Total | \$ 1,169,820 | \$ 1,212,070 | \$ 42,250 | \$ 1,246,410 |
| Employee Benefits | \$ 413,880 | \$ 450,750 | \$ 36,870 | \$ 456,510 |
| General Fund Overhead | \$ 14,380 | \$ 14,660 | \$ 280 | \$ 14,980 |
| Total | \$ 1,598,080 | \$ 1,677,480 | \$ 79,400 | \$ 1,717,900 |
| Total Full-Time Equivalent Positions | \$ 19.3 | 19.0 | (0.3) | 19.0 |

2009 Significant Program Changes

Title: Reimbursement to the Administration Program

Budget Amount: \$9,870 **Fund:** Urban Renewal Debt Retirement **FTE:** 0.0

Description:

This increase would allow for a reimbursement to the Administration program for work that program performs related to tax increment financing (TIF) projects.

Comment/Recommendation:

This increase is recommended, as the Administration program's staff perform some duties related to TIF projects.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$8,840 **Fund:** General Fund **FTE:** -0.3

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

Report the financial position of the City on a monthly basis.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Report completed and sent to Administration within 10 days after the books have been closed for the month | 80% | 100% | 100% |

Objective:

To annually receive an Unqualified (Clean) Audit Opinion for the Comprehensive Annual Financial Review

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| To annually receive the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA). | Received | Received | Received |
| To annually receive an Unqualified (Clean) Audit Opinion for the Comprehensive Annual Financial Review (CAFR). | Received | Received | Received |

Departmental Budgets



Program 3: Payroll Preparation

Description: Processes biweekly payroll for approximately 6,500 employees, interprets and implements government regulations, and reconciles all employee deductions and tax deposits.

Goal: To provide professional accounting support to agencies to allow for timely processing of payroll.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 161,050 | \$ 159,090 | \$ (1,960) | \$ 163,830 |
| Other Expenses | \$ 12,000 | \$ 8,880 | \$ (3,120) | \$ 9,140 |
| Operating Total | \$ 173,050 | \$ 167,970 | \$ (5,080) | \$ 172,970 |
| Employee Benefits | \$ 58,760 | \$ 61,840 | \$ 3,080 | \$ 62,100 |
| Total | \$ 231,810 | \$ 229,810 | \$ (2,000) | \$ 235,070 |
| Total Full-Time Equivalent Positions | 2.3 | 2.0 | (0.3) | 2.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$8,840) **Fund:** General Fund **FTE:** -0.3

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Program 4: Debt Management

Description: Manages general obligation debt repayment.

Goal: To maintain all records related to bonds and notes issued by the City of Cincinnati.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 186,360 | \$ 191,220 | \$ 4,860 | \$ 196,570 |
| Other Expenses | \$ 1,607,510 | \$ 1,638,340 | \$ 30,830 | \$ 1,685,850 |
| Operating Total | \$ 1,793,870 | \$ 1,829,560 | \$ 35,690 | \$ 1,882,420 |
| Debt Service | \$ 65,070,000 | \$ 76,227,130 | \$ 11,157,130 | \$ 64,029,180 |
| Total | \$ 66,863,870 | \$ 78,056,690 | \$ 11,192,820 | \$ 65,911,600 |
| Program Revenue | \$ 18,814,526 | \$ 19,305,700 | \$ 491,174 | \$ 19,305,700 |
| Total Full-Time Equivalent Positions | \$ 3.0 | 3.0 | 0.0 | 3.0 |

2009 Significant Program Changes

Title: Increase in Debt Service

Budget Amount: \$11,157,130 **Fund:** Bond Retirement **FTE:** 0.0

Description:

This increase would provide for the debt service payments and refunds scheduled for 2009.

Comment/Recommendation:

This increase is recommended to ensure that scheduled debt service payments and refunds are remitted on time.

Title: Reimbursement to the Administration Program

Budget Amount: \$31,770 **Fund:** Bond Retirement **FTE:** 0.0

Description:

This increase would allow for a reimbursement to the Administration program for work that program performs related to debt issuances and debt retirement.

Comment/Recommendation:

This increase is recommended, as the Administration program's staff perform some duties related to debt issuances and debt retirement.

Departmental Budgets



Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$14,800) **Fund:** Bond Retirement **FTE:** 0.0

Description:

This decrease would reduce miscellaneous non-personnel line items to better align resources with projected expenditures.

Comment/Recommendation:

This decrease is recommended.

Title: Reduced Salary Costs

Budget Amount: (\$30,240) **Fund:** Bond Retirement **FTE:** 0.0

Description:

This reduction would align the personnel budget with the current salaries within the program. Due to turnover, salary costs have been reduced.

Comment/Recommendation:

This reduction is recommended to properly align the personnel budget with projected personnel costs for 2009.

Program Measures

Objective:

To ensure that all debt service payments for City notes and bonds are paid on the date that the payment is due.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of debt service payments remitted on time. | 100% | 100% | 100% |

Departmental Budgets



Program 5: Cash Management/Banking

Description: Provides assistance to all City agencies to facilitate prompt deposit of all money due to or belonging to the City of Cincinnati.

Goal: To enhance City revenues by earning investment returns in excess of the U.S. Treasury benchmark and improve operating efficiencies by increased use of electronic payments.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 199,920 | \$ 216,180 | \$ 16,260 | \$ 222,150 |
| Other Expenses | \$ 92,930 | \$ 93,780 | \$ 850 | \$ 96,500 |
| Operating Total | \$ 292,850 | \$ 309,960 | \$ 17,110 | \$ 318,650 |
| Employee Benefits | \$ 74,140 | \$ 84,490 | \$ 10,350 | \$ 84,670 |
| Total | \$ 366,990 | \$ 394,450 | \$ 27,460 | \$ 403,320 |
| Program Revenue | \$ 7,322,850 | \$ 7,994,550 | \$ 671,700 | \$ 7,994,550 |
| Total Full-Time Equivalent Positions | \$ 5.0 | 5.0 | 0.0 | 5.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$7,270 **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To earn a return equivalent to or exceeding the moving average return on two-year U.S. Treasury Notes (benchmark).

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|----------------------|----------------|----------------|----------------|
|----------------------|----------------|----------------|----------------|

Departmental Budgets



Rate of return on invested City funds verses benchmark (BM) rate of return on U.S. Treasury Notes. BM+.09% BM or BM+ BM or BM+

Objective:

To increase the number of vendor payments made electronically.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of all payments made electronically. | N/A | 10% | 25% |

Departmental Budgets



Program 6: Delinquent Accounts

Description: Pursues delinquent collections after City agencies have been unsuccessful in collecting for provided services.

Goal: To improve collections by more promptly referring delinquent accounts to the Law Department or outside collection agencies.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 51,620 | \$ 47,260 | \$ (4,360) | \$ 48,650 |
| Other Expenses | \$ 53,080 | \$ 54,570 | \$ 1,490 | \$ 56,150 |
| Operating Total | \$ 104,700 | \$ 101,830 | \$ (2,870) | \$ 104,800 |
| Employee Benefits | \$ 18,920 | \$ 18,170 | \$ (750) | \$ 18,250 |
| Total | \$ 123,620 | \$ 120,000 | \$ (3,620) | \$ 123,050 |
| Total Full-Time Equivalent Positions | \$ 1.0 | 1.0 | 0.0 | 1.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$5,720) **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To obtain City agency approval to refer past due collections prior to 120 days past due.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Ratio of past due accounts referred between 120 and 130 days to the total number of past due accounts. | 0% | 60% | 75% |

Departmental Budgets



Program 7: Licensing, Admission Tax & Transient Occupancy Tax

Description: Provides for the accurate and timely collection of approximately 56 licenses issued by the City.

Goal: To improve renewal rates for business licensing.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 47,280 | \$ 46,200 | \$ (1,080) | \$ 47,600 |
| Other Expenses | \$ 13,180 | \$ 13,550 | \$ 370 | \$ 13,940 |
| Operating Total | \$ 60,460 | \$ 59,750 | \$ (710) | \$ 61,540 |
| Employee Benefits | \$ 17,280 | \$ 18,160 | \$ 880 | \$ 18,250 |
| Total | \$ 77,740 | \$ 77,910 | \$ 170 | \$ 79,790 |
| Program Revenue | \$ 4,685,597 | \$ 4,914,942 | \$ 229,345 | \$ 4,914,942 |
| Total Full-Time Equivalent Positions | \$ 1.5 | 1.5 | 0.0 | 1.5 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$1,550) **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To forward 98% of all renewal applications 30 days prior to license expiration.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|----------------|----------------|----------------|
| Percentage of license applications mailed 30 days prior to license expiration. | N/A | 98% | 98% |

Departmental Budgets



Program 8: Parking Revenue Collections

Description: Collects and receipts parking revenues.

Goal: To ensure parking revenues are collected and receipted securely and accurately and delivered by armored car contractor in a timely manner.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 76,980 | \$ 74,220 | \$ (2,760) | \$ 75,700 |
| Other Expenses | \$ 68,170 | \$ 74,090 | \$ 5,920 | \$ 76,240 |
| Operating Total | \$ 145,150 | \$ 148,310 | \$ 3,160 | \$ 151,940 |
| Employee Benefits | \$ 26,410 | \$ 26,430 | \$ 20 | \$ 27,130 |
| General Fund Overhead | \$ 6,580 | \$ 6,620 | \$ 40 | \$ 6,380 |
| Total | \$ 178,140 | \$ 181,360 | \$ 3,220 | \$ 185,450 |
| Total Full-Time Equivalent Positions | \$ 2.0 | 2.0 | 0.0 | 2.0 |

Program Measures

Objective:

To ensure parking meter revenues are accurately counted and delivered by armored car contractor to bank within one business day from the date of collection.

Performance Measure:

Percentage of days deposits are delivered within one day relative to total number of business days.

| | 2007 Actual | 2008 Target | 2009 Target |
|---|----------------|----------------|----------------|
| Percentage of days deposits are delivered within one day relative to total number of business days. | 97% | 97% | 97% |

Departmental Budgets



Program 9: CDBG Loan Program

Description: Monitors loan repayments and escrow payments of the City's Community Development Block Grant.

Goal: To accurately and timely monitor loan and escrow payments of the Community Development Block Grant.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 77,800 | \$ 77,510 | \$ (290) | \$ 79,820 |
| Other Expenses | \$ 890 | \$ 910 | \$ 20 | \$ 940 |
| Operating Total | \$ 78,690 | \$ 78,420 | \$ (270) | \$ 80,760 |
| Employee Benefits | \$ 27,810 | \$ 31,170 | \$ 3,360 | \$ 32,080 |
| Total | \$ 106,500 | \$ 109,590 | \$ 3,090 | \$ 112,840 |
| Total Full-Time Equivalent Positions | \$ 1.0 | 1.0 | 0.0 | 1.0 |

Program Measures

Objective:

To review bank reconciliations prepared by loan servicing contractor, update individual loan payment records, and prepare internal loan reports no later than the last day of the month.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|----------------|----------------|----------------|
| Percentage of months that work is completed timely. | 83% | 92% | 92% |

Departmental Budgets



Program 10: Risk Management

Description: Monitors the City's insurance program. Provides employee safety services to departments in field audits and training. Provides employee health services. Maintains current benefits and workers' compensation rates.

Goal: To maintain current levels of insurance protection, to continue the employee safety program, to provide medical management services to all injured City employees, to seek ways to improve employee health, and to manage workers' compensation costs.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ | \$ 54,600 | \$ 54,600 | \$ 56,240 |
| Other Expenses | \$ 167,410 | \$ 172,100 | \$ 4,690 | \$ 177,090 |
| Operating Total | \$ 167,410 | \$ 226,700 | \$ 59,290 | \$ 233,330 |
| Employee Benefits | \$ 100,340 | \$ 147,830 | \$ 47,490 | \$ 152,120 |
| General Fund Overhead | \$ | \$ | \$ - | \$ 9,990 |
| Total | \$ 267,750 | \$ 374,530 | \$ 106,780 | \$ 395,440 |
| Internal Service Funds | \$ 970,640 | \$ 1,278,160 | \$ 307,520 | \$ 1,314,300 |
| Program Revenue | \$ 740,020 | \$ | \$ (740,020) | \$ |
| Total Full-Time Equivalent Positions | \$ 12.0 | 15.0 | 3.0 | 15.0 |

2009 Significant Program Changes

Departmental Budgets



Title: Revamping of the Citywide Employee Safety Program

Budget Amount: \$196,730 **Fund:** Employee Safety **FTE:** 3.0

Description:

This increase would allow for the addition of an Occupational Safety/Health Coordinator, and Environmental/Safety Specialist, and an Administrative Technician to the Employee Safety section of the Risk Management Division. The Citywide Employee Safety Program was decimated by the elimination of the Office of Environmental Management, employee retirements, and budget cuts over the last five years. A Senior Environmental/Safety Specialist has recently retired, and there is a need to restore the coordinator position and additional staff to resurrect this important function. Failure to refocus on employee safety will result in higher payouts for employee injuries.

Comment/Recommendation:

This increase is recommended. Revamping the Employee Safety section will lead to less employee injuries and workers' compensation costs.

Title: Personnel Reimbursements from Risk Management Fund 711

Budget Amount: \$117,400 **Fund:** Risk Management **FTE:** 0.0

Description:

This increase represents personnel reimbursements from Risk Management Fund 711 to Employee Safety Fund 212. Although this program has received reimbursements from this fund in prior years, personnel budgets were not previously prepared for this fund in the Budget Development System.

Comment/Recommendation:

This increase is recommended in order for the program's budget to accurately reflect its funding sources.

Title: Personnel Reimbursements from Workers' Compensation Fund 213

Budget Amount: \$83,170 **Fund:** Employee Workers' Comp **FTE:** 0.0

Description:

This increase represents personnel reimbursements from Workers' Compensation Fund 213 to Employee Safety Fund 212. Although this program has received reimbursements from this fund in prior years, personnel budgets were not previously prepared for this fund in the Budget Development System.

Comment/Recommendation:

This increase is recommended in order for the program's budget to accurately reflect its funding sources.

Departmental Budgets



Title: Personnel Reimbursements from Flexible Benefits Deposits Fund 636

Budget Amount: \$54,160 **Fund:** Flexible Benefit Program **FTE:** 0.0

Description:

This increase represents personnel reimbursements from Flexible Benefits Deposits Fund 636 to Employee Safety Fund 212. Although this program has received reimbursements from this fund in prior years, personnel budgets were not previously prepared for this fund in the Budget Development System.

Comment/Recommendation:

This increase is recommended in order for the program’s budget to accurately reflect its funding sources.

Title: Increased Reimbursement from Risk Management Fund 711

Budget Amount: (\$42,220) **Fund:** Employee Safety **FTE:** 0.0

Description:

This reduction represents an increase in reimbursements from Risk Management Fund 711. The increased reimbursement amount is related to work performed on the City’s employee health care program.

Comment/Recommendation:

This reduction is recommended, as the Risk Management program’s staff perform duties related to the employee health care program.

Title: Reduced Personnel Costs Related to Employee Turnover

Budget Amount: (\$73,720) **Fund:** Employee Safety **FTE:** 0.0

Description:

This reduction represents a decrease in personnel costs related to employee turnover. Staff salaries have been reduced, and the lump sum and sick-with-pay buyback payments budgeted for 2008 are no longer necessary due to the retirement of an employee.

Comment/Recommendation:

This reduction is recommended to properly align the program’s budget with projected expenditures.

Program Measures

Objective:

To effectively manage the City's Commercial Insurance Program by renewing insurance policies at the same or lower premiums.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of renewals where premium amount remained the same or was reduced. | 80% | 50% | 50% |

Departmental Budgets



Objective:

To effectively manage the City's Workers Compensation Program.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Workers compensation rate per \$100 of payroll. | \$1.64 | \$2.00 | \$2.00 |

Objective:

To implement and maintain an incentive based employee health and wellness program.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of employees participating in health and wellness program (an intra-City partnership). | 23% | 50% | 50% |

Departmental Budgets



Program 11: Income Tax

Description: Provides taxpayer service and education, ensures taxpayer compliance with the City's tax code, pursues payment of past due tax liabilities, and processes income tax forms and payments.

Goal: To ensure taxpayer compliance through education and service excellence.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 2,082,250 | \$ 2,181,080 | \$ 98,830 | \$ 2,241,300 |
| Other Expenses | \$ 613,310 | \$ 638,340 | \$ 25,030 | \$ 656,850 |
| Operating Total | \$ 2,695,560 | \$ 2,819,420 | \$ 123,860 | \$ 2,898,150 |
| Employee Benefits | \$ 775,170 | \$ 854,390 | \$ 79,220 | \$ 856,210 |
| Total | \$ 3,470,730 | \$ 3,673,810 | \$ 203,080 | \$ 3,754,360 |
| Capital Projects | \$ 124,300 | \$ 97,900 | \$ (26,400) | \$ |
| Consolidated Plan Projects | \$ 8,000 | \$ 8,000 | \$ - | \$ 8,000 |
| Program Revenue | \$ 496,180 | \$ 496,180 | \$ - | \$ 496,180 |
| Total Full-Time Equivalent Positions | \$ 41.8 | 42.8 | 1.0 | 42.8 |

2009 Significant Program Changes

Title: Establishment of Contractor Education and Field Audit Team

Budget Amount: \$56,210 **Fund:** General Fund **FTE:** 1.0

Description:

This increase would provide funding to begin the creation of a Field Audit Team that would educate building contractors and enforce the income tax code beginning in 2009. This team was requested by the City Council. The increase would provide for one Senior Accountant position, which is expected to generate \$110,000 in General Fund revenue through audit activities.

Comment/Recommendation:

This increase is recommended in order to provide an income tax code enforcement mechanism for the Contractor Registration program. Due to the limited nature of General Fund resources, only one position is recommended at this time. Additional staff for the Field Audit Team may be included in future budgets after the Income Tax Division is able to determine the size of the audit needs from the first year of Contractor Registration Program's implementation.

Program Measures

Departmental Budgets



Objective:

To provide timely and effective customer service.

Performance Measure:

Percentage of customers who were satisfied or very satisfied with the Income Tax Division's services as indicated by the Customer Satisfaction Survey.

Percentage of incoming calls answered within 30 seconds.

| | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of customers who were satisfied or very satisfied with the Income Tax Division's services as indicated by the Customer Satisfaction Survey. | 85% | 85% | 85% |
| Percentage of incoming calls answered within 30 seconds. | 95% | 90% | 90% |

Departmental Budgets



Program 12: Procurement

Description: Performs procurement functions including the competitive bid process, reverse auctions, the demolition bid process, the professional services proposal process, procurement cards, the citywide vendor registration process, and record management for all City contracts.

Goal: To assist all City agencies in the procurement of products and services by using appropriate management techniques, best price policy implementation, and monitoring of purchases in accordance with City of Cincinnati Municipal Code and State statutes.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 558,890 | \$ 637,450 | \$ 78,560 | \$ 655,700 |
| Other Expenses | \$ 110,680 | \$ 129,670 | \$ 18,990 | \$ 133,430 |
| Operating Total | \$ 669,570 | \$ 767,120 | \$ 97,550 | \$ 789,130 |
| Employee Benefits | \$ 230,460 | \$ 259,190 | \$ 28,730 | \$ 261,180 |
| General Fund Overhead | \$ 12,510 | \$ 8,500 | \$ (4,010) | \$ 7,180 |
| Total | \$ 912,540 | \$ 1,034,810 | \$ 122,270 | \$ 1,057,490 |
| Internal Service Funds | \$ 40,140 | | \$ (40,140) | \$ |
| Capital Projects | \$ | \$ | \$ - | \$ 77,700 |
| Program Revenue | \$ 3,420,000 | \$ 200,000 | \$ (3,220,000) | \$ 200,000 |
| Total Full-Time Equivalent Positions | \$ 12.6 | 12.0 | (0.6) | 12.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$51,650 **Fund:** General Fund **FTE:** 0.6

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Transfer Related to the Transfer of the Contract Compliance Program

Budget Amount: \$43,420 **Fund:** General Fund **FTE:** 0.3

Description:

This increase would transfer back to the Procurement program resources for rent and a partial Finance Manager salary that was appropriated to the Contract Compliance program, which has been transferred to the Office of the City Manager.

Comment/Recommendation:

This increase is recommended, as the Procurement program will be responsible for the full amount of these previously shared resources.

Title: Transfer Related to the Transfer of the Contract Compliance Program

Budget Amount: (\$18,390) **Fund:** Income Tax-Infrastructure **FTE:** -0.3

Description:

This decrease would transfer from the Procurement program resources for a partial Contract Compliance Specialist salary that was appropriated to the Procurement program. The Contract Compliance program has been transferred to the Office of the City Manager.

Comment/Recommendation:

This decrease is recommended, as the Procurement program will no longer be responsible for partially funding this previously shared resource.

Title: Program Budget Realignment

Budget Amount: (\$40,940) **Fund:** Reproduction Services **FTE:** -1.2

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To affect procedures related to the purchasing operation that promote the timely handling of all purchasing requisitions for supplies, services, and equipment.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of contracts awarded within 90 days from start of bid process. | N/A | 75% | 80% |

Departmental Budgets



Objective:

To encourage and increase the use of environmentally preferable products and services in all City Departments through vendor review and departmental outreach.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of \$140,000 procurement dollars spent on environmentally preferable products/services. | N/A | 100% | 100% |

Objective:

To identify areas to share, implement procedures to effect, hold workshops to inform and bring aboard other municipalities through the Government Cooperation and Efficiency Project (GCEP).

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Report outcomes of the GCEP effort on a semi-annual basis. | N/A | 2 Reports | 2 Reports |

Departmental Budgets



Program 13: Contract Compliance

Description: The Office of Contract Compliance administers, enforces, and monitors the Small Business Enterprise (SBE) Program, the Equal Employment Opportunity (EEO) Program, the Prevailing Wage laws, the Living Wage Program, and the Meet and Confer provisions to promote full and equal business opportunities with the City of Cincinnati.

Goal: To ensure proper compliance to City contracts.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 344,730 | \$ | \$ (344,730) | \$ |
| Other Expenses | \$ 123,120 | \$ | \$ (123,120) | \$ |
| Operating Total | \$ 467,850 | \$ | \$ (467,850) | \$ |
| Employee Benefits | \$ 136,340 | \$ | \$ (136,340) | \$ |
| General Fund Overhead | \$ 4,810 | \$ 6,760 | \$ 1,950 | \$ |
| Total | \$ 609,000 | \$ 6,760 | \$ (602,240) | \$ |
| Total Full-Time Equivalent Positions | \$ 6.0 | 0.0 | (6.0) | 0.0 |

2009 Significant Program Changes

Title: Realignment from Procurement Due to Transfer of Contract Compliance

Budget Amount: \$18,390 **Fund:** Income Tax-Infrastructure **FTE:** 0.3

Description:

This increase would transfer from the Procurement program resources for a partial Contract Compliance Specialist salary that was appropriated to the Procurement program. The Contract Compliance program has been transferred to the Office of the City Manager.

Comment/Recommendation:

This increase is recommended, as the Procurement program will no longer be responsible for partially funding this previously shared resource.

Departmental Budgets



Title: Realignment to Procurement Due to Transfer of Contract Compliance

Budget Amount: (\$43,420) **Fund:** General Fund **FTE:** -0.3

Description:

This reduction would transfer back to the Procurement program resources for rent and a partial Finance Manager salary that was appropriated to the Contract Compliance program, which has been transferred to the Office of the City Manager.

Comment/Recommendation:

This reduction is recommended, as the Procurement program will be responsible for the full amount of these previously shared resources.

Title: Transfer of Contract Compliance to the Office of the City Manager

Budget Amount: (\$442,820) **Fund:** All Funds **FTE:** -6.0

Description:

This reduction would transfer funding for the Contract Compliance program to the Office of the City Manager. The Contract Compliance program was transferred during June 2008.

Comment/Recommendation:

This reduction is recommended to align resources to the proper program.

Departmental Budgets



Program 14: Printing and Stores

Description: Provides printing, mail, and store services to all City agencies.

Goal: To effectively manage the City's printing, mail, and stores operations.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 50,770 | \$ | \$ (50,770) | \$ |
| Operating Total | \$ 50,770 | \$ | \$ (50,770) | \$ |
| Employee Benefits | \$ 169,390 | \$ 177,350 | \$ 7,960 | \$ 182,490 |
| Total | \$ 220,160 | \$ 177,350 | \$ (42,810) | \$ 182,490 |
| Internal Service Funds | \$ 2,967,480 | \$ 3,092,160 | \$ 124,680 | \$ 3,180,350 |
| Total Full-Time Equivalent Positions | \$ 10.4 | 10.0 | (0.4) | 10.0 |

2009 Significant Program Changes

Title: Program Transfer Realignment

Budget Amount: \$40,940 **Fund:** Reproduction Services **FTE:** 1.2

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Elimination of Supervising Storekeeper Position

Budget Amount: \$0 **Fund:** Reproduction Services **FTE:** -1.0

Description:

This reduction would eliminate a Supervising Storekeeper position. This position was not funded for 2008.

Comment/Recommendation:

This reduction is recommended, as the department does not wish to fill this position.

Departmental Budgets



Title: Program Transfer Realignment

Budget Amount: (\$51,650) **Fund:** General Fund **FTE:** -0.6

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To provide high quality and efficient mail operations to all City departments.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of customers rating mail services as good or better on customer service survey. | N/A | 95% | 95% |

Objective:

To provide to all City departments a general office supply service that is better in price, timeliness, and quality of products than outside vendors.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of customers rating Stores services as good or better on customer service survey. | N/A | 98% | 98% |

Departmental Budgets



Program 15: Employee Retirement System

Description: Administers pension and medical benefits to 4,500 retirees. Provides education, communication, and counseling to 3,300 eligible members of the Cincinnati Retirement System (CRS). Provides investment oversight of \$2.7 billion in investment assets of the CRS. Provides performance, management, and governance related oversight of 20 investment managers. The operating budget for the Employee Retirement System is developed separately from that of the rest of the City organization and is subject to the approval of the Retirement Board.

Goal: To promote long-term financial security for members and maintain the financial health of the retirement fund.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Total Full-Time Equivalent Positions | \$ 8.0 | 9.0 | 1.0 | 9.0 |

2009 Significant Program Changes

Title: New Accounting Position

Budget Amount: \$0 **Fund:** Retirement System **FTE:** 1.0

Description:

This Senior Accountant position would assist with the increased complexity of the Cincinnati Retirement System portfolio and the increased reporting requirements to which the Retirement Office is subject. In 2008, the Retirement Office reimbursed the Accounts & Audits Division of the Finance Department for a 0.5 FTE Senior Accountant position. Adding this position to this program will allow the Retirement Office to be directly responsible for that body of work and allow for additional responsibilities to be performed.

Comment/Recommendation:

This increase is recommended in order to centralize retirement system-related accounting work within the Retirement Office.

Departmental Budgets



Program 16: Performance and Operational Audits

Description: Performs operational and performance audits in order to examine and evaluate the effectiveness and efficiency of management controls in all City departments and independent boards and commissions.

Goal: To identify and recommend management opportunities to reduce cost, improve performance, and increase productivity of personnel and assets.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 405,490 | \$ 396,090 | \$ (9,400) | \$ 407,900 |
| Other Expenses | \$ 47,550 | \$ 53,880 | \$ 6,330 | \$ 55,440 |
| Operating Total | \$ 453,040 | \$ 449,970 | \$ (3,070) | \$ 463,340 |
| Employee Benefits | \$ 151,150 | \$ 155,350 | \$ 4,200 | \$ 156,210 |
| Total | \$ 604,190 | \$ 605,320 | \$ 1,130 | \$ 619,550 |
| Total Full-Time Equivalent Positions | 6.0 | 6.0 | 0.0 | 6.0 |

2009 Significant Program Changes

Title: Transfer of A-133 Subrecipient Monitoring Duties

Budget Amount: \$20,000 **Fund:** Community Dev Block Grant **FTE:**

Description:

This increase would transfer funding and responsibility for conducting A-133 audits from the Department of Community Development to the Internal Audit Division. In recent years, the U.S. Department of Housing and Urban Development (HUD) and the Auditor of the State of Ohio have had management issues with regards to the level of review given to A-133 audits. By transferring this responsibility back to the Internal Audit Division, it is anticipated these concerns will be mitigated.

Comment/Recommendation:

This increase is recommended in order to improve the City's A-133 audit process.

Departmental Budgets



Title: Reduction of Non-Personnel Budget

Budget Amount: (\$10,290) **Fund:** General Fund **FTE:**

Description:

This reduction would reduce funding for miscellaneous non-personnel items based on historical usage. These items include telephone, printing and other reproductions services, data processing by others, expert services, office supplies, books, computer peripherals, data processing software, and tuition reimbursement.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Transfer of A-133 Subrecipient Monitoring Duties

Budget Amount: (\$20,000) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction in the General Fund is associated with the transfer of funding and responsibility for conducting A-133 audits from the Department of Community Development to the Internal Audit Division. In recent years, the U.S. Department of Housing and Urban Development (HUD) and the Auditor of the State of Ohio have had management issues with regards to the level of review given to A-133 audits. By transferring this responsibility back to the Internal Audit Division, it is anticipated these concerns will be mitigated.

Comment/Recommendation:

This reduction is recommended in order to improve the City's A-133 audit process. This reduction is achieved due to a \$20,000 increase in funding from the Community Development Block Grant Fund 304 for this program.

Program Measures

Objective:

To perform operational audits and make well thought out recommendations that add value to the City organization.

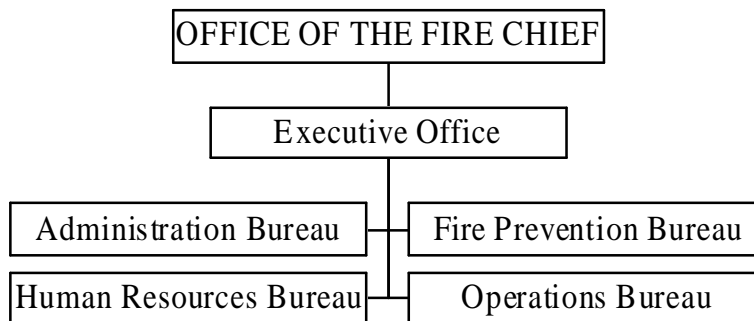
| Performance Measure: | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| | Actual | Target | Target |
| Percentage of audit recommendations substantially agreed to by departments. | 100% | 90% | 90% |

Departmental Budgets



Fire

Mission: The mission of the Cincinnati Fire Department is to protect lives and property, and to minimize the suffering of its customers during emergencies. The Cincinnati Fire Department strives to quickly restore normalcy to its customers' lives by responding to their needs in an expeditious manner.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 62,110,570 | \$ 63,687,740 | \$ 1,577,170 | \$ 65,490,540 |
| Other Expenses | \$ 8,221,390 | \$ 8,551,930 | \$ 330,540 | \$ 9,428,670 |
| Equipment | \$ 171,090 | \$ 175,880 | \$ 4,790 | \$ 180,970 |
| Operating Total | \$ 70,503,050 | \$ 72,415,550 | \$ 1,912,500 | \$ 75,100,180 |
| Employee Benefits | \$ 23,206,380 | \$ 25,016,710 | \$ 1,810,330 | \$ 25,086,490 |
| Total | \$ 93,709,430 | \$ 97,432,260 | \$ 3,722,830 | \$ 100,186,670 |
| Capital Projects | \$ 477,900 | \$ 422,600 | \$ (55,300) | \$ 2,821,800 |
| Program Revenue | \$ 5,208,000 | \$ 5,408,000 | \$ 200,000 | \$ 5,408,000 |
| Total Full-Time Equivalent Positions | 890.0 | 891.0 | 1.0 | 891.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Response
2. Human Resources
3. Support Services
4. Prevention and Community Education
5. Financial Management and Planning

PROGRAM SUMMARIES

Program 1: Response

Description: This program is reactionary and provides effective fire response, emergency medical services (EMS), and other emergency response services such as hazardous materials response and specialized rescue services.

Goal: To minimize the loss of life and property due to emergency events.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 56,001,760 | \$ 57,055,440 | \$ 1,053,680 | \$ 58,211,620 |
| Other Expenses | \$ 7,126,770 | \$ 7,494,260 | \$ 367,490 | \$ 7,687,260 |
| Equipment | \$ 54,430 | \$ 55,950 | \$ 1,520 | \$ 57,570 |
| Operating Total | \$ 63,182,960 | \$ 64,605,650 | \$ 1,422,690 | \$ 65,956,450 |
| Employee Benefits | \$ 20,943,860 | \$ 22,433,750 | \$ 1,489,890 | \$ 22,320,890 |
| Total | \$ 84,126,820 | \$ 87,039,400 | \$ 2,912,580 | \$ 88,277,340 |
| Capital Projects | \$ 477,900 | \$ 422,600 | \$ (55,300) | \$ 2,821,800 |
| Program Revenue | \$ 5,000,000 | \$ 5,200,000 | \$ 200,000 | \$ 5,200,000 |
| Total Full-Time Equivalent Positions | \$ 804.0 | 799.0 | (5.0) | 799.0 |

2009 Significant Program Changes

Title: Petroleum Products

Budget Amount: \$228,070

Fund: General Fund

FTE:

Description:

This increase would fully provide for the Fleet Services recommendation for petroleum fuel cost in 2009.

Comment/Recommendation:

This increase is recommended to ensure that the Fire Department has adequate resources to meet its projected fuel usage.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$156,920) **Fund:** General Fund **FTE:** -5.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Delay of the 2009 Recruit Class

Budget Amount: (\$204,420) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction would delay the Fire Department's 2009 recruit class until July 11, 2010.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Miscellaneous Wage Item Adjustments

Budget Amount: (\$220,510) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction would be the result of miscellaneous wage item increases and decreases necessary to better align personnel resources to the Fire Department's projected staffing profile for 2009.

Comment/Recommendation:

This reduction is recommended in order to align personnel resources with projected staff costs for 2009.

Title: Personnel Budget Adjustment for Projected Attrition

Budget Amount: (\$451,470) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction would reduce the amount budgeted for Fire Fighter salaries by \$277,440 and will increase the amount budgeted for Position Vacancy Allowance (PVA) by \$174,030 to better align resources with the Fire Department's attrition estimates for 2009.

Comment/Recommendation:

This reduction is recommended, as the Fire Department will require less personnel resources as the result of the attrition projected for 2009.

2010 Significant Program Changes

Departmental Budgets



Title: 2010 Recruit Class

Budget Amount: \$237,950 **Fund:** General Fund **FTE:** 0.0

Description:

This increase would provide funding for a recruit class of 30 to commence on July 11, 2010.

Comment/Recommendation:

This increase is recommended in an effort to bring the Fire Department's sworn staffing level to the City Council approved level of 841.

Program Measures

Objective:

Maintain an effective level of emergency medical service to the citizens of Cincinnati by arriving at the scene of the service request quickly.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of residents who rate emergency medical services as "good" or "very good". | N/A | 75.1% | N/A |
| Percentage of Advanced Life Support (ALS) runs responded to within 8 minutes or less. | 92% | 90% | 90% |
| Percentage of Basic Life Support (BLS) runs responded to within 5 minutes or less. | 71% | 90% | 90% |

Objective:

Maintain an effective level of fire protection to all citizens of Cincinnati by arriving at the scene of an emergency quickly.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of residents who rate fire related services as "good" or "very good". | N/A | 82.7% | N/A |
| Percentage of time 14 firefighters are on the scene of initial alarm in less then 9 minutes. | 81% | 90% | 90% |
| Percentage of occurrences where fire response time is five minutes or less. | 74% | 90% | 90% |

Objective:

Reduce the number of destructive fires in Cincinnati through education of the public and increased code enforcement.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percent of fire company structure inspection goal completed - goal is 92,000. | 130% | 100% | 100% |

Departmental Budgets



Program 2: Human Resources

Description: This program ensures that the Fire Department institutionalizes customer service philosophy into every level of the organization related to internal and external customers.

Goal: To build individual capacity, increase professionalism, and enhance personal skill sets by employing leadership development and team building.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,370,570 | \$ 1,399,060 | \$ 28,490 | \$ 1,929,370 |
| Other Expenses | \$ 259,590 | \$ 279,430 | \$ 19,840 | \$ 940,600 |
| Operating Total | \$ 1,630,160 | \$ 1,678,490 | \$ 48,330 | \$ 2,869,970 |
| Employee Benefits | \$ 508,040 | \$ 545,830 | \$ 37,790 | \$ 737,390 |
| Total | \$ 2,138,200 | \$ 2,224,320 | \$ 86,120 | \$ 3,607,360 |
| Total Full-Time Equivalent Positions | \$ 15.0 | 14.0 | (1.0) | 14.0 |

2009 Significant Program Changes

Title: 2008 Fire Recruit Class in Process

Budget Amount: \$274,700 **Fund:** General Fund **FTE:** 0.0

Description:

This increase would provide for the continuation of the Fire Department's recruit class that commences in October 2008. The increase correlates to thirty recruits for 6.7 pay periods.

Comment/Recommendation:

This increase is recommended in an effort to bring the Fire Department's sworn staffing level to the City Council approved level of 841.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$32,590) **Fund:** General Fund **FTE:** -1.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Delay of the 2009 Recruit Class

Budget Amount: (\$250,100) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction would delay the Fire Department's 2009 recruit class until July 11, 2010.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: Strategy and Tactics Training for Officers

Budget Amount: \$653,070 **Fund:** General Fund **FTE:**

Description:

This increase would provide funding for strategy and tactics training for Fire Department officers. The Line of Duty Death report stemming from the death of Firefighter Oscar Armstrong in 2003 stated that fire officer supervision and direction of personnel played a significant part in the line of duty death. Strategy and tactics training would ensure that similar circumstances do not arise in the future and result in another line of duty death. In addition, the Fire Department is projecting a large turnover of officers due to the Ohio Police & Fire Pension Fund's Deferred Retirement Option (DROP) Program.

Comment/Recommendation:

This increase is recommended to ensure that officers have adequate training for the prevention of firefighting accidents and to improve succession planning in light of the DROP program.

Departmental Budgets



Title: 2010 Recruit Class

Budget Amount: \$501,840 **Fund:** General Fund **FTE:** 0.0

Description:

This increase would provide funding for a recruit class of 30 to commence on July 11, 2010.

Comment/Recommendation:

This increase is recommended in an effort to bring the Fire Department's sworn staffing level to the City Council approved level of 841.

Program Measures

Objective:

Maintain a low employee injury rate.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage change in recordable injuries based upon National Fire Protection Association (NFPA) standards. | 20% | -5% | -5% |

Departmental Budgets



Program 3: Support Services

Description: This program utilizes technological advancements to ensure the highest level of safety and equipment for Fire Department employees.

Goal: To remain progressive in providing quality products and services to the Fire Department while adhering to sound budgetary practices.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 2,100,820 | \$ 2,398,330 | \$ 297,510 | \$ 2,453,420 |
| Other Expenses | \$ 463,280 | \$ 386,860 | \$ (76,420) | \$ 398,080 |
| Equipment | \$ 5,140 | \$ 5,280 | \$ 140 | \$ 5,430 |
| Operating Total | \$ 2,569,240 | \$ 2,790,470 | \$ 221,230 | \$ 2,856,930 |
| Employee Benefits | \$ 780,130 | \$ 939,030 | \$ 158,900 | \$ 935,010 |
| Total | \$ 3,349,370 | \$ 3,729,500 | \$ 380,130 | \$ 3,791,940 |
| Total Full-Time Equivalent Positions | \$ 34.0 | 39.0 | 5.0 | 39.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$100,130 **Fund:** General Fund **FTE:** 4.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Maintenance of Personal Protective Equipment

Budget Amount: \$38,050 **Fund:** General Fund **FTE:** 1.0

Description:

This increase would provide funding for the Fire Department to add a Storekeeper position to its civilian complement. This will allow the department to further implement Recommendation #23 of the Line of Duty Death report of the Tri-Data study, which recommends that the Fire Department continue the process of improved care, maintenance, and replacement of personal protective equipment (PPE). The National Fire Prevention Association (NFPA) requires that each set of PPE in service must be cleaned, inspected, and repaired every six months. The department's laundry facility was upgraded in 2007 for this purpose, but the department remains behind its cleaning schedule by six to eight months due to the lack of a dedicated position.

Comment/Recommendation:

This funding is recommended to ensure that firefighter safety is not compromised by damaged or poorly maintained equipment.

Program Measures

Objective:

Maintain an effective processing time for emergency fire and medical incoming calls to dispatch.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of fire requests, from call received to dispatch processed in less than 60 seconds. | 85% | 86% | 86% |
| Percentage of medical calls, from call received to dispatch, processed in less than 90 seconds. | 69% | 70% | 70% |

Departmental Budgets



Program 4: Prevention and Community Education

Description: This program provides fire prevention inspections and enforcement of the Fire Prevention Code. This program also provides fire education programs and safety information to the public.

Goal: To anticipate, prepare for, and prevent future emergency events.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,890,060 | \$ 1,978,720 | \$ 88,660 | \$ 2,017,760 |
| Other Expenses | \$ 276,960 | \$ 289,040 | \$ 12,080 | \$ 297,420 |
| Operating Total | \$ 2,167,020 | \$ 2,267,760 | \$ 100,740 | \$ 2,315,180 |
| Employee Benefits | \$ 693,910 | \$ 762,370 | \$ 68,460 | \$ 757,780 |
| Total | \$ 2,860,930 | \$ 3,030,130 | \$ 169,200 | \$ 3,072,960 |
| Program Revenue | \$ 208,000 | \$ 208,000 | \$ - | \$ 208,000 |
| Total Full-Time Equivalent Positions | \$ 26.0 | 26.0 | 0.0 | 26.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$12,550 **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Heritage Event Overtime

Budget Amount: \$11,230

Fund: General Fund

FTE:

Description:

This increase would provide overtime funding for the City Council designated heritage events. These events include the St. Patrick's Day Parade, Opening Day Parade, Juneteenth, and the Black Family Reunion.

Comment/Recommendation:

This funding is recommended to implement the City Council's special events policy.

Program Measures

Objective:

Reduce the number of destructive fires in Cincinnati through education of the public and increased code enforcement.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of requests met for the education of school children. | N/A | 90% | 100% |
| Percent of Fire Prevention Bureau structure inspection goal completed - goal is 1,600. | 113% | 100% | 100% |

Departmental Budgets



Program 5: Financial Management and Planning

Description: This program sustains departmental functions through prudent oversight of available funding and management of activities necessary to meet financial obligations. This program also pursues resources through EMS billing and grants administration.

Goal: To follow financial practices that support long-term goals and commit the Fire Department to fiscal responsibility.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 747,360 | \$ 856,190 | \$ 108,830 | \$ 878,370 |
| Other Expenses | \$ 94,790 | \$ 102,340 | \$ 7,550 | \$ 105,310 |
| Equipment | \$ 111,520 | \$ 114,650 | \$ 3,130 | \$ 117,970 |
| Operating Total | \$ 953,670 | \$ 1,073,180 | \$ 119,510 | \$ 1,101,650 |
| Employee Benefits | \$ 280,440 | \$ 335,730 | \$ 55,290 | \$ 335,420 |
| Total | \$ 1,234,110 | \$ 1,408,910 | \$ 174,800 | \$ 1,437,070 |
| Total Full-Time Equivalent Positions | \$ 11.0 | 13.0 | 2.0 | 13.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$92,860 **Fund:** General Fund **FTE:** 2.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To increase alternate funding sources for the Fire Department, allowing the department to do more without an increased reliance on the General Fund.

Performance Measure:

| | | |
|---------------|---------------|---------------|
| 2007 | 2008 | 2009 |
| Actual | Target | Target |

Departmental Budgets



Percentage of grants applied for that do not require matching funds.

85%

85%

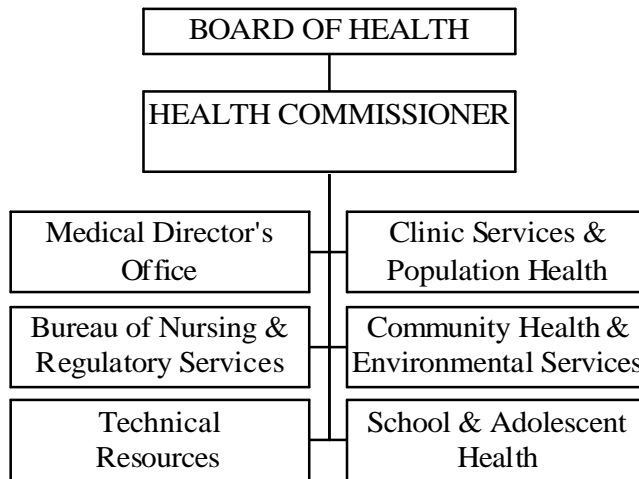
75%

Departmental Budgets



Health

Mission: To assist in achieving and sustaining people's highest levels of health, and healthy communities throughout the City of Cincinnati. To provide public health services which promote health, well being and prevent disease and injury.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 23,726,410 | \$ 23,945,450 | \$ 219,040 | \$ 24,516,610 |
| Other Expenses | \$ 8,318,990 | \$ 8,689,760 | \$ 370,770 | \$ 8,941,790 |
| Equipment | \$ 20,000 | \$ 20,000 | \$ - | \$ 20,580 |
| Operating Total | \$ 32,065,400 | \$ 32,655,210 | \$ 589,810 | \$ 33,478,980 |
| Employee Benefits | \$ 8,402,570 | \$ 9,259,040 | \$ 856,470 | \$ 9,331,490 |
| General Fund Overhead | \$ 228,300 | \$ 260,940 | \$ 32,640 | \$ 228,210 |
| Total | \$ 40,696,270 | \$ 42,175,190 | \$ 1,478,920 | \$ 43,038,680 |
| Capital Projects | \$ 450,300 | \$ 340,200 | \$ (110,100) | \$ 339,500 |
| Consolidated Plan Projects | \$ 550,000 | \$ 1,218,680 | \$ 668,680 | \$ 1,218,680 |
| Program Revenue | \$ 15,376,220 | \$ 18,127,600 | \$ 2,751,380 | \$ 18,127,600 |
| Total Full-Time Equivalent Positions | 484.0 | 482.7 | (1.3) | 482.7 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Health Administration
2. Health Centers
3. Home Health Nursing Services & Community
4. School & Adolescent Health
5. Dental Hygiene

PROGRAM SUMMARIES

Program 1: Health Administration

Description: Provides professional, technical, and administrative support to the Board of Health and staff.

Goal: To assist the Board of Health and staff through providing professional, technical, and administrative support to manage operational and program needs.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 2,666,320 | \$ 2,929,440 | \$ 263,120 | \$ 3,009,340 |
| Other Expenses | \$ 1,298,200 | \$ 1,359,080 | \$ 60,880 | \$ 1,398,490 |
| Equipment | \$ 20,000 | \$ 20,000 | \$ - | \$ 20,580 |
| Operating Total | \$ 3,984,520 | \$ 4,308,520 | \$ 324,000 | \$ 4,428,410 |
| Employee Benefits | \$ 996,660 | \$ 1,143,900 | \$ 147,240 | \$ 1,147,780 |
| Total | \$ 4,981,180 | \$ 5,452,420 | \$ 471,240 | \$ 5,576,190 |
| Capital Projects | \$ | \$ 54,432 | \$ 54,432 | \$ 339,500 |
| Program Revenue | \$ 916,140 | \$ 711,500 | \$ (204,640) | \$ 711,500 |
| Total Full-Time Equivalent Positions | \$ 49.0 | 49.0 | 0.0 | 49.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$155,070

Fund: General Fund

FTE:

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Public Health Research Fund

Budget Amount: \$47,970 **Fund:** Public Health Research **FTE:**

Description:

This increase is due to increased funding for contractual services in the Public Health Research Fund program.

Comment/Recommendation:

This increase is recommended.

Program Measures

Objective:

Provide timely and quality customer service in response to citizen complaints regarding Health Department Services.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of customer service complaints responded to within 48 hours of receipt | N/A | 100% | 100% |

Departmental Budgets



Program 2: Health Centers

Description: Elm Street, Cann, Millvale, Northside, Price Hill and Clement Health Centers provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

Goal: Provide safety net preventive and primary health care services to uninsured and underinsured Cincinnatians who otherwise do not have access to primary care services.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 9,697,740 | \$ 9,161,090 | \$ (536,650) | \$ 9,387,140 |
| Other Expenses | \$ 5,082,760 | \$ 4,599,900 | \$ (482,860) | \$ 4,733,300 |
| Operating Total | \$ 14,780,500 | \$ 13,760,990 | \$ (1,019,510) | \$ 14,120,440 |
| Employee Benefits | \$ 3,485,790 | \$ 3,686,340 | \$ 200,550 | \$ 3,713,740 |
| General Fund Overhead | \$ 143,920 | \$ 161,940 | \$ 18,020 | \$ 128,090 |
| Total | \$ 18,410,210 | \$ 17,609,270 | \$ (800,940) | \$ 17,962,270 |
| Capital Projects | \$ 450,300 | \$ 244,944 | \$ (205,356) | \$ |
| Consolidated Plan Projects | \$ | \$ 600,000 | \$ 600,000 | \$ 600,000 |
| Program Revenue | \$ 6,814,500 | \$ 8,016,500 | \$ 1,202,000 | \$ 8,016,500 |
| Total Full-Time Equivalent Positions | \$ 171.6 | 172.5 | 0.9 | 172.5 |

2009 Significant Program Changes

Title: Eliminate funding to local Federally Qualified Health Centers

Budget Amount: (\$450,000) **Fund:** General Fund

FTE:

Description:

This budget reduction would eliminate the funding provided to other local Federally Qualified Health Centers (FQHCs) inside the City of Cincinnati. This funding provides a portion of the funding needed by these health centers to treat uninsured patients. The elimination of this funding would result in a reduction of services of these health centers. The probable end result would be an increased demand on local hospital emergency rooms.

Comment/Recommendation:

This reduction in the amount of \$450,000 is recommended due to limited General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$485,740) **Fund:** All Funds **FTE:** 0.9

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2009. This adjustment includes a decrease in funding in the Health Services Fund and the General Fund. Increases and decreases in Health's multiple non-appropriated funds are due to reorganization. The .9 FTE increase results from the addition and deletion of multiple positions in this program due to reorganization, including shifting personnel from partial FTE to full FTE.

Comment/Recommendation:

The realignment is recommended to better align personnel and non-personnel costs with specific programs.

Title: Increase in Position Vacancy Allowance

Budget Amount: (\$599,030) **Fund:** Health Services **FTE:**

Description:

This represents an increase in Position Vacancy Allowance for the Health Services Fund.

Comment/Recommendation:

This decrease is recommended due to limited Health Services Fund resources. Rather than eliminate positions, increasing Position Vacancy Allowance will give the department more flexibility with staffing in the long run.

Program Measures

Objective:

Provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of patients rating Nurses and Medical Assistants as Friendly and Helpful at the "Excellent" level on the Patient Satisfaction Survey. | 72.7% | 75% | 77% |

Departmental Budgets



Program 3: Home Health Nursing Services & Community Nursing

Description: Home Health Nursing Services provide home care services and inspection services to facilities caring for uninsured and underinsured residents of the City of Cincinnati. Community Nursing Services provide community programs including swimming pool licensing, food service licensing, bed bug inspections, and the Women and Infants Food Grant Program (WIC).

Goal: Improve the health of elderly residents and the Cincinnati community by providing home nursing and rehabilitation services, inspections, and maternal care to new mothers and their babies.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 8,415,610 | \$ 8,975,630 | \$ 560,020 | \$ 9,177,870 |
| Other Expenses | \$ 1,786,730 | \$ 2,542,140 | \$ 755,410 | \$ 2,615,890 |
| Operating Total | \$ 10,202,340 | \$ 11,517,770 | \$ 1,315,430 | \$ 11,793,760 |
| Employee Benefits | \$ 2,911,040 | \$ 3,319,010 | \$ 407,970 | \$ 3,353,430 |
| General Fund Overhead | \$ 78,060 | \$ 92,680 | \$ 14,620 | \$ 93,710 |
| Total | \$ 13,191,440 | \$ 14,929,460 | \$ 1,738,020 | \$ 15,240,900 |
| Consolidated Plan Projects | \$ 550,000 | \$ 618,680 | \$ 68,680 | \$ 618,680 |
| Program Revenue | \$ 6,593,580 | \$ 8,005,600 | \$ 1,412,020 | \$ 8,005,600 |
| Total Full-Time Equivalent Positions | \$ 206.9 | 205.5 | (1.4) | 205.5 |

2009 Significant Program Changes

Title: Cincinnati Abatement Program

Budget Amount: \$817,660

Fund: All Funds

FTE:

Description:

This increase in funding is primarily due to new funding for the Cincinnati Lead Abatement Program in the amount of \$897,470 which is partially offset by increases and decreases in other Health non-appropriated funds.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets



Title: Bed Bug Inspection Program

Budget Amount: \$291,760 **Fund:** General Fund **FTE:** 2.0

Description:

This increase would provide additional staffing and support to respond to requests by residents to inspect their dwelling for bed bug infestation. This increase will add two full time positions assigned to Bed Bug Inspections.

Comment/Recommendation:

This increase is recommended in order to address the bed bug issue.

Title: Program Budget Realignment

Budget Amount: \$103,360 **Fund:** General Fund **FTE:** 3.2

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to increased costs of medical supplies, laboratory costs, and personnel costs for lab personnel in the central laboratory. The additional personnel and non-personnel costs were due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2009. The Health Department received funding for the Cincinnati Lead Abatement Program which is offset by increases and decreases in other Health non-appropriated funds. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

The realignment is recommended to better align personnel and non-personnel costs with the appropriate programs.

Title: Reduction in Nursing Home Inspection Program

Budget Amount: (\$211,160) **Fund:** General Fund **FTE:** -4.0

Description:

This reduction is a result of the elimination of the Nursing Home Inspection Program.

Comment/Recommendation:

This reduction is recommended. On October 1, 2008, City Council voted to pass an Ordinance to repeal in its entirety Chapter 847 "Nursing Homes" and Chapter 848 "Residential Care Facilities" of the Cincinnati Municipal Code.

Program Measures

Objective:

Provide home health care services and inspection services to facilities caring for uninsured and underinsured City of Cincinnati residents.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|-----------------------------|------------------------|------------------------|------------------------|
|-----------------------------|------------------------|------------------------|------------------------|

Departmental Budgets



Achieve a 2% increase in the number of home health care visits to 5,250. N/A 5% 2%

Objective:

To provide lead screening of children residing in high-risk neighborhoods or in housing containing lead based paint; provide nursing case management for children with elevated blood levels; and provide environmental assessment of their homes.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Achieve a 2% increase in blood lead level screenings - Goal 12,485 | N/A | 5% | 2% |

Departmental Budgets



Program 4: School & Adolescent Health

Description: School & Adolescent Health programs provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

Goal: Delivery of health services and health education which directly contribute to a student's education, as well as the health of the family and community.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 2,269,640 | \$ 2,243,990 | \$ (25,650) | \$ 2,290,360 |
| Other Expenses | \$ 90,900 | \$ 73,940 | \$ (16,960) | \$ 76,090 |
| Operating Total | \$ 2,360,540 | \$ 2,317,930 | \$ (42,610) | \$ 2,366,450 |
| Employee Benefits | \$ 760,510 | \$ 848,570 | \$ 88,060 | \$ 852,710 |
| Total | \$ 3,121,050 | \$ 3,166,500 | \$ 45,450 | \$ 3,219,160 |
| Program Revenue | \$ 877,000 | \$ 1,007,000 | \$ 130,000 | \$ 1,007,000 |
| Total Full-Time Equivalent Positions | \$ 43.8 | 43.7 | (0.1) | 43.7 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$93,660) **Fund:** General Fund **FTE:** -0.1

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variance of this nature should be more limited.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

Provide immunizations for children who attend 43 targeted Cincinnati Public Schools.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of children receiving the recommended immunizations. | N/A | 100% | 100% |

Departmental Budgets



Objective:

Provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percent of referrals resolved or in process increased to 97%. | N/A | 96% | 97% |

Departmental Budgets



Program 5: Dental Hygiene

Description: Dental Hygiene services are provided to all Cincinnatians who are uninsured or underinsured including 4,000 children with dental sealant

Goal: Provide primary dental services to uninsured and undersinsured Cincinnatians who otherwise do not have access to dental care services.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 677,100 | \$ 635,300 | \$ (41,800) | \$ 651,900 |
| Other Expenses | \$ 60,400 | \$ 114,700 | \$ 54,300 | \$ 118,020 |
| Operating Total | \$ 737,500 | \$ 750,000 | \$ 12,500 | \$ 769,920 |
| Employee Benefits | \$ 248,570 | \$ 261,220 | \$ 12,650 | \$ 263,830 |
| General Fund Overhead | \$ 6,320 | \$ 6,320 | \$ - | \$ 6,410 |
| Total | \$ 992,390 | \$ 1,017,540 | \$ 25,150 | \$ 1,040,160 |
| Capital Projects | \$ | \$ 40,824 | \$ 40,824 | \$ |
| Program Revenue | \$ 175,000 | \$ 387,000 | \$ 212,000 | \$ 387,000 |
| Total Full-Time Equivalent Positions | \$ 12.7 | 12.0 | (0.7) | 12.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$12,670) **Fund:** General Fund **FTE:** -0.7

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variance of this nature should be more limited.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

Provide dental hygiene services to all Cincinnatians who are uninsured or underinsured including 4,000 children with dental sealant.

Departmental Budgets



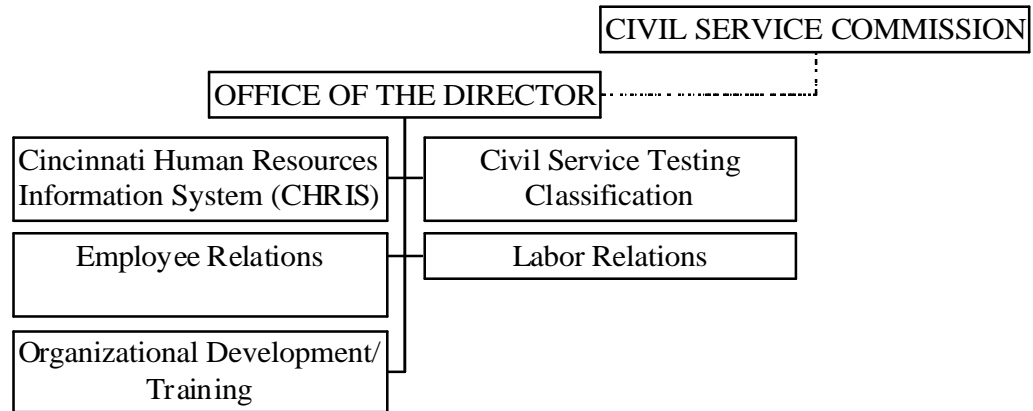
| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of patients satisfied or very satisfied with Dental services according to Health Department Client Satisfaction Survey results. | N/A | 45% | 47% |

Departmental Budgets



Human Resources

Mission: The mission of the Department of Human Resources is to provide excellent and timely human resources support and services and to provide a positive and diversified environment.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,457,350 | \$ 1,650,230 | \$ 192,880 | \$ 1,697,810 |
| Other Expenses | \$ 448,160 | \$ 481,350 | \$ 33,190 | \$ 495,310 |
| Operating Total | \$ 1,905,510 | \$ 2,131,580 | \$ 226,070 | \$ 2,193,120 |
| Employee Benefits | \$ 562,920 | \$ 670,230 | \$ 107,310 | \$ 675,220 |
| General Fund Overhead | \$ 17,300 | \$ 15,470 | \$ (1,830) | \$ 16,730 |
| Total | \$ 2,485,730 | \$ 2,817,280 | \$ 331,550 | \$ 2,885,070 |
| Capital Projects | \$ 0 | \$ 1,160,000 | \$ 1,160,000 | \$ |
| Total Full-Time Equivalent Positions | 26.1 | 28.1 | 2.0 | 28.1 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Administration
2. Human Resources Information System
3. Civil Service/Testing
4. Employee Relations
5. Labor Relations
6. Professional/Staff Development

PROGRAM SUMMARIES

Program 1: Administration

Description: Responsible for the leadership of the Human Resources Department.

Goal: To lead the department in the performance of program goals.

Funding Summary:

| | 2008 | 2009 | Change 2008 | 2010 |
|---|------------|-------------|----------------|-------------|
| | Budget | Recommended | Budget to 2009 | Recommended |
| Operating Budget | | | | |
| Personnel Services | \$ 243,540 | \$ 340,020 | \$ 96,480 | \$ 350,200 |
| Other Expenses | \$ 292,900 | \$ 131,040 | \$ (161,860) | \$ 134,840 |
| Operating Total | \$ 536,440 | \$ 471,060 | \$ (65,380) | \$ 485,040 |
| Employee Benefits | \$ 91,380 | \$ 134,910 | \$ 43,530 | \$ 135,490 |
| General Fund Overhead | \$ 17,300 | | \$ (17,300) | |
| Total | \$ 645,120 | \$ 605,970 | \$ (39,150) | \$ 620,530 |
| Total Full-Time Equivalent Positions | \$ 3.0 | 4.0 | 1.0 | 4.0 |

2009 Significant Program Changes

Title: Add Assistant HR Director Position

Budget Amount: \$100,000 **Fund:** General Fund **FTE:** 1.0

Description:

The Human Resources Department is seeking the addition of an Assistant Director position to assist with the administrative responsibilities of the Human Resources Department.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets

**Title: City Manager's Professional Development Series**

Budget Amount: \$25,000 **Fund:** General Fund **FTE:** 0.0

Description:

2009 will be the 3rd year of the City Manager's "Charge for Change." For the first two years the Human Resources Department absorbed the costs of the series in its existing budget and obtained partial funding from a grant from the Seasongood Foundation. Without additional funding specifically budgeted for this purpose, the Human Resources Department could not continue this initiative.

Comment/Recommendation:

This increase is recommended.

Title: Employee Recognition Awards

Budget Amount: \$25,000 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will fund the annual Employee Recognition Awards ceremony. For the past two years, the Human Resources Department has had difficulty funding the ceremony in its own non-personnel budget. The Human Resources Department requires additional funding to continue conducting this ceremony.

Comment/Recommendation:

This increase is recommended.

Title: Miscellaneous Increases in Non-personnel Costs

Budget Amount: \$5,000 **Fund:** General Fund **FTE:** 0.0

Description:

The Administration Program includes increases in miscellaneous non-personnel costs.

Comment/Recommendation:

This increase is recommended.

Title: Miscellaneous Changes in Personnel Costs

Budget Amount: (\$7,000) **Fund:** General Fund **FTE:** 0.0

Description:

The Human Resources Department proposed budget includes several miscellaneous changes/adjustments in personnel costs including: changes in the Director's salary, an adjustment in the salary for a Senior Human Resources Analyst, an increase in merit pay, a reduction in Sick With Pay Buy Back, and a reduction in the Position Vacancy Adjustment.

Comment/Recommendation:

These net reductions are recommended.

Departmental Budgets



Title: Realignment of Program Cost: CHRIS Software License Fee

Budget Amount: (\$220,050) **Fund:** General Fund **FTE:** 0.0

Description:

The cost associated with the licensing fee for the CHRIS (Cincinnati Human Resources Information System) software (PeopleSoft) is shifted from the Administration Program to the CHRIS program.

Comment/Recommendation:

This program budget realignment is recommended.

Departmental Budgets



Program 2: Human Resources Information System

Description: The Cincinnati Human Resource Information System (CHRIS) is responsible for human resources information processing as well as providing reports and information as requested. Cincinnati Human Resource Information System (CHRIS) is also responsible for developing new human resources systems and administering the City's compensation program.

Goal: To ensure accurate reporting within the Cincinnati Human Resource Information System (CHRIS), monitor departmental compliance with policies and procedures, and provide reports and information as needed.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 54,520 | \$ 56,070 | \$ 1,550 | \$ 57,740 |
| Other Expenses | \$ 17,790 | \$ 230,000 | \$ 212,210 | \$ 236,670 |
| Operating Total | \$ 72,310 | \$ 286,070 | \$ 213,760 | \$ 294,410 |
| Employee Benefits | \$ 20,020 | \$ 22,080 | \$ 2,060 | \$ 22,170 |
| Total | \$ 92,330 | \$ 308,150 | \$ 215,820 | \$ 316,580 |
| Capital Projects | \$ | \$ 1,145,000 | \$ 1,145,000 | \$ |
| Total Full-Time Equivalent Positions | \$ 1.0 | 1.0 | 0.0 | 1.0 |

2009 Significant Program Changes

Title: CHRIS Software Licensing Fee Transfer

Budget Amount: \$220,050 **Fund:** General Fund **FTE:** 0.0

Description:

The cost associated with the licensing fee for the CHRIS (Cincinnati Human Resources Information System) software (PeopleSoft) is shifted from the Administration Program to the CHRIS program.

Comment/Recommendation:

This program cost realignment is recommended.

Program Measures

Objective:

Identify source/cause of reporting errors in CHRIS and inform agencies of correct policies and procedures.

Departmental Budgets



| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Decrease number of CHRIS reporting errors by 50%. | N/A | 50% | 50% |

Departmental Budgets



Program 3: Civil Service/Testing

Description: Prepare and administer civil service exams, maintain the classification plan, provide support to the Civil Service Commission.

Goal: Work effectively with departments to perform job analyses, determine appropriate skills, develop and administer exams, and develop study guides.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 585,750 | \$ 637,700 | \$ 51,950 | \$ 655,030 |
| Other Expenses | \$ 67,430 | \$ 71,570 | \$ 4,140 | \$ 73,650 |
| Operating Total | \$ 653,180 | \$ 709,270 | \$ 56,090 | \$ 728,680 |
| Employee Benefits | \$ 237,560 | \$ 269,680 | \$ 32,120 | \$ 272,960 |
| General Fund Overhead | \$ | \$ 15,470 | \$ 15,470 | \$ 16,730 |
| Total | \$ 890,740 | \$ 994,420 | \$ 103,680 | \$ 1,018,370 |
| Capital Projects | \$ | \$ 15,000 | \$ 15,000 | \$ |
| Total Full-Time Equivalent Positions | \$ 12.6 | 14.1 | 1.5 | 14.1 |

2009 Significant Program Changes

Title: Addition of Senior Human Resources Analyst

Budget Amount: \$48,500 **Fund:** General Fund **FTE:** 1.0

Description:

This reflects an increase of one Senior Human Resources Analyst in the Civil Service/Testing Program in order to adequately staff this important HR function.

Comment/Recommendation:

This addition is recommended.

Title: Transfer of an Administrative Technician Position

Budget Amount: \$23,000 **Fund:** General Fund **FTE:** 0.5

Description:

As part of a program budget realignment the number of Administrative Technicians in the Civil Service/Testing Program will increase by 0.5 FTE.

Comment/Recommendation:

This program budget realignment is recommended.

Departmental Budgets



Title: Miscellaneous Non-Personnel Cost Increases

Budget Amount: \$5,600 **Fund:** General Fund **FTE:** 0.0

Description:

The Civil Service/Testing Program includes increases in miscellaneous non-personnel costs.

Comment/Recommendation:

These increases are recommended.

Title: Increase Position Vacancy Allowance

Budget Amount: (\$26,610) **Fund:** General Fund **FTE:**

Description:

This represents an increase in position vacancy allowance in order to reflect anticipated staffing vacancies throughout the year.

Comment/Recommendation:

This reduction is recommended.

Title: Market Study

Budget Amount: (\$50,000) **Fund:** General Fund **FTE:** 0.0

Description:

Periodically the Human Resources Department conducts labor market salary studies to determine comparable salaries for various job categories and specific classifications. These studies provide valuable information which might enable the administration to determine if City salaries are consistent with current market trends. The Human Resources budget includes \$50,000 for a market study.

Comment/Recommendation:

As a result of budget constraints, the market study will be postponed.

Program Measures

Objective:

Develop a process to streamline the examination process to decrease the backlog of requested examinations to be administered for Open to the Public and Promotional exams.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percent of exams that have been administered within 180 days of request. | N/A | 75% | 75% |

Departmental Budgets



Objective:

Develop current classification specifications on-line with suggested feedback capabilities.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of class specifications posted online. | N/A | 25% | 25% |

Objective:

Enhance the on-line application process to include Open to the Public and Promotional exams.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of Open to the Public and Promotional applications processed on-line. | N/A | 50% | 50% |

Departmental Budgets



Program 4: Employee Relations

Description: Responsible for investigating and mediating employee complaints of discrimination and complaints more general in nature when the respective department is not able to resolve the issues. Assists departments in complying with the Americans with Disabilities Act (ADA) and Family Medical Leave Act (FMLA).

Goal: To improve the relationship between employees and management.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 264,280 | \$ 270,020 | \$ 5,740 | \$ 278,080 |
| Other Expenses | \$ 15,280 | \$ 7,640 | \$ (7,640) | \$ 7,860 |
| Operating Total | \$ 279,560 | \$ 277,660 | \$ (1,900) | \$ 285,940 |
| Employee Benefits | \$ 99,020 | \$ 106,700 | \$ 7,680 | \$ 107,150 |
| Total | \$ 378,580 | \$ 384,360 | \$ 5,780 | \$ 393,090 |
| Total Full-Time Equivalent Positions | \$ 4.0 | 4.0 | 0.0 | 4.0 |

2009 Significant Program Changes

Title: Reduction of Miscellaneous Non-personnel Costs

Budget Amount: (\$6,300) **Fund:** General Fund **FTE:** 0.0

Description:

The Employee Relations Program budget includes miscellaneous non-personnel reductions.

Comment/Recommendation:

This reduction in non-personnel is recommended.

Program Measures

Objective:

Increase the percentage of employee complaints of discrimination deemed appropriate for investigation by Human Resources to be addressed within 90 days.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of complaints investigated within 90 days. | N/A | 100% | 100% |

Departmental Budgets



Objective:

Increase the percentage of employees satisfied with the complaint resolution process.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of employees satisfied with complaint resolution process. | N/A | 50% | 50% |

Departmental Budgets



Program 5: Labor Relations

Description: Responsible for negotiating and administering five labor contracts and maintaining and administering the City's Personnel Policies and Procedures.

Goal: To improve relationship between labor unions and management.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 182,690 | \$ 219,280 | \$ 36,590 | \$ 225,820 |
| Other Expenses | \$ 36,920 | \$ 29,650 | \$ (7,270) | \$ 30,510 |
| Operating Total | \$ 219,610 | \$ 248,930 | \$ 29,320 | \$ 256,330 |
| Employee Benefits | \$ 67,720 | \$ 86,540 | \$ 18,820 | \$ 86,910 |
| Total | \$ 287,330 | \$ 335,470 | \$ 48,140 | \$ 343,240 |
| Total Full-Time Equivalent Positions | \$ 3.0 | 3.0 | 0.0 | 3.0 |

2009 Significant Program Changes

Title: Exchange Administrative Technician for Sr. Human Resources Analyst

Budget Amount: \$33,930 **Fund:** General Fund **FTE:** 0.0

Description:

The Labor Relations Program exchanges an Administrative Technician position for a Senior Human Resources Analyst position in order to better staff this HR function.

Comment/Recommendation:

This increase is recommended.

Title: Reduction in Miscellaneous Non-Personnel Costs

Budget Amount: (\$6,000) **Fund:** General Fund **FTE:** 0.0

Description:

The Labor Relations Program budget includes miscellaneous non-personnel reductions.

Comment/Recommendation:

This reduction in non-personnel costs is recommended.

Program Measures

Objective:

Increase the number of grievances resolved prior to Arbitration.

Departmental Budgets



| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Increase by 2.7% grievances resolved prior to Arbitration. | 73% | 75% | 75% |

Departmental Budgets



Program 6: Professional/Staff Development

Description: Facilitates city-wide training by providing registration, course offerings, and reporting.

Goal: Provide effective training and development opportunities for executive, management, mid-management, and union represented employee groups.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 126,570 | \$ 127,140 | \$ 570 | \$ 130,940 |
| Other Expenses | \$ 17,840 | \$ 11,450 | \$ (6,390) | \$ 11,780 |
| Operating Total | \$ 144,410 | \$ 138,590 | \$ (5,820) | \$ 142,720 |
| Employee Benefits | \$ 47,220 | \$ 50,320 | \$ 3,100 | \$ 50,540 |
| Total | \$ 191,630 | \$ 188,910 | \$ (2,720) | \$ 193,260 |
| Total Full-Time Equivalent Positions | \$ 2.5 | 2.0 | (0.5) | 2.0 |

2009 Significant Program Changes

Title: Salary Increases for Senior Human Resources Analysts

Budget Amount: \$19,000 **Fund:** General Fund **FTE:** 0.0

Description:

This change reflects an increase in salaries for two Senior Human Resources Analysts.

Comment/Recommendation:

This increase is recommended.

Title: Decrease in Miscellaneous Non-Personnel Costs

Budget Amount: (\$4,300) **Fund:** General Fund **FTE:** 0.0

Description:

The Staff Development Program budget includes miscellaneous non-personnel reductions.

Comment/Recommendation:

This reduction in non-personnel costs is recommended.

Departmental Budgets



Title: Transfer of an Administrative Technician Position

Budget Amount: (\$23,000) **Fund:** General Fund **FTE:** -0.5

Description:

As part of a program budget realignment the number of Administrative Technician positions in the Staff Development Program will decrease by 0.5 FTE.

Comment/Recommendation:

This program budget realignment is recommended.

Program Measures

Objective:

Increase percentage of overall workforce receiving training.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Average number of training events/sessions completed per employee. | 2.12 | 2.5 | 2.5 |

Objective:

Increase percentage of supervisors who attended Effective Supervisory Skill Building who advance to the next intermediate supervisory skill building courses.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of managers attending intermediate supervisory skill building courses. | N/A | 30% | 30% |

Objective:

Increase the number of employees rating the training or development opportunity as effective.

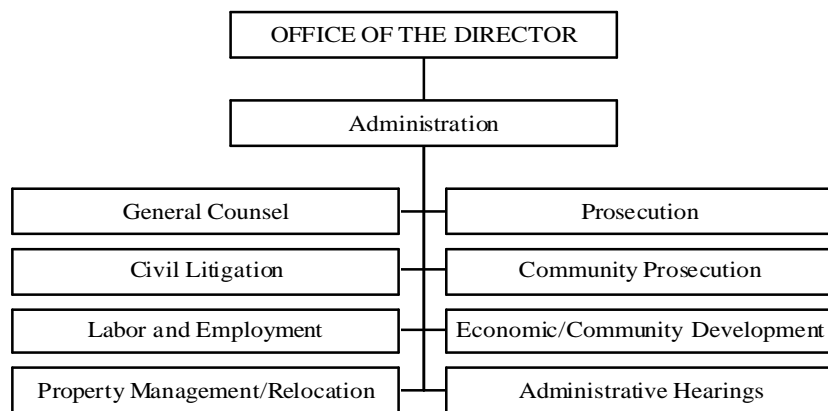
| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of employees that rate the training or development opportunity as effective in an exit survey. | N/A | 90% | 90% |

Departmental Budgets



Law

Mission: The mission of the Law Department of the City of Cincinnati is to provide effective and efficient legal services to the City of Cincinnati by representing the Council, officers, departments and boards of the City as legal counsel and attorney, representing the City in all proceedings in which the City is a party before any court or adjudicatory body, serving as prosecuting attorney in the municipal court, and providing all services in connection with the acquisition, management, and sale of real property, business and family relocation, and the levying of assessments.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 3,413,970 | \$ 3,561,560 | \$ 147,590 | \$ 3,665,770 |
| Other Expenses | \$ 850,190 | \$ 866,870 | \$ 16,680 | \$ 891,990 |
| Operating Total | \$ 4,264,160 | \$ 4,428,430 | \$ 164,270 | \$ 4,557,760 |
| Employee Benefits | \$ 1,367,120 | \$ 1,508,640 | \$ 141,520 | \$ 1,520,920 |
| General Fund Overhead | \$ 16,490 | \$ 14,660 | \$ (1,830) | \$ 14,840 |
| Total | \$ 5,647,770 | \$ 5,951,730 | \$ 303,960 | \$ 6,093,520 |
| Internal Service Funds | \$ 408,890 | \$ 443,100 | \$ 34,210 | \$ 456,170 |
| Consolidated Plan Projects | \$ 150,000 | \$ 160,000 | \$ 10,000 | \$ 160,000 |
| Program Revenue | \$ 450,000 | \$ 430,000 | \$ (20,000) | \$ |
| Total Full-Time Equivalent Positions | 74.2 | 75.2 | 1.0 | 75.2 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. General Counsel
2. Administration
3. Prosecution
4. Economic and Community Development
5. Community Prosecution
6. Civil Litigation
7. Labor and Employment
8. Administrative Hearings
9. Property Management and Real Estate/Relocati

PROGRAM SUMMARIES

Program 1: General Counsel

Description: Provide legal advice, opinions, and legislation to the City Administration, to all departments under the City Manager, and to City Boards and Commissions. This section also provides legal services to City Council, including committee staff coverage.

Goal: Provide timely legal advice and legislation to Council and all City departments; ensure all City agencies receive training regarding City's legal responsibility and liability; explain role of Solicitor's Office to citizens and City agencies.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 287,480 | \$ 291,650 | \$ 4,170 | \$ 300,310 |
| Other Expenses | \$ 68,150 | \$ 67,100 | \$ (1,050) | \$ 69,040 |
| Operating Total | \$ 355,630 | \$ 358,750 | \$ 3,120 | \$ 369,350 |
| Employee Benefits | \$ 106,300 | \$ 114,110 | \$ 7,810 | \$ 114,590 |
| Total | \$ 461,930 | \$ 472,860 | \$ 10,930 | \$ 483,940 |
| Total Full-Time Equivalent Positions | \$ 6.0 | 6.0 | 0.0 | 6.0 |

2009 Significant Program Changes

Title: Reduction of Non-Personnel Costs in General Counsel

Budget Amount: (\$3,000)

Fund: General Fund

FTE:

Description:

This reduction reduces the non-personnel budget in the General Counsel Program.

Comment/Recommendation:

This reduction is recommended. This reduction in the amount of \$3,000 reduces non-personnel costs in the General Counsel Program for Office Supplies and Books.

Departmental Budgets



Program Measures

Objective:

Conduct 5 training sessions: one session on Council Rules and parliamentary procedure with Law, Council and Clerk of Council; 2 presentations to the Citizens' Government Academy or similar agencies to inform about the role of Solicitor's Office.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of 5 yearly presentations and training sessions conducted for citizens groups regarding the functions and role of the Solicitor's Office. | N/A | 100% | 90% |

Objective:

Ensure a clear and transparent City government to all citizens by responding to Public Record requests from the general public, the media and public agencies.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of 3 yearly Ohio Public Records Act training sessions conducted for City departments and agencies. | N/A | 100% | 100% |

Objective:

Provide timely legal advice, opinions, and legislation to City Council and all City departments and agencies.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of all requests for legal services completed by the promised due date. | N/A | 80% | 80% |

Departmental Budgets



Program 2: Administration

Description: The Administration and Support Services Division provides all non-attorney support to the department including clerical, personnel, claims, assessment, and budget matters.

Goal: Enhance communications with neighborhoods and City departments by publishing annual newsletter that reports on Law's previous year's accomplishments in efforts to assist in building stronger communities.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 6,070 | \$ 153,120 | \$ 147,050 | \$ 157,700 |
| Other Expenses | \$ 13,050 | \$ 14,230 | \$ 1,180 | \$ 14,640 |
| Operating Total | \$ 19,120 | \$ 167,350 | \$ 148,230 | \$ 172,340 |
| Employee Benefits | \$ 860 | \$ 58,400 | \$ 57,540 | \$ 58,650 |
| Total | \$ 19,980 | \$ 225,750 | \$ 205,770 | \$ 230,990 |
| Total Full-Time Equivalent Positions | \$ 4.0 | 5.0 | 1.0 | 5.0 |

2009 Significant Program Changes

Title: The Addition of a Deputy City Solicitor Position

Budget Amount: \$128,750 **Fund:** General Fund **FTE:** 1.0

Description:

The addition of a Deputy City Solicitor will enable the City Solicitor and the Law Department to direct more resources to economic development issues.

Comment/Recommendation:

This increase is recommended.

Title: City Solicitor's Salary Adjustment

Budget Amount: \$38,170 **Fund:** General Fund **FTE:** 0.0

Description:

This increase is necessary to reflect the actual salary of the new City Solicitor.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets



Title: Reduction of Legal Administrator's Salary

Budget Amount: (\$20,000) **Fund:** General Fund **FTE:** 0.0

Description:

As a result of budget constraints, this decrease partially offsets the increase in a Deputy City Solicitor's position.

Comment/Recommendation:

This decrease of \$20,000 in the Legal Administrator's salary is recommended.

Program Measures

Objective:

Distribute annual newsletter, reporting on previous year's accomplishments, to the community and City departments via web site and Community Council mailings with information regarding the Law Department's progress as it relates to community initiatives.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Distribute an annual newsletter by the 1st quarter of each year. | N/A | 1 | 1 |

Departmental Budgets



Program 3: Prosecution

Description: Prosecuting misdemeanors, including all traffic and criminal cases brought before the Municipal Court for violation of criminal offenses occurring within the City.

Goal: Ensure safe neighborhoods by effectively prosecuting misdemeanor cases and facilitate positive communication between communities and Police by providing training to Police Department and advising community councils on Police training programs.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,335,490 | \$ 1,401,420 | \$ 65,930 | \$ 1,442,590 |
| Other Expenses | \$ 168,550 | \$ 197,950 | \$ 29,400 | \$ 203,690 |
| Operating Total | \$ 1,504,040 | \$ 1,599,370 | \$ 95,330 | \$ 1,646,280 |
| Employee Benefits | \$ 498,960 | \$ 551,660 | \$ 52,700 | \$ 553,720 |
| Total | \$ 2,003,000 | \$ 2,151,030 | \$ 148,030 | \$ 2,200,000 |
| Total Full-Time Equivalent Positions | \$ 21.0 | 22.0 | 1.0 | 22.0 |

2009 Significant Program Changes

Title: The Addition of a Legal Assistant Position

Budget Amount: \$45,000

Fund: General Fund

FTE: 1.0

Description:

The addition of a Legal Assistant position will allow the Law Department to provide greater assistance to victims of domestic violence, sexual imposition, and assault as required by the State of Ohio.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets



Title: Mandatory Defense - Attorney Fee Cost for Indigent Citizens

Budget Amount: \$40,000 **Fund:** General Fund **FTE:**

Description:

The Law Department is responsible for filing criminal charges against individuals charged with possession of marijuana or other violations of the City Code. The City is required to pay for the defense of anyone charged with a City Code violation and deemed unable to provide for their own defense. The Law Department is billed by outside attorneys who are required to represent indigent citizens cited with code violations under the City Code. In 2005, the City's total cost for indigent defense was \$30,000. In 2006, the total cost increased to \$77,000 and is consistent with 2007 and expected 2008 expenditures.

Comment/Recommendation:

As a result of budget constraints, only partial funding in the amount of \$40,000 is recommended.

Title: Reduction of Non-personnel Costs in Prosecution

Budget Amount: (\$15,310) **Fund:** General Fund **FTE:**

Description:

This reduction reduces the department's non-personnel budget.

Comment/Recommendation:

This reduction is recommended. This reduction in the amount of \$15,310 would reduce non-personnel costs in the Prosecution Program for Office Supplies, Books and Legal Services.

Program Measures

Objective:

Enhance Police staff awareness of targeted crime reduction strategies.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of 30 yearly training sessions conducted for Police and community groups in target crime reductions areas. | N/A | 100% | 100% |

Departmental Budgets



Program 4: Economic and Community Development

Description: Provide City agencies with legal advice and consultation related to publicly assisted economic development activities and provide legal services for the acquisition and disposition of City-owned real estate.

Goal: Support community initiatives by providing timely legal advice, opinions, and contracts to the Economic Development and Community Development departments. Provide experienced staff to the City Planning and Zoning Board of Appeals.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 355,790 | \$ 407,230 | \$ 51,440 | \$ 419,400 |
| Other Expenses | \$ 120,930 | \$ 121,370 | \$ 440 | \$ 124,890 |
| Operating Total | \$ 476,720 | \$ 528,600 | \$ 51,880 | \$ 544,290 |
| Employee Benefits | \$ 142,660 | \$ 172,460 | \$ 29,800 | \$ 176,840 |
| General Fund Overhead | \$ 12,140 | \$ 10,720 | \$ (1,420) | \$ 10,820 |
| Total | \$ 631,520 | \$ 711,780 | \$ 80,260 | \$ 731,950 |
| Total Full-Time Equivalent Positions | \$ 7.0 | 7.0 | 0.0 | 7.0 |

2009 Significant Program Changes

Title: Increase Salary for Chief Counsel in Economic Development

Budget Amount: \$49,750 **Fund:** General Fund **FTE:** 0.0

Description:

The Chief Counsel will oversee legal staff assigned to economic development projects.

Comment/Recommendation:

This increase is recommended.

Title: Reduction of Non-Personnel in Economic & Community Development

Budget Amount: (\$3,000) **Fund:** General Fund **FTE:**

Description:

The non-personnel budget in the Economic & Community Development Program is reduced by \$3,000.

Comment/Recommendation:

This reduction is recommended. This reduction in the amount of \$3,000 reduces non-personnel costs in the Economic & Community Development Program for Office Supplies and Books.

Departmental Budgets



Program Measures

Objective:

Complete Request for Legal Services from Community Development, Economic Development, and Transportation & Engineering by due date to timely assist the departments with development initiatives for neighborhoods.

Performance Measure:

Percent of all requests for legal services, from stated departments, completed by the promised due date.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| | Actual | Target | Target |
| | N/A | 80% | 80% |

Departmental Budgets



Program 5: Community Prosecution

Description: Coordinates issues among City departments actively involved in addressing safety and quality of life issues critical to the stability of the community.

Goal: Assure decent, safe and sanitary housing by aggressively prosecuting negligent property owners for building code, safety, and health violations that negatively impact neighborhoods; assist in training community groups to address blighted communities.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 60,080 | \$ 60,950 | \$ 870 | \$ 62,760 |
| Other Expenses | \$ 14,250 | \$ 9,650 | \$ (4,600) | \$ 9,930 |
| Operating Total | \$ 74,330 | \$ 70,600 | \$ (3,730) | \$ 72,690 |
| Employee Benefits | \$ 21,960 | \$ 24,020 | \$ 2,060 | \$ 24,120 |
| Total | \$ 96,290 | \$ 94,620 | \$ (1,670) | \$ 96,810 |
| Total Full-Time Equivalent Positions | \$ 1.0 | 1.0 | 0.0 | 1.0 |

2009 Significant Program Changes

Title: Reduction of Non-Personnel Costs in Community Prosecution Program

Budget Amount: (\$5,000) **Fund:** General Fund **FTE:**

Description:

This reduction reduces the non-personnel costs in the Community Prosecution Program.

Comment/Recommendation:

This reduction is recommended. This reduction in the amount of \$5,000 reduces non-personnel costs in the Community Prosecution Program for Legal Services.

Program Measures

Objective:

Participate in City Manager's "Neighborhood Enhancement Program" initiatives and Council's Vibrant Neighborhood Committee's "Community Walks" to engage community participation in abatement of blighting conditions.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|----------------------|----------------|----------------|----------------|
|----------------------|----------------|----------------|----------------|

Departmental Budgets



An on-site neighborhood training program on community participation in blight abatement will be completed in 2008 as necessary.

N/A

1

1

Objective:

Process all court filings for blight and building code violations in a timely manner and aggressively prosecute building, health and fire code violations in Housing Court; and aggressively defend contested public nuisance appeals and equity actions.

Performance Measure:

Percent of criminal review filings completed by Law within 24 hours after notification by the inspectors from Community Development, Fire and Health.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| | Actual | Target | Target |
| | N/A | 80% | 80% |

Departmental Budgets



Program 6: Civil Litigation

Description: The Civil Litigation Section represents the City in civil litigation in Federal and State Courts, defends against and prosecutes claims on behalf of the City, and investigates and processes claims related to damages to property filed by citizens.

Goal: To improve the delivery of service to citizens, conserve City expenditures, and increase City revenues by competently and expeditiously reviewing and processing all claims against the City and collecting all debts due the City.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 736,440 | \$ 661,120 | \$ (75,320) | \$ 680,860 |
| Other Expenses | \$ 300,890 | \$ 296,370 | \$ (4,520) | \$ 304,960 |
| Operating Total | \$ 1,037,330 | \$ 957,490 | \$ (79,840) | \$ 985,820 |
| Employee Benefits | \$ 275,530 | \$ 259,260 | \$ (16,270) | \$ 260,360 |
| Total | \$ 1,312,860 | \$ 1,216,750 | \$ (96,110) | \$ 1,246,180 |
| Total Full-Time Equivalent Positions | \$ 11.7 | 11.2 | (0.5) | 11.2 |

2009 Significant Program Changes

Title: Collections Operation Reimbursement

Budget Amount: (\$30,000) **Fund:** General Fund

FTE:

Description:

The Law Department is implementing an incentive to the newly created Claims, Collections & Recovery Section to maximize citywide collections. The Law Department will implement a 10% fee on the amount collected on behalf of City Departments to be returned to the Law Department as a reimbursement for expenses. This incentive is expected to result in an increase in total citywide collections.

Comment/Recommendation:

This proposal is recommended with a personnel reimbursement in the amount of \$30,000.

Departmental Budgets



Title: Increase of Position Vacancy Allowance and Non-personnel Reduction

Budget Amount: (\$69,270)

Fund: General Fund

FTE:

Description:

This reduction will increase Position Vacancy Allowance (PVA). Since the volume and timing of court cases cannot be scheduled, the PVA of the solicitor position will require the section to increase its dependency on outside counsel and decrease the amount of time currently allocated to non-core activities such as police training. This reduction also reduces the department's non-personnel budget.

Comment/Recommendation:

This reduction is recommended. This reduction increases the PVA to eliminate funding of a Assistant City Solicitor in the Civil Litigation Program. This reduction also eliminates \$13,000 in non-personnel expenses for the following: Court Reporting, Office Supplies and Books.

Program Measures

Objective:

To efficiently and fairly resolve citizen's claims within 90 days of receipt of the claim.

| Performance Measure: | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| | Actual | Target | Target |
| Percent of all claims resolved within 90 days of receipt. | N/A | 80% | 80% |

Departmental Budgets



Program 7: Labor and Employment

Description: Represent all City departments on charges filed before the Equal Opportunity Commission and the Ohio Civil Rights Commission, and provide legal staffing for the Civil Service Commission and the City's collective bargaining team.

Goal: Effectively represent all City departments on charges filed before the Equal Employment Opportunity Commission (EEOC) and the Ohio Civil Rights Commission (OCRC).

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 278,370 | \$ 282,430 | \$ 4,060 | \$ 290,870 |
| Other Expenses | \$ 72,140 | \$ 71,210 | \$ (930) | \$ 73,270 |
| Operating Total | \$ 350,510 | \$ 353,640 | \$ 3,130 | \$ 364,140 |
| Employee Benefits | \$ 103,760 | \$ 109,770 | \$ 6,010 | \$ 110,240 |
| Total | \$ 454,270 | \$ 463,410 | \$ 9,140 | \$ 474,380 |
| Total Full-Time Equivalent Positions | \$ 4.5 | 5.0 | 0.5 | 5.0 |

2009 Significant Program Changes

Title: Reduction of Non-personnel in Labor & Employment

Budget Amount: (\$3,000)

Fund: General Fund

FTE:

Description:

This reduction reduces the non-personnel budget in the Labor & Employment Program.

Comment/Recommendation:

This reduction is recommended. This reduction in the amount of \$3,000 reduces non-personnel costs in the Labor & Employment Program for Office Supplies and Books.

Program Measures

Objective:

Enhance the awareness of employees regarding EEOC and OCRC rules, regulations and procedures in the departments or agencies experiencing the highest incidents of EEOC or ORCR filings.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|----------------------|----------------|----------------|----------------|
|----------------------|----------------|----------------|----------------|

Departmental Budgets



Percent of 5 yearly training sessions conducted for City agencies and departments on best employment practices, including employee rights and employee obligations.

N/A

100%

60%

Departmental Budgets



Program 8: Administrative Hearings

Description: To ensure that municipal civil code violations are effectively enforced by conducting fair and impartial administrative hearings based on the Notices of Civil Offense issued by City departments.

Goal: Address neighborhood blight issues by increasing compliance of civil code and environmental regulations through the use of administrative hearings, thereby providing due process for those charged with civil violations.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 239,790 | \$ 244,740 | \$ 4,950 | \$ 251,300 |
| Other Expenses | \$ 40,250 | \$ 38,470 | \$ (1,780) | \$ 39,590 |
| Operating Total | \$ 280,040 | \$ 283,210 | \$ 3,170 | \$ 290,890 |
| Employee Benefits | \$ 89,950 | \$ 97,050 | \$ 7,100 | \$ 97,170 |
| Total | \$ 369,990 | \$ 380,260 | \$ 10,270 | \$ 388,060 |
| Program Revenue | \$ 450,000 | \$ 430,000 | \$ (20,000) | \$ |
| Total Full-Time Equivalent Positions | \$ 4.0 | 4.0 | 0.0 | 4.0 |

2009 Significant Program Changes

Title: Reduction of Non-personnel in Administrative Hearings

Budget Amount: (\$2,920) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction reduces the Administrative Hearing Program's non-personnel budget.

Comment/Recommendation:

The non-personnel reduction in the amount of \$2,900 is recommended.

Program Measures

Objective:

Process civil code and environmental violations within 90 days of receipt of the violation.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percent of all civil code and environmental violations resolved within 90 days of receipt. | N/A | 80% | 70% |

Departmental Budgets



Program 9: Property Management and Real Estate/Relocation

Description: Responsible for the acquisition, disposal, and property management of all City-owned or leased real property, and for administering City programs on code enforcement, family, and business relocation.

Goal: Assist in the provision of decent, safe and sanitary housing for Cincinnati's citizens by providing service to citizens displaced due to building and health code violations, or other emergency situations, through Relocation's Normal Code Program.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 114,460 | \$ 58,900 | \$ (55,560) | \$ 59,980 |
| Other Expenses | \$ 51,980 | \$ 50,520 | \$ (1,460) | \$ 51,980 |
| Operating Total | \$ 166,440 | \$ 109,420 | \$ (57,020) | \$ 111,960 |
| Employee Benefits | \$ 127,140 | \$ 121,910 | \$ (5,230) | \$ 125,230 |
| General Fund Overhead | \$ 4,350 | \$ 3,940 | \$ (410) | \$ 4,020 |
| Total | \$ 297,930 | \$ 235,270 | \$ (62,660) | \$ 241,210 |
| Internal Service Funds | \$ 408,890 | \$ 443,100 | \$ 34,210 | \$ 456,170 |
| Consolidated Plan Projects | \$ 150,000 | \$ 160,000 | \$ 10,000 | \$ 160,000 |
| Total Full-Time Equivalent Positions | \$ 15.0 | 14.0 | (1.0) | 14.0 |

2009 Significant Program Changes

Title: Reduction of a Real Estate Position and Non-Personnel Costs

Budget Amount: (\$61,020) **Fund:** General Fund **FTE:** -1.0

Description:

This reduction eliminates a Real Estate Specialist position. Elimination of this position will delay the acquisition of property or easements needed for DOTE, MSD, GCWW, and development projects. This reduction also reduces the non-personnel budget in the Real Estate Program.

Comment/Recommendation:

This reduction is recommended. This reduction eliminates a Real Estate position in the Property Management and Real Estate Program and reduces non-personnel costs in the amount of \$3,000 for Office Supplies and Books.

Program Measures

Departmental Budgets



Objective:

Assist citizens to relocate from blighted property, including properties with health code violations, by ensuring timely financial assistance and referrals to secure housing by referring citizens to landlords, and to property management firms.

Performance Measure:

Percent increase in the number of households receiving financial assistance in relocating to decent, safe, and sanitary housing.

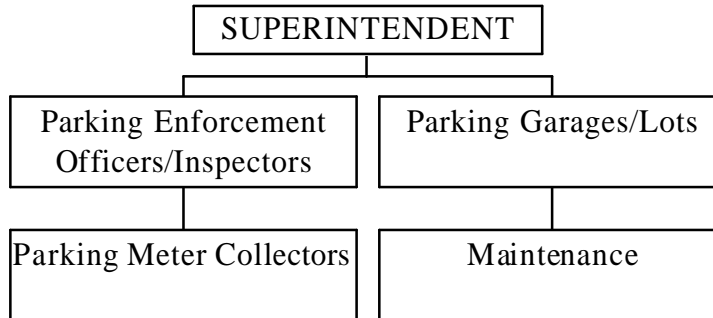
| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| | Actual | Target | Target |
| | N/A | 6% | 6% |

Departmental Budgets



Parking Facilities

Mission: The mission of the Parking Facilities Division of the Department of Enterprise Services is to promote a healthy downtown and local economy by providing professional facility management of the City's parking assets.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 2,234,050 | \$ 2,211,110 | \$ (22,940) | \$ 2,258,900 |
| Other Expenses | \$ 4,103,780 | \$ 4,073,580 | \$ (30,200) | \$ 4,191,710 |
| Equipment | \$ 71,900 | \$ 70,000 | \$ (1,900) | \$ 72,040 |
| Operating Total | \$ 6,409,730 | \$ 6,354,690 | \$ (55,040) | \$ 6,522,650 |
| Employee Benefits | \$ 720,270 | \$ 750,700 | \$ 30,430 | \$ 772,530 |
| General Fund Overhead | \$ 202,320 | \$ 192,120 | \$ (10,200) | \$ 190,160 |
| Debt Service | \$ 46,980 | \$ 46,980 | \$ - | \$ 46,980 |
| Total | \$ 7,379,300 | \$ 7,344,490 | \$ (34,810) | \$ 7,532,320 |
| Capital Projects | \$ 700,000 | \$ 380,000 | \$ (320,000) | \$ 450,000 |
| Program Revenue | \$ 7,724,000 | \$ 8,040,300 | \$ 316,300 | \$ 8,257,400 |
| Total Full-Time Equivalent Positions | 55.0 | 54.0 | (1.0) | 54.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. On-Street Parking
2. Off-Street Parking
3. Parking Business Services

PROGRAM SUMMARIES

Program 1: On-Street Parking

Description: This program consists of enforcement, collection, maintenance, and management of over 5,700 single space meters located in the downtown area and neighborhood business districts, as well as twelve multi-space pay-and-display units.

Goal: To ensure increased mobility for the motoring public and encourage vehicle turnover that supports retail enterprise in the central and neighborhood business districts.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 975,470 | \$ 1,045,410 | \$ 69,940 | \$ 1,067,240 |
| Other Expenses | \$ 174,330 | \$ 138,330 | \$ (36,000) | \$ 142,340 |
| Equipment | \$ 30,810 | \$ 31,000 | \$ 190 | \$ 31,900 |
| Operating Total | \$ 1,180,610 | \$ 1,214,740 | \$ 34,130 | \$ 1,241,480 |
| Employee Benefits | \$ 332,320 | \$ 370,080 | \$ 37,760 | \$ 380,200 |
| General Fund Overhead | \$ 88,480 | \$ 83,890 | \$ (4,590) | \$ 89,910 |
| Total | \$ 1,601,410 | \$ 1,668,710 | \$ 67,300 | \$ 1,711,590 |
| Program Revenue | \$ 1,092,000 | \$ 1,168,000 | \$ 76,000 | \$ 1,199,540 |
| Total Full-Time Equivalent Positions | \$ 25.0 | 25.0 | 0.0 | 25.0 |

2009 Significant Program Changes

Title: On-Street Parking Program Budget Adjustment

Budget Amount: (\$1,300) **Fund:** Parking Facilities **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning the budget to actual anticipated personnel and non-personnel expenses. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This adjustment is recommended to better align the budget to actual expenses.

Departmental Budgets



Program Measures

Objective:

Increase the number of functioning parking meters by conducting quality control inspections and reducing repair cycles.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of repairs completed within 48 hours. | 100% | 100% | 100% |

Departmental Budgets



Program 2: Off-Street Parking

Description: This program consists of the operation, maintenance, and management of over 4,900 parking spaces located at seven City-owned parking garages and five surface lots throughout downtown Cincinnati.

Goal: To create aesthetic, safe, and efficiently operated parking facilities that increase utilization to support economic development in the downtown community.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 921,440 | \$ 873,580 | \$ (47,860) | \$ 890,870 |
| Other Expenses | \$ 3,837,460 | \$ 3,850,830 | \$ 13,370 | \$ 3,962,500 |
| Equipment | \$ 35,950 | \$ 34,000 | \$ (1,950) | \$ 34,990 |
| Operating Total | \$ 4,794,850 | \$ 4,758,410 | \$ (36,440) | \$ 4,888,360 |
| Employee Benefits | \$ 273,850 | \$ 278,470 | \$ 4,620 | \$ 286,460 |
| General Fund Overhead | \$ 84,680 | \$ 79,240 | \$ (5,440) | \$ 75,130 |
| Debt Service | \$ 46,980 | \$ 46,980 | \$ - | \$ 46,980 |
| Total | \$ 5,200,360 | \$ 5,163,100 | \$ (37,260) | \$ 5,296,930 |
| Capital Projects | \$ 700,000 | \$ 380,000 | \$ (320,000) | \$ 450,000 |
| Program Revenue | \$ 6,632,000 | \$ 6,872,300 | \$ 240,300 | \$ 7,057,860 |
| Total Full-Time Equivalent Positions | \$ 26.0 | 25.0 | (1.0) | 25.0 |

2009 Significant Program Changes

Title: Addition of a Parking Services Supervisor Position

Budget Amount: (\$4,320)

Fund: Parking Facilities

FTE: -1.0

Description:

This represents a net decrease of \$4,320, which includes an increase of \$65,760 for a new Parking Services Supervisor position, and a reduction in the amount of \$73,080 related to the elimination of a Parking Attendant and an Assistant Parking Services Supervisor. This position will oversee the Division's new revenue control equipment, current and future pay-and-display machines, and the supervision of related personnel.

Comment/Recommendation:

The addition of a Parking Services Supervisor position is recommended to provide additional maintenance support for the Parking Facilities Division's increasing inventory of pay-and-display machines and revenue control equipment.

Departmental Budgets



Title: Off-Street Parking Program Budget Adjustment

Budget Amount: (\$183,490) **Fund:** Parking Facilities **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning the budget to actual anticipated personnel and non-personnel expenses. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This adjustment is recommended to better align the budget to actual expenses.

Program Measures

Objective:

To increase the availability of visitor parking in Downtown Cincinnati by monitoring the number of daily cars parked compared to the number of available spaces (turnover ratio).

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| To increase the turnover ratio each year. | 1.30 | 1.30 | 1.31 |

Departmental Budgets



Program 3: Parking Business Services

Description: This program manages internal and external customer transactions for the Parking Facilities Division.

Goal: To provide timely and excellent customer service through proper stewardship of funds and assets managed by the Parking Facilities Division.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 337,140 | \$ 292,120 | \$ (45,020) | \$ 300,790 |
| Other Expenses | \$ 91,990 | \$ 84,420 | \$ (7,570) | \$ 86,870 |
| Equipment | \$ 5,140 | \$ 5,000 | \$ (140) | \$ 5,150 |
| Operating Total | \$ 434,270 | \$ 381,540 | \$ (52,730) | \$ 392,810 |
| Employee Benefits | \$ 114,100 | \$ 102,150 | \$ (11,950) | \$ 105,870 |
| General Fund Overhead | \$ 29,160 | \$ 28,990 | \$ (170) | \$ 25,120 |
| Total | \$ 577,530 | \$ 512,680 | \$ (64,850) | \$ 523,800 |
| Total Full-Time Equivalent Positions | \$ 4.0 | 4.0 | 0.0 | 4.0 |

2009 Significant Program Changes

Title: Parking Business Services Program Budget Adjustment

Budget Amount: (\$59,790) **Fund:** Parking Facilities **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning the budget to actual anticipated personnel and non-personnel expenses. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This adjustment is recommended to better align the budget to actual expenses.

Program Measures

Objective:

Provide timely and quality customer service in response to citizen requests.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|----------------|----------------|----------------|
| Special event parking applications processed within 24 hours of receipt. | 100% | 100% | 100% |

Departmental Budgets



Objective:

Reduce the length of citizen complaint response time as reported in the customer service response system.

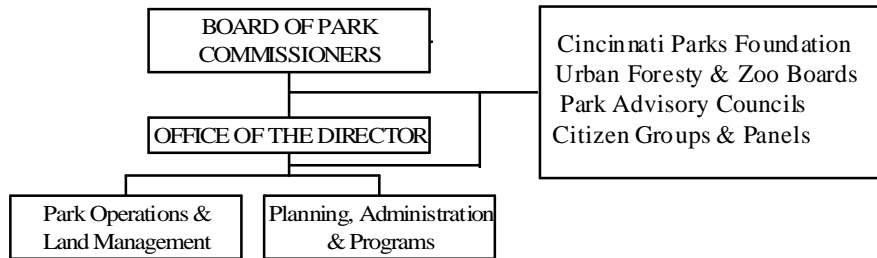
| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Respond to customer service requests within 24 hours. | N/A | 100% | 100% |

Departmental Budgets



Parks

Mission: The mission of the Parks Department is to conserve, manage, sustain, and enhance Parks' natural and cultural resources and public greenspaces for the enjoyment, enlightenment, and enrichment of the Cincinnati community.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 5,455,240 | \$ 5,688,100 | \$ 232,860 | \$ 5,801,480 |
| Other Expenses | \$ 4,007,360 | \$ 4,159,740 | \$ 152,380 | \$ 4,258,280 |
| Equipment | \$ 30,000 | \$ 35,000 | \$ 5,000 | \$ 36,020 |
| Operating Total | \$ 9,492,600 | \$ 9,882,840 | \$ 390,240 | \$ 10,095,780 |
| Employee Benefits | \$ 1,882,190 | \$ 2,104,890 | \$ 222,700 | \$ 2,131,460 |
| General Fund Overhead | \$ 196,170 | \$ 215,630 | \$ 19,460 | \$ 245,730 |
| Total | \$ 11,570,960 | \$ 12,203,360 | \$ 632,400 | \$ 12,472,970 |
| Capital Projects | \$ 8,734,800 | \$ 6,159,500 | \$ (2,575,300) | \$ 7,153,000 |
| Consolidated Plan Projects | \$ 125,000 | \$ 100,000 | \$ (25,000) | \$ 100,000 |
| Program Revenue | \$ 2,597,030 | \$ 2,730,110 | \$ 133,080 | \$ 2,730,110 |
| Total Full-Time Equivalent Positions | 158.7 | 159.7 | 1.0 | 159.7 |

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|----------------------------------|-------------------------------------|
| 1. Customer Service | 6. Nature Education & Centers |
| 2. Director's Office | 7. Operations & Facility Management |
| 3. Facility Maintenance | 8. Planning & Design |
| 4. Financial & Business Services | 9. Urban Forestry |
| 5. Krohn Conservatory | |

PROGRAM SUMMARIES

Program 1: Customer Service

Description: This program provides oversight of customer service requests and special permitting; manages the rental process of park sites including premier facilities; and provides staffing at park concerts and events.

Goal: To provide rock solid customer service; manage park concerts and events; and manage contracts and special permit requests.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 145,800 | \$ 153,350 | \$ 7,550 | \$ 157,570 |
| Other Expenses | \$ 113,160 | \$ 120,160 | \$ 7,000 | \$ 123,650 |
| Operating Total | \$ 258,960 | \$ 273,510 | \$ 14,550 | \$ 281,220 |
| Employee Benefits | \$ 55,050 | \$ 60,540 | \$ 5,490 | \$ 60,660 |
| Total | \$ 314,010 | \$ 334,050 | \$ 20,040 | \$ 341,880 |
| Program Revenue | \$ 475,320 | \$ 478,630 | \$ 3,310 | \$ 478,630 |
| Total Full-Time Equivalent Positions | \$ 3.0 | 3.0 | 0.0 | 3.0 |

2009 Significant Program Changes

Departmental Budgets



Title: Customer Service Program Budget Realignment

Budget Amount: \$4,780 **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

Provide timely and quality customer service in response to citizen requests for service, facility reservations, and special use permits.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of reservation and permit application forms issued within 24 hours of request. | 100% | 100% | 100% |
| Percentage of service requests, complaints, and referrals responded to within five days of receipt. | 100% | 100% | 100% |
| Percentage of applications for reservations processed within 10 days of receipt. | 95% | 95% | 95% |

Departmental Budgets



Program 2: Director's Office

Description: The Director's Office manages the entire department according to the Park Board's annual Business Plan approved by the Board of Park Commissioners.

Goal: To manage and direct all departmental functions of the City's park system and serve as secretary to the Cincinnati Board of Park Commissioners.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 179,230 | \$ 180,470 | \$ 1,240 | \$ 185,850 |
| Other Expenses | \$ 2,240 | \$ 2,600 | \$ 360 | \$ 2,680 |
| Operating Total | \$ 181,470 | \$ 183,070 | \$ 1,600 | \$ 188,530 |
| Employee Benefits | \$ 67,290 | \$ 71,310 | \$ 4,020 | \$ 71,620 |
| Total | \$ 248,760 | \$ 254,380 | \$ 5,620 | \$ 260,150 |
| Capital Projects | \$ 171,740 | | \$ (171,740) | \$ |
| Total Full-Time Equivalent Positions | \$ 2.0 | 2.0 | 0.0 | 2.0 |

2009 Significant Program Changes

Title: Director's Office Program Budget Realignment

Budget Amount: (\$1,370) **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

Sustain high customer satisfaction for the City's park system as measured by the biennial Citizen Attitude Survey.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Achieve a customer satisfaction rating of good or very good by 75% or more of citizens surveyed. | N/A | 75% | 75% |

Departmental Budgets



Program 3: Facility Maintenance

Description: This program provides for reliable facilities and structures throughout the park system. This program performs over 1,300 preventive maintenance tasks each year, addresses emergency maintenance issues, and provides contractual oversight when needed.

Goal: To provide for reliable park structures, buildings, and playgrounds that are safe and enjoyable.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 115,750 | \$ 98,840 | \$ (16,910) | \$ 101,500 |
| Other Expenses | \$ 96,640 | \$ 99,350 | \$ 2,710 | \$ 102,230 |
| Operating Total | \$ 212,390 | \$ 198,190 | \$ (14,200) | \$ 203,730 |
| Employee Benefits | \$ 43,700 | \$ 38,880 | \$ (4,820) | \$ 38,950 |
| Total | \$ 256,090 | \$ 237,070 | \$ (19,020) | \$ 242,680 |
| Capital Projects | \$ 686,960 | | \$ (686,960) | \$ |
| Total Full-Time Equivalent Positions | \$ 7.0 | 6.0 | (1.0) | 6.0 |

2009 Significant Program Changes

Title: Elimination of a Bricklayer Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** -1.0

Description:

This represents the elimination of a Bricklayer position (1.0 FTE) that does not have a budgeted salary, and has not been added to the Department of Parks' Table of Organization.

Comment/Recommendation:

This elimination of a Bricklayer position is recommended.

Departmental Budgets



Title: Facility Maintenance Program Budget Realignment

Budget Amount: (\$19,540) **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

Perform 1,300 maintenance tasks on a yearly basis to Park's infrastructure including buildings, trails, overlooks, playgrounds, sidewalks, and retaining walls.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percent of the 1,300 maintenance tasks goal completed. | 100% | 100% | 100% |

Departmental Budgets



Program 4: Financial & Business Services

Description: This program provides for the financial and business oversight for the entire Park Board, which includes budgeting, finance, human resources, safety, training, procurement, technology, and oversight of the department's utilities, phones, and sewer charges.

Goal: To manage all financial and business services for the department.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 435,880 | \$ 433,760 | \$ (2,120) | \$ 446,670 |
| Other Expenses | \$ 627,420 | \$ 665,730 | \$ 38,310 | \$ 685,040 |
| Operating Total | \$ 1,063,300 | \$ 1,099,490 | \$ 36,190 | \$ 1,131,710 |
| Employee Benefits | \$ 167,620 | \$ 171,080 | \$ 3,460 | \$ 171,820 |
| General Fund Overhead | \$ | \$ 2,930 | \$ 2,930 | \$ 100 |
| Total | \$ 1,230,920 | \$ 1,273,500 | \$ 42,580 | \$ 1,303,630 |
| Total Full-Time Equivalent Positions | \$ 7.0 | 7.0 | 0.0 | 7.0 |

2009 Significant Program Changes

Title: Addition of a Computer Systems Analyst Position

Budget Amount: \$3,480 **Fund:** General Fund **FTE:** 0.0

Description:

This represents a net increase of \$3,480 for a Computer Systems Analyst position that was added to the Department of Parks' Table of Organization in 2008.

Comment/Recommendation:

This increase is recommended. In order to add the new Computer Systems Analyst position, the Parks Department eliminated a Sr. Computer Programmer Analyst position in 2008.

Departmental Budgets



Title: Financial & Business Services Program Budget Realignment

Budget Amount: (\$15,860) **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

Administer in-house training programs related to safety, communication, and finances by providing at least 10 hours of yearly training to each employee.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of employees receiving at least 10 hours of training each year. | 100% | 100% | 100% |

Departmental Budgets



Program 5: Krohn Conservatory

Description: This program manages the ongoing operations of the Krohn Conservatory, which includes over 5,000 plants, and multiple events annually including 6 unique floral shows each year.

Goal: To provide a regional destination, which generates more than \$25 million a year to the region.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 508,000 | \$ 546,630 | \$ 38,630 | \$ 553,970 |
| Other Expenses | \$ 176,750 | \$ 201,690 | \$ 24,940 | \$ 207,530 |
| Operating Total | \$ 684,750 | \$ 748,320 | \$ 63,570 | \$ 761,500 |
| Employee Benefits | \$ 178,620 | \$ 185,110 | \$ 6,490 | \$ 187,060 |
| General Fund Overhead | \$ 20,070 | \$ 20,300 | \$ 230 | \$ 20,800 |
| Total | \$ 883,440 | \$ 953,730 | \$ 70,290 | \$ 969,360 |
| Capital Projects | \$ 171,740 | | \$ (171,740) | |
| Program Revenue | \$ 421,710 | \$ 451,480 | \$ 29,770 | \$ 451,480 |
| Total Full-Time Equivalent Positions | \$ 15.5 | 15.5 | 0.0 | 15.5 |

2009 Significant Program Changes

Title: Krohn Conservatory Program Budget Realignment

Budget Amount: \$24,290 **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Increase in Krohn Conservatory Trustee Fund

Budget Amount: \$20,000 **Fund:** Krohn Conservatory Trustee **FTE:** 0.0

Description:

This represents an increase in the Krohn Conservatory Trustee Fund 333.

Comment/Recommendation:

This increase is recommended in order to present on-going operating expenses in the Krohn Conservatory Trustee Fund 333, which has not been included in prior year budgets.

Program Measures

Objective:

Sustain high customer satisfaction for the Krohn Conservatory.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Achieve a Krohn Conservatory attendee rating of satisfied or very satisfied by 90% of customers surveyed. | 97% | 90% | 90% |

Departmental Budgets



Program 6: Nature Education & Centers

Description: This program provides more than 1,500 nature programs to the citizens of Cincinnati each year. The programs are a combination of free and paid and reach all social economic levels within the city. The program also provides for enhanced awareness of nature.

Goal: To educate the public on the benefits of parks and greenspaces within our park system and to build awareness of those benefits.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 465,110 | \$ 496,740 | \$ 31,630 | \$ 502,350 |
| Other Expenses | \$ 43,830 | \$ 45,400 | \$ 1,570 | \$ 46,720 |
| Operating Total | \$ 508,940 | \$ 542,140 | \$ 33,200 | \$ 549,070 |
| Employee Benefits | \$ 81,980 | \$ 96,440 | \$ 14,460 | \$ 96,200 |
| General Fund Overhead | \$ 12,900 | \$ 13,760 | \$ 860 | \$ 13,970 |
| Total | \$ 603,820 | \$ 652,340 | \$ 48,520 | \$ 659,240 |
| Capital Projects | \$ 171,740 | | \$ (171,740) | \$ |
| Total Full-Time Equivalent Positions | \$ 16.1 | 16.1 | 0.0 | 16.1 |

2009 Significant Program Changes

Title: Nature Education & Centers Program Budget Realignment

Budget Amount: \$19,440 **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

Sustain high customer satisfaction for Nature Education Programs.

Departmental Budgets



| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Achieve a Nature Education participant rating of satisfied or very satisfied by 90% of customers surveyed. | 99% | 90% | 90% |

Departmental Budgets



Program 7: Operations & Facility Management

Description: This program provides the ongoing maintenance of the park system, which includes mowing, trimming, weeding, planting, watering, litter control and pruning according to the Park Board's maintenance standard guidelines.

Goal: To manage the City's park system within the resources allocated according to the Park Board's established maintenance schedules.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 3,158,900 | \$ 3,291,730 | \$ 132,830 | \$ 3,355,490 |
| Other Expenses | \$ 1,652,130 | \$ 1,691,770 | \$ 39,640 | \$ 1,718,740 |
| Operating Total | \$ 4,811,030 | \$ 4,983,500 | \$ 172,470 | \$ 5,074,230 |
| Employee Benefits | \$ 1,173,360 | \$ 1,312,890 | \$ 139,530 | \$ 1,332,540 |
| General Fund Overhead | \$ 137,080 | \$ 148,700 | \$ 11,620 | \$ 176,460 |
| Total | \$ 6,121,470 | \$ 6,445,090 | \$ 323,620 | \$ 6,583,230 |
| Capital Projects | \$ 171,740 | | \$ (171,740) | \$ |
| Consolidated Plan Projects | \$ 40,000 | | \$ (40,000) | \$ |
| Total Full-Time Equivalent Positions | \$ 96.0 | 96.0 | 0.0 | 96.0 |

2009 Significant Program Changes

Title: Increase Stormwater Management Fund Resources

Budget Amount: \$275,210 **Fund:** Stormwater Management **FTE:** 6.0

Description:

This increase represents funding for six Department of Parks positions to be supported by the Stormwater Management Fund. This increase in funding will provide resources for salary, merit, and other wage items. This also represents an increase of \$22,960 in non-personnel supplies related to stormwater mitigation work.

Comment/Recommendation:

This increase is recommended in order to provide resources for continued stormwater mitigation work throughout the park system.

Departmental Budgets



Title: Operations & Facility Management Program Budget Realignment

Budget Amount: \$7,470 **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Increase in the Street Tree Assessment

Budget Amount: \$7,080 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in the amount of \$7,080 related to the anticipated increase in the Street Tree Assessment in 2009.

Comment/Recommendation:

This increase is recommended in order to provide resources for the anticipated increase in the Street Tree Assessment for City-owned property.

Title: Addition of a Service Area Coordinator Position

Budget Amount: \$2,400 **Fund:** Income Tax-Infrastructure **FTE:** 0.0

Description:

This represents a net increase of \$2,400 for a Service Area Coordinator position that was added to the Department of Parks' Table of Organization in 2008.

Comment/Recommendation:

This increase is recommended. In order to add the new Service Area Coordinator position, the Parks Department eliminated a Park/Rec Maintenance Crew Leader position in 2008.

Title: Reduce General Fund Resources from Operations & Facility Mgmt. Program

Budget Amount: (\$264,810) **Fund:** General Fund **FTE:** -6.0

Description:

This represents a reduction of \$241,850 in funding for 6.0 full-time Department of Parks positions that are currently performing stormwater mitigation work throughout the park system. This also represents a reduction of \$22,960 in non-personnel supplies related to stormwater mitigation work.

Comment/Recommendation:

This reduction is recommended to assign stormwater mitigation work throughout the park system to the Stormwater Management Fund.

Departmental Budgets



2010 Significant Program Changes

Title: Operations & Facility Management Program Non-Personnel Reduction

Budget Amount: (\$22,100) **Fund:** Street Construction **FTE:**

Description:

This represents the reduction of \$22,100 in funding for greenspace maintenance of Ezzard Charles Drive and Liberty Street. This reduction in funding is necessary for the Department of Parks to meet the 2010 Street Construction Fund Budget Reduction.

Comment/Recommendation:

This decrease in funding is recommended to balance expenditures to established resources in 2010. This reduction represents the elimination of greenspace maintenance of Ezzard Charles Drive and Liberty Street. Currently, these greenspaces are maintained every seven to ten days for mowing, litter pick-up, and floral maintenance. The reduction in funding will eliminate mowing, litter pick-up, and floral maintenance at the Ezzard Charles Drive and Liberty Street locations.

Program Measures

Objective:

Meet the weekly maintenance schedules for litter collection, mowing, facility cleaning, playground inspections, trail maintenance, and floral bed maintenance.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Provide 100% of park maintenance according to weekly maintenance schedules. | 100% | 100% | 100% |

Departmental Budgets



Program 8: Planning & Design

Description: This program provides for ongoing capital improvements to all park infrastructure assets. It also is responsible for implementing the Park Board's overall Master Plan.

Goal: To provide for capital replacement, new park construction, and implementation of the Park Board's Master Plan through the management of capital construction and renovation contracts/projects at multiple Park Board sites.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 98,470 | \$ 86,600 | \$ (11,870) | \$ 88,890 |
| Other Expenses | \$ 3,840 | \$ 4,310 | \$ 470 | \$ 4,430 |
| Operating Total | \$ 102,310 | \$ 90,910 | \$ (11,400) | \$ 93,320 |
| Employee Benefits | \$ 25,350 | \$ 32,160 | \$ 6,810 | \$ 32,170 |
| General Fund Overhead | \$ 2,940 | | \$ (2,940) | |
| Total | \$ 130,600 | \$ 123,070 | \$ (7,530) | \$ 125,490 |
| Capital Projects | \$ 7,360,880 | \$ 6,159,500 | \$ (1,201,380) | \$ 7,153,000 |
| Consolidated Plan Projects | \$ 85,000 | \$ 100,000 | \$ 15,000 | \$ 100,000 |
| Total Full-Time Equivalent Positions | \$ 5.5 | 7.5 | 2.0 | 7.5 |

2009 Significant Program Changes

Title: Addition of a Graphic Designer Position

Budget Amount: \$10,220

Fund: General Fund

FTE: 1.0

Description:

This represents an increase of \$10,220 for a Graphic Designer position. The Graphic Designer position is required to design a wide variety of products, such as print and internet media, in order to communicate the Department of Parks' messages with high visual impact. The Department of Park's Master Plan that was approved by City Council and the Board of Park Commissioners identified the Graphic Designer position as an immediate need for the Park Board to promote the City and Park Board brand. This increase represents a partial salary after accounting for reimbursements.

Comment/Recommendation:

The addition of a Graphic Designer position is recommended in order to promote the use of park facilities, programs, and services.

Departmental Budgets



Title: Addition of a Supervisor of Maintenance Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the addition of a Supervisor of Maintenance position. This position is needed to manage all development phases of approximately \$5 million in capital improvement projects. Estimated consultant services in this capacity would exceed \$120,000 in expenses annually. The maximum salary amount of \$63,750 for the Supervisor of Maintenance position represents half of the potential consultant services expenses, and is expected to be fully reimbursed by the Capital Budget.

Comment/Recommendation:

The addition of a Supervisor of Maintenance position is recommended to provide additional project management support with the construction of Cincinnati Riverfront Park beginning in 2008.

Title: Planning & Design Program Budget Realignment

Budget Amount: (\$24,120) **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

Complete on a yearly basis at least 70 construction, renovation, or replacement projects.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percent of the 70 construction, renovation, or replacement projects goal completed. | 100% | 100% | 100% |

Departmental Budgets



Program 9: Urban Forestry

Description: This program manages the City's Street Tree program. There are over 80,000 street trees between the curb and the sidewalk throughout the city. This program manages the annual assessment collected and spent to maintain these trees on a six-year cycle.

Goal: To build a healthy urban tree canopy in all Cincinnati neighborhoods.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 348,100 | \$ 399,980 | \$ 51,880 | \$ 409,190 |
| Other Expenses | \$ 1,291,350 | \$ 1,328,730 | \$ 37,380 | \$ 1,367,260 |
| Equipment | \$ 30,000 | \$ 35,000 | \$ 5,000 | \$ 36,020 |
| Operating Total | \$ 1,669,450 | \$ 1,763,710 | \$ 94,260 | \$ 1,812,470 |
| Employee Benefits | \$ 89,220 | \$ 136,480 | \$ 47,260 | \$ 140,440 |
| General Fund Overhead | \$ 23,180 | \$ 29,940 | \$ 6,760 | \$ 34,400 |
| Total | \$ 1,781,850 | \$ 1,930,130 | \$ 148,280 | \$ 1,987,310 |
| Program Revenue | \$ 1,700,000 | \$ 1,800,000 | \$ 100,000 | \$ 1,800,000 |
| Total Full-Time Equivalent Positions | \$ 6.5 | 6.5 | 0.0 | 6.5 |

2009 Significant Program Changes

Title: Increase in the Street Tree Assessment

Budget Amount: \$100,000 **Fund:** Forestry Assessments **FTE:** 0.0

Description:

The Street Tree Assessment provides resources to control the blight and disease of shade trees within public rights-of-way and for planting, maintaining, trimming, and removing shade trees in and along the streets of the City's Urban Forestry Maintenance District. The City Council has approved a one-cent increase from \$0.17 in 2008 to \$0.18 in 2009 for the Street Tree Assessment in order to provide increased maintenance for the urban canopy.

Comment/Recommendation:

This increase is recommended in order to provide the necessary resources for the City's Urban Forestry Maintenance District to increase the size of the urban canopy and address maintenance issues resulting from the ice storm in February 2007 and the drought later that year. Resources will also be used to replace Ash trees. It should be noted that the Department of Parks anticipates that the Street Tree Assessment rate will be increased by one-cent every year for the next five years (2009-2013) in order to meet the increasing maintenance demands.

Departmental Budgets



Title: Addition of an Environmental Coordinator Position

Budget Amount: \$6,990 **Fund:** Forestry Assessments **FTE:** 0.0

Description:

This represents a net increase of \$6,990 for an Environmental Coordinator position that was added to the Department of Parks' Table of Organization in 2008.

Comment/Recommendation:

This increase is recommended. In order to add the new Environmental Coordinator position, the Parks Department eliminated a Supervisor of Urban Forestry position in 2008.

Program Measures

Objective:

Sustain and enhance the urban forest in an environmentally appropriate manner by maintaining 1/6 of City trees annually on a six-year cycle.

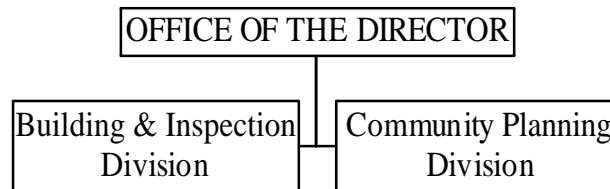
| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of City trees inspected and maintained each year. | 16.5% | 16.5% | 16.5% |

Departmental Budgets



Planning and Buildings

Mission: The mission of the Department of Planning and Buildings is to plan the ideal urban environment, identify ways to achieve it, and provide the zoning and permitting resources to help plans become reality.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 4,449,750 | \$ 4,597,630 | \$ 147,880 | \$ 4,716,430 |
| Other Expenses | \$ 557,760 | \$ 787,270 | \$ 229,510 | \$ 707,200 |
| Operating Total | \$ 5,007,510 | \$ 5,384,900 | \$ 377,390 | \$ 5,423,630 |
| Employee Benefits | \$ 1,669,670 | \$ 1,815,860 | \$ 146,190 | \$ 1,821,060 |
| General Fund Overhead | \$ 0 | \$ 3,180 | \$ 3,180 | \$ 3,270 |
| Total | \$ 6,677,180 | \$ 7,203,940 | \$ 526,760 | \$ 7,247,960 |
| Capital Projects | \$ 0 | \$ 625,000 | \$ 625,000 | \$ 250,000 |
| Total Full-Time Equivalent Positions | 77.0 | 79.0 | 2.0 | 79.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Administration
2. Land Use
3. Historic Conservation
4. GIS Data Management
5. Customer Services
6. Plan Examination
7. Zoning Plan Review
8. Building Construction Inspections
9. Elevator Inspection

PROGRAM SUMMARIES

Program 1: Administration

Description: This program includes all leadership and administrative staff for the Department of Planning and Buildings.

Goal: Ensure that all administrative needs of the Department of Planning and Buildings are met in a smooth and efficient manner.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 563,930 | \$ 519,030 | \$ (44,900) | \$ 534,110 |
| Other Expenses | \$ 323,030 | \$ 462,280 | \$ 139,250 | \$ 372,790 |
| Operating Total | \$ 886,960 | \$ 981,310 | \$ 94,350 | \$ 906,900 |
| Employee Benefits | \$ 211,830 | \$ 205,660 | \$ (6,170) | \$ 206,350 |
| Total | \$ 1,098,790 | \$ 1,186,970 | \$ 88,180 | \$ 1,113,250 |
| Capital Projects | \$ | \$ 625,000 | \$ 625,000 | \$ 250,000 |
| Total Full-Time Equivalent Positions | \$ 9.0 | 7.0 | (2.0) | 7.0 |

2009 Significant Program Changes

Departmental Budgets



Title: 2010 Census Count Funding Increase

Budget Amount: \$100,000 **Fund:** General Fund **FTE:**

Description:

This represents a one-time increase needed for the Mayor's Census 2010 mandate for the Complete Count Committee. The Department of Planning and Buildings needs two full time Planning Enumerators to market and coordinate with special populations including handicap, homeless and ethnic populations. Staff will coordinate with the US Census Bureau to identify and resolve census challenges. This increase includes postage, supplies, and printing expenses for this initiative as well.

Comment/Recommendation:

This increase is recommended since an accurate Census 2010 count is a high priority to the Mayor, City Council, and City Administration.

Title: Addition of an Administrative Specialist Position

Budget Amount: \$48,410 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the addition of an Administrative Specialist to the Administration program. This increase will in part be offset by the elimination of a Clerk Typist 3 position in the Elevator Inspections program.

Comment/Recommendation:

This increase is recommended due to the need to provide adequate administrative support to the Department of Planning and Buildings.

Title: Miscellaneous Non-Personnel Increases

Budget Amount: \$38,580 **Fund:** All Funds **FTE:** 0.0

Description:

This represents an increase in funding for miscellaneous non-personnel line items including temporary personnel services, postage, and non-local travel.

Comment/Recommendation:

This increase is recommended due to the need to properly budget for the Department of Planning and Buildings' needs.

Departmental Budgets



Title: Salary Increase for Deputy Director

Budget Amount: \$13,550 **Fund:** General Fund **FTE:**

Description:

This represents a salary increase for the Deputy Director to reflect the duties of the position.

Comment/Recommendation:

This increase is recommended. This salary increase is in the process of being approved by Human Resources in 2008.

Title: Increase Position Vacancy Allowance

Budget Amount: (\$16,540) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in position vacancy allowance in the Department of Planning and Buildings.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Transfer of a Clerk 2 Position from Administration

Budget Amount: (\$34,280) **Fund:** General Fund **FTE:** -1.0

Description:

This General Fund position was moved from the Administration program to Zoning Plan Review program to provide clerical support for this program.

Comment/Recommendation:

This transfer is recommended due to the need for clerical support in the Zoning Plan Review program.

Title: Transfer of a Secretary Position from the Administration Program

Budget Amount: (\$37,510) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the transfer of one Secretary position from the Administration program to the Plans Examination program to provide clerical support.

Comment/Recommendation:

This transfer is recommended due to the need for additional clerical support in the Plans Examination Program.

Departmental Budgets



Title: Elimination of a Computer Operator 2 Position

Budget Amount: (\$43,760) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the elimination of one Computer Operator 2 position. This decrease is necessary to offset the addition of one Senior Computer Programmer position in the Customer Service program.

Comment/Recommendation:

This decrease is recommended due to the need to add one Senior Computer Programmer position.

2010 Significant Program Changes

Title: 2010 Census Count Funding

Budget Amount: (\$100,000) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in one-time funding provided in 2009 for work related to preparing the City for the 2010 Census.

Comment/Recommendation:

This decrease is recommended due to the one-time nature of funding provided in 2009.

Program Measures

Objective:

Promote energy efficiency throughout the City.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Achieve a 10% reduction in the amount of energy used by the Permit Center with ten years. | N/A | 4% | 1% |
| Achieve a 4% reduction in the amount of energy used by the Permit Center within one year. | N/A | 4% | N/A |

Departmental Budgets



Program 2: Land Use

Description: This program maintains efficient review for subdivisions, zone changes, text changes, planned developments, conditional uses, variance special exceptions, hillsides, design review districts, and the sale or lease of city owned property.

Goal: Ensure that all processes and procedures stated in the Zoning Code for zoning hearings are followed.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 502,810 | \$ 555,890 | \$ 53,080 | \$ 572,490 |
| Operating Total | \$ 502,810 | \$ 555,890 | \$ 53,080 | \$ 572,490 |
| Employee Benefits | \$ 184,260 | \$ 219,190 | \$ 34,930 | \$ 222,710 |
| Total | \$ 687,070 | \$ 775,080 | \$ 88,010 | \$ 795,200 |
| Total Full-Time Equivalent Positions | 7.0 | 8.0 | 1.0 | 8.0 |

2009 Significant Program Changes

Title: Transfer of a Sr. Community Development Analyst Position to Land Use

Budget Amount: \$46,080 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of one Senior Community Development Analyst from the GIS Data Management Program to the Land Use program. The GIS Data Management program will be eliminated. GIS Data Management duties will be provided for within the Land Use program.

Comment/Recommendation:

This transfer is recommended to align the department's operations with the program structure within the budget.

Departmental Budgets



Title: Increase Position Vacancy Allowance

Budget Amount: (\$9,340) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in position vacancy allowance in the Department of Planning and Buildings.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Program Measures

Objective:

Provide timely disposition of land use casework.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of zone change requests submitted to City Planning Commission in 90 days and percentage of casework completed in 60 days or less. | 100% | 95% | 95% |

Objective:

To provide timely and effective customer service and to provide an added value through premium customer service whenever possible.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of hearings where a decision is issued within five days of the close of the hearing, when ten days is the standard requirement. | N/A | 90% | 90% |

Departmental Budgets



Program 3: Historic Conservation

Description: This program maintains local historic districts, and provides environmental reviews of activities, particularly Section 106 federally funded program reviews for historic properties, manages federal tax credits for historic preservation, and conducts heritage & historic research.

Goal: Maintain effectiveness of Historic Preservation functions and the work of the Historic Preservation Board.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 218,960 | \$ 199,110 | \$ (19,850) | \$ 205,030 |
| Operating Total | \$ 218,960 | \$ 199,110 | \$ (19,850) | \$ 205,030 |
| Employee Benefits | \$ 78,990 | \$ 78,890 | \$ (100) | \$ 80,760 |
| Total | \$ 297,950 | \$ 278,000 | \$ (19,950) | \$ 285,790 |
| Total Full-Time Equivalent Positions | \$ 3.0 | 3.0 | 0.0 | 3.0 |

2009 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: (\$1,850) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in position vacancy allowance in the Department of Planning and Buildings.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$18,830) **Fund:** All Funds **FTE:** 0.0

Description:

This represents a decrease in personnel expense in the Historic Conservation program due to the retirement of the Urban Conservator in mid-2008. The department expects to hire a new Urban Conservator at a lower salary level.

Comment/Recommendation:

This savings in the Historic Conservation program was transferred to the Administration program to provide for increased non-personnel needs.

Program Measures

Objective:

Conduct all historic preservation reviews in a timely manner.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of reviews for Certificates of Appropriateness processed in fifteen days or less. | 100% | 100% | 100% |

Departmental Budgets



Program 4: GIS Data Management

Description: This program manages all census data and Geographic Information System (GIS) zoning data review.

Goal: To have accurate census counts and up-to-date zoning maps in GIS.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 107,060 | \$ _____ | \$ (107,060) | \$ _____ |
| Operating Total | \$ 107,060 | \$ _____ | \$ (107,060) | \$ _____ |
| Employee Benefits | \$ 40,050 | \$ _____ | \$ (40,050) | \$ _____ |
| Total | \$ 147,110 | \$ _____ | \$ (147,110) | \$ _____ |
| Total Full-Time Equivalent Positions | \$ 2.0 | 0.0 | (2.0) | 0.0 |

2009 Significant Program Changes

Title: Transfer of a Sr. Community Development Analyst Position to Land Use

Budget Amount: (\$46,090) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the transfer of one Senior Community Development Analyst from the GIS Data Management Program to the Land Use program. The GIS Data Management program will be eliminated. GIS Data Management duties will be provided for within the Land Use program.

Comment/Recommendation:

This transfer is recommended to align the department's operations with the program structure within the budget.

Title: Elimination of a Sr. Information Technology Coordinator Position

Budget Amount: (\$61,400) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the elimination of one Senior Information Technology Coordinator. This position was intended to provide additional GIS support to the Department of Planning and Buildings. The elimination of this division will slow the response time for mapping requests from City departments and the public. The department was able to meet the requests this year by using interns.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Program 5: Customer Services

Description: This program manages permit issuance and customer service for the Permit Center.

Goal: To provide the highest level of customer service by providing a fully-trained team dedicated to serving the public.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 405,380 | \$ 522,110 | \$ 116,730 | \$ 536,380 |
| Other Expenses | \$ 56,710 | \$ 97,720 | \$ 41,010 | \$ 100,550 |
| Operating Total | \$ 462,090 | \$ 619,830 | \$ 157,740 | \$ 636,930 |
| Employee Benefits | \$ 151,930 | \$ 205,670 | \$ 53,740 | \$ 206,050 |
| Total | \$ 614,020 | \$ 825,500 | \$ 211,480 | \$ 842,980 |
| Total Full-Time Equivalent Positions | 9.0 | 11.0 | 2.0 | 11.0 |

2009 Significant Program Changes

Title: Additional Personnel costs related to Contractor Registration Program

Budget Amount: \$67,800 **Fund:** General Fund **FTE:** 1.0

Description:

This represents an increase in personnel related to the start of the Contractor Registration program. Funding is provided for salary increases for affected staff and the addition of an Assistant Supervisor of Building Permits to the Customer Service program.

Comment/Recommendation:

This increase is recommended due to the need for the Customer Service staff to provide additional services to implement the Contractor Registration program.

Title: Addition of a Senior Computer Programmer Position

Budget Amount: \$53,540 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the addition of one Senior Computer Programmer position to the Customer Service Program. This increase will be offset by the elimination of one Computer Operator 2 position in the Administration Program.

Comment/Recommendation:

This increase in funding is recommended due to the need to add one Senior Computer Programmer position.

Departmental Budgets



Title: Additional Non-Personnel for Mapping Service

Budget Amount: \$34,000 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in the non-personnel temporary services line item.

Comment/Recommendation:

This increase is recommended due to the need to fund this service which generated \$134,530 in revenue in 2007. This service has been provided in 2008 through savings in other line items. The same level of savings will not be available in 2009.

Title: Increase in Non-Personnel for Contractor's Registration Program

Budget Amount: \$8,620 **Fund:** General Fund **FTE:**

Description:

This represents an increase in non-personnel costs for the Contractor's Registration Program. This includes increases in the postage, printing, and office supplies line items.

Comment/Recommendation:

This increase is recommended due to the need to fund non-personnel costs associated with the Contractor's Registration program.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$5,890) **Fund:** General Fund **FTE:**

Description:

This represents a decrease in funding for miscellaneous non-personnel line items including temporary personnel services and office supplies.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: (\$16,570) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in position vacancy allowance in the Department of Planning and Buildings.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Program Measures

Departmental Budgets



Objective:

Meet targeted processing time of three days after final review approval of plans.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of plans completed within three days for final approval. | N/A | 70% | 70% |

Objective:

Scan and route applications, plans, and specifications within two days of plan submittal.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of plans scanned and routed within two days of plan submittal. | N/A | 98% | 98% |

Departmental Budgets



Program 6: Plan Examination

Description: This program reviews applications, plans, and specifications for residential and commercial buildings to ensure code compliance.

Goal: Enforce state-mandated building codes and standards in order to provide a safer community, encourage economic development, and provide excellent customer-oriented services.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 585,040 | \$ 623,420 | \$ 38,380 | \$ 642,020 |
| Other Expenses | \$ 13,610 | \$ 17,520 | \$ 3,910 | \$ 18,030 |
| Operating Total | \$ 598,650 | \$ 640,940 | \$ 42,290 | \$ 660,050 |
| Employee Benefits | \$ 219,570 | \$ 246,340 | \$ 26,770 | \$ 247,380 |
| Total | \$ 818,220 | \$ 887,280 | \$ 69,060 | \$ 907,430 |
| Total Full-Time Equivalent Positions | \$ 8.0 | 9.0 | 1.0 | 9.0 |

2009 Significant Program Changes

Title: Transfer of a Secretary Position to Plans Examination Program

Budget Amount: \$37,510 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of one Secretary position from the Administration program to the Plans Examination program to provide clerical support.

Comment/Recommendation:

This transfer is recommended due to the need for additional clerical support in the Plans Examination Program.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$1,160) **Fund:** General Fund **FTE:**

Description:

This represents a decrease in funding for miscellaneous non-personnel line items including non-local travel, office supplies, and subscriptions and memberships.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Increase Position Vacancy Allowance

Budget Amount: (\$11,620) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in position vacancy allowance in the Department of Planning and Buildings.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Program Measures

Objective:

To maintain a maximum of fifteen working days for completion of all other projects not exceeding \$1,000,000 in valuation.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percent of plan reviews completed in fifteen working days or less. | 91% | 100% | 100% |

Objective:

To maintain a maximum of ten working days for completion of residential plans with twenty-one or fewer dwellings.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percent of plan reviews completed in ten working days or less. | 98.5% | 98% | 98% |

Departmental Budgets



Program 7: Zoning Plan Review

Description: This program reviews residential and commercial plans for zoning code compliance.

Goal: Enforce the Cincinnati Zoning Code to protect the fabric of Cincinnati neighborhoods and to foster economic development and neighborhood revitalization.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 185,960 | \$ 190,540 | \$ 4,580 | \$ 195,890 |
| Other Expenses | \$ 10,070 | \$ 11,580 | \$ 1,510 | \$ 11,920 |
| Operating Total | \$ 196,030 | \$ 202,120 | \$ 6,090 | \$ 207,810 |
| Employee Benefits | \$ 69,830 | \$ 75,320 | \$ 5,490 | \$ 75,510 |
| Total | \$ 265,860 | \$ 277,440 | \$ 11,580 | \$ 283,320 |
| Total Full-Time Equivalent Positions | \$ 3.0 | 4.0 | 1.0 | 4.0 |

2009 Significant Program Changes

Title: Transfer of a Clerk 2 Position to Zoning Plan Review Program

Budget Amount: \$34,280 **Fund:** General Fund **FTE:** 1.0

Description:

This General Fund position was moved from the Administration program to Zoning Plan Review program to provide clerical support for this program.

Comment/Recommendation:

This transfer is recommended due to the need for clerical support in the Zoning Plan Review program.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$760) **Fund:** General Fund **FTE:**

Description:

This represents a decrease in funding for miscellaneous non-personnel line items including sundry contractual services, office supplies, and subscriptions and memberships.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Increase Position Vacancy Allowance

Budget Amount: (\$6,020) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in position vacancy allowance in the Department of Planning and Buildings.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: (\$27,280) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in personnel expense in the Zoning Plan Review program due to the retirement of two Zoning Plans Examiners. The department expects to hire both new Zoning Plans Examiners at lower salary levels.

Comment/Recommendation:

This savings in the Zoning Plan Review program was transferred to the Building Inspections program to provide for increased non-personnel needs.

Program Measures

Objective:

Complete requests for zoning verification/rebuild letters within three business days.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of zoning requests completed in three business days or less. | N/A | 100% | 100% |

Objective:

Complete residential plan review in seven days or less.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of plan reviews completed in seven days or less. | N/A | 100% | 100% |

Departmental Budgets



Program 8: Building Construction Inspections

Description: This program performs all new construction inspections, including HVAC, mechanical, and plumbing.

Goal: To successfully manage the risks associated with the built environment by utilizing the best inspection practices, education, and investigative policing as controlling tools.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,476,280 | \$ 1,571,850 | \$ 95,570 | \$ 1,605,910 |
| Other Expenses | \$ 114,090 | \$ 158,950 | \$ 44,860 | \$ 163,560 |
| Operating Total | \$ 1,590,370 | \$ 1,730,800 | \$ 140,430 | \$ 1,769,470 |
| Employee Benefits | \$ 560,550 | \$ 621,030 | \$ 60,480 | \$ 619,210 |
| General Fund Overhead | \$ | \$ 3,180 | \$ 3,180 | \$ 3,270 |
| Total | \$ 2,150,920 | \$ 2,355,010 | \$ 204,090 | \$ 2,391,950 |
| Total Full-Time Equivalent Positions | \$ 28.0 | 29.0 | 1.0 | 29.0 |

2009 Significant Program Changes

Title: Additional Personnel costs related to Contractor Registration Program

Budget Amount: \$84,790 **Fund:** General Fund **FTE:** 2.0

Description:

This represents an increase in personnel related to the start of the Contractor Registration program. Funding is provided for salary increases for affected staff and the addition of two Clerk Typist 3 positions to the Building Construction Inspections program.

Comment/Recommendation:

This increase is recommended due to the need for the Building Construction Inspections staff to provide additional services to implement the Contractor Registration program.

Departmental Budgets



Title: Local Travel Non-Personnel Increases

Budget Amount: \$29,180 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in funding for local travel non-personnel line item.

Comment/Recommendation:

This increase is recommended due to the need to properly budget for the Department of Planning and Buildings' needs.

Title: Increase in Non-Personnel for Contractor's Registration Program

Budget Amount: \$5,750 **Fund:** General Fund **FTE:**

Description:

This represents an increase in non-personnel costs for the Contractor's Registration Program. This includes increases in the postage, printing, and office supplies line items.

Comment/Recommendation:

This increase is recommended due to the need to fund non-personnel costs associated with the Contractor's Registration program.

Title: Transfer of a Clerk Typist 3 to the Elevator Inspections Program

Budget Amount: (\$37,390) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the transfer of a Clerk Typist 3 position from the Building Construction Inspections program to the Elevator Inspections program. This will provide for additional clerical support needed in the Elevator Inspections Program.

Comment/Recommendation:

This transfer is recommended due to the need for additional clerical support in the Elevator Inspection program.

Program Measures

Objective:

To perform five new construction inspections, per inspector, per day.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percent of inspectors performing five new construction inspections per day. | N/A | 100% | 100% |

Departmental Budgets



Objective:

To respond to all building, plumbing, and mechanical complaints within two business days.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of complaints responded to within two business days. | N/A | 100% | 100% |

Objective:

To respond to all mechanical inspection requests within 48 hours.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of mechanical inspections performed within 48 hours of request. | N/A | 99% | 99% |

Departmental Budgets



Program 9: Elevator Inspection

Description: This program provides for the inspection of all elevators, escalators, and other assorted equipment within the City of Cincinnati.

Goal: Protect the public safety as it relates to lifts, elevators, and escalators.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 404,330 | \$ 415,680 | \$ 11,350 | \$ 424,600 |
| Other Expenses | \$ 40,250 | \$ 39,220 | \$ (1,030) | \$ 40,350 |
| Operating Total | \$ 444,580 | \$ 454,900 | \$ 10,320 | \$ 464,950 |
| Employee Benefits | \$ 152,660 | \$ 163,760 | \$ 11,100 | \$ 163,090 |
| Total | \$ 597,240 | \$ 618,660 | \$ 21,420 | \$ 628,040 |
| Total Full-Time Equivalent Positions | 8.0 | 8.0 | 0.0 | 8.0 |

2009 Significant Program Changes

Title: Transfer of a Clerk Typist 3 to the Elevator Inspections Program

Budget Amount: \$37,390 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of a Clerk Typist 3 position from the Building Construction Inspections program to the Elevator Inspections program. This will provide for additional clerical support needed in the Elevator Inspections Program.

Comment/Recommendation:

This transfer is recommended due to the need for additional clerical support in the Elevator Inspection program.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$2,590) **Fund:** General Fund **FTE:**

Description:

This represents a decrease in funding for miscellaneous non-personnel line items including postage, non-local travel, training, printing, office supplies, and subscriptions and memberships.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Increase Position Vacancy Allowance

Budget Amount: (\$13,360) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in position vacancy allowance in the Department of Planning and Buildings.

Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Elimination of a Clerk Typist 3 Position

Budget Amount: (\$32,320) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the elimination of one Clerk Typist 3 position in the Elevator Inspection program. This decrease is necessary to offset the addition of one Administrative Specialist position in the Administration program.

Comment/Recommendation:

This decrease is recommended due to the need to transfer funding to support the Administrative Specialist position in the Administration program.

Program Measures

Objective:

Perform plan exam functions and inspections for new installations, modernizations, and repairs of elevators, escalators, and other assorted equipment.

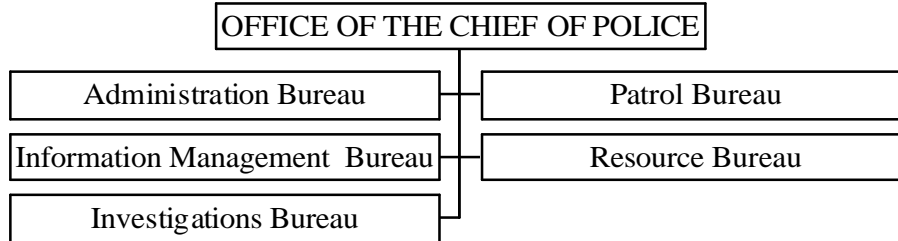
| Performance Measure: | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| | Actual | Target | Target |
| Percent of inspections completed within one day of a request for permits issued for all new elevators, escalators and other assorted equipment. | N/A | 100% | 100% |

Departmental Budgets



Police

Mission: The Cincinnati Police Department will develop personnel and manage resources to promote effective partnerships with the community to improve the quality of life through the delivery of fair and impartial police services while maintaining an atmosphere of respect for human dignity.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 90,852,390 | \$ 90,048,350 | \$ (804,040) | \$ 98,018,300 |
| Other Expenses | \$ 14,445,670 | \$ 15,393,920 | \$ 948,250 | \$ 15,840,340 |
| Operating Total | \$ 105,298,060 | \$ 105,442,270 | \$ 144,210 | \$ 113,858,640 |
| Employee Benefits | \$ 33,791,170 | \$ 35,226,810 | \$ 1,435,640 | \$ 37,424,250 |
| Debt Service | \$ 269,980 | \$ 269,980 | \$ - | \$ 269,980 |
| Total | \$ 139,359,210 | \$ 140,939,060 | \$ 1,579,850 | \$ 151,552,870 |
| Capital Projects | \$ 205,000 | \$ 418,500 | \$ 213,500 | \$ |
| Consolidated Plan Projects | \$ 100,000 | \$ | \$ (100,000) | \$ |
| Program Revenue | \$ 1,565,000 | \$ | \$ (1,565,000) | \$ |
| Total Full-Time Equivalent Positions | 1430.5 | 1433.5 | 3.0 | 1433.5 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Public Safety
2. Community Partnerships
3. Personnel Development
4. Resource Management
5. Technological Advancement

PROGRAM SUMMARIES

Program 1: Public Safety

Description: Public Safety is the primary focus of the Police Department and includes reducing crime, disaster planning, and homeland security.

Goal: Make Cincinnati safer by utilizing resources & strategies to reduce traffic violations & congestion, reduce violent crime & vice, apprehend fugitives, and to prevent, protect, & recover from terrorist attacks, natural disasters, & hazardous events.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 84,020,060 | \$ 81,072,930 | \$ (2,947,130) | \$ 87,900,430 |
| Other Expenses | \$ 13,689,720 | \$ 13,750,950 | \$ 61,230 | \$ 14,149,720 |
| Operating Total | \$ 97,709,780 | \$ 94,823,880 | \$ (2,885,900) | \$ 102,050,150 |
| Employee Benefits | \$ 31,214,800 | \$ 31,663,260 | \$ 448,460 | \$ 33,508,820 |
| Debt Service | \$ 269,980 | \$ 269,980 | \$ - | \$ 269,980 |
| Total | \$ 129,194,560 | \$ 126,757,120 | \$ (2,437,440) | \$ 135,828,950 |
| Capital Projects | \$ 55,000 | \$ 418,500 | \$ 363,500 | \$ |
| Consolidated Plan Projects | \$ 100,000 | | \$ (100,000) | \$ |
| Total Full-Time Equivalent Positions | \$ 1321.6 | 1290.7 | (30.9) | 1290.7 |

2009 Significant Program Changes

Departmental Budgets



Title: Payments To Hamilton County For City Code Violation For Inmates

Budget Amount: \$150,000 **Fund:** General Fund **FTE:**

Description:

The City of Cincinnati is in agreement to pay Hamilton County for the incarceration of city arrestees sent to the county jail.

Comment/Recommendation:

This funding is recommended due to the projected costs under the agreement with Hamilton County.

Title: Increase In Coroner Contract Costs

Budget Amount: \$130,000 **Fund:** General Fund **FTE:**

Description:

The department has been advised there will be an increase of 10% of items currently being processed for a fee by the Hamilton County Coroner's office and additional charges will be levied on items currently processed without charge.

Comment/Recommendation:

This funding is recommended due to increased costs of Coroner fees.

Title: Heritage Event Overtime

Budget Amount: \$75,710 **Fund:** General Fund **FTE:**

Description:

This funding would provide overtime funding for the City Council designated heritage events. These events include the St. Patrick's Day Parade, Opening Day Parade, Juneteenth, and the Black Family Reunion.

Comment/Recommendation:

This funding is recommended to implement the City Council's special events policy.

Title: Decrease Police Visibility Overtime

Budget Amount: (\$1,000,000) **Fund:** General Fund **FTE:**

Description:

This reduction would eliminate \$1,000,000 in Police Visibility Overtime (PVO).

Comment/Recommendation:

This reduction in funding represents a reduction in the Police Department's Police Visibility Overtime (PVO) of \$1,000,000 from the \$1,726,650 budgeted for 2009. The PVO and contingency overtime remaining in the Police Department's operating budget will provide minimum overtime levels for additional walking patrols throughout the City.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$1,679,730) **Fund:** General Fund **FTE:** -30.9

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited. The decrease in FTE in this program is partially offset by the addition of three new positions: two Emergency Services Dispatch Supervisors and one Administrative Specialist.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: 911 Cell Phone Fee Reimbursement

Budget Amount: (\$3,150,000) **Fund:** 911 Cell Phone Fees **FTE:**

Description:

This decrease represents a reimbursement of City expenses for Public Safety Answering Points as allowed in Section 4931.65(A)(1) of the Ohio Revised Code.

Comment/Recommendation:

This reimbursement is recommended to cover Public Safety Answering Point expenses for 2009.

2010 Significant Program Changes

Title: Elimination of 911 Cell Phone Fee Reimbursement

Budget Amount: \$3,250,560 **Fund:** General Fund **FTE:**

Description:

This increase represents an adjustment to provide for the elimination of the 911 Cell Phone Fee reimbursement, which was only funded one-time in 2009.

Comment/Recommendation:

This adjustment is recommended due to the elimination of the 911 Cell Phone Fee as of December 31, 2008.

Title: 2010 Recruit Class

Budget Amount: \$1,476,450 **Fund:** General Fund **FTE:** 0.0

Description:

This increase represents funding for one recruit class of 60 to start the week of January 10, 2010.

Comment/Recommendation:

This funding is recommended to ensure the sworn compliment stays above 1,000 officers.

Departmental Budgets



Title: Supervisor Double Fills

Budget Amount: \$510,000 **Fund:** General Fund **FTE:** 0.0

Description:

This funding would allow for the promotion of approximately 50 individuals in or into supervisory positions to double fill those positions in anticipation of retirements in 2011. This is part of the department's succession planning to prepare for the large number of retirements expected when the Deferred Retirement Option Program reaches eight years in early 2011.

Comment/Recommendation:

This funding is recommended to address the retirements due to the Deferred Retirement Option Program.

Program Measures

Objective:

IMPROVE PATROL FUNCTION - Utilize personnel, resources, and information analysis to improve the Patrol Function in order to optimize deployment, response time, and traffic safety.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|------------------------------|------------------------|------------------------|------------------------|
| Reduction in Auto Accidents. | 6% | 2% | 2% |

Objective:

REDUCE CRIME - Implement strategies including the formation/continuation of partnerships and emphasis on enforcement, prior offenders, and offenses using firearms that will facilitate in the reduction of overall crime and specifically violent crime.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage reduction in violent crime from prior year. | 7% | 5% | 5% |

Objective:

REDUCE ILLEGAL DRUG TRAFFICKING - Utilize new organization structure, partnerships, and techniques to reduce illegal drug trafficking.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Reduction from prior year in calls for service related to drug offenses. | 12% | 2% | 2% |

Objective:

REDUCE NUMBER OF WANTED FUGITIVES IN COMMUNITY - Establish/continue partnerships to solicit and share information in order to reduce the number of wanted fugitives in the community.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Decrease in outstanding felony warrants. | 2% | 2% | 2% |

Departmental Budgets



Objective:

REDUCE VICE RELATED OFFENSES - Utilize civil penalties, reverse prostitution stings and liquor license enforcement to reduce vice related offenses and increase neighborhood peace and safety.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Reduction in complaints for prostitution from prior year. | 16% | 3.5% | 3.5% |

Departmental Budgets



Program 2: Community Partnerships

Description: Community Partnerships is directed at strengthening the community's role in safety and the on-going improvement of Police/Community relationships.

Goal: This program is directed at strengthening the community's role in safety and on-going improvement of Police/Community relationships.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 757,910 | \$ 2,593,360 | \$ 1,835,450 | \$ 2,645,630 |
| Other Expenses | \$ 840 | \$ 22,760 | \$ 21,920 | \$ 23,420 |
| Operating Total | \$ 758,750 | \$ 2,616,120 | \$ 1,857,370 | \$ 2,669,050 |
| Employee Benefits | \$ 285,600 | \$ 1,030,120 | \$ 744,520 | \$ 1,024,680 |
| Total | \$ 1,044,350 | \$ 3,646,240 | \$ 2,601,890 | \$ 3,693,730 |
| Total Full-Time Equivalent Positions | \$ 14.0 | 40.6 | 26.6 | 40.6 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$1,841,210 **Fund:** General Fund **FTE:** 26.6

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

AUGMENT POLICE-COMMUNITY INVOLVEMENT IN PROBLEM SOLVING PROJECTS - Increase citizen participation in public safety by expanding community involvement in Courtwatch, and CPOP programs and increase Police-Citizen communication.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of community problems resolved. | 57% | 50% | 50% |

Departmental Budgets



Objective:

ENHANCE PUBLIC EDUCATION ON POLICE OPERATIONS - Improve Community/Police relationships by expanding educational efforts for public understanding of Police Operations.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage Increase in Citizen positive feedback forms. | 24% | 10% | 10% |

Departmental Budgets



Program 3: Personnel Development

Description: The Personnel Development program recognizes that the men and women of the Cincinnati Police Department are its most valuable resource and strives to develop and manage that resource to promote service excellence.

Goal: The goal of the Personnel Development program is to insure the department's standards for professionalism and efficiency are maintained or expanded.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 3,514,820 | \$ 3,414,220 | \$ (100,600) | \$ 4,437,480 |
| Other Expenses | \$ 253,690 | \$ 849,830 | \$ 596,140 | \$ 874,480 |
| Operating Total | \$ 3,768,510 | \$ 4,264,050 | \$ 495,540 | \$ 5,311,960 |
| Employee Benefits | \$ 1,326,720 | \$ 1,356,300 | \$ 29,580 | \$ 1,718,600 |
| Total | \$ 5,095,230 | \$ 5,620,350 | \$ 525,120 | \$ 7,030,560 |
| Total Full-Time Equivalent Positions | \$ 50.6 | 54.2 | 3.6 | 54.2 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$400,670 **Fund:** General Fund **FTE:** 3.6

Description:

The variances in personnel and non-personnel services for this program budget are due to the department better aligning actual personnel and non-personnel expenses with the appropriate program in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should not occur.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 Recruit Class

Budget Amount: \$954,720 **Fund:** General Fund **FTE:** 0.0

Description:

This increase represents funding for one recruit class of 60 to start the week of January 10, 2010.

Comment/Recommendation:

This funding is recommended to ensure the sworn compliment stays above 1,000 officers.

Departmental Budgets



Program Measures

Objective:

CREATE A MORE EFFICIENT WORK FORCE -Utilize training, cross-training, evaluation, and communication to facilitate organizational changes directed at continued improvement in department efficiency.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of recruits successfully completing probation. | 100% | 95% | 95% |

Objective:

INCREASE PROFESSIONAL STANDARD - Facilitate and encourage department members to increase professionalism through completion of certification and higher education programs.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of CALEA professional standards obtained. | 100% | 100% | 100% |

Departmental Budgets



Program 4: Resource Management

Description: Resource Management includes the cost of routine financial and asset management but strives to go beyond routine functions to seek new or increased funding or savings in the search for service excellence.

Goal: The goal of Resource Management is to secure, allocate, and account for the financial and material resources necessary for department operations. This includes strategies to reduce costs and increase funding from outside sources.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,743,460 | \$ 1,911,200 | \$ 167,740 | \$ 1,952,640 |
| Other Expenses | \$ 33,790 | \$ 195,920 | \$ 162,130 | \$ 201,600 |
| Operating Total | \$ 1,777,250 | \$ 2,107,120 | \$ 329,870 | \$ 2,154,240 |
| Employee Benefits | \$ 656,470 | \$ 758,250 | \$ 101,780 | \$ 753,930 |
| Total | \$ 2,433,720 | \$ 2,865,370 | \$ 431,650 | \$ 2,908,170 |
| Program Revenue | \$ 1,565,000 | | \$ (1,565,000) | \$ |
| Total Full-Time Equivalent Positions | \$ 31.8 | 32.4 | 0.6 | 32.4 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$295,380 **Fund:** General Fund **FTE:** 0.6

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

INCREASE ASSETS AND REDUCE COSTS - Increase revenues generated by department activities, decrease department costs and find alternative funding sources.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|----------------------|----------------|----------------|----------------|
|----------------------|----------------|----------------|----------------|

Departmental Budgets



| | | | |
|---|-----|-----|-----|
| Increase in total of revenue and outside funding secured. | -8% | 10% | 10% |
|---|-----|-----|-----|

Departmental Budgets



Program 5: Technological Advancement

Description: Technological Advancement acknowledges the importance of technology to the Police Department and identifies the magnitude of the investment the department is making in technology.

Goal: The Police Department strives to utilize technology to improve public safety and enhance public service while balancing cost to insure efficiency.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 816,140 | \$ 1,056,640 | \$ 240,500 | \$ 1,082,120 |
| Other Expenses | \$ 467,630 | \$ 574,460 | \$ 106,830 | \$ 591,120 |
| Operating Total | \$ 1,283,770 | \$ 1,631,100 | \$ 347,330 | \$ 1,673,240 |
| Employee Benefits | \$ 307,580 | \$ 418,880 | \$ 111,300 | \$ 418,220 |
| Total | \$ 1,591,350 | \$ 2,049,980 | \$ 458,630 | \$ 2,091,460 |
| Capital Projects | \$ 150,000 | | \$ (150,000) | \$ |
| Total Full-Time Equivalent Positions | \$ 12.5 | 15.6 | 3.1 | 15.6 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$312,350 **Fund:** General Fund **FTE:** 3.1

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

DEVELOP TECHNOLOGY FOR MORE EFFICIENT DAILY OPERATIONS - Implement solutions for technology issues in daily operations.

| | | | |
|-----------------------------|------------------------|------------------------|------------------------|
| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|-----------------------------|------------------------|------------------------|------------------------|

Departmental Budgets



| | | | |
|---|----|-----|-----|
| Percentage of paper process eliminated or replaced with electronic data collection. | 5% | 10% | 10% |
|---|----|-----|-----|

Objective:

UTILIZE TECHNOLOGICAL ADVANCES FOR PUBLIC SAFETY - Implement innovative programs utilizing technology to improve public safety such as surveillance cameras, information websites, and cellular identification.

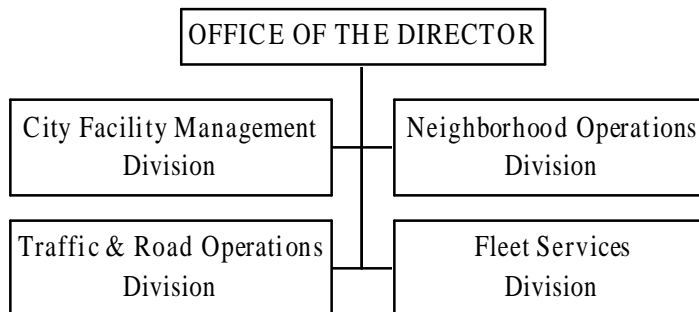
| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage completion of the Real Time Crime Center Project. | N/A | 10% | 10% |

Departmental Budgets



Public Services

Mission: The mission of the Public Services Department is to be a public service organization that promotes partnership of City employees with local neighborhood residents and businesses, delivers the most economical service, solves problems, provides our citizens with the highest quality of service and leadership, and provides a clean, safe, reliable, and productive environment for City workers.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 18,032,320 | \$ 18,159,720 | \$ 127,400 | \$ 18,695,920 |
| Other Expenses | \$ 18,527,570 | \$ 19,806,430 | \$ 1,278,860 | \$ 18,935,270 |
| Equipment | \$ 36,520 | \$ 37,540 | \$ 1,020 | \$ 38,620 |
| Operating Total | \$ 36,596,410 | \$ 38,003,690 | \$ 1,407,280 | \$ 37,669,810 |
| Employee Benefits | \$ 8,337,480 | \$ 8,922,940 | \$ 585,460 | \$ 9,198,850 |
| General Fund Overhead | \$ 337,550 | \$ 318,620 | \$ (18,930) | \$ 315,590 |
| Debt Service | \$ 210,980 | \$ 105,480 | \$ (105,500) | \$ 105,480 |
| Total | \$ 45,482,420 | \$ 47,350,730 | \$ 1,868,310 | \$ 47,289,730 |
| Internal Service Funds | \$ 14,188,890 | \$ 15,993,550 | \$ 1,804,660 | \$ 16,429,590 |
| Capital Projects | \$ 11,405,300 | \$ 11,758,800 | \$ 353,500 | \$ 10,958,500 |
| Consolidated Plan Projects | \$ 160,000 | \$ 585,000 | \$ 425,000 | \$ 585,000 |
| Program Revenue | \$ 15,966,450 | \$ 19,141,940 | \$ 3,175,490 | \$ 19,141,940 |
| Total Full-Time Equivalent Positions | 571.8 | 555.8 | (16.0) | 556.8 |

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|--|-----------------------------|
| 1. Director's Office | 6. Fleet Services |
| 2. Traffic Control, Pavement & Structure Mainten | 7. Winter Maintenance |
| 3. Waste Collections | 8. Energy Management |
| 4. Neighborhood Investment Services | 9. Environmental Management |
| 5. Property Management | |

PROGRAM SUMMARIES

Program 1: Director's Office

Description: This project provides administrative support to the Public Services Department including human resources, accounting, safety, and communications.

Goal: To promote service excellence through effective administration, structured processes, and improved management systems.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 719,060 | \$ 612,710 | \$ (106,350) | \$ 629,900 |
| Other Expenses | \$ 191,870 | \$ 227,090 | \$ 35,220 | \$ 233,680 |
| Equipment | \$ 5,700 | \$ 5,860 | \$ 160 | \$ 6,030 |
| Operating Total | \$ 916,630 | \$ 845,660 | \$ (70,970) | \$ 869,610 |
| Employee Benefits | \$ 289,050 | \$ 254,880 | \$ (34,170) | \$ 257,920 |
| General Fund Overhead | \$ 18,620 | \$ 18,990 | \$ 370 | \$ 14,370 |
| Total | \$ 1,224,300 | \$ 1,119,530 | \$ (104,770) | \$ 1,141,900 |
| Total Full-Time Equivalent Positions | \$ 11.0 | 10.0 | (1.0) | 10.0 |

2009 Significant Program Changes

Departmental Budgets



Title: Administrative Costs

Budget Amount: (\$21,050) **Fund:** General Fund **FTE:**

Description:

This represents a reduction in administrative costs associated with servicing programs recommended for reduction.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources. This reduction would eliminate non-local travel and training, reduce discretionary telephone lines, and restrict all but absolutely necessary expenditures.

Title: Transfer of a Computer Analyst Position to Regional Computer Center

Budget Amount: (\$72,740) **Fund:** General Fund **FTE:** -1.0

Description:

This represents a decrease since a Senior Computer Analyst position will be transferred to the Regional Computer Center.

Comment/Recommendation:

This transfer is recommended.

Program Measures

Objective:

Achieve a citizens' satisfaction rating of good or better for 75% of the services provided by the department in the next Citizen Attitude Survey through increased service efficiency.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Achieve a customer satisfaction rating of good or very good by 75% or more of citizens surveyed. | N/A | 75% | 80% |

Departmental Budgets



Program 2: Traffic Control, Pavement & Structure Maintenance

Description: This program provides repair and maintenance for all roadway signal, and lighting, potholes, pavement, curbs and other asphalt and concrete structures.

Goal: To promote neighborhood investment, public safety and economic development through effective traffic control, pavement, and structure maintenance programs.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 5,126,420 | \$ 5,183,110 | \$ 56,690 | \$ 5,105,840 |
| Other Expenses | \$ 3,120,450 | \$ 3,732,300 | \$ 611,850 | \$ 3,518,250 |
| Equipment | \$ 30,820 | \$ 31,680 | \$ 860 | \$ 32,590 |
| Operating Total | \$ 8,277,690 | \$ 8,947,090 | \$ 669,400 | \$ 8,656,680 |
| Employee Benefits | \$ 2,173,990 | \$ 2,394,100 | \$ 220,110 | \$ 2,415,860 |
| General Fund Overhead | \$ 225,560 | \$ 205,740 | \$ (19,820) | \$ 205,010 |
| Total | \$ 10,677,240 | \$ 11,546,930 | \$ 869,690 | \$ 11,277,550 |
| Capital Projects | \$ 373,000 | \$ 270,200 | \$ (102,800) | \$ 358,700 |
| Total Full-Time Equivalent Positions | \$ 175.5 | 176.0 | 0.5 | 171.0 |

2009 Significant Program Changes

Title: Vehicle Repair and Fuel Costs

Budget Amount: \$377,340

Fund: Income Tax-Infrastructure

FTE:

Description:

This represents increased costs in the amount of \$377,340 due to the continuing rise of petroleum and vehicle repair costs.

Comment/Recommendation:

This increase is recommended to meet the increased vehicle repair and petroleum costs.

Departmental Budgets



Title: Heritage Events

Budget Amount: \$18,730 **Fund:** General Fund **FTE:**

Description:

This increase will provide funding for the the Traffic and Road Operations Division, which spent \$8,910 and \$9,820 to provide traffic control for the Opening Day Parade and St. Patrick's Day parade, respectively. There was no cost associated with the Juneteenth. The planners of the Black Family Reunion will pick up their own traffic devices.

Comment/Recommendation:

This funding is recommended to implement the City Council's special events policy.

Title: Personnel Realignment

Budget Amount: **Fund:** Motor Vehicle License Tax **FTE:** 0.5

Description:

A portion of the Superintendent position is being realigned from the Winter Maintenance Program to the Traffic Control, Signs, Lines and Crosswalks Program. The variance in personnel services for this program budget is primarily due to the department better aligning actual personnel expense with the appropriate program in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be limited.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: General Pavement Repairs Program

Budget Amount: (\$511,310) **Fund:** Street Construction **FTE:** -5.0

Description:

This decrease will impact the General Pavement Repairs program which includes any pavement repair needed except for pothole repair; pavement defects, base failure, and pavement drainage. Reductions in this program will increase deterioration of the pavement resulting in hastened need for entire street rehabilitation.

Comment/Recommendation:

This decrease is recommended due to the limited nature of Street Construction Fund 301 resources.

Program Measures

Objective:

Promptly correct reported traffic signal outages within 48 hours.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|-----------------------------|------------------------|------------------------|------------------------|
|-----------------------------|------------------------|------------------------|------------------------|

Departmental Budgets



| | | | |
|---|-----|-----|-----|
| Percentage of traffic signal outages made safe within 48 hours. | 90% | 90% | 95% |
|---|-----|-----|-----|

Objective:

Repair critical potholes in the pavement within 48 hours.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of critical potholes repaired within 48 hours. | 48% | 80% | 80% |

Departmental Budgets



Program 3: Waste Collections

Description: This program provides curbside collection of solid waste, yard waste, tire collection, and white goods.

Goal: To promote neighborhood investment, public safety and service excellence by managing the City's many waste collection efforts in an environmentally and cost effective manner.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 5,816,310 | \$ 6,298,060 | \$ 481,750 | \$ 6,760,110 |
| Other Expenses | \$ 5,811,440 | \$ 6,538,140 | \$ 726,700 | \$ 6,788,470 |
| Operating Total | \$ 11,627,750 | \$ 12,836,200 | \$ 1,208,450 | \$ 13,548,580 |
| Employee Benefits | \$ 1,968,440 | \$ 2,301,680 | \$ 333,240 | \$ 2,423,140 |
| Total | \$ 13,596,190 | \$ 15,137,880 | \$ 1,541,690 | \$ 15,971,720 |
| Capital Projects | \$ | \$ 150,000 | \$ 150,000 | \$ |
| Total Full-Time Equivalent Positions | \$ 155.0 | 160.0 | 5.0 | 166.0 |

2009 Significant Program Changes

Title: 2009 Solid Waste Service Enhancement Initiative

Budget Amount: \$395,620 **Fund:** General Fund **FTE:** 6.0

Description:

This increase will provide funding for the Public Services Department to initiate the following service improvements with the Solid Waste Services Enhancement Initiative: increase recycling by reducing the total waste tonnage disposed by the City, enhanced corner can collection for businesses and residents, annual city-wide clean-up blitz, automation of the City's solid waste collection improving efficiency and providing a safer work environment for City employees, establish community litter prevention campaigns, increased community outreach through Keep Cincinnati Beautiful, and every household will receive a new trash bin in 2010.

Comment/Recommendation:

This increase is recommended to enhance the existing Solid Waste Services and complement the increased focus on recycling and efficient waste collection in the City.

Departmental Budgets



Title: Automated Solid Waste Study

Budget Amount: \$300,000 **Fund:** General Fund **FTE:**

Description:

This increase is for a consultant to prepare a study of solid waste automated collection in order to gain efficiency, reduce injuries and associated worker's compensation and productivity costs, and reduce the number of employees needed to collect solid waste. The report will provide a cost-benefit analysis that will help develop a comprehensive plan for implementation, routing, providing equipment and carts, deploying personnel, and funding options for Solid Waste Automation.

Comment/Recommendation:

This increase is recommended to support the efforts to automate solid waste collection within the City.

Title: Solid Waste Personnel Transfer

Budget Amount: \$191,180 **Fund:** General Fund **FTE:** 3.0

Description:

The personnel that were in the Environmental Management program will be moved to Curb Side Collections. The variances in personnel for this program budget are primarily due to the department better aligning actual personnel expenses within the appropriate programs in 2009. As the department continues to gain comfort with program budgeting variances of this nature should be more limited.

Comment/Recommendation:

The realignment is recommended to better align personnel expenses with the appropriate program in 2009.

Title: Vehicle Repair Cost

Budget Amount: \$75,900 **Fund:** General Fund **FTE:**

Description:

This represents increased vehicle repair costs.

Comment/Recommendation:

This addition is recommended to meet the projected 2009 vehicle repair costs.

Title: Fuel Cost

Budget Amount: \$59,970 **Fund:** General Fund **FTE:**

Description:

This represents increased fuel costs.

Comment/Recommendation:

This addition is recommended to meet the projected 2009 fuel costs.

Departmental Budgets



Title: White Goods

Budget Amount: (\$251,620) **Fund:** General Fund **FTE:** -4.0

Description:

This decrease will impact the White Goods program. The Neighborhood Operations Division collects refrigerators, washers, dryers, and freezers based upon service requests made by citizens through the City's call center. This reduction will require citizens to find an alternative way to remove white goods.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources. A program restructure is recommended with the remaining resources of \$79,010.

2010 Significant Program Changes

Title: 2010 Solid Waste Service Enhancement Initiative

Budget Amount: \$803,490 **Fund:** General Fund **FTE:** 12.0

Description:

This increase will provide funding for the Public Services Department to initiate the following service improvements with the Solid Waste Services Enhancement Initiative: increase recycling by reducing the total waste tonnage disposed by the City, enhanced corner can collection for businesses and residents, annual city-wide clean-up blitz, automation of the City's solid waste collection improving efficiency and providing a safer work environment for City employees, establish community litter prevention campaigns, increased community outreach through Keep Cincinnati Beautiful, and every household will receive a new trash bin in 2010.

Comment/Recommendation:

This increase is recommended to enhance the existing Solid Waste Services and complement the increased focus on recycling and efficient waste collection in the City.

Program Measures

Objective:

Maintain the annual refuse collection and disposal operations cost per account below the national average most recently reported by the ICMA.

| Performance Measure: | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| | Actual | Target | Target |
| Percentage of cost reduction for waste collection efforts below the ICMA national average per account. | \$103.68 | \$139.63 | \$146.61 |

Departmental Budgets



Program 4: Neighborhood Investment Services

Description: This program provides clean, safe and aesthetically pleasing neighborhoods, streets and green space.

Goal: To promote neighborhood investment, economic development, and public safety by providing an aesthetically pleasing appearance throughout the community by maintaining clean right-of-ways, green spaces, streets, gateways, and thoroughfares.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 4,311,320 | \$ 4,000,960 | \$ (310,360) | \$ 4,087,870 |
| Other Expenses | \$ 2,951,440 | \$ 2,835,970 | \$ (115,470) | \$ 2,918,220 |
| Operating Total | \$ 7,262,760 | \$ 6,836,930 | \$ (425,830) | \$ 7,006,090 |
| Employee Benefits | \$ 1,909,190 | \$ 1,798,080 | \$ (111,110) | \$ 1,877,870 |
| General Fund Overhead | \$ 2,920 | \$ 2,870 | \$ (50) | \$ 2,960 |
| Total | \$ 9,174,870 | \$ 8,637,880 | \$ (536,990) | \$ 8,886,920 |
| Capital Projects | \$ 150,000 | \$ 62,500 | \$ (87,500) | \$ 150,000 |
| Total Full-Time Equivalent Positions | \$ 121.8 | 104.8 | (17.0) | 104.8 |

2009 Significant Program Changes

Title: KCB and Hamilton Co Sheriff's Office Collaboration Agreement

Budget Amount: \$200,000

Fund: General Fund

FTE:

Description:

The City Services Regional Collaboration Opportunity would expand the Keep Cincinnati Beautiful, Inc. (KCB) contract to increase cleaning service provided by the Hamilton County Sheriff's Office crews in the Over-the-Rhine and the Downtown area in 2009 and 2010.

Comment/Recommendation:

This increase is recommended at this time to offset the reduction in the Central Business District Cleaning and Neighborhood Right-Of-Way Cleaning programs.

Departmental Budgets



Title: Personnel Adjustment

Budget Amount: (\$470) **Fund:** General Fund **FTE:** 1.0

Description:

Two part time vacant customer service positions will be eliminated to offset the addition of two new positions: Cleaner and Administrative Technican.

Comment/Recommendation:

This adjustment is recommended to better align personnel expenses within the program.

Title: Transfer of an Information Technology Coordinator Position

Budget Amount: (\$790) **Fund:** General Fund **FTE:** -1.0

Description:

In an agreement made on May 5, 2008 between Public Services and the Office Environmental Quality (OEQ) one FTE Information Technology Coordinator with a targeted amount of \$44,000 would be transferred to OEQ to oversee the recycling program.

Comment/Recommendation:

This transfer is recommended due to the reallocation of resources to the Office of Enviromental Quality.

Title: Neighborhood Right-Of-Way Cleaning Reduction

Budget Amount: (\$199,100) **Fund:** General Fund **FTE:** -4.0

Description:

This decrease will impact the portion of this program that provides support to the Central Business District (CBD) Cleaning Program, which consists of hand cleaning crews in the CBD area for 16 hours per day, 7 days per week in order to keep the CBD sanitary, clean in appearance and to provide an "ambassador" or staff presence.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources. The Neighborhood Right-of-Way Cleaning reduction could result in more litter in the downtown area.

Departmental Budgets



Title: Private Lot Abatement Elimination

Budget Amount: (\$294,570) **Fund:** General Fund **FTE:**

Description:

This reduction will eliminate any City response to private properties that failed to comply with city ordinances for weed and litter removal. After the owners are given a chance to address the issues, those properties that do not come into compliance are referred to Neighborhood Operations Division to oversee the abatement process. This program assigns a private contractor to abate properties that are in violation of City ordinances for weeds and litter. There has been discussion of using the Hamilton County Sheriff Office to abate the cited properties.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Central Business District Cleaning Reduction

Budget Amount: (\$394,560) **Fund:** General Fund **FTE:** -13.0

Description:

This decrease in funding will impact this program, which consists of crews to hand clean in the Central Business District (CBD) area for 16 hours per day, 7 days per week in order to keep the CBD sanitary, clean in appearance and to provide an “ambassador” presence. An additional two employees are utilized on 3rd shift to empty all corner cans in the CBD area. This program assigns an employee to operate the City's litter hawk sidewalk sweeper to clear built up debris from edges of buildings, cigarette butts, sidewalk dust and gravel. This program supports events such as Reds and Bengals. During the winter months these same crews are assigned as Truck Drivers to Winter Operations Districts for snow removal operations. On a regular basis, employees in this program are utilized as a “sub roll” for Trash Collections.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources. The Central Business District Cleaning reduction could result in more litter and debris in the downtown area.

Program Measures

Objective:

Maintain clean aesthetically pleasing right-of-ways and green space by maintaining a quality rating of 2.0 for high visibility routes including certain gateways and thoroughfares.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| A litter index rating of 2.0 or lower. | 1.47 | 1.5 | 2.0 |

Departmental Budgets



Objective:

Maintain clean right-of-ways, green spaces, streets, gateways, and thoroughfares throughout the community.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Achieve a 10% improvement in the litter index rating. | N/A | 10% | 10% |

Objective:

Provide efficient customer service to the citizens utilizing the Customer Service Communication Center.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of phone calls answered by the Customer Service Communication Center employees within 35 seconds or less. | 91% | 92% | 91% |

Departmental Budgets



Program 5: Property Management

Description: This project provides management, architectural services and maintenance of all city-owned buildings.

Goal: To manage City assets as long term investments in order to achieve service excellence.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,396,890 | \$ 1,415,310 | \$ 18,420 | \$ 1,449,640 |
| Other Expenses | \$ 3,201,690 | \$ 3,384,330 | \$ 182,640 | \$ 3,482,470 |
| Operating Total | \$ 4,598,580 | \$ 4,799,640 | \$ 201,060 | \$ 4,932,110 |
| Employee Benefits | \$ 630,110 | \$ 658,220 | \$ 28,110 | \$ 673,030 |
| General Fund Overhead | \$ 90,450 | \$ 91,020 | \$ 570 | \$ 93,250 |
| Total | \$ 5,319,140 | \$ 5,548,880 | \$ 229,740 | \$ 5,698,390 |
| Capital Projects | \$ 4,950,000 | \$ 5,731,700 | \$ 781,700 | \$ 4,847,700 |
| Consolidated Plan Projects | \$ | \$ 585,000 | \$ 585,000 | \$ 585,000 |
| Total Full-Time Equivalent Positions | \$ 34.0 | 34.0 | 0.0 | 34.0 |

2009 Significant Program Changes

Title: Findlay Market Operating Support Transfer

Budget Amount: \$115,000 **Fund:** General Fund

FTE:

Description:

The funding for the Corporation for Findlay Market has been placed in the Department of Community Development (DCD) budget for several years. Funds are used for operating costs associated with running the Findlay Market, which is a city-owned facility. This represents a transfer of the responsibility, along with the associated funding, to City Facility Management budget.

Comment/Recommendation:

This transfer is recommended to realign this program to the City Facility Management budget.

Departmental Budgets



Title: Maintenances Services Reduction

Budget Amount: (\$20,220) **Fund:** General Fund **FTE:**

Description:

This reduction will cause preventive maintenance frequencies to be reduced. This will increase capital expenses for building systems as overhead garage doors, mechanical systems, and electrical systems due to reduced equipment life cycles.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources. The Maintenance Services Reduction will decrease preventive maintenance for city buildings which would increase breakdowns, shortening equipment life and would eventually reduce life cycles of equipment.

Title: Fountain Square Services Reduction

Budget Amount: (\$21,070) **Fund:** General Fund **FTE:**

Description:

This reduction will result in less landscaping on Fountain Square Plaza. This in turn will cause the Park Board to lower their expected reimbursement from 3CDC.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Program Measures

Objective:

To oversee the management of City Facility assets used by private organizations, arts groups, markets and non-general funded agencies.

| Performance Measure: | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| | Actual | Target | Target |
| Percentage of customers satisfied with CFM's management of their facilities. | N/A | 90% | 90% |

Departmental Budgets



Program 6: Fleet Services

Description: This core focus program is dedicated to public safety and service excellence by providing to all City agencies the necessary equipment to perform their core service functions.

Goal: To provide outstanding automotive and other motorized equipment service to all City agencies that supports public health and safety for the citizens of Cincinnati.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Employee Benefits | \$ 1,117,640 | \$ 1,257,720 | \$ 140,080 | \$ 1,294,190 |
| Debt Service | \$ 210,980 | \$ 105,480 | \$ (105,500) | \$ 105,480 |
| Total | \$ 1,328,620 | \$ 1,363,200 | \$ 34,580 | \$ 1,399,670 |
| Internal Service Funds | \$ 14,188,890 | \$ 15,993,550 | \$ 1,804,660 | \$ 16,429,590 |
| Capital Projects | \$ 5,889,300 | \$ 5,494,400 | \$ (394,900) | \$ 5,602,100 |
| Program Revenue | \$ 15,966,450 | \$ 19,141,940 | \$ 3,175,490 | \$ 19,141,940 |
| Total Full-Time Equivalent Positions | \$ 71.0 | 71.0 | 0.0 | 71.0 |

2009 Significant Program Changes

Title: Fleet Services Debt Service Reduction

Budget Amount: (\$105,480) **Fund:** Fleet Services

FTE:

Description:

This represents a decrease to Fleet's debt service fuel charge, which has been reduced by \$.07 per gallon. The remaining \$.07 debt service fee per gallon will be used to finance the replacement of the FuelMaster System with FuelFocus.

Comment/Recommendation:

This reduction in debt service is recommended to reflect the actual debt service payment for the replacement of the FuelMaster system. This system will automate and improve the reporting and billing for fuel purchases.

Program Measures

Objective:

Increase shared services with other governmental or private sector entities that increase departmental efficiency and effectiveness.

Departmental Budgets



| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Achieve a 5% increase in shared services with other governmental or private sector entities. | N/A | 5% | 5% |

Objective:

Maintain operation of essential Police, Fire and Public Service equipment at full capacity.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of solid waste equipment available for operation at full capacity. | 100% | 100% | 100% |
| Percentage of ambulances available for operation at full capacity. | 100% | 100% | 100% |
| Percentage of fire fighting equipment available for operation at full capacity. | 100% | 100% | 100% |
| Percentage of police beat cars available for operation at full capacity. | 100% | 100% | 100% |

Objective:

Reduce the amount of energy used by the Fleet Services Division by 4% each year by implementing the department's Energy Management Plan.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Achieve a 4% reduction in the amount of energy used by the Fleet Services Division within one year. | N/A | 4% | 4% |

Departmental Budgets



Program 7: Winter Maintenance

Description: Clear streets following winter snowstorms by application of road salt and calcium chloride and, if necessary, by plowing the roads. This program pays for incremental cost increases resulting from snowstorms: overtime, materials, and contractual service.

Goal: To promote public safety for travelers of city streets during winter storms.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 431,420 | \$ 649,570 | \$ 218,150 | \$ 662,560 |
| Other Expenses | \$ 504,260 | \$ 2,503,590 | \$ 1,999,330 | \$ 1,392,200 |
| Operating Total | \$ 935,680 | \$ 3,153,160 | \$ 2,217,480 | \$ 2,054,760 |
| Employee Benefits | \$ 162,890 | \$ 258,120 | \$ 95,230 | \$ 256,700 |
| Total | \$ 1,098,570 | \$ 3,411,280 | \$ 2,312,710 | \$ 2,311,460 |
| Capital Projects | \$ 43,000 | \$ 50,000 | \$ 7,000 | \$ |
| Total Full-Time Equivalent Positions | \$ 0.5 | 0.0 | (0.5) | 0.0 |

2009 Significant Program Changes

Title: Winter Maintenance Expenses in General Fund

Budget Amount: \$1,469,860 **Fund:** General Fund

FTE:

Description:

This represents an increase in funding due to the rise in cost of granular salt. The Traffic and Road Operations Division General Fund budget for Winter Operations has been increased by \$1,469,860.

Comment/Recommendation:

The new salt contract reflects a cost of \$124.57 per ton, up from \$47.00 or 165.0% increase. At this price, to purchase 40,000 tons would cost \$4,982,800. After considering funds available in 2008 for this purpose, an addition of \$2,178,230 would need to be budgeted in 2009 to purchase the contractually obligated amount of salt. It is recommended that an increase of \$708,370 in Street Construction Fund 301 and an increase of \$1,469,860 in General Fund 050 be funded to meet these cost increases over and above what is already budgeted for Winter Operations.

Departmental Budgets



Title: Winter Maintenance Expenses in Street Construction Fund

Budget Amount: \$708,370 **Fund:** Street Construction **FTE:**

Description:

Due to the 165% rise in the cost of the granular road salt, Traffic and Road Operations Division needs to increase the budget for salt and the effectiveness of their anti-icing (salt brine) and the de-icing (pre-wet granular salt) methods for the winter operations program. Geomelt will be mixed with salt brine to increase the longevity of the pre-treatment protection for the streets. This blend will also be used to pre-wet the salt as it is distributed from the truck to the roadway to increase the salt that remains in the traveled road as well as keeping the salt effective at lower temperatures. Increasing use of geomelt, which is an agricultural based material, into the winter maintenance program will reduce city equipment deterioration, reduce corrosion on citizen vehicles and steel structures (ie bridges, street sign posts) as well as reduce the environmental impact of the winter maintenance treatment of roadways.

Comment/Recommendation:

This increase is recommended at \$708,370. It will allow for \$25,000 for Beet Juice purchasing and \$683,370 for salt purchasing.

Title: Personnel Realignment

Budget Amount: **Fund:** Motor Vehicle License Tax **FTE:** -0.5

Description:

A portion of the Superintendent position is being realigned from the Winter Maintenance Program to the Traffic Control, Signs, Lines and Crosswalks Program. The variance in personnel services for this program budget is primarily due to the department better aligning actual personnel expense with the appropriate program in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be limited.

Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To make all streets passable from snow and ice within 24 hours after an ordinary snowstorm.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Achieve a 15% increase of residents who rate snow and ice removal as good or very good. | N/A | 15% | 15% |
| Percentage of all streets passable within 24 hours. | 100% | 95% | 95% |

Departmental Budgets



Program 8: Energy Management

Description: Complete energy audits for City Hall and Centennial Two and report all methods available to reduce energy expenditures.

Goal: To achieve service excellence by protecting the environment and conserving natural resources and following the precepts of the Kyoto Protocol.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|------------------|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Other Expenses | \$ 543,620 | \$ 585,010 | \$ 41,390 | \$ 601,980 |
| Operating Total | \$ 543,620 | \$ 585,010 | \$ 41,390 | \$ 601,980 |
| Total | \$ 543,620 | \$ 585,010 | \$ 41,390 | \$ 601,980 |

Program Measures

Objective:

Begin a full-force effort to follow the precepts of LEED and creatively start a Green Building program. (Based on one energy audit and LEED precepts followed on three buildings).

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of Green building program implemented. | N/A | 20% | 20% |

Departmental Budgets



Program 9: Environmental Management

Description: This program is being eliminated in 2009 and the recycling function transferred to the Office of Environmental Quality.

Goal: To support neighborhood investment and service excellence by growing the recycling program whereby over 10% of recyclable materials are kept out of the main landfills. Continue educating citizens about the benefits of recycling and encourage its use.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 230,900 | \$ | \$ (230,900) | \$ |
| Other Expenses | \$ 2,202,800 | \$ | \$ (2,202,800) | \$ |
| Operating Total | \$ 2,433,700 | \$ | \$ (2,433,700) | \$ |
| Employee Benefits | \$ 86,170 | \$ 140 | \$ (86,030) | \$ 140 |
| Total | \$ 2,519,870 | \$ 140 | \$ (2,519,730) | \$ 140 |
| Total Full-Time Equivalent Positions | \$ 3.0 | 0.0 | (3.0) | 0.0 |

2009 Significant Program Changes

Title: Solid Waste Personnel Transfer

Budget Amount: (\$191,180) **Fund:** General Fund **FTE:** -3.0

Description:

The personnel that were in the Environmental Management program will be moved to Curb Side Collections. The variances in personnel for this program budget are primarily due to the department better aligning actual personnel expenses within the appropriate programs in 2009. As the department continues to gain comfort with program budgeting variances of this nature should be more limited.

Comment/Recommendation:

The realignment is recommended to better align personnel expenses with the appropriate program in 2009.

Departmental Budgets



Title: Recycling Program transfer to Office of Environmental Quality

Budget Amount: (\$2,246,800) **Fund:** General Fund

FTE:

Description:

This program is being transferred from the Department of Public Services to the Office of Environmental Quality.

Comment/Recommendation:

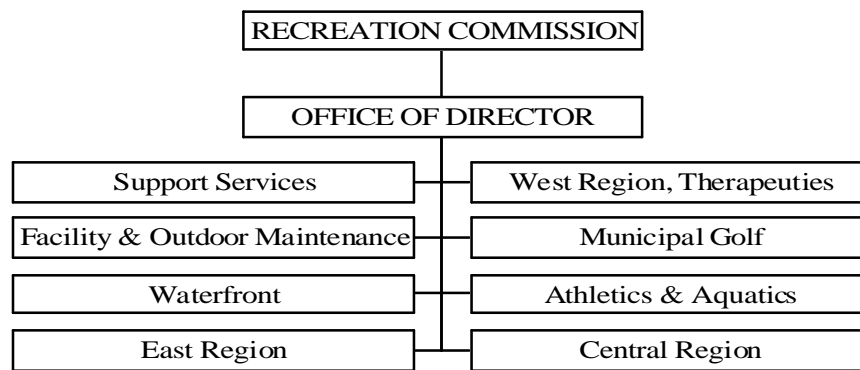
This transfer is recommended to allow the realignment of the program to the Office of Environmental Quality.

Departmental Budgets



Recreation

Mission: The Cincinnati Recreation Commission is dedicated to providing recreational and cultural activities for all people in our neighborhoods and the whole community. We believe that by enhancing people’s personal health and wellness, we strengthen and enrich the lives of our citizens and build a spirit of community in our City.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 13,973,730 | \$ 14,176,260 | \$ 202,530 | \$ 14,386,070 |
| Other Expenses | \$ 11,605,580 | \$ 11,675,010 | \$ 69,430 | \$ 12,013,600 |
| Equipment | \$ 42,410 | \$ 34,040 | \$ (8,370) | \$ 35,030 |
| Operating Total | \$ 25,621,720 | \$ 25,885,310 | \$ 263,590 | \$ 26,434,700 |
| Employee Benefits | \$ 3,355,140 | \$ 3,589,380 | \$ 234,240 | \$ 3,596,190 |
| General Fund Overhead | \$ 228,950 | \$ 231,710 | \$ 2,760 | \$ 245,210 |
| Debt Service | \$ 285,000 | \$ 400,010 | \$ 115,010 | \$ 400,010 |
| Total | \$ 29,490,810 | \$ 30,106,410 | \$ 615,600 | \$ 30,676,110 |
| Capital Projects | \$ 4,169,200 | \$ 6,293,500 | \$ 2,124,300 | \$ 6,285,700 |
| Program Revenue | \$ 3,634,590 | \$ | \$ (3,634,590) | \$ |
| Total Full-Time Equivalent Positions | 434.3 | 421.3 | (13.0) | 421.3 |

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|--------------------------------|--|
| 1. Aquatics | 7. Seniors |
| 2. Athletics | 8. Therapeutic Recreation |
| 3. Community Center Operations | 9. Technical Services/Capital Projects |
| 4. Golf | 10. Waterfront & Special Events |
| 5. Indoor/Facility Maintenance | 11. Youth & Family Services |
| 6. Outdoor Maintenance | |

PROGRAM SUMMARIES

Program 1: Aquatics

Description: The Aquatics Division not only provides open swimming at our neighborhood pools, but also a variety of diverse programs including swim team, water aerobics, swim lessons, and youth lifeguard training.

Goal: The Aquatics Division provides safe and clean aquatic facilities for the enjoyment of the citizens of Cincinnati.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,421,030 | \$ 1,259,390 | \$ (161,640) | \$ 1,266,350 |
| Other Expenses | \$ 217,090 | \$ 216,560 | \$ (530) | \$ 222,840 |
| Operating Total | \$ 1,638,120 | \$ 1,475,950 | \$ (162,170) | \$ 1,489,190 |
| Employee Benefits | \$ 64,060 | \$ 101,330 | \$ 37,270 | \$ 101,500 |
| General Fund Overhead | \$ 10,750 | \$ 8,170 | \$ (2,580) | \$ 12,040 |
| Total | \$ 1,712,930 | \$ 1,585,450 | \$ (127,480) | \$ 1,602,730 |
| Capital Projects | \$ 1,279,500 | \$ 3,734,000 | \$ 2,454,500 | \$ 3,600,000 |
| Program Revenue | \$ 151,000 | | \$ (151,000) | \$ |
| Total Full-Time Equivalent Positions | \$ 42.9 | 36.6 | (6.3) | 36.6 |

2009 Significant Program Changes

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$7,950 **Fund:** Recreation Special Activities **FTE:** 3.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Program Budget Realignment

Budget Amount: (\$63,650) **Fund:** General Fund **FTE:** -2.3

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Close Nine Pools

Budget Amount: (\$160,000) **Fund:** General Fund **FTE:** -7.0

Description:

This reduction would close nine pools: Ziegler, Washington Park, Caldwell, Fairview, South Fairmount, North Fairmount, Inwood, Mount Adams, and Filson. Citizens in the nine neighborhoods would have to travel to a nearby neighborhood in order to swim. In 2007, the nine pools had an attendance totaling 31,425 with 3,967 citizens purchasing a membership. The revenue from these pools in 2007 totaled \$24,303, which helps defray some of the operating costs.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Program Measures

Objective:

To offer clean, safe, and well-maintained aquatic facilities for the citizens of Cincinnati.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of customers rating facilities good to excellent. | 96% | 90% | 90% |

Departmental Budgets



Program 2: Athletics

Description: The Athletics Division provides Cincinnati residents with fun, safe, and quality athletic programs.

Goal: The Athletics Division is dedicated to providing customer friendly environments and affordable and diverse activities.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 352,990 | \$ 292,640 | \$ (60,350) | \$ 297,340 |
| Other Expenses | \$ 407,240 | \$ 477,140 | \$ 69,900 | \$ 490,980 |
| Operating Total | \$ 760,230 | \$ 769,780 | \$ 9,550 | \$ 788,320 |
| Employee Benefits | \$ 72,570 | \$ 71,020 | \$ (1,550) | \$ 71,070 |
| General Fund Overhead | \$ 15,870 | \$ 12,380 | \$ (3,490) | \$ 8,600 |
| Total | \$ 848,670 | \$ 853,180 | \$ 4,510 | \$ 867,990 |
| Capital Projects | \$ 683,000 | \$ 1,084,500 | \$ 401,500 | \$ 950,700 |
| Program Revenue | \$ 414,400 | | \$ (414,400) | \$ |
| Total Full-Time Equivalent Positions | \$ 7.7 | 6.7 | (1.0) | 6.7 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$9,890 **Fund:** Recreation Special Activities **FTE:**

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$26,260) **Fund:** General Fund **FTE:** -1.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To expand the youth athletic program by offering additional youth athletic opportunities.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Increase the number of youth athletic programs over previous year statistics. | 9% | 10% | 10% |

Objective:

To offer affordable and quality adult athletic programs for the citizens of Cincinnati as measured by a 2.5% increase in adult registrations.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage increase in adult program registrations. | 16% | 2.5% | 2.5% |

Departmental Budgets



Program 3: Community Center Operations

Description: The Community Center Operations Division is committed to the effective and efficient management of the City's recreation resources in order to provide residents with a variety of social, athletic, cultural, educational, and recreational activities.

Goal: Increasing the quality of life by providing both quality and affordable recreation programs for citizens citywide.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 7,341,560 | \$ 7,523,220 | \$ 181,660 | \$ 7,632,280 |
| Other Expenses | \$ 2,651,400 | \$ 2,604,790 | \$ (46,610) | \$ 2,680,360 |
| Equipment | \$ 20,000 | \$ 11,000 | \$ (9,000) | \$ 11,320 |
| Operating Total | \$ 10,012,960 | \$ 10,139,010 | \$ 126,050 | \$ 10,323,960 |
| Employee Benefits | \$ 1,830,510 | \$ 1,805,170 | \$ (25,340) | \$ 1,802,280 |
| General Fund Overhead | \$ 125,600 | \$ 138,290 | \$ 12,690 | \$ 140,340 |
| Total | \$ 11,969,070 | \$ 12,082,470 | \$ 113,400 | \$ 12,266,580 |
| Capital Projects | \$ 1,780,200 | | \$ (1,780,200) | \$ |
| Program Revenue | \$ 2,301,990 | | \$ (2,301,990) | \$ |
| Total Full-Time Equivalent Positions | \$ 246.5 | 241.1 | (5.4) | 241.1 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$18,070 **Fund:** General Fund **FTE:** 3.4

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Close Camp Washington Center

Budget Amount: (\$89,750) **Fund:** General Fund **FTE:** -2.3

Description:

The Camp Washington Community Center is currently offering afternoon and evening programs to youth and teens during the school year. CRC partners with the Talbert House to serve meals and provide field trips for the youth of this community. During the summer the facility is packed with day campers, swimmers and basketball players. Adults enjoy a first class weight room, exercise classes and meeting space. A Senior Club has started for older adults. There are no other recreation centers within 3 or 4 miles of this location. It is a neighborhood divided by I-75 and the viaduct.

Statistical Information for 2007:

Average Hours of Operation: 40 hours/week
 Annual Attendance: 20,205
 Annual Memberships: 312
 Revenue: \$4,250

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$173,740) **Fund:** Recreation Special Activities **FTE:** -6.5

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

Implement the FISH customer service program to improve staff professionalism and friendliness.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of customers rating staff friendliness and courteousness good to excellent. | N/A | 95% | 95% |

Departmental Budgets



Objective:

To offer quality programs at an affordable price.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of participants who rate good or excellent program value for the money. | 96% | 90% | 90% |

Objective:

To provide both quality and affordable before and after-school care programs for youth and teens citywide.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of customers rating after-school programs good to excellent. | 97% | 90% | 90% |

Departmental Budgets



Program 4: Golf

Description: The Cincinnati Recreation Commission's Golf Division provides full service, high quality, and value-driven golf experiences to the citizens of Cincinnati.

Goal: To offer fun and affordable golf course programs for the citizens of Cincinnati.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 213,630 | \$ 217,060 | \$ 3,430 | \$ 223,540 |
| Other Expenses | \$ 5,832,990 | \$ 5,759,960 | \$ (73,030) | \$ 5,927,000 |
| Operating Total | \$ 6,046,620 | \$ 5,977,020 | \$ (69,600) | \$ 6,150,540 |
| Employee Benefits | \$ 51,610 | \$ 41,130 | \$ (10,480) | \$ 42,320 |
| General Fund Overhead | \$ 16,240 | \$ 18,370 | \$ 2,130 | \$ 18,670 |
| Debt Service | \$ 285,000 | \$ 400,010 | \$ 115,010 | \$ 400,010 |
| Total | \$ 6,399,470 | \$ 6,436,530 | \$ 37,060 | \$ 6,611,540 |
| Program Revenue | \$ 40,000 | | \$ (40,000) | \$ |
| Total Full-Time Equivalent Positions | \$ 2.0 | 2.0 | 0.0 | 2.0 |

2009 Significant Program Changes

Title: Golf Budget Adjustment

Budget Amount: (\$262,160) **Fund:** Municipal Golf

FTE:

Description:

The variances in personnel and non-personnel services for this program budget are related to the department better aligning the budget to actual personnel and non-personnel expenses.

Comment/Recommendation:

This adjustment is recommended to better align the budget to actual expenses.

Program Measures

Objective:

To offer clean, well-maintained, quality golf courses for the citizens of Cincinnati.

Performance Measure:

Percentage of customers rating golf facilities good to excellent.

| | 2007 Actual | 2008 Target | 2009 Target |
|---|----------------|----------------|----------------|
| Percentage of customers rating golf facilities good to excellent. | 96% | 90% | 90% |

Departmental Budgets



Program 5: Indoor/Facility Maintenance

Description: The purpose of the Facility Maintenance Division is to maintain the infrastructure of the Cincinnati Recreation Commission recreation centers and facilities in safe, comfortable, and aesthetically attractive conditions.

Goal: The Indoor/Facility Maintenance Division is dedicated to keep all of the Department's facilities operating in a safe and efficient manner.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 931,590 | \$ 976,920 | \$ 45,330 | \$ 999,300 |
| Other Expenses | \$ 787,360 | \$ 797,460 | \$ 10,100 | \$ 820,580 |
| Equipment | \$ 22,410 | \$ 23,040 | \$ 630 | \$ 23,710 |
| Operating Total | \$ 1,741,360 | \$ 1,797,420 | \$ 56,060 | \$ 1,843,590 |
| Employee Benefits | \$ 385,720 | \$ 417,570 | \$ 31,850 | \$ 421,500 |
| General Fund Overhead | \$ 33,300 | \$ 29,820 | \$ (3,480) | \$ 30,450 |
| Total | \$ 2,160,380 | \$ 2,244,810 | \$ 84,430 | \$ 2,295,540 |
| Program Revenue | \$ 2,000 | \$ | \$ (2,000) | \$ |
| Total Full-Time Equivalent Positions | \$ 18.9 | 21.4 | 2.5 | 21.4 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$8,540 **Fund:** General Fund **FTE:** 2.5

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To complete work orders related to indoor and outdoor maintenance in a timely manner.

Departmental Budgets



| | | | |
|---|---------------|---------------|---------------|
| | 2007 | 2008 | 2009 |
| Performance Measure: | Actual | Target | Target |
| Percentage of customers rating facilities good to excellent. | 96% | 90% | 90% |
| Objective: | | | |
| To offer clean, safe and well-maintained facilities for public use. | | | |
| | 2007 | 2008 | 2009 |
| Performance Measure: | Actual | Target | Target |
| Percentage of completed work orders. | 96% | 97% | 97% |

Departmental Budgets



Program 6: Outdoor Maintenance

Description: Outdoor Maintenance provides clean and safe playgrounds, athletic fields, and recreation sites to improve the quality of life for all citizens of Cincinnati through quality recreation opportunities.

Goal: The Outdoor Maintenance Division is dedicated to keep all of the Department's grounds and properties cleaned, mowed and safe.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 2,334,190 | \$ 2,173,920 | \$ (160,270) | \$ 2,206,430 |
| Other Expenses | \$ 890,280 | \$ 832,940 | \$ (57,340) | \$ 857,100 |
| Operating Total | \$ 3,224,470 | \$ 3,006,860 | \$ (217,610) | \$ 3,063,530 |
| Employee Benefits | \$ 606,140 | \$ 716,570 | \$ 110,430 | \$ 719,680 |
| General Fund Overhead | \$ | \$ 170 | \$ 170 | \$ 5,140 |
| Total | \$ 3,830,610 | \$ 3,723,600 | \$ (107,010) | \$ 3,788,350 |
| Capital Projects | \$ 426,500 | \$ | \$ (426,500) | \$ |
| Total Full-Time Equivalent Positions | \$ 66.2 | 58.2 | (8.0) | 58.2 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$57,970 **Fund:** Recreation Special Activities **FTE:**

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$397,580) **Fund:** General Fund **FTE:** -8.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To complete work orders related to outdoor maintenance in a timely manner.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percentage of customers rating outdoor facilities good to excellent. | 96% | 90% | 90% |

Departmental Budgets



Program 7: Seniors

Description: The Senior Division seeks to provide high quality recreation and leisure experiences to senior citizens of Cincinnati. These activities include a variety of social, athletic, cultural, educational, and recreational activities.

Goal: The Senior Division partners with the Department's community centers to offer excellent senior programs directly in the neighborhoods where participants live.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 205,130 | \$ 174,890 | \$ (30,240) | \$ 177,170 |
| Other Expenses | \$ 15,210 | \$ 29,010 | \$ 13,800 | \$ 29,850 |
| Operating Total | \$ 220,340 | \$ 203,900 | \$ (16,440) | \$ 207,020 |
| Employee Benefits | \$ 76,370 | \$ 37,500 | \$ (38,870) | \$ 37,460 |
| General Fund Overhead | \$ | \$ | \$ - | \$ 3,010 |
| Total | \$ 296,710 | \$ 241,400 | \$ (55,310) | \$ 247,490 |
| Total Full-Time Equivalent Positions | \$ 11.8 | 8.8 | (3.1) | 8.8 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$64,000 **Fund:** Recreation Special Activities **FTE:** 1.5

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$3,240 **Fund:** General Fund **FTE:** -2.8

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Title: Close Carthage Center

Budget Amount: (\$89,620) **Fund:** General Fund **FTE:** -1.8

Description:

The Carthage Recreation Center is located at 19 East 72nd Street, a block off of Vine Street that runs through the main business district in Carthage. This center was renovated about seven years ago and provides 11,000 square feet of programming space for seniors, youth, and teens, which primarily live in the Carthage neighborhood. The center hosts fifteen to twenty seniors daily between 10 a.m. to 3 p.m.; provides a youth day camp from 3 p.m. to 6 p.m. for ten children and offers a teen program for five to ten teens from 6 p.m. to 9 p.m. a couple of evenings a week. The staff also operates a lighted school gym program two nights a week at the nearby Carthage Elementary School.

Statistical Information for 2007:

Average Hours of Operation: 45 hours/week
 Annual Attendance: 21,389
 Annual Memberships: 278
 Revenue: \$17,900

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Program Measures

Objective:

To expand senior program opportunities in recreation centers.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Increase the number of Senior programs offered over previous year statistics. | 7.7% | 5% | 5% |
| Percentage of customers rating all Senior programs good to excellent. | 97% | 90% | 90% |

Departmental Budgets



Program 8: Therapeutic Recreation

Description: The Division is dedicated to providing high quality support services, training, and advocacy. Therapeutic recreation programs include both specialized and inclusive programming for adults and youth.

Goal: These programs provide the individual with the opportunity for self-expression and encourage social interaction.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 521,800 | \$ 514,300 | \$ (7,500) | \$ 523,670 |
| Other Expenses | \$ 74,740 | \$ 77,210 | \$ 2,470 | \$ 79,450 |
| Operating Total | \$ 596,540 | \$ 591,510 | \$ (5,030) | \$ 603,120 |
| Employee Benefits | \$ 138,620 | \$ 146,670 | \$ 8,050 | \$ 146,630 |
| Total | \$ 735,160 | \$ 738,180 | \$ 3,020 | \$ 749,750 |
| Capital Projects | \$ | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| Program Revenue | \$ 50,000 | \$ | \$ (50,000) | \$ |
| Total Full-Time Equivalent Positions | \$ 14.1 | 13.0 | (1.1) | 13.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$23,050) **Fund:** General Fund **FTE:** -1.1

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To provide high quality recreational programs designed to meet the needs and interests of individuals with disabilities.

Departmental Budgets



| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Program evaluation and percent of participant satisfaction. | 97% | 90% | 90% |

Departmental Budgets



Program 9: Technical Services/Capital Projects

Description: The purpose of the Technical Services Division is to guide and administer the Capital Improvement Program for the Cincinnati Recreation Commission, and to provide safe and attractive recreation facilities.

Goal: Administer the Capital Improvement Program by prioritizing capital needs of the City's assets and improving the sites as allowed within the approved capital budget target.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 6,900 | \$ 11,090 | \$ 4,190 | \$ 11,690 |
| Other Expenses | \$ 21,600 | \$ 19,200 | \$ (2,400) | \$ 19,760 |
| Operating Total | \$ 28,500 | \$ 30,290 | \$ 1,790 | \$ 31,450 |
| Employee Benefits | \$ 1,850 | \$ 3,810 | \$ 1,960 | \$ 3,950 |
| Total | \$ 30,350 | \$ 34,100 | \$ 3,750 | \$ 35,400 |
| Capital Projects | \$ | \$ 1,375,000 | \$ 1,375,000 | \$ 1,635,000 |
| Total Full-Time Equivalent Positions | \$ 9.1 | 9.0 | (0.1) | 9.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$2,600) **Fund:** General Fund **FTE:** -0.1

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To complete capital projects within budget and capital program time frame.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|----------------------|----------------|----------------|----------------|
|----------------------|----------------|----------------|----------------|

Departmental Budgets



| | | | |
|---|------|------|------|
| Percentage of capital projects completed on time and within budget. | 100% | 100% | 100% |
|---|------|------|------|

Departmental Budgets



Program 10: Waterfront & Special Events

Description: The Division of Waterfront and Special Events provides recreational and cultural activities for the Greater Cincinnati community.

Goal: By providing a venue for citizens to enhance their personal health and cultural awareness, we bring residents together to enrich and improve their quality of life.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 574,250 | \$ 832,450 | \$ 258,200 | \$ 844,610 |
| Other Expenses | \$ 697,920 | \$ 825,910 | \$ 127,990 | \$ 849,840 |
| Operating Total | \$ 1,272,170 | \$ 1,658,360 | \$ 386,190 | \$ 1,694,450 |
| Employee Benefits | \$ 104,740 | \$ 193,410 | \$ 88,670 | \$ 194,690 |
| General Fund Overhead | \$ 27,190 | \$ 24,510 | \$ (2,680) | \$ 25,150 |
| Total | \$ 1,404,100 | \$ 1,876,280 | \$ 472,180 | \$ 1,914,290 |
| Program Revenue | \$ 675,200 | | \$ (675,200) | \$ |
| Total Full-Time Equivalent Positions | \$ 13.5 | 19.0 | 5.5 | 19.0 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$350,310 **Fund:** General Fund **FTE:** 5.5

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

To offer clean, safe, and well-maintained venue for special events and general enjoyment.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|----------------|----------------|----------------|
| Increase Park attendance over previous year statistics. | -74.5% | 4% | 4% |

Departmental Budgets



Percentage of customers rating facilities good to excellent.

96%

90%

90%

Departmental Budgets



Program 11: Youth & Family Services

Description: The Youth and Family Services Division works with the Cincinnati Recreation Commission's staff and neighborhood youth to identify trends in recreation, to seek out alternative sources of revenue, and to identify and develop youth serving community partnerships.

Goal: Through the Youth & Family Services Division attention is given to the creation and maintenance of leadership and development opportunities for youth.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 70,660 | \$ 200,380 | \$ 129,720 | \$ 203,690 |
| Other Expenses | \$ 9,750 | \$ 34,830 | \$ 25,080 | \$ 35,840 |
| Operating Total | \$ 80,410 | \$ 235,210 | \$ 154,800 | \$ 239,530 |
| Employee Benefits | \$ 22,950 | \$ 55,200 | \$ 32,250 | \$ 55,110 |
| General Fund Overhead | \$ | \$ | \$ - | \$ 1,810 |
| Total | \$ 103,360 | \$ 290,410 | \$ 187,050 | \$ 296,450 |
| Total Full-Time Equivalent Positions | \$ 1.6 | 5.5 | 3.9 | 5.5 |

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$118,850 **Fund:** General Fund **FTE:** 2.9

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$34,000 **Fund:** Recreation Special Activities **FTE:** 1.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

Program Measures

Objective:

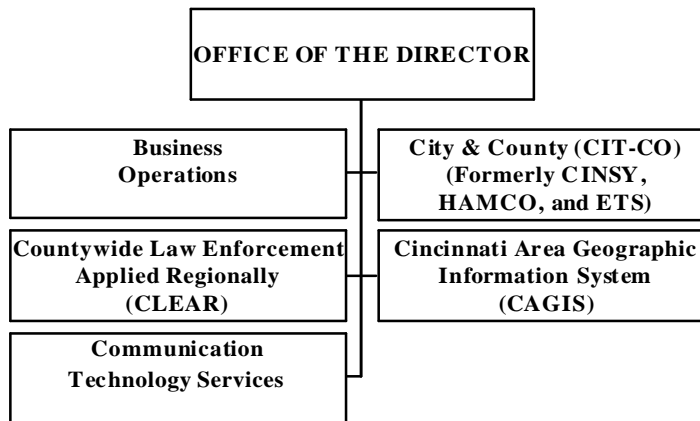
To expand participation of teen programming within community center activities and citywide teen social events.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Increase teen participation over previous year statistics. | 43% | 3% | 3% |



Regional Computer Center

Mission: The mission of the Regional Computer Center (RCC) is to support the City of Cincinnati and Hamilton County through excellence in design, development, and application of technology solutions that increase the efficiency and effectiveness of the various local governments, public safety, and law enforcement agencies in the region by improving service delivery and enterprise coordination.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,497,320 | \$ 2,245,690 | \$ 748,370 | \$ 2,308,260 |
| Other Expenses | \$ 7,162,300 | \$ 8,587,990 | \$ 1,425,690 | \$ 8,837,050 |
| Equipment | \$ 0 | \$ 203,000 | \$ 203,000 | \$ 208,890 |
| Operating Total | \$ 8,659,620 | \$ 11,036,680 | \$ 2,377,060 | \$ 11,354,200 |
| Employee Benefits | \$ 1,578,740 | \$ 2,813,600 | \$ 1,234,860 | \$ 2,893,880 |
| General Fund Overhead | \$ 46,330 | \$ 396,700 | \$ 350,370 | \$ 572,640 |
| Total | \$ 10,284,690 | \$ 14,246,980 | \$ 3,962,290 | \$ 14,820,720 |
| Internal Service Funds | \$ 10,535,390 | \$ 13,713,770 | \$ 3,178,380 | \$ 14,110,450 |
| Capital Projects | \$ 968,200 | \$ 1,191,400 | \$ 223,200 | \$ 2,206,600 |
| Program Revenue | \$ 11,066,440 | \$ 7,856,870 | \$ (3,209,570) | \$ 7,856,870 |
| Total Full-Time Equivalent Positions | 112.0 | 115.0 | 3.0 | 115.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. RCC Administration
2. CTS Operations
3. CIT-CO Operations
4. CLEAR Operations
5. CAGIS Consortium Operations

PROGRAM SUMMARIES

Program 1: RCC Administration

Description: Provides overall policy direction, procurement, accounts payable, accounts receivable, human resources, and budget support for the Regional Computer Center.

Goal: To assist the department with increasing productivity and lowering operational costs in the services provided to RCC's clients.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Other Expenses | \$ | \$ 265,230 | \$ 265,230 | \$ 272,930 |
| Operating Total | \$ | \$ 265,230 | \$ 265,230 | \$ 272,930 |
| Employee Benefits | \$ 178,460 | \$ 268,010 | \$ 89,550 | \$ 275,680 |
| General Fund Overhead | \$ | \$ 47,790 | \$ 47,790 | \$ 68,050 |
| Total | \$ 178,460 | \$ 581,030 | \$ 402,570 | \$ 616,660 |
| Internal Service Funds | \$ 712,350 | \$ 1,010,440 | \$ 298,090 | \$ 1,039,320 |
| Total Full-Time Equivalent Positions | \$ 10.0 | 13.0 | 3.0 | 13.0 |

2009 Significant Program Changes

Title: Staffing Transitions

Budget Amount: \$203,950 **Fund:** Regional Computer Center **FTE:** 2.0

Description:

This increase in FTE is a result of moving two positions from other areas of the RCC to support Information Security. The RCC centralized Information Security by adding these positions to RCC Administration.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets



Title: Savings From Reorganizations & Fund Reimbursement

Budget Amount: \$167,090 **Fund:** General Fund **FTE:**

Description:

This increase is due to savings from department reorganizations and position eliminations in the RCC and is part of a program realignment by the department. This provides the resources for the Information Security function.

Comment/Recommendation:

This increase is recommended.

Title: Funding for a Senior Computer Programmer Analyst Position

Budget Amount: \$98,140 **Fund:** General Fund **FTE:**

Description:

This increase transfers General Fund funding from the Public Services Department to the RCC to provide the resources for transfer of a Senior Computer Programmer Analyst to the RCC.

Comment/Recommendation:

This transfer is recommended.

Title: Transfer of a Senior Computer Programmer Analyst Position

Budget Amount: \$73,240 **Fund:** Regional Computer Center **FTE:** 1.0

Description:

This staffing change transfers a Senior Computer Programmer Analyst from Public Services to the RCC. This transfer moves the Information Systems Support from Public Services to RCC.

Comment/Recommendation:

This increase is recommended, as it moves the Information Technology Support from Public Services to the RCC.

Program Measures

Objective:

Implement a new cost billing system that can accommodate changing City and County needs and priorities.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percentage of clients satisfied with the new cost billing system. | N/A | 90% | 91% |

Departmental Budgets



Program 2: CTS Operations

Description: Provide support for City's Communication Technology Services (CTS) programs, maintaining radio communications, data communications infrastructure and the City's telephone network.

Goal: Ensure reliable delivery for email messages to and from internal and external users. Provide one point of contact for customers to report problems or ask questions.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 709,390 | \$ 778,910 | \$ 69,520 | \$ 797,700 |
| Other Expenses | \$ 3,236,690 | \$ 3,164,610 | \$ (72,080) | \$ 3,256,380 |
| Operating Total | \$ 3,946,080 | \$ 3,943,520 | \$ (2,560) | \$ 4,054,080 |
| Employee Benefits | \$ 333,780 | \$ 477,540 | \$ 143,760 | \$ 490,090 |
| General Fund Overhead | \$ 46,330 | \$ 63,010 | \$ 16,680 | \$ 100,190 |
| Total | \$ 4,326,190 | \$ 4,484,070 | \$ 157,880 | \$ 4,644,360 |
| Internal Service Funds | \$ 110,470 | \$ 1,672,840 | \$ 1,562,370 | \$ 1,721,730 |
| Capital Projects | \$ 445,200 | \$ 658,200 | \$ 213,000 | \$ 1,747,500 |
| Program Revenue | \$ | \$ 1,872,540 | \$ 1,872,540 | \$ 1,872,540 |
| Total Full-Time Equivalent Positions | \$ 22.0 | 24.0 | 2.0 | 24.0 |

2009 Significant Program Changes

Title: Adjustment in CTS Operations Staffing

Budget Amount: \$1,558,760 **Fund:** Regional Computer Center **FTE:**

Description:

This increase is a result of program budget realignment for the department. As a part of the restructuring for the RCC, positions and programs continue to be reorganized. In addition, program income has been included in the recommendation which was previously treated as a credit against expenses.

Comment/Recommendation:

This adjustment is recommended in order to fully account for budgeted expenses and revenues.

Departmental Budgets



Title: Staffing Shift in CTS Operations

Budget Amount: (\$40,360) **Fund:** Cable Communications **FTE:** 2.0

Description:

This increase in staffing is a result of an Information Technology Coordinator and Computer Systems Analyst being moved to assist with Blackberry issuance, instruction, and help desk. The reduction in funding is due to a program budget realignment.

Comment/Recommendation:

These adjustments are recommended.

Program Measures

Objective:

Conduct a detailed review of telecommunication expenses Citywide in order to eliminate unneeded services.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Amount of realized savings per month due to elimination of services that are no longer needed. | N/A | \$1,000 | \$1,000 |

Departmental Budgets



Program 3: CIT-CO Operations

Description: CIT-CO includes CINSY, ETS and HAMCO information systems support services.

Goal: The overall goal of this program is to keep expenditures as low as possible while providing necessary, no-direct billable services required for CIT-CO to operate.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 510 | \$ 93,620 | \$ 93,110 | \$ 96,420 |
| Other Expenses | \$ 2,678,590 | \$ 2,713,940 | \$ 35,350 | \$ 2,792,640 |
| Operating Total | \$ 2,679,100 | \$ 2,807,560 | \$ 128,460 | \$ 2,889,060 |
| Employee Benefits | \$ 747,860 | \$ 1,192,890 | \$ 445,030 | \$ 1,227,640 |
| General Fund Overhead | \$ | \$ 200,510 | \$ 200,510 | \$ 300,280 |
| Total | \$ 3,426,960 | \$ 4,200,960 | \$ 774,000 | \$ 4,416,980 |
| Internal Service Funds | \$ 4,525,470 | \$ 5,600,620 | \$ 1,075,150 | \$ 5,762,460 |
| Capital Projects | \$ 483,000 | \$ 371,400 | \$ (111,600) | \$ 360,500 |
| Program Revenue | \$ 2,752,960 | \$ 5,984,330 | \$ 3,231,370 | \$ 5,984,330 |
| Total Full-Time Equivalent Positions | \$ 50.0 | 42.0 | (8.0) | 42.0 |

2009 Significant Program Changes

Title: Program Adjustments in the RCC

Budget Amount: \$934,230 **Fund:** Regional Computer Center **FTE:** -9.0

Description:

This reduction in staff is a result of the elimination of Enterprise Technology Services and the Help Desk. The increase in funding is due to program budget realignment including a shift of the Customer Service Response (CSR) function into this program. The Operating Budget procedures have been modified by the RCC. Program Income has been included in the recommendation which was previously treated as a credit against expenses. In addition, department passthroughs have been eliminated.

Comment/Recommendation:

These adjustments are recommended to realign programs offered by the RCC and to fully account for budgeted expenses and revenues.

Departmental Budgets



Title: Electronic Government (eGov) Web Enhancements Dedicated Staffing

Budget Amount: \$49,430 **Fund:** Cable Communications **FTE:** 0.0

Description:

This proposal would provide partial funding to hire a dedicated Computer Systems Analyst to support continued operation of eGov Web Enhancements systems being requested as part of the RCC's amended Capital Budget Request. This staff member would perform duties such as interacting with the public to assist with the functionality of the system and working together with City staff in maintaining and expanding utilization.

This proposal would provide the operating budget portion of the funding needed to support this new RCC Fund 702 position. Remaining funding needs would be billed to the corresponding capital project or other sources.

Comment/Recommendation:

This proposal to fund a Computer Systems Analyst position to support Electronic Government eGov Web enhancements is recommended.

Title: Addition of an Information Technology Coordinator

Budget Amount: \$49,380 **Fund:** Cable Communications **FTE:** 1.0

Description:

This proposal would provide funding for the creation of a new Information Technology Coordinator position to support the City Manager's Office and the City's Communications function.

Comment/Recommendation:

This proposal is recommended to fund an Information Technology Coordinator to support the City Manager's Office.

Program Measures

Objective:

Reorganize staffing and duties within the CINSY, ETS, and HAMCO sections into a higher efficiency model, which will result in increased service levels and lower costs.

| Performance Measure: | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| | Actual | Target | Target |
| Amount of savings due to increase in CINSY, ETS, and HAMCO model efficiencies. | N/A | \$50,000 | \$50,000 |

Departmental Budgets



Program 4: CLEAR Operations

Description: To provide a computerized police information system for all Hamilton County law enforcement agencies. This program is funded entirely by a levy assessed to all Hamilton County property owners.

Goal: Provide a system that assists all Hamilton County law enforcement personnel in the safe and successful performance of their duties.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|-------------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Employee Benefits | \$ 318,640 | \$ 409,290 | \$ 90,650 | \$ 421,090 |
| General Fund Overhead | | \$ 85,390 | \$ 85,390 | \$ 103,730 |
| Total | \$ 318,640 | \$ 494,680 | \$ 176,040 | \$ 524,820 |
| Internal Service Funds | \$ 5,187,100 | \$ 5,425,370 | \$ 238,270 | \$ 5,582,330 |
| Program Revenue | \$ 5,860,960 | | \$ (5,860,960) | |
| Total Full-Time Equivalent Positions | \$ 14.0 | 18.0 | 4.0 | 18.0 |

2009 Significant Program Changes

Title: Staffing Changes for CLEAR

Budget Amount: \$75,340 **Fund:** Regional Computer Center **FTE:** 4.0

Description:

This shift in support staff will be funded by the Hamilton County CLEAR levy. Additional staff is needed due to new projects being undertaken by CLEAR and the need to provide their own computer support after the RCC move out of the Hamilton County facility.

Comment/Recommendation:

This proposal to shift additional staff to CLEAR is recommended. The support staff will be funded by the Hamilton County CLEAR levy.

Program Measures

Objective:

Maintain and ensure compliance with state and national security rules, policies, and procedures relevant to law enforcement systems, data, and networks by conducting 40 audits per year.

| | | | |
|-----------------------------|------------------------|------------------------|------------------------|
| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|-----------------------------|------------------------|------------------------|------------------------|

Departmental Budgets



Percentage of audits with positive compliance findings.

N/A

95%

95%

Departmental Budgets



Program 5: CAGIS Consortium Operations

Description: The Cincinnati Area Geographic Information System program represents a computerized, information sharing system that enables the fundamental transformation of government and utility service management and delivery through the use of geographic information.

Goal: Keep the existing system upgraded to meet the needs of the organization, while providing minimal disruption to existing business operations.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 787,420 | \$ 1,373,160 | \$ 585,740 | \$ 1,414,140 |
| Other Expenses | \$ 1,247,020 | \$ 2,444,210 | \$ 1,197,190 | \$ 2,515,100 |
| Equipment | \$ | \$ 203,000 | \$ 203,000 | \$ 208,890 |
| Operating Total | \$ 2,034,440 | \$ 4,020,370 | \$ 1,985,930 | \$ 4,138,130 |
| Employee Benefits | \$ | \$ 465,070 | \$ 465,070 | \$ 478,560 |
| Total | \$ 2,034,440 | \$ 4,485,440 | \$ 2,451,000 | \$ 4,616,690 |
| Capital Projects | \$ 40,000 | \$ 161,800 | \$ 121,800 | \$ 98,600 |
| Program Revenue | \$ 2,452,520 | \$ | \$ (2,452,520) | \$ |
| Total Full-Time Equivalent Positions | \$ 16.0 | 18.0 | 2.0 | 18.0 |

2009 Significant Program Changes

Title: Programming Changes & Accela Migration Support for CAGIS

Budget Amount: \$1,844,750 **Fund:** Cinti Area Geographic Info Sys **FTE:** 2.0

Description:

This increase in funding is primarily due to budgeting CAGIS programs that were not previously included in the budget. The increase also includes funding needed for the migration of the current system to a new software platform. This increase includes personnel and nonpersonnel costs. Most of the costs for the migration to Accela will be funded by the CAGIS Consortium and Partners. The increase in funding was approved by the CAGIS board to fund the software migration. As part of the increased need for technical support, two Computer Systems Analysts are being added to CAGIS.

Comment/Recommendation:

These adjustments are recommended.

Departmental Budgets



Title: CAGIS Budget Increase

Budget Amount: \$74,840 **Fund:** Income Tax-Infrastructure **FTE:**

Description:

This increase would provide \$74,840 to fully fund the Operating Budget proposal submitted by the CAGIS Control Board.

Comment/Recommendation:

This increase is recommended to fully fund the City's share of the Operating Budget proposal submitted by the CAGIS Control Board.

Program Measures

Objective:

Continue to upgrade the CAGIS system to meet the needs of the organization, while providing minimal disruption to existing business operations.

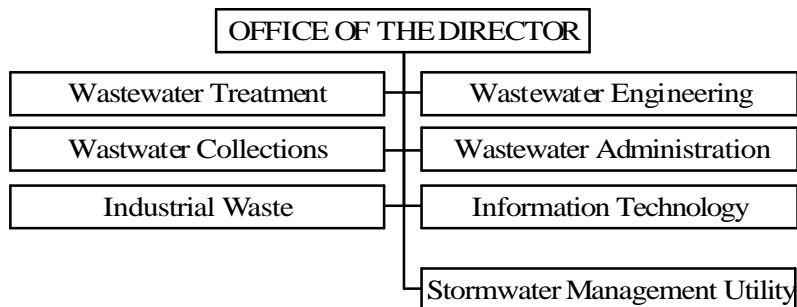
| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Implement at least ten workflow improvements each year. | 22 | 10 | 10 |



Sewers

Mission: The mission of the Department of Sewers is to protect and enhance water quality and the environment by providing safe and efficient wastewater collection and treatment to our customers. We will provide our customers and the community with quality, cost effective collection and treatment of wastewater, and "on-time" engineering, regulatory, and administrative services. We will do this by:

- Ensuring the public health by continuing to comply with and increasing our participation in the development of regulations;
- Maintaining, expanding, and enhancing our processes and facilities;
- Continuing to build the confidence of our customers, local government officials, and regulators;
- Using innovative technology; and
- Building a cooperative environment that values the employee and supports MSD's vision.



Departmental Budgets



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 32,466,890 | \$ 34,964,140 | \$ 2,497,250 | \$ 35,808,600 |
| Other Expenses | \$ 64,190,640 | \$ 68,316,320 | \$ 4,125,680 | \$ 69,536,020 |
| Equipment | \$ 4,019,180 | \$ 4,955,380 | \$ 936,200 | \$ 5,099,080 |
| Operating Total | \$ 100,676,710 | \$ 108,235,840 | \$ 7,559,130 | \$ 110,443,700 |
| Employee Benefits | \$ 11,579,350 | \$ 12,867,800 | \$ 1,288,450 | \$ 13,241,190 |
| General Fund Overhead | \$ 2,242,320 | \$ 2,193,610 | \$ (48,710) | \$ 2,362,130 |
| Debt Service | \$ 70,176,110 | \$ 74,175,840 | \$ 3,999,730 | \$ 82,193,750 |
| Total | \$ 184,674,490 | \$ 197,473,090 | \$ 12,798,600 | \$ 208,240,770 |
| Capital Projects | \$ 143,165,600 | \$ 238,104,500 | \$ 94,938,900 | \$ 138,692,100 |
| Program Revenue | \$ 203,240,000 | \$ 219,740,000 | \$ 16,500,000 | \$ 239,000,000 |
| Total Full-Time Equivalent Positions | 730.0 | 750.0 | 20.0 | 750.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|--|---|
| 1. Office of the Director/Administration | 7. Water-In-Baseament |
| 2. Wastewater Engineering | 8. Stormwater - Admin. & Financial Management |
| 3. Information Technology | 9. Stormwater - Planning/Design |
| 4. Wastewater Treatment | 10. Stormwater - Operations & Maintenance |
| 5. Wastewater Collection | 11. Stormwater - NPDES Compliance |
| 6. Industrial Waste | 12. Stormwater - Flood Control |

PROGRAM SUMMARIES

Program 1: Office of the Director/Administration

Description: Manage the department's centralized support services along with the overall leadership of the organization.

Goal: Provide excellent internal and external customer service, and human resources development.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 3,245,390 | \$ 3,718,270 | \$ 472,880 | \$ 3,825,040 |
| Other Expenses | \$ 8,267,160 | \$ 8,980,090 | \$ 712,930 | \$ 9,240,510 |
| Equipment | \$ 3,904,680 | \$ 4,875,380 | \$ 970,700 | \$ 5,016,770 |
| Operating Total | \$ 15,417,230 | \$ 17,573,740 | \$ 2,156,510 | \$ 18,082,320 |
| Employee Benefits | \$ 1,160,420 | \$ 1,374,160 | \$ 213,740 | \$ 1,420,430 |
| General Fund Overhead | \$ 188,380 | \$ 217,440 | \$ 29,060 | \$ 249,130 |
| Total | \$ 16,766,030 | \$ 19,165,340 | \$ 2,399,310 | \$ 19,751,880 |
| Program Revenue | \$ 194,240,000 | \$ 210,740,000 | \$ 16,500,000 | \$ 230,000,000 |
| Total Full-Time Equivalent Positions | \$ 58.0 | 57.0 | (1.0) | 57.0 |

2009 Significant Program Changes

Departmental Budgets



Title: Non-Personnel Expenses for Vehicles Replacement

Budget Amount: \$965,000 **Fund:** Metropolitan Sewer District **FTE:**

Description:

This increase would support the replacement of old vehicles and other motorized equipment that are beyond the recommended useful life of the equipment. The oldest vehicle to be replaced was made in 1989.

Comment/Recommendation:

This funding is recommended for replacing and purchasing vehicles and other motorized equipment.

Title: Increase in Non-Personnel Expenses

Budget Amount: \$439,200 **Fund:** Metropolitan Sewer District **FTE:**

Description:

This funding is for increased costs related to: 1) the implementation of the MSD Strategic Plan; 2) non-local travel to conferences and meetings; 3) legal services due to contracts with outside consultants on legal issues (e.g. OEPA, USEPA cases, etc); and 4) increased office supplies, memberships and subscriptions.

Comment/Recommendation:

This funding is recommended to align the budget with actual anticipated non-personnel expenses for 2009.

Title: Increase in the Personnel Budget

Budget Amount: \$347,090 **Fund:** Metropolitan Sewer District **FTE:** -1.0

Description:

This increase in the personnel budget would support increased staff salaries, fewer position vacancies, and lower personnel salary reimbursements from the Capital Budget. The personnel budget increase is partially offset by eliminating the salary for one position. This FTE reduction results from the addition and deletion of multiple positions in this program due to reorganization.

Comment/Recommendation:

This funding is recommended to align the budget with actual anticipated personnel expenses for 2009.

Program Measures

Objective:

Provide timely service to external customers.

| | | | |
|-----------------------------|------------------------|------------------------|------------------------|
| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|-----------------------------|------------------------|------------------------|------------------------|

Departmental Budgets



| | | | |
|--|-------|--------|--------|
| Average time in minutes from when a MSD crew arrives at customer property to the time the MSD crew finishes the water-in-basement investigation. | 65.33 | 100.00 | 100.00 |
| Percent of water-in-basement responses within four hours of request. | 100% | 95% | 95% |

Departmental Budgets



Program 2: Wastewater Engineering

Description: Provide quality and on-time engineering services to internal and external customers.

Goal: Ensure timely compliance with the Consent Decree, which requires meeting the project milestones set by the Department of Justice.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 4,722,300 | \$ 4,371,400 | \$ (350,900) | \$ 4,486,290 |
| Other Expenses | \$ 978,180 | \$ 881,860 | \$ (96,320) | \$ 907,420 |
| Operating Total | \$ 5,700,480 | \$ 5,253,260 | \$ (447,220) | \$ 5,393,710 |
| Employee Benefits | \$ 1,691,300 | \$ 1,618,030 | \$ (73,270) | \$ 1,668,590 |
| General Fund Overhead | \$ 430,010 | \$ 316,390 | \$ (113,620) | \$ 292,890 |
| Debt Service | \$ 70,176,110 | \$ 74,130,000 | \$ 3,953,890 | \$ 82,000,000 |
| Total | \$ 77,997,900 | \$ 81,317,680 | \$ 3,319,780 | \$ 89,355,190 |
| Capital Projects | \$ 41,648,200 | \$ 236,229,500 | \$ 94,581,300 | \$ 137,442,100 |
| Total Full-Time Equivalent Positions | \$ 133.0 | 143.0 | 10.0 | 143.0 |

2009 Significant Program Changes

Title: Reduction in the Non-Personnel Budget

Budget Amount: (\$100,000) **Fund:** Metropolitan Sewer District **FTE:**

Description:

This reduction in non-personnel expenses is for allowing the sale of bid documents to be done electronically and improving the efficiency for contract bidding. The budget for this expense was reduced from \$100,000 in 2008 to \$50,000 in 2009 and moved out of the Wastewater Engineering Program's Contracting Section to the Office of Director Program in 2009.

Comment/Recommendation:

This decrease in funding and realignment are recommended to align the budget with actual anticipated expenses as well as to align expenses with the appropriate program.

Departmental Budgets



Title: Reduction in the Personnel Budget

Budget Amount: (\$375,000) **Fund:** Metropolitan Sewer District **FTE:** 10.0

Description:

This represents a reduction in the personnel budget primarily due to increased personnel reimbursements from Capital Budget projects, reduced lump sum and longevity payments associated with retirement, and an increased position vacancy allowance. The personnel budget reduction is partially offset by adding 10 full-time positions in 2009 to meet the demands of the Consent Decree. The Consent Decree requires the Metropolitan Sewer District to minimize the discharge of sewage and untreated wastewater into the environment, and to eliminate water-in-basement occurrences caused by public sewers.

Comment/Recommendation:

These personnel budget adjustments are recommended.

2010 Significant Program Changes

Title: Increase in the 2010 Debt Service

Budget Amount: \$7,870,000 **Fund:** Metropolitan Sewer District **FTE:**

Description:

This represents a one-time increase of \$7,870,000 for debt service in 2010 as estimated by the Metropolitan Sewer District. The debt service payment amount is estimated to be \$74,130,000 in 2009 and \$82,000,000 in 2010.

Comment/Recommendation:

This funding increase for debt service is recommended to reflect the estimated debt service payment in 2010.

Program Measures

Objective:

Comply with approved and established capital project and program scopes, schedules, and budgets.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of capital improvement construction projects completed on schedule. | 98.60% | 90% | 90% |

Departmental Budgets



Program 3: Information Technology

Description: Provide Information Systems planning, implementation, and support services.

Goal: Provide a reliable and secure network environment to improve MSD's business efficiency.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,717,900 | \$ 1,807,800 | \$ 89,900 | \$ 1,861,390 |
| Other Expenses | \$ 2,800,410 | \$ 2,796,330 | \$ (4,080) | \$ 2,877,420 |
| Operating Total | \$ 4,518,310 | \$ 4,604,130 | \$ 85,820 | \$ 4,738,810 |
| Employee Benefits | \$ 612,640 | \$ 666,920 | \$ 54,280 | \$ 690,100 |
| General Fund Overhead | \$ 87,440 | \$ 115,100 | \$ 27,660 | \$ 121,120 |
| Total | \$ 5,218,390 | \$ 5,386,150 | \$ 167,760 | \$ 5,550,030 |
| Total Full-Time Equivalent Positions | \$ 30.0 | 32.0 | 2.0 | 32.0 |

2009 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: \$25,400 **Fund:** Metropolitan Sewer District **FTE:** 2.0

Description:

This increase in the personnel budget would support the addition of two full-time positions in 2009 to meet the demands of the Consent Decree. The increased salary for the two additional positions is partially offset by reduced salaries for other positions due to staff turnover and vacancies being filled by staff earning lower salaries.

Comment/Recommendation:

This funding is recommended to support the addition of two positions to meet the demands of the Consent Decree.

Program Measures

Objective:

Provide a highly reliable information technology system infrastructure for managing MSD business.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percent availability of critical business systems maintained by the IT division. | 99.99% | 99.90% | 99.90% |

Departmental Budgets



Program 4: Wastewater Treatment

Description: Reclaim wastewater and return it to the environment.

Goal: Operate and maintain seven water reclamation facilities (WRFs) and associated pump stations.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 12,767,120 | \$ 14,116,130 | \$ 1,349,010 | \$ 14,428,210 |
| Other Expenses | \$ 30,370,830 | \$ 32,597,470 | \$ 2,226,640 | \$ 33,542,800 |
| Operating Total | \$ 43,137,950 | \$ 46,713,600 | \$ 3,575,650 | \$ 47,971,010 |
| Employee Benefits | \$ 4,575,480 | \$ 5,249,570 | \$ 674,090 | \$ 5,391,350 |
| General Fund Overhead | \$ 899,950 | \$ 855,390 | \$ (44,560) | \$ 945,790 |
| Total | \$ 48,613,380 | \$ 52,818,560 | \$ 4,205,180 | \$ 54,308,150 |
| Total Full-Time Equivalent Positions | \$ 286.0 | 281.0 | (5.0) | 281.0 |

2009 Significant Program Changes

Title: Increased Natural Gas and Chemical Costs

Budget Amount: \$1,009,000 **Fund:** Metropolitan Sewer District **FTE:**

Description:

This funding is for increased charges by Duke Energy for natural gas, additional gas usage for heating the pump and service buildings, and for increased costs for treatment chemicals.

Comment/Recommendation:

This funding is recommended for increased natural gas and chemical costs.

Title: Increase in the Personnel Budget

Budget Amount: \$930,000 **Fund:** Metropolitan Sewer District **FTE:** -5.0

Description:

This increase in the personnel budget would support a reduced position vacancy allowance, which is partially offset by salary decrease due to the reduction of five full-time positions in 2009. The five FTE reductions result from the addition and deletion of multiple positions in this program due to reorganization.

Comment/Recommendation:

These personnel budget adjustments are recommended.

Departmental Budgets



Title: Increase in Non-Personnel Expenses

Budget Amount: \$318,000 **Fund:** Metropolitan Sewer District **FTE:**

Description:

This increase would provide resources for the implementation of MSD Strategic Plan initiatives and training of maintenance personnel as part of the succession planning strategy.

Comment/Recommendation:

This funding is recommended for implementing MSD Strategic Plan initiatives and succession planning strategy.

Program Measures

Objective:

Meet or exceed the regulatory compliance established through National Pollutant Discharge Elimination System (NPDES) permit.

| Performance Measure: | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| | Actual | Target | Target |
| Percent of NPDES reporting data met or performed better than the limits set by Environmental Protection Agency (EPA). | 99.89% | 100% | 99.8% |

Departmental Budgets



Program 5: Wastewater Collection

Description: Collect wastewater and convey it to the regional wastewater reclamation facilities.

Goal: Operate and maintain 3,100 miles of pipe proactively.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 6,807,000 | \$ 7,326,050 | \$ 519,050 | \$ 7,490,060 |
| Other Expenses | \$ 12,423,830 | \$ 12,566,030 | \$ 142,200 | \$ 12,930,440 |
| Operating Total | \$ 19,230,830 | \$ 19,892,080 | \$ 661,250 | \$ 20,420,500 |
| Employee Benefits | \$ 2,445,580 | \$ 2,729,690 | \$ 284,110 | \$ 2,804,070 |
| General Fund Overhead | \$ 426,500 | \$ 456,070 | \$ 29,570 | \$ 490,850 |
| Total | \$ 22,102,910 | \$ 23,077,840 | \$ 974,930 | \$ 23,715,420 |
| Total Full-Time Equivalent Positions | \$ 157.0 | 166.0 | 9.0 | 166.0 |

2009 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: \$154,000 **Fund:** Metropolitan Sewer District **FTE:** 9.0

Description:

This increase in the personnel budget would provide resources for the addition of nine full-time positions in 2009 as a result of reorganization. The increase in personnel costs from these additional positions is partially offset by personnel reimbursements from Capital Budget projects.

Comment/Recommendation:

This funding is recommended to support the addition of nine positions due to position reorganization.

Program Measures

Objective:

Minimize sewer overflows and deterioration with a systematic preventive maintenance program.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|----------------|----------------|----------------|
| Percent of collection system assets (including a total of 90,000 sewer segments and 90,000 manholes by 12/2009) to which criticality rankings are assigned. | N/A | 40% | 40% |

Departmental Budgets



Program 6: Industrial Waste

Description: Monitor and regulate industrial and commercial customers, and provide analytical laboratory services.

Goal: Protect MSD assets through industry surveillance, and provide lab analysis support.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 2,242,180 | \$ 2,597,980 | \$ 355,800 | \$ 2,664,310 |
| Other Expenses | \$ 1,369,860 | \$ 1,448,840 | \$ 78,980 | \$ 1,490,860 |
| Operating Total | \$ 3,612,040 | \$ 4,046,820 | \$ 434,780 | \$ 4,155,170 |
| Employee Benefits | \$ 799,780 | \$ 961,020 | \$ 161,240 | \$ 990,250 |
| General Fund Overhead | \$ 144,120 | \$ 150,230 | \$ 6,110 | \$ 174,060 |
| Total | \$ 4,555,940 | \$ 5,158,070 | \$ 602,130 | \$ 5,319,480 |
| Total Full-Time Equivalent Positions | \$ 47.0 | 53.0 | 6.0 | 53.0 |

2009 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: \$330,000 **Fund:** Metropolitan Sewer District **FTE:** 6.0

Description:

This increase would provide resources for the addition of six full-time positions as well as filling more vacant positions in 2009 to meet the demands of the Consent Decree.

Comment/Recommendation:

These personnel budget adjustments are recommended.

Program Measures

Objective:

Provide lab analysis support to internal customers.

Performance Measure:

Average total cost per analysis performed by Division of Industrial Waste (Total laboratory costs include salaries, wages, benefits, chemicals, equipment, and supplies.)

| | 2007 Actual | 2008 Target | 2009 Target |
|--|----------------|----------------|----------------|
| | \$21.65 | \$22.00 | \$22.00 |

Departmental Budgets



Program 7: Water-In-Basement

Description: Provide customer relief for capacity related sewer water-in-basement (WIB).

Goal: Comply with Consent Decree requirements for response and assistance to Water-In-Basement (WIB) customers.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|------------------|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Other Expenses | \$ 3,277,000 | \$ 3,819,500 | \$ 542,500 | \$ 3,930,270 |
| Operating Total | \$ 3,277,000 | \$ 3,819,500 | \$ 542,500 | \$ 3,930,270 |
| Total | \$ 3,277,000 | \$ 3,819,500 | \$ 542,500 | \$ 3,930,270 |

2009 Significant Program Changes

Title: Increase in Non-Personnel Expenses

Budget Amount: \$450,000 **Fund:** Metropolitan Sewer District **FTE:**

Description:

This funding is for increased costs related to contracted cleaning services.

Comment/Recommendation:

This funding is recommended to align the budget with actual anticipated non-personnel expenses in 2009.

Program Measures

Objective:

Respond with WIB service in compliance with the Consent Decree to minimize sewerage outflow into basements.

| | 2007 Actual | 2008 Target | 2009 Target |
|---|----------------|----------------|----------------|
| Performance Measure: Average cost for each water-in-basement cleanup that is the responsibility of MSD. | \$2,640 | \$3,000 | \$3,000 |

Departmental Budgets



Program 8: Stormwater - Admin. & Financial Management

Description: Oversee the operational and financial functions of the Stormwater Management Utility (SMU).

Goal: Economically maintain, expand, and enhance our processes and facilities to provide quality services.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 219,390 | \$ 218,560 | \$ (830) | \$ 225,060 |
| Other Expenses | \$ 781,040 | \$ 984,650 | \$ 203,610 | \$ 755,950 |
| Operating Total | \$ 1,000,430 | \$ 1,203,210 | \$ 202,780 | \$ 981,010 |
| Employee Benefits | \$ 66,230 | \$ 56,400 | \$ (9,830) | \$ 58,280 |
| General Fund Overhead | \$ 17,810 | \$ 18,870 | \$ 1,060 | \$ 18,800 |
| Total | \$ 1,084,470 | \$ 1,278,480 | \$ 194,010 | \$ 1,058,090 |
| Program Revenue | \$ 9,000,000 | \$ 9,000,000 | \$ - | \$ 9,000,000 |
| Total Full-Time Equivalent Positions | \$ 3.0 | 3.0 | 0.0 | 3.0 |

2009 Significant Program Changes

Title: Stormwater Drainage Charge Study

Budget Amount: \$200,000

Fund: Stormwater Management

FTE:

Description:

This funding would support the Stormwater Drainage Charge Study, which will review various industry practices that are used to encourage property owners to minimize their impervious footprint and/or generate credits that lead to reduced stormwater runoff. By reducing this runoff volume and encouraging the use of various stormwater Best Management Practices (BMPs), the quality of the receiving streams will likely improve over time through the reduction of nonpoint source pollution such as silt, oils, grease, pesticides, fertilizers, yard waste, etc. The final product will include business case analyses of preferred strategies and looking at the long term impact of each on revenue for the Stormwater Management Utility.

Comment/Recommendation:

This one-time funding of \$200,000 is recommended for the stormwater drainage charge study.

Departmental Budgets



Title: Removal of a 2008 One-time Expenditure

Budget Amount: (\$15,000) **Fund:** Stormwater Management **FTE:**

Description:

This decrease in funding represents the removal of a one-time expenditure in 2008 from the 2009 budget. This one-time expenditure was for updating the existing SMU rules and regulations.

Comment/Recommendation:

This decrease in funding is recommended in order to remove the 2008 one-time expenditure from the 2009 budget.

2010 Significant Program Changes

Title: Removal of 2009 One-time Expenditures

Budget Amount: (\$250,000) **Fund:** Stormwater Management **FTE:**

Description:

This decrease in funding represents the removal of two one-time expenditures in 2009 from the 2010 budget. A one-time expenditure of \$200,000 was for developing a stormwater drainage charge study. Another one-time expenditure of \$50,000 was for electronically archiving important stormwater documents.

Comment/Recommendation:

This decrease in funding is recommended in order to remove the two 2009 one-time expenditures from the 2010 budget.

Program Measures

Objective:

Ensure the accuracy of all Stormwater Management Utility billing accounts.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percent of customer billing inquiries investigated and resolved with feedback provided to the customer within six working days. | 100% | 100% | 100% |

Departmental Budgets



Program 9: Stormwater - Planning/Design

Description: Capital Improvement Project planning and design in the Stormwater Management Utility (SMU).

Goal: Ensure a safe public right-of-way and reduce receiving stream flooding and erosion, and improve water quality of receiving streams.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 98,430 | \$ 106,110 | \$ 7,680 | \$ 109,270 |
| Other Expenses | \$ 214,860 | \$ 238,350 | \$ 23,490 | \$ 245,260 |
| Operating Total | \$ 313,290 | \$ 344,460 | \$ 31,170 | \$ 354,530 |
| Employee Benefits | \$ 30,070 | \$ 27,850 | \$ (2,220) | \$ 28,780 |
| General Fund Overhead | \$ 8,260 | \$ 8,470 | \$ 210 | \$ 9,130 |
| Total | \$ 351,620 | \$ 380,780 | \$ 29,160 | \$ 392,440 |
| Capital Projects | \$ 656,400 | \$ 200,000 | \$ (456,400) | \$ 200,000 |
| Total Full-Time Equivalent Positions | \$ 1.3 | 1.0 | (0.3) | 1.0 |

2009 Significant Program Changes

Title: Non-Personnel Budget Increases

Budget Amount: \$17,380 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This represents an increase in funding of \$17,380 for Cincinnati Area Geographic Information Systems (CAGIS) operating expenses and petroleum expenses in 2009 that are beyond inflation.

Comment/Recommendation:

The increase in funding is recommended to meet actual needs related to CAGIS and petroleum products in 2009.

Departmental Budgets



Title: Reduction of 0.3 FTE

Budget Amount: \$0 **Fund:** Stormwater Management **FTE:** -0.3

Description:

This decrease results from the following changes: 1) transferring in a Supervising Engineer position (0.2 FTE) from the Flood Control program to include the whole FTE in this program; and 2) transferring out a Senior Engineer position (0.5 FTE) to include the whole FTE in the NPDES Compliance program. There is no funding impact associated with the position reassignment.

Comment/Recommendation:

These position reassignments are recommended in order to include the Supervising Engineer position in the Planning/Design program and the Senior Engineer position in the NPDES Compliance program.

Program Measures

Objective:

Incorporate "green" infrastructure into drainage projects where feasible.

| Performance Measure: | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| | Actual | Target | Target |
| Percent of projects where environmentally friendly (green) strategies were evaluated for solving drainage issues. | N/A | 10% | 10% |

Departmental Budgets



Program 10: Stormwater - Operations & Maintenance

Description: Conduct routine maintenance, remedial maintenance, and customer service in the Stormwater Management Utility (SMU).

Goal: Clean and maintain public stormwater related infrastructure.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 449,560 | \$ 422,340 | \$ (27,220) | \$ 432,070 |
| Other Expenses | \$ 2,683,030 | \$ 2,721,260 | \$ 38,230 | \$ 2,800,180 |
| Equipment | \$ 100,000 | \$ 55,000 | \$ (45,000) | \$ 56,590 |
| Operating Total | \$ 3,232,590 | \$ 3,198,600 | \$ (33,990) | \$ 3,288,840 |
| Employee Benefits | \$ 137,490 | \$ 110,720 | \$ (26,770) | \$ 113,680 |
| General Fund Overhead | \$ 23,290 | \$ 38,660 | \$ 15,370 | \$ 36,320 |
| Total | \$ 3,393,370 | \$ 3,347,980 | \$ (45,390) | \$ 3,438,840 |
| Capital Projects | \$ | \$ 300,000 | \$ 300,000 | \$ |
| Total Full-Time Equivalent Positions | \$ 11.0 | 9.0 | (2.0) | 9.0 |

2009 Significant Program Changes

Title: Removal of a 2008 One-time Expenditure

Budget Amount: (\$30,000) **Fund:** Stormwater Management **FTE:**

Description:

This decrease in funding represents the removal of a one-time expenditure in 2008 from the 2009 budget. This one-time expenditure was for studying SMU service levels and developing various risk models.

Comment/Recommendation:

This decrease in funding is recommended in order to remove the 2008 one-time expenditure from the 2009 budget.

Departmental Budgets



Title: Reduced Expenses for Vehicle Purchases

Budget Amount: (\$45,000) **Fund:** Stormwater Management **FTE:** 0.0

Description:

This reduction is due to reduced expenses for vehicle purchases.

Comment/Recommendation:

The decrease in funding is recommended to align the budget with actual anticipated expenses in 2009.

Title: Reduction of Two FTE

Budget Amount: (\$46,000) **Fund:** Stormwater Management **FTE:** -2.0

Description:

The reduction of two FTE is a result of deleting three FTE and adding one FTE due to reorganization.

Comment/Recommendation:

This decrease in funding is recommended. The reorganization saved approximately \$46,000 in personnel costs in this program.

Program Measures

Objective:

Minimize the occurrence of street flooding due to blocked inlets through inlet inspection.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of total inlets inspected and cleaned annually. | N/A | 50% | 50% |

Departmental Budgets



Program 11: Stormwater - NPDES Compliance

Description: Regulation, permitting, and enforcement services in the Stormwater Management Utility (SMU).

Goal: The Stormwater Management Utility will meet and exceed all Federal standards under their National Pollutant Discharge Elimination System (NPDES) Permit and all requirements under the Clean Water Act (goal is 100% of requirement met).

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 122,140 | \$ 189,850 | \$ 67,710 | \$ 194,580 |
| Other Expenses | \$ 564,520 | \$ 913,100 | \$ 348,580 | \$ 466,240 |
| Equipment | \$ | \$ 25,000 | \$ 25,000 | \$ 25,720 |
| Operating Total | \$ 686,660 | \$ 1,127,950 | \$ 441,290 | \$ 686,540 |
| Employee Benefits | \$ 37,330 | \$ 49,930 | \$ 12,600 | \$ 51,360 |
| General Fund Overhead | \$ 10,310 | \$ 10,500 | \$ 190 | \$ 16,330 |
| Total | \$ 734,300 | \$ 1,188,380 | \$ 454,080 | \$ 754,230 |
| Capital Projects | \$ | \$ 125,000 | \$ 125,000 | \$ |
| Total Full-Time Equivalent Positions | \$ 2.5 | 4.0 | 1.5 | 4.0 |

2009 Significant Program Changes

Title: Stormwater Infrastructure Mapping

Budget Amount: \$310,000 **Fund:** Stormwater Management **FTE:**

Description:

This funding is for increased mapping of public and private drainage infrastructure, which will likely be required when the new National Pollutant Discharge Elimination System (NPDES) Permit is issued to the Hamilton County Stormwater District in 2009 by the Ohio Environmental Protection Agency.

Comment/Recommendation:

This one-time funding of \$310,000 is recommended for increased mapping of public and private drainage infrastructure.

Departmental Budgets



Title: Contractual Services

Budget Amount: \$90,000 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This increase would provide funding for contractual services with an outside vendor for storm sewer investigations or conditional assessment of sewers that are under consideration of repair.

Comment/Recommendation:

The increase in funding is recommended to support storm sewer investigations.

Title: NPDES Phase II Compilation, Tracking, and Reporting Tool

Budget Amount: \$50,000 **Fund:** Stormwater Management **FTE:**

Description:

This represents supplemental funding for development of a system to capture, document, and report on National Pollutant Discharge Elimination System (NPDES) compliance requirements. Funding in the amount of \$100,000 was previously approved in the 2008 budget for the reporting database without the County's involvement; however, changes in the Federal and State reporting requirements highlighted the need for the two jurisdictions to work together in this effort. The City and the County will work together on the database that can be used to organize and report NPDES compliance activities.

Comment/Recommendation:

This funding is recommended to ensure compliance during a State or Federal audit of the NPDES Program for the City. This funding will be used to develop a system to track compliance efforts and facilitate periodic reporting.

Title: Addition of 1.5 FTE

Budget Amount: \$44,000 **Fund:** Stormwater Management **FTE:** 1.5

Description:

This increase results from the following changes: 1) adding a Wastewater Collection Inspector position due to reorganization; and 2) transferring a Senior Engineer position (one-half) from the Planning/Design program to include the whole FTE in this program. The associated salary increase for adding one FTE is approximately \$44,000. There is no funding impact associated with the position reassignment.

Comment/Recommendation:

These personnel adjustments are recommended.

Departmental Budgets



Title: Vehicle Purchase

Budget Amount: \$25,000 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This increase would support the purchase of new automotive equipment.

Comment/Recommendation:

The increase is recommended to replace an old vehicle that has exceeded its useful life.

Title: Removal of 2008 One-time Expenditures

Budget Amount: (\$105,000) **Fund:** Stormwater Management **FTE:**

Description:

This decrease in funding represents the removal of two 2008 one-time expenditures from the 2009 budget. Funding was approved in 2008 in the amount of \$100,000 for engineering support to certify and obtain various data and analyses that are required by the Federal Emergency Management Agency (FEMA). Funding was also approved in 2008 in the amount of \$5,000 for developing an informational website to educate and involve the public in water quality initiatives.

Comment/Recommendation:

This decrease in funding is recommended in order to remove the 2008 one-time expenditures from the 2009 budget.

2010 Significant Program Changes

Title: Removal of 2009 One-time Expenditures

Budget Amount: (\$460,000) **Fund:** Stormwater Management **FTE:**

Description:

This decrease in funding represents the removal of two one-time expenditures in 2009 from the 2010 budget. A one-time expenditure of \$310,000 was for increased mapping of public and private drainage infrastructure. Another one-time expenditure of \$150,000 was for developing a system for capturing, documenting, and reporting National Pollutant Discharge Elimination System compliance requirements.

Comment/Recommendation:

This decrease in funding is recommended in order to remove the two 2009 one-time expenditures from the 2010 budget.

Program Measures

Objective:

Comply with NPDES permit requirements of the Illicit Discharge Detection and Elimination Program.

| | | | |
|-----------------------------|------------------------|------------------------|------------------------|
| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|-----------------------------|------------------------|------------------------|------------------------|

Departmental Budgets



| | | | |
|---|-----|-----|-----|
| Percent of stormwater outfalls inspected during dry weather annually. | 33% | 33% | 33% |
|---|-----|-----|-----|

Departmental Budgets



Program 12: Stormwater - Flood Control

Description: Facility planning, major improvements, rehabilitation, repair, and facility operations and maintenance for the Stormwater Management Utility (SMU).

Goal: Maintain critical flood control facilities and ensure that flood control levees, walls, gates, valves, and pumps are ready for an emergency.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 75,480 | \$ 89,650 | \$ 14,170 | \$ 92,320 |
| Other Expenses | \$ 459,920 | \$ 368,840 | \$ (91,080) | \$ 348,670 |
| Equipment | \$ 14,500 | | \$ (14,500) | |
| Operating Total | \$ 549,900 | \$ 458,490 | \$ (91,410) | \$ 440,990 |
| Employee Benefits | \$ 23,030 | \$ 23,510 | \$ 480 | \$ 24,300 |
| General Fund Overhead | \$ 6,250 | \$ 6,490 | \$ 240 | \$ 7,710 |
| Debt Service | | \$ 45,840 | \$ 45,840 | \$ 193,750 |
| Total | \$ 579,180 | \$ 534,330 | \$ (44,850) | \$ 666,750 |
| Capital Projects | \$ 861,000 | \$ 1,250,000 | \$ 389,000 | \$ 1,050,000 |
| Total Full-Time Equivalent Positions | \$ 1.2 | 1.0 | (0.2) | 1.0 |

2009 Significant Program Changes

Title: Debt Service Payment for Stormwater Barrier Dam Project

Budget Amount: \$45,840

Fund: Stormwater Management

FTE:

Description:

This represents a debt service payment in 2009 for the Barrier Dam Facility Repairs project.

Comment/Recommendation:

This funding increase is recommended to pay the debt service in 2009.

Departmental Budgets



Title: Erection of Flood Gates Protecting the Mill Creek Valley

Budget Amount: \$5,000 **Fund:** Stormwater Management **FTE:**

Description:

This represents a supplemental funding in 2009 for erecting several flood gates. It has been over 10 years since a majority of the 14 flood gates have been erected either during a practice or actual flood condition. Changes in railroad alignments, street grades, and deterioration of framing for the flood gates could result in many of the gates not fitting, which would require significant modification during operation. This funding is to use City personnel from the Metropolitan Sewer District and possibly other departments to erect several of the gates. Significant coordination will be required with emergency personnel (Police and Fire), the Southwest Ohio Regional Transit Authority, Traffic Engineering, and the railroad operators during these practice erections.

Comment/Recommendation:

This increase is recommended to provide funding to erect several flood gates. This funding will augment \$25,000 already included in the budget for this purpose.

Title: Reduction of 0.2 FTE

Budget Amount: \$0 **Fund:** Stormwater Management **FTE:** -0.2

Description:

The 0.2 FTE decrease is the result of transferring the Supervising Engineer position from the Flood Control program to the Planning/Design program.

Comment/Recommendation:

This position transfer is recommended in order to fully budget the Supervising Engineer position in the Planning/Design program.

Title: Removal of a 2008 One-time Expenditure

Budget Amount: (\$100,000) **Fund:** Stormwater Management **FTE:**

Description:

This decrease in funding represents the removal of a 2008 one-time expenditure from the 2009 budget. This one-time expenditure was approved in 2008 for developing a hydraulic model used to analyze the impact of a development on various flood water stages.

Comment/Recommendation:

This decrease in funding is recommended in order to remove the 2008 one-time expenditure from the 2009 budget.

2010 Significant Program Changes

Departmental Budgets



Title: Debt Service Payment for Stormwater Barrier Dam Project

Budget Amount: \$147,910 **Fund:** Stormwater Management **FTE:**

Description:

This represents a debt service payment in addition to the amount paid in 2009 for the Barrier Dam Facility Repairs project.

Comment/Recommendation:

This funding increase is recommended to pay the debt service in 2010.

Title: Removal of a 2009 One-time Expenditure

Budget Amount: (\$30,000) **Fund:** Stormwater Management **FTE:**

Description:

This decrease in funding represents the removal of a one-time expenditure in 2009 from the 2010 budget. This one-time expenditure in the amount of \$30,000 was for erecting several flood gates.

Comment/Recommendation:

This decrease in funding is recommended in order to remove the 2009 one-time expenditure from the 2010 budget.

Program Measures

Objective:

Move to proactive maintenance in lieu of reactive maintenance on flood control equipment.

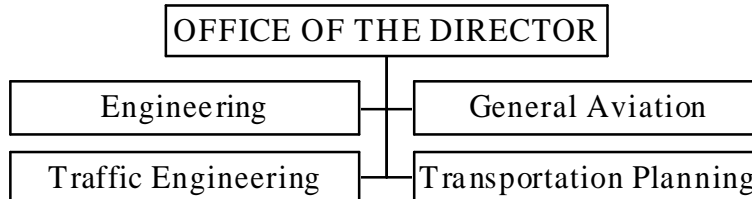
| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of total proactive maintenance hours compared to total proactive and reactive maintenance hours spent on Barrier Dam work orders. | 39% | 30% | 30% |

Departmental Budgets



Transportation and Engineering

Mission: The mission of the Department of Transportation and Engineering is to plan, build, and manage a safe, efficient and progressive transportation system that supports the environment, neighborhood vitality and economic development. This is accomplished through innovation, effective partnerships and exceptional customer service.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 5,025,500 | \$ 5,162,710 | \$ 137,210 | \$ 5,300,860 |
| Other Expenses | \$ 5,051,860 | \$ 5,207,380 | \$ 155,520 | \$ 5,208,390 |
| Equipment | \$ 99,510 | \$ 102,290 | \$ 2,780 | \$ 105,260 |
| Operating Total | \$ 10,176,870 | \$ 10,472,380 | \$ 295,510 | \$ 10,614,510 |
| Employee Benefits | \$ 2,075,150 | \$ 2,206,600 | \$ 131,450 | \$ 2,263,110 |
| General Fund Overhead | \$ 2,760 | \$ 330,630 | \$ 327,870 | \$ 339,340 |
| Debt Service | \$ 60,800 | \$ 58,140 | \$ (2,660) | \$ 56,840 |
| Total | \$ 12,315,580 | \$ 13,067,750 | \$ 752,170 | \$ 13,273,800 |
| Capital Projects | \$ 29,501,200 | \$ 28,811,000 | \$ (690,200) | \$ 27,173,700 |
| Program Revenue | \$ 3,780,400 | \$ 4,000,400 | \$ 220,000 | \$ 4,000,400 |
| Total Full-Time Equivalent Positions | 185.0 | 186.0 | 1.0 | 186.0 |

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|---|------------------------|
| 1. Director's Office | 3. Engineering |
| 1. Lead and Manage the Department | 4. Traffic Engineering |
| 2. Transportation Planning and Urban Design | 5. General Aviation |

PROGRAM SUMMARIES

Program 1: Director's Office

Description: This program ensures that the Department of Transportation and Engineering is run effectively, efficiently, and responsibly, focusing on economic development, public safety, service excellence, and neighborhood investment. Work includes providing leadership; establishing and managing relationships with citizens, City Council, community and political leaders, other City departments, and relevant local and regional organizations; establishing and managing the budget for the department; and responding to customer and City Council requests. It includes all personnel, non-personnel charges associated with the Director's Office; accounting; human resources; permit billing; and other support functions for the department.

Goal: Lead, manage, and oversee the work of the Department of Transportation and Engineering to accomplish the departmental Business Plan consistent with the vision of the City Manager and policy direction received from the City Council.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 629,530 | \$ 723,510 | \$ 93,980 | \$ 743,570 |
| Other Expenses | \$ 132,350 | \$ 136,990 | \$ 4,640 | \$ 140,970 |
| Operating Total | \$ 761,880 | \$ 860,500 | \$ 98,620 | \$ 884,540 |
| Employee Benefits | \$ 264,470 | \$ 314,650 | \$ 50,180 | \$ 320,420 |
| General Fund Overhead | \$ | \$ 27,920 | \$ 27,920 | \$ 30,630 |
| Total | \$ 1,026,350 | \$ 1,203,070 | \$ 176,720 | \$ 1,235,590 |
| Capital Projects | \$ 150,000 | \$ 150,000 | \$ - | \$ 150,000 |
| Program Revenue | \$ 17,500 | \$ 17,500 | \$ - | \$ 17,500 |
| Total Full-Time Equivalent Positions | \$ 16.0 | 16.0 | 0.0 | 16.0 |

2009 Significant Program Changes

Departmental Budgets



Title: Increase in the Personnel Budget

Budget Amount: \$86,000

Fund: All Funds

FTE:

Description:

This represents a reduction in personnel salary reimbursements from the Capital Budget.

Comment/Recommendation:

This increase in funding is recommended to align budgeted reimbursements with actual anticipated reimbursements for 2009.

Program Measures

Objective:

Implement the Departmental Business Plan.

| | 2007 | 2008 | 2009 |
|---------------------------------------|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of Business Plan Implemented. | n/a | 80% | 80% |

Departmental Budgets



Program 1: Lead and Manage the Department

Description: This program ensures that the department is run effectively, efficiently, and responsibly, focusing on economic development, public safety, service excellence, and neighborhood investment. Work includes providing leadership; establishing and monitoring business goals and quality of work; establishing and managing relationships with citizens, community and political leaders, other City departments, and relevant local and regional organizations; establishing and managing the budget for the department; and responding to customer and City Council requests to provide excellent customer service.

Goal: Lead, manage, and oversee the work of the Department of Transportation and Engineering to accomplish the Departmental Business Plan consistent with the vision of the City Manager and policy direction received from Council.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|--------------------------|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| General Fund Overhead \$ | \$ 2,760 | \$ | \$ (2,760) | \$ |
| Total | \$ 2,760 | \$ | \$ (2,760) | \$ |

Departmental Budgets



Program 2: Transportation Planning and Urban Design

Description: This program is responsible for leading programs that improve citizens' mobility and quality of life, and that encourage neighborhood investment by improving and enhancing the infrastructure, which includes the City's vehicular, rail, bicycle, and pedestrian transportation systems. This program includes all operating and capital costs required to plan, coordinate, prioritize, design, review and prepare documents for short-term and long-term plans, and for infrastructure and building improvements; and to administer and manage these activities according to the Department Business Plan and the vision of the Director.

Goal: Improve safety, mobility, and appearance of Cincinnati's transportation system consistent with available resources.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 387,330 | \$ 476,690 | \$ 89,360 | \$ 490,480 |
| Other Expenses | \$ 200,440 | \$ 206,160 | \$ 5,720 | \$ 212,140 |
| Operating Total | \$ 587,770 | \$ 682,850 | \$ 95,080 | \$ 702,620 |
| Employee Benefits | \$ 140,080 | \$ 191,790 | \$ 51,710 | \$ 195,830 |
| General Fund Overhead | \$ | \$ 13,980 | \$ 13,980 | \$ 23,690 |
| Total | \$ 727,850 | \$ 888,620 | \$ 160,770 | \$ 922,140 |
| Capital Projects | \$ 3,230,000 | \$ 4,163,100 | \$ 933,100 | \$ 3,907,300 |
| Program Revenue | \$ 197,040 | \$ 197,040 | \$ - | \$ 197,040 |
| Total Full-Time Equivalent Positions | \$ 20.0 | 20.0 | 0.0 | 20.0 |

2009 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: \$79,000

Fund: All Funds

FTE:

Description:

This increase represents a reduction in personnel salary reimbursements from the Capital Budget to align budgeted reimbursements with actual anticipated reimbursements for 2009. The increase is partially offset by lower staff salaries in 2009 due to staff turnover and vacancies being filled by staff and/or co-op students earning lower salaries.

Comment/Recommendation:

These personnel budget adjustments are recommended.

Departmental Budgets



Program Measures

Objective:

Complete downtown and neighborhood gateway projects that meet the needs of the stakeholders (workgroup participants).

Performance Measure:

Percent of stakeholder group satisfaction with downtown, business district streetscape, and neighborhood gateway projects.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| | Actual | Target | Target |
| | n/a | 80% | 80% |

Departmental Budgets



Program 3: Engineering

Description: This program preserves, improves, and enhances the City's \$2.53 billion multimodal transportation system, including public roadways, bridges, retaining walls, and hillside stairways so they are safe, accessible, and in the best condition possible. The program includes high-quality professional design, project management, construction contract review, and administration for the Department's internal and external customers. This program also preserves the City's public sidewalk system and oversees private use of and construction in the right-of-way to promote safety and convenience to the public.

Goal: Preserve the condition of Cincinnati's transportation system assets, including pavements, curbs, bridges, retaining walls, sidewalks, and stairways.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 2,194,870 | \$ 1,967,190 | \$ (227,680) | \$ 2,019,530 |
| Other Expenses | \$ 845,200 | \$ 879,580 | \$ 34,380 | \$ 905,080 |
| Operating Total | \$ 3,040,070 | \$ 2,846,770 | \$ (193,300) | \$ 2,924,610 |
| Employee Benefits | \$ 974,400 | \$ 891,580 | \$ (82,820) | \$ 914,150 |
| General Fund Overhead | \$ | \$ 150,210 | \$ 150,210 | \$ 130,470 |
| Total | \$ 4,014,470 | \$ 3,888,560 | \$ (125,910) | \$ 3,969,230 |
| Capital Projects | \$ 23,491,200 | \$ 22,043,800 | \$ (1,447,400) | \$ 20,650,700 |
| Program Revenue | \$ 1,538,620 | \$ 1,538,620 | \$ - | \$ 1,538,620 |
| Total Full-Time Equivalent Positions | \$ 109.0 | 111.0 | 2.0 | 111.0 |

2009 Significant Program Changes

Departmental Budgets



Title: Decrease in the Personnel Budget

Budget Amount: (\$275,000) **Fund:** All Funds **FTE:** 2.0

Description:

This decrease in funding represents: 1) increased personnel salary reimbursements from the Capital Budget to align budgeted reimbursements with actual anticipated reimbursements for 2009; and 2) decreased staff salaries in 2009 due to staff turnover and vacancies being filled by staff earning lower salaries. The increase of two FTE is a result of deleting two FTE and adding four FTE due to position reorganizations in 2008.

Comment/Recommendation:

These personnel budget adjustments are recommended.

Program Measures

Objective:

Maintain the condition of all transportation assets (pavement, bridges, and retaining walls) at a standard consistent with public safety, preservation, and available resources.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percent of transportation assets in good or better condition based on industry standard criteria. | 66% | 65% | 65% |

Objective:

Maintain the condition of bridges for which Transportation and Engineering is responsible at a standard consistent with public safety and available funding.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|---|------------------------|------------------------|------------------------|
| Percent of bridges that are open with no load restrictions. (Indicates that bridge is at least in "fair" condition meaning that all primary structural elements are sound.) | 98% | 95% | 95% |

Objective:

Maximize the amount of roadway rehabilitated with appropriated resources to meet or exceed the City Council approved goal of rehabilitating 100 lane miles.

| Performance Measure: | 2007 Actual | 2008 Target | 2009 Target |
|--|------------------------|------------------------|------------------------|
| Percent of the 100 lane-mile goal completed. | 109% | 100% | 85% |

Departmental Budgets



Objective:

Review permit applications (e.g., street openings, sidewalk barricades, etc.) and issue permits within specified timeframe.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of permits issued within three weeks after application date. | 92% | 90% | 90% |

Departmental Budgets



Program 4: Traffic Engineering

Description: This program is responsible for the design, review, and supervision of traffic control services, street lighting services, and traffic signal systems. This program includes event and construction maintenance of traffic and detours; public requests for additional street lighting; and the operation and expansion of the Computerized Traffic Signal System.

Goal: To manage the City’s traffic signal, traffic control, and street lighting systems to encourage safe and efficient travel, enhance the quality of life for residents, and encourage and sustain economic development.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 1,114,600 | \$ 1,278,180 | \$ 163,580 | \$ 1,312,990 |
| Other Expenses | \$ 3,211,570 | \$ 3,294,390 | \$ 82,820 | \$ 3,239,920 |
| Operating Total | \$ 4,326,170 | \$ 4,572,570 | \$ 246,400 | \$ 4,552,910 |
| Employee Benefits | \$ 473,200 | \$ 571,590 | \$ 98,390 | \$ 588,850 |
| General Fund Overhead | \$ | \$ 78,390 | \$ 78,390 | \$ 92,880 |
| Total | \$ 4,799,370 | \$ 5,222,550 | \$ 423,180 | \$ 5,234,640 |
| Capital Projects | \$ 2,125,000 | \$ 1,934,000 | \$ (191,000) | \$ 1,930,000 |
| Program Revenue | \$ 47,240 | \$ 47,240 | \$ - | \$ 47,240 |
| Total Full-Time Equivalent Positions | \$ 27.0 | 26.0 | (1.0) | 26.0 |

2009 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: \$145,000 **Fund:** All Funds **FTE:** -1.0

Description:

This increase represents a reduction in personnel salary reimbursements from the Capital Budget to align budgeted reimbursements with actual anticipated reimbursements for 2009. The increase is partially offset by lower staff salaries in 2009 as a result of early retirement and positions being filled with lower salaries. This FTE reduction is a result of deleting two FTE and adding one FTE due to position reorganizations in 2008.

Comment/Recommendation:

These personnel budget adjustments are recommended.

Departmental Budgets



Title: Heritage Events

Budget Amount: \$740 **Fund:** Income Tax-Infrastructure **FTE:**

Description:

This represents funding for the City Council designated heritage events. The Traffic Engineering Division provides traffic control for two events - the St. Patrick's Day Parade and the Opening Day Parade.

Comment/Recommendation:

This funding is recommended to implement the City Council's special events policy.

Title: Assess Gas Street Lights

Budget Amount: (\$100,000) **Fund:** General Fund **FTE:**

Description:

This decrease in funding represents a reimbursement from gas street light assessments. The City has 1,100 gas street lights with operating costs that far exceed other types of special street lighting that are already assessed. Property owners would be charged approximately \$4 per front foot covering a three-year recurring period. A typical property owner would receive a bill for approximately \$300 once every three years. The estimated revenue would increase to approximately \$400,000 annually as the assessments are collected through the first three-year period. For 2009, the estimated revenue is \$100,000, since it will take time to implement the assessment and actually collect the revenue in the first year.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: Assess Gas Street Lights

Budget Amount: (\$150,000) **Fund:** General Fund **FTE:**

Description:

This decrease in funding represents a reimbursement from gas street light assessments. The City has 1,100 gas street lights with operating costs that far exceed other types of special street lighting that are already assessed. Property owners would be charged approximately \$4 per front foot covering a three-year recurring period. A typical property owner would receive a bill for approximately \$300 once every three years. The estimated revenue would increase to approximately \$400,000 annually as the assessments are collected through the first three-year period. For 2010, the estimated revenue is \$250,000, an increase of \$150,000 when compared to the 2009 revenue.

Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

Program Measures

Departmental Budgets



Objective:

Make prompt and accurate billing record changes to ensure that the City is not over-charged for energy when units are upgraded or removed.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of tickets, representing changes to street lighting, processed within 60 days of change. | 90% | 90% | 90% |

Departmental Budgets



Program 5: General Aviation

Description: This program includes the operational, maintenance, and administrative oversight of the Cincinnati Municipal Lunken Airport and the Blue Ash Airport, and manages their strategic placement and use in the national aviation system plan.

Goal: Maintain aviation facilities that are an integral part of a national transportation system providing for the safe and efficient movement of people and property and to enhance the economic opportunities and well being of the City of Cincinnati.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 699,170 | \$ 717,140 | \$ 17,970 | \$ 734,290 |
| Other Expenses | \$ 662,300 | \$ 690,260 | \$ 27,960 | \$ 710,280 |
| Equipment | \$ 99,510 | \$ 102,290 | \$ 2,780 | \$ 105,260 |
| Operating Total | \$ 1,460,980 | \$ 1,509,690 | \$ 48,710 | \$ 1,549,830 |
| Employee Benefits | \$ 223,000 | \$ 236,990 | \$ 13,990 | \$ 243,860 |
| General Fund Overhead | \$ | \$ 60,130 | \$ 60,130 | \$ 61,670 |
| Debt Service | \$ 60,800 | \$ 58,140 | \$ (2,660) | \$ 56,840 |
| Total | \$ 1,744,780 | \$ 1,864,950 | \$ 120,170 | \$ 1,912,200 |
| Capital Projects | \$ 505,000 | \$ 520,100 | \$ 15,100 | \$ 535,700 |
| Program Revenue | \$ 1,980,000 | \$ 2,200,000 | \$ 220,000 | \$ 2,200,000 |
| Total Full-Time Equivalent Positions | \$ 13.0 | 13.0 | 0.0 | 13.0 |

Program Measures

Objective:

Operate Lunken Airport as a self sufficient operation.

Performance Measure:

Percent of annual revenues compared to annual expenditures.

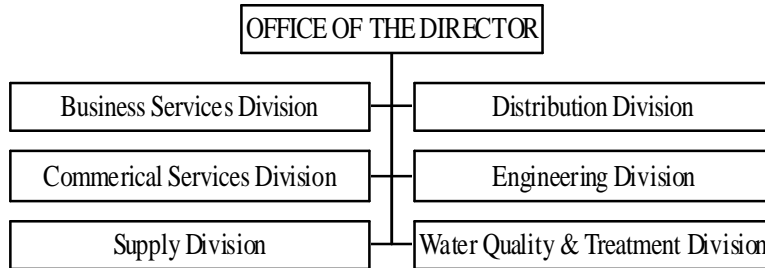
| | 2007 Actual | 2008 Target | 2009 Target |
|--|----------------|----------------|----------------|
| | 132% | 100% | 100% |

Departmental Budgets



Water Works

Mission: The mission of the Greater Cincinnati Water Works is to provide its customers with a plentiful supply of the highest quality water and outstanding services in a financially responsible manner.



DEPARTMENT BUDGET SUMMARY

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 28,196,430 | \$ 29,670,270 | \$ 1,473,840 | \$ 30,387,630 |
| Other Expenses | \$ 31,121,550 | \$ 36,728,910 | \$ 5,607,360 | \$ 38,036,830 |
| Equipment | \$ 901,060 | \$ 969,400 | \$ 68,340 | \$ 997,510 |
| Operating Total | \$ 60,219,040 | \$ 67,368,580 | \$ 7,149,540 | \$ 69,421,970 |
| Employee Benefits | \$ 10,213,460 | \$ 10,980,900 | \$ 767,440 | \$ 11,299,360 |
| General Fund Overhead | \$ 2,521,590 | \$ 2,424,890 | \$ (96,700) | \$ 2,551,640 |
| Debt Service | \$ 34,111,400 | \$ 34,821,900 | \$ 710,500 | \$ 37,577,900 |
| Total | \$ 107,065,490 | \$ 115,596,270 | \$ 8,530,780 | \$ 120,850,870 |
| Capital Projects | \$ 59,353,000 | \$ 53,324,000 | \$ (6,029,000) | \$ 62,720,000 |
| Total Full-Time Equivalent Positions | 629.8 | 625.8 | (4.0) | 625.8 |

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Departmental Support Services
2. Commercial Services
3. Water Supply, Treatment and Distribution

PROGRAM SUMMARIES

Program 1: Departmental Support Services

Description: To manage the Department's central support services. These include financial management, information technology resources, procuring and maintaining the fleet, managing inventory, securing new customers, employee safety, personnel, and overall leadership.

Goal: Optimize the use of fiscal resources; develop a workforce and work environment; provide customer focused services to the region; and provide overall leadership and direction to the organization.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 4,277,990 | \$ 4,307,410 | \$ 29,420 | \$ 4,424,480 |
| Other Expenses | \$ 3,116,890 | \$ 3,570,240 | \$ 453,350 | \$ 3,778,750 |
| Equipment | \$ 901,060 | \$ 969,400 | \$ 68,340 | \$ 997,510 |
| Operating Total | \$ 8,295,940 | \$ 8,847,050 | \$ 551,110 | \$ 9,200,740 |
| Employee Benefits | \$ 1,541,170 | \$ 1,584,500 | \$ 43,330 | \$ 1,635,370 |
| General Fund Overhead | \$ 373,550 | \$ 367,910 | \$ (5,640) | \$ 370,440 |
| Debt Service | \$ 34,111,400 | \$ 34,821,900 | \$ 710,500 | \$ 37,577,900 |
| Total | \$ 44,322,060 | \$ 45,621,360 | \$ 1,299,300 | \$ 48,784,450 |
| Capital Projects | \$ 2,203,000 | \$ 638,000 | \$ (1,565,000) | \$ 2,371,000 |
| Total Full-Time Equivalent Positions | \$ 77.7 | 75.7 | (2.0) | 75.7 |

2009 Significant Program Changes

Departmental Budgets



Title: Increase in Non-Personnel Costs

Budget Amount: \$256,360 **Fund:** Water Works **FTE:** 0.0

Description:

The Departmental Support Services budget for non-personnel costs increase across a number of lines items. The item with the largest increase is Expert Services. The increase in Expert Services is primarily related to: consulting contracts for training, various information technology consulting contracts, delivery services and the Director's contract. Also, the cost of temporary services increases. Finally, miscellaneous fixed charges decrease and are partially offset by decreases in miscellaneous materials and supplies.

Comment/Recommendation:

This increase is recommended.

Title: Water Security Initiative

Budget Amount: \$104,980 **Fund:** Water Works **FTE:**

Description:

In conjunction with the USEPA and the Department of Homeland Security, GCWW participated in a pilot program to enhance water security. This program developed an early warning system to detect potential contaminants in the water system. The system relies on data from numerous water quality monitors in the distribution system, information from Cincinnati EMS runs, poison center calls, pharmacy OTC sales, hospital visits, health department information and water customer complaints to detect potential contaminants in the water system. The initial equipment and equipment maintenance was paid for by the federal agencies. These assets and associated costs will be turned over to GCWW at the end of June, 2009. Therefore, this increase is for half the annual costs.

Comment/Recommendation:

This increase is recommended.

Title: Decrease in Personnel Costs

Budget Amount: (\$57,210) **Fund:** Water Works **FTE:** -2.0

Description:

The personnel budget in the Department Support Services Group decreases by \$57,210. This reduction is primarily the result of the elimination of two FTE which reduces salaries and other associated non-wage personnel costs. However, these changes are offset by an increase in the estimate for position vacancies, an increase in overtime costs, and an increase in merits, as well as a decrease in reimbursements.

Comment/Recommendation:

These adjustments are recommended.

2010 Significant Program Changes

Departmental Budgets



Title: Interest/Principle for 2009 Bond Sale

Budget Amount: \$2,756,000 **Fund:** Water Works **FTE:**

Description:

GCWW anticipates selling additional revenue bonds in 2009; therefore, additional debt service will be required in 2010.

Comment/Recommendation:

This increase is recommended.

Title: 2010 Water Security Initiative

Budget Amount: \$104,980 **Fund:** Water Works **FTE:**

Description:

This represents the increase needed to fund the full year costs for the Water Security Initiative in 2010.

Comment/Recommendation:

This increase is recommended.

Program Measures

Objective:

Maintain (or upgrade) bond ratings.

Performance Measure:

Maintain current bond ratings from Standard & Poor's (AA+) and Moody's (Aa1). Each bond rating represents "high quality."

| | 2007 | 2008 | 2009 |
|--|-----------|-----------|-----------|
| | Actual | Target | Target |
| | AA+ & Aa1 | AA+ & Aa1 | AA+ & Aa1 |

Objective:

Promote a safe work environment for GCWW employees by achieving 100% participation in the annual Safety Action Plan.

Performance Measure:

Obtain 100% completion of safety goals.

| | 2007 | 2008 | 2009 |
|--|--------|--------|--------|
| | Actual | Target | Target |
| | 100% | 100% | 100% |

Departmental Budgets



Program 2: Commercial Services

Description: This core focus area/program is dedicated to reading all meters, billing, collecting, and recording all payments. This includes operating a customer call center to address questions and concerns by telephone or in person at a specific location or premise.

Goal: Provide outstanding customer service and build positive relationships between the public and GCWW.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 5,640,520 | \$ 5,763,060 | \$ 122,540 | \$ 5,896,560 |
| Other Expenses | \$ 3,263,330 | \$ 3,583,930 | \$ 320,600 | \$ 3,687,860 |
| Operating Total | \$ 8,903,850 | \$ 9,346,990 | \$ 443,140 | \$ 9,584,420 |
| Employee Benefits | \$ 2,049,490 | \$ 2,144,530 | \$ 95,040 | \$ 2,204,390 |
| General Fund Overhead | \$ 530,560 | \$ 485,080 | \$ (45,480) | \$ 495,620 |
| Total | \$ 11,483,900 | \$ 11,976,600 | \$ 492,700 | \$ 12,284,430 |
| Capital Projects | \$ 1,875,000 | \$ 2,050,000 | \$ 175,000 | \$ |
| Total Full-Time Equivalent Positions | \$ 122.1 | 122.1 | 0.0 | 122.1 |

2009 Significant Program Changes

Title: Increase in Non-Personnel Costs

Budget Amount: \$218,440 **Fund:** Water Works **FTE:** 0.0

Description:

Non-personnel costs in the Commercial Services Program increase by \$218,440 primarily as the result of increases in postage, water bill collection costs, increases in the costs of meter parts, software licenses, expert services contracts and finally tuition reimbursements. These increases are partially offset by decreases in other miscellaneous non-personnel line items.

Comment/Recommendation:

These increases are recommended.

Departmental Budgets



Title: Decrease in Personnel Costs

Budget Amount: (\$25,230) **Fund:** Water Works **FTE:** 0.0

Description:

The personnel budget is reduced by \$25,230 primarily as the result of an increase in position vacancies and reductions in lump sums, Sick-With-Pay Buy Back and deferred compensation.

Comment/Recommendation:

These reductions are recommended.

Program Measures

Objective:

Maximize the number of customers satisfied with the way GCWW handles questions or problems.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percentage of customers who have had dealings with GCWW are very satisfied or somewhat satisfied with the way their question or problem was handled. | N/A | 90% | 90% |

Objective:

To answer 80% of the calls received at the customer assistance center within 35 seconds.

| | 2007 | 2008 | 2009 |
|--|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Number of calls answered within 35 seconds divided by the total number of calls. | 54% | 80% | 80% |

Departmental Budgets



Program 3: Water Supply, Treatment and Distribution

Description: This core focus area/program is dedicated to provide high quality finished water to meet the maximum demands and fire flow; and to maintain, repair and rehabilitate all facilities, equipment, and infrastructure without interruption to all GCWW customers.

Goal: Optimize our water treatment and distribution system to provide high quality water to all our customers. To protect public health, support and promote economic development, and provide sufficient fire flow.

Funding Summary:

| | 2008 Budget | 2009 Recommended | Change 2008 Budget to 2009 | 2010 Recommended |
|---|----------------|---------------------|-------------------------------|---------------------|
| Operating Budget | | | | |
| Personnel Services | \$ 18,277,920 | \$ 19,599,800 | \$ 1,321,880 | \$ 20,066,590 |
| Other Expenses | \$ 24,741,330 | \$ 29,574,740 | \$ 4,833,410 | \$ 30,570,220 |
| Operating Total | \$ 43,019,250 | \$ 49,174,540 | \$ 6,155,290 | \$ 50,636,810 |
| Employee Benefits | \$ 6,622,800 | \$ 7,251,870 | \$ 629,070 | \$ 7,459,600 |
| General Fund Overhead | \$ 1,617,480 | \$ 1,571,900 | \$ (45,580) | \$ 1,685,580 |
| Total | \$ 51,259,530 | \$ 57,998,310 | \$ 6,738,780 | \$ 59,781,990 |
| Capital Projects | \$ 55,275,000 | \$ 50,636,000 | \$ (4,639,000) | \$ 60,349,000 |
| Total Full-Time Equivalent Positions | \$ 430.0 | 428.0 | (2.0) | 428.0 |

2009 Significant Program Changes

Title: Increase in Non-Personnel Costs

Budget Amount: \$3,783,300 **Fund:** Water Works **FTE:** 0.0

Description:

Non-personnel costs change primarily as a result of dramatic increases in the cost of chemicals and significant increases in the cost of utilities and petroleum. The cost of expert services also increase including: a) technical water quality/treatment activities; b) emergency services contractors; 3) contractors for site repairs and street restoration; and 4) construction contractor costs.

Comment/Recommendation:

These increases are recommended.

Departmental Budgets



Title: Increase In Personnel Costs

Budget Amount: \$847,310 **Fund:** Water Works **FTE:** -2.0

Description:

The personnel budget increases primarily as a result of a reduction in Position Vacancy Adjustment and increases in budgeted lump sums and SWP Buy Back. These increases are partially offset by the reduction of 2.0 FTE.

Comment/Recommendation:

These increases are recommended.

Title: Water Security Initiative

Budget Amount: \$137,830 **Fund:** Water Works **FTE:** 0.0

Description:

In conjunction with the USEPA and the Department of Homeland Security, GCWW participated in a pilot program to enhance water security. This program developed an early warning system to detect potential contaminants in the water system. The system relies on data from numerous water quality monitors in the distribution system, information from Cincinnati EMS runs, poison center calls, pharmacy OTC sales, hospital visits, health department information and water customer complaints to detect potential contaminants in the water system. The initial equipment and equipment maintenance was paid for by the federal agencies. These assets and associated costs will be turned over to GCWW at the end of June, 2009. Therefore, this increase is for half the annual costs.

Comment/Recommendation:

This increase is recommended.

Title: Elimination of AWWARF Reimbursement

Budget Amount: \$100,000 **Fund:** Water Works **FTE:** 0.0

Description:

This increase represents an adjustment to provide for the elimination of a \$100,000 American Water Works Association Research Foundation (AWWARF) reimbursement which was received one-time in 2008.

Comment/Recommendation:

This increase is recommended.

Departmental Budgets



Title: CAGIS Upgrades

Budget Amount: \$96,230 **Fund:** Water Works **FTE:** 0.0

Description:

The CAGIS consortium has proposed additional upgrades and expansion of the system. The cost for Water Works in 2009 is \$96,230. The upgrades/expansion includes expanding a database and application servers with associated Oracle server-based licenses. Water Works supports these additional costs since the improvements will increase the stability of data and augment the reliability of the GIS system and enhance integration with other information systems.

Comment/Recommendation:

This increase is recommended.

2010 Significant Program Changes

Title: 2010 Water Security Initiative

Budget Amount: \$137,830 **Fund:** Water Works **FTE:**

Description:

This represents the increase needed to fund the full year costs for the Water Security Initiative in 2010.

Comment/Recommendation:

This increase is recommended.

Program Measures

Objective:

Achieve the highest level of regulatory compliance in water quality assurance.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Percent of water quality samples taken from the treatment plants that meet regulatory compliance. | 100% | 100% | 100% |

Objective:

To minimize the amount of time a customer is without water services during maintenance and repair activities.

| | 2007 | 2008 | 2009 |
|---|---------------|---------------|---------------|
| Performance Measure: | Actual | Target | Target |
| Average number of hours a customer is without water service during maintenance and repair activities. | 3.48 | <6.0 hrs. | <6.0 hrs. |

APPENDIX A

2009 All Funds Operating Budget Summary - by Program

| Department | Program | Operating Budget Summary | | | Staffing Plan | | | |
|-------------------------------|--|-----------------------------------|-------------|-----------|---------------|-------------|-----------|-----|
| | | General Fund | Other Funds | All Funds | General Fund | Other Funds | All Funds | |
| City Council | City Councilmembers | 2,107,850 | 0 | 2,107,850 | 27.0 | 0.0 | 27.0 | |
| Office of the Mayor | Office of the Mayor | 748,270 | 0 | 748,270 | 9.0 | 0.0 | 9.0 | |
| Clerk of Council | Clerk of Council | 793,080 | 0 | 793,080 | 7.0 | 0.0 | 7.0 | |
| City Manager | Office of the City Manager | 1,471,150 | 0 | 1,471,150 | 9.0 | 0.0 | 9.0 | |
| | Economic Development Division | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 | |
| | Office of Communications | 0 | 938,570 | 938,570 | 0.0 | 6.0 | 6.0 | |
| | CIRV Administration | 964,780 | 0 | 964,780 | 0.0 | 0.0 | 0.0 | |
| | Office of Contract Compliance | 362,430 | 215,330 | 577,760 | 4.0 | 2.0 | 6.0 | |
| | Office of Budget and Evaluation | 1,111,760 | 394,250 | 1,506,010 | 14.0 | 0.0 | 14.0 | |
| | Office of Environmental Quality | 2,724,530 | 229,560 | 2,954,090 | 4.0 | 3.0 | 7.0 | |
| | Buildings & Inspections | Administration | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 |
| | | Building Construction Inspections | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 |
| | | Customer Services | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 |
| Elevator Inspection | | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 | |
| Housing Section | | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 | |
| Office of Assistant Director | | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 | |
| Office of Assistant Director | | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 | |
| Citizen Complaint Authority | | Administration | 334,730 | 0 | 334,730 | 4.1 | 0.0 | 4.1 |
| | Investigations, Research, and Evaluation | 355,520 | 0 | 355,520 | 4.0 | 0.0 | 4.0 | |
| | Community Relations | 26,380 | 0 | 26,380 | 0.0 | 0.0 | 0.0 | |
| Community Development | Community Development Operations | 1,225,280 | 530,900 | 1,756,180 | 6.0 | 6.0 | 12.0 | |
| | Housing Development | 587,030 | 454,570 | 1,041,600 | 2.0 | 11.0 | 13.0 | |
| | Business Development | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 | |
| | Operations - Human Services | 3,255,010 | 60,920 | 3,315,930 | 1.0 | 3.0 | 4.0 | |
| | Arts Administration Program | 171,630 | 0 | 171,630 | 1.0 | 0.0 | 1.0 | |
| | Property Maintenance Code Enforcement | 1,667,990 | 0 | 1,667,990 | 33.0 | 0.0 | 33.0 | |
| | Administration - Planning | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 | |
| Duke Energy Convention Center | Duke Energy Convention Center | 0 | 6,307,170 | 6,307,170 | 0.0 | 0.0 | 0.0 | |
| Economic Development | Economic Development Division | 717,420 | 200,000 | 917,420 | 7.0 | 0.0 | 7.0 | |

| Department | Program | Operating Budget Summary | | | Staffing Plan | | |
|----------------------|--|--------------------------|-------------|------------|---------------|-------------|-----------|
| | | General Fund | Other Funds | All Funds | General Fund | Other Funds | All Funds |
| Economic Development | Business Development Division | 511,950 | 167,790 | 679,740 | 9.0 | 1.0 | 10.0 |
| Finance | Administration | 386,320 | 0 | 386,320 | 3.0 | 0.0 | 3.0 |
| | Financial Reporting and Monitoring | 1,087,800 | 589,680 | 1,677,480 | 14.0 | 5.0 | 19.0 |
| | Payroll Preparation | 229,810 | 0 | 229,810 | 2.0 | 0.0 | 2.0 |
| | Debt Management | 0 | 78,056,690 | 78,056,690 | 0.0 | 3.0 | 3.0 |
| | Cash Management/Banking | 394,450 | 0 | 394,450 | 5.0 | 0.0 | 5.0 |
| | Delinquent Accounts | 120,000 | 0 | 120,000 | 1.0 | 0.0 | 1.0 |
| | Licensing, Admission Tax & Transient Occupancy Tax | 77,910 | 0 | 77,910 | 1.5 | 0.0 | 1.5 |
| | Parking Revenue Collections | 0 | 181,360 | 181,360 | 0.0 | 2.0 | 2.0 |
| | CDBG Loan Program | 0 | 109,590 | 109,590 | 0.0 | 1.0 | 1.0 |
| | Risk Management | 172,100 | 1,480,590 | 1,652,690 | 0.0 | 15.0 | 15.0 |
| | Income Tax | 3,673,810 | 0 | 3,673,810 | 42.8 | 0.0 | 42.8 |
| | Procurement | 899,110 | 135,700 | 1,034,810 | 11.0 | 1.0 | 12.0 |
| | Contract Compliance | 0 | 6,760 | 6,760 | 0.0 | 0.0 | 0.0 |
| | Printing and Stores | 0 | 3,269,510 | 3,269,510 | 0.0 | 10.0 | 10.0 |
| | Employee Retirement System | 0 | 0 | 0 | 0.0 | 9.0 | 9.0 |
| | Performance and Operational Audits | 577,220 | 28,100 | 605,320 | 6.0 | 0.0 | 6.0 |
| Fire | Response | 87,039,400 | 0 | 87,039,400 | 799.0 | 0.0 | 799.0 |
| | Human Resources | 2,224,320 | 0 | 2,224,320 | 14.0 | 0.0 | 14.0 |
| | Support Services | 3,729,500 | 0 | 3,729,500 | 39.0 | 0.0 | 39.0 |
| | Prevention and Community Education | 3,030,130 | 0 | 3,030,130 | 26.0 | 0.0 | 26.0 |
| | Financial Management and Planning | 1,408,910 | 0 | 1,408,910 | 13.0 | 0.0 | 13.0 |
| Health | Health Administration | 5,063,100 | 389,320 | 5,452,420 | 46.0 | 3.0 | 49.0 |
| | Health Centers | 10,790,700 | 6,818,570 | 17,609,270 | 109.8 | 62.7 | 172.5 |
| | Home Health Nursing Services & Community Nursing | 7,528,500 | 7,400,960 | 14,929,460 | 109.0 | 96.5 | 205.5 |
| | School & Adolescent Health | 2,189,660 | 976,840 | 3,166,500 | 29.9 | 13.8 | 43.7 |
| | Dental Hygiene | 729,820 | 287,720 | 1,017,540 | 9.0 | 3.0 | 12.0 |
| Human Resources | Administration | 605,970 | 0 | 605,970 | 4.0 | 0.0 | 4.0 |
| | Human Resources Information System | 308,150 | 0 | 308,150 | 1.0 | 0.0 | 1.0 |
| | Civil Service/Testing | 689,780 | 304,640 | 994,420 | 11.1 | 3.0 | 14.1 |
| | Employee Relations | 384,360 | 0 | 384,360 | 4.0 | 0.0 | 4.0 |
| | Labor Relations | 335,470 | 0 | 335,470 | 3.0 | 0.0 | 3.0 |

| Department | Program | Operating Budget Summary | | | Staffing Plan | | |
|------------------------|--|--------------------------|-------------|-----------|---------------|-------------|-----------|
| | | General Fund | Other Funds | All Funds | General Fund | Other Funds | All Funds |
| Human Resources | Professional/Staff Development | 188,910 | 0 | 188,910 | 2.0 | 0.0 | 2.0 |
| Law | General Counsel | 472,860 | 0 | 472,860 | 6.0 | 0.0 | 6.0 |
| | Administration | 225,750 | 0 | 225,750 | 5.0 | 0.0 | 5.0 |
| | Prosecution | 2,151,030 | 0 | 2,151,030 | 22.0 | 0.0 | 22.0 |
| | Economic and Community Development | 198,970 | 512,810 | 711,780 | 5.0 | 2.0 | 7.0 |
| | Community Prosecution | 94,620 | 0 | 94,620 | 1.0 | 0.0 | 1.0 |
| | Civil Litigation | 1,216,750 | 0 | 1,216,750 | 11.2 | 0.0 | 11.2 |
| | Labor and Employment | 463,410 | 0 | 463,410 | 5.0 | 0.0 | 5.0 |
| | Administrative Hearings | 380,260 | 0 | 380,260 | 4.0 | 0.0 | 4.0 |
| | Property Management and Real Estate/Relocation | 62,260 | 616,110 | 678,370 | 7.0 | 7.0 | 14.0 |
| Parking Facilities | On-Street Parking | 0 | 1,668,710 | 1,668,710 | 0.0 | 25.0 | 25.0 |
| | Off-Street Parking | 0 | 5,163,100 | 5,163,100 | 0.0 | 25.0 | 25.0 |
| | Parking Business Services | 0 | 512,680 | 512,680 | 0.0 | 4.0 | 4.0 |
| Parks | Customer Service | 238,060 | 95,990 | 334,050 | 3.0 | 0.0 | 3.0 |
| | Director's Office | 254,380 | 0 | 254,380 | 2.0 | 0.0 | 2.0 |
| | Facility Maintenance | 237,070 | 0 | 237,070 | 6.0 | 0.0 | 6.0 |
| | Financial & Business Services | 1,268,800 | 4,700 | 1,273,500 | 6.0 | 1.0 | 7.0 |
| | Krohn Conservatory | 421,960 | 531,770 | 953,730 | 10.5 | 5.0 | 15.5 |
| | Nature Education & Centers | 476,180 | 176,160 | 652,340 | 12.8 | 3.3 | 16.1 |
| | Operations & Facility Management | 3,013,880 | 3,431,210 | 6,445,090 | 39.5 | 56.6 | 96.0 |
| | Planning & Design | 123,070 | 0 | 123,070 | 7.5 | 0.0 | 7.5 |
| | Urban Forestry | 0 | 1,930,130 | 1,930,130 | 0.0 | 6.5 | 6.5 |
| Planning and Buildings | Administration | 1,155,600 | 31,370 | 1,186,970 | 7.0 | 0.0 | 7.0 |
| | Department of Planning - Administration | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 |
| | Land Use | 409,380 | 365,700 | 775,080 | 4.0 | 4.0 | 8.0 |
| | Historic Conservation | 61,240 | 216,760 | 278,000 | 1.0 | 2.0 | 3.0 |
| | GIS Data Management | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 |
| | Customer Services | 825,500 | 0 | 825,500 | 11.0 | 0.0 | 11.0 |
| | Plan Examination | 887,280 | 0 | 887,280 | 9.0 | 0.0 | 9.0 |
| | Zoning Plan Review | 277,440 | 0 | 277,440 | 4.0 | 0.0 | 4.0 |
| | Building Construction Inspections | 2,295,200 | 59,810 | 2,355,010 | 29.0 | 0.0 | 29.0 |
| | Elevator Inspection | 618,660 | 0 | 618,660 | 8.0 | 0.0 | 8.0 |

| Department | Program | Operating Budget Summary | | | Staffing Plan | | |
|-------------------------------------|---|--------------------------|-------------|-------------|---------------|-------------|-----------|
| | | General Fund | Other Funds | All Funds | General Fund | Other Funds | All Funds |
| Police | Public Safety | 125,646,670 | 1,110,450 | 126,757,120 | 1,290.7 | 0.0 | 1,290.7 |
| | Community Partnerships | 3,646,240 | 0 | 3,646,240 | 40.6 | 0.0 | 40.6 |
| | Personnel Development | 5,520,350 | 100,000 | 5,620,350 | 54.2 | 0.0 | 54.2 |
| | Resource Management | 2,847,370 | 18,000 | 2,865,370 | 32.4 | 0.0 | 32.4 |
| | Technological Advancement | 2,049,980 | 0 | 2,049,980 | 15.6 | 0.0 | 15.6 |
| Public Services | Director's Office | 790,950 | 328,580 | 1,119,530 | 8.0 | 2.0 | 10.0 |
| | Traffic Control, Pavement & Structure Maintenance | 18,730 | 11,528,200 | 11,546,930 | 0.0 | 176.0 | 176.0 |
| | Waste Collections | 15,137,880 | 0 | 15,137,880 | 160.0 | 0.0 | 160.0 |
| | Neighborhood Investment Services | 3,093,800 | 5,544,080 | 8,637,880 | 45.0 | 59.8 | 104.8 |
| | Property Management | 2,681,360 | 2,867,520 | 5,548,880 | 9.0 | 25.0 | 34.0 |
| | Fleet Services | 0 | 17,356,750 | 17,356,750 | 0.0 | 71.0 | 71.0 |
| | Winter Maintenance | 2,380,610 | 1,030,670 | 3,411,280 | 0.0 | 0.0 | 0.0 |
| | Energy Management | 585,010 | 0 | 585,010 | 0.0 | 0.0 | 0.0 |
| | Environmental Management | 140 | 0 | 140 | 0.0 | 0.0 | 0.0 |
| | Recreation | Aquatics | 1,390,270 | 195,180 | 1,585,450 | 33.6 | 3.0 |
| Athletics | | 431,810 | 421,370 | 853,180 | 4.5 | 2.2 | 6.7 |
| Community Center Operations | | 9,814,650 | 2,267,820 | 12,082,470 | 158.5 | 82.6 | 241.1 |
| Golf | | 0 | 6,436,530 | 6,436,530 | 0.0 | 2.0 | 2.0 |
| Indoor/Facility Maintenance | | 1,687,840 | 556,970 | 2,244,810 | 14.0 | 7.4 | 21.4 |
| Outdoor Maintenance | | 3,495,510 | 228,090 | 3,723,600 | 57.2 | 1.0 | 58.2 |
| Seniors | | 177,400 | 64,000 | 241,400 | 7.3 | 1.5 | 8.8 |
| Therapeutic Recreation | | 688,400 | 49,780 | 738,180 | 13.0 | 0.0 | 13.0 |
| Technical Services/Capital Projects | | 34,100 | 0 | 34,100 | 9.0 | 0.0 | 9.0 |
| Waterfront & Special Events | | 946,880 | 929,400 | 1,876,280 | 12.0 | 7.0 | 19.0 |
| Youth & Family Services | | 256,410 | 34,000 | 290,410 | 4.5 | 1.0 | 5.5 |
| Arts Grants Program | | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 |
| Regional Computer Center | | RCC Administration | 265,230 | 1,326,240 | 1,591,470 | 0.0 | 13.0 |
| | CTS Operations | 2,754,580 | 3,402,330 | 6,156,910 | 1.0 | 23.0 | 24.0 |
| | CIT-CO Operations | 2,480,440 | 7,321,140 | 9,801,580 | 0.0 | 42.0 | 42.0 |
| | CLEAR Operations | 0 | 5,920,050 | 5,920,050 | 0.0 | 18.0 | 18.0 |
| | CAGIS Consortium Operations | 0 | 4,485,440 | 4,485,440 | 0.0 | 18.0 | 18.0 |
| Sewers | Office of the Director/Administration | 0 | 19,165,340 | 19,165,340 | 0.0 | 57.0 | 57.0 |

| Department | Program | Operating Budget Summary | | | Staffing Plan | | |
|--------------------------------|--|--------------------------|-------------|------------|---------------|-------------|-----------|
| | | General Fund | Other Funds | All Funds | General Fund | Other Funds | All Funds |
| Sewers | Wastewater Engineering | 0 | 81,317,680 | 81,317,680 | 0.0 | 143.0 | 143.0 |
| | Information Technology | 0 | 5,386,150 | 5,386,150 | 0.0 | 32.0 | 32.0 |
| | Wastewater Treatment | 0 | 52,818,560 | 52,818,560 | 0.0 | 281.0 | 281.0 |
| | Wastewater Collection | 0 | 23,077,840 | 23,077,840 | 0.0 | 166.0 | 166.0 |
| | Industrial Waste | 0 | 5,158,070 | 5,158,070 | 0.0 | 53.0 | 53.0 |
| | Water-In-Basement | 0 | 3,819,500 | 3,819,500 | 0.0 | 0.0 | 0.0 |
| | Stormwater - Admin. & Financial Management | 0 | 1,278,480 | 1,278,480 | 0.0 | 3.0 | 3.0 |
| | Stormwater - Planning/Design | 0 | 380,780 | 380,780 | 0.0 | 1.0 | 1.0 |
| | Stormwater - Operations & Maintenance | 0 | 3,347,980 | 3,347,980 | 0.0 | 9.0 | 9.0 |
| | Stormwater - NPDES Compliance | 0 | 1,188,380 | 1,188,380 | 0.0 | 4.0 | 4.0 |
| | Stormwater - Flood Control | 0 | 534,330 | 534,330 | 0.0 | 1.0 | 1.0 |
| SORTA | SORTA Operations | 0 | 46,491,440 | 46,491,440 | 0.0 | 0.0 | 0.0 |
| Transportation and Engineering | Director's Office | 607,470 | 595,600 | 1,203,070 | 9.0 | 7.0 | 16.0 |
| | Lead and Manage the Department | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 |
| | Transportation Planning and Urban Design | 315,060 | 573,560 | 888,620 | 13.0 | 7.0 | 20.0 |
| | Engineering | 785,030 | 3,103,530 | 3,888,560 | 57.0 | 54.0 | 111.0 |
| | Traffic Engineering | 2,326,230 | 2,896,320 | 5,222,550 | 1.0 | 25.0 | 26.0 |
| | General Aviation | 0 | 1,864,950 | 1,864,950 | 0.0 | 13.0 | 13.0 |
| Water Works | Departmental Support Services | 0 | 45,621,360 | 45,621,360 | 0.0 | 75.7 | 75.7 |
| | Commercial Services | 0 | 11,976,600 | 11,976,600 | 0.0 | 122.1 | 122.1 |
| | Water Supply, Treatment and Distribution | 0 | 57,998,310 | 57,998,310 | 0.0 | 428.0 | 428.0 |

APPENDIX B

City of Cincinnati Position Reductions
2009 Recommended Budget Position Reductions

| Fund | Agency Name | Agency | Sal. Div. | Job Class Name | Total Reduction | Reduction Filled | Reduction Vacant |
|-------------------------------|--------------------------------|--------|-----------|---|-----------------|------------------|------------------|
| Health | | | | | | | |
| 050 | Community Health Services | 263 | 01 | Clerk 2 | -2.0 | | -2.0 |
| 050 | Primary Health Care - Programs | 264 | 01 | Public Health Nurse 3 | -2.0 | | -2.0 |
| | | | | | -4.0 | | -4.0 |
| Law | | | | | | | |
| 050 | Law | 111 | 07 | Real Estate Specialist | -1.0 | | -1.0 |
| | | | | | -1.0 | | -1.0 |
| Parking Facilities | | | | | | | |
| 102 | Parking Facilities | 248 | 01 | Parking Attendant | -1.0 | | -1.0 |
| 102 | Parking Facilities | 248 | 0C | Assistant Supervisor Of Parking Services | -1.0 | | -1.0 |
| | | | | | -2.0 | | -2.0 |
| Parks | | | | | | | |
| 050 | Admin. & Program Services | 203 | 03 | Bricklayer | -1.0 | | -1.0 |
| | | | | | -1.0 | | -1.0 |
| Planning and Buildings | | | | | | | |
| 050 | City Planning | 171 | 0C | Sr. Information Technology Coordinator | -1.0 | | -1.0 |
| | | | | | -1.0 | | -1.0 |
| Public Services | | | | | | | |
| 050 | Neighborhood Operations | 253 | 01 | Sanitation Helper | -3.0 | -3.0 | |
| 050 | Neighborhood Operations | 253 | 01 | Sanitation Specialist | -1.0 | -1.0 | |
| 050 | Neighborhood Operations | 253 | 04 | Municipal Worker | -12.0 | -12.0 | |
| 050 | Neighborhood Operations | 253 | 0C | Administrative Technician | -1.0 | -1.0 | |
| 050 | Neighborhood Operations | 253 | 01 | Cleaner | -4.0 | | -4.0 |
| | | | | | -21.0 | -17.0 | -4.0 |
| Recreation | | | | | | | |
| 050 | Region 3 | 193 | 00 | Parks/Recreation Service Area Coordinator | -0.5 | -0.5 | |
| 050 | Region 3 | 193 | 01 | Community Center Director | -1.0 | -1.0 | |
| 050 | Region 3 | 193 | 04 | Parks/Recreation Program Leader | -0.3 | -0.3 | |
| 050 | Athletics | 197 | 01 | Community Center Director | -1.0 | -1.0 | |
| 050 | Athletics | 197 | 00 | Parks/Recreation Service Area Coordinator | -0.5 | -0.5 | |
| 050 | Athletics | 197 | 04 | Pool Manager | -3.0 | | -3.0 |
| 050 | Athletics | 197 | 04 | Lifeguard | -4.0 | | -4.0 |
| 323 | Athletics | 197 | 04 | Parks/Recreation Program Leader | -0.8 | -0.8 | |
| | | | | | -11.1 | -4.1 | -7.0 |
| Water Works | | | | | | | |
| 101 | Distribution | 304 | 01 | Truck Driver | -3.0 | | -3.0 |
| 101 | Distribution | 304 | 01 | Water Works Maintenance Worker | -1.0 | | -1.0 |
| | | | | | -4.0 | | -4.0 |
| | | | | | -45.1 | -21.1 | -24.0 |
| | | | | Grand Total | | | |

APPENDIX C



GLOSSARY OF TERMS



AGENCY: An organizational entity of the City of Cincinnati. Usually it relates to a Department of the City (such as the Department of Police or Public Services, etc.). It may also relate to a subordinate division of a Department, such as an operating Division.

APPROPRIATION: Legislation by the City Council approving the budgets for individual funds. Appropriation ordinances authorize spending in the personnel services, non-personnel services, employee benefits, equipment accounts, debt service, and capital categories. Departments cannot spend more money than is approved in these categories. Appropriations can only be adjusted by passage of a subsequent ordinance by the City Council upon recommendation by the City Manager.

BDS: See Budget Development System.

BIENNIAL BUDGET: A budget for a two-year period. The City of Cincinnati's biennial schedule was initiated in 1993. The biennial budget cycle is 2007/2008, 2009/2010, and so on.

BOND: A long-term promissory debt obligation issued in order to generate financing for the construction, rehabilitation, or upgrade of City assets. The sale of bonds is the primary method of financing a capital program.

BUDGET DEVELOPMENT SYSTEM (BDS): An automated system used to prepare the biennial Operating Budget and related reports. This system is similar to the Capital Budget System (CBS) used to prepare the City's Capital Budget. It is supported by the Cincinnati Financial System (CFS).

CAPITAL BUDGET COMMITTEE: A committee chaired by an Assistant City Manager and the Finance Director; and comprised of various department heads. This committee meets with representatives from all City agencies, reviews analyses of Capital requests, and recommends a balanced Capital Budget to the City Manager.

CAPITAL INVESTMENT PROGRAM (CIP): The six-year plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities and buildings, and other capital assets, all of which enhance the delivery of services. It coordinates the financing and timing of improvements to maximize their value to the public.

CAPITAL OUTLAY: Expenditure category for the cost of equipment, vehicles and other fixed assets (major object code 7600 in the Cincinnati Financial System).

CARRYOVER BALANCE: The net balance in a fund at the end of the fiscal year due to savings (when total expenditures and encumbrances are less than the appropriations), canceled encumbrances (when a contract is completed for less cost than the encumbered amount or not needed at all), or revenues in excess of estimates for that year.

CDBG: See Community Development Block Grant.

CHRIS: See Cincinnati Human Resources Information System.

CINCINNATI FINANCIAL SYSTEM (CFS): An automated system to process financial transactions and prepare related reports. This system supports the Budget Development System (BDS).

CINCINNATI HUMAN RESOURCES INFORMATION SYSTEM (CHRIS): A Web-based PeopleSoft application used by the City of Cincinnati's Finance and Human Resources Departments. The Cincinnati Human Resources Information System maintains personnel data including position history, absence history, performance review information, benefit and dependent information, training history, salary history and payroll data.

CIP: See Capital Investment Program.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): The Federal grant which supports housing, economic development, health and human services, and planning and administration.

CONSOLIDATED PLAN: The U.S. Department of Housing and Urban Development requires the submission of a consolidated plan for the following Federal entitlement grant programs: Community Development Block Grant, HOME Investment Partnerships Program, Emergency Shelter Grants, and Housing For Persons With Aids. The plan also provides the framework for competitive grant applications for other housing and community development programs.

CONTINUATION SERVICES BUDGET: A budget in which the City provides nearly the same level of services which were provided in the previous year.

CONTRACT AGENCIES: The City contracts with some agencies to provide services, such as the Cincinnati Human Relations Commission (CHRC) and the Southwest Ohio Regional Transit Authority (SORTA). These entities are not City departments, nor do City employees operate them, but the services are paid for in part by City funds and grants received from the City.

DEBT SERVICE: Scheduled payment of the interest and principal to bond holders which is necessary to retire bond indebtedness.

DEPARTMENT: A basic organizational unit of government which may be sub-divided into divisions, programs, and activities.

EARLY RETIREMENT INCENTIVE PLAN (ERIP): The City Manager's Early Retirement Incentive Program (ERIP) was offered in 2007 to employees with 28 years or more of service prior to January 1, 2008 and who are members of the Cincinnati Retirement System. The plan provided two years of service credit to employees who met the eligibility requirements. This program was developed due to budgetary constraints and the Administration's desire to provide more efficient and economical City operations and avoid the necessity of layoffs.

EBC: See Executive Budget Committee.

EMERGENCY RESERVE ACCOUNT: Monies which are set aside within the General Fund to provide a reserve in case of a disaster or fiscal emergency.

EMERGENCY SHELTER GRANT: Federal funds to provide capital and operating support for emergency shelters and transitional housing for the homeless individuals and families.

EMPLOYEE BENEFITS: City-contributed costs for pension and other benefits for City employees. Other benefits include health care, unemployment compensation, vision and dental care, deferred compensation, and the Public Employees Assistance Program (PEAP).

ENCUMBRANCE: An amount of money committed for the payment of goods or services ordered but not yet received.

ENTERPRISE FUNDS: A type of restricted fund which is used to account for the expenditures and revenues of enterprise operations such as the City's Water Works Department and Parking Facilities Division. Enterprise funds are self-supporting from the sale of goods and services.

EQUIPMENT ACCOUNTS: Expenditure categories for "Motorized and Construction Equipment" (MCEA) and "Office and Technical Equipment" accounts (OTEA). MCEA is used for purchases of autos, trucks, backhoes, etc. OTEA is for desks, office partitions, calculators, etc.

ERIP: See Early Retirement Incentive Plan.

ESG: See Emergency Shelter Grant.

ESTIMATED PERSONNEL COSTS: This term is used in the Capital Budget to represent the estimated amount of personnel expenses in a capital project that will be used to reimburse the Operating Budget. Examples of personnel expenses that are reimbursable include, but are not limited to capital project management, management of outside contractors, and liaison work with grant organizations.

EXCEPTION REQUEST: Programs and/or items which are not included in the base requested or recommended budget. These include new program proposals or extraordinary increases which could not be included in the budget target.

EXECUTIVE BUDGET COMMITTEE (EBC): The members of this committee are the City Manager, Assistant City Managers, the Director of Finance, Assistant Director of Finance, and the Director of Budget and Evaluation. The EBC is the City Manager's administration team to develop budget and policy recommendations to the City Council.

EXPENDITURE: The cost for the personnel, materials, and equipment required for a department to function.

FISCAL YEAR (FY): Cincinnati's fiscal year runs from January 1 through December 31.

FTE: See Full-Time Equivalent below.

FULL-TIME EQUIVALENT (FTE): FTE is a measure of a position by its budgeted hours. For example, 1 FTE equals 2088 hours and .75 FTE equals 1566 hours.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

FUND ACCOUNTING: Accounting method of providing information on City receipts and disbursements in separate categories or "funds". Governments use fund accounting to segregate sources of revenue and the purposes for which they are to be used. For instance, Water Works Fund 101 only receives funds generated from water charges and only expends funds related to water system activities.

GENERAL FUND: This fund accounts for the current assets, current liabilities, revenues, and expenditures that arise from general government operations. The main revenue sources of this fund are income and property taxes.

GOVERNMENTAL FUNDS: Established to account for the receipt and disbursement of financial resources to provide services to the general public.

HOME: HOME Investment Partnerships Program. A Federal grant program to provide housing for low-income persons.

HOPWA: See Housing Opportunities For Persons With Aids below.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA): A Federal grant program to provide housing for persons with AIDS.

INFRASTRUCTURE: Long-lived assets such as highways, bridges, buildings, and public utilities. A primary funding source for infrastructure maintenance is provided by a tax of one tenth of one percent on earned income, which was approved by voters in 1988. It is legally mandated that collection of this additional tax is subject to the City spending 90% of a base amount within three years. The base amount is calculated by an established formula. This budget and expenditures requirement to continue the 0.1% income tax is referred to as the “infrastructure mandate.”

INTERDEPARTMENTAL CHARGES: Accounts for the reimbursement of the cost of services provided to departments by other departments. For example, the Reproduction Services program might process an interdepartmental bill (I.D. bill) to charge the Recreation Department for printing a brochure.

INTERNAL SERVICE FUNDS: A type of restricted fund used to finance and account for goods and services provided in-house by a City Department, such as the Fleet Services Fund.

NON-PERSONNEL SERVICES: Operating expenditure category for non-salary related items, such as office supplies, office space rental, contracts, computer costs, gasoline, etc. (major object code series 7200-7300-7400 in the Cincinnati Financial System).

OPERATING BUDGET: The budget which encompasses day-to-day municipal activities. The Operating Budget includes employee salaries, supplies, and other non-personnel items related to current activities. The Operating Budget also includes debt service and overhead costs for these operations.

OPERATING BUDGET IMPACT: The anticipated personnel or non-personnel costs and/or savings in the Operating Budget that can be attributed to a capital investment.

OTHER RESTRICTED FUNDS: Category typically represents grants or single purpose funds which are restricted to meeting the operational requirements of grants and contributions.

PERFORMANCE-BASED PROGRAM BUDGETING: Is a system of planning, budgeting, and evaluation that emphasizes the relationship between money budgeted and results expected.

PERSONNEL SERVICES: Expenditure category for the cost of employee salaries and compensated absences such as vacations and sick leave (major object code 7100 in the Cincinnati Financial System).

PRINCIPAL RESTRICTED FUNDS: Category includes major governmental and proprietary funds established to account for the revenue generated by the funds and expenses incurred from the operations of the funds.

PRIOR YEAR ENCUMBRANCES: Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of

that annual appropriation has been reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

PROGRAM: A group of similar activities, or a type of service, which is organized as a sub-unit of a department for planning and performance measurement purposes.

PROGRAM BUDGET: A budget grouped by similar activities, or a type of service, which is organized as a sub-unit of a department for budgeting, planning, and performance measurement purposes.

PROPRIETARY FUNDS: Established to account for the delivery of goods and services to the general public (Enterprise Funds) or to other departments or agencies of the government (Internal Service Funds).

RESERVE FOR CONTINGENCIES: An appropriation which is set aside for unanticipated or potential expense items that cannot be deferred until the next budget cycle. This is an account routinely appropriated in the General Fund to enable the City Council to adjust the budget during the year without affecting other budgeted services.

RESOURCES: Total dollars available for budget purposes including revenues, fund transfers, and beginning fund balances.

RESTRICTED FUNDS: Funds restricted to a specific purpose, such as Parking, Lunken Airport, and Municipal Golf Funds.

REVENUES: The annual income or receipts of the City from taxes, charges, and investments.

SPECIAL ORGANIZATIONAL REPORTING AUTHORITIES: Agencies of the City which include its various Boards and Commissions, as well as contract agencies and county-wide departments.

STAFFING LEVELS: Estimated number of FTE needed to perform the work at a stated level of service.

TRANSIENT OCCUPANCY TAX: The City's 4% tax levied on all rents received by a hotel for lodging furnished to transient guests. Tax receipts are dedicated to financing the operating and maintenance costs of the City's Duke Energy Center, and to help finance the expansion of the Duke Energy Center.

TRUST FUND: A fund to account for assets in which the City acts in a trustee capacity or as an agent for other governmental units. The Metropolitan Sewer District (owned by the County but operated by the City) and Pension Trust are examples of trust funds.

UNAPPROPRIATED SURPLUS: The amount of money in a fund not appropriated by the City Council. The balance remains in the fund until the City Council approves spending by passing an appropriation ordinance.

USER CHARGES/FEES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

WORKING CAPITAL RESERVE: Monies which are set aside to provide a reserve in case of a disaster or fiscal emergency. The policy of the City Council is to maintain a balance in the Working Capital Reserve Fund between 5 and 8 percent of General Fund revenues in each year.

City of Cincinnati

All Funds Biennial Budget



Recommended Consolidated Plan Budget 2009/2010

Mayor

Mark Mallory

Members of City Council

Jeff Berding

Chris Bortz

Y. Laketa Cole

John Cranley

David Crowley (Vice Mayor)

Leslie Ghiz

Chris Monzel

Roxanne Qualls

Cecil Thomas

City Administration

Milton Dohoney, Jr., City Manager

Scott Stiles, Assistant City Manager

David Holmes, Assistant City Manager

Joe Gray, Finance Director

Kathleen A. Creager, Assistant Finance Director

Lea D. Eriksen, Budget Director

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Melanie E. Jones-Gant, Management Analyst
Tawana L. Keels, Management Analyst
Paul Popovich, Senior Management Analyst
Susan E. Pratt, Management Analyst
Ye Zhang, Management Analyst
Holly H. Zistler, Management Analyst

Cynthia Davis, Clerk Typist III
Mary Moore, Administrative Specialist



City of Cincinnati



November 18, 2008

Mayor Mark Mallory:

RECOMMENDED 2009/2010 CONSOLIDATED PLAN BUDGET

I am submitting my Recommended 2009/2010 Consolidated Plan Budget. In each year of its five-year Consolidated Plan, the City submits an annual Consolidated Plan Budget (Action Plan) that provides funding for programs to help achieve Consolidated Plan goals. The Consolidated Plan is a five-year plan for the period from 2005 to 2009 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The 2009/2010 Consolidated Plan Budget is the Action Plan component of the five-year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

The 2009/2010 Biennial Budget provides recommended funding levels for programs within the 2009/2010 Consolidated Plan Budget. Actual Consolidated Plan grant awards for 2009 will not be known until the FY 2009 Federal Budget is approved by the Congress, signed by the President, and awards are made by HUD. The Mayor and City Council may consider additional changes at that time. Due to the uncertainty of national elections and the Federal Budget, estimated Consolidated Plan resources for the 2009/2010 Biennial Budget assume continuation grant levels for CDBG, HOME, and HOPWA, and a 3% decline in ESG resources. Changes from the 2008 Approved Budget Update include adjustments made to reconcile awards to the approved budget. With the exception of the HOPWA grant, every other grant was decreased in 2008. The decrease in the CDBG grant was offset by increasing estimated program income. In order to reconcile the HOME and ESG budgets with the grant levels, funding allocations were revised downward. The HOME Reconciliation Ordinance #114-2008 and ESG Reconciliation Ordinance #115-2008 were approved April 9, 2008. The amounts shown in Table 1 under the "2008 Approved - Reconciliation" column reflect the revised total appropriation by Fund. These changes are detailed on Table 2 (Estimated Resources) on page 3.

2009/2010 Consolidated Plan Budget Overview

The 2009/2010 Recommended Consolidated Plan Budget is consistent with the goals and objectives in the 2005-2009 Consolidated Plan and continues to focus on high impact projects that help transform neighborhoods. Program allocations in this budget reflect the needs of those neighborhoods where grant resources can most effectively leverage private investment, as identified in the 2005-2009 Consolidated Plan. Additionally, based on directives from the Mayor and the City Council, I have increased funding for the Hazard Abatement Program in this budget and provided funding for the Cyncycare Phase One Pilot Program. City Council budget policy priorities approved on June 25, 2008 are specifically addressed starting on page 9.

Table 1

Recommended Budget Summary

| Fund | 2008 Approved Budget Update | 2008 Approved- Reconciliation | 2009 Recommended | 2010 Recommended |
|---|--|--|-----------------------------|-----------------------------|
| CDBG | \$15,212,220 | \$15,212,220 | \$15,210,720 | \$15,210,720 |
| HOME | \$4,244,000 | \$4,062,670 | \$4,062,670 | \$4,062,670 |
| ESG | \$593,925 | \$579,310 | \$560,000 | \$560,000 |
| HOPWA | \$542,000 | \$542,000 | \$550,000 | \$530,000 |
| Consolidated Plan Budget Total | \$20,592,145 | \$20,396,200 | \$20,383,390 | \$20,363,390 |

The 2009/2010 Recommended Biennial Budget totals \$20,383,390 in 2009 and \$20,363,390 in 2010. The 2009 recommendation is a net decrease of \$12,810 from the 2008 Approved - Reconciliation Consolidated Plan Budget total of \$20,396,200. This net decrease includes a reduction of \$1,500 in estimated CDBG resources, no change in estimated HOME resources, a reduction of \$19,310 in estimated ESG resources, and an increase of \$8,000 in estimated HOPWA resources. Resource changes by grant from the 2008 Approved Consolidated Plan Budget are specified in Table 2 (Estimated Resources) on page 3.

The resources in the 2009/2010 Recommended Biennial Budget are based on estimated grant funding and locally generated resources such as program income, operating savings, and the reallocation (sunset) of prior year unused funding as follows:

- Due to the uncertainty of national elections, the estimated CDBG, HOME, and HOPWA grant award amounts for both 2009 and 2010 reflect no change from the 2008 actual award amounts;
- The estimated grant award amount for ESG is based on a 3% decline from the 2008 actual award amount;
- Estimated program income is based on an annualized projection of year-to-date receipts, adjusted for programmatic and organizational changes; and
- Estimated operating savings are based on the actual amounts from prior years.

Federal entitlement grant amounts are determined by a formula using several variables including census data, growth lag, and age of housing stock. As a result, these amounts will be affected by the final congressional appropriations for HUD's various programs for Federal FY 2009. If actual grant allocations are different than estimated resources, funding amounts for various programs in this budget will need to be reconciled. Program income (primarily consisting of loan repayments, sales of loan portfolios, sales of property, and reimbursements) is estimated based on prior year amounts as well as an annualized projection of year-to-date receipts. A report reconciling the 2009/2010 Approved Budget will be submitted to the Mayor and the City Council in early 2009 after final entitlement grant amounts are known and the actual amount of local resources, such as program income and operating savings, are determined. For Federal FY 2008, the actual funding

amounts were officially awarded in March of 2008. However, due to the election of a new President official award amounts for 2009 are not expected until June 2009. Tables 3A and 3B on pages 4 and 5 shows expenditures by category for 2009 and 2010. Specific program funding is shown in the Action Plan document beginning on page 18.

Table 2
Estimated Resources

| Grant | 2008 Budget Update | 2008 Estimated Actual | 2009 Estimate | 2010 Estimate |
|----------------------------------|-----------------------------------|--------------------------------------|--------------------------|--------------------------|
| CDBG | | | | |
| Entitlement Grant | \$13,012,400 | \$12,855,720 | \$12,855,720 | \$12,855,720 |
| Program Income | \$2,000,000 | \$2,271,500 | \$2,330,000 | \$2,330,000 |
| Operating Savings | <u>\$200,000</u> | <u>\$85,000</u> | <u>\$25,000</u> | <u>\$25,000</u> |
| Total | \$15,212,400 | \$15,212,220 | \$15,210,720 | \$15,210,720 |
| HOME | | | | |
| Entitlement Grant | \$3,942,300 | \$3,806,660 | \$3,806,660 | \$3,806,660 |
| ADDI | \$76,700 | \$31,010 | \$31,010 | \$31,010 |
| Program Income | <u>\$225,000</u> | <u>\$225,000</u> | <u>\$225,000</u> | <u>\$225,000</u> |
| Total | \$4,244,000 | \$4,062,670 | \$4,062,670 | \$4,062,670 |
| ESG | | | | |
| Entitlement Grant | \$592,604 | \$577,990 | \$560,000 | \$560,000 |
| Unallocated Prior-year resources | <u>\$1,321</u> | <u>\$1,320</u> | <u>\$0</u> | <u>\$0</u> |
| Total | \$593,925 | \$579,310 | \$560,000 | \$560,000 |
| HOPWA | | | | |
| Entitlement Grant | \$530,000 | \$530,000 | \$530,000 | \$530,000 |
| Unallocated Prior-year resources | <u>\$12,000</u> | <u>\$12,000</u> | <u>\$20,000</u> | <u>\$0</u> |
| Total | \$542,000 | \$542,000 | \$550,000 | \$530,000 |
| TOTAL | \$20,592,325 | \$20,396,200 | \$20,383,390 | \$20,363,390 |

In both 2009 and 2010 CDBG Budget resources total \$15,210,720, a net decrease of \$1,500 from the 2008 Approved Budget (See Table 2). This decrease from the 2008 Estimated Actual CDBG Budget assumes no change in the entitlement grant from the 2008 level, and includes an increase of \$58,500 in program income which partially offsets a \$60,000 decrease in estimated operating savings.

HOME Budget resources total \$4,062,670 in both 2009 and 2010. This represents no change from the 2008 Estimated Actual HOME Budget (See Table 2).

The 2009 and 2010 ESG Budget resources total \$560,000 each year, a decrease of \$19,310 from the 2008 Estimated Actual ESG budget of \$579,310 (See Table 2).

The HOPWA Budget resources total \$550,000 in 2009, an increase of \$8,000 from the 2008 Estimated Actual HOPWA Budget total of \$542,000. This increase includes \$20,000 in prior-year resources. In 2010 HOPWA Budget resources total \$530,000 (See Table 2).

Table 3A
2009 Expenditures by Category

| Major Expenditure Category | 2009 Recommended | | | | |
|---|---------------------|--------------------|------------------|------------------|---------------------|
| | CDBG | HOME | ESG | HOPWA | TOTAL |
| Housing Objectives | | | | | |
| Homeownership Housing Development Total | \$3,350,000 | \$1,365,000 | \$0 | \$0 | \$4,715,000 |
| Rental Housing Development Total | \$150,000 | \$1,620,970 | \$0 | \$0 | \$1,770,970 |
| Homeownership Supportive Services Total | \$0 | \$276,700 | \$0 | \$0 | \$276,700 |
| Renters Supportive Services Total | \$402,000 | \$0 | \$0 | \$0 | \$402,000 |
| Fair Housing Total | \$214,500 | \$0 | \$0 | \$0 | \$214,500 |
| TOTAL HOUSING DEVELOPMENT | \$4,116,500 | \$3,262,670 | \$0 | \$0 | \$7,379,170 |
| Economic Development | | | | | |
| Commercial and Industrial Development Total | \$1,025,000 | \$0 | \$0 | \$0 | \$1,025,000 |
| Industrial Site Redevelopment/SPUR Total | \$500,000 | \$0 | \$0 | \$0 | \$500,000 |
| Business Development Opportunities Total | \$1,423,000 | \$200,000 | \$0 | \$0 | \$1,623,000 |
| Job Training and Placement Total | \$1,550,000 | \$200,000 | \$0 | \$0 | \$1,750,000 |
| TOTAL ECONOMIC DEVELOPMENT | \$4,498,000 | \$400,000 | \$0 | \$0 | \$4,898,000 |
| Quality of Life | | | | | |
| Slum & Blight Elimination Total | \$2,412,760 | \$0 | \$0 | \$0 | \$2,412,760 |
| Health Services | \$600,000 | \$0 | \$0 | \$0 | \$600,000 |
| Services & Facility Improvements Total | \$0 | \$0 | \$0 | \$0 | \$0 |
| Citizen Safety Total | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL QUALITY OF LIFE | \$3,012,760 | \$0 | \$0 | \$0 | \$3,012,760 |
| Homeless Housing | | | | | |
| Homeless Shelters & Transitional Housing Support | | | | | |
| Homeless Shelters & Transitional Housing Total* | \$0 | \$0 | \$532,000 | \$0 | \$532,000 |
| TOTAL HOMELESS HOUSING | \$0 | \$0 | \$532,000 | \$0 | \$532,000 |
| Special Populations Housing | | | | | |
| Operating Support for HIV/AIDS Housing Total | \$0 | \$0 | \$0 | \$107,479 | \$107,479 |
| Supportive Services for Persons with HIV/AIDS Total | \$0 | \$0 | \$0 | \$264,221 | \$264,221 |
| Housing Assistance for Persons with HIV/AIDS Total | \$0 | \$0 | \$0 | \$161,800 | \$161,800 |
| TOTAL SPECIAL POPULATIONS HOUSING | \$0 | \$0 | \$0 | \$533,500 | \$533,500 |
| Planning, Administration & Debt Service | | | | | |
| Operating Budgets | \$3,052,970 | \$400,000 | \$28,000 | \$16,500 | \$3,497,470 |
| Section 108 Debt Service | \$530,490 | \$0 | \$0 | \$0 | \$530,490 |
| TOTAL PLANNING, ADMIN. & DEBT SERVICE | \$3,583,460 | \$400,000 | \$28,000 | \$16,500 | \$4,027,960 |
| TOTAL | \$15,210,720 | \$4,062,670 | \$560,000 | \$550,000 | \$20,383,390 |

*The Continuum of Care project is included in the Planning and Administration Appropriation in 2009 for the first time.

Table 3B
2010 Expenditures by Category

| Major Expenditure Category | 2010 Recommended | | | | TOTAL |
|---|---------------------|--------------------|------------------|------------------|---------------------|
| | CDBG | HOME | ESG* | HOPWA* | |
| Housing Objectives | | | | | |
| Homeownership Housing Development Total | \$3,350,000 | \$1,365,000 | \$0 | \$0 | \$4,715,000 |
| Rental Housing Development Total | \$150,000 | \$1,620,970 | \$0 | \$0 | \$1,770,970 |
| Homeownership Supportive Services Total | \$0 | \$276,700 | \$0 | \$0 | \$276,700 |
| Renters Supportive Services Total | \$402,000 | \$0 | \$0 | \$0 | \$402,000 |
| Fair Housing Total | \$214,500 | \$0 | \$0 | \$0 | \$214,500 |
| TOTAL HOUSING DEVELOPMENT | \$4,116,500 | \$3,262,670 | \$0 | \$0 | \$7,379,170 |
| Economic Development | | | | | |
| Commercial and Industrial Development Total | \$1,025,000 | \$0 | \$0 | \$0 | \$1,025,000 |
| Industrial Site Redevelopment/SPUR Total | \$500,000 | \$0 | \$0 | \$0 | \$500,000 |
| Business Development Opportunities Total | \$1,423,000 | \$200,000 | \$0 | \$0 | \$1,623,000 |
| Job Training and Placement Total | \$1,550,000 | \$200,000 | \$0 | \$0 | \$1,750,000 |
| TOTAL ECONOMIC DEVELOPMENT | \$4,498,000 | \$400,000 | \$0 | \$0 | \$4,898,000 |
| Quality of Life | | | | | |
| Slum & Blight Elimination Total | \$2,393,230 | \$0 | \$0 | \$0 | \$2,393,230 |
| Health Services | \$600,000 | \$0 | \$0 | \$0 | \$600,000 |
| Services & Facility Improvements Total | \$0 | \$0 | \$0 | \$0 | \$0 |
| Citizen Safety Total | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL QUALITY OF LIFE | \$2,993,230 | \$0 | \$0 | \$0 | \$2,993,230 |
| Homeless Housing* | | | | | |
| Homeless Shelters & Transitional Housing Support | | | | | |
| Homeless Shelters & Transitional Housing Total** | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL HOMELESS HOUSING | \$0 | \$0 | \$0 | \$0 | \$0 |
| Special Populations Housing* | | | | | |
| Operating Support for HIV/AIDS Housing Total | \$0 | \$0 | \$0 | \$0 | \$0 |
| Supportive Services for Persons with HIV/AIDS Total | \$0 | \$0 | \$0 | \$0 | \$0 |
| Housing Assistance for Persons with HIV/AIDS Total | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL SPECIAL POPULATIONS HOUSING | \$0 | \$0 | \$0 | \$0 | \$0 |
| Planning, Administration & Debt Service | | | | | |
| Operating Budgets | \$3,089,090 | \$400,000 | \$0 | \$0 | \$3,489,090 |
| Section 108 Debt Service | \$513,900 | \$0 | \$0 | \$0 | \$513,900 |
| TOTAL PLANNING, ADMIN. & DEBT SERVICE | \$3,602,990 | \$400,000 | \$0 | \$0 | \$4,002,990 |
| TOTAL | \$15,210,720 | \$4,062,670 | \$560,000 | \$530,000 | \$20,363,390 |

*ESG and HOPWA funding allocations are done annually. Specific 2010 Homeless Housing and Special Populations Housing funding is not included.

Consolidated Plan Program Limits and Regulations

The CDBG Program has statutory funding limitations that must be considered for funding recommendations. HUD requires that at least 70% of CDBG activities spent every year must meet the national objective of benefiting low- and moderate-income persons. Activities not directly benefiting low- and moderate-income persons must meet the national objective of eliminating slum and blighting conditions, and up to 30% of the CDBG grant amount can be budgeted for this purpose over the three year reporting period. Public service activities may comprise no more than 15% of the sum of the entitlement grant amount and prior year program income. The only exception to this rule is that new (not currently provided) public services provided by a Community Based Development Organization (CBDO) may be funded in approved Neighborhood Revitalization Strategy Areas (NRSA). Those expenditures do not count against the regulatory cap on public services. Planning and general administration activities are limited to 20% of the sum of the entitlement grant amount and current year program income. The other three Consolidated Plan grants have separate limits on administrative expenses as follows: HOME – 10% of grant amount and program income; ESG – 5% of grant amount; and HOPWA – 3% of grant amount. All activities are budgeted in compliance with these program caps.

Table 4 reflects the program limits and regulations as well as the City’s adherence to these requirements for the 2009/2010 Recommended Biennial Budget. The City will closely monitor the Public Services and Planning and Administration Caps throughout 2009, and if changes are necessary, they will be included in the reconciliation report. Table 5 provides a listing of the public service activities in the 2009/2010 Recommended Biennial Budget.

Table 4

Consolidated Plan Program Caps

| Program Cap | Limit | 2008 Approved Budget Update | 2009 Recommended | 2010 Recommended |
|-----------------------------|--------------|--|-----------------------------|-----------------------------|
| CDBG Low/Mod Income Benefit | 70% Min | 93.0% | 85.6% | 85.8% |
| CDBG Public Services | 15% Max | 14.0% | 15.1% | 15.0% |
| CDBG Planning & Admin | 20% Max | 19.9% | 20.1% | 20.3% |
| HOME Planning & Admin | 10% Max | 4.7% | 9.8% | 9.8% |
| ESG Planning & Admin | 5% Max | 5.0% | 5.0% | ** |
| HOPWA Planning & Admin | 3% Max | 2.9% | 3.0% | ** |

**The Continuum of Care and the HOPWA Advisory Committee did not make budget recommendations for 2010 during the Biennial Budget process. Both Committees make budget recommendations on a year-to-year basis.

Table 5.

2009/2010 Recommended Public Service Activities

| <i>CDBG funded Public Service Activities</i> | | | |
|--|--------------------|---------------------|---------------------|
| PROJECT NAME | Approved 2008 | Recommended 2009 | Recommended 2010 |
| Blueprint for Success* | \$500,000 | \$500,000 | \$500,000 |
| Cincycare Phase One Pilot | \$0 | \$600,000 | \$600,000 |
| Credit Union/Economic Education | \$83,000 | \$0 | \$0 |
| Drug Elimination Program | \$100,000 | \$0 | \$0 |
| EITC Outreach | \$8,000 | \$8,000 | \$8,000 |
| Emergency Mortgage Assistance | \$136,500 | \$143,000 | \$143,000 |
| Fair Housing Services | \$195,000 | \$214,500 | \$214,500 |
| Findlay Market Ambassadors | \$160,000 | \$0 | \$0 |
| Neighborhood Gardens | \$40,000 | \$0 | \$0 |
| Prison Reform Advocacy | \$35,000 | \$0 | \$0 |
| Section 8 Tenant Counseling & Plcmt | \$50,000 | \$55,000 | \$55,000 |
| SOAR | \$75,000 | \$0 | \$0 |
| Tenant Assistance | \$26,000 | \$26,000 | \$26,000 |
| Tenant Representation | \$170,000 | \$187,000 | \$187,000 |
| Youth Employment Programs | \$1,000,000 | \$1,050,000 | \$1,050,000 |
| SUB TOTAL | \$2,578,500 | \$2,783,500 | \$2,783,500 |
| <i>less exempt activities*</i> | <i>-\$500,000</i> | <i>-\$500,000</i> | <i>-\$500,000</i> |
| TOTAL | \$2,078,500 | \$2,283,500 | \$2,283,500 |
| Public Services Cap Amount (15.0%) | \$2,342,384 | \$2,269,100 | \$2,277,858 |
| Total as a % of budget | 13.3% | 15.1% | 15.0% |
| *Operated by CBDO in NRSA (not included in cap calculations) | | | |

Recommended Consolidated Plan Highlights

1. \$15.2 million in Community Development Block Grant (CDBG) Funding (see pages 12-14 for funding detail). The 2009 Recommended CDBG Budget totals \$15,210,720 based on \$12,855,720 in entitlement grant (2009 estimated grant), \$2,330,000 in program income, and \$25,000 in operating savings. The actual 2008 grant amount was \$12,855,720, a reduction of \$559,140 from the 2007 CDBG Grant. Due to the uncertainty of national elections and the Federal budget, estimated Consolidated Plan resources for the 2009/2010 Biennial Budget assume no change in the grant level for CDBG.

In 2009, the recommended budget includes \$4.1 million for housing programs, \$4.5 million for economic development programs, \$3.0 million for quality of life, and \$3.6 million for Planning and Administration. Many programs received continuation level funding. Some programs have increased allocations to account for project delivery costs incurred by the Department of Community Development. Examples of two such programs are Fair Housing Services and Tenant Representation. These programs are funded at a level of \$214,500 and \$187,000 respectively. It is important to note that funding these programs ensures the City meets its fair housing requirements set by HUD. Other programs with increased allocations to account for project delivery costs are as follows: Housing Maintenance Services, Emergency Mortgage Assistance, Section 8 Tenant Counseling and Placement, and Youth Employment Programs.

Two housing development programs received additional resources in the 2009/2010 CDBG Budget. The Strategic Housing Initiative Program funding increased from \$715,000 in 2008 to \$770,000 in 2009. Housing Development Property Holding Costs funding increased from \$50,000 in 2008 to \$100,000 in 2009. These increases were offset in part by a decrease in funding of \$38,000 for the Homeowner Rehab Loan Program. This decrease results from efficiencies achieved through contracting with a new loan servicing provider.

In 2009, funding for the Neighborhood Business District Improvement Program returned to its historical funding level of \$1,000,000. This made it possible for the City to fund the Strategic Program for Urban Redevelopment (SPUR) at a level of \$500,000 in both 2009 and 2010. In 2008 the City did not allocate resources for the SPUR program due to slum and blight cap limitations.

In 2009, the Neighborhood Capacity Building and Technical Assistance CDBG allocation was reduced by \$200,000. This CDBG funding decrease is offset by \$200,000 of HOME funding.

A total of \$600,000 in CDBG funding is allocated to support the Cincycare Phase One Pilot Program. The Cincycare Phase One Pilot Program is a public service activity. In order to comply with CDBG public services cap requirements, funding for the following programs was not recommended in the CDBG budget: Financial and Credit Union Services, Drug Elimination, Findlay Market Ambassadors, Homeowner Preservation Initiative, Neighborhood Gardens, Prison Reform Advocacy, and SOAR.

As noted above, the Findlay Market Ambassadors Program was not recommended for funding in 2009 or 2010 due to public service cap limitations. In addition to job training, this program provides valuable maintenance and safety services to Findlay Market. To make up for this loss and to provide for additional needs related to increased utility costs, the Corporation for Findlay Market Project was increased by \$185,000 to \$585,000.

The recommended budget increases funding for the Lead Hazard Testing Program from \$550,000 in 2008 to \$618,680 in both 2009 and 2010. This was done to meet the City's match requirement for the Health Department's Lead Hazard Control grant. Code Enforcement Relocation also received an increase in funding totaling \$10,000 due to an increase in demand for these services. Finally, the Hazard Abatement Program is recommended for funding at \$1,169,080. This is a \$344,080 increase over the 2008 funding level. This increase is possible because the Human Services Facility Renovations Program was not funded in 2009. The Human Services Facility Renovations Program was not recommended for funding in 2009 due to a backlog of projects in this program and the desire to align funding with the current priorities of the Human Services Policy.

The City's Planning and Administration costs total \$3.6 million in 2009, which includes \$2.0 million in operating support for departments, \$1.1 million for non-departmental accounts, and \$0.5 million in Section 108 Debt Service. In 2009 the Planning and Administration budget includes two changes from 2008. The City added \$20,000 in funding for Internal Audit who will assume the City's responsibility for monitoring A-133 Audits of grantees. Funding totaling \$85,000 for the Continuum of Care was included as part of the Department of Community Development's operating budget. The Continuum of Care is no longer listed as a separate planning and administration project.

There is one change from the 2009 CDBG Budget recommendations to the 2010 CDBG Budget recommendations. In order to account for increases in non-departmental accounts, funding for the Hazard Abatement Program is reduced by \$19,530.

2. \$4.1 million in HOME Investment Trust Fund resources (see page 15 for funding detail). The 2009 Recommended HOME Budget totals \$4,062,670 based on \$3,806,660 in entitlement grant (2009 estimated grant), \$225,000 in program income, and \$31,010 in American Dream Downpayment Initiative (ADDI) funding. The actual 2008 grant amount was \$3,806,660.

Funding for most HOME programs remained at the 2008 levels in the 2009 Recommended HOME Budget. The 2009 Recommended HOME Budget does include some changes from the 2008 Approved HOME Budget. There is a decrease of \$581,330 for the Rental Rehabilitation Program (RRP) due to limited HOME resources. The recommended budget includes a transfer of \$200,000 in funding for Community Housing Development Organizations (CHDOs) through the Neighborhood Capacity Building and Technical Assistance program from the CDBG grant to the HOME grant. Finally, an increase of \$200,000 was requested and is recommended from the HOME program for planning and administration. The Homeowner Rehab Loan Program, Tap/Permit Fee Assistance Program, American Dream Downpayment Assistance Program, and Blueprint for Success program are all funded at 2008 levels.

It is also important to note that the City funded a Tenant Based Rental Assistance Program in mid-2008 with prior-year HOME funding. No funding is allocated for this program in 2009 and 2010. A description of the program is included in the Action Plan document.

There are no changes from the 2009 HOME Budget recommendations to the 2010 HOME Budget recommendations.

3. \$560,000 in Emergency Shelter Grant (ESG) Funding (see page 16 for funding details). Recommended 2009 funding for both ESG projects is based on the recommendations provided by the Continuum of Care process. The 2009 Recommended ESG Budget totals \$560,000, which is a \$19,310 decrease from the 2008 Approved-Reconciliation Budget. Specific project funding amounts for 2010 are not included because the Continuum of Care process only makes project funding recommendations annually for the next program year. Funding for ESG Administration in 2009 is \$28,000, which is within the ESG regulatory limit of 5%.

4. \$550,000 in Housing Opportunities for Persons with AIDS (HOPWA) Funding (see page 16 for funding details). The City serves as the grantee for the eligible metropolitan statistical area (EMSA) that includes 12 counties in the tri-state region. Grant funds must be expended to benefit AIDS patients throughout the region. The HOPWA Advisory Committee makes project funding recommendations. The 2009 Recommended HOPWA budget totals \$550,000, which is a \$8,000 increase over the 2008 Approved Budget Update. Specific project funding amounts are not included for 2010 because the HOPWA Advisory Committee only makes funding recommendations annually for the next program year. Funding for HOPWA Administration in 2009 is \$16,500, which is within the HOPWA regulatory limit of 3%.

City Council Budget Policy Priorities

1. Dedicate \$980,000 to the Cincycare Phase One Pilot Program as described in Attachment B.

Recommendation: In Ordinance #352-2008, passed on October 15, 2008, City Council decreased the recommended CDBG funding to support the Cincycare Phase One Pilot Program to \$600,000. This is the level of funding included in the 2009/2010 Consolidated Plan Budget.

2. *Increase the amount of HOME funds used for lead abatement.*

Recommendation: Lead Abatement is a component of the Homeowner Rehab Loan Program and the Rental Rehabilitation Program. Funding for the Homeowner Rehab Loan Program was maintained at 2008 levels in the recommended budget and funding for the Rental Rehabilitation Program was decreased by \$581,330 in the 2009 recommended budget. However, there will continue to be considerable resources available through the City to be used for lead abatement. Currently there is a total of \$2.5 million in prior-year grant resources available in the Homeowner Rehab Loan Program and the Rental Rehabilitation Program project accounts. After the City makes its final payment for the Huntington Meadows Settlement in January, 2009 an additional \$3.95 million will become available, and a significant portion of these resources will be dedicated toward programs that abate lead. Additionally, the City has applied for and will receive \$3.0 million from HUD's Lead Hazard Control program. This funding will support the City's housing programs that abate lead. Finally, the City has received \$8.3 million in resources through HUD's Neighborhood Stabilization Program (NSP). Some of these resources will likely be allocated to activities that will involve the abatement of lead hazards.

3. *Continue funding to the Blue Print for Success program at current levels.*

Recommendation: The 2009 recommended budget includes \$500,000 in CDBG resources and \$200,000 in HOME resources for the Blue Print for Success program. This funds the program at current levels.

4. *Continue funding youth jobs at the \$1m level of 2008.*

Recommendation: The 2009 recommended budget includes \$1,050,000 in CDBG resources for the Youth Employment Program. The recommendation maintains 2008 funding for the program and includes project delivery expenses incurred by the Department of Community Development. The proposed uses of the Youth Employment Program funds are as follows:

- \$585,000 for Summer Youth Employment (to be bid).
- \$120,000 for Artworks,
- \$106,000 for Park's Summer Youth Employment Program,
- \$189,000 for Recreation's Summer Youth Employment Program.

5. *Stabilize neighborhood homeownership by supporting efforts to minimize the rising costs of foreclosure, including an increase in the City's emergency rescue funds to \$200,000.*

Recommendation: The 2009 recommended budget includes \$143,000 for the Emergency Mortgage Assistance Program. The recommendation maintains 2008 funding for the program and includes project delivery expenses incurred by the Department of Community Development. The Emergency Mortgage Assistance Program is a public service activity in the CDBG program. Due to the need to fund the Cincycare Phase One Pilot Program and other required HUD housing activities additional resources could not be allocated for this program.

program requests and made recommendations in coordinating City programs with service providers. Additionally the Human Services Advisory Committee (HSAC) reviewed requests for human services and human service facility renovations. On January 10, 2008, Vice-Mayor Crowley and Councilmember Bortz announced the formation of the City of Cincinnati Human Services Commission. The committee has recommended combining the HSAC and the CDAB to review all applications for Human Services funding, both from the general fund and CDBG funds. The new committee is currently being selected by the Mayor and was not available to make recommendations for the 2009/2010 Consolidated Plan Budget.

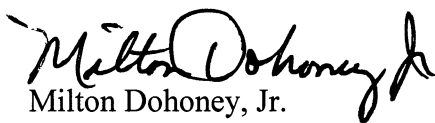
Funding requests for neighborhood business district improvements were reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for homeless services were reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs were reviewed by the HOPWA Advisory Committee.

Public notice of the Public Hearing for all HUD funded programs has run in several publications including a paid advertisement in the October 1, 2008, Cincinnati Enquirer. Notice was mailed or e-mailed to the 52 Community Councils and run in the City Bulletin on October 7, 2008, as well. The Requested Budget has been posted on the City's web site since September 23, 2008. The City held a public hearing on October 9, 2008, to receive public comments on the 2009/2010 Consolidated Plan Requested Budget. Printed copies of the Requested Budget were made available at this meeting and at the Office of Budget and Evaluation. Comments were made at that meeting and additional ones have been received since then. All comments are being considered and a response provided.

Conclusion

I look forward to working with you, the City Council, and with our Citizens as we deliberate these recommendations and finalize a budget that meets the goals and objectives of the 2005-2009 Consolidated Plan.

Respectfully submitted,



Milton Dohoney, Jr.
City Manager

Community Development Block Grant (CDBG) by Goal and Objective

| | 2008 Budget Update | 2009 Recommended Budget | 2010 Recommended Budget | Pg* No. |
|--|-----------------------|----------------------------|----------------------------|------------|
| Housing Objectives | | | | |
| Homeownership Housing Development | | | | |
| Strategic Housing Initiatives Program | \$715,000 | \$770,000 | \$770,000 | 18 |
| Homeowner Rehab Loan Program | \$500,000 | \$462,000 | \$462,000 | 19 |
| Housing Maintenance Services | \$1,800,000 | \$1,870,000 | \$1,870,000 | 20 |
| Emergency Mortgage Assistance | \$136,500 | \$143,000 | \$143,000 | 21 |
| Homeowner Preservation Initiative | \$100,000 | \$0 | \$0 | 21 |
| Property Holding Costs | \$50,000 | \$100,000 | \$100,000 | 22 |
| Section 108/Float Loan Delivery | \$5,000 | \$5,000 | \$5,000 | 22 |
| Homeownership Total | \$3,306,500 | \$3,350,000 | \$3,350,000 | |
| Rental Housing Development | | | | |
| Rental Rehabilitation Program | \$150,000 | \$150,000 | \$150,000 | 22 |
| Rental Housing Total | \$150,000 | \$150,000 | \$150,000 | 23 |
| Renters Supportive Services | | | | |
| Tenant Assistance | \$26,000 | \$26,000 | \$26,000 | 24 |
| Code Enforcement Relocation | \$124,000 | \$134,000 | \$134,000 | 24 |
| Tenant Representation | \$170,000 | \$187,000 | \$187,000 | 25 |
| Section 8 Tenant Counseling and Placement | \$50,000 | \$55,000 | \$55,000 | 26 |
| Renters Supportive Services Total | \$370,000 | \$402,000 | \$402,000 | |
| Promote Fair Housing | | | | |
| Fair Housing Services | \$195,000 | \$214,500 | \$214,500 | 27 |
| Fair Housing Total | \$195,000 | \$214,500 | \$214,500 | 27 |
| <i>TOTAL HOUSING DEVELOPMENT</i> | \$4,021,500 | \$4,116,500 | \$4,116,500 | |
| Other Community Needs | | | | |
| Economic Development | | | | |
| Promote Commercial and Industrial Development/Redevelopment | | | | |
| NBD Improvement Program | \$1,500,000 | \$1,000,000 | \$1,000,000 | 28 |
| NBD Property Holding Costs | \$25,000 | \$25,000 | \$25,000 | 28 |
| Commercial and Industrial Development Total | \$1,525,000 | \$1,025,000 | \$1,025,000 | |
| Industrial Site Redevelopment/SPUR | | | | |
| Strategic Program for Urban Redevelopment/GO Cincinnati | \$0 | \$500,000 | \$500,000 | 29 |
| Industrial Site Redevelopment/SPUR Total | \$0 | \$500,000 | \$500,000 | |
| Promote Business Development Opportunities | | | | |
| Small Business Services & Technical Assistance | \$300,000 | \$300,000 | \$300,000 | 30 |
| Small Business Loan Fund (CSBLF) | \$200,000 | \$200,000 | \$200,000 | 31 |
| Corporation for Findlay Market (CFFM) | \$400,000 | \$585,000 | \$585,000 | 31 |
| Financial & Credit Union Services | \$83,000 | \$0 | \$0 | 31 |
| Earned Income Tax Credit Outreach and Financial Literacy | \$8,000 | \$8,000 | \$8,000 | 32 |
| Neighborhood Capacity Building & Technical Assistance | \$525,000 | \$330,000 | \$330,000 | 32 |
| Business Development Opportunities Total | \$1,516,000 | \$1,423,000 | \$1,423,000 | |

| | | | | |
|---|---------------------|---------------------|---------------------|----|
| Job Training, Placement Services, and Employment Opportunities | | | | 33 |
| Blueprint for Success | \$500,000 | \$500,000 | \$500,000 | 34 |
| Findlay Market Ambassadors Program | \$160,000 | \$0 | \$0 | 34 |
| Youth Employment Programs | \$1,000,000 | \$1,050,000 | \$1,050,000 | 35 |
| Prison Reform Advocacy Program | \$35,000 | \$0 | \$0 | 36 |
| SOAR/Urban League | \$75,000 | \$0 | \$0 | 36 |
| Job Training and Placement Total | \$1,770,000 | \$1,550,000 | \$1,550,000 | |
| <i>TOTAL ECONOMIC DEVELOPMENT</i> | \$4,811,000 | \$4,498,000 | \$4,498,000 | |
| Quality of Life | | | | 36 |
| Slum & Blight Elimination | | | | 36 |
| Concentrated Code Enforcement | \$525,000 | \$525,000 | \$525,000 | 37 |
| Hazard Abatement Program | \$825,000 | \$1,169,080 | \$1,149,550 | 38 |
| Neighborhood Gardens | \$40,000 | \$0 | \$0 | 38 |
| Millcreek Greenway Restoration | \$85,000 | \$100,000 | \$100,000 | 39 |
| Lead Hazard Testing Program | \$550,000 | \$618,680 | \$618,680 | 39 |
| Slum & Blight Elimination Total | \$2,025,000 | \$2,412,760 | \$2,393,230 | |
| Health Services | | | | |
| Cyncycare Phase One Pilot | \$0 | \$600,000 | \$600,000 | 40 |
| Health Services Total | \$0 | \$600,000 | \$600,000 | 40 |
| Service Facility Improvements | | | | 40 |
| Human Service Facility Renovations | \$669,940 | \$0 | \$0 | 41 |
| Service Facility Improvements Total | \$669,940 | \$0 | \$0 | |
| Citizen Safety | | | | 41 |
| Drug Elimination Program | \$100,000 | \$0 | \$0 | 42 |
| Citizen Safety Total | \$100,000 | \$0 | \$0 | |
| <i>TOTAL QUALITY OF LIFE</i> | \$2,794,940 | \$3,012,760 | \$2,993,230 | |
| Homeless Housing | | | | |
| Continuum of Care Administration** | \$85,000 | \$0 | \$0 | |
| <i>TOTAL HOMELESS HOUSING</i> | \$85,000 | \$0 | \$0 | |
| <i>PROJECTS TOTAL</i> | \$11,712,440 | \$11,627,260 | \$11,607,730 | |

Planning, Administration & Debt Service

| | | | |
|--|---------------------|---------------------|---------------------|
| Law | \$235,900 | \$237,310 | \$237,310 |
| Budget & Evaluation | \$227,600 | \$227,600 | \$227,600 |
| Accounts & Audits | \$85,000 | \$86,560 | \$86,560 |
| Treasury | \$78,690 | \$78,420 | \$78,420 |
| Internal Audit | \$0 | \$20,000 | \$20,000 |
| Purchasing/Office of the City Manager | \$53,000 | \$53,600 | \$53,600 |
| Economic Development | \$0 | \$46,510 | \$46,510 |
| Community Development | \$790,770 | \$791,700 | \$791,700 |
| City Planning | \$438,860 | \$447,920 | \$447,920 |
| <i>Personnel and Non-Personnel Operating</i> | \$1,909,820 | \$1,989,620 | \$1,989,620 |
| City Pensions | \$286,550 | \$349,810 | \$365,400 |
| Hospital Care | \$165,980 | \$177,330 | \$182,469 |
| AFSCME Dental & Vision Care | \$1,530 | \$770 | \$792 |
| Mgmt. Dental & Vision Care | \$24,350 | \$26,120 | \$26,877 |
| Medicare Tax | \$15,970 | \$16,880 | \$17,369 |
| Public Employees Assistance | \$1,470 | \$1,750 | \$1,800 |
| Workers' Comp Insurance | \$12,000 | \$17,500 | \$18,010 |
| State Unemployment Compensation | \$560 | \$560 | \$580 |
| Life Insurance | \$3,390 | \$3,530 | \$3,632 |
| Audit & Examiner's Fees | \$5,600 | \$5,600 | \$5,600 |
| Indirect Costs | \$450,000 | \$463,500 | \$476,940 |
| Lump Sum Payment | | | |
| Special Investigations/Studies | \$58,320 | \$0 | \$0 |
| <i>Non-departmental Accounts</i> | \$1,025,720 | \$1,063,350 | \$1,099,470 |
| <i>Section 108 Debt Service</i> | \$564,240 | \$530,490 | \$513,900 |
| TOTAL PLANNING AND ADMINISTRATION | \$3,499,780 | \$3,583,460 | \$3,602,990 |
| TOTAL CDBG BUDGET | \$15,212,220 | \$15,210,720 | \$15,210,720 |

HOME Investment Partnerships by Goal and Objective

| | 2008 Budget Update | 2009 Recommended | 2010 Recommended | Pg* No. |
|---|-----------------------|---------------------|---------------------|------------|
| Housing Objectives | | | | 18 |
| Homeownership Housing Development | | | | 18 |
| Homeowner Rehab Loan Program | \$1,200,000 | \$1,200,000 | \$1,200,000 | 19 |
| Tap/Permit Fee Assistance Program (TAP) | \$165,000 | \$165,000 | \$165,000 | 20 |
| Homeownership Total | \$1,365,000 | \$1,365,000 | \$1,365,000 | |
| Rental Housing Development | | | | 22 |
| Rental Rehab Program | \$2,202,300 | \$1,620,970 | \$1,620,970 | 23 |
| Rental Housing Total | \$2,202,300 | \$1,620,970 | \$1,620,970 | |
| Homeownership Supportive Services | | | | 23 |
| American Dream Downpayment Initiative (ADDI) | \$276,700 | \$276,700 | \$276,700 | 24 |
| Homeownership Supportive Services Total | \$276,700 | \$276,700 | \$276,700 | |
| Renters Supportive Services | | | | 24 |
| Tenant Based Rental Assistance (TBRA)** | \$0 | \$0 | \$0 | 26 |
| Renters Supportive Services Total | \$0 | \$0 | \$0 | |
| <i>TOTAL HOUSING DEVELOPMENT</i> | \$3,844,000 | \$3,262,670 | \$3,262,670 | |
| Other Community Needs | | | | 27 |
| Economic Development | | | | 30 |
| Promote Business Development Opportunities | | | | |
| Neighborhood Capacity Building & Technical Assistance | \$0 | \$200,000 | \$200,000 | 32 |
| Promote Business Development Opportunities Total | \$0 | \$200,000 | \$200,000 | |
| Job Training, Placement Services, and Employment Opportunities | | | | 33 |
| Blueprint for Success | \$200,000 | \$200,000 | \$200,000 | 34 |
| Job Training and Placement Total | \$200,000 | \$200,000 | \$200,000 | |
| <i>TOTAL ECONOMIC DEVELOPMENT</i> | \$200,000 | \$400,000 | \$400,000 | |
| Planning, Administration & Debt Service | \$200,000 | \$400,000 | \$400,000 | |
| TOTAL HOME | \$4,244,000 | \$4,062,670 | \$4,062,670 | |

Emergency Shelter Grant (ESG) by Goal and Objective

| | 2008 Budget Update | 2009 Recommended | 2010 Recommended | Pg* No. |
|---|-----------------------|---------------------|---------------------|------------|
| Homeless Housing | | | | 43 |
| Homeless Shelters & Transitional Housing Support | | | | 43 |
| Bethany House | \$67,330 | \$64,000 | \$0 | 44 |
| Caracole House | \$19,655 | \$16,500 | \$0 | 44 |
| Cincinnati Center for Respite Care | \$21,500 | \$21,000 | \$0 | 44 |
| Interfaith Hospitality Network | \$31,000 | \$27,500 | \$0 | 45 |
| Lighthouse Youth Crisis Center | \$48,920 | \$51,500 | \$0 | 45 |
| Lighthouse Youth Transitional Housing | \$16,170 | \$0 | \$0 | 46 |
| Mercy Franciscan/St. John's Temporary Housing | \$31,280 | \$32,500 | \$0 | 46 |
| Mercy Franciscan/St. John's Expanded Temp Housing | \$50,000 | \$50,500 | \$0 | 46 |
| Salvation Army Emergency Shelter | \$13,000 | \$15,000 | \$0 | 47 |
| Shelterhouse/Drop Inn Center | \$236,440 | \$227,000 | \$0 | 47 |
| YWCA Battered Women's Shelter | \$29,000 | \$26,500 | \$0 | 48 |
| Homeless Shelters & Transitional Housing Support Total | \$564,295 | \$532,000 | \$0 | |
| <i>TOTAL HOMELESS HOUSING</i> | \$564,295 | \$532,000 | \$0 | |
| Planning, Administration & Debt Service | \$29,630 | \$28,000 | \$0 | |
| TOTAL ESG | \$593,925 | \$560,000 | \$560,000 | |

Housing Opportunities for Persons with AIDS (HOPWA) by Goal and Objective

| | 2008 Budget Update | 2009 Recommended | 2010 Recommended | |
|--|-----------------------|---------------------|---------------------|----|
| Special Populations Housing | | | | 48 |
| Operating Support for HIV/AIDS Housing Facilities | | | | 48 |
| Caracole House | \$71,690 | \$107,479 | \$0 | 48 |
| Operating Support for HIV/AIDS Housing Facilities Total | \$71,690 | \$107,479 | \$0 | |
| Supportive Services for Persons with HIV/AIDS | | | | 49 |
| STOP AIDS Case Management | \$154,696 | \$141,173 | \$0 | 49 |
| Caracole House Shelter Plus Services | \$130,310 | \$94,521 | \$0 | 49 |
| Cincinnati Center for Respite Care | \$20,000 | \$28,527 | \$0 | 50 |
| Supportive Services for Persons with HIV/AIDS Total | \$305,006 | \$264,221 | \$0 | |
| Housing Assistance for Persons with HIV/AIDS | | | | 50 |
| STOP AIDS Short-Term Housing Assistance | \$70,000 | \$74,900 | \$0 | 51 |
| Northern Ky. Independent Health District | \$79,404 | \$86,900 | \$0 | 51 |
| Housing Assistance for Persons with HIV/AIDS Total | \$149,404 | \$161,800 | \$0 | |
| <i>TOTAL SPECIAL POPULATIONS HOUSING</i> | \$526,100 | \$533,500 | \$0 | |
| Planning, Administration & Debt Service | \$15,900 | \$16,500 | \$0 | |
| TOTAL HOPWA | \$542,000 | \$550,000 | \$530,000 | |

Consolidated Plan by Objective and Program Descriptions

This section is the budget document format to be submitted to the U.S. Department of Housing and Urban Development (HUD) as the City's 2009 Consolidated Plan/Action Plan.

2009 is the fifth year of the City's 2005-2009 Consolidated Plan. In this section, projects and programs are organized by the Five-Year Consolidated Plan objectives. Under each Consolidated Plan objective are tables and narrative descriptions of the various programs designed to meet the five-year goals outlined in the Consolidated Plan. These tables include accomplishment data from 2005-2007 as well as the 2009 goals. Accomplishment data for the 2008 program year will be included in the Consolidated Annual Performance Evaluation Report (CAPER) that will be submitted to HUD by the end of March 2009. This report will be available for public review. To view proposed 2008 program goals by Consolidated Plan objective, please see the 2008 Recommended Budget Update, which can be found in the City's web site at this link: <http://www.cincinnati-oh.gov/cmgr/pages/-12848-/>.

For the benefit of the reader, a cross-reference alphabetical table of contents is provided on page 52. It lists each program alphabetically and allows the reader to easily find programs under the Consolidated Plan objectives.

**City of Cincinnati
2009/2010 Biennial Budget
Action Plan
Goals and Objectives**

Vision Statement: Significant improvements to the quality of life in Cincinnati will be made by strategically addressing the specific needs of each neighborhood. By creating a diverse and affordable housing stock, reducing crime and blight, and providing economic development opportunities in neighborhoods, Cincinnati will be a more vibrant, livable city.

Overall Development Goal: Develop and support comprehensive efforts to revitalize neighborhoods while expanding economic opportunities and reducing blight. Development and support should strategically target 1) parts of the community that demonstrate the best chance for significant change, and 2) neighborhoods that have experienced an increase in the number of persons in poverty and vacant housing units and a decrease in the number of families and owner-occupied housing units.

Housing

Housing Goal 1: Develop and maintain new and rehabilitated homeownership and rental units for a variety of income levels.

Activities in support of this goal may include but are not limited to: homeownership, rental and mixed housing development and redevelopment; home repair grants; mixed-income, moderate and low and very low-income housing development; infrastructure improvements; housing maintenance services; tax/permit fee assistance; technical assistance and support for Community Development Corporations (CDCs) developing housing; mixed-use commercial / office / residential development; and project market studies.

Housing Objective 1: Promote sustained and increased homeownership through new construction and renovation of housing units. New and renovated units should be focused in neighborhoods with homeownership rates at or below the City's average homeownership rate where the existing inventory of housing stock and/or available land supports development and/or redevelopment for homeownership units.

Activity
Number of Homeownership Units

Five-Year Goal
8,190

| Program | Indicator | '05-'07 Actual | 2009 Goal |
|---|---------------------|---------------------------|----------------------|
| Strategic Housing Initiatives Program (Homeowner) | Housing Units | 25 | 30 |
| Homeowner Rehab Loans & Lead Abatement | Housing Units | 53 | 14 |
| Housing Maintenance Services | Housing Units | 3,836 | 1,232 |
| Emergency Mortgage Assistance | Housing Units | 112 | 50 |
| Homeowner Preservation Initiative | Households | N.A. | 0 |
| Tap/Permit Fee Assistance Program | Housing Units | 36 | 15 |
| Totals | H.Units/H.H. | 4,062/N.A. | 1,341/0 |

| <i>Program Description</i> | | <i>Approved 2008</i> | <i>Recommended 2009</i> | <i>Recommended 2010</i> |
|--|------|--------------------------|-----------------------------|-----------------------------|
| Strategic Housing Initiatives Program (SHIP) Homeownership | CDBG | \$715,000 | \$770,000 | \$770,000 |

| <i>Objective</i> | | <i>HUD Performance Measures Goals</i> | | <i>Outcome</i> | |
|-------------------------------------|--|---------------------------------------|-------------------------------------|--------------------------|----------------------|
| <input type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input checked="" type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Sustainability</i> | <input type="checkbox"/> | |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | | | | |

Funding for this project would provide for targeted investments in housing projects consisting of at least four housing units throughout the City's neighborhoods with a primary emphasis on homeownership opportunities.

| <i>Program Description</i> | | <i>Approved 2008</i> | <i>Recommended 2009</i> | <i>Recommended 2010</i> |
|------------------------------|------|--------------------------|-----------------------------|-----------------------------|
| Homeowner Rehab Loan Program | CDBG | \$500,000 | \$462,000 | \$462,000 |
| | HOME | \$1,200,000 | \$1,200,000 | \$1,200,000 |

| <i>Objective</i> | | <i>HUD Performance Measures Goals</i> | | <i>Outcome</i> | |
|-------------------------------------|--|---------------------------------------|-------------------------------------|-------------------------------------|----------------------|
| <input type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | <i>Availability / Accessibility</i> | <input checked="" type="checkbox"/> | <i>Affordability</i> |
| <input checked="" type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Sustainability</i> | <input type="checkbox"/> | |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | | | | |

The Homeowner Rehab Loan program (HRLP) provides low-interest and deferred loans and lead grants to low and moderate-income homeowners to correct building code violations; improve accessibility; enhance emergency conservation; and stabilize safe, sanitary housing citywide. The program is currently undergoing a transition and the City does not currently know the provider it plans to contract with to implement this program.

| <i>Program Description</i> | | <i>Approved 2008</i> | <i>Recommended 2009</i> | <i>Recommended 2010</i> |
|------------------------------|------|--------------------------|-----------------------------|-----------------------------|
| Housing Maintenance Services | CDBG | \$1,800,000 | \$1,870,000 | \$1,870,000 |

| <i>HUD Performance Measures Goals</i> | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>Objective</i> | | <i>Outcome</i> | |
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

The Housing Maintenance Services program provides grants for emergency and critical repairs to very low-income homeowners (below 50% of area median family income), most of whom are elderly. Emergency Services are limited to two emergencies per household per year, with a third emergency on a case-by-case basis. There are three (3) classifications of repairs provided.

Emergency Repairs. Eligible clients may receive one uncertified Emergency Repair a year. The average cost of an Emergency Repair is anticipated to be \$650, with the allowable maximum estimated cost without City approval of \$2,500. Services will be limited to two emergencies per household per year. The need for third emergencies in exceptional cases must be documented in writing and reported to the City prior to completion of assistance.

Immediate Repairs. This program addresses repairs of an emergency nature that exceed the \$2,500 limit. Generally, Immediate Repairs are expensive emergency repairs with the same need for immediate attention. The average cost of an Immediate Repair is anticipated to be \$3,300, with the allowable estimated cost without City approval of \$5,000. Services will be limited to one Immediate Repair per year, unless approval is provided by the Department of Community Development (DCD) contract manager.

Critical Repairs. The program will respond to the critical home repair needs of eligible homeowners. It is not the purpose of the program to respond to all home repair needs of the homeowner, but only repairs critical to the safety of the client and the integrity of the home. The allowable maximum expense in this program without City approval is \$10,000.

| <i>Program Description</i> | | <i>Approved 2008</i> | <i>Recommended 2009</i> | <i>Recommended 2010</i> |
|-----------------------------------|------|--------------------------|-----------------------------|-----------------------------|
| Tap/Permit Fee Assistance Program | HOME | \$165,000 | \$165,000 | \$165,000 |

| <i>HUD Performance Measures Goals</i> | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>Objective</i> | | <i>Outcome</i> | |
| <input type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input checked="" type="checkbox"/> | <i>Provide decent affordable housing</i> | <input checked="" type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

The Tap/Permit Fee Assistance program is designed to reimburse Habitat for Humanity for utility tap fees, building permit fees, water and sewer permit fees, and remote meter fees related to the construction of eligible new single-family dwellings and some rehabilitation of

existing properties. These units are intended for sale to and occupancy by low- to moderate-income households. Additionally, Habitat for Humanity may be reimbursed for construction modifications that enable the units to blend with the existing neighborhood styles and context.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|-------------------------------|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Emergency Mortgage Assistance | CDBG | \$136,500 | \$143,000 | \$143,000 |

HUD Performance Measures Goals

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input checked="" type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

The Emergency Mortgage Assistance program provides up to three months of mortgage payments for low-income City of Cincinnati homeowners facing foreclosure due to job loss, illness, death of the primary wage earner, or other circumstances beyond their control. Homeowners may receive this assistance to bring their loan current if they have reestablished an income stream to continue future mortgage payments. All clients in mortgage trouble receive in-depth foreclosure prevention counseling, a case management approach used to identify the service needs of clients and link them with other social service agencies.

Those receiving Emergency Mortgage Assistance grants/loans remain safely housed in their own homes, their children remain in school, and there is a reduction of the community need for family emergency shelter beds. To be eligible, households must be below 80% Area Median Income (AMI). Each qualifying household is eligible for up to \$2,500.00.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|-----------------------------------|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Homeowner Preservation Initiative | CDBG | \$100,000 | \$0 | \$0 |

HUD Performance Measures Goals

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input checked="" type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

This project provides one-on-one counseling for up to 198 Cincinnati residents who are in danger of losing their homes to foreclosure. The goal is to save at least 69 homes from foreclosure. The counseling is provided by Working In Neighborhoods and several other HUD certified housing counseling agencies.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|----------------------------|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Property Holding Costs | CDBG | \$50,000 | \$100,000 | \$100,000 |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|--|
| <input type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input checked="" type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

This project account would provide property maintenance for City-owned property held for redevelopment by the Department of Community Development. Funding would be used for building security, maintenance, grass and weed control, utility bills, and other costs associated with temporarily holding property for development.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|---------------------------------|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Section 108/Float Loan Delivery | CDBG | \$5,000 | \$5,000 | \$5,000 |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|--|
| <input checked="" type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

This project would continue funding for staff costs, permits, inspections, and other delivery funding associated with implementing Section 108 loan and float loan projects.

Housing Objective 2: Develop rental units for persons of low and very low-incomes in a manner that is consistent with City policy. Redevelopment should be focused in neighborhoods with significant residential populations, those that previously had significant residential populations but have experienced an increase in vacant units, or those within neighborhood business districts to create stronger mixed-use districts. Rental units are encouraged to be developed in conjunction with new homeownership units to create sustainable mixed-income communities.

| | |
|------------------------|-----------------------|
| <u>Activity</u> | <u>Five-Year Goal</u> |
| Number of Rental Units | 984 |

| Program | Indicator | '05 -'07 | 2009 |
|-------------------------------|------------------|-----------------|-------------|
| | | Actual | Goal |
| Rental Rehabilitation Program | Housing Units | 119 | 150 |

| <i>Program Description</i> | | <i>Approved 2008</i> | <i>Recommended 2009</i> | <i>Recommended 2010</i> |
|-------------------------------|------|--------------------------|-----------------------------|-----------------------------|
| Rental Rehabilitation Program | CDBG | \$150,000 | \$150,000 | \$150,000 |
| | HOME | \$2,202,300 | \$1,620,970 | \$1,620,970 |

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input checked="" type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

The purpose of the Rental Rehabilitation Program is to increase the number of renovated rental housing units available to low-income families. Owners of housing units may receive up to 50% of the cost of rehabilitating the housing units in the form of a deferred, forgivable loan as long as the housing unit remains available to low-income families for at least five years.

Housing Goal 2: Provide supportive services to help moderate, low and very low-income persons find and maintain high-quality rental and homeownership units.

Activities in support of this goal may include but are not limited to: fair housing services, legal assistance, housing counseling, code related relocation assistance, assistance in making the transition to homeownership, down payment assistance, and home maintenance training programs.

Housing Objective 3: Assist low- and moderate-income renters make the transition to homeownership and successfully retain ownership of their homes. Services should be focused in neighborhoods that have seen more dramatic decreases in owner-occupied units or have housing stock most appropriate for first-time homeowners.

| <u>Activity</u> | <u>Five-Year Goal</u> |
|---|-----------------------|
| Number of Households Receiving Assistance | 100 |

| Program | Indicator | '05 – '07 | 2009 |
|--|------------------|------------------|-------------|
| | | Actual | Goal |
| American Dream Downpayment Initiative (ADDI) | Households | 99 | 40 |

| | | | | |
|--|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| American Dream Downpayment Initiative (ADDI) | HOME | \$276,700 | \$276,700 | \$276,700 |

| | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>HUD Performance Measures Goals</i> | | | |
| Objective | | Outcome | |
| <input type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input checked="" type="checkbox"/> | <i>Provide decent affordable housing</i> | <input checked="" type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

The American Dream Downpayment Initiative was signed into law on December 16, 2003. ADDI funds are to be used for downpayment assistance towards the purchase of single family housing by low-income families who are first-time homebuyers. Eligible project costs include acquisition costs and related reasonable and necessary soft costs.

Housing Objective 4: Provide assistance to low and very low-income persons in finding and retaining high-quality affordable rental units.

| | |
|--|-----------------------|
| <u>Activity</u> | <u>Five-Year Goal</u> |
| Number of Persons Receiving Assistance | 24,550 |

| Program | Indicator | '05 - '07 Actual | 2009 Goal |
|---|------------------|-----------------------------|----------------------|
| Tenant Assistance | People | 11,740 | 4,000 |
| Code Enforcement Relocation | Households | 686 | 300 |
| Tenant Representation | People | 2,922 | 1,000 |
| Section 8 Tenant Counseling and Placement | People | 250 | 40 |
| Tenant Based Rental Assistance | Households | N.A. | 85 |
| Totals | Ppl./H.H. | 14,912/686 | 5,040/385 |

| | | | | |
|----------------------------|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Tenant Assistance | CDBG | \$26,000 | \$26,000 | \$26,000 |

| | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>HUD Performance Measures Goals</i> | | | |
| Objective | | Outcome | |
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

Each year, approximately 3,000 to 4,000 persons contact the Relocation Services Office requesting assistance in finding housing or seeking information about the various types of housing available. These persons are counseled on how and where to find housing. They are also provided with a list of housing managers and specific referrals may be given.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|-----------------------------|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Code Enforcement Relocation | CDBG | \$124,000 | \$134,000 | \$134,000 |

HUD Performance Measures Goals

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

The Code Enforcement Relocation project allows the Relocation Services Office to pay the first month's rent or security deposit for persons moving to decent, safe and sanitary housing who have been displaced by code enforcement and/or the hazards of lead paint. Relocation staff take applications from low-income persons for subsidized housing and provide vacancy lists and management company lists to clients. The City assists approximately 150-250 displaced families/persons per year. Qualified participants receive up to \$650 for rental assistance and moving costs. In addition, low/moderate income clients receive guidance and housing referrals for securing affordable housing and subsidized housing.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|----------------------------|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Tenant Representation | CDBG | \$187,000 | \$187,000 | \$187,000 |

HUD Performance Measures Goals

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input checked="" type="checkbox"/> | <i>Sustainability</i> |

The Tenant Representation project administered by the Legal Aid Society provides legal representation for low and moderate-income tenants in the City of Cincinnati. The Tenant Representation project prevents homelessness by stopping unlawful evictions, corrects illegal lockouts and utility shutoffs, and requires landlords to complete repairs to make rental units decent, safe, and sanitary. The project also prevents retaliation against tenants who ask the City Building and Health Departments to inspect for code violations.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|---|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Section 8 Tenant Counseling and Placement | CDBG | \$50,000 | \$55,000 | \$55,000 |

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input checked="" type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

This program provides placement and transportation services to Section 8 voucher holders to assist them in securing affordable housing in low poverty neighborhoods outside of the City of Cincinnati. The program is currently managed for the City by Housing Opportunities Made Equal (H.O.M.E.), an Ohio nonprofit 501C (3) Corporation. In addition to the services mentioned above, H.O.M.E. also provides an outreach component to potential landlords.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|---------------------------------|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Tenant Based Rental Assistance* | HOME | \$0 | \$0 | \$0 |

**This project was funded at \$1,500,000 in mid-2008 with various HOME project account resources from prior years. The 2008 funding is anticipated to support the project into 2010.*

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input checked="" type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

The Hamilton County Department of Community Development will operate and provide Tenant Based Rental Assistance (TBRA) to eligible households within the City of Cincinnati. The TBRA will cover a portion of the household rent payment for a minimum of 85 client households each year.

Housing Objective 5: Promote fair housing.

Activity Five-Year Goal
 Number of People Receiving Assistance 7,000

| Program | Indicator | '05 – '07 Actual | 2009 Goal |
|-----------------------|------------------|-----------------------------|----------------------|
| Fair Housing Services | People | 4,090 | 1,200 |

| <i>Program Description</i> | | <i>Approved 2008</i> | <i>Recommended 2009</i> | <i>Recommended 2010</i> |
|----------------------------|------|--------------------------|-----------------------------|-----------------------------|
| Fair Housing Services | CDBG | \$195,000 | \$214,500 | \$214,500 |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|--|---|
| <input type="checkbox"/> <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> <i>Availability / Accessibility</i> |
| <input checked="" type="checkbox"/> <i>Provide decent affordable housing</i> | <input type="checkbox"/> <i>Affordability</i> |
| <input type="checkbox"/> <i>Create economic opportunities</i> | <input type="checkbox"/> <i>Sustainability</i> |

The City contracts with Housing Opportunities Made Equal (H.O.M.E.) to promote equal housing opportunities for all home seekers regardless of race, sex, color, nationality, religion, handicap, or familial status and to reduce unlawful discrimination in housing and increase integration throughout Cincinnati's neighborhoods. The program does complaint intake, investigation, counseling, and files legal complaints against persons, firms, or organizations suspected of discrimination in housing. The program serves those classes of people protected by the Federal Fair Housing Act. In addition, the program provides education for consumers, housing industry professionals, police officers, and school staff, as well as research and monitoring of government sponsored or assisted housing programs. This program also provides a mediation program in conjunction with the Greater Cincinnati Northern Kentucky Apartment Owners Association.

Other Community Needs

Economic Development Goal 1: Promote commercial and industrial development and redevelopment.

Activities in support of this goal may include but are not limited to: revitalization of neighborhood business districts (NBDs), office and retail development, land assembly, physical and technological infrastructure, site improvements, streetscape improvements, façade improvement programs, enterprise zone agreements, brownfields redevelopment, mixed-use development, and project market studies.

Economic Development Objective 1: Support the development of new and expanded retail and office uses through funding assistance and public improvements. Support should be targeted to redevelopment of existing commercial areas, focusing on designated NBDs and prioritizing those within designated Neighborhood Revitalization Strategy Areas (NRSAs). Where necessary, NBDs should be stabilized by reduction in NBD size through housing development in peripheral areas and/or on upper floors of commercial buildings.

| <u>Activity</u> | <u>Five-Year Goal</u> | | |
|---|-----------------------|-------------------------|------------------|
| Number of businesses receiving assistance | 500 | | |
| Program | Indicator | '05 – '07 Actual | 2009 Goal |
| NBD Improvements | Businesses | 65 | 10 |

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|----------------------------|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| NBD Improvements | CDBG | \$1,500,000 | \$1,000,000 | \$1,000,000 |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|---|
| <input type="checkbox"/> Create suitable living environments | <input type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input checked="" type="checkbox"/> Create economic opportunities | <input checked="" type="checkbox"/> Sustainability |

This project will enhance the business environment in the City's Neighborhood Business Districts by constructing streetscape public improvements, infrastructure improvements, property acquisition, or other development activities.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|----------------------------|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| NBD Property Holding Costs | CDBG | \$25,000 | \$25,000 | \$25,000 |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|---|
| <input type="checkbox"/> Create suitable living environments | <input type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input checked="" type="checkbox"/> Create economic opportunities | <input checked="" type="checkbox"/> Sustainability |

This project will address property maintenance issues for City-owned property held for redevelopment in Neighborhood Business Districts. The funds are used to respond to safety, clean up, maintenance, weed removal, and other issues as identified. Accomplishments for this activity are reported under other project accounts once the hold properties are developed.

Economic Development Objective 2: Encourage the development of new and expanded low-intensity industrial uses and the remediation and redevelopment of vacant and underutilized industrial property into light-industrial or commercial uses. Support in the form of funding assistance and public improvements should be targeted to the designated Strategic Program for Urban Redevelopment (SPUR) districts, prioritizing the traditional industrial corridors in the Mill Creek valley.

Activity Five-Year Goal
 Number of businesses receiving assistance 16

| Program | Indicator | '05 – '07 | 2009 |
|---|------------|-----------|------|
| | | Actual | Goal |
| Strategic Program for Urban Redevelopment | Businesses | 13 | 3 |

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|---|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Strategic Program for Urban Redevelopment | CDBG | \$0 | \$500,000 | \$500,000 |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|---|
| <input type="checkbox"/> Create suitable living environments | <input type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input checked="" type="checkbox"/> Create economic opportunities | <input checked="" type="checkbox"/> Sustainability |

This project facilitates the redevelopment of abandoned, vacant, or underutilized industrial and commercial sites where expansion or redevelopment may be complicated by real or perceived environmental contamination. The purpose of this project is to redevelop under-used property. The funds will be used to acquire property, remediate contamination, construct public improvements, and perform predevelopment activities to facilitate redevelopment of brownfield sites.

Economic Development Goal 2: Improve the economic conditions of people and organizations in order to promote business development and employment opportunities.

Activities in support of this goal may include but are not limited to: economic education, banking services, credit counseling, technical assistance to small business and micro-enterprises, small business loans, job training and placement for adults and youth, job transportation services, supportive employment services, technical assistance, and support for Community Development Corporations assisting Neighborhood Business Districts.

Economic Development Objective 3: Support economic education and financial services for residents and businesses and capacity building for Community Development Corporations (CDCs) to increase the number of financially secure residents; successful, sustainable businesses; and stable commercial districts in Cincinnati. Services should focus on development of CDCs, small businesses and micro-enterprises in neighborhoods with increasing levels of poverty despite increasing educational and/or income levels.

| | |
|---|-----------------------|
| <u>Activity</u> | <u>Five-Year Goal</u> |
| Number of persons receiving assistance | 7,685 |
| Number of businesses receiving assistance | 2,630 |

| Program | Indicator | '05 – '07 Actual | 2009 Goal |
|--|-----------------------|-----------------------------|----------------------|
| Small Business Services & Technical Assistance | Businesses | 364 | 12 |
| Cincinnati Small Business Loan Fund Corporation for Findlay Market | Businesses | 4 | 2 |
| Financial and Credit Union Services | Organizations | 3 | 1 |
| EITC Outreach and Financial Literacy | People | 5,413 | 0 |
| Neighborhood Development Capacity Building | People | 5,869 | 2,656 |
| Neighborhood Development Technical Assistance | Organizations | 17 | 5 |
| | Organizations | 10 | 4 |
| Totals | Bus./Org./Ppl. | 368/30/11,282 | 14/10/2,656 |

| | | | | |
|--|------|--------------------------|-----------------------------|-----------------------------|
| <i>Program Description</i> | | <i>Approved 2008</i> | <i>Recommended 2009</i> | <i>Recommended 2010</i> |
| Small Business Services & Technical Assistance | CDBG | \$300,000 | \$300,000 | \$300,000 |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|---|
| <input checked="" type="checkbox"/> Create suitable living environments | <input type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input checked="" type="checkbox"/> Sustainability |

Programs and products that are related to this project support a system of accessible technical assistance that meets the start-up and growth needs of micro-enterprises and small businesses, including entities certified as a Small Business Enterprise with the City of Cincinnati. Programs and services provided include capacity development, business education and coaching, entrepreneurial training, incubation and technical assistance in the form of loan packaging, accounting services, legal services, appraisals, environmental assessments, and inventory control audits.

| | | | | |
|----------------------------|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Small Business Loan Fund | CDBG | \$200,000 | \$200,000 | \$200,000 |

HUD Performance Measures Goals

| <u>Objective</u> | <u>Outcome</u> |
|---|---|
| <input checked="" type="checkbox"/> Create suitable living environments | <input type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input checked="" type="checkbox"/> Sustainability |

The Cincinnati Small Business Loan Fund (CSBLF) is used to fill financing gaps for small to mid-sized businesses located in the City of Cincinnati that create or retain jobs for City residents, or provide benefit to residents of low and moderate-income neighborhoods. In 2004 the CSBLF was converted to a revolving loan program, comprised of the Grow Cincinnati Fund and the Micro-City Loan Fund. Loan underwriting and servicing functions are administered by qualified third parties using Small Business Administration (SBA) criteria. The SBA underwriting standards allow a large portion of each loan to be sold on the secondary market that in turn provides income that can be re-loaned to Cincinnati businesses.

| | | | | |
|--------------------------------|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Corporation for Findlay Market | CDBG | \$400,000 | \$585,000 | \$585,000 |

HUD Performance Measures Goals

| <u>Objective</u> | <u>Outcome</u> |
|---|---|
| <input type="checkbox"/> Create suitable living environments | <input type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input checked="" type="checkbox"/> Create economic opportunities | <input checked="" type="checkbox"/> Sustainability |

The Corporation for Findlay Market (CFFM) has entered into a management agreement with the City of Cincinnati to assume responsibility for management and leasing of Findlay Market facilities. Project subsidy will be used to recruit new small businesses to the Market, develop existing businesses, and support daily operations of the facilities. The goal is to eventually make the Corporation self-sufficient.

| | | | | |
|-----------------------------------|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Financial & Credit Union Services | CDBG | \$83,000 | \$0 | \$0 |

HUD Performance Measures Goals

| <u>Objective</u> | <u>Outcome</u> |
|---|--|
| <input type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input checked="" type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

Funds for the Financial and Credit Union Services program provide SmartMoney Community Services with operating support for economic education and financial counseling services. SmartMoney assists low-income residents, primarily in the West End and Over-

the-Rhine neighborhoods, by providing a full range of banking services, including savings and checking accounts, individual development accounts (IDA), low-interest loans, direct deposit services, credit cards, and bus passes. For member convenience, an ATM machine is located in the Over-The-Rhine community. The economic education portion of this program includes SmartDollars & Sense, a comprehensive workshop covering all topics in basic money management. Each workshop provides participants with tools and techniques to help control spending, increase savings, and further align income with expenses. In addition, the workshop provides critical information on understanding credit. SmartChange Financial Counseling is a one-on-one counseling program for individual who are having problems balancing their income with their expenses. The five-session course offers insightful tips and information on how to cut back on unnecessary spending, increase savings, identify financial goals, and get out of debt. In addition, SmartChange participants have an opportunity to review their credit reports, and if needed, arrange repayment plans with creditors.

| <i>Program Description</i> | | <i>Approved</i> <u>2008</u> | <i>Recommended</i> <u>2009</u> | <i>Recommended</i> <u>2010</u> |
|---------------------------------|------|--------------------------------|-----------------------------------|-----------------------------------|
| Earned Income Tax Credit | CDBG | \$8,000 | \$8,000 | \$8,000 |
| Outreach and Financial Literacy | | | | |

| <i>Objective</i> | | <i>HUD Performance Measures Goals</i> | | <i>Outcome</i> | |
|-------------------------------------|--|---------------------------------------|--|-------------------------------------|--|
| <input type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | | <i>Availability / Accessibility</i> | |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | | <i>Affordability</i> | |
| <input checked="" type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | | <i>Sustainability</i> | |

The purpose of this program is to improve the quality of life for low-income taxpayers who live in Cincinnati by expanding their awareness of the Federal Earned Income Tax Credit, by providing increased access to free tax preparation and filing services, and by facilitating programs to enhance their financial literacy.

| <i>Program Description</i> | | <i>Approved</i> <u>2008</u> | <i>Recommended</i> <u>2009</u> | <i>Recommended</i> <u>2010</u> |
|---|--------------|--------------------------------|-----------------------------------|-----------------------------------|
| Neighborhood Capacity Building and Technical Assistance | CDBG HOME | \$525,000 | \$330,000 \$200,000 | \$330,000 \$200,000 |

| <i>Objective</i> | | <i>HUD Performance Measures Goals</i> | | <i>Outcome</i> | |
|-------------------------------------|--|---------------------------------------|--|-------------------------------------|--|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | | <i>Availability / Accessibility</i> | |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | | <i>Affordability</i> | |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input checked="" type="checkbox"/> | | <i>Sustainability</i> | |

This project is designed to build and strengthen the capacity of Community Development Corporations (CDCs) through three principal activities:

1. Supporting neighborhood-based CDCs by providing operating funds,
2. Providing technical assistance and training to CDCs, and
3. Providing administrative oversight of the programs.

CDCs assist the City in meeting its housing production and economic development goals by developing housing and economic development projects that have a highly visible presence in the neighborhoods. In 2003, the Department of Community Development and Planning joined the Alliance for Building Communities, a regional collaborative whose mission is to strengthen the capacity of CDCs engaged in comprehensive neighborhood revitalization by providing funds for CDC operating expenses which may include salaries, office supplies, rent and utilities, contract services, as well as predevelopment (i.e., planning and engineering) activities. The City’s membership in the Alliance leverages additional resources from member partners, providing a consolidated approach, and focuses on comprehensive community development.

In addition, this project will provide technical assistance to CDCs and other nonprofit organizations that pursue housing projects and other neighborhood development activities. Technical assistance is provided in the following areas:

- Asset Management – including, but not limited to, property management, compliance and reporting requirements, financial evaluation of projects, capital planning, financial management of the project, and marketing and/or contract administration;
- Fund-raising – generating funding partnerships and general fund-raising;
- Board Development – assisting Boards to better understand their roles and enable them to provide the organization with greater guidance and oversight;
- Other areas may be added on an as-needed basis.

Economic Development Objective 4: Provide support for job-training and placement services and other employment opportunities for adults and adolescents. Services should target neighborhoods with rising levels of poverty and/or unemployment despite increasing educational and/or income levels.

Activity Five-Year Goal
 Number of persons receiving assistance 2,000

| Program | Indicator | '05 – '07 Actual | 2009 Goal |
|---------------------------------------|---------------------|-----------------------------|----------------------|
| Blueprint for Success | People | 233 | 15 |
| Blueprint for Success (Housing Rehab) | Housing Units | 2 | 4 |
| Findlay Market Ambassadors Program | People | 23 | 0 |
| Youth Employment Programs* | People | 435 | 419 |
| Prison Reform Advocacy Project | People | 1,046 | 0 |
| S.O.A.R.* | People | 314 | 0 |
| Totals | Ppl./H.Units | 2,051/2 | 434/4 |

* Indicates new program in 2007.

| <i>Program Description</i> | | <i>Approved</i> <u>2008</u> | <i>Recommended</i> <u>2009</u> | <i>Recommended</i> <u>2010</u> |
|----------------------------|------|--------------------------------|-----------------------------------|-----------------------------------|
| Blueprint for Success | CDBG | \$500,000 | \$500,000 | \$500,000 |
| | HOME | \$200,000 | \$200,000 | \$200,000 |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|---|
| <input checked="" type="checkbox"/> Create suitable living environments | <input type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input checked="" type="checkbox"/> Sustainability |

Blueprint for Success is based on the Youth Build model, to assist ex-offenders and at-risk young adults ages 16-30 in obtaining their high school diploma (or GED) as well as marketable construction skills. Participants will be recruited from the Empowerment Zone and other approved Neighborhood Revitalization Strategy Areas (NRSAs), and will be trained in all aspects of residential construction through the rehabilitation of existing housing units. Rehabilitated houses will be located in the Empowerment Zone or other NRSA's and will be affordable for sale to low- and moderate-income households (household incomes at or below 80% of area median income). The program will graduate at least 15 participants from high school (or GED) and 15 participants from the construction apprenticeship each year. The Community Action Agency in partnership with other community stakeholder organizations will operate the program. Because this is a new public service to be provided in approved NSRA's by a Community Based Development Organization, the CDBG funded portion of this activity will be exempt from the CDBG regulatory cap on public services. HOME funding will be used for the development of units of affordable housing as part of the training program.

| <i>Program Description</i> | | <i>Approved</i> <u>2008</u> | <i>Recommended</i> <u>2009</u> | <i>Recommended</i> <u>2010</u> |
|----------------------------|------|--------------------------------|-----------------------------------|-----------------------------------|
| Findlay Market Ambassadors | CDBG | \$160,000 | \$0 | \$0 |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|---|
| <input checked="" type="checkbox"/> Create suitable living environments | <input type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input checked="" type="checkbox"/> Sustainability |

The Findlay Market Ambassadors program provides job training for low- and moderate-income persons and provides enhanced cleanup and enhanced security in the area surrounding Findlay Market. Enhanced cleaning/safety/hospitality/training/operations will be provided at Findlay Market and in the Over-the-Rhine/Findlay Market area. Environmental maintenance services will include litter pickup, sweeping, graffiti removal, and pressure washing of sidewalks. Supplemental safety services will improve the perception of safety in the area, communication with law enforcement, visibility, and surveillance. Hospitality services to be provided include welcoming the public to the Market, providing directions, information and assistance.

| <i>Program Description</i> | | <i>Approved 2008</i> | <i>Recommended 2009</i> | <i>Recommended 2010</i> |
|----------------------------|------|--------------------------|-----------------------------|-----------------------------|
| Youth Employment Programs | CDBG | \$1,000,000 | \$1,050,000 | \$1,050,000 |

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

A total of \$415,000 of these funds are used to provide youth employment for the following three programs:

Art Opportunities, Inc, administers the ArtWorks program, which connects youth of all ages with opportunities in the arts. This program hires and trains youth to paint murals in low- to moderate- income neighborhoods throughout Cincinnati.

The Mayor's Green Leaf Program through the Parks Department is a program where youth ages 14-17 worked for eight (8) weeks at work sites within the Parks department. Youth are assigned to work with the Park Board staff who served as mentors. Youth are challenged to develop their communication skills and critical thinking skills, and to conduct themselves in a professional manner.

Cincinnati Recreation Commission (CRC) facilitates three employment programs: Recreation Employment Corps (REC), Junior Counselors (Jr.C) and Green Team Programs. The REC employed youth between the ages of 15-17. The Junior Counselor program was for first time employment for 14-year old youth. Both of these programs are for nine (9) weeks. These teens are assigned to work with a CRC staff person and a group of summer day campers at neighborhood community centers. The Green Team employs youth between the ages of 16 and 24 years in outdoor maintenance support position. This is a ten (10) week program. Green Team participants assist in park/playground clean up, trash removal and general grounds maintenance. The youth were coached on customer service skills and basic job requirements.

A request for proposals process determines the provider of the additional youth employment opportunities with the remaining funds. In 2008, the Greater Cincinnati Hamilton County Community Action Agency (CAA) provided eight (8) weeks of entry-level work experience to youth between the ages of 14-18.

| | | | | |
|--------------------------------|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Prison Reform Advocacy Program | CDBG | \$35,000 | \$0 | \$0 |

| | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>HUD Performance Measures Goals</i> | | | |
| Objective | | Outcome | |
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input checked="" type="checkbox"/> | <i>Sustainability</i> |

Project funding would be used to provide operating support for the Second Chance Community Legal Clinic conducted weekly at the Freestore Foodbank in the Over-The-Rhine neighborhood. This clinic assists adult ex-offenders to return to the workplace.

| | | | | |
|----------------------------|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| S.O.A.R | CDBG | \$75,000 | \$0 | \$0 |

| | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>HUD Performance Measures Goals</i> | | | |
| Objective | | Outcome | |
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input checked="" type="checkbox"/> | <i>Sustainability</i> |

The Solid Opportunities for Advancement and Retention (SOAR) program makes participants more employable by changing attitudes and raising self-esteem. Services include group and individual counseling, information sharing, computer training, and job development. Staff works not only with program participants but also with employers to achieve the goal of successful employment and job retention.

Quality of Life Goal: Promote sustainable neighborhoods through elimination of blighting influences and improved health and safety.

Activities in support of this goal may include but are not limited to: code enforcement, mitigation of vacant and abandoned properties and buildings, environmental remediation, crime reduction, lead reduction activities, development of parks and greenspace, health services, receivership activities, public service facilities improvements, preservation and renovation of historic properties, and youth services and activities.

Quality of Life Objective 1: Support the mitigation and/or removal of blighting influences such as non-code compliant buildings and properties; vacant and abandoned buildings and properties; abandoned automobiles; and environmental contamination, including underground storage tanks and lead hazards. Support positive methods of combating blight through development of parks and greenspace, and preservation and renovation of historic

properties. Efforts should focus on primarily residential neighborhoods and designated Neighborhood Business Districts, prioritizing those areas designated as Neighborhood Revitalization Strategy Areas.

| <u>Activity</u> | <u>Five-Year Goal</u> |
|---|-----------------------|
| Number of persons receiving assistance | 5,250 |
| Number of facilities receiving improvements | 1 |
| Number of housing units remediated | 6,275 |

| Program | Indicator | '05 –'07 Actual | 2009 Goal |
|--|--------------------------|-------------------------|------------------|
| Concentrated Code Enforcement | Housing Units | 11,518 | 2,000 |
| Hazard Abatement Program | Housing Units | 1,789 | 300 |
| Neighborhood Gardens | People | 160,371 | 0 |
| Millcreek Greenway Restoration Project | Public Facilities | 3 | 1 |
| Lead Hazard Testing Program | Housing Units | 501 | 422 |
| Totals | H.Units/Ppl./P.F. | 13,808/160,371/3 | 2,722/0/1 |

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|-------------------------------|------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Concentrated Code Enforcement | CDBG | \$525,000 | \$525,000 | \$525,000 |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|---|
| <input checked="" type="checkbox"/> Create suitable living environments | <input type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input checked="" type="checkbox"/> Sustainability |

Through the Concentrated Code Enforcement program house-to-house inspections are conducted in targeted areas to provide comprehensive inspection of areas in transition. This activity encourages development and improves housing. Typically, housing inspection and zoning code enforcement is "complaint driven"; however, Concentrated Code Enforcement is proactive and can be effective in turning around areas in decline or can boost neighborhoods on the way up. Inspection resources are concentrated in a specified neighborhood to make a visible difference. Traditional complaint driven inspections result in spotty enforcement and lesser impact on the neighborhood environment. Corrections achieved through Concentrated Code Enforcement involve repairing porches, windows, and siding; painting; and removal of dilapidated garages, fences and sheds, junk cars and weeds. Owners receiving orders are informed of funding availability through the Department of Community Development to correct violations. Areas are targeted for Concentrated Code Enforcement in cooperation with neighborhood community councils and the Neighborhood Enhancement Program.

| | | | | |
|----------------------------|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Hazard Abatement Program | CDBG | \$825,000 | \$1,169,080 | \$1,149,550 |

| | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>HUD Performance Measures Goals</i> | | | |
| Objective | | Outcome | |
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input checked="" type="checkbox"/> | <i>Sustainability</i> |

The mission of the Hazard Abatement Program is the preservation of the public health, safety, and welfare through demolition and barricading of abandoned buildings. The Barricade Program was initiated in 1993 for the purpose of securing vacant abandoned buildings against entry by trespassers. Vacant, open, and dilapidated buildings are attractive nuisances to children, vandals, drug dealers and arsonists. Under the Demolition Program, condemned buildings citywide are demolished after normal code enforcement activities have been exhausted. Monthly Public Nuisance Hearings are conducted to determine if abandoned buildings are such a nuisance that demolition by the City is warranted. Criteria such as historic value, community support, the degree of fire and safety hazard, the level of criminal activity, and factors that depreciate property values are considered. Removal of blighted buildings leads to stabilization and increased community safety, stable property values, and livability of neighborhoods.

| | | | | |
|----------------------------|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Neighborhood Gardens | CDBG | \$40,000 | \$0 | \$0 |

| | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>HUD Performance Measures Goals</i> | | | |
| Objective | | Outcome | |
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input checked="" type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

The Neighborhood Gardens Program is used to transform vacant and blighted lots throughout the City into attractive, productive uses as Community Gardens. The program assists residents in low- and moderate-income neighborhoods in developing these vacant lots into gardens, which can accommodate 10-30 families each. Participants are able to supplement tight food budgets with fresh grown produce, clean up and maintain their neighborhoods, as well as have access to educational and recreational opportunities. These benefits are especially evident in inner-city neighborhoods where green space is severely limited.

| | | | | |
|--------------------------------|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Millcreek Greenway Restoration | CDBG | \$85,000 | \$100,000 | \$100,000 |

HUD Performance Measures Goals

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input checked="" type="checkbox"/> | <i>Sustainability</i> |

This project creates a greenway system within the riverine-riparian corridor of the Mill Creek. The Mill Creek is one of the most endangered urban rivers in North America. The small river flows through the heart of Cincinnati along economically depressed inner-city neighborhoods. This project provides planning and coordination services for greenway projects, volunteer recruitment for cleanup, and environment enhancing projects. The project's goals are to create innovative and sustainable greenway trails, parks, and other amenities within the riparian corridor of the Mill Creek and help revitalize neighborhoods located near the river's floodplain. This project has the support of the communities, businesses, and civic groups located along the Mill Creek. The project has already engaged a vast number of volunteer delivered services and improvements to the Mill Creek over the past few years. Other CDBG-eligible activities of the program include providing students from Cincinnati Public Schools with hands on environmental education and opportunities to give back to their communities through fieldwork at City greenway sites.

| | | | | |
|-----------------------------|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Lead Hazard Testing Program | CDBG | \$550,000 | \$618,680 | \$618,680 |

HUD Performance Measures Goals

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

This project provides funding for lead inspections of residences occupied by children who have been identified as having an elevated blood lead level (EBL). The Cincinnati Health Department has operated an environmental program to investigate the housing of lead poisoned children since the middle 1970's. According to the 2000 Census, 40% of the City of Cincinnati's housing stock was built before 1940, and 83% was built before 1970. Many of those units are occupied by low-income families and are in poor physical condition. The levels of lead paint are very high in the City's housing stock and the City has a concomitantly high level of lead poisoning incidents each year. This past year the program received more than 166 children referred for investigations into the cause of their lead poisoning. The State of Ohio has lowered the blood lead criteria level, which requires intervention to 15 ug/dl of blood. In addition, the program is being modified to respond to complaints from households where a child may be exposed to lead but has not yet been diagnosed as having an elevated blood lead level.

Quality of Life Objective 2: Support youth services and activities and health services. Services should focus on primarily residential neighborhoods and designated NBDs, prioritizing those areas designated as NRSAs.

Activity Five-Year Goal
 Number of persons receiving assistance 2,300

| Program | Indicator | '05 – '07 Actual | 2009 Goal |
|---------------------------|------------------|-----------------------------|----------------------|
| Cincycare Phase One Pilot | People | N/A | 2,000 |

| <i>Program Description</i> | | <i>Approved 2008</i> | <i>Recommended 2009</i> | <i>Recommended 2010</i> |
|----------------------------|------|--------------------------|-----------------------------|-----------------------------|
| Cincycare Phase One Pilot | CDBG | \$0 | \$600,000 | \$600,000 |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|--|
| <input checked="" type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

The Cincycare Pilot Program is a healthcare program that will provide primary care, comprehensive health evaluations, a prescription drug benefit and care coordination for up to 2,000 eligible participants. Eligible participants will include working Cincinnatians who do not qualify for employer-sponsored insurance coverage. By providing preventative primary care to individuals currently uninsured Cincycare will reduce the number of uninsured that go to the emergency room for care. The program will improve the health of uninsured workers by identifying risk factors and health problems through clinical health evaluations and offering medication and primary care to address those concerns. The City has a number of partners who are contributing matching dollars to this program. Those partners include the following: UMR/United Healthcare, Interactive Health Solutions/LabCorp, Health Foundation of Greater Cincinnati, and KGB Advertising.

Quality of Life Objective 3: Support and encourage public facilities improvements. Improvements should focus on primarily residential neighborhoods and designated Neighborhood Business Districts, prioritizing those areas designated as Neighborhood Revitalization Strategy Areas.

Activity Five-Year Goal
 Number of facilities receiving improvements 40

| Program | Indicator | '05 – '07 Actual | 2009 Goal |
|-------------------------------------|-------------------|-----------------------------|----------------------|
| Human Services Facility Renovations | Public Facilities | 18 | 0 |

| <i>Program Description</i> | | <i>Approved 2008</i> | <i>Recommended 2009</i> | <i>Recommended 2010</i> |
|-------------------------------------|------|--------------------------|-----------------------------|-----------------------------|
| Human Services Facility Renovations | CDBG | \$669,940 | \$0 | \$0 |

| <i>HUD Performance Measures Goals</i> | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>Objective</i> | | <i>Outcome</i> | |
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

This project account would provide funding for service facility renovations, including those recommended by the Human Services Advisory Committee as part of the budget development process. Combining the funding into a single project account provides flexibility in cases where funding previously allocated for one facility is not needed and can then be allocated to another facility which encounters cost overruns.

Quality of Life Objective 4: Provide assistance to people and community groups aggressively working to improve the safety and perception of safety in their neighborhoods through Block Watch, Citizens on Patrol, Community Problem Oriented Policing (CPOP), and other crime reduction activities. Services should focus on primarily residential neighborhoods and designated Neighborhood Business Districts, prioritizing those areas designated as Neighborhood Revitalization Strategy Areas.

| <u>Activity</u> | <u>Five-Year Goal</u> |
|---------------------------------------|-----------------------|
| Number of people receiving assistance | 38,300 |

| Program | Indicator | '05 – '07 Actual | 2009 Goal |
|--------------------------|------------------|-----------------------------|----------------------|
| Drug Elimination Program | People | 145,851 | 0 |

| | | | | |
|----------------------------|------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Drug Elimination Program | CDBG | \$100,000 | \$0 | \$0 |

| | |
|--|--|
| <i>HUD Performance Measures Goals</i> | |
| <i>Objective</i> | <i>Outcome</i> |
| <input checked="" type="checkbox"/> <i>Create suitable living environments</i> | <input type="checkbox"/> <i>Availability / Accessibility</i> |
| <input type="checkbox"/> <i>Provide decent affordable housing</i> | <input type="checkbox"/> <i>Affordability</i> |
| <input type="checkbox"/> <i>Create economic opportunities</i> | <input checked="" type="checkbox"/> <i>Sustainability</i> |

This project provides funding for increased law enforcement activity in Over-the-Rhine to replace the U.S. Department of Housing and Urban Development Drug Elimination Grant program. The Over-the-Rhine Chamber of Commerce hires police officers, per the outside employment provisions of the Cincinnati Police Department. These officers will engage in drug enforcement activities, including investigation, surveillance, and arrest of drug traffickers. It is anticipated that these enforcement activities will also lead to the arrests of criminals for offenses other than and/or related to drug trafficking and abuse. The Over-the-Rhine Chamber of Commerce will be responsible for collecting data and tracking activity in order to assess the impact of this effort on community safety and the elimination of drug offenses.

Homeless Housing

Emergency Shelter Grant (ESG) funds support the Consolidated Plan homeless objectives. Grant funding supports emergency shelter operations subject to a limitation of 10% for staff costs. Funds may also be used to renovate buildings for use as homeless shelters.

Homeless Housing Objective 1: Support operations and essential services of current shelters and transitional housing providers at locations convenient and accessible to the homeless population.

Activity

Number of Organizations Receiving Assistance

Five-Year Goal

75

| Program | Indicator | '05 – '07 Actual | 2009 Goal |
|--|------------------|-----------------------------|----------------------|
| Bethany House Services, Inc. | Organization | 3 | 1 |
| Caracole House, Inc. | Organization | 3 | 1 |
| Health Resource Center/Center for Respite Care, Inc. | Organization | 3 | 1 |
| House of Hope, Inc. | Organization | 1 | 0 |
| Interfaith Hospitality Network of Greater Cincinnati | Organization | 3 | 1 |
| Lighthouse Youth Crises Center | Organization | 3 | 1 |
| Lighthouse Youth Services Transitional Housing | Organization | 3 | 0 |
| Mercy Franciscan at St. John's Temp Hsg | Organization | 3 | 1 |
| Mercy Franciscan at St. John's Expanded Temp Hsg | Organization | 3 | 1 |
| Mercy Franciscan at St John's Rapid Exit Program | Organization | 1 | 0 |
| The Salvation Army of Cincinnati Emergency Shelter | Organization | 3 | 1 |
| Shelterhouse Volunteer Group/Drop Inn Center | Organization | 3 | 1 |
| Tom Geiger Guest House, Inc. Trans Hsg | Organization | 1 | 0 |
| Tom Geiger Guest House, Inc. NEW Trans Hsg | Organization | 1 | 0 |
| YWCA of Greater Cinti Battered Women's Shelter | Organization | 3 | 1 |
| Katrina Service Center | People | 1,151 | N.A. |
| Totals | Org./Ppl. | 37/1,151 | 10/N.A. |

| | | | | |
|----------------------------|-----|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Bethany House | ESG | \$67,330 | \$64,000 | |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|--|
| <input checked="" type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

Bethany House Services, Inc. (30 beds/ES-families) provides emergency shelter, meals, and transportation assistance to approximately 400 homeless, single parent females with children. The agency provides supportive services, including case management, which helps families access public benefits; mental/physical health services; employment referrals; daily life skills training; and other family stabilization services. All services offered are to help the homeless family move to permanent housing and self-sufficiency.

| | | | | |
|----------------------------|-----|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Caracole House | ESG | \$19,655 | \$16,500 | |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|--|
| <input type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input checked="" type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

Caracole House (11 beds/TH indiv.) provides transitional housing for approximately 25 HIV/AIDS diagnosed persons unable to live independently due to financial, medical, or physical reasons. No other site-based AIDS housing is available in Cincinnati.

| | | | | |
|------------------------------------|-----|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Cincinnati Center for Respite Care | ESG | \$21,500 | \$21,000 | |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|--|
| <input type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input checked="" type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

The Cincinnati Center for Respite Care (15 beds/ES indiv.) for individuals program provides emergency shelter for homeless persons who require medical care not available within a regular shelter bed. in the form of 24-hour residential, recuperative adult care services to approximately 120 sick homeless men and women clients. The staff - both full and part time - include physicians, nurses, a social worker, LPN's and CAN's, and graduate students in Counseling and Social Work. These clients are referred from shelters through the HRC

clinic or the Medical Van, from hospital emergency rooms, and from inpatient units of various hospitals in Greater Cincinnati.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|--------------------------------|-----|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Interfaith Hospitality Network | ESG | \$31,000 | \$27,500 | |

HUD Performance Measures Goals

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

Interfaith Hospitality Network (32 beds/ES) provides emergency shelter, food, and supportive services for approximately 300 homeless families with children. The services include meals, sleeping areas, guest phone, lounge, laundry, family counseling, housing assistance, job assistance, client advocacy, parenting skills training, budget management, nutrition training, thrift store, transportation to appointments and/or schools, and after-school tutoring for children.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|--------------------------------|-----|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Lighthouse Youth Crisis Center | ESG | \$48,920 | \$51,500 | |

HUD Performance Measures Goals

| <i>Objective</i> | | <i>Outcome</i> | |
|-------------------------------------|--|-------------------------------------|-------------------------------------|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

Lighthouse Youth Crisis Center (20 beds/ES youth) is a twenty-four hour accessible emergency residential facility that provides respite and stabilization, crisis intervention, and family and individual counseling for approximately 900 runaways and other youth per year. The goal of the program is to enable homeless youth to learn sufficient skills and live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation, and job referrals. Reunification with the family is also attempted.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|---------------------------------------|-----|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Lighthouse Youth Transitional Housing | ESG | \$16,170 | \$0 | |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|--|
| <input checked="" type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

The Lighthouse Transitional Living Program (32 beds/TH) provides transitional housing and supportive services to homeless youth between the ages of 18 and 22 per year. The goal of the program is to enable homeless youth to learn sufficient skills and live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation, and job referrals. Reunification with the family is also attempted. This program did not apply for ESG funding in 2009.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|--|-----|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Mercy Franciscan at St. John's Temporary Housing Program | ESG | \$31,280 | \$32,500 | |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|--|
| <input checked="" type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

The Temporary Housing Program (32 beds/ES families) operated by Mercy Franciscan assists approximately 302 persons in crisis with shelter, food, clothing, and personal care items. The Temporary Housing Program provides families with money for documents needed for housing and tokens or gas money for transportation. The program provides supportive services as well as preventive services to families in crisis and moves families from homelessness to transitional or permanent housing.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|---|-----|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Mercy Franciscan at St. John's Expanded Temporary Housing (Anna Louise Inn) | ESG | \$50,000 | \$50,500 | |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|--|
| <input checked="" type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

The Temporary Housing Program (45 beds/ES families) operated by Mercy Franciscan replaces the emergency shelter beds for single parent and two parent families at the closed Chabad House shelter. Mercy rents a wing of Anna Louise Inn to provide emergency shelter, meals and supportive services for approximately 350 persons per year.

| | | | | |
|--|-----|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| The Salvation Army Emergency Shelter Program | ESG | \$13,000 | \$15,000 | |

| | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>HUD Performance Measures Goals</i> | | | |
| Objective | | Outcome | |
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

The Salvation Army Emergency Home (24 beds/ES families) provides temporary housing for approximately 120 homeless families per year. The main goal of the program is to keep families intact and children in school, while improving the participant’s financial stability. Case workers develop case plans with their clients in order to assist them in obtaining childcare, employment, access to welfare benefits, housing, etc.

| | | | | |
|--|-----|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Shelterhouse Volunteer Group Drop Inn Center | ESG | \$236,440 | \$227,000 | |

| | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>HUD Performance Measures Goals</i> | | | |
| Objective | | Outcome | |
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

The Drop Inn Center (242 beds/ES families) provides emergency shelter and services, including meals, showers, and clothing. Approximately 3,300 homeless single individuals are served annually. In addition, the Drop Inn Center provides a continuum of services from survival needs to early intervention to long-term treatment and transitional housing for the homeless. Services include food, clothing, shelter, referrals, advocacy, detoxification, treatment, education, group meetings, and transitional housing. Other services offered are the job readiness training program and the savings program, which are intended to lead to permanent housing and self-sufficiency. The Drop Inn Center also organizes an annual “stand-down,” an event that provides comprehensive services to homeless veterans and homeless individuals in need of medical, dental, and vision services.

| | | | | |
|-----------------------------------|-----|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| The YWCA Battered Women's Shelter | ESG | \$29,000 | \$26,500 | |

| | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>HUD Performance Measures Goals</i> | | | |
| Objective | | Outcome | |
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

The YWCA Battered Women's Shelter (65 beds/ES d.v. families) provides emergency and supportive services and shelter to approximately 453 families (810 persons) who are homeless or in need of protective shelter or crisis assistance because of domestic violence. The goal of the Battered Women's Shelter is to provide safe, protective shelter and the necessary supportive services for homeless battered women and their children to move them towards self-sufficient and independent living free from violence. Funds for this project will support operating costs for shelter services and supportive services provided to victims of domestic violence.

Special Populations Housing

Special Populations Housing Objective 1: Provide operational support for 20 beds of congregate, transitional housing for persons with HIV/AIDS.

| | |
|--|-----------------------|
| <u>Activity</u> | <u>Five-Year Goal</u> |
| Number of Persons Receiving Assistance | 210 |

| Program | Indicator | '05 – '07 Actual | 2009 Goal |
|----------------|------------------|-------------------------|------------------|
| Caracole House | People | 137 | 25 |

| | | | | |
|---|-------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Caracole Residential Facilities Operation | HOPWA | \$71,690 | \$107,479 | |

| | | | |
|---------------------------------------|--|-------------------------------------|-------------------------------------|
| <i>HUD Performance Measures Goals</i> | | | |
| Objective | | Outcome | |
| <input type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> |
| <input checked="" type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> |

Caracole will continue its transitional housing services at Caracole House, a congregate residence for those who have been disabled or displaced by HIV/AIDS. Operation costs

include rent, utilities, food and household supplies, maintenance costs, and direct support staff salaries and benefits.

Special Populations Housing Objective 2: Provide direct services for persons with HIV/AIDS, including housing assistance, supportive services, and linkages to medical support.

Activity Five-Year Goal
 Number of Persons Receiving Assistance 2,125

| Program | Indicator | '05 – '07 | 2009 |
|----------------------------|------------------|------------------|-------------|
| | | Actual | Goal |
| STOP AIDS | People | 705 | 120 |
| Caracole Shelter Plus Care | People | 579 | 196 |
| Center for Respite Care | People | N.A. | 20 |
| Totals | People | 1,284 | 336 |

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|----------------------------|-------|-----------------|--------------------|--------------------|
| | | <u>2006</u> | <u>2009</u> | <u>2010</u> |
| STOP AIDS Case Management | HOPWA | \$154,696 | \$141,173 | |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|--|
| <input checked="" type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

Case management and services will be provided, with special attention given to clients who are dually diagnosed with an additional disability, such as substance abuse or mental illness. This process is facilitated through STOP AIDS' Case Management Coordinator, who maintains collaborations within the Greater Cincinnati HIV/AIDS Case Management Network, a consortium of HIV/AIDS service providers located throughout the Eligible Metropolitan Statistical Area which includes various substance abuse and mental health agencies.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|-------------------------------------|-------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Caracole Shelter Plus Care Services | HOPWA | \$130,310 | \$94,521 | |

HUD Performance Measures Goals

| <i>Objective</i> | <i>Outcome</i> |
|---|--|
| <input type="checkbox"/> Create suitable living environments | <input checked="" type="checkbox"/> Availability / Accessibility |
| <input checked="" type="checkbox"/> Provide decent affordable housing | <input type="checkbox"/> Affordability |
| <input type="checkbox"/> Create economic opportunities | <input type="checkbox"/> Sustainability |

Since 1993, Caracole has been the City's provider of Shelter Plus Care tenant-based rental assistance for homeless persons with HIV/AIDS through HUD's Continuum of Care funding process. The Shelter Plus Care program will continue to provide subsidies for homeless individuals and families with HIV/AIDS and HOPWA funds will, in part, match the value of those subsidies with outreach services, case management, and supportive services for clients.

| | | | | |
|------------------------------------|-------|-----------------|--------------------|--------------------|
| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| Cincinnati Center for Respite Care | HOPWA | \$20,000 | \$28,527 | |

| | | | |
|---|--|-------------------------------------|------------------------------|
| <i>HUD Performance Measures Goals</i> | | | |
| Objective | | | Outcome |
| <input checked="" type="checkbox"/> Create suitable living environments | | <input checked="" type="checkbox"/> | Availability / Accessibility |
| <input type="checkbox"/> Provide decent affordable housing | | <input type="checkbox"/> | Affordability |
| <input type="checkbox"/> Create economic opportunities | | <input type="checkbox"/> | Sustainability |

The Cincinnati Center for Respite Care provides shelter combined with medical care not available within a regular shelter to homeless persons who require stabilization before moving to transitional or permanent housing. The staff includes physicians, nurses, a social worker, LPN's and CAN's, and graduate students in Counseling and Social Work. Clients are referred from shelters through the HRC clinic or Medical Van, from hospital emergency rooms, and from inpatient units of various hospitals in the Greater Cincinnati area. About 14% of Center for Respite Care's population is HIV positive. HOPWA dollars will be used to fund a portion of the nursing care for each HIV positive client admitted to the shelter.

Special Populations Housing Objective 3: Provide short-term rent, mortgage or utility assistance to persons with HIV/AIDS.

| | |
|--|-----------------------|
| <u>Activity</u> | <u>Five-Year Goal</u> |
| Number of Persons Receiving Assistance | 1,550 |

| Program | Indicator | '05 – '07 Actual | 2009 Goal |
|--|------------------|-------------------------|------------------|
| STOP AIDS | People | 575 | 125 |
| Northern Kentucky Independent District Health Dept | People | 374 | 120 |
| Totals | | 949 | 245 |

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|---|-------|-----------------|--------------------|--------------------|
| | | <u>2008</u> | <u>2009</u> | <u>2010</u> |
| STOP AIDS Short-Term Housing Assistance | HOPWA | \$70,000 | \$74,900 | |

| <i>Objective</i> | | <i>HUD Performance Measures Goals</i> | | <i>Outcome</i> | |
|-------------------------------------|--|---------------------------------------|-------------------------------------|----------------|--|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> | | |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> | | |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> | | |

This project is a continuation of STOP AIDS' existing housing assistance program to provide short-term rent/mortgage/utility assistance and outreach to persons with HIV/AIDS throughout the Greater Cincinnati EMSA.

| <i>Program Description</i> | | <i>Approved</i> | <i>Recommended</i> | <i>Recommended</i> |
|--|-------|-----------------|--------------------|--------------------|
| | | <u>2006</u> | <u>2009</u> | <u>2010</u> |
| Northern Kentucky District Health Department | HOPWA | \$79,404 | 86,900 | |

| <i>Objective</i> | | <i>HUD Performance Measures Goals</i> | | <i>Outcome</i> | |
|-------------------------------------|--|---------------------------------------|-------------------------------------|----------------|--|
| <input checked="" type="checkbox"/> | <i>Create suitable living environments</i> | <input checked="" type="checkbox"/> | <i>Availability / Accessibility</i> | | |
| <input type="checkbox"/> | <i>Provide decent affordable housing</i> | <input type="checkbox"/> | <i>Affordability</i> | | |
| <input type="checkbox"/> | <i>Create economic opportunities</i> | <input type="checkbox"/> | <i>Sustainability</i> | | |

These short-term rent/mortgage/utility funds will be available to individuals and families with HIV/AIDS throughout Northern Kentucky in an effort to assist them in remaining in independent living situations and maintaining their existing housing. In addition, this funding provides for assistance in locating and securing housing when persons with HIV/AIDS are homeless. Due to the absence of an application from any Indiana-based HOPWA provider, the Committee recommended that Northern Kentucky District Health Department receive funds designated specifically for providing housing assistance to eligible clients living within the Indiana counties of Cincinnati's EMSA.

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City of Cincinnati

All Funds Biennial Budget



2009/2010 Recommended Capital Budget & 2009-2014 Capital Investment Program

Mayor

Mark Mallory

Members of City Council

Jeff Berding

Chris Bortz

Y. Laketa Cole

John Cranley

David Crowley (Vice Mayor)

Leslie Ghiz

Chris Monzel

Roxanne Qualls

Cecil Thomas

City Administration

Milton Dohoney, Jr., City Manager

Scott Stiles, Assistant City Manager

David Holmes, Assistant City Manager

Joe Gray, Finance Director

Kathleen A. Creager, Assistant Finance Director

Lea D. Eriksen, Budget Director

Citizens of Cincinnati

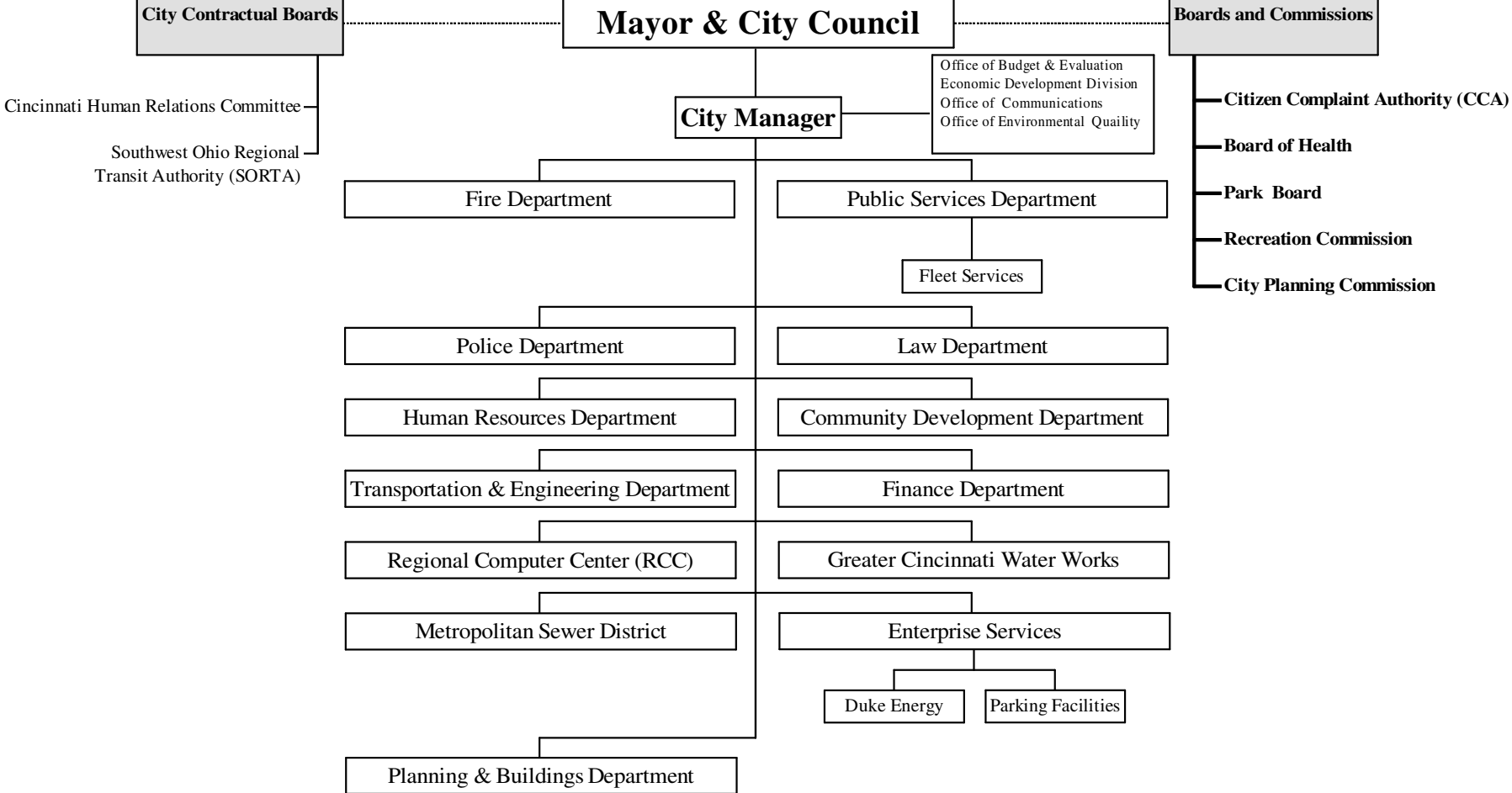


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City of Cincinnati



November 18, 2008

Mayor Mark Mallory:

RECOMMENDED 2009/2010 CAPITAL BUDGET

(In \$ Millions)

| Recommended All Funds Capital Budget Summary | | | | | |
|--|----------|----------|--------------------------|----------|--------------------------|
| | 2008 | 2009 | % Change 2008 to 2009 | 2010 | % Change 2009 to 2010 |
| General Capital | \$ 65.2 | \$ 63.2 | -3.1% | \$ 63.5 | 0.4% |
| Restricted Funds Capital | 206.9 | 292.9 | 41.6% | 203.2 | -30.6% |
| Special Revenue Capital | 1.2 | 1.4 | 15.8% | 0.6 | -58.5% |
| Federal/State Capital Matching Funds | 5.2 | 44.4 | 752.4% | 1.6 | -96.3% |
| Total All Funds: | \$ 278.6 | \$ 402.0 | 44.3% | \$ 268.9 | -33.1% |

I am submitting my recommended 2009/2010 Capital Budget and 2009-2014 Capital Investment Program for the City of Cincinnati. The recommended 2009/2010 Biennial All Funds Capital Budget totals \$670.9 million: \$402.0 million for 2009 and \$268.9 million for 2010. The recommended 2009-2014 Capital Investment Program totals \$1.8 billion. Included are budgets for General Capital projects, Restricted Funds Capital projects, Special Revenue Capital projects, and projects supported with Federal and State Capital Grant Matching Funds. When compared to the 2008 All Funds Capital Budget, the 2009 recommendation increases by 44.3%. In 2010, the recommended budget decreases by 33.1% compared to 2009. The capital budgets will vary somewhat from year-to-year to reflect the timing of projects and changes in resources.

For 2009, the \$123.4 million net increase over the 2008 All Funds Capital Budget occurs primarily because of the following changes:

- An \$86.0 million net increase in Restricted Funds Capital due to a \$94.6 million increase in Metropolitan Sewer District projects, an \$8.5 million decrease in Greater Cincinnati Water Works projects, and a net decrease of \$0.1 million in other restricted funds;

2009/2010 Recommended Capital Budget

- A General Capital net decrease of \$2.0 million due to a decrease of \$3.0 million in the Property Tax Supported Bonds resource, which is offset by an increase of \$1.0 million in Income Tax Proceeds.
- A net increase in Federal and State Capital Grant Matching Funds of \$39.2 million, which is primarily due to an increase of \$36.0 million in Federal grant funds for the Waldvogel Viaduct Replacement project.
- An increase of \$0.2 million Special Revenue Capital funding.

For 2010, the \$133.1 million net decrease from the 2009 recommended All Funds Capital Budget occurs primarily because of the following changes:

- An \$89.7 million net decrease in Restricted Funds Capital due to a reduction of \$98.8 million in Metropolitan Sewer District projects, an increase of \$9.4 million in Greater Cincinnati Water Works projects, and a net decrease of \$0.3 million in other restricted funds;
- A net increase of \$0.3 million in General Capital resources; and
- A net decrease of \$42.8 million in Federal and State Capital Grant Matching Funds. No grant funding is expected in 2010 for the Waldvogel Viaduct Replacement project.
- A decrease of 0.8 million in Special Revenue Capital funding due to the expiration of tax increment financing payments from the Westin/Star TIF.

GENERAL CAPITAL INVESTMENT HIGHLIGHTS

Resources

The following table provides the recommended General Capital Resources for 2009 and 2010.

| Resource Category | 2009 | 2010 |
|-------------------------------------|---------------------|---------------------|
| Property Tax Supported Bonds | \$22,000,000 | \$22,000,000 |
| Southern Railway Note Proceeds | 17,300,000 | 17,646,000 |
| City Income Tax | 13,305,000 | 13,090,000 |
| Income Tax Supported Debt | 10,000,000 | 10,000,000 |
| Reprogramming | 382,400 | 500,000 |
| Blue Ash Airport Sale Proceeds | 250,000 | 250,000 |
| Total Recommended Resources: | \$63,237,400 | \$63,486,000 |

The 2009/2010 General Capital Budget is balanced to estimated resources. For 2009, the estimated General Capital Budget resources total \$63.2 million, while the estimated resources for 2010 total \$63.5 million. General Capital resources include Property Tax Supported Bonds (\$22.0 million in 2009 and 2010), Southern Railway Note Proceeds (2009 - \$17.3 million; 2010 - \$17.6 million), the City Income Tax that is not used to support Income Tax Supported Debt (2009 - \$13.3 million; 2010 - \$13.1 million), Income Tax Supported Debt (\$10.0 million in 2009 and 2010), Reprogramming Resources (2009 - \$0.4 million; 2010 - \$0.5 million), and Blue Ash Airport Sale Proceeds (\$0.3 million in 2009 and 2010). Please refer to the Executive Overview of this document for a detailed description of the General Capital resources.

Expenditures

GENERAL CAPITAL BUDGET HIGHLIGHTS

1. **\$35.2 Million for Street Rehabilitation and Street Improvement Projects** – The recommended General Capital Budget for rehabilitation and improvement of existing streets and roads totals \$17.2 million in 2009 and \$18.0 million in 2010. This recommendation includes \$11.7 million and \$11.0 million for the Street Rehabilitation Program in 2009 and 2010, respectively. Over the six-year plan, \$109.4 million is recommended for street rehabilitation and street improvements, which includes \$82.0 million for the Street Rehabilitation Program.

Also included in this recommendation is \$5.5 million in 2009 and \$6.9 million in 2010 for various street and road improvement projects. A total of \$4.0 million is recommended for the Waldvogel Viaduct Replacement project. This viaduct connects the Sixth Street Expressway to River Road and Warsaw and Elberon Avenues in Lower Price Hill. Other major project recommendations include \$2.9 million for the Street Improvements project; \$1.1 million for the Spot Infrastructure Replacement project; \$873,000 for the Curb Ramps-Street Rehabilitation project; \$750,000 for the Colerain Avenue Virginia to Leeper Improvements project; and \$640,000 for the Second and Third Street Improvement project.

In addition to the Street Rehabilitation and Street Improvement projects recommended in the 2009/2010 biennium, \$5.4 million is included for annual infrastructure projects that are not related to streets and buildings. This recommendation includes the following projects: \$2.4 million for the Bridge Rehabilitation Program; \$1.4 million for the Wall Stabilization and Landslide Correction Program; \$1.1 million for the Sidewalk Repair Program; and \$0.5 million for the Hillside Stairway Rehabilitation Program.

The All Funds Biennial Capital Budget also includes \$44.4 million in 2009 and \$1.6 million in 2010 from State and Federal transportation matching funds. The City expects to receive \$36.0 million in Federal grant funding for the Waldvogel Viaduct

2009/2010 Recommended Capital Budget

Replacement project in 2009. Other recommended matching fund projects include improvements to Harrison Avenue and Spring Grove Avenue.

2. **\$29.8 Million to Renovate/Replace City Facilities** – A total of \$15.2 million in 2009 and \$14.6 million in 2010 is recommended for renovation of existing City-owned facilities. The biennial recommendation includes \$12.6 million for Recreation facilities, \$6.3 million for Park facilities, and \$339,500 for Health facilities. Upgrades to other City-owned facilities are recommended at a funding level of \$6.7 million over the biennium.

The recommendation for renovation of Recreation facilities includes an additional \$2.5 million in each year of the biennium, and the six-year plan, to support pool improvements and the Aquatics Facilities Renovation project. The City's pools are old and starting to fail and the Cincinnati Recreation Commission developed an Aquatic Facilities Plan that addresses the capital needs of the facilities. The Plan includes converting certain pools to spraygrounds, which is expected to generate Operating Budget savings because they require minimal staff support. Neighborhood pools would be renovated and expanded and the Operating Budget savings would be used to support the larger pools.

The General Capital Budget recommendation includes \$1.9 million in both 2009 and 2010 for the Replacement Facilities project. This funding is expected to support the construction of a new fire station in Pleasant Ridge. Over the six-year plan, \$14.1 million is included for the replacement of existing facilities.

It should be noted that the total estimated capital improvements "need" for City-owned facilities for 2009-2014 totals \$186.0 million, while the planned allocation amount for improvements to City facilities is \$99.8 million, generating a shortfall of more than \$86.0 million. In just the biennium, the total "need" is \$72.3 million, the recommendation is \$35.4 million, and the estimated shortfall for capital improvements to City facilities is \$36.9 million.

3. **\$16.4 Million for Equipment** – The General Capital Budget recommendation for equipment over the biennium is \$6.5 million and \$9.9 million in 2009 and 2010, respectively. This recommendation includes \$11.1 million to replace automotive equipment in agencies supported by the General Fund and \$2.4 million for the Self-Contained Breathing Apparatuses project. This project will provide funding to replace all breathing equipment for firefighters responding to fires and hazardous material incidents. In 2010, \$1.3 million is recommended for the 800 MHz Radios project. Various other projects totaling \$1.6 million are included in this recommendation. Over the six-year plan, \$43.7 million is recommended for equipment.
4. **\$8.0 Million for Economic Development** – The recommendation in the General Capital Budget for economic development totals \$4.1 million in 2009 and \$3.9

2009/2010 Recommended Capital Budget

million in 2010. The Retail/Commercial Opportunities project is included for \$2.6 million over the biennium. This project helps the City to attract and retain retail and commercial businesses downtown. Also included over the biennium is \$2.0 million for the Neighborhood Business District Public Improvements project. Various other projects totaling \$3.4 million are included for economic development in 2009 and 2010. Over the six-year plan, \$24.0 million is recommended for economic development initiatives.

5. **\$7.5 Million for Market Rate Housing Development Projects** – The recommendation for developing market rate housing throughout the City totals \$4.0 million in 2009 and \$3.5 million in 2010. Over the six-year plan, \$22.2 million is recommended for this initiative. These funds will be used for construction, site improvements, and infrastructure development at residential construction locations. In 2009, it is anticipated that the Special Housing Permanent Improvement Fund (SHPIF) resources will be used to make the final Huntington Meadows settlement payment of \$1.2 million. SHPIF resources are expected to decrease in 2010 and beyond due to the expiration of Westin/Star tax increment financing payments. The following table illustrates the total recommendation for market rate housing.

(In \$ Millions)

| MARKET RATE HOUSING | | | |
|---|---------------|---------------|----------------|
| | 2009 | 2010 | Six-Year Plan |
| Neighborhood Market Rate Housing | \$ 0.4 | \$ 0.8 | \$ 5.1 |
| Strategic Housing Initiatives Program | 0.8 | 0.8 | 5.8 |
| Downtown Housing Development | 0.6 | 0.6 | 3.9 |
| Citirama | 0.8 | 0.7 | 3.1 |
| Special Housing Permanent Improv. Funds | 1.4 | 0.6 | 4.3 |
| TOTAL: | \$ 4.0 | \$ 3.5 | \$ 22.2 |

6. **\$7.0 Million for the Cincinnati Riverfront Park** – The recommended 2009/2010 General Capital Budget includes \$7.0 million for the Cincinnati Riverfront Park and another \$4.0 million is included in 2011. Ground was broken on this project in September 2008 and the total cost is estimated to be \$120.0 million. The City’s total contribution to this project will be \$21.0 million and, to date, \$10.0 million has been allocated. This allocation, along with the recommended \$11.0 million over the next three years is expected to satisfy the City’s portion of the construction costs for the new park.

7. **\$4.0 Million for Information Technology Initiatives and Upgrades** – To continue to support new information technology and upgrades to existing systems, the General Capital recommendation includes \$2.9 million in 2009 and \$1.1 million in 2010 for information technology initiatives. Included in this recommendation is \$1.1 million for the Cincinnati Human Resource Information System (CHRIS) Upgrade project, which will provide improvements such as tax updates that are needed for payroll processing, both bi-weekly and annually. Also, \$518,900 is included for the

2009/2010 Recommended Capital Budget

Communications Master Plan project, which will support the development of a multi-year strategy for upgrading the City's communications resources including voice, data, and video. The Electronic Government project is recommended in the amount of \$472,000 to enhance services provided via the Internet for City employees and citizens. Various other projects totaling \$1.8 million are included for information technology improvements over the biennium. Over the six-year plan, \$8.7 million is included for information technology projects.

RESTRICTED/SPECIAL REVENUE/MATCHING FUND HIGHLIGHTS

1. **Metropolitan Sewer District (MSD) Global Consent Decree: \$373.7 Million** – The recommended Capital Budget for MSD is \$236.2 million in 2009 and \$137.4 million in 2010. The Wet Weather Improvement Program (WWIP) alone accounts for more than 60% of the recommendation over the biennium: in 2009 the WWIP is recommended for \$165.8 million and in 2010 the recommendation is \$63.5 million. This program will implement sewer improvements as required by the Global Consent Decree, Clean Water Act regulations, and state and federal mandates. The MSD Capital Budget is expected to be submitted to the Hamilton County Board of Commissioners in mid-December.
2. **Greater Cincinnati Water Works Capital Improvements: \$116.0 Million** – The recommendation for capital improvements for Water Works is \$53.3 million in 2009 and \$62.7 million in 2010. Over the biennium, a total of \$35.0 million is recommended for the replacement of water mains and \$12.7 million is recommended to replace water mains in conjunction with street improvement projects made by other jurisdictions. The recommended biennial budget also includes \$5.1 million for information technology projects.
3. **Stormwater Management Improvements: \$3.1 Million** – The Stormwater Management Utility Capital Budget recommendation includes \$1.9 million in 2009 and \$1.2 million in 2010. An amount of \$1.5 million will be needed for facility repairs at the Barrier Dam over the biennium; however, \$1.2 million will be debt financed for a term of ten years.
4. **Lunken Airport Improvements: \$1.1 Million** – Recommended funding for improvements at Lunken Airport totals \$520,100 in 2009 and \$535,700 in 2010. In both years of the biennium, funding is recommended for infrastructure improvements, facility improvements, noise monitoring and abatement, and Federal Aviation Administration (FAA)/Ohio Department of Transportation (ODOT) local match funding.
5. **Improvements for Parking Facilities: \$830,000** – The 2009 recommended Capital Budget for improvements to City parking facilities totals \$380,000. This includes \$330,000 for structural maintenance and repairs and \$50,000 for the Gateway Garage

2009/2010 Recommended Capital Budget

Capital Improvements project to comply with the City's agreement with the Kroger Company (Ord. #300-2003), requiring an annual allocation of \$50,000 for improvements to the garage. In 2010, the recommendation is \$450,000 with \$200,000 recommended for structural maintenance and repairs, \$200,000 recommended for the revenue control enhancements, and \$50,000 recommended for the Gateway Garage Capital Improvements project.

6. **Convention Center Improvements: \$766,800** – Recommended funding for improvements to the newly renovated and expanded Duke Energy Center totals \$230,000 in 2009 and \$536,800 in 2010. In 2009, the Furniture, Fixtures, and Equipment project and the Capital Maintenance project are recommended for \$167,000 and \$63,000, respectively. In 2010, the Furniture, Fixtures, and Equipment project is recommended for \$60,000 and the Building Equipment project is recommended for \$476,800. This project will provide funding to replace or repair major equipment at the convention center such as air handlers and escalators.
7. **Special Revenue Capital: \$2.0 Million** - The recommendation for the Special Housing Permanent Improvement Fund (SHPIF) is \$1.4 million in 2009 and \$0.6 million in 2010. This fund is supported with tax increment payments which are used to assist with the development of market rate housing. In 2009, it is anticipated that \$1.2 million in SHPIF resources will be used to make the final Huntington Meadows settlement payment. In 2010, SHPIF resources will be significantly reduced because the Westin/Star tax increment financing payments will expire at the end of 2009.
8. **Federal and State Capital Grant Matching Funds: \$46.0 Million** - The City receives Federal and State matching funds to improve the City's roads and bridges. Additionally, funds are received annually from the Federal Aviation Administration (FAA) for improvements to Lunken Airport and Blue Ash Airport. Projected Federal and State Capital Matching Funds total \$44.4 and \$1.6 million in 2009 and 2010, respectively. In 2009 the City will receive \$36.0 million in federal grant funding for the Waldvogel Viaduct Replacement project. Grant funding will also be received in 2009 for improvements to Harrison Avenue and Spring Grove Avenue.

CITY COUNCIL BUDGET POLICY PRIORITIES

The City Council Budget Policy Priorities adopted on June 25, 2008 included several items related to the 2009/2010 Capital Budget. The recommendation for each Budget Policy Priority dealing with the Capital Budget follows.

1. *Contract with 3CDC to manage the development of the 5th & Race site to maximize all possible development opportunities for this site in our Central Business District and to leverage current and future investments in neighborhood properties.*

Recommendation: On August 6, 2008, the City Council approved a motion (Doc. #200800971) directing the Administration to execute an agreement with the Cincinnati Center City Development Corporation (3CDC) to serve as the City's development manager for the 5th and Race site. The motion also directed the Administration to take no further action until the contract with 3CDC is completed and to turn over all work to date and all draft Request for Qualifications to 3CDC. On October 22, 2008, the City Council approved a Development Manager Agreement, which had been approved by 3CDC. In addition, on November 5, 2008 City Council approved a City Funding Agreement for 3CDC in the amount of \$300,000 for pre-development work on the site.

2. *Working with the County Administration, bring forward a ten-year plan to build the four decks over Fort Washington Way so that the new green space will be brought on-line simultaneous to The Banks development.*

Recommendation: The City's Banks Team, which is comprised of representatives from the City Manager's Office, the Economic Development Division, and the Department of Transportation and Engineering, will work with the Hamilton County Administration to develop an implementation plan to build the four decks over Fort Washington Way. The plan will identify resources and potential funding partners to build the decks. The Banks Team will attempt to develop the plan, in coordination with the Hamilton County Administration, using existing resources.

3. *Support the work of the Department of Transportation and Engineering to bring the Riverfront Bike Trail online as quickly as possible, starting first with the Kellogg Bridge expansion to connect the Loveland Bike Trail to downtown, and complete the City-wide bike plan that takes into account a variety of options for bicycle travel including bike lanes, widened curb lanes, and bike paths as appropriate, while identifying elements and locations for biking support facilities.*

Recommendation: The recommended 2009/2010 Capital Budget for the Department of Transportation and Engineering includes funding for the Ohio River Trail project (\$200,000 in 2009 and \$100,000 in 2010). This project will support a bike trail section from Wilmer to Carrel. The department also plans on working with the Hamilton County Parks District, Anderson Township, Hamilton County Engineers Office, OKI, and ODOT, to help complete the connection from the Lunken loop to the Little Miami Scenic Trail. A section of the trail from Lunken to Magrith Park over the Kellogg Avenue Bridge will also be completed.

In addition, the recommended budget for the Department of Transportation and Engineering includes \$350,000 over the biennium for the Citywide Bicycle Plan Update project. The Citywide Bicycle Plan will develop a regional bicycle system that is integrated with other transportation systems. It will improve bicycle mobility and safety and develop strategies for completing the plan.

4. *Support development of the Glencoe Hotel and Condominium Project with funding from the following sources: 1) \$300,000 from the Mt. Auburn Place Condos Project in 2008, with the Mt. Auburn Place Condos Project being repaid in 2009 using Blue Ash Airport Fund as the source; and 2) \$5.1 million of the Blue Ash Airport Fund in 2009.*

Recommendation: On October 1, 2008, the City Council approved Ordinance No. 329-2008, which transferred \$300,000 from the “Neighborhood Market Rate Housing ‘07” capital project account to a new capital project account titled “Glencoe Hotel and Condominiums.” These resources will be used to provide funding for public improvements related to the Glencoe Hotel and Condominiums project in Mt. Auburn.

Additional support for the Glencoe Hotel and Condominium project utilizing Blue Ash Airport sale proceeds is not recommended. These resources will be used to support the following initiatives: 1) approximately \$200,000 will be needed in 2008 to develop a lead remediation plan at the airport and for expenses associated with the sale of the property; 2) in 2009 approximately \$1.3 million will be needed to implement the lead remediation plan; 3) in 2009 approximately \$660,000 may be needed for airport reconfiguration costs; 4) \$250,000 will be utilized in both 2009 and 2010 (total: \$500,000) to support the Comprehensive Plan for Cincinnati capital project; and 5) \$11 million will be used to construct the City’s new Streetcar System. Resources for the Streetcar System will be debt financed for approximately 10 years; therefore, proceeds from the sale will primarily be used to pay the debt service for 10 years.

5. *Develop a Comprehensive Plan, funded with proceeds from the Blue Ash Airport sale, that provides long-term guidance for physical development of the city and its neighborhoods, including: 1) incorporation of implementation mechanisms such as Form-Based Codes, Regulating Plans, and Transportation Corridor Plans; and 2) integration of approved neighborhood plans, GO Cincinnati, and Great Streets/Complete Streets policies as described in Attachment A.*

Recommendation: The recommended budget for the Department of Planning and Buildings includes \$250,000 in both 2009 and 2010 for the Comprehensive Plan for Cincinnati project. Funding for this project will come from the proceeds from the sale of the Blue Ash Airport. The project will develop official long range policies to guide development and redevelopment in the City for the next 20 years. The plan will also address capital improvement needs over the same time period. The recommended budget for the Department of Planning and Buildings also includes \$250,000 for 2009 for a Planning Studies project, which will facilitate the Form-Based Codes and other plans which guide Capital investment.

2009/2010 Recommended Capital Budget

In addition, the recommended budget for the Department of Transportation and Engineering includes \$150,000 in 2009 and \$200,000 in 2010 for the Innovative Transportation Strategies project. This project will support the development, implementation, and evaluation of innovative transportation and infrastructure improvements, including "green streets," "great streets/complete streets," and contextually sensitive design solutions.

6. *Maintain the current level of funding for the Street Calming program.*

Recommendation: The recommended budget continues to provide funding for the Street Calming Program (\$100,000 in 2009 and \$400,000 in 2010). This funding will allow the Department of Transportation and Engineering to modify existing streets to reduce vehicular speed.

7. *We further move that the budget provide adequate resources to the Office of Environmental Quality and to other City Department budgets as needed for implementation of Cincinnati's ... Scenic View Study Recommendations.*

Recommendation: On June 18, 2008, the City Administration submitted a report to the City Council (Doc. #200800756) which provided a review of the Scenic View Study and offered recommendations related to the study's protection options. The Department of Community Development received \$100,000 in Operating Budget resources in 2008 to be used to implement portions of the Scenic View Study recommendations. It is anticipated that these resources will be used for the following Scenic View Study initiatives: Scenic Public View Tour; Columbia Parkway-River Road/East Price Hill GIS Modeling/Mapping for a potential zoning overlay; Consultant Services/City Staff Services for development of public view protection overlay districts; and Consultant Services/City Staff Services for development of public view overlook improvements and enhancements.

SMALE INFRASTRUCTURE APPROPRIATION REQUIREMENTS MET

The recommended 2009/2010 Biennial General Capital Budget includes \$39.7 million in 2009, \$39.0 million in 2010, and \$243.5 million over the six-year plan for the renovation and/or replacement of existing City infrastructure assets. The recommended biennial Capital Budget amounts, combined with estimated Operating Budget infrastructure maintenance commitments of approximately \$32.1 million in both 2009 and 2010, provide the City with sufficient coverage to meet the legal spending requirements needed to maintain the 0.1% portion of the income tax dedicated to infrastructure. The estimated Smale coverage for 2009 and 2010 is 111% and 110%, respectively. The following is a list of recommended Capital Budget expenditure highlights for Smale Infrastructure projects:

(In \$ Millions)

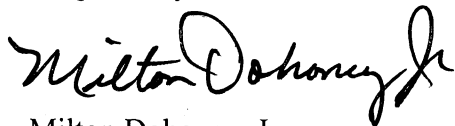
| SMALE INFRASTRUCTURE RECOMMENDATIONS | | |
|--|----------|----------|
| | Biennial | Six-Year |
| Neighborhood Street Rehabilitation | \$22.7 | \$82.0 |
| City Facility Renovations/Replacements | \$29.8 | \$92.8 |
| Street and Road Improvements | \$12.5 | \$27.3 |
| Annual Infrastructure Programs | \$5.4 | \$18.7 |
| Miscellaneous Smales Programs | \$8.3 | \$22.7 |
| TOTAL: | \$78.7 | \$243.5 |

CONCLUSION

My recommended 2009/2010 Capital Budget represents many months of careful review and analysis of the City's ever growing infrastructure demands and the limited resources available to address those needs. We have been efficacious in allocating resources to maintain the City's assets, invest in neighborhoods and economic development initiatives while also providing adequate coverage to meet the legal spending requirements to maintain the 0.1% portion of the income tax dedicated to infrastructure. The unfortunate reality, however, is that limited resources are not sufficient to meet the needs of our aging infrastructure. Facility improvements, for example, require \$72.3 million over the biennium and the recommendation totals \$35.4 million, leaving a shortfall of \$36.9 million. Deferral of badly needed investments for capital improvements results in the deterioration of our physical assets, which frequently increases the maintenance costs of those assets in the Operating Budget.

This document contains several reports to assist in your review of my recommended Capital Budget: an Executive Overview; three summary reports; and a description of each recommended capital project by City department. (Please note that these descriptions now include an estimate of the project's personnel costs that are expected to reimburse the Operating Budget.) I look forward to working with you, the City Council, and with our Citizens as we deliberate these recommendations.

Respectfully submitted,



Milton Dohoney, Jr.
City Manager

**2009/2010
All Funds Capital Budget Summary**

| | Approved 2008 | Recommended 2009 | Recommended 2010 |
|--|--------------------------|-----------------------------|-----------------------------|
| Capital Budget | | | |
| General Capital | \$65,245,000 | \$63,237,400 | \$63,486,000 |
| Enterprise Capital | | | |
| Cable Communications | 0 | 200,000 | 150,000 |
| Convention Center | 569,800 | 230,000 | 536,800 |
| General Aviation | 505,000 | 520,100 | 535,700 |
| Income Tax Transit | 100,000 | 100,000 | 100,000 |
| Metropolitan Sewer District | 141,648,200 | 236,229,500 | 137,442,100 |
| Parking System Facilities | 700,000 | 380,000 | 450,000 |
| Stormwater Management Utility | 1,517,400 | 1,875,000 | 1,250,000 |
| Telecommunications Services | 30,000 | 80,000 | 30,000 |
| Water Works | 61,853,000 | 53,324,000 | 62,720,000 |
| Total Enterprise Funds | \$206,923,400 | \$292,938,600 | \$203,214,600 |
| Special Revenue Funds Capital | | | |
| Special Housing Permanent Improvement Fund | \$1,225,000 | \$1,389,900 | \$577,000 |
| Matching Capital Funds | | | |
| State-Federal-County Roads & Bridges | \$4,560,000 | \$44,255,000 | \$1,494,560 |
| Federal Aviation Administration | 650,000 | 150,000 | 150,000 |
| Total Matching Funds | \$5,210,000 | \$44,405,000 | \$1,644,560 |
| Total All Funds Capital Budget | \$278,603,400 | \$401,970,900 | \$268,922,160 |

EXECUTIVE OVERVIEW

I. INTRODUCTION

A capital improvement or capital project is defined as the purchase or improvement of a City asset, including construction or rehabilitation which provides an asset for the City's use or, in the case of an existing asset, increases the value of the public asset or extends its useful life. Capital improvements are made to improve the value of City assets, and are relatively large expenditure items compared with operating budget items. The City Council may also designate a capital improvement through its authority to establish public policy and identify a public purpose when making capital improvement expenditures. A capital improvement is expected to have a useful life of at least five years, compared to operating budget items which are consumed in the daily delivery of City services.

The nature of a capital improvement lends itself to long-term planning and a combination of financing mechanisms. In Cincinnati, General Capital improvements are primarily funded by property tax-supported bond proceeds, earmarked income tax receipts, and Southern Railway note proceeds. The necessary lead time involved in engineering a project, acquiring and clearing sites, or in securing State or Federal funds may require the funding of project phases over several years. Enterprise and Special Revenue capital projects are generally funded by user fees to operate and maintain facilities, such as the Water Works system.

A six-year Capital Investment Program (CIP) is a plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities, and buildings, all of which enhance the delivery of services and the quality of life in Cincinnati. The 2009-2014 CIP coordinates the financing and timing of improvements to maximize the value to the public.

This Capital Budget process began with city departments making requests for capital projects. These requests include ongoing projects, improvements to existing assets, previously funded phased projects, and new projects. All department capital project requests were reviewed by the Capital Committee, which is a peer group of department directors chaired by an Assistant City Manager and the Finance Director. The City Manager reviewed the recommendations of the Capital Committee and, in turn, developed the Capital Budget recommendations which are then submitted to the Mayor.

In addition to other review considerations, the Capital Committee used the criteria listed below in developing the Capital Budget. The criteria in descending priority sequence are as follows:

1. Hazard Elimination: to eliminate or reduce definite and immediate health and safety hazards;

2. Legal Mandates: to comply with a court order or other specific legal directive (consent decree, etc.);
3. Regulatory Compliance: self-initiated improvement in compliance with a federal, state, or local rule or regulation affecting capital assets;
4. Project Completion: to finish phased projects with related and already committed or expended funding;
5. Prevent Failure: to systematically, and according to schedule, improve assets which if not periodically improved would fail;
6. Extend Useful Life: to improve an asset by making a capital investment to increase the asset's service life;
7. Cost-Benefit Justified: to make a capital investment which is supported by benefits equal to or greater than the cost of investment (e.g., benefits may be in jobs, revenue, cost savings, matching funds, etc.);
8. Service Betterment: to accommodate growth in service demand, or to otherwise increase the quality of service provided by the capital asset.

EXHIBIT 2

2009-2014 GENERAL CAPITAL INVESTMENT PROGRAM

| General Capital | <u>2008</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | 2009-2014 <u>Total</u> |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------------|
| PROGRAM RESOURCES | | | | | | | | |
| City Income Tax | \$12,295,000 | \$13,305,000 | \$13,090,000 | \$12,760,000 | \$12,430,000 | \$12,680,000 | \$13,100,000 | \$77,365,000 |
| Prop. Tax Supported Bonds | \$25,000,000 | \$22,000,000 | \$22,000,000 | \$22,000,000 | \$22,000,000 | \$22,000,000 | \$22,000,000 | \$132,000,000 |
| Southern Railway Note Proc. | \$17,250,000 | \$17,300,000 | \$17,646,000 | \$17,998,900 | \$18,359,000 | \$18,726,000 | \$19,100,600 | \$109,130,500 |
| Income Tax Supported Debt | \$10,000,000 | \$10,000,000 | \$10,000,000 | \$7,000,000 | \$7,000,000 | \$7,000,000 | \$7,000,000 | \$48,000,000 |
| Reprogramming | \$500,000 | \$382,400 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$2,882,400 |
| General Fund Transfer | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Blue Ash Airport Sale Proc. | \$0 | \$250,000 | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$500,000 |
| TOTAL RESOURCES: | \$65,245,000 | \$63,237,400 | \$63,486,000 | \$60,258,900 | \$60,289,000 | \$60,906,000 | \$61,700,600 | \$369,877,900 |
| PROGRAM EXPENSE | | | | | | | | |
| Debt Service Payments | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$6,000,000 |
| Economic Development | \$6,349,800 | \$4,070,700 | \$3,898,200 | \$3,883,500 | \$3,846,200 | \$4,143,900 | \$4,187,800 | \$24,030,300 |
| Environment | \$165,000 | \$336,000 | \$190,000 | \$177,900 | \$183,400 | \$174,700 | \$169,400 | \$1,231,400 |
| Equipment | \$8,047,700 | \$9,386,500 | \$10,978,200 | \$7,789,800 | \$8,327,600 | \$7,888,200 | \$7,988,300 | \$52,358,600 |
| Housing & Neigh. Dev. | \$3,479,000 | \$2,923,400 | \$3,197,000 | \$2,989,700 | \$3,560,500 | \$3,433,900 | \$3,501,300 | \$19,605,800 |
| Infrastructure (Smale) | \$39,145,500 | \$39,742,700 | \$39,020,300 | \$38,253,900 | \$41,537,400 | \$42,165,300 | \$42,745,100 | \$243,464,700 |
| New Infrastructure | \$7,058,000 | \$5,778,100 | \$5,202,300 | \$6,164,100 | \$1,833,900 | \$2,100,000 | \$2,108,700 | \$23,187,100 |
| TOTAL EXPENSES: | \$65,245,000 | \$63,237,400 | \$63,486,000 | \$60,258,900 | \$60,289,000 | \$60,906,000 | \$61,700,600 | \$369,877,900 |
| AVAILABLE BALANCE: | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

II. ANALYSIS OF AVAILABLE RESOURCES

GENERAL CAPITAL RESOURCES

The total 2009-2014 General Capital Investment Program forecast is \$369.9 million in available resources over six years (see Exhibit 2, page 15). For the six-year period, program resources equal the recommended program expenses for all projects in the amount of \$369.9 million. Estimated resources for 2009 are \$63.2 million and for 2010 are \$63.5 million, which match the recommended project amounts for 2009 and 2010. What follows in this section is a description of each resource category for the General Capital Budget.

City Income Tax

The City Income Tax is a locally levied tax applied to gross salaries, wages, and other personal compensation, and net profits earned by all City residents and to earnings of nonresidents working in the City limits. The City's income tax of 2.1% is subdivided into four components: general operations (1.55%), transit (0.3%), infrastructure (0.1%), and capital (0.15%). The 0.1% portion of the 2.1% City Income Tax, along with the local motor vehicle license tax and gasoline tax, is dedicated to infrastructure spending, but is not included as a capital resource. These resources go into special revenue funds, which are used in the operating budget for the maintenance and repair of infrastructure, but this can also be used for infrastructure capital in accordance with each resource's definition of eligibility per statute or ordinance. These resources will be presented for the City Council's review in the biennial Operating Budget.

As shown in Exhibit 2, City Income Tax resources for 2009 are \$13.3 million and for 2010 are \$13.1 million. The 2009-2014 total City Income Tax resource is \$77.4 million. (Exhibit 3, page 19 provides a percentage breakdown of total program resources for 2009-2010.)

Property Tax Supported Bonds

The assessed valuation of property within the City subject to ad valorem taxes includes real property, public utilities property, and tangible personal property. In accordance with State law, some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there are sufficient tax proceeds for the payment of the debt service on the bonds. The estimate for Property Tax Supported Bonds (unvoted bonds) in Exhibit 2 reflects continuance of the City Council policy to maintain a constant property tax millage of 5.36 mills for debt service requirements. This City Council policy establishes the parameters for how much capital financing resources will be available from the issuance of debt. The City is well within the unvoted statutory debt limitation of 5 ½% of assessed value in the City.

As shown in Exhibit 2, Property Tax Supported Bonds for 2009 and 2010 are \$22.0 million in each year. The 2009-2014 total Property Tax Supported Bonds resource is \$132.0 million, with \$22.0 million each year from 2009 through 2014.

The Property Tax Supported Bonds portion of the General Capital resources continues Cincinnati's long-standing policy of no increase in taxes for debt service and replacement of debt service on maturing debt with new debt service requirements. This general policy has enabled the City to institute debt management policies which enable credit-worthiness. Approximately 75% of the City's current outstanding general obligation property tax and self-supported debt of \$378.5 million will be retired by December 31, 2018. Credit quality and affordability issues, used by bond rating agencies to determine the City's bond rating, continue to be positive indicators for the City. The per capita debt of \$2,452 and debt outstanding of 4.68% of the market value of taxable property are two examples.

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as urban renewal/economic development, parking system, and recreational facilities), self-supporting revenue sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supporting debt. Beginning in 2000, the City Council approved a policy to use revenue bonds to support future Water Works capital projects.

The City also issues bonds with debt service to be paid by a portion of the 0.15% income tax earmarked for capital purposes. This strategy has been utilized by the City Council to leverage funds for special projects such as emerging development opportunities. The City uses this strategy sparingly, in order to have funds available for pay-as-you go (cash) projects.

Southern Railway Note Proceeds

Cincinnati owns the Cincinnati Southern Railway and leases its use. In 1987, the City renegotiated the terms of the lease for a more favorable annual income. The City Council endorsed a policy by resolution to dedicate funds generated by the Southern Railway to infrastructure projects. The notes issued and interest income provides a resource for infrastructure projects.

As shown in Exhibit 2, the Southern Railway Note Proceeds resource for 2009 is \$17.3 million and for 2010 is \$17.6 million. The 2009-2014 Southern Railway Note Proceeds resource totals \$109.1 million.

Income Tax Supported Debt

The recommended 2009/2010 Biennial Capital Budget and the 2009-2014 Capital Investment Program includes the use of City Income Tax Supported Debt as a resource

for project expenditures. The ability to use City Income Tax proceeds to support debt will be determined annually by forecasted income tax revenues.

As shown in Exhibit 2, the Income Tax Supported Debt resource is \$10.0 million in both 2009 and 2010. The 2009-2014 total Income Tax Supported Debt resource is \$48.0 million.

Reprogramming Resources

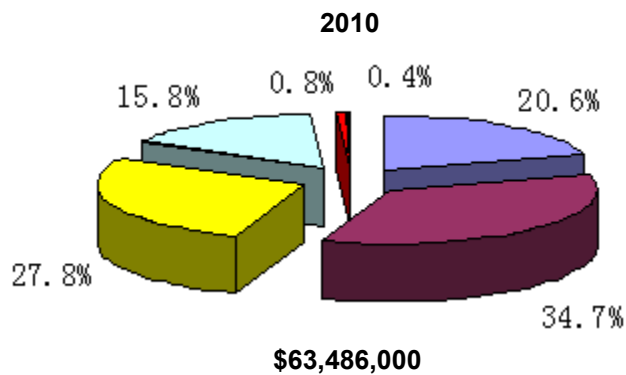
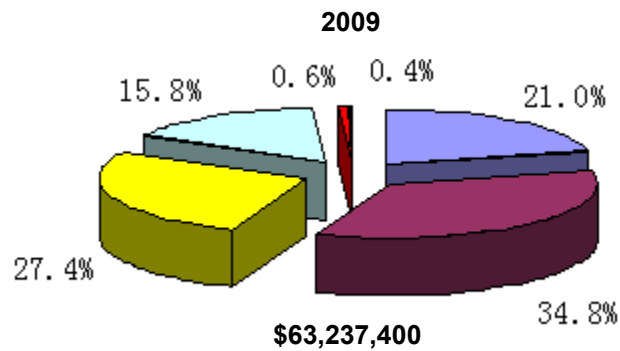
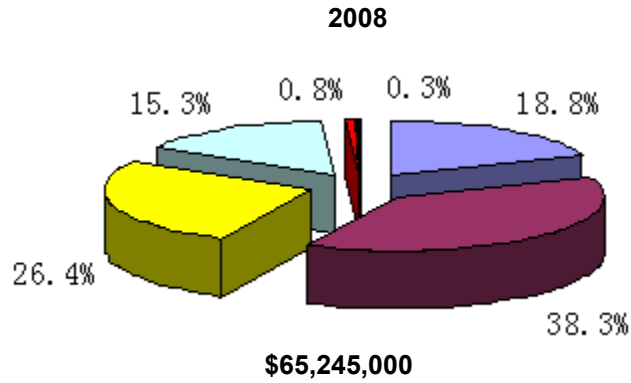
Reprogramming resources are unused funds recaptured from projects that are completed. The remaining balances are available and recommended for use in new projects. As shown in Exhibit 2, the 2009 Reprogramming resource amount is \$382,400 and the 2010 resource amount is \$500,000. For 2009-2014, Reprogramming Resources total \$2.9 million.

Blue Ash Airport Sale Proceeds

In August 2007, the City of Cincinnati closed on the sale of approximately 130 acres of the Blue Ash Airport property to the City of Blue Ash. The sale price was \$37.5 million and the City is to receive payments from Blue Ash over the next 30 years. As shown in Exhibit 2, the Blue Ash Airport Sale Proceeds resource amount is \$250,000 in both 2009 and 2010. For 2009-2014, Blue Ash Airport Sale Proceeds resources total \$500,000.

EXHIBIT 3

**CITY OF CINCINNATI
2008-2010 GENERAL CAPITAL INVESTMENT PROGRAM
TOTAL PROGRAM RESOURCES**



| | |
|----------------------------------|--------------------------------|
| ■ City Income Tax | ■ Property Tax Supported Bonds |
| ■ Southern Railway Note Proceeds | ■ Income Tax Supported Debt |
| ■ Reprogramming | ■ General Fund Transfer |
| ■ Blue Ash Airport Sale Proceeds | |

III. ANALYSIS OF RECOMMENDED EXPENDITURES

RECOMMENDED GENERAL CAPITAL FUND EXPENDITURES

Planned General Capital projects for the 2009-2014 Capital Investment Program total \$369.9 million, which matches the total estimated resources for 2009-2014 of \$369.9 million. For the 2009/2010 General Capital Budget, recommended projects total \$126.7 million (\$63.2 million in 2009 and \$63.5 million in 2010) which is balanced to resources. (Exhibit 5, page 37 provides a percentage breakdown of recommended expenditures by expenditure category.)

The 2009-2014 Capital Investment Program is outlined in this document as follows: Projects by Agency, Projects by Expenditure Category, and Projects by Neighborhood. In addition, each recommended project is described in separate sections by department.

The Projects by Expenditure Category includes: Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure. The Debt Service Payments category was added in 2002. This category includes a project related to the City's commitment for the expansion of the Duke Energy Convention Center. The New Infrastructure category was added for the 1997/1998 Biennial Budget to distinguish new capital improvements from Infrastructure (Smale Commission) projects, which provide for the renovation or replacement of existing City assets.

Debt Service Payments

A total of \$2.0 million is recommended in the biennium (\$1.0 million in both 2009 and 2010) for one project included in the Debt Service Payments category. The 2009-2014 six-year plan recommendation is \$6.0 million. The Debt Service Payments category represents 1.6% of the total General Capital Budget for the 2009/2010 biennium and 1.6% for the six-year General Capital Investment Program recommendation.

An amount of \$1.0 million is included each year from 2009 through 2014 for the Convention Center Expansion project. This is a part of the City's commitment for the \$145.0 million convention center renovation and expansion which will be funded from City, County, and private sources. The \$1.0 million commitment is for thirty years.

Economic Development

The amount of \$8.0 million is recommended in the biennium (\$4.1 million in 2009 and \$3.9 million in 2010) for Economic Development projects. A total of \$24.0 million is recommended over the six-year plan. The Economic Development category represents

6.3% of the total General Capital Budget biennial recommendation and 6.5% of the six-year General Capital Investment Program recommendation.

Included within the Economic Development category recommendation is \$2.6 million in the biennium (\$1.1 in 2009 and \$1.5 million in 2010) and \$9.0 million over the six-year plan for the Retail/Commercial Opportunities project. This project provides funding for attracting and retaining downtown retail and commercial businesses.

A recommendation of \$2.0 million in the biennium (\$1.0 million in both 2009 and 2010) and \$6.0 million for the six-year plan is included for the Neighborhood Business District (NBD) Public Improvements project. A total of \$2.0 million (\$1.0 million in both 2009 and 2010) is also included in the Biennial Consolidated Plan Budget, which brings the total NBD Improvements budget to \$4.0 million in the biennium (\$2.0 million in both 2009 and 2010) and \$8.0 million over the 2009-2014 six-year plan. This project provides funding for the design and construction of streetscape public improvements and infrastructure improvements in the city's Neighborhood Business Districts.

A recommendation of \$694,800 (\$300,000 in 2009 and \$394,800 in 2010) and \$2.4 million over the six-year plan is included for the Community Development Focus District project. This project supports development and predevelopment activities, as well as gap financing and public improvements in neighborhoods that are identified as Strategic Investment Areas. The recommended 2009/2010 Biennial General Capital Budget includes \$550,000 (\$200,000 in 2009 and \$350,000 in 2010) for the Commercial & Industrial Public Improvements project. This project supports planning activities and public improvements to facilitate retention, expansion, and attraction of businesses within commercial and industrial areas. A recommendation of \$500,000 is included in 2009 for the Job Ready Site Program project. This project would provide funding for the redevelopment of abandoned, vacant or underutilized sites in the city where roadblocks to development exist. A total of \$450,000 is recommended in the biennium (\$250,000 in 2009 and \$200,000 in 2010) for the Strategic Program-Urban Revitalization (SPUR) project. A total of \$1.6 million is included in the six-year plan. This project would facilitate the redevelopment of abandoned, vacant, and underutilized industrial and commercial sites. A recommendation of \$200,000 (\$100,000 in both 2009 and 2010) and \$600,000 over the six-year plan is included for the Tax Incentive/Enterprise Zone/Property Maintenance project. This project supports the administration of the City's Enterprise Zone Program and public improvements required for business expansion, renovation, and relocation.

Included within the Economic Development category recommendation is \$500,000 (\$250,000 in both 2009 and 2010) for the Comprehensive Plan for Cincinnati project. This project would produce a policy that will guide long-term development over the next 20 years. A total of \$250,000 is recommended in 2009 for the Planning Studies project. This project would provide funding for plans that relate to upcoming capital investment and to respond to requests from City Council.

The Economic Development category also includes a Department of Transportation and Engineering project that supports neighborhood development. A total of \$250,000 is included in the biennial recommendation (\$100,000 in 2009 and \$150,000 in 2010) for the Neighborhood Transportation Strategies project. This project provides funding for the support of neighborhood transportation strategies in conjunction with land use development opportunities.

Environment

The amount of \$526,000 (\$336,000 in 2009 and \$190,000 in 2010) is recommended for environmental projects in the biennium. A total of \$1.2 million is recommended over the six-year plan. The Environment category represents 0.4% of the total General Capital Budget biennial recommendation and 0.3% of the six-year General Capital Investment Program recommendation.

Environmental projects for the biennium include the Center Hill Gas and Leachate project, which is recommended for \$215,000 (\$110,000 in 2009 and \$105,000 in 2010) and \$625,000 over the six-year plan. This project would continue the operation of the methane gas and leachate collection systems at the Center Hill landfill site in order to comply with State and Federal solid waste regulations. The Regulatory Compliance and Energy Conservation project is recommended (\$50,000 in both 2009 and 2010, and \$300,000 for the six-year plan), which provides for the City to respond to regulatory compliance issues that require immediate attention. A total of \$35,000 is recommended for the 2009/2010 biennium (\$20,000 in 2009 and \$15,000 in 2010) and \$75,100 is recommended for the six-year plan for the Underground Storage Tanks project. This project funds the removal of underground storage tanks from City-owned sites. A recommendation of \$10,000 in 2009, and \$20,000 in 2010, and \$85,300 for the six-year plan is included for the Emergency Environmental Cleanup project. Funds for this project provide the City with the ability to immediately respond to severe emergency clean-up situations where the public health is at risk.

The Environment category also includes \$146,000 in 2009 for the Police Department's Total Containment Steel Funnel Trap project. This project supports the installation of a steel funnel trap at the Police Department's target range that will prevent airborne lead from billowing out of the trap and into the air or onto the ground.

Equipment

A total of \$20.4 million (\$9.4 million in 2009 and \$11.0 million in 2010) is recommended for equipment and technology in the biennium. A total of \$52.4 million is recommended for the six-year General Capital Investment Program. The Equipment category represents 16.1% of the total General Capital Budget biennial recommendation and 14.2% of the six-year General Capital Investment Program recommendation.

A total of \$11.1 million in the biennium (\$5.5 million in 2009 and \$5.6 million in 2010) is recommended for the Department of Public Services' Fleet Replacements project. The six-year recommendation is \$34.8 million. This project provides funds for replacing and upgrading the City's motorized fleet. A total of \$212,500 (\$62,500 in 2009 and \$150,000 in 2010) and \$812,500 for the 2009-2014 six-year plan is included for the Trash Receptacles project. This project provides new trash receptacles in neighborhood business districts and the central business district. A recommendation of \$150,000 in 2009 is included for the Collection Automation project, which will provide funding for the purchase of 96-gallon trash carts to be used for an automated collection pilot program. A total of \$50,000 in 2009 is included for the Winter Brine Production project. This project would provide funding for the purchase of winter brine production equipment, which will help to minimize granular salt expenditures.

A recommendation of \$1.3 million in 2010 is included for the Regional Computer Center's 800 MHz Radios project, which will provide funding to replace all UHF/VHF radio equipment in non-safety departments with 800 MHz radios. A total of \$2.5 million is recommended for this project over the six-year plan.

A total of \$2.4 million is recommended in 2010 for the Fire Department's Self-Contained Breathing Apparatuses project. This project would provide funding for the purchase of a replacement system of air-breathing equipment. A total of \$480,000 in the biennium (\$240,000 in each of 2009 and 2010) is included for the Fire Department's Fire Equipment Enhancements project. This project would provide funding for the purchase of safety and training equipment to support recommendations related to the Line of Duty Death Report and recommendations from the Tri-Data Report. A total of \$120,000 in the biennium (\$60,000 in each of 2009 and 2010) and \$502,000 for the six-year plan is included for the F.E.E. – Thermal Image Devices project. This project supports the purchase of thermal imaging devices that can locate trapped victims, as well as determine if a fire has extended into areas out of view.

A total of \$102,500 in the biennium (\$50,000 in 2009 and \$52,500 in 2010) and \$309,000 for the six-year plan is included for the Exhaust System project. This project would provide funding for the purchase and installation of diesel exhaust filtering devices, which would prevent diesel particulates from being emitted while in an enclosed area. In 2010, \$69,300 is recommended for the Defibrillator Replacement project. The six-year plan recommendation is \$207,900. Funds would be used to replace 12-lead monitor defibrillators. For 2009, \$42,600 is recommended for the Furnish/Appliances for New Firehouse project. This project supports the purchase of appliances and office furniture for the firehouse to be built in College Hill. For 2009, \$30,000 is recommended for the Gas Meters project. This project would provide funding for the purchase of monitoring equipment to measure the amount of hazardous gases in an area.

A total recommendation of \$721,500 is included over the final three years (2012-2014) of the six-year plan for the Hand Held Computer Based System project. This project would enhance data collection related to emergency medical services (EMS) transports, and incidents related to weapons of mass destruction and hazardous materials. A total

recommendation of \$145,000 is included over the final three years (2012-2014) of the six-year plan for the Apparatus Door Closers project. This project would provide funding for the purchase of apparatus garage door closers for all garage doors throughout the Fire Department. A total recommendation of \$124,300 is included in the final year (2014) of the six-year plan for the Appliances for Existing Firehouses project. A total recommendation of \$98,800 is included over the final two years (2013-2014) of the six-year plan for the Air Compressor Replacement project. This project supports the replacement of existing air compressor systems that are used to refill the self-contained breathing apparatuses.

The Police Department's Target Range Baffle System project (\$272,500 in 2009) would provide funding to enhance the safety at the Police Department's target range by installing a baffle system that will prevent bullets from escaping. A recommendation of \$75,000 in 2009 is included for the Steel Pole Barn Overhead Protection project. This project would provide funding for a roof system to cover the target range baffle system.

The acquisition of up-to-date technology provides the tools necessary for City employees to function more efficiently and provide better service to citizens. The 2009/2010 Biennial General Capital Budget recommendation for information system projects is \$4.0 million (\$2.9 million in 2009 and \$1.1 million in 2010). The six-year recommendation for information system projects is \$8.7 million.

A total of \$1.1 million is recommended in the biennium for the Human Resources Department's CHRIS Upgrade project in order to provide funding for a Cincinnati Human Resources Information System (CHRIS) upgrade to Version 9.1. A biennial recommendation of \$15,000 in 2009 is included for the Testing Databank project. This project would provide funding for a database of test questions that the Human Resources Department can draw upon when writing exams.

The Department of Health's IT Equipment project (\$340,200 in 2009) provides funding for the purchase of new software for billing, scheduling, practice management, electronic charting, digital imaging, and electronic storage of Vital Records and Health Promotions filings.

The Department of Finance's Licensing Software and Accounts Receivable Collection Systems project is recommended for \$144,700 over the final three years (2012-2014) of the six-year plan. This project would provide funding to implement licensing software and accounts receivable collection systems. A total recommendation of \$97,900 is included in 2009 for the Income Tax Collection Software project in order to upgrade the income tax collection software that allows taxpayers to prepare and submit their City tax returns online. The AMS-CFS Procurement Software Upgrade project is recommended for \$77,700 in 2010. This project would upgrade the existing purchasing module of the Cincinnati Financial System (CFS).

The Regional Computer Center's Communications Master Plan project is recommended for \$518,900 in the biennium (\$284,900 in 2009 and \$234,000 in 2010), and \$1.7 million

for the six-year plan. This project would provide funding to continue the implementation of a multi-year strategy for upgrading the city's communications network. A biennial recommendation of \$472,000 (\$183,500 in 2009 and \$288,500 in 2010) is included for the Electronic Government (eGov) Web Enhancement project. The six-year plan totals \$1.3 million. This project provides funding for the continued development of web-based technologies and enhanced service delivery capabilities. The CAGIS Infrastructure project (\$161,800 in 2009, \$98,600 in 2010, and \$537,600 for the six-year plan) provides upgrades to Geographic Information System (GIS) databases. A total recommendation of \$133,500 for 2010 and \$850,500 for the six-year plan is included for the Data Infrastructure Security project. This project would provide funding for the continued development of the city's information and data infrastructure security policies and standards. The Active Directory and Server Consolidation project is recommended for \$193,300 in 2009, \$50,000 in 2010, and \$631,300 for the six-year plan. This project would provide funding for required upgrades to the City's existing Metropolitan Area Network (MAN) due to new network requirements.

Also in the Regional Computer Center, the Cincinnati Financial System Upgrades project is recommended for \$102,000 in 2009, \$40,000 in 2010, and \$429,000 for the six-year plan. This project would provide funding for server replacement, a disaster recovery process, and system backup. A total of \$117,900 (\$85,900 in 2009 and \$32,000 in 2010) and \$245,900 for the 2009-2014 six-year plan is included for the Streaming Video Service project. This project will implement streaming media over the web. The Netcache Appliance Replacement project is recommended for \$100,000 in 2009. This project would provide funding for the replacement of obsolete and unsupported Netcache appliances.

In order to improve data collection and departmental communications, a total of \$300,000 is recommended in the biennium (\$150,000 in each of 2009 and 2010) and \$900,000 over the six-year plan for the Department of Transportation and Engineering's Information Systems Acquisition project.

Housing and Neighborhood Development

An amount of \$6.1 million (\$2.9 million in 2009 and \$3.2 million in 2010) is recommended for Housing and Neighborhood Development projects in the biennium. A total of \$19.6 million is recommended for the six-year General Capital Investment Program. The Housing and Neighborhood Development category represents 4.8% of the total General Capital Budget biennial recommendation and 5.3% of the six-year General Capital Investment Program recommendation. In the Consolidated Plan and HOME Investment Trust Fund (HOME) budgets, the total biennial housing component amount is \$14.8 million, with \$7.4 million recommended in both 2009 and 2010. The total recommended 2009/2010 budget amount for housing is \$20.9 million (Capital and CDBG/HOME Budgets). With the Special Housing Permanent Improvement Fund (SHPIF) biennial recommendation of \$2.0 million (\$1.4 million in 2009 and \$600,000 in 2010), the total recommended biennial housing budget is \$22.9 million.

A total of \$534,300 for the biennium (\$285,300 in 2009 and \$249,000 in 2010) and \$1.7 million for the six-year plan is recommended for the Department of Community Development's Hazard Abatement/Demolition Program. This program removes unsafe, public nuisance buildings and provides for other emergency abatement activities. An amount of \$2.3 million in the biennium (\$1.2 million in 2009 and \$1.1 million in 2010) is also recommended for this project in the Consolidated Plan Budget. The total All Funds recommended amount for the Hazard Abatement/Demolition Program over the biennium is \$2.8 million.

A total recommendation of \$1.6 million in the biennium (\$788,100 in 2009 and \$800,000 in 2010) is included for the Strategic Housing Initiatives Program project. This project will provide funding for strategic investments in housing projects throughout the city's neighborhoods, with a primary emphasis on homeownership opportunities. An amount of \$1.5 million (\$770,000 in both 2009 and 2010) is also recommended for this project in the Consolidated Plan Budget. The total All Funds recommended amount for the Strategic Housing Initiatives Program project over the biennium is \$3.1 million.

The Citirama project (\$800,000 in 2009, \$700,000 in 2010, and \$3.1 million over the six-year plan), provides funds for site and public improvements for new market rate housing development at future Citirama sites. A recommendation of \$1.2 million in the biennium (\$650,000 in 2009 and \$628,000 in 2010) is included for the Downtown Housing Development project, which supports housing development in the downtown area. An amount of \$1.2 million is recommended for the biennium (\$400,000 in 2009 and \$820,000 in 2010) for the Neighborhood Market Rate Housing program. For the six-year plan, the recommendation is \$5.1 million. Funding recommended for the Neighborhood Market Rate Housing program would assist developers with site acquisition and infrastructure development for the rehabilitation of existing market rate units or the construction of new market rate units.

Infrastructure (Smale Commission)

The amount of \$78.7 million (\$39.7 million in 2009 and \$39.0 million in 2010) is recommended for Infrastructure (Smale Commission) projects in the 2009/2010 biennium. A total of \$243.5 million is recommended for the six-year General Capital Investment Program. The Infrastructure (Smale Commission) category represents 62.2% of the total General Capital Budget biennial recommendation and 65.8% of the six-year General Capital Investment Program recommendation.

The appropriated amounts required in the General Capital and Operating Budgets to retain the 0.1% income tax dedicated to infrastructure maintenance and improvements is estimated to be \$64.7 million in 2009. For 2009, the recommended Capital Budget portion of the requirement is \$39.7 million, while the estimated 2009 Operating Budget amount is \$32.1 million. The total 2009 General Capital Budget and Operating Budget amount is \$71.8 million and meets approximately 111% of the requirement in 2009. With a 2010 recommended Smale Infrastructure Capital Budget of \$39.0 million and assuming

the same Smale Operating Budget and Smale Infrastructure base requirement in 2010 as in 2009, approximately 110% of the requirement would be met in 2010. This level of coverage is recommended as a safeguard against potential delays in some capital project implementation caused by weather, the property acquisition process, or other unforeseen causes. Outlined below are some of the significant recommendations in the Infrastructure (Smale Commission) category.

A total of \$22.7 million is recommended for the biennium (\$11.7 million in 2009 and \$11.0 million in 2010) for the Street Rehabilitation Program. The six-year plan recommendation is \$82.0 million. The recommendation for the Street Rehabilitation Program would provide at least 162 lane miles of street rehabilitation over the 2009/2010 biennium and 547 lane miles over the 2009-2014 six-year plan.

Recommended street and road improvement projects and programs, including the Street Rehabilitation Program, total \$35.2 million for the biennium (\$17.2 million in 2009 and \$18.0 million in 2010). For the six-year plan the recommended amount is \$109.4 million. The following table outlines the major recommended street and road improvement projects and programs for the biennium:

| | <u>2009</u> | <u>2010</u> |
|---------------------------------|---------------|---------------|
| Street Rehabilitation | \$ 11,700,800 | \$ 11,035,700 |
| Street Improvements | \$ 2,150,000 | \$ 800,000 |
| Waldvogel Viaduct Replacement | \$ 1,000,000 | \$ 3,000,000 |
| Spot Infrastructure Replacement | \$ 600,000 | \$ 550,000 |
| Curb Ramps - Street Rehab | \$ 448,000 | \$ 425,000 |

In addition to the major street and road projects listed above, the 2009/2010 biennial recommendations include \$750,000 for the Colerain Avenue Virginia to Leeper Improvements project (\$250,000 in 2009 and \$500,000 in 2010), \$640,000 for the Second and Third Street Improvement project (\$200,000 in 2009 and \$440,000 in 2010), and \$435,000 for the Columbia Parkway Enhancements project (\$250,000 in 2009 and \$185,000 in 2010). A detailed description of all street and road projects is included in the Transportation and Engineering departmental section of this document.

For the biennium, the recommendation for other major annual infrastructure programs such as Bridge Rehabilitation, Wall Stabilization and Landslide Correction, Sidewalk Repair, and Hillside Stairway Rehabilitation totals \$5.4 million (\$2.7 million in both 2009 and 2010) and \$18.7 million for the six-year plan.

The recommended projects for the Infrastructure (Smale Commission) include various facility renovations and facility replacement programs for general government buildings, the Department of Health, the Department of Parks, and the Department of Recreation. For the 2009/2010 biennium, facility renovation programs and projects total \$25.8

million (\$13.2 million in 2009 and \$12.6 million in 2010). The 2009-2014 General Capital Investment Plan total for facility renovation programs is \$78.3 million.

In addition to the biennial recommendations for the renovation of general government buildings, and Health, Parks, and Recreation facilities, \$199,800 is included in the biennium for the Findlay Market Improvements project. Funding for this project over the 2009-2014 Capital Investment Program totals \$409,200. This project would provide funds to improve building systems and to support improvements to maintain the structural integrity of the North Addition buildings.

A 2009/2010 biennial recommendation of \$3.8 million (\$1.9 million in both 2009 and 2010) is included for the Replacement Facilities project. This project provides funding for the construction of replacement facilities to house Fire and Police services. The six-year plan recommendation is \$14.0 million.

On June 16, 2003 the “Capital Improvement Plan for City Facilities” report (Doc. #200306339) was submitted to the City Council’s Finance Committee. This report provided an analysis of citywide General Capital Budget facility renovation needs for the Recreation, Parks, Public Services, and Health Departments. In 2003, the total estimated capital improvements need for City-owned facilities over the six-year period was \$160.6 million and the planned expenditures totaled \$78.2 million, leaving a shortfall of \$82.4 million. An update of that report shows a total capital improvements need of \$186.0 million for 2009-2014 and a planned allocation amount of \$99.8 million, generating a shortfall of \$86.2 million. In just the biennium, the total need is \$72.3 million, the recommendation totals \$35.4 million, and the estimated shortfall for capital improvements for City facilities is \$36.9 million. (Exhibit 4, page 29 provides a breakdown of the total city facility capital improvement needs for 2009-2014.)

To provide matching funds and staff time for transportation studies and design related to the possible replacement of the Brent Spence Bridge, a total of \$100,000 (\$50,000 in both 2009 and 2010) is included in the biennial recommendation for the I-75/Brent Spence Bridge Studies project. The six-year plan recommendation is \$900,000. The LED Traffic and Pedestrian Signals project (\$450,000 in each year of the biennium and \$2.7 million for the six-year plan) would replace incandescent type traffic signals and pedestrian signals with energy efficient Liquid Emitting Diodes (LED) signals. The LED signals are more energy efficient than the existing incandescent signals.

EXHIBIT 4

**CAPITAL IMPROVEMENT PLAN FOR CITY FACILITIES REPORT – UPDATE
2009-2014 CAPITAL INVESTMENT PROGRAM (CIP)**

| | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | Total |
|------------------------|-------------------|-------------------|-------------------|------------------|-------------------|-------------------|-------------------|
| <u>Recreation</u> | 6,293,500 | 6,285,700 | 6,294,700 | 6,591,300 | 6,680,900 | 6,739,400 | 38,885,500 |
| Need | <u>9,274,000</u> | <u>9,996,500</u> | <u>9,780,000</u> | <u>8,789,000</u> | <u>17,135,600</u> | <u>11,776,680</u> | <u>66,751,780</u> |
| Gap | 2,980,500 | 3,710,800 | 3,485,300 | 2,197,700 | 10,454,700 | 5,037,280 | 27,866,280 |
| | | | | | | | |
| <u>Parks</u> | 6,159,500 | 7,153,000 | 7,160,600 | 3,407,600 | 3,482,200 | 3,530,900 | 30,893,800 |
| Need | <u>14,170,446</u> | <u>13,073,120</u> | <u>5,243,312</u> | <u>5,290,980</u> | <u>5,132,428</u> | <u>5,073,919</u> | <u>47,984,205</u> |
| Gap | 8,010,946 | 5,920,120 | (1,917,288) | 1,883,380 | 1,650,228 | 1,543,019 | 17,090,405 |
| | | | | | | | |
| <u>Public Services</u> | 5,031,700 | 4,147,900 | 4,455,600 | 4,693,300 | 4,884,400 | 4,993,600 | 28,206,500 |
| Need | <u>12,192,180</u> | <u>12,552,940</u> | <u>13,483,870</u> | <u>9,264,110</u> | <u>7,976,220</u> | <u>11,342,282</u> | <u>66,811,602</u> |
| Gap | 7,160,480 | 8,405,040 | 9,028,270 | 4,570,810 | 3,091,820 | 6,348,682 | 38,605,102 |
| | | | | | | | |
| <u>Health</u> | 0 | 339,500 | 340,300 | 366,700 | 374,900 | 380,200 | 1,801,600 |
| Need | <u>457,000</u> | <u>567,000</u> | <u>500,000</u> | <u>457,000</u> | <u>460,000</u> | <u>2,000,000</u> | <u>4,441,000</u> |
| Gap | 457,000 | 227,500 | 159,700 | 90,300 | 85,100 | 1,619,800 | 2,639,400 |
| | | | | | | | |
| Total: | 17,484,700 | 17,926,100 | 18,251,200 | 15,058,900 | 15,422,400 | 15,644,100 | 99,787,400 |
| | | | | | | | |
| Total Need: | 36,093,626 | 36,189,560 | 29,007,182 | 23,801,090 | 30,704,248 | 30,192,881 | 185,988,587 |
| | | | | | | | |
| Total Gap: | 18,608,926 | 18,263,460 | 10,755,982 | 8,742,190 | 15,281,848 | 14,548,781 | 86,201,187 |

New Infrastructure

This expenditure category was added during the development of the 1997/1998 Biennial General Capital Budget to distinguish between new capital improvements and the Infrastructure (Smale Commission) expenditure category, which includes only the renovation and replacement of existing City assets. For the 2009/2010 Biennial General Capital Budget, the recommendation for the New Infrastructure category is \$11.0 million (\$5.8 million in 2009 and \$5.2 million in 2010). The recommended six-year plan total is \$23.2 million. This category represents 8.7% of the total General Capital Budget biennial recommendation and 6.3% of the six-year Capital Investment Program recommendation.

An amount of \$7.0 million (\$3.0 million in 2009 and 4.0 million in 2010) is recommended for the Cincinnati Riverfront Park project, which will support the construction of Phase I of this new park. The Cincinnati Riverfront Park will provide a unifying dimension to the riverfront that will bring together the stadiums and the National Underground Railroad Freedom Center.

A total of \$810,000 (\$560,000 in 2009 and \$250,000 in 2010) is recommended for the Central Riverfront Street Grid project and a total of \$910,000 is recommended over the six-year plan. This project will support design, engineering, and construction of remaining street grid segments in the Central Riverfront and improve accessibility for development projects. The Harrison Avenue Improvements project is recommended for \$540,000 (\$340,000 in 2009, \$200,000 in 2010, and \$1.0 million over the six-year plan) for various improvements to Harrison Avenue including widening and adding left turn lanes. The 2009/2010 recommendation includes \$500,000 for the Montana Avenue Improvements – Boudinot to Farrell project in 2009 to provide funding for widening Montana Avenue. A total of \$353,100 is included in the 2009/2010 biennial recommendation (\$203,100 in 2009 and \$150,000 in 2010) for the Over-the-Rhine streetscape Improvements project. The six-year plan recommendation is \$1.6 million. This project would provide funding for improving curbs, alleys and sidewalks, remediation of existing sidewalk encroachments, and upgrading lighting and street furniture along Vine, Jackson, and Twelfth Streets, and at other strategic locations in Over-the-Rhine.

The 2009/2010 biennial recommendation includes \$300,000 (\$150,000 in both 2009 and 2010) for the CBD Gateways/Greenways project. The six-year plan includes \$900,000 to continue the development of new gateways in the central business district. A recommendation of \$300,000 is included over the biennium (\$200,000 in 2009 and \$100,000 in 2010) for the Ohio River Trail – Downtown to Salem project. The six-year plan recommendation is \$2.3 million. This project is a part of a major nine-mile bike trail development from Salem Avenue on the City's east side to the central business district. A total of \$277,300 is included in the 2009/2010 biennial recommendation (\$250,000 in 2009 and \$27,300 in 2010) for the CBD Pedestrian and Parking Lot Signage project. The six-year plan recommendation is \$427,300. This project involves the installation of way-finding graphics for the central business district.

In 2009, \$200,000 is recommended for the Uptown Wayfinding System project, which will provide funding for the planning, design, fabrication, and installation of a system of way-finding graphics for Uptown. The Citywide Development Transportation Enhancements project is recommended for \$200,000 (\$100,000 in both 2009 and 2010) and \$600,000 in the six-year plan to support the study, design, and construction of major transportation improvement initiatives. The Hamilton Avenue Improvements Phase 2 project is recommended for \$100,000 in 2009 to support widening of Hamilton Avenue in Northside. A total of \$100,000 is included (\$50,000 in both 2009 and 2010) for the Riverfront Master Plan Coordination project. The six-year plan recommendation is \$250,000. This project supports coordination and implementation efforts related to the development of the Central Riverfront Master Plan.

A total of \$75,000 in both 2009 and 2010 is included for the Neighborhood Gateways project for the construction of gateways and landscaped traffic islands in various city neighborhoods. The six-year plan total for the Neighborhood Gateways project is \$500,000. Over the biennium, \$50,000 is included for the Raised Pavement Markers project. The six-year plan recommendation is \$250,000. This project provides funding for the purchase of reflective raised markers that are installed as part of street rehabilitation projects to improve visibility and safety. The Downtown Public Paver Replacement project is recommended for \$50,000 in each of 2009 and 2010, and \$300,000 in the six-year plan to provide funding to improve the quality of pedestrian access in the downtown area. In addition to the 2009 and 2010 new infrastructure projects highlighted in this section, a total recommendation of \$2.3 million is included over the final four years (2011-2014) of the six-year plan for the Gilbert Avenue Greenway, Clifton Avenue Islands, and MLK/I-71 Interchange projects.

ENTERPRISE FUND EXPENDITURES

The resources for enterprise fund capital projects come primarily from fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining available funds are used for capital purposes. Fund forecast information, including projected fund balance information, may be found in the 2009/2010 Operating Budget document. As shown in Exhibit 1, page 12, the Enterprise Funds Capital Budget totals \$292.9 million in 2009 and \$203.2 million in 2010. For the six-year Capital Investment Program, the total recommendation is \$1.4 billion.

Cable Communications

For the 2009/2010 Biennial Capital Budget, a total of \$350,000 is recommended for Cable Communications Fund capital projects (\$200,000 in 2009 and \$150,000 in 2010).

A biennial recommendation of \$300,000 (\$150,000 in each of 2009 and 2010) is included for the Council Chambers Video Production System project. This project would fund the replacement of equipment used to record and broadcast meetings and activities in City

Council Chambers. A total of \$50,000 in 2009 is recommended for the Citicable Studio Renovations project, which would provide funding for necessary studio upgrades, such as carpet, lighting, painting, and ceiling renovations.

Convention Center

The City-owned Duke Energy Convention Center provides space and support services for conventions, conferences, public expositions, and other events. The biennial recommendation for Convention Center capital projects is \$766,800 (\$230,000 in 2009 and \$536,800 in 2010). For the six-year Capital Investment Program, the total recommendation is \$1.7 million.

The recommendation for the 2009/2010 biennium includes \$476,800 for the Building Equipment project, and \$936,800 for the six-year plan. This project would provide funding for escalator repair and other building enhancements, such as the replacement of carpet and air handler equipment. A recommendation of \$227,000 (\$167,000 in 2009 and \$60,000 in 2010) and \$527,000 in the six-year plan is included for the Furniture, Fixtures, and Equipment project. This project would provide funding for three new servers, operating software upgrades, and supplemental security equipment. The Convention Center Capital Budget also includes \$63,000 in 2009 and \$223,000 in the six-year plan for the Capital Maintenance project. This project would provide funding for occupancy sensors, modifications to the chilled water system, and painting in public spaces.

General Aviation

The Division of General Aviation operates the Lunken Airport, which is a general aviation airport that serves both general aircraft and corporate flights. General Aviation also operates the Blue Ash Airport, which serves small aircraft. The recommended 2009/2010 Biennial Capital Budget for the General Aviation Fund is \$1.1 million (\$520,100 in 2009 and \$535,700 in 2010). The six-year plan recommendation is \$3.4 million.

Recommended projects for the 2009/2010 biennium include \$390,000 (\$190,000 in 2009 and \$200,000 in 2010) and \$1.2 million in the six-year plan for the City's local match of anticipated Federal Aviation Administration (FAA) funding. The Facility Improvements project is recommended for \$335,000 in the biennium (\$165,000 in 2009 and \$170,000 in 2010) and \$1.2 million in the six-year plan. Recommended funding would be used for roofing, plumbing, electrical, window, and HVAC improvements at the City owned facilities at the Lunken Airport. A total recommendation of \$280,000 (\$140,000 in both 2009 and 2010) and \$840,000 for the six-year plan is included for the Airport Infrastructure Improvements project. This project would provide funding for airport road and pavement improvements, parking lot improvements and expansion, flood control, and drainage improvements. The General Aviation Fund Capital Budget also includes \$25,100 in 2009 and \$25,700 in 2010 for the Noise Monitoring and Abatement project.

This project provides funding for the development of a noise monitoring and abatement program for Lunken Airport. The six-year plan total for the Noise Monitoring and Abatement is \$153,600.

Income Tax Transit

A total of \$200,000 is recommended in the 2009/2010 Biennial Capital Budget (\$100,000 in each of 2009 and 2010) for the Transit/Rail Corridor Preservation Acquisition project. The six-year plan recommendation is \$600,000. This project provides funding for the acquisition of property, planning, environmental, and consultant services related to the preservation and reuse of existing railroad corridors. The Transit/Rail Corridor Preservation Acquisition project also provides funding for streetcar and other mass transit study related expenses.

Metropolitan Sewer District

The Sewers Department operates the Metropolitan Sewer District (MSD), which is a multi-jurisdictional wastewater and collection treatment system that is managed by the City of Cincinnati for Hamilton County pursuant to an agreement made in 1968. For the 2009/2010 Biennial Capital Budget, the recommended capital projects total \$373.6 million (\$236.2 million in 2009 and \$137.4 million in 2010) and \$1.1 billion over the six-year plan. It should be noted that the Capital Budget submitted by MSD did not include projects for 2014; however, the projects in 2013 have been inflated to show a full six-year plan.

For 2009/2010 biennium, the major project recommendations include \$46.8 million (\$22.1 million in 2009 and \$24.7 in 2010) for the MSD Green Program project. The recommended total over five years is \$144.5 million. This project will provide funding for green pilot projects, opportunities, and incentives. A recommendation of \$42.9 million is included for the Mill Creek Wet Weather Improvement Program Secondary Treatment Enhancement project. This project will provide funding to upgrade and rehabilitate secondary treatment units that are at the end of their useful lives. A total of \$24.8 million (\$12.0 million in 2009 and \$12.8 million in 2010) is included for the Wet Weather Improvement Program Management and Support Services project. The recommended total over five years is \$64.7 million. This project will provide funding for the retention of professional services consultants to act as the Consent Decree Program Manager for MSD.

A total recommendation of \$14.4 million (\$6.9 million in 2009 and \$7.4 million in 2010) and \$39.4 million over five years is included for the Trenchless Technology Sewer Rehabilitation project. This project provides sewer rehabilitation work using an internal lining technique that optimizes wastewater collection and improves hydraulic performance of the sewer system. A recommendation of \$11.5 million (\$5.6 million in 2009 and \$5.9 million in 2010) and \$31.5 million over five years is included for the

Water in Basement Prevention Program project. This is a county-wide project designed to alleviate water-in-basement problems for chronically affected structures.

A total of \$600,000 is included in 2009 for the Eastern/Delta Sewer Separation Phase IA project. In the five-year plan, recommended funding of \$20.0 million is included for Phase II, \$7.6 million for Phase III, and \$8.9 million for Phase IV of the Eastern/Delta Sewer Separation project. Phase I of the Eastern/Delta project involves the construction of a “real time control” chamber with motorized gates that will collect flows from the Newtown, Little Miami and Delta interceptors. The motorized gates will allow MSD to more effectively manage flows in the Little Miami drainage system to minimize combined sewer overflows and maximize storage and treatment at the Little Miami Wet Weather Improvement Program.

Parking System Facilities

The Division of Parking Facilities operates and maintains City-owned parking garages and lots. Parking Facilities manages 5,700 on-street and 5,200 off-street parking spaces. The biennial recommendation for Parking Facilities capital projects is \$830,000 (\$380,000 in 2009 and \$450,000 in 2010) and \$2.8 million for the six-year Capital Investment Program.

The 2009/2010 biennial recommendation includes \$530,000 (\$330,000 in 2009 and \$200,000 in 2010) and \$2.3 million in the six-year plan for the Structural Maintenance and Repair project. This project provides funding for structural maintenance and repairs at the city’s parking facilities. A total of \$200,000 is included in 2010 for the Parking Revenue Control Enhancements project. This project would upgrade the current revenue control equipment at the city’s parking facilities. The recommended Gateway Garage Capital Improvements project totals \$100,000 for the biennium (\$50,000 in each of 2009 and 2010) and \$300,000 in the six-year plan. This project would provide funding to comply with the City's agreement with the Kroger Company to allocate \$50,000 annually for capital improvements at the Gateway Garage.

Stormwater Management Utility

The Stormwater Management Utility is managed by the City’s Department of Sewers. The Stormwater Management Utility is responsible for the administration, repair, and maintenance of the stormwater collection system in the City of Cincinnati. Service charges are based on area size and property use and on an Equivalent Runoff Unit rate which is set by the City Council. For the 2009/2010 Biennial Capital Budget, a total of \$3.1 million is recommended for Stormwater Management capital projects (\$1.9 million in 2009 and \$1.2 million in 2010). The recommended six-year plan amount is \$5.9 million.

A total of \$1.5 million is recommended for the Barrier Dam Facility Repairs project (\$1.2 million in 2009 and \$300,000 in 2010). The recommended six-year plan amount is \$2.1 million. This project would provide funding for repairs and renovations to the Barrier Dam Facility in order to extend the useful life of the facility. It should be noted that an amount of \$1.5 million will be needed for facility repairs at the Barrier Dam over the biennium; however, \$1.2 million will be debt financed in 2009 for a term of ten years.

Telecommunications Services

For the 2009/2010 Biennial Capital Budget, a total of \$110,000 is recommended for Telecommunications Services Fund capital projects (\$80,000 in 2009 and \$30,000 in 2010). The recommended six-year plan amount is \$230,000.

A biennial recommendation of \$60,000 (\$30,000 in each of 2009 and 2010) and \$180,000 for the six-year plan is included for the Radio Communications Equipment project. This project would fund the replacement of service equipment needed to maintain radio communications equipment. A total of \$50,000 in 2009 is recommended for the Telephone System Upgrade and Replacement project, which would provide funding for necessary upgrades and replacements to establish a reliable telephone system and enable access to new applications for several City buildings.

Water Works

The Greater Cincinnati Water Works (GCWW) provides service to the City of Cincinnati as well as customers of other communities in Hamilton, Warren, and Butler Counties. GCWW systems supply 50 billion gallons of water a year through over 3,000 miles of water mains to 241,000 residential and commercial accounts representing more than one million consumers within the service area. The recommended capital funding is \$116.0 million (\$53.3 million in 2009 and \$62.7 million in 2010) for the biennium and \$339.2 million for the six-year plan.

Highlights in the biennial recommendation include \$35.0 million (\$17.3 million in 2009 and \$17.7 million in 2010) for the Replacement Water Mains project, which provides funding for the replacement of deteriorating water mains. The six-year plan recommendation for this project is \$109.9 million. The Projected Street Improvements project for \$12.7 million in the biennium (\$6.3 million in 2009 and \$6.4 million in 2010) provides funding for the replacement of water mains when another jurisdiction is improving a street that would affect a water main. The six-year plan recommendation is \$41.1 million. A recommendation of \$12.4 million in the biennium (\$3.7 million in 2009 and \$8.7 million in 2010) and \$25.4 million for the six-year plan is included for the Ultraviolet Disinfection – Miller Plant project. This project would add an additional treatment barrier to the Miller Plant to protect public health and improve water quality. The New Water Mains project for \$3.2 million in the biennium (\$1.5 million in 2009 and

\$1.7 million in 2010) and \$10.5 million for the six-year plan, involves the installation of new water mains in the distribution system.

The major water main replacement projects for the 2009/2010 biennium include a recommendation of \$3.5 million in the biennium (\$2.0 million in 2009 and \$1.5 million in 2010) for the Cooper Road – Kenwood to Montgomery project, and a recommendation of \$3.1 million in the biennium (\$2.0 million in 2009 and \$1.1 million in 2010) for the Montgomery and Kennedy Avenues project. A total of \$2.3 million is recommended in the biennium (\$2 million in 2009 and \$250,000 in 2010) for the Observatory – Edwards to Paxton project to begin construction of a 48-inch water main. The six-year plan total is \$2.3 million for this project.

SPECIAL REVENUE FUNDS

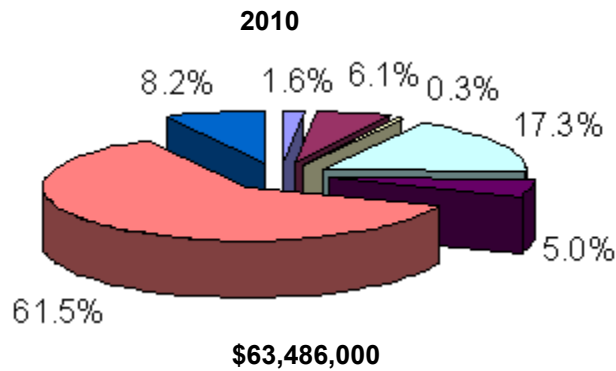
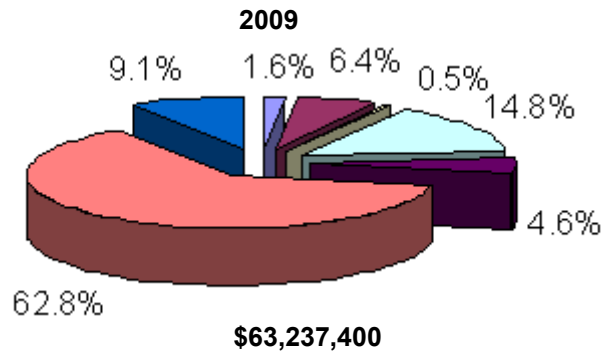
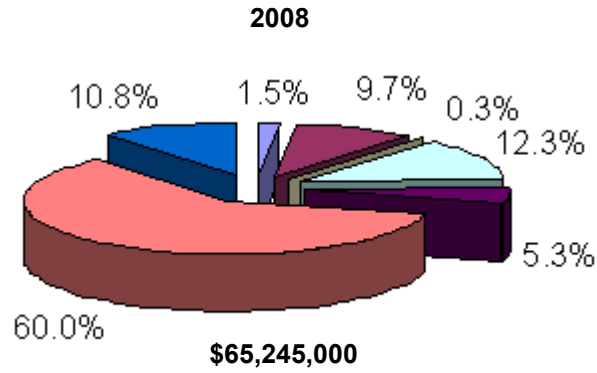
The recommendation for the Special Housing Permanent Improvement Fund (SHPIF) is \$2.0 million in the biennium (\$1.4 million in 2009 and \$600,000 in 2010). This fund, which is supported from net rental income and tax increment payments, provides revenue for the New Housing Program administered by the Department of Community Development. This program supports the development of new market-rate housing. Resources of \$1.2 million in 2009 will be used to make the final Huntington Meadows settlement payment.

FEDERAL and STATE CAPITAL GRANTS

The City receives Federal and State grants and matching funds and also manages State and County funds to improve the City's roads and bridges. The General Aviation Division of the Department of Transportation and Engineering typically receives funding from the Federal Aviation Administration (FAA). The amount of funds granted by the FAA varies from year to year. Once grants are received, the resulting projects are budgeted and matching City funds will be recommended to the City Council for approval. As shown in Exhibit 1, page 12, Federal and State Capital Grants total \$44.4 million in 2009 and \$1.6 million in 2010.

EXHIBIT 5

**CITY OF CINCINNATI
2008-2010 GENERAL CAPITAL INVESTMENT PROGRAM
RECOMMENDED EXPENDITURES**



| | |
|------------------------------------|------------------------|
| Debt Service Payments | Economic Development |
| Environment | Equipment |
| Housing & Neighborhood Development | Infrastructure (Small) |
| New Infrastructure | |

READER'S GUIDE (Section 1)

GENERAL CAPITAL

**2009-2014 CAPITAL IMPROVEMENT PROGRAM
PROJECTS by AGENCY**

This report provides the budget amount for every project in the 2009-2014 General Capital Budget by Department and each Agency within a Department. The figure to the left of each project title is the departmental priority level assigned to that particular project. The agency total and the department total for each year for all projects combined are included with this report.

2009-2014 Capital Improvement Program Projects by Agency

| General Capital | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> | |
|--|---|-------------|-------------|-------------|-------------|-------------|----------------------------|-------------|
| <u>Department of Regional Computer Center</u> | | | | | | | | |
| Regional Computer Center | | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | | |
| 1 | Communications Master Plan | 284,900 | 234,000 | 204,000 | 323,000 | 485,900 | 217,200 | \$1,749,000 |
| 2 | Active Directory / Server Consolidation | 193,300 | 50,000 | 138,000 | 50,000 | | 200,000 | \$631,300 |
| 3 | Netcache Appliance Replacement | 100,000 | | | | | | \$100,000 |
| 6 | Cincinnati Financial System Upgrades | 102,000 | 40,000 | 40,000 | 60,000 | 60,000 | 127,000 | \$429,000 |
| 7 | CAGIS Infrastructure | 161,800 | 98,600 | 98,600 | 98,600 | 40,000 | 40,000 | \$537,600 |
| 12 | Electronic Gov't (eGov) Web Enhancement | 183,500 | 288,500 | 202,700 | 172,000 | 232,000 | 258,800 | \$1,337,500 |
| 13 | Streaming Video Service | 85,900 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 | \$245,900 |
| 5 | Data Infrastructure Security | | 133,500 | 133,500 | 260,400 | 167,000 | 156,100 | \$850,500 |
| 9 | 800 MHz Radios | | 1,300,000 | 600,000 | 600,000 | | | \$2,500,000 |
| | Regional Computer Center Total | 1,111,400 | 2,176,600 | 1,448,800 | 1,596,000 | 1,016,900 | 1,031,100 | \$8,380,800 |
| | Department of Regional Computer Center Total: | 1,111,400 | 2,176,600 | 1,448,800 | 1,596,000 | 1,016,900 | 1,031,100 | \$8,380,800 |
| <u>Department of City Manager</u> | | | | | | | | |
| Environmental Quality | | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | | |
| 1 | Regulatory Compl. & Energy Conservation | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| 2 | Emergency Environmental Cleanup | 10,000 | 20,000 | 12,900 | 18,400 | 14,000 | 10,000 | \$85,300 |
| 3 | Center Hill Gas & Leachate | 110,000 | 105,000 | 105,000 | 105,000 | 100,000 | 100,000 | \$625,000 |
| 4 | Underground Storage Tanks | 20,000 | 15,000 | 10,000 | 10,000 | 10,700 | 9,400 | \$75,100 |
| | Environmental Quality Total | 190,000 | 190,000 | 177,900 | 183,400 | 174,700 | 169,400 | \$1,085,400 |
| | Department of City Manager Total: | 190,000 | 190,000 | 177,900 | 183,400 | 174,700 | 169,400 | \$1,085,400 |
| <u>Department of Human Resources</u> | | | | | | | | |
| Human Resources | | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | | |
| 1 | CHRIS Upgrade | 1,145,000 | | | | | | \$1,145,000 |
| 4 | Testing Databank | 15,000 | | | | | | \$15,000 |
| | Human Resources Total | 1,160,000 | 0 | 0 | 0 | 0 | 0 | \$1,160,000 |
| | Department of Human Resources Total: | 1,160,000 | 0 | 0 | 0 | 0 | 0 | \$1,160,000 |
| <u>Department of Finance</u> | | | | | | | | |
| Treasury | | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | | |
| 3 | Licensing Software & A/R Collection Sys. | | | | 50,000 | 50,000 | 44,700 | \$144,700 |
| | Treasury Total | 0 | 0 | 0 | 50,000 | 50,000 | 44,700 | \$144,700 |

2009-2014 Capital Improvement Program Projects by Agency

| General Capital | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|---|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| <u>Department of Finance</u> | | | | | | | |
| Income Tax | | | | | | | |
| <u>Priority Project Title</u> | | | | | | | |
| 1 Income Tax Collection Software | 97,900 | | | | | | \$97,900 |
| Income Tax Total | 97,900 | 0 | 0 | 0 | 0 | 0 | \$97,900 |
| <u>Department of Finance</u> | | | | | | | |
| Purchasing | | | | | | | |
| <u>Priority Project Title</u> | | | | | | | |
| 2 AMS-CFS Procurement Software Upgrade | | 77,700 | 78,000 | | | | \$155,700 |
| Purchasing Total | 0 | 77,700 | 78,000 | 0 | 0 | 0 | \$155,700 |
| Department of Finance Total: | 97,900 | 77,700 | 78,000 | 50,000 | 50,000 | 44,700 | \$398,300 |
| <u>Department of Economic Development</u> | | | | | | | |
| Economic Development | | | | | | | |
| <u>Priority Project Title</u> | | | | | | | |
| 1 Retail/Commercial Opportunities | 1,120,700 | 1,453,400 | 1,482,500 | 1,590,200 | 1,643,900 | 1,687,800 | \$8,978,500 |
| 5 Job Ready Site Program | 500,000 | | | | | | \$500,000 |
| 6 SPUR | 250,000 | 200,000 | 401,000 | 256,000 | 250,000 | 250,000 | \$1,607,000 |
| 7 Commercial & Industrial Public Imprvts | 200,000 | 350,000 | 400,000 | 400,000 | 500,000 | 500,000 | \$2,350,000 |
| 8 Tax Incentive/Enterprize Zone/Prop Maint | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| 9 Community Development Focus District | 300,000 | 394,800 | 350,000 | 350,000 | 500,000 | 500,000 | \$2,394,800 |
| 10 NBD Public Improvements | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$6,000,000 |
| Economic Development Total | 3,470,700 | 3,498,200 | 3,733,500 | 3,696,200 | 3,993,900 | 4,037,800 | \$22,430,300 |
| Department of Economic Development Total: | 3,470,700 | 3,498,200 | 3,733,500 | 3,696,200 | 3,993,900 | 4,037,800 | \$22,430,300 |
| <u>Department of Community Development</u> | | | | | | | |
| Neighborhood Development | | | | | | | |
| <u>Priority Project Title</u> | | | | | | | |
| 2 Citirama | 800,000 | 700,000 | | 800,000 | | 800,000 | \$3,100,000 |
| 2 Downtown Housing Development | 650,000 | 628,000 | 615,900 | 680,200 | 688,400 | 684,500 | \$3,947,000 |
| 3 Neighborhood Market Rate Housing | 400,000 | 820,000 | 850,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$5,070,000 |
| 4 Strategic Housing Initiatives Program | 788,100 | 800,000 | 1,230,400 | 700,300 | 1,495,500 | 766,800 | \$5,781,100 |
| Neighborhood Development Total | 2,638,100 | 2,948,000 | 2,696,300 | 3,180,500 | 3,183,900 | 3,251,300 | \$17,898,100 |
| <u>Department of Community Development</u> | | | | | | | |
| New Constr&Existing Bldg Stand | | | | | | | |
| <u>Priority Project Title</u> | | | | | | | |
| 1 Hazard Abatement/Demolition Program | 285,300 | 249,000 | 293,400 | 380,000 | 250,000 | 250,000 | \$1,707,700 |
| New Constr&Existing Bldg Stand Total | 285,300 | 249,000 | 293,400 | 380,000 | 250,000 | 250,000 | \$1,707,700 |

2009-2014 Capital Improvement Program Projects by Agency

| General Capital | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--|------------------------------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Department of Community Development Total: | 2,923,400 | 3,197,000 | 2,989,700 | 3,560,500 | 3,433,900 | 3,501,300 | \$19,605,800 |
| <u>Department of Planning & Buildings</u> | | | | | | | |
| City Planning | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 1 | Comprehensive Plan for Cincinnati | | | | | | \$500,000 |
| 10 | Planning Studies Project | | | | | | \$250,000 |
| City Planning Total | | | | | | | \$750,000 |
| <u>Department of Planning & Buildings</u> | | | | | | | |
| Licenses & Permits | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 3 | Lunken Levee Study | | | | | | \$50,000 |
| 9 | Lunken Levee/Flood Level Challenge | | | | | | \$75,000 |
| Licenses & Permits Total | | | | | | | \$125,000 |
| Department of Planning & Buildings Total: | | | | | | | \$875,000 |
| <u>Department of Recreation</u> | | | | | | | |
| Administration | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 1 | Recreation Facilities Renovation | | | | | | \$9,910,000 |
| 2 | Aquatics Facilities Renovation | | | | | | \$21,277,700 |
| 3 | Athletics Facilities Renovation | | | | | | \$3,823,800 |
| 4 | Compliance with ADA | | | | | | \$600,000 |
| 5 | Outdoor Facilities Renovation | | | | | | \$3,274,000 |
| Administration Total | | | | | | | \$38,885,500 |
| Department of Recreation Total: | | | | | | | \$38,885,500 |
| <u>Department of Parks</u> | | | | | | | |
| Planning, Design & Development | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 1 | Park Infrastructure Rehabilitation | | | | | | \$19,493,800 |
| 2 | Cincinnati Riverfront Park | | | | | | \$11,000,000 |
| 3 | Master Plan Implementation | | | | | | \$400,000 |
| Planning, Design & Development Total | | | | | | | \$30,893,800 |
| Department of Parks Total: | | | | | | | \$30,893,800 |

2009-2014 Capital Improvement Program Projects by Agency

| General Capital | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|---|--|-------------|-------------|-------------|-------------|-------------|----------------------------|
| <u>Department of Police</u> | | | | | | | |
| Police | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 1 | Total Containment Steel Funnel Trap | 146,000 | | | | | \$146,000 |
| 2 | Target Range Baffle System | 272,500 | | | | | \$272,500 |
| 3 | Steel Pole Barn Overhead Protection | 75,000 | | | | | \$75,000 |
| 6 | Resurfacing D-2's Parking Lots | | 50,000 | | | | \$50,000 |
| | Police Total | 493,500 | 0 | 50,000 | 0 | 0 | \$543,500 |
| | Department of Police Total: | 493,500 | 0 | 50,000 | 0 | 0 | \$543,500 |
| <u>Department of Fire</u> | | | | | | | |
| Fire | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 1 | Fire Equipment Enhancements | 240,000 | 240,000 | | | | \$480,000 |
| 2 | Exhaust System | 50,000 | 52,500 | 52,000 | 51,500 | 51,500 | \$309,000 |
| 7 | F.E.E. - Thermal Image Devices | 60,000 | 60,000 | 301,500 | 80,500 | | \$502,000 |
| 12 | Gas Meters | 30,000 | | | | | \$30,000 |
| 13 | Furnish/Appliances for New Firehouse | 42,600 | | | | | \$42,600 |
| 6 | Defibrillator - Replacement | | 69,300 | 69,300 | 69,300 | | \$207,900 |
| 11 | Self-Contained Breathing Apparatuses | | 2,400,000 | | | | \$2,400,000 |
| 5 | Apparatus Door Closers | | | 35,000 | 55,000 | 55,000 | \$145,000 |
| 8 | Hand Held Computer Based System | | | 219,500 | 304,300 | 197,700 | \$721,500 |
| 10 | Air Compressor Replacement | | | | 55,000 | 43,800 | \$98,800 |
| 14 | Appliances For Existing Firehouses | | | | | 124,300 | \$124,300 |
| | Fire Total | 422,600 | 2,821,800 | 422,800 | 455,800 | 465,800 | \$5,061,100 |
| | Department of Fire Total: | 422,600 | 2,821,800 | 422,800 | 455,800 | 465,800 | \$5,061,100 |
| <u>Department of Transportation & Eng.</u> | | | | | | | |
| Office of the Director | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 1 | Information Systems Acquisition | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| | Office of the Director Total | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| <u>Department of Transportation & Eng.</u> | | | | | | | |
| Transportation Planning | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 7 | OKI Corridor Studies | 100,000 | 400,000 | 400,000 | 100,000 | 100,000 | \$1,200,000 |
| 12 | Neighborhood Transportation Strategies | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$850,000 |
| 14 | CBD Gateways/Greenways | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |

2009-2014 Capital Improvement Program Projects by Agency

| General Capital | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|---|-----------------------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| <u>Department of Transportation & Eng.</u> | | | | | | | |
| Transportation Planning | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 17 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| 18 | 75,000 | 75,000 | 75,000 | 100,000 | 100,000 | 75,000 | \$500,000 |
| 21 | 50,000 | 50,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$900,000 |
| 24 | 250,000 | 27,300 | 25,000 | 50,000 | 25,000 | 50,000 | \$427,300 |
| 25 | 250,000 | 200,000 | 150,000 | 150,000 | 100,000 | 100,000 | \$950,000 |
| 28 | 150,000 | 200,000 | 200,000 | 200,000 | 150,000 | 200,000 | \$1,100,000 |
| 29 | 100,000 | 400,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$1,500,000 |
| 32 | 200,000 | | | | | | \$200,000 |
| 33 | 300,000 | 50,000 | | | | | \$350,000 |
| 36 | 560,000 | 250,000 | 100,000 | | | | \$910,000 |
| 39 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| 40 | 50,000 | 50,000 | 50,000 | 50,000 | 25,000 | 25,000 | \$250,000 |
| 43 | 203,100 | 150,000 | 364,100 | 200,000 | 400,000 | 250,000 | \$1,567,200 |
| 44 | 250,000 | 185,000 | 200,000 | 400,000 | 400,000 | 200,000 | \$1,635,000 |
| 45 | 75,000 | 270,000 | 100,000 | 250,000 | 150,300 | 340,000 | \$1,185,300 |
| 55 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$6,000,000 |
| 52 | | | 100,000 | 333,900 | 100,000 | 308,700 | \$842,600 |
| 54 | | | 100,000 | 250,000 | 100,000 | 50,000 | \$500,000 |
| 53 | | | | | 500,000 | 500,000 | \$1,000,000 |
| Transportation Planning Total | 4,063,100 | 3,807,300 | 3,814,100 | 4,033,900 | 4,100,300 | 4,148,700 | \$23,967,400 |
| <u>Department of Transportation & Eng.</u> | | | | | | | |
| Engineering | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 2 | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | \$1,290,000 |
| 3 | 1,000,000 | 3,000,000 | | | | | \$4,000,000 |
| 4 | 11,700,800 | 11,035,700 | 12,803,900 | 14,900,000 | 15,600,000 | 16,000,000 | \$82,040,400 |
| 5 | 2,150,000 | 800,000 | 1,000,000 | 1,000,000 | 1,100,000 | 1,100,000 | \$7,150,000 |
| 8 | 1,220,000 | 1,200,000 | 1,300,000 | 1,430,000 | 1,500,000 | 1,500,000 | \$8,150,000 |
| 11 | 725,000 | 725,000 | 800,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$5,250,000 |
| 15 | 550,000 | 525,000 | 625,000 | 675,000 | 750,000 | 750,000 | \$3,875,000 |
| 16 | 448,000 | 425,000 | 492,000 | 571,000 | 597,000 | 612,000 | \$3,145,000 |
| 20 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| 22 | 120,000 | 110,000 | 130,000 | 150,000 | 150,000 | 150,000 | \$810,000 |
| 23 | 225,000 | 225,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$1,450,000 |

2009-2014 Capital Improvement Program Projects by Agency

| General Capital | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> | |
|---|--|-------------|-------------|-------------|-------------|-------------|----------------------------|---------------|
| <u>Department of Transportation & Eng.</u> | | | | | | | | |
| Engineering | | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | | |
| 26 | Spot Infrastructure Replacement | 600,000 | 550,000 | 725,000 | 740,000 | 761,900 | 763,000 | \$4,139,900 |
| 30 | Riverfront Transit Center- Waterproofing | 1,000,000 | | | | | | \$1,000,000 |
| 31 | Second and Third Street Improvements | 200,000 | 440,000 | 460,000 | | | | \$1,100,000 |
| 34 | Pavement Management | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| 35 | Ohio River Trail - Downtown to Salem | 200,000 | 100,000 | 500,000 | 500,000 | 500,000 | 500,000 | \$2,300,000 |
| 37 | Colerain Ave West Fork/Virginia Impr. | 50,000 | 50,000 | | | | | \$100,000 |
| 38 | Hamilton Avenue Improvements Phase 2 | 100,000 | | | | | | \$100,000 |
| 41 | Colerain Avenue Virginia to Leeper Impr. | 250,000 | 500,000 | 100,000 | 100,000 | | | \$950,000 |
| 46 | Uptown Access Improvements West MLK Dr. | 100,000 | 200,000 | 500,000 | 500,000 | 100,000 | 100,000 | \$1,500,000 |
| 47 | Harrison Avenue Improvements | 340,000 | 200,000 | 500,000 | | | | \$1,040,000 |
| 48 | Colerain Corr. Imp. I-74 to Spring Grove | 150,000 | 150,000 | 100,000 | 100,000 | 100,000 | | \$600,000 |
| 50 | Montana Ave. Impr. - Boudinot to Farrell | 500,000 | | | | | | \$500,000 |
| | Engineering Total | 22,043,800 | 20,650,700 | 20,700,900 | 22,331,000 | 22,823,900 | 23,140,000 | \$131,690,300 |
| <u>Department of Transportation & Eng.</u> | | | | | | | | |
| Traffic Engineering | | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | | |
| 6 | Traffic Signal Installation & Renovation | 830,000 | 830,000 | 1,034,000 | 1,080,000 | 1,080,000 | 1,080,000 | \$5,934,000 |
| 9 | Computerized Traffic Signal System | 300,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,300,000 |
| 13 | LED Traffic and Pedestrian Signals | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | \$2,700,000 |
| 19 | Traffic Signal Controllers & Detectors | 74,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$574,000 |
| 27 | Street Light Replacement Project | 280,000 | 300,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$980,000 |
| 49 | Raised Pavement Markers | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$250,000 |
| 51 | Duke Street Light Replacement Project | | | | 105,000 | 150,000 | 180,000 | \$435,000 |
| | Traffic Engineering Total | 1,934,000 | 1,930,000 | 1,934,000 | 2,085,000 | 2,130,000 | 2,160,000 | \$12,173,000 |
| | Department of Transportation & Eng. Total: | 28,190,900 | 26,538,000 | 26,599,000 | 28,599,900 | 29,204,200 | 29,598,700 | \$168,730,700 |
| <u>Department of Public Services</u> | | | | | | | | |
| Traffic & Road Operations | | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | | |
| 4 | Winter Brine Production | 50,000 | | | | | | \$50,000 |
| 6 | Sign Replacement | 270,200 | 358,700 | 117,200 | 303,700 | 338,700 | 311,000 | \$1,699,500 |
| | Traffic & Road Operations Total | 320,200 | 358,700 | 117,200 | 303,700 | 338,700 | 311,000 | \$1,749,500 |

2009-2014 Capital Improvement Program Projects by Agency

| General Capital | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|---|---------------------------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| <u>Department of Public Services</u> | | | | | | | |
| Neighborhood Operations | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 13 | Collection Automation Program | | | | | | \$150,000 |
| 20 | Trash Receptacles | | | | | | \$812,500 |
| | 212,500 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$962,500 |
| <u>Department of Public Services</u> | | | | | | | |
| City Facility Management | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 2 | City Facility Renovations | | | | | | \$13,900,000 |
| 3 | Replacement Facilities | | | | | | \$14,074,800 |
| 14 | City Facility Modernization | | | | | | \$231,700 |
| 17 | Community Facility Improvements | | | | | | \$3,600,000 |
| 21 | Findlay Market Improvements | | | | | | \$409,200 |
| | 5,731,700 | 4,847,700 | 5,156,200 | 5,402,100 | 5,484,400 | 5,593,600 | \$32,215,700 |
| <u>Department of Public Services</u> | | | | | | | |
| Fleet Services | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 1 | Fleet Replacements | | | | | | \$34,758,200 |
| | 5,494,400 | 5,602,100 | 5,540,200 | 5,925,800 | 6,055,500 | 6,140,200 | \$34,758,200 |
| Department of Public Services Total: | | | | | | | |
| | 11,758,800 | 10,958,500 | 10,963,600 | 11,781,600 | 12,028,600 | 12,194,800 | \$69,685,900 |
| <u>Department of Health</u> | | | | | | | |
| Office of the Commissioner | | | | | | | |
| <u>Priority</u> | <u>Project Title</u> | | | | | | |
| 1 | IT Equipment | | | | | | \$340,200 |
| 3 | Facilities Renovation & Repairs | | | | | | \$1,501,600 |
| 4 | Health Facilities ADA | | | | | | \$300,000 |
| | 340,200 | 339,500 | 340,300 | 366,700 | 374,900 | 380,200 | \$2,141,800 |
| Office of the Commissioner Total: | | | | | | | |
| | 340,200 | 339,500 | 340,300 | 366,700 | 374,900 | 380,200 | \$2,141,800 |
| Department of Health Total: | | | | | | | |
| | 340,200 | 339,500 | 340,300 | 366,700 | 374,900 | 380,200 | \$2,141,800 |
| Grand Total: | | | | | | | |
| | 63,237,400 | 63,486,000 | 60,258,900 | 60,289,000 | 60,906,000 | 61,700,600 | \$369,877,900 |

READER'S GUIDE (Section 2)

GENERAL CAPITAL

**2009-2014 CAPITAL IMPROVEMENT PROGRAM
PROJECTS by EXPENDITURE CATEGORY**

This report sorts all projects for the 2009-2014 General Capital Budget by seven major expenditure categories as follows:

Debt Service Payments
Economic Development
Environment
Equipment
Housing & Neighborhood Development
Infrastructure (Smale Commission)
New Infrastructure

These expenditure categories are assigned based on the scope or type of activity the project entails. For example, a project that involves the purchase of computer hardware would be classified as equipment, while the renovation of a City health clinic would be classified under the Infrastructure (Smale Commission) category. This report is sorted by expenditure category and department. A yearly total for each category is provided, as well as a yearly grand total for the General Capital Budget.

2009-2014 Capital Improvement Program Projects by Expenditure Category

General Capital

| <u>Department</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|----------------------------------|-----------------|--|------------------|------------------|------------------|------------------|------------------|------------------|----------------------------|
| Debt Service Payments | | | | | | | | | |
| Transportation & Eng. | | | | | | | | | |
| 55 | | Convention Center Expansion | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$6,000,000 |
| | | Debt Service Payments Total: | <u>1,000,000</u> | <u>1,000,000</u> | <u>1,000,000</u> | <u>1,000,000</u> | <u>1,000,000</u> | <u>1,000,000</u> | <u>\$6,000,000</u> |
| Economic Development | | | | | | | | | |
| Economic Development | | | | | | | | | |
| 1 | | Retail/Commercial Opportunities | 1,120,700 | 1,453,400 | 1,482,500 | 1,590,200 | 1,643,900 | 1,687,800 | \$8,978,500 |
| 5 | | Job Ready Site Program | 500,000 | | | | | | \$500,000 |
| 6 | | SPUR | 250,000 | 200,000 | 401,000 | 256,000 | 250,000 | 250,000 | \$1,607,000 |
| 7 | | Commercial & Industrial Public Imprvts | 200,000 | 350,000 | 400,000 | 400,000 | 500,000 | 500,000 | \$2,350,000 |
| 8 | | Tax Incentive/Enterprize Zone/Prop Maint | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| 9 | | Community Development Focus District | 300,000 | 394,800 | 350,000 | 350,000 | 500,000 | 500,000 | \$2,394,800 |
| 10 | | NBD Public Improvements | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$6,000,000 |
| Planning & Buildings | | | | | | | | | |
| 1 | | Comprehensive Plan for Cincinnati | 250,000 | 250,000 | | | | | \$500,000 |
| 10 | | Planning Studies Project | 250,000 | | | | | | \$250,000 |
| Transportation & Eng. | | | | | | | | | |
| 12 | | Neighborhood Transportation Strategies | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$850,000 |
| | | Economic Development Total: | <u>4,070,700</u> | <u>3,898,200</u> | <u>3,883,500</u> | <u>3,846,200</u> | <u>4,143,900</u> | <u>4,187,800</u> | <u>\$24,030,300</u> |
| Environment | | | | | | | | | |
| City Manager | | | | | | | | | |
| 1 | | Regulatory Compl. & Energy Conservation | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| 2 | | Emergency Environmental Cleanup | 10,000 | 20,000 | 12,900 | 18,400 | 14,000 | 10,000 | \$85,300 |
| 3 | | Center Hill Gas & Leachate | 110,000 | 105,000 | 105,000 | 105,000 | 100,000 | 100,000 | \$625,000 |
| 4 | | Underground Storage Tanks | 20,000 | 15,000 | 10,000 | 10,000 | 10,700 | 9,400 | \$75,100 |
| Police | | | | | | | | | |
| 1 | | Total Containment Steel Funnel Trap | 146,000 | | | | | | \$146,000 |
| | | Environment Total: | <u>336,000</u> | <u>190,000</u> | <u>177,900</u> | <u>183,400</u> | <u>174,700</u> | <u>169,400</u> | <u>\$1,231,400</u> |

2009-2014 Capital Improvement Program Projects by Expenditure Category

General Capital

| <u>Department</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|------------------------|-----------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | | | | | |
| Finance | | | | | | | | | |
| | 1 | Income Tax Collection Software | 97,900 | | | | | | \$97,900 |
| | 2 | AMS-CFS Procurement Software Upgrade | | 77,700 | 78,000 | | | | \$155,700 |
| | 3 | Licensing Software & A/R Collection Sys. | | | | 50,000 | 50,000 | 44,700 | \$144,700 |
| Fire | | | | | | | | | |
| | 1 | Fire Equipment Enhancements | 240,000 | 240,000 | | | | | \$480,000 |
| | 2 | Exhaust System | 50,000 | 52,500 | 52,000 | 51,500 | 51,500 | 51,500 | \$309,000 |
| | 7 | F.E.E. - Thermal Image Devices | 60,000 | 60,000 | 301,500 | 80,500 | | | \$502,000 |
| | 12 | Gas Meters | 30,000 | | | | | | \$30,000 |
| | 13 | Furnish/Appliances for New Firehouse | 42,600 | | | | | | \$42,600 |
| | 6 | Defibrillator - Replacement | | 69,300 | 69,300 | 69,300 | | | \$207,900 |
| | 11 | Self-Contained Breathing Apparatuses | | 2,400,000 | | | | | \$2,400,000 |
| | 5 | Apparatus Door Closers | | | | 35,000 | 55,000 | 55,000 | \$145,000 |
| | 8 | Hand Held Computer Based System | | | | 219,500 | 304,300 | 197,700 | \$721,500 |
| | 10 | Air Compressor Replacement | | | | | 55,000 | 43,800 | \$98,800 |
| | 14 | Appliances For Existing Firehouses | | | | | | 124,300 | \$124,300 |
| Health | | | | | | | | | |
| | 1 | IT Equipment | 340,200 | | | | | | \$340,200 |
| Human Resources | | | | | | | | | |
| | 1 | CHRIS Upgrade | 1,145,000 | | | | | | \$1,145,000 |
| | 4 | Testing Databank | 15,000 | | | | | | \$15,000 |
| Police | | | | | | | | | |
| | 2 | Target Range Baffle System | 272,500 | | | | | | \$272,500 |
| | 3 | Steel Pole Barn Overhead Protection | 75,000 | | | | | | \$75,000 |
| Public Services | | | | | | | | | |
| | 1 | Fleet Replacements | 5,494,400 | 5,602,100 | 5,540,200 | 5,925,800 | 6,055,500 | 6,140,200 | \$34,758,200 |
| | 4 | Winter Brine Production | 50,000 | | | | | | \$50,000 |
| | 13 | Collection Automation Program | 150,000 | | | | | | \$150,000 |
| | 20 | Trash Receptacles | 62,500 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$812,500 |

2009-2014 Capital Improvement Program Projects by Expenditure Category

General Capital

| <u>Department</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|---|-----------------|---|------------------|-------------------|------------------|------------------|------------------|------------------|----------------------------|
| Equipment | | | | | | | | | |
| Regional Computer Center | | | | | | | | | |
| | 1 | Communications Master Plan | 284,900 | 234,000 | 204,000 | 323,000 | 485,900 | 217,200 | \$1,749,000 |
| | 2 | Active Directory / Server Consolidation | 193,300 | 50,000 | 138,000 | 50,000 | | 200,000 | \$631,300 |
| | 3 | Netcache Appliance Replacement | 100,000 | | | | | | \$100,000 |
| | 6 | Cincinnati Financial System Upgrades | 102,000 | 40,000 | 40,000 | 60,000 | 60,000 | 127,000 | \$429,000 |
| | 7 | CAGIS Infrastructure | 161,800 | 98,600 | 98,600 | 98,600 | 40,000 | 40,000 | \$537,600 |
| | 12 | Electronic Gov't (eGov) Web Enhancement | 183,500 | 288,500 | 202,700 | 172,000 | 232,000 | 258,800 | \$1,337,500 |
| | 13 | Streaming Video Service | 85,900 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 | \$245,900 |
| | 5 | Data Infrastructure Security | | 133,500 | 133,500 | 260,400 | 167,000 | 156,100 | \$850,500 |
| | 9 | 800 MHz Radios | | 1,300,000 | 600,000 | 600,000 | | | \$2,500,000 |
| Transportation & Eng. | | | | | | | | | |
| | 1 | Information Systems Acquisition | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| | | Equipment Total: | <u>9,386,500</u> | <u>10,978,200</u> | <u>7,789,800</u> | <u>8,327,600</u> | <u>7,888,200</u> | <u>7,988,300</u> | <u>\$52,358,600</u> |
| Housing & Neighborhood Development | | | | | | | | | |
| Community Development | | | | | | | | | |
| | 1 | Hazard Abatement/Demolition Program | 285,300 | 249,000 | 293,400 | 380,000 | 250,000 | 250,000 | \$1,707,700 |
| | 2 | Citirama | 800,000 | 700,000 | | 800,000 | | 800,000 | \$3,100,000 |
| | 2 | Downtown Housing Development | 650,000 | 628,000 | 615,900 | 680,200 | 688,400 | 684,500 | \$3,947,000 |
| | 3 | Neighborhood Market Rate Housing | 400,000 | 820,000 | 850,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$5,070,000 |
| | 4 | Strategic Housing Initiatives Program | 788,100 | 800,000 | 1,230,400 | 700,300 | 1,495,500 | 766,800 | \$5,781,100 |
| | | Housing & Neighborhood Development Total: | <u>2,923,400</u> | <u>3,197,000</u> | <u>2,989,700</u> | <u>3,560,500</u> | <u>3,433,900</u> | <u>3,501,300</u> | <u>\$19,605,800</u> |
| Infrastructure (Smale Comm'n.) | | | | | | | | | |
| Health | | | | | | | | | |
| | 3 | Facilities Renovation & Repairs | | 279,500 | 280,300 | 306,700 | 314,900 | 320,200 | \$1,501,600 |
| | 4 | Health Facilities ADA | | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | \$300,000 |
| Parks | | | | | | | | | |
| | 1 | Park Infrastructure Rehabilitation | 2,759,500 | 3,153,000 | 3,160,600 | 3,407,600 | 3,482,200 | 3,530,900 | \$19,493,800 |
| | 3 | Master Plan Implementation | 400,000 | | | | | | \$400,000 |

2009-2014 Capital Improvement Program Projects by Expenditure Category

General Capital

| <u>Department</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|---------------------------------------|-----------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Infrastructure (Smale Comm'n.) | | | | | | | | | |
| Planning & Buildings | | | | | | | | | |
| | 3 | Lunken Levee Study | 50,000 | | | | | | \$50,000 |
| | 9 | Lunken Levee/Flood Level Challenge | 75,000 | | | | | | \$75,000 |
| Police | | | | | | | | | |
| | 6 | Resurfacing D-2's Parking Lots | | | 50,000 | | | | \$50,000 |
| Public Services | | | | | | | | | |
| | 2 | City Facility Renovations | 2,900,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | \$13,900,000 |
| | 3 | Replacement Facilities | 1,900,000 | 1,947,900 | 2,255,600 | 2,493,300 | 2,684,400 | 2,793,600 | \$14,074,800 |
| | 6 | Sign Replacement | 270,200 | 358,700 | 117,200 | 303,700 | 338,700 | 311,000 | \$1,699,500 |
| | 14 | City Facility Modernization | 231,700 | | | | | | \$231,700 |
| | 17 | Community Facility Improvements | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | \$3,600,000 |
| | 21 | Findlay Market Improvements | 100,000 | 99,800 | 100,600 | 108,800 | | | \$409,200 |
| Recreation | | | | | | | | | |
| | 1 | Recreation Facilities Renovation | 1,375,000 | 1,635,000 | 1,650,000 | 1,700,000 | 1,750,000 | 1,800,000 | \$9,910,000 |
| | 2 | Aquatics Facilities Renovation | 3,734,000 | 3,600,000 | 3,550,000 | 3,993,700 | 3,500,000 | 2,900,000 | \$21,277,700 |
| | 3 | Athletics Facilities Renovation | 454,500 | 517,300 | 652,000 | 700,000 | 750,000 | 750,000 | \$3,823,800 |
| | 4 | Compliance with ADA | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| | 5 | Outdoor Facilities Renovation | 630,000 | 433,400 | 342,700 | 97,600 | 580,900 | 1,189,400 | \$3,274,000 |
| Transportation & Eng. | | | | | | | | | |
| | 2 | SCIP Loan Repayment | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | \$1,290,000 |
| | 3 | Waldvogel Viaduct Replacement | 1,000,000 | 3,000,000 | | | | | \$4,000,000 |
| | 4 | Street Rehabilitation | 11,700,800 | 11,035,700 | 12,803,900 | 14,900,000 | 15,600,000 | 16,000,000 | \$82,040,400 |
| | 5 | Street Improvements | 2,150,000 | 800,000 | 1,000,000 | 1,000,000 | 1,100,000 | 1,100,000 | \$7,150,000 |
| | 6 | Traffic Signal Installation & Renovation | 830,000 | 830,000 | 1,034,000 | 1,080,000 | 1,080,000 | 1,080,000 | \$5,934,000 |
| | 7 | OKI Corridor Studies | 100,000 | 400,000 | 400,000 | 100,000 | 100,000 | 100,000 | \$1,200,000 |
| | 8 | Bridge Rehabilitation Program | 1,220,000 | 1,200,000 | 1,300,000 | 1,430,000 | 1,500,000 | 1,500,000 | \$8,150,000 |
| | 9 | Computerized Traffic Signal System | 300,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,300,000 |
| | 11 | Wall Stab. & Landslide Correction | 725,000 | 725,000 | 800,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$5,250,000 |
| | 13 | LED Traffic and Pedestrian Signals | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | \$2,700,000 |
| | 15 | Sidewalk Repair Program | 550,000 | 525,000 | 625,000 | 675,000 | 750,000 | 750,000 | \$3,875,000 |

2009-2014 Capital Improvement Program Projects by Expenditure Category

General Capital

| <u>Department</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|---------------------------------------|-----------------|---|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Infrastructure (Smale Comm'n.) | | | | | | | | | |
| | | 16 Curb Ramps - Street Rehab | 448,000 | 425,000 | 492,000 | 571,000 | 597,000 | 612,000 | \$3,145,000 |
| | | 17 Safety Improvements | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| | | 19 Traffic Signal Controllers & Detectors | 74,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$574,000 |
| | | 21 I-75/Brent Spence Bridge Studies | 50,000 | 50,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$900,000 |
| | | 22 Bicycle Transportation Program | 120,000 | 110,000 | 130,000 | 150,000 | 150,000 | 150,000 | \$810,000 |
| | | 23 Hillside Stairway Rehabilitation Program | 225,000 | 225,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$1,450,000 |
| | | 25 Skywalk Improvements | 250,000 | 200,000 | 150,000 | 150,000 | 100,000 | 100,000 | \$950,000 |
| | | 26 Spot Infrastructure Replacement | 600,000 | 550,000 | 725,000 | 740,000 | 761,900 | 763,000 | \$4,139,900 |
| | | 27 Street Light Replacement Project | 280,000 | 300,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$980,000 |
| | | 28 Innovative Transportation Strategies | 150,000 | 200,000 | 200,000 | 200,000 | 150,000 | 200,000 | \$1,100,000 |
| | | 29 Street Calming Program | 100,000 | 400,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$1,500,000 |
| | | 30 Riverfront Transit Center- Waterproofing | 1,000,000 | | | | | | \$1,000,000 |
| | | 31 Second and Third Street Improvements | 200,000 | 440,000 | 460,000 | | | | \$1,100,000 |
| | | 33 Citywide Bicycle Plan Update | 300,000 | 50,000 | | | | | \$350,000 |
| | | 34 Pavement Management | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| | | 37 Colerain Ave West Fork/Virginia Impr. | 50,000 | 50,000 | | | | | \$100,000 |
| | | 41 Colerain Avenue Virginia to Leeper Impr. | 250,000 | 500,000 | 100,000 | 100,000 | | | \$950,000 |
| | | 44 Columbia Parkway Enhancements | 250,000 | 185,000 | 200,000 | 400,000 | 400,000 | 200,000 | \$1,635,000 |
| | | 45 Downtown Infrastructure Coordination | 75,000 | 270,000 | 100,000 | 250,000 | 150,300 | 340,000 | \$1,185,300 |
| | | 46 Uptown Access Improvements West MLK Dr. | 100,000 | 200,000 | 500,000 | 500,000 | 100,000 | 100,000 | \$1,500,000 |
| | | 48 Colerain Corr. Imp. I-74 to Spring Grove | 150,000 | 150,000 | 100,000 | 100,000 | 100,000 | | \$600,000 |
| | | 51 Duke Street Light Replacement Project | | | | 105,000 | 150,000 | 180,000 | \$435,000 |
| | | Infrastructure (Smale Comm'n.) Total: | 39,742,700 | 39,020,300 | 38,253,900 | 41,537,400 | 42,165,300 | 42,745,100 | \$243,464,700 |
| New Infrastructure | | | | | | | | | |
| Parks | | | | | | | | | |
| | | 2 Cincinnati Riverfront Park | 3,000,000 | 4,000,000 | 4,000,000 | | | | \$11,000,000 |
| Transportation & Eng. | | | | | | | | | |
| | | 14 CBD Gateways/Greenways | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| | | 18 Neighborhood Gateways | 75,000 | 75,000 | 75,000 | 100,000 | 100,000 | 75,000 | \$500,000 |
| | | 20 Downtown Public Paver Replacement | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |

2009-2014 Capital Improvement Program Projects by Expenditure Category

General Capital

| <u>Department</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|---------------------------|-----------------|---|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-----------------------------|
| New Infrastructure | | | | | | | | | |
| | | 24 CBD Pedestrian & Parking Lot Signage | 250,000 | 27,300 | 25,000 | 50,000 | 25,000 | 50,000 | \$427,300 |
| | | 32 Uptown Wayfinding System | 200,000 | | | | | | \$200,000 |
| | | 35 Ohio River Trail - Downtown to Salem | 200,000 | 100,000 | 500,000 | 500,000 | 500,000 | 500,000 | \$2,300,000 |
| | | 36 Central Riverfront Street Grid | 560,000 | 250,000 | 100,000 | | | | \$910,000 |
| | | 38 Hamilton Avenue Improvements Phase 2 | 100,000 | | | | | | \$100,000 |
| | | 39 Citywide Develop. Trans Enhancements | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| | | 40 Riverfront Master Plan Coordination | 50,000 | 50,000 | 50,000 | 50,000 | 25,000 | 25,000 | \$250,000 |
| | | 43 Over-the-Rhine Streetscape Improvements | 203,100 | 150,000 | 364,100 | 200,000 | 400,000 | 250,000 | \$1,567,200 |
| | | 47 Harrison Avenue Improvements | 340,000 | 200,000 | 500,000 | | | | \$1,040,000 |
| | | 50 Montana Ave. Impr. - Boudinot to Farrell | 500,000 | | | | | | \$500,000 |
| | | 49 Raised Pavement Markers | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$250,000 |
| | | 52 Gilbert Avenue Greenway | | | 100,000 | 333,900 | 100,000 | 308,700 | \$842,600 |
| | | 54 Clifton Avenue Islands | | | 100,000 | 250,000 | 100,000 | 50,000 | \$500,000 |
| | | 53 ML King/I-71 Interchange | | | | | 500,000 | 500,000 | \$1,000,000 |
| | | New Infrastructure Total: | <u>5,778,100</u> | <u>5,202,300</u> | <u>6,164,100</u> | <u>1,833,900</u> | <u>2,100,000</u> | <u>2,108,700</u> | <u>\$23,187,100</u> |
| | | Total: General Capital | <u><u>63,237,400</u></u> | <u><u>63,486,000</u></u> | <u><u>60,258,900</u></u> | <u><u>60,289,000</u></u> | <u><u>60,906,000</u></u> | <u><u>61,700,600</u></u> | <u><u>\$369,877,900</u></u> |

READER'S GUIDE (Section 3)

ALL FUNDS

**2009-2010 CAPITAL IMPROVEMENT PROGRAM
PROJECTS by NEIGHBORHOOD**

This report provides the budget amounts for all the projects approved for each of the City's 52 recognized neighborhoods, as well as project allocations that are Citywide or Systemwide for all funds. Citywide projects are those projects which benefit all 52 neighborhoods, while the Systemwide projects are those that benefit all 52 neighborhoods, as well as areas in Hamilton County. Additional categories describe if a project is inside or outside of the City or Hamilton County. These designations are assigned to each project by the departments. Projects are for the 2009/2010 Biennial Capital Budget and are identified by Department and the project departmental priority. Projects include General Capital projects, as well as Restricted Fund Capital projects. However, Special Revenue Capital and Federal/State Capital Matching funds are not included in this list.

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|------------------------|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| Avondale | | | | | |
| Recreation | 5 | Outdoor Facilities Renovation | | 65,010 | \$65,010 |
| Transportation & Eng. | 21 | I-75/Brent Spence Bridge Studies | 5,000 | 5,000 | \$10,000 |
| Transportation & Eng. | 46 | Uptown Access Improvements West MLK Dr. | 20,000 | 40,000 | \$60,000 |
| | | General Capital Total: | 25,000 | 110,010 | \$135,010 |
| Sewers | 14 | Dellway Ave Sewer Replacement | | 3,389,600 | \$3,389,600 |
| Sewers | 67 | 3934 Winding Way Lateral Realignment | | 126,800 | \$126,800 |
| Sewers | 68 | Harvey Ave-Hickman Ave Sewer Replacement | | 2,146,600 | \$2,146,600 |
| | | MSD Capital Improvements Total: | 0 | 5,663,000 | \$5,663,000 |
| | | Avondale Total: | 25,000 | 5,773,010 | \$5,798,010 |
| Bond Hill | | | | | |
| Economic Development | 5 | Job Ready Site Program | 100,000 | | \$100,000 |
| Transportation & Eng. | 18 | Neighborhood Gateways | 15,000 | 15,000 | \$30,000 |
| Transportation & Eng. | 21 | I-75/Brent Spence Bridge Studies | 5,000 | 5,000 | \$10,000 |
| | | General Capital Total: | 120,000 | 20,000 | \$140,000 |
| | | Bond Hill Total: | 120,000 | 20,000 | \$140,000 |
| Camp Washington | | | | | |
| Economic Development | 6 | SPUR | 12,500 | 10,000 | \$22,500 |
| Transportation & Eng. | 21 | I-75/Brent Spence Bridge Studies | 5,000 | 5,000 | \$10,000 |
| | | General Capital Total: | 17,500 | 15,000 | \$32,500 |
| | | Camp Washington Total: | 17,500 | 15,000 | \$32,500 |
| Carthage | | | | | |
| Transportation & Eng. | 21 | I-75/Brent Spence Bridge Studies | 5,000 | 5,000 | \$10,000 |
| | | General Capital Total: | 5,000 | 5,000 | \$10,000 |
| | | Carthage Total: | 5,000 | 5,000 | \$10,000 |
| Citywide | | | | | |
| City Manager | 7 | Citicable Studio Renovations | 50,000 | | \$50,000 |
| City Manager | 8 | Council Chambers Video Production System | 150,000 | 150,000 | \$300,000 |
| | | Cable Communications Total: | 200,000 | 150,000 | \$350,000 |
| City Manager | 1 | Regulatory Compl. & Energy Conservation | 50,000 | 50,000 | \$100,000 |
| City Manager | 2 | Emergency Environmental Cleanup | 10,000 | 20,000 | \$30,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|-----------------------|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| Citywide | | | | | |
| City Manager | 4 | Underground Storage Tanks | 20,000 | 15,000 | \$35,000 |
| Community Development | 1 | Hazard Abatement/Demolition Program | 85,590 | 249,000 | \$334,590 |
| Community Development | 2 | Citirama | | 700,000 | \$700,000 |
| Community Development | 3 | Neighborhood Market Rate Housing | 400,000 | 820,000 | \$1,220,000 |
| Community Development | 4 | Strategic Housing Initiatives Program | 788,100 | 800,000 | \$1,588,100 |
| Economic Development | 5 | Job Ready Site Program | 350,000 | | \$350,000 |
| Economic Development | 6 | SPUR | 150,000 | 120,000 | \$270,000 |
| Economic Development | 7 | Commercial & Industrial Public Imprvts | 200,000 | 350,000 | \$550,000 |
| Economic Development | 8 | Tax Incentive/Enterprize Zone/Prop Maint | 100,000 | 100,000 | \$200,000 |
| Economic Development | 9 | Community Development Focus District | 300,000 | 394,800 | \$694,800 |
| Economic Development | 10 | NBD Public Improvements | 1,000,000 | 1,000,000 | \$2,000,000 |
| Finance | 1 | Income Tax Collection Software | 97,900 | | \$97,900 |
| Finance | 2 | AMS-CFS Procurement Software Upgrade | | 77,700 | \$77,700 |
| Fire | 1 | Fire Equipment Enhancements | 240,000 | 240,000 | \$480,000 |
| Fire | 2 | Exhaust System | 50,000 | 52,500 | \$102,500 |
| Fire | 6 | Defibrillator - Replacement | | 69,300 | \$69,300 |
| Fire | 7 | F.E.E. - Thermal Image Devices | 60,000 | 60,000 | \$120,000 |
| Fire | 10 | Air Compressor Replacement | | | \$0 |
| Fire | 11 | Self-Contained Breathing Apparatuses | | 2,400,000 | \$2,400,000 |
| Fire | 12 | Gas Meters | 30,000 | | \$30,000 |
| Fire | 14 | Appliances For Existing Firehouses | | | \$0 |
| Health | 1 | IT Equipment | 340,200 | | \$340,200 |
| Health | 4 | Health Facilities ADA | | 60,000 | \$60,000 |
| Human Resources | 1 | CHRIS Upgrade | 1,145,000 | | \$1,145,000 |
| Human Resources | 4 | Testing Databank | 15,000 | | \$15,000 |
| Parks | 1 | Park Infrastructure Rehabilitation | 2,759,500 | 3,153,000 | \$5,912,500 |
| Planning & Buildings | 1 | Comprehensive Plan for Cincinnati | 250,000 | 250,000 | \$500,000 |
| Planning & Buildings | 10 | Planning Studies Project | 250,000 | | \$250,000 |
| Police | 1 | Total Containment Steel Funnel Trap | 146,000 | | \$146,000 |
| Police | 2 | Target Range Baffle System | 272,500 | | \$272,500 |
| Police | 3 | Steel Pole Barn Overhead Protection | 75,000 | | \$75,000 |
| Police | 6 | Resurfacing D-2's Parking Lots | | | \$0 |
| Public Services | 1 | Fleet Replacements | 5,494,400 | 5,602,100 | \$11,096,500 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|--------------------------|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| Citywide | | | | | |
| Public Services | 2 | City Facility Renovations | 2,900,000 | 2,200,000 | \$5,100,000 |
| Public Services | 3 | Replacement Facilities | 1,900,000 | 1,947,900 | \$3,847,900 |
| Public Services | 4 | Winter Brine Production | 50,000 | | \$50,000 |
| Public Services | 6 | Sign Replacement | 270,200 | 358,700 | \$628,900 |
| Public Services | 13 | Collection Automation Program | 150,000 | | \$150,000 |
| Public Services | 14 | City Facility Modernization | 231,700 | | \$231,700 |
| Public Services | 20 | Trash Receptacles | 62,500 | 150,000 | \$212,500 |
| Recreation | 3 | Athletics Facilities Renovation | 340,875 | 129,325 | \$470,200 |
| Recreation | 5 | Outdoor Facilities Renovation | 420,210 | 173,360 | \$593,570 |
| Regional Computer Center | 1 | Communications Master Plan | 284,900 | 234,000 | \$518,900 |
| Regional Computer Center | 2 | Active Directory / Server Consolidation | 193,300 | 50,000 | \$243,300 |
| Regional Computer Center | 3 | Netcache Appliance Replacement | 100,000 | | \$100,000 |
| Regional Computer Center | 5 | Data Infrastructure Security | | 133,500 | \$133,500 |
| Regional Computer Center | 6 | Cincinnati Financial System Upgrades | 102,000 | 40,000 | \$142,000 |
| Regional Computer Center | 7 | CAGIS Infrastructure | 161,800 | 98,600 | \$260,400 |
| Regional Computer Center | 9 | 800 MHz Radios | | 1,300,000 | \$1,300,000 |
| Regional Computer Center | 12 | Electronic Gov't (eGov) Web Enhancement | 183,500 | 288,500 | \$472,000 |
| Regional Computer Center | 13 | Streaming Video Service | 85,900 | 32,000 | \$117,900 |
| Transportation & Eng. | 1 | Information Systems Acquisition | 150,000 | 150,000 | \$300,000 |
| Transportation & Eng. | 2 | SCIP Loan Repayment | 215,000 | 215,000 | \$430,000 |
| Transportation & Eng. | 4 | Street Rehabilitation | 11,700,800 | 11,035,700 | \$22,736,500 |
| Transportation & Eng. | 5 | Street Improvements | 2,150,000 | 800,000 | \$2,950,000 |
| Transportation & Eng. | 6 | Traffic Signal Installation & Renovation | 830,000 | 830,000 | \$1,660,000 |
| Transportation & Eng. | 8 | Bridge Rehabilitation Program | 1,220,000 | 1,200,000 | \$2,420,000 |
| Transportation & Eng. | 9 | Computerized Traffic Signal System | 300,000 | 200,000 | \$500,000 |
| Transportation & Eng. | 11 | Wall Stab. & Landslide Correction | 725,000 | 725,000 | \$1,450,000 |
| Transportation & Eng. | 12 | Neighborhood Transportation Strategies | 100,000 | 150,000 | \$250,000 |
| Transportation & Eng. | 13 | LED Traffic and Pedestrian Signals | 450,000 | 450,000 | \$900,000 |
| Transportation & Eng. | 15 | Sidewalk Repair Program | 550,000 | 525,000 | \$1,075,000 |
| Transportation & Eng. | 16 | Curb Ramps - Street Rehab | 448,000 | 425,000 | \$873,000 |
| Transportation & Eng. | 17 | Safety Improvements | 100,000 | 100,000 | \$200,000 |
| Transportation & Eng. | 19 | Traffic Signal Controllers & Detectors | 74,000 | 100,000 | \$174,000 |
| Transportation & Eng. | 22 | Bicycle Transportation Program | 120,000 | 110,000 | \$230,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|------------------------------------|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| Citywide | | | | | |
| Transportation & Eng. | 23 | Hillside Stairway Rehabilitation Program | 225,000 | 225,000 | \$450,000 |
| Transportation & Eng. | 26 | Spot Infrastructure Replacement | 600,000 | 550,000 | \$1,150,000 |
| Transportation & Eng. | 27 | Street Light Replacement Project | 280,000 | 300,000 | \$580,000 |
| Transportation & Eng. | 28 | Innovative Transportation Strategies | 150,000 | 200,000 | \$350,000 |
| Transportation & Eng. | 29 | Street Calming Program | 100,000 | 400,000 | \$500,000 |
| Transportation & Eng. | 33 | Citywide Bicycle Plan Update | 300,000 | 50,000 | \$350,000 |
| Transportation & Eng. | 34 | Pavement Management | 150,000 | 150,000 | \$300,000 |
| Transportation & Eng. | 39 | Citywide Develop. Trans Enhancements | 100,000 | 100,000 | \$200,000 |
| Transportation & Eng. | 49 | Raised Pavement Markers | | 50,000 | \$50,000 |
| General Capital Total: | | | 43,153,875 | 42,759,985 | \$85,913,860 |
| Transportation & Eng. | 71 | Transit/Rail Corridor Preservation Acq. | 100,000 | 100,000 | \$200,000 |
| Income Tax Transit Total: | | | 100,000 | 100,000 | \$200,000 |
| Sewers | 132 | Data Transmission Infrastructure Upgrade | 150,000 | | \$150,000 |
| MSD Capital Improvements Total: | | | 150,000 | 0 | \$150,000 |
| Sewers | 1 | Barrier Dam Facility Repairs | 1,250,000 | 300,000 | \$1,550,000 |
| Stormwater Management Total: | | | 1,250,000 | 300,000 | \$1,550,000 |
| Regional Computer Center | 4 | Telephone System Upgrade and Replacement | 50,000 | | \$50,000 |
| Regional Computer Center | 10 | Radio Communciations Equipment | 30,000 | 30,000 | \$60,000 |
| Telecommunications Services Total: | | | 80,000 | 30,000 | \$110,000 |
| Citywide Total: | | | 44,933,875 | 43,339,985 | \$88,273,860 |
| Clifton | | | | | |
| Transportation & Eng. | 18 | Neighborhood Gateways | 15,000 | 15,000 | \$30,000 |
| Transportation & Eng. | 21 | I-75/Brent Spence Bridge Studies | 5,000 | 5,000 | \$10,000 |
| General Capital Total: | | | 20,000 | 20,000 | \$40,000 |
| Sewers | 97 | SSO 225A and SSO 645 Conveyance Sewer | | | \$0 |
| MSD Capital Improvements Total: | | | 0 | 0 | \$0 |
| Clifton Total: | | | 20,000 | 20,000 | \$40,000 |
| College Hill | | | | | |
| Community Development | 1 | Hazard Abatement/Demolition Program | 99,855 | | \$99,855 |
| Fire | 13 | Furnish/Appliances for New Firehouse | 42,600 | | \$42,600 |
| Recreation | 2 | Aquatics Facilities Renovation | | 298,800 | \$298,800 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|--------------------------|-----------------|---|-------------|-------------|----------------------------|
| College Hill | | | | | |
| Recreation | 3 | Athletics Facilities Renovation | | 51,730 | \$51,730 |
| | | General Capital Total: | 142,455 | 350,530 | \$492,985 |
| Sewers | 91 | Pawnee Drive Sewer Replacement | 36,000 | 146,700 | \$182,700 |
| | | MSD Capital Improvements Total: | 36,000 | 146,700 | \$182,700 |
| | | College Hill Total: | 178,455 | 497,230 | \$675,685 |
| Columbia Tusculum | | | | | |
| Transportation & Eng. | 44 | Columbia Parkway Enhancements | 250,000 | 185,000 | \$435,000 |
| | | General Capital Total: | 250,000 | 185,000 | \$435,000 |
| Sewers | 130 | Eastern Delta Sewer Separation Ph 1A | 600,000 | | \$600,000 |
| | | MSD Capital Improvements Total: | 600,000 | 0 | \$600,000 |
| | | Columbia Tusculum Total: | 850,000 | 185,000 | \$1,035,000 |
| Corryville | | | | | |
| Health | 3 | Facilities Renovation & Repairs | | 92,235 | \$92,235 |
| Transportation & Eng. | 46 | Uptown Access Improvements West MLK Dr. | 20,000 | 40,000 | \$60,000 |
| | | General Capital Total: | 20,000 | 132,235 | \$152,235 |
| | | Corryville Total: | 20,000 | 132,235 | \$152,235 |
| CUF | | | | | |
| Recreation | 2 | Aquatics Facilities Renovation | | 201,600 | \$201,600 |
| | | General Capital Total: | 0 | 201,600 | \$201,600 |
| | | CUF Total: | 0 | 201,600 | \$201,600 |
| Downtown | | | | | |
| Enterprise Services | 1 | Furniture, Fixtures, and Equipment | 167,000 | 60,000 | \$227,000 |
| Enterprise Services | 2 | Capital Maintenance | 63,000 | | \$63,000 |
| Enterprise Services | 3 | Building Equipment | | 476,800 | \$476,800 |
| | | Convention Center Total: | 230,000 | 536,800 | \$766,800 |
| Community Development | 2 | Downtown Housing Development | 650,000 | 628,000 | \$1,278,000 |
| Economic Development | 1 | Retail/Commercial Opportunities | 1,120,700 | 1,453,400 | \$2,574,100 |
| Parks | 2 | Cincinnati Riverfront Park | 3,000,000 | 4,000,000 | \$7,000,000 |
| Transportation & Eng. | 14 | CBD Gateways/Greenways | 150,000 | 150,000 | \$300,000 |
| Transportation & Eng. | 20 | Downtown Public Paver Replacement | 50,000 | 50,000 | \$100,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|-----------------------|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| Downtown | | | | | |
| Transportation & Eng. | 24 | CBD Pedestrian & Parking Lot Signage | 250,000 | 27,300 | \$277,300 |
| Transportation & Eng. | 25 | Skywalk Improvements | 250,000 | 200,000 | \$450,000 |
| Transportation & Eng. | 30 | Riverfront Transit Center- Waterproofing | 1,000,000 | | \$1,000,000 |
| Transportation & Eng. | 31 | Second and Third Street Improvements | 200,000 | 440,000 | \$640,000 |
| Transportation & Eng. | 36 | Central Riverfront Street Grid | 560,000 | 250,000 | \$810,000 |
| Transportation & Eng. | 40 | Riverfront Master Plan Coordination | 50,000 | 50,000 | \$100,000 |
| Transportation & Eng. | 45 | Downtown Infrastructure Coordination | 75,000 | 270,000 | \$345,000 |
| Transportation & Eng. | 55 | Convention Center Expansion | 1,000,000 | 1,000,000 | \$2,000,000 |
| | | General Capital Total: | 8,355,700 | 8,518,700 | \$16,874,400 |
| Enterprise Services | 2 | Structural Maintenance & Repair | 330,000 | 200,000 | \$530,000 |
| Enterprise Services | 3 | Parking Revenue Control Enhancements | | 200,000 | \$200,000 |
| Enterprise Services | 5 | Gateway Garage Capital Improvements | 50,000 | 50,000 | \$100,000 |
| | | Parking Facilities Total: | 380,000 | 450,000 | \$830,000 |
| Sewers | 2 | Green Demonstration Project | 125,000 | | \$125,000 |
| | | Stormwater Management Total: | 125,000 | 0 | \$125,000 |
| | | Downtown Total: | 9,090,700 | 9,505,500 | \$18,596,200 |
| East End | | | | | |
| Transportation & Eng. | 61 | Airport Infrastructure Improvements | 140,000 | 140,000 | \$280,000 |
| Transportation & Eng. | 62 | FAA/ODOT Local Match | 190,000 | 200,000 | \$390,000 |
| Transportation & Eng. | 63 | Facility Improvements | 165,000 | 170,000 | \$335,000 |
| Transportation & Eng. | 64 | Noise Monitoring and Abatement | 25,100 | 25,700 | \$50,800 |
| | | General Aviation Total: | 520,100 | 535,700 | \$1,055,800 |
| Planning & Buildings | 3 | Lunken Levee Study | 50,000 | | \$50,000 |
| Planning & Buildings | 9 | Lunken Levee/Flood Level Challenge | 75,000 | | \$75,000 |
| Recreation | 2 | Aquatics Facilities Renovation | 507,824 | | \$507,824 |
| Transportation & Eng. | 35 | Ohio River Trail - Downtown to Salem | 200,000 | 100,000 | \$300,000 |
| | | General Capital Total: | 832,824 | 100,000 | \$932,824 |
| Sewers | 5 | LMWWTP Grit Station Upgrade | | | \$0 |
| Sewers | 6 | Little Miami Four Mile PS Upgrade | | | \$0 |
| Sewers | 23 | Eastern/Delta Sewer Separation Ph 4 | 295,000 | | \$295,000 |
| Sewers | 24 | Eastern/Delta Sewer Separation Ph 3 | 125,000 | | \$125,000 |
| Sewers | 54 | LMWWTP-Four Mile PS Improv | | 1,574,100 | \$1,574,100 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|--------------------------|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| East End | | | | | |
| Sewers | 56 | LMWWTP Prim/Sec Trough and Gates | 7,911,100 | | \$7,911,100 |
| Sewers | 57 | LMWWTP-Sludge Handling Process | 2,577,100 | | \$2,577,100 |
| Sewers | 109 | LMWWTP Wet Weather Pump Station | | | \$0 |
| Sewers | 110 | LMWWTP Sludge Receiving Fac Improvements | | | \$0 |
| Sewers | 111 | LMWWTP Secondary Treatment Modifications | | | \$0 |
| Sewers | 112 | LMWWTP Pump Station Reconfiguration | | | \$0 |
| Sewers | 113 | LMWWTP Prim. and SecondTank Rechaining | 16,484,000 | | \$16,484,000 |
| Sewers | 114 | LMWWTP Prim to Sec Hyd Improvement | | | \$0 |
| Sewers | 115 | LMWWTP Four Mile P.S. Dry Weather Pumps | | | \$0 |
| Sewers | 116 | LMWWTP Dual Feed/Standby Power | | | \$0 |
| Sewers | 117 | LMWWTP Chemically Enhanced Prim Treatmnt | | | \$0 |
| Sewers | 118 | LMWWTP Chemical Feed System Upgrades | | | \$0 |
| Sewers | 119 | LMWWTP 4 Mile PS Hyd Improvement | | | \$0 |
| Sewers | 129 | Eastern Delta Sewer Separation Phase 2 | 19,950,300 | | \$19,950,300 |
| Sewers | 136 | 1852 Columbia Parkway Sewer Separation | 4,362,300 | | \$4,362,300 |
| | | MSD Capital Improvements Total: | 51,704,800 | 1,574,100 | \$53,278,900 |
| | | East End Total: | 53,057,724 | 2,209,800 | \$55,267,524 |
| East Price Hill | | | | | |
| Transportation & Eng. | 18 | Neighborhood Gateways | 15,000 | 15,000 | \$30,000 |
| | | General Capital Total: | 15,000 | 15,000 | \$30,000 |
| | | East Price Hill Total: | 15,000 | 15,000 | \$30,000 |
| East Walnut Hills | | | | | |
| Parks | 3 | Master Plan Implementation | 200,000 | | \$200,000 |
| Recreation | 5 | Outdoor Facilities Renovation | | 32,505 | \$32,505 |
| | | General Capital Total: | 200,000 | 32,505 | \$232,505 |
| | | East Walnut Hills Total: | 200,000 | 32,505 | \$232,505 |
| Evanston | | | | | |
| Parks | 3 | Master Plan Implementation | 200,000 | | \$200,000 |
| Recreation | 1 | Recreation Facilities Renovation | 1,375,000 | | \$1,375,000 |
| Recreation | 2 | Aquatics Facilities Renovation | 2,001,424 | | \$2,001,424 |
| Recreation | 4 | Compliance with ADA | 100,000 | | \$100,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|---|-----------------|---|-------------|-------------|----------------------------|
| Agency | | | | | |
| Evanston | | | | | |
| Recreation | 5 | Outdoor Facilities Renovation | | 32,505 | \$32,505 |
| Transportation & Eng. | 46 | Uptown Access Improvements West MLK Dr. | 20,000 | 40,000 | \$60,000 |
| | | General Capital Total: | 3,696,424 | 72,505 | \$3,768,929 |
| Sewers | 62 | Fairfax Avenue Sewer Replacement | | 272,000 | \$272,000 |
| | | MSD Capital Improvements Total: | 0 | 272,000 | \$272,000 |
| | | Evanston Total: | 3,696,424 | 344,505 | \$4,040,929 |
| Hartwell | | | | | |
| Recreation | 2 | Aquatics Facilities Renovation | | 550,800 | \$550,800 |
| Transportation & Eng. | 21 | I-75/Brent Spence Bridge Studies | 5,000 | 5,000 | \$10,000 |
| | | General Capital Total: | 5,000 | 555,800 | \$560,800 |
| Sewers | 4 | Hartwell Community Drainage Improvements | 100,000 | 100,000 | \$200,000 |
| | | Stormwater Management Total: | 100,000 | 100,000 | \$200,000 |
| | | Hartwell Total: | 105,000 | 655,800 | \$760,800 |
| Hyde Park | | | | | |
| Transportation & Eng. | 7 | OKI Corridor Studies | 50,000 | 200,000 | \$250,000 |
| | | General Capital Total: | 50,000 | 200,000 | \$250,000 |
| Sewers | 77 | Edwards Road Sewer Replacement | 203,000 | 460,200 | \$663,200 |
| Sewers | 78 | Grovedale Place Sewer Replacement | 20,100 | 62,900 | \$83,000 |
| | | MSD Capital Improvements Total: | 223,100 | 523,100 | \$746,200 |
| | | Hyde Park Total: | 273,100 | 723,100 | \$996,200 |
| Inside Ham Cty/Inside & Outside City | | | | | |
| Sewers | 25 | Recreation Management | | | \$0 |
| Sewers | 72 | Cleneay-Herald Sewer Replacement | 110,300 | 700,100 | \$810,400 |
| Sewers | 82 | Misc. Highway and Comm. Dev.Swr Work 2009 | 150,000 | | \$150,000 |
| Sewers | 125 | GIS System Enhancement and Support | 434,400 | | \$434,400 |
| | | MSD Capital Improvements Total: | 694,700 | 700,100 | \$1,394,800 |
| Water Works | 2 | Replacement Water Mains | 17,300,000 | 17,710,000 | \$35,010,000 |
| Water Works | 3 | Projected Street Improvements | 6,300,000 | 6,400,000 | \$12,700,000 |
| Water Works | 4 | Rehabilitate Water Mains | 1,000,000 | 1,100,000 | \$2,100,000 |
| Water Works | 6 | Backup Power Generator - Eden Park | 1,000,000 | 2,000,000 | \$3,000,000 |
| Water Works | 9 | Observatory - Edwards to Paxton | 2,000,000 | 250,000 | \$2,250,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|---|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| Inside Ham Cty/Inside & Outside City | | | | | |
| Water Works | 10 | New Water Mains | 1,500,000 | 1,700,000 | \$3,200,000 |
| Water Works | 11 | Regeneration Furnace Equipment | 60,000 | 60,000 | \$120,000 |
| Water Works | 13 | Misc. Concrete Pavement Replacement | 300,000 | 275,000 | \$575,000 |
| Water Works | 14 | Misc. Masonry | 175,000 | 175,000 | \$350,000 |
| Water Works | 16 | Main Station and Tennyson Pumps | 778,000 | 722,000 | \$1,500,000 |
| Water Works | 18 | Montgomery & Kennedy Avenues | 2,000,000 | 1,100,000 | \$3,100,000 |
| Water Works | 19 | Dana Avenue - Victory Parkway to I-71 | 1,500,000 | 1,000,000 | \$2,500,000 |
| Water Works | 20 | Eden Park Feeder 2 - Parsons Martin | 250,000 | 500,000 | \$750,000 |
| Water Works | 21 | Replace Roofs | 130,000 | 865,000 | \$995,000 |
| Water Works | 22 | Projected Private Developments | 350,000 | 400,000 | \$750,000 |
| Water Works | 24 | Station Valve Equipment | 90,000 | 90,000 | \$180,000 |
| Water Works | 30 | Motor Control Center Equipment | 100,000 | 100,000 | \$200,000 |
| Water Works | 31 | Raw Water Reservoir Brick Rehabilitation | 300,000 | 500,000 | \$800,000 |
| Water Works | 32 | Electrical Transformers | 85,000 | 85,000 | \$170,000 |
| Water Works | 33 | Elevator Controls and Safety Upgrades | 100,000 | 150,000 | \$250,000 |
| Water Works | 36 | Chlorination Fac. Scrubber-Miller Plant | 405,000 | | \$405,000 |
| Water Works | 40 | Crane Equipment Improvements | 300,000 | 150,000 | \$450,000 |
| Water Works | 43 | Network Upgrade - Chester Park Complex | 250,000 | | \$250,000 |
| Water Works | 45 | Chem East Water Wheel | 295,000 | | \$295,000 |
| Water Works | 46 | Lamella Basin # 1 | 200,000 | | \$200,000 |
| Water Works | 51 | Battery, Charger, and DC Panel | 75,000 | 75,000 | \$150,000 |
| Water Works | 53 | CPC Boiler Replacement | 400,000 | | \$400,000 |
| Water Works | 54 | Chem. East Electric Heat | 75,000 | | \$75,000 |
| Water Works | 55 | Furnace Air Compressor - Miller Plant | 6,000 | 44,000 | \$50,000 |
| Water Works | 57 | Carbon Transfer Pump - Miller Plant | 48,000 | | \$48,000 |
| Water Works | 58 | Fire Control Systems | 50,000 | | \$50,000 |
| Water Works | 62 | Paxton/Isabella-Obser.&Madison | | 1,640,000 | \$1,640,000 |
| Water Works | 64 | Pete Rose Way/Eggleston-Broadway | | 200,000 | \$200,000 |
| Water Works | 67 | Delhi Water Tank Painting | | 250,000 | \$250,000 |
| Water Works | 68 | Intake Pier Access Bridge Painting | | 200,000 | \$200,000 |
| Water Works | 98 | Eden Park Mirror Pool Painting | 90,000 | | \$90,000 |
| Water Works | 115 | Wash Water Recovery Pump | | 2,000 | \$2,000 |
| Water Works | 116 | CPC Chiller Improvements | | 280,000 | \$280,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|---|-----------------|---|-------------|-------------|----------------------------|
| Agency | | | | | |
| Inside Ham Cty/Inside & Outside City | | | | | |
| Water Works | 136 | Casting/Street Rehab Projects | 322,000 | 339,000 | \$661,000 |
| | | Water Works Total: | 37,834,000 | 38,362,000 | \$76,196,000 |
| | | Inside Ham Cty/Inside & Outside City Total: | 38,528,700 | 39,062,100 | \$77,590,800 |
| Inside Ham Cty/Outside City | | | | | |
| Sewers | 2 | Muddy Crk CSO TP @ Werk and Westbourne | | | \$0 |
| Sewers | 7 | SSO 587 Conveyance Sewer | | | \$0 |
| Sewers | 8 | SSO 1048 Conveyance Sewer | | | \$0 |
| Sewers | 10 | Tower East PS Elimination | | | \$0 |
| Sewers | 12 | SSO 700 Storage Facility | | | \$0 |
| Sewers | 13 | Lockland Sewer Separation | | | \$0 |
| Sewers | 15 | Pleasant Run Sewer - Kemper to John Gray | | | \$0 |
| Sewers | 39 | BarringtonHls/BarringtonHls BlkF GVolz/Krk | | 2,855,000 | \$2,855,000 |
| Sewers | 41 | Pleasant Run Central Forcemain Sewer | | 3,869,500 | \$3,869,500 |
| Sewers | 42 | High Meadows PS Upgrade | | 532,000 | \$532,000 |
| Sewers | 47 | SSO 568 and 569 Improvements | 2,217,300 | | \$2,217,300 |
| Sewers | 49 | SSO 603 and 704 Improvements | 1,429,900 | | \$1,429,900 |
| Sewers | 50 | Winton Woods Aerial Sewer Replacement | | 1,750,000 | \$1,750,000 |
| Sewers | 51 | SSO 612 Improvement | 414,300 | | \$414,300 |
| Sewers | 52 | SSO 579 Improvements | | 3,034,600 | \$3,034,600 |
| Sewers | 66 | I-75 Sewer Relocation | 373,700 | | \$373,700 |
| Sewers | 69 | Moorfield Drive Sewer Stabilization | 203,600 | | \$203,600 |
| Sewers | 71 | Indian Creek WWTP Upgrade | | 3,623,600 | \$3,623,600 |
| Sewers | 92 | Polk Run TP Reliability and Service Upg | 614,400 | 8,257,900 | \$8,872,300 |
| Sewers | 96 | SSO 1048 Conveyance Sewer Phase 2 | | | \$0 |
| Sewers | 98 | SSO 700 Influent Trunk Sewer | | | \$0 |
| Sewers | 108 | Lynnehaven Drive Sewer Replacement | 37,100 | | \$37,100 |
| Sewers | 135 | Carroll Avenue Sewer Replacement | 98,600 | 425,000 | \$523,600 |
| Sewers | 139 | Country Club Estates PS Elimination | 389,900 | | \$389,900 |
| Sewers | 141 | Diamond, Regency, Windermere 3rd PS Elim | 1,620,800 | | \$1,620,800 |
| | | MSD Capital Improvements Total: | 7,399,600 | 24,347,600 | \$31,747,200 |
| Water Works | 15 | Kemper Road Tank | 800,000 | 2,500,000 | \$3,300,000 |
| Water Works | 17 | Cooper Road - Kenwood to Montgomery | 2,000,000 | 1,500,000 | \$3,500,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|------------------------------------|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| Inside Ham Cty/Outside City | | | | | |
| Water Works | 23 | Greenhills Tank | 500,000 | 884,000 | \$1,384,000 |
| Water Works | 37 | Cherry Grove Ground Reservoir Coating | 550,000 | | \$550,000 |
| Water Works | 42 | Duke, Socialville Foster | 1,000,000 | 1,000,000 | \$2,000,000 |
| Water Works | 47 | Kennedy Res. Drainage | 86,000 | | \$86,000 |
| Water Works | 63 | Montgomery/Cooper-Pfeiffer | | 2,200,000 | \$2,200,000 |
| Water Works | 70 | Cherry Grove Elevated Tank Coating | | 170,000 | \$170,000 |
| | | Water Works Total: | 4,936,000 | 8,254,000 | \$13,190,000 |
| | | Inside Ham Cty/Outside City Total: | 12,335,600 | 32,601,600 | \$44,937,200 |
| Linwood | | | | | |
| Recreation | 3 | Athletics Facilities Renovation | | 129,325 | \$129,325 |
| | | General Capital Total: | 0 | 129,325 | \$129,325 |
| | | Linwood Total: | 0 | 129,325 | \$129,325 |
| Lower Price Hill | | | | | |
| Economic Development | 6 | SPUR | 25,000 | 20,000 | \$45,000 |
| Recreation | 3 | Athletics Facilities Renovation | 45,450 | | \$45,450 |
| Recreation | 5 | Outdoor Facilities Renovation | | 65,010 | \$65,010 |
| Transportation & Eng. | 3 | Waldvogel Viaduct Replacement | 1,000,000 | 3,000,000 | \$4,000,000 |
| | | General Capital Total: | 1,070,450 | 3,085,010 | \$4,155,460 |
| Sewers | 3 | MillCrkTP Chemically-Enhanced Primary | | 1,069,400 | \$1,069,400 |
| Sewers | 9 | MCWWTP Secondary Treatment Enhance | 42,933,900 | | \$42,933,900 |
| Sewers | 58 | MCWWTP Anaerobic Digester Convert | | 13,813,800 | \$13,813,800 |
| Sewers | 65 | MCWWTP-MSD Garage Demolition/Rehab | 1,035,900 | | \$1,035,900 |
| Sewers | 74 | MCWWTP Additional Primary Sludge Pumping | | 55,500 | \$55,500 |
| Sewers | 79 | MCWWTP Secondary Bypass Weir | | 5,900 | \$5,900 |
| Sewers | 80 | MCWWTP Auxiliary Outfall Improvements | | 505,700 | \$505,700 |
| Sewers | 81 | MCWWTP Prelim/Primary Treatment Imp | 37,249,400 | | \$37,249,400 |
| Sewers | 105 | Wilder Avenue Sewer Replacement | 94,000 | | \$94,000 |
| Sewers | 131 | Decision Support System Development | 1,575,000 | | \$1,575,000 |
| Sewers | 140 | Wastewater Engineering Building Lease | 1,200,000 | 1,200,000 | \$2,400,000 |
| | | MSD Capital Improvements Total: | 84,088,200 | 16,650,300 | \$100,738,500 |
| | | Lower Price Hill Total: | 85,158,650 | 19,735,310 | \$104,893,960 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|-----------------------|-----------------|---|-------------|-------------|----------------------------|
| Agency | | | | | |
| Madisonville | | | | | |
| Community Development | 1 | Hazard Abatement/Demolition Program | 99,855 | | \$99,855 |
| Transportation & Eng. | 7 | OKI Corridor Studies | 50,000 | 200,000 | \$250,000 |
| Transportation & Eng. | 18 | Neighborhood Gateways | 15,000 | 15,000 | \$30,000 |
| | | General Capital Total: | 164,855 | 215,000 | \$379,855 |
| Sewers | 1 | Oaklawn Dr Sewer Replacement | 246,600 | | \$246,600 |
| Sewers | 33 | Charlemar Dr Sewer Replacement | 399,300 | | \$399,300 |
| | | MSD Capital Improvements Total: | 645,900 | 0 | \$645,900 |
| | | Madisonville Total: | 810,755 | 215,000 | \$1,025,755 |
| Millvale | | | | | |
| Health | 3 | Facilities Renovation & Repairs | | 95,030 | \$95,030 |
| Recreation | 2 | Aquatics Facilities Renovation | 1,224,752 | | \$1,224,752 |
| | | General Capital Total: | 1,224,752 | 95,030 | \$1,319,782 |
| | | Millvale Total: | 1,224,752 | 95,030 | \$1,319,782 |
| Mt. Adams | | | | | |
| Public Services | 17 | Community Facility Improvements | 198,000 | 198,000 | \$396,000 |
| Recreation | 2 | Aquatics Facilities Renovation | | 248,400 | \$248,400 |
| | | General Capital Total: | 198,000 | 446,400 | \$644,400 |
| | | Mt. Adams Total: | 198,000 | 446,400 | \$644,400 |
| Mt. Airy | | | | | |
| Recreation | 5 | Outdoor Facilities Renovation | 69,930 | | \$69,930 |
| Transportation & Eng. | 38 | Hamilton Avenue Improvements Phase 2 | 100,000 | | \$100,000 |
| | | General Capital Total: | 169,930 | 0 | \$169,930 |
| | | Mt. Airy Total: | 169,930 | 0 | \$169,930 |
| Mt. Auburn | | | | | |
| Transportation & Eng. | 46 | Uptown Access Improvements West MLK Dr. | 20,000 | 40,000 | \$60,000 |
| | | General Capital Total: | 20,000 | 40,000 | \$60,000 |
| | | Mt. Auburn Total: | 20,000 | 40,000 | \$60,000 |
| Mt. Lookout | | | | | |
| Sewers | 61 | Linwood Avenue Sewer Replacement | | 661,100 | \$661,100 |
| | | MSD Capital Improvements Total: | 0 | 661,100 | \$661,100 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|------------------------|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| Mt. Lookout | | | | | |
| | | Mt. Lookout Total: | 0 | 661,100 | \$661,100 |
| Mt. Washington | | | | | |
| Sewers | 3 | 2632 Mendova Ln Storm Sewer Replacement | 100,000 | 100,000 | \$200,000 |
| | | Stormwater Management Total: | 100,000 | 100,000 | \$200,000 |
| | | Mt. Washington Total: | 100,000 | 100,000 | \$200,000 |
| North Avondale | | | | | |
| Sewers | 63 | Ardmore Ave. Sewer Replacement | | 825,500 | \$825,500 |
| | | MSD Capital Improvements Total: | 0 | 825,500 | \$825,500 |
| | | North Avondale Total: | 0 | 825,500 | \$825,500 |
| North Fairmount | | | | | |
| Economic Development | 6 | SPUR | 12,500 | 10,000 | \$22,500 |
| Recreation | 2 | Aquatics Facilities Renovation | | 352,800 | \$352,800 |
| | | General Capital Total: | 12,500 | 362,800 | \$375,300 |
| | | North Fairmount Total: | 12,500 | 362,800 | \$375,300 |
| Northside | | | | | |
| Community Development | 2 | Citirama | 800,000 | | \$800,000 |
| Health | 3 | Facilities Renovation & Repairs | | 92,235 | \$92,235 |
| Recreation | 1 | Recreation Facilities Renovation | | 1,635,000 | \$1,635,000 |
| Recreation | 2 | Aquatics Facilities Renovation | | 997,200 | \$997,200 |
| Recreation | 4 | Compliance with ADA | | 100,000 | \$100,000 |
| Transportation & Eng. | 18 | Neighborhood Gateways | 15,000 | 15,000 | \$30,000 |
| Transportation & Eng. | 21 | I-75/Brent Spence Bridge Studies | 5,000 | 5,000 | \$10,000 |
| Transportation & Eng. | 37 | Colerain Ave West Fork/Virginia Impr. | 50,000 | 50,000 | \$100,000 |
| Transportation & Eng. | 41 | Colerain Avenue Virginia to Leeper Impr. | 250,000 | 500,000 | \$750,000 |
| Transportation & Eng. | 48 | Colerain Corr. Imp. I-74 to Spring Grove | 150,000 | 150,000 | \$300,000 |
| | | General Capital Total: | 1,270,000 | 3,544,435 | \$4,814,435 |
| | | Northside Total: | 1,270,000 | 3,544,435 | \$4,814,435 |
| Oakley | | | | | |
| Sewers | 8 | Duck Creek Channel Analysis | | | \$0 |
| | | Stormwater Management Total: | 0 | 0 | \$0 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|-------------------------------------|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| Oakley | | | | | |
| | | Oakley Total: | 0 | 0 | \$0 |
| Outside Ham Cty/Outside City | | | | | |
| Water Works | 12 | Backup Power Generator - Constance | 22,000 | 350,000 | \$372,000 |
| Water Works | 38 | Castle and Reading | 600,000 | | \$600,000 |
| Water Works | 56 | Snider and Socialville Foster | 100,000 | 650,000 | \$750,000 |
| | | Water Works Total: | 722,000 | 1,000,000 | \$1,722,000 |
| | | Outside Ham Cty/Outside City Total: | 722,000 | 1,000,000 | \$1,722,000 |
| Over-the-Rhine | | | | | |
| Public Services | 17 | Community Facility Improvements | 204,000 | 204,000 | \$408,000 |
| Public Services | 21 | Findlay Market Improvements | 100,000 | 99,800 | \$199,800 |
| Recreation | 2 | Aquatics Facilities Renovation | | 950,400 | \$950,400 |
| Transportation & Eng. | 43 | Over-the-Rhine Streetscape Improvements | 203,100 | 150,000 | \$353,100 |
| | | General Capital Total: | 507,100 | 1,404,200 | \$1,911,300 |
| | | Over-the-Rhine Total: | 507,100 | 1,404,200 | \$1,911,300 |
| Pleasant Ridge | | | | | |
| Recreation | 5 | Outdoor Facilities Renovation | 69,930 | | \$69,930 |
| | | General Capital Total: | 69,930 | 0 | \$69,930 |
| Sewers | 83 | Montgomery and Lester Sewer Replacement | 1,705,700 | | \$1,705,700 |
| | | MSD Capital Improvements Total: | 1,705,700 | 0 | \$1,705,700 |
| Sewers | 7 | Ridgeland Place Storm Sewer Replacement | | | \$0 |
| Sewers | 15 | Moorehead St. to Swift Ave. Drainage Imp | | | \$0 |
| | | Stormwater Management Total: | 0 | 0 | \$0 |
| | | Pleasant Ridge Total: | 1,775,630 | 0 | \$1,775,630 |
| Queensgate | | | | | |
| Economic Development | 6 | SPUR | 25,000 | 20,000 | \$45,000 |
| Transportation & Eng. | 21 | I-75/Brent Spence Bridge Studies | 5,000 | 5,000 | \$10,000 |
| | | General Capital Total: | 30,000 | 25,000 | \$55,000 |
| | | Queensgate Total: | 30,000 | 25,000 | \$55,000 |
| Riverside | | | | | |
| Sewers | 5 | 3674 Hillside Ave Stormwater Intake Impr | 200,000 | | \$200,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|---------------------------|-----------------|--|-------------|-------------|----------------------------|
| Riverside | | | | | |
| | | Stormwater Management Total: | 200,000 | 0 | \$200,000 |
| | | Riverside Total: | 200,000 | 0 | \$200,000 |
| Roselawn | | | | | |
| Economic Development | 5 | Job Ready Site Program | 50,000 | | \$50,000 |
| Recreation | 3 | Athletics Facilities Renovation | 68,175 | | \$68,175 |
| | | General Capital Total: | 118,175 | 0 | \$118,175 |
| | | Roselawn Total: | 118,175 | 0 | \$118,175 |
| Sayler Park | | | | | |
| Sewers | 11 | West Branch Ohio River Interceptor Sewer | | | \$0 |
| Sewers | 18 | CSO 406 Kennebec St Regulator Imp | 12,500 | 144,000 | \$156,500 |
| Sewers | 19 | CSO 405 Revere St Regulator Imp | 11,300 | 137,500 | \$148,800 |
| Sewers | 20 | CSO 403 Elco St Diversion Dam Regulator | 4,700 | 130,100 | \$134,800 |
| Sewers | 21 | CSO 402 Topinabee Dr Regulator Imp | 4,700 | 130,100 | \$134,800 |
| Sewers | 22 | CSO 404 Ivanhoe St Regulator Imp | 11,300 | 137,500 | \$148,800 |
| Sewers | 55 | MuCrWWTP-Primary Skimming/Sludge | 4,662,800 | | \$4,662,800 |
| Sewers | 73 | MuCrWWTP Electrical Upgrades | 516,500 | 3,716,300 | \$4,232,800 |
| Sewers | 75 | MuCrWWTP Ad New Belt Filter Press | | | \$0 |
| Sewers | 76 | MuCrWWTP Grit Replacement | | | \$0 |
| Sewers | 86 | MuCrWWTP O and M Manual Update | 409,600 | | \$409,600 |
| Sewers | 87 | MuCrWWTP Sludge Processing Odor Control | 1,656,100 | | \$1,656,100 |
| Sewers | 88 | MuTP Incinerator Bldg HazMat Remediation | 89,800 | | \$89,800 |
| | | MSD Capital Improvements Total: | 7,379,300 | 4,395,500 | \$11,774,800 |
| | | Sayler Park Total: | 7,379,300 | 4,395,500 | \$11,774,800 |
| Sedamsville | | | | | |
| Sewers | 6 | Eatondale Stormwater Intake Improvement | 100,000 | | \$100,000 |
| | | Stormwater Management Total: | 100,000 | 0 | \$100,000 |
| | | Sedamsville Total: | 100,000 | 0 | \$100,000 |
| South Cumminsville | | | | | |
| Transportation & Eng. | 21 | I-75/Brent Spence Bridge Studies | 5,000 | 5,000 | \$10,000 |
| | | General Capital Total: | 5,000 | 5,000 | \$10,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|---------------------------|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| South Cumminsville | | | | | |
| Sewers | 123 | Hoffner Street Sewer Replacement | 62,300 | 163,800 | \$226,100 |
| | | MSD Capital Improvements Total: | 62,300 | 163,800 | \$226,100 |
| | | South Cumminsville Total: | 67,300 | 168,800 | \$236,100 |
| South Fairmount | | | | | |
| Economic Development | 6 | SPUR | 12,500 | 10,000 | \$22,500 |
| | | General Capital Total: | 12,500 | 10,000 | \$22,500 |
| Sewers | 127 | Fairmount Avenue Sewer Replacement | 105,600 | 484,500 | \$590,100 |
| | | MSD Capital Improvements Total: | 105,600 | 484,500 | \$590,100 |
| | | South Fairmount Total: | 118,100 | 494,500 | \$612,600 |
| Systemwide | | | | | |
| Sewers | 4 | Home Sewer Treatment System Extensions | 1,631,900 | 1,729,800 | \$3,361,700 |
| Sewers | 16 | Remaining Asset Allowance 2012 | | | \$0 |
| Sewers | 25 | Recreation Management | | | \$0 |
| Sewers | 26 | WWIP Management and Support Services | 12,000,000 | 12,800,000 | \$24,800,000 |
| Sewers | 27 | Water in Basement Prevention Program | 5,594,700 | 5,930,800 | \$11,525,500 |
| Sewers | 28 | Shotcrete 2012 | | | \$0 |
| Sewers | 29 | CIP Customer Service 2009 | 50,000 | | \$50,000 |
| Sewers | 30 | CIP Customer Service 2010 | | 50,000 | \$50,000 |
| Sewers | 31 | CIP Customer Service 2011 | | | \$0 |
| Sewers | 32 | CIP Customer Service 2012 | | | \$0 |
| Sewers | 34 | CIP Project Planning 2009 | 1,500,000 | | \$1,500,000 |
| Sewers | 35 | Shotcrete 2011 | | | \$0 |
| Sewers | 36 | CIP Project Planning 2010 | | 1,500,000 | \$1,500,000 |
| Sewers | 37 | CIP Project Planning 2011 | | | \$0 |
| Sewers | 38 | CIP Project Planning 2012 | | | \$0 |
| Sewers | 40 | Emergency Sewer Repair 2009 | 5,500,000 | | \$5,500,000 |
| Sewers | 43 | Shotcrete 2010 | | 500,000 | \$500,000 |
| Sewers | 44 | Emergency Sewer Repair 2011 | | | \$0 |
| Sewers | 45 | Remaining Asset Allowance 2011 | | | \$0 |
| Sewers | 46 | Emergency Sewer Repair 2012 | | | \$0 |
| Sewers | 48 | Indef. Delivery/Indef. Quantity 2009 | 120,000 | | \$120,000 |
| Sewers | 53 | Emergency Sewer Repair 2010 | | 5,000,000 | \$5,000,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010</u> <u>Total</u> |
|---------------------|-----------------|---|-------------|-------------|----------------------------------|
| Agency | | | | | |
| Systemwide | | | | | |
| Sewers | 60 | Obsolete Lift Station and Pump Station | 1,024,200 | 1,024,200 | \$2,048,400 |
| Sewers | 70 | WWT Roofing and Paving Repair/Replace | 209,200 | 209,200 | \$418,400 |
| Sewers | 84 | MSD Green Program | 22,146,500 | 24,711,800 | \$46,858,300 |
| Sewers | 85 | MSD-Duke Sewer Televising Partnership | 10,000,000 | 10,000,000 | \$20,000,000 |
| Sewers | 89 | Non WWIP Assessment Sewers 2009 | 1,959,000 | | \$1,959,000 |
| Sewers | 93 | Remaining Asset Allowance 2013 | | | \$0 |
| Sewers | 95 | Shotcrete 2013 | | | \$0 |
| Sewers | 100 | Systemwide RDI/I | 3,496,800 | 3,707,000 | \$7,203,800 |
| Sewers | 101 | Trenchless Technology - Sewers | 6,993,500 | 7,413,700 | \$14,407,200 |
| Sewers | 102 | Trenchless Technology - Manholes | 1,165,800 | 1,235,600 | \$2,401,400 |
| Sewers | 103 | Urgent Capacity Response | 2,331,100 | 2,471,100 | \$4,802,200 |
| Sewers | 104 | Value Engineering 2009 | 500,000 | | \$500,000 |
| Sewers | 106 | WWIP Development Studies and Reports | 1,165,700 | 1,235,500 | \$2,401,200 |
| Sewers | 107 | Maintenance Management System Support | 160,000 | | \$160,000 |
| Sewers | 120 | Indef. Delivery/Indef. Quantity 2010 | | 120,000 | \$120,000 |
| Sewers | 121 | Indef. Delivery/Indef. Quantity 2011 | | | \$0 |
| Sewers | 122 | Indef. Delivery/Indef. Quantity 2012 | | | \$0 |
| Sewers | 126 | Flow Monitoring and Modeling | 2,450,000 | | \$2,450,000 |
| Sewers | 128 | Emergency Sewer Repair 2013 | | | \$0 |
| Sewers | 133 | CIP Project Planning 2013 | | | \$0 |
| Sewers | 134 | CIP Customer Service 2013 | | | \$0 |
| Sewers | 137 | Strategic Succession Planning | 500,000 | | \$500,000 |
| Sewers | 138 | Program Risk Mitigation and Comm. | 250,000 | 500,000 | \$750,000 |
| | | MSD Capital Improvements Total: | 80,748,400 | 80,138,700 | \$160,887,100 |
| Water Works | 1 | Ultraviolet Disinfection - Miller Plant | 3,665,000 | 8,723,000 | \$12,388,000 |
| Water Works | 5 | Valve Replacement Program | 500,000 | 500,000 | \$1,000,000 |
| Water Works | 7 | Call Center Equipment | 2,000,000 | | \$2,000,000 |
| Water Works | 8 | Computers, Servers, and Software | 233,000 | 267,000 | \$500,000 |
| Water Works | 25 | Filter Water Pump - Miller Plant | 805,000 | 550,000 | \$1,355,000 |
| Water Works | 26 | Secondary Basin Drive - Bolton Plant | 564,000 | 716,000 | \$1,280,000 |
| Water Works | 27 | Server Consolidation | 80,000 | | \$80,000 |
| Water Works | 28 | Bolton Wellfield Expansion II | 143,000 | 284,000 | \$427,000 |
| Water Works | 29 | ECAM Hardware | 50,000 | | \$50,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|---------------------|-----------------|---|-------------|-------------|----------------------------|
| <u>Agency</u> | | | | | |
| Systemwide | | | | | |
| Water Works | 34 | Contamination Warning System | 46,000 | 161,000 | \$207,000 |
| Water Works | 35 | Continuous WQ Monitors - Dist. System | 45,000 | 50,000 | \$95,000 |
| Water Works | 39 | SCADA Remote Site Communications | 200,000 | 578,000 | \$778,000 |
| Water Works | 41 | CMBP Sanitary Sewer | 468,000 | | \$468,000 |
| Water Works | 44 | Enterprise Asset Management System | | 2,000,000 | \$2,000,000 |
| Water Works | 48 | CMBP Pilot Plant Filters | 349,000 | 326,000 | \$675,000 |
| Water Works | 49 | Radio System for GCWW | 400,000 | | \$400,000 |
| Water Works | 50 | GCMS with EI and Auto Sample | 120,000 | | \$120,000 |
| Water Works | 59 | Analytical Data System Equipment | 39,000 | | \$39,000 |
| Water Works | 60 | CMBP Wash Water Discharge Line | 50,000 | | \$50,000 |
| Water Works | 61 | Automatic Meter Reading Handheld Units | 75,000 | | \$75,000 |
| Water Works | 66 | Potassium Permanganate Feed System | | 400,000 | \$400,000 |
| Water Works | 69 | Endocrine Disrupter Analysis Equipment | | 275,000 | \$275,000 |
| Water Works | 71 | Well Pumps - Bolton Plant | | 40,000 | \$40,000 |
| Water Works | 74 | Backup Control Center - Miller Plant | | | \$0 |
| Water Works | 75 | GCMS With Autosampler | | 130,000 | \$130,000 |
| Water Works | 76 | Security Card Reader Upgrade | | 104,000 | \$104,000 |
| Water Works | 86 | Total Organic Carbon Analyzer | | | \$0 |
| Water Works | 99 | Winton Rd - Spring Grove to Wintonridge | | | \$0 |
| Water Works | 101 | Madison - Whetsel to Plainville | | | \$0 |
| Water Works | 102 | Call Center Equipment 2013 | | | \$0 |
| Water Works | 103 | RMTP Lamella Rapid Mix Pump Replacement | | | \$0 |
| Water Works | 104 | Madison Road - Isabella to Ridge | | | \$0 |
| Water Works | 109 | Adv. Microbiological Monitoring | | | \$0 |
| Water Works | 112 | SCADA Remote Monitor Improvements | | | \$0 |
| Water Works | 121 | Replace GCMS for VOCs | | | \$0 |
| Water Works | 122 | Recarbonation Upgrade | | | \$0 |
| Water Works | 123 | Replacement Production Wells | | | \$0 |
| Water Works | 125 | Sodium Hexametaphosphate Feed Pumps | | | \$0 |
| Water Works | 126 | Kennedy and Highland Avenues | | | \$0 |
| Water Works | 127 | River Road - Anderson Ferry to Bender | | | \$0 |
| Water Works | 128 | McMillan and Woodburn | | | \$0 |
| Water Works | 130 | GC-5 (ECD) | | | \$0 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010</u> <u>Total</u> |
|------------------------|-----------------|--|-------------|-------------|----------------------------------|
| Agency | | | | | |
| Systemwide | | | | | |
| Water Works | 131 | GC/MS-2 (EI) | | | \$0 |
| Water Works | 132 | RMTP - On-line Chlorine Monitors | | | \$0 |
| Water Works | 133 | INOVAH Payment System Upgrade 2014 | | | \$0 |
| Water Works | 139 | Intercom Comm System - Bolton Plant | | | \$0 |
| | | Water Works Total: | 9,832,000 | 15,104,000 | \$24,936,000 |
| | | Systemwide Total: | 90,580,400 | 95,242,700 | \$185,823,100 |
| The Heights | | | | | |
| Transportation & Eng. | 32 | Uptown Wayfinding System | 200,000 | | \$200,000 |
| | | General Capital Total: | 200,000 | 0 | \$200,000 |
| | | The Heights Total: | 200,000 | 0 | \$200,000 |
| Walnut Hills | | | | | |
| Recreation | 5 | Outdoor Facilities Renovation | 69,930 | | \$69,930 |
| Transportation & Eng. | 46 | Uptown Access Improvements West MLK Dr. | 20,000 | 40,000 | \$60,000 |
| | | General Capital Total: | 89,930 | 40,000 | \$129,930 |
| Sewers | 90 | Park Avenue Sewer Replacement | 29,700 | 172,000 | \$201,700 |
| | | MSD Capital Improvements Total: | 29,700 | 172,000 | \$201,700 |
| | | Walnut Hills Total: | 119,630 | 212,000 | \$331,630 |
| West End | | | | | |
| Economic Development | 6 | SPUR | 12,500 | 10,000 | \$22,500 |
| Public Services | 17 | Community Facility Improvements | 198,000 | 198,000 | \$396,000 |
| Transportation & Eng. | 21 | I-75/Brent Spence Bridge Studies | 5,000 | 5,000 | \$10,000 |
| | | General Capital Total: | 215,500 | 213,000 | \$428,500 |
| Sewers | 64 | York and Central Avenue Sewer Replacem | 438,800 | | \$438,800 |
| | | MSD Capital Improvements Total: | 438,800 | 0 | \$438,800 |
| | | West End Total: | 654,300 | 213,000 | \$867,300 |
| West Price Hill | | | | | |
| Recreation | 5 | Outdoor Facilities Renovation | | 65,010 | \$65,010 |
| | | General Capital Total: | 0 | 65,010 | \$65,010 |
| Sewers | 10 | Guerley Rd, Outlet to Sunset Drain. Impr | | 750,000 | \$750,000 |
| | | Stormwater Management Total: | 0 | 750,000 | \$750,000 |

2009-2014 Capital Improvement Program Projects by Neighborhood

| <u>Neighborhood</u> | <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2009-2010 Total</u> |
|------------------------|-----------------|--|-------------|-------------|----------------------------|
| Agency | | | | | |
| West Price Hill | | | | | |
| | | West Price Hill Total: | 0 | 815,010 | \$815,010 |
| Westwood | | | | | |
| Recreation | 3 | Athletics Facilities Renovation | | 206,920 | \$206,920 |
| Transportation & Eng. | 47 | Harrison Avenue Improvements | 340,000 | 200,000 | \$540,000 |
| Transportation & Eng. | 50 | Montana Ave. Impr. - Boudinot to Farrell | 500,000 | | \$500,000 |
| | | General Capital Total: | 840,000 | 406,920 | \$1,246,920 |
| Sewers | 59 | Mt Airy Forest Sewer Replacement | | | \$0 |
| Sewers | 94 | Shasta Place Sewer Replacement | 87,000 | 223,400 | \$310,400 |
| Sewers | 99 | Stanhope Avenue Sewer Replacement | 58,000 | 102,600 | \$160,600 |
| Sewers | 124 | Hildreth Avenue Sewer Replacement | 72,400 | 398,100 | \$470,500 |
| | | MSD Capital Improvements Total: | 217,400 | 724,100 | \$941,500 |
| | | Westwood Total: | 1,057,400 | 1,131,020 | \$2,188,420 |
| Winton Hills | | | | | |
| City Manager | 3 | Center Hill Gas & Leachate | 110,000 | 105,000 | \$215,000 |
| | | General Capital Total: | 110,000 | 105,000 | \$215,000 |
| Sewers | 17 | Wooden Shoe Regulator CSO TP | | | \$0 |
| | | MSD Capital Improvements Total: | 0 | 0 | \$0 |
| | | Winton Hills Total: | 110,000 | 105,000 | \$215,000 |
| | | Total All Neighborhoods | 356,176,000 | 266,700,600 | \$622,876,600 |

Capital Improvement Plan - City Manager

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|-----------------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| General Capital Fund | | | | | | | | |
| 1 | Regulatory Compl. & Energy Conservation | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| 2 | Emergency Environmental Cleanup | 10,000 | 20,000 | 12,900 | 18,400 | 14,000 | 10,000 | \$85,300 |
| 3 | Center Hill Gas & Leachate | 110,000 | 105,000 | 105,000 | 105,000 | 100,000 | 100,000 | \$625,000 |
| 4 | Underground Storage Tanks | 20,000 | 15,000 | 10,000 | 10,000 | 10,700 | 9,400 | \$75,100 |
| General Capital Total: | | 190,000 | 190,000 | 177,900 | 183,400 | 174,700 | 169,400 | \$1,085,400 |
| Cable Communications Fund | | | | | | | | |
| 7 | Citicable Studio Renovations | 50,000 | | | | | | \$50,000 |
| 8 | Council Chambers Video Production System | 150,000 | 150,000 | | | | | \$300,000 |
| Cable Communications Total: | | 200,000 | 150,000 | 0 | 0 | 0 | 0 | \$350,000 |
| Department of City Manager Total: | | 390,000 | 340,000 | 177,900 | 183,400 | 174,700 | 169,400 | \$1,435,400 |

General Capital Fund

Regulatory Compl. & Energy Conservation

Dept. Priority: 1

Description: This project would provide funding to address regulatory compliance issues and energy efficiency projects. Project funding would also provide for feasibility and design activities necessary to support budget requests for larger capital projects addressing regulatory compliance or energy conservation. These resources would be available to assist any General Fund operation in any City department. Examples of projects include, but are not limited to, the purchase of a storage unit for hazardous waste prior to off-site shipment and the installation of occupancy sensors in City facilities to reduce lighting expenses.

Purpose: The purpose of this project is to assist City departments in achieving and maintaining compliance with environmental regulations, and conserving energy resources.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| Total | 45,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Emergency Environmental Cleanup

Dept. Priority: 2

Description: This project would provide funding to continue the City's ability to immediately respond to severe emergency clean-up situations where the public is at extreme risk, and no identifiable, viable responsible party exists to pay for such clean-up situations. In instances where insurance will reimburse the City for a clean-up effort, the City requires upfront funding until reimbursement is remitted.

Purpose: The purpose of this project is to protect the public from unexpected health risks and allow the City to prevent contamination of City property.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 10,000 | 20,000 | 12,900 | 18,400 | 14,000 | 10,000 | \$85,300 |
| Total | 10,000 | 10,000 | 20,000 | 12,900 | 18,400 | 14,000 | 10,000 | \$85,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Center Hill Gas & Leachate

Dept. Priority: 3

Description: This project would provide funding for the continued operation and maintenance of the methane gas and leachate collection systems at the former Center Hill Landfill, and support compliance with State and Federal solid waste regulations.

Purpose: The purpose of this project is to maintain compliance with State and Federal solid waste regulations. The City must control, collect, and dispose of all leachate and methane gas until the Ohio Environmental Protection Association decides that no further action is necessary.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 110,000 | 105,000 | 105,000 | 105,000 | 100,000 | 100,000 | \$625,000 |
| Total | 100,000 | 110,000 | 105,000 | 105,000 | 105,000 | 100,000 | 100,000 | \$625,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Underground Storage Tanks

Dept. Priority: 4

Description: This project would provide funding for the removal of abandoned underground storage tanks from City-owned sites and also support the ongoing remediation at the Mill Creek Road site (Department of Public Services, Neighborhood Operations Division). In addition, this project would provide funding for investigations necessary to determine the extent of petroleum hydrocarbon contamination existing on any tank site and the eventual remediation of those sites if contamination levels are found to exceed allowable levels based on State regulation.

Purpose: The purpose of this project is to provide funding for cleanup of residual contamination from underground storage tanks on City sites. The State Bureau of Underground Storage Tank Regulations (BUSTR) requires the removal of all abandoned underground storage tanks and mandates the determination of the extent of contamination and the clean up of any residual contamination above State action levels.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 20,000 | 15,000 | 10,000 | 10,000 | 10,700 | 9,400 | \$75,100 |
| Total | 10,000 | 20,000 | 15,000 | 10,000 | 10,000 | 10,700 | 9,400 | \$75,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Cable Communications Fund

Citicable Studio Renovations

Dept. Priority: 7

Description: This project would provide funding to renovate the Citicable studio area including, but not limited to, carpet, lighting, painting, and ceiling renovations. The Citicable studio has not been renovated in 17 years.

Purpose: The purpose of this project is to maintain high production quality for Citicable's regular programming, special coverage, and promotional materials for City initiatives.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 50,000 | | | | | | \$50,000 |
| Total | | 50,000 | | | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Council Chambers Video Production System

Dept. Priority: 8

Description: This project would provide funding to replace equipment used to record and broadcast meetings and activities in City Council Chambers including, but not limited to, switchers, audio, monitors, graphics, cameras, robotics, controller, and wiring.

Purpose: The purpose of this project is to maintain live coverage of City Council and its Committees.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 150,000 | 150,000 | | | | | \$300,000 |
| Total | | 150,000 | 150,000 | | | | | \$300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Community Development

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--|---------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| <u>General Capital Fund</u> | | | | | | | | |
| 1 | Hazard Abatement/Demolition Program | 285,300 | 249,000 | 293,400 | 380,000 | 250,000 | 250,000 | \$1,707,700 |
| 2 | Citirama | 800,000 | 700,000 | | 800,000 | | 800,000 | \$3,100,000 |
| 2 | Downtown Housing Development | 650,000 | 628,000 | 615,900 | 680,200 | 688,400 | 684,500 | \$3,947,000 |
| 3 | Neighborhood Market Rate Housing | 400,000 | 820,000 | 850,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$5,070,000 |
| 4 | Strategic Housing Initiatives Program | 788,100 | 800,000 | 1,230,400 | 700,300 | 1,495,500 | 766,800 | \$5,781,100 |
| General Capital Total: | | 2,923,400 | 3,197,000 | 2,989,700 | 3,560,500 | 3,433,900 | 3,501,300 | \$19,605,800 |
| Department of Community Development Total: | | 2,923,400 | 3,197,000 | 2,989,700 | 3,560,500 | 3,433,900 | 3,501,300 | \$19,605,800 |

General Capital Fund

Hazard Abatement/Demolition Program

Dept. Priority: 1

Description: This project would provide funding for the demolition of unsafe and public nuisance buildings and is targeted for areas where Community Development Block Grant (CDBG) funding is impractical, usually in commercial or historical districts.

Purpose: The purpose of this project is to address public safety concerns of existing structures and to reduce the number of unsafe and blighted buildings in the City.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 285,300 | 249,000 | 293,400 | 380,000 | 250,000 | 250,000 | \$1,707,700 |
| Total | 175,100 | 285,300 | 249,000 | 293,400 | 380,000 | 250,000 | 250,000 | \$1,707,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Citirama

Dept. Priority: 2

Description: This project would provide funding for new market rate homes over a six-year period. Resources would be used for site and public improvements incidental to new housing construction at future Citirama development sites. Citirama is a joint development partnership between the City and the Homebuilders Association of Greater Cincinnati.

Purpose: The purpose of this project is to demonstrate the viability and desirability of developing housing in the City. The project will also increase the level of homeownership in the City, and expand the City's real estate and income tax base.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 40,000 | 35,000 | | 40,000 | | 40,000 | \$155,000 |
| Construction | | 680,000 | 595,000 | | 680,000 | | 680,000 | \$2,635,000 |
| Other | | 80,000 | 70,000 | | 80,000 | | 80,000 | \$310,000 |
| Total | | 800,000 | 700,000 | | 800,000 | | 800,000 | \$3,100,000 |
| Estimated Personnel Cost | | 120,000 | 105,000 | | 120,000 | | 120,000 | \$465,000 |

Downtown Housing Development

Dept. Priority: 2

Description: This project would provide funding to support housing development in the downtown area.

Purpose: The purpose of this project is to increase the number of residential units in the downtown area to provide a greater number of housing choices within the City. The project would also improve the physical environment of the downtown area by rehabilitating and developing vacant and underutilized buildings/sites. New downtown residents would grow the market base for retail/commercial activities in downtown Cincinnati, which would ultimately increase the City's income tax revenue.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 650,000 | 628,000 | 615,900 | 680,200 | | | \$2,574,100 |
| Other | | | | | | 688,400 | 684,500 | \$1,372,900 |
| Total | 650,000 | 650,000 | 628,000 | 615,900 | 680,200 | 688,400 | 684,500 | \$3,947,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Neighborhood Market Rate Housing

Dept. Priority: 3

Description: This project would provide funding for the development of market-rate housing in Cincinnati neighborhoods. City assistance may take the form of acquisition, site preparation, infrastructure development, and direct assistance for construction or rehabilitation. Project funding would also be available to assist projects that will be recommended in the Strategic Housing Initiatives Program (SHIP).

Purpose: The purpose of this project is to increase market-rate housing in City neighborhoods. This program is designed to improve the City's competitive edge in retaining and attracting middle income residents by increasing the supply and variety of available market rate housing.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 350,000 | 716,300 | 741,400 | 870,000 | 870,000 | 870,000 | \$4,417,700 |
| Other | | 50,000 | 103,700 | 108,600 | 130,000 | 130,000 | 130,000 | \$652,300 |
| Total | 683,900 | 400,000 | 820,000 | 850,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$5,070,000 |
| Estimated Personnel Cost | | 50,000 | 110,000 | 115,000 | 130,000 | 130,000 | 130,000 | \$665,000 |

Strategic Housing Initiatives Program

Dept. Priority: 4

Description: This project would fund the Strategic Housing Initiatives Program (SHIP), which provides for strategic investments in housing projects throughout the City's neighborhoods, with a primary emphasis on homeownership opportunities. The program will support rehabilitation or new construction of units for homeownership. The minimum project size will be four units.

Purpose: The purpose of this project is to support the Strategic Housing Initiatives Program (SHIP), which will provide funding for housing projects with an emphasis on homeownership.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 686,100 | 695,000 | 1,070,400 | 620,300 | 1,300,500 | 666,800 | \$5,039,100 |
| Other | | 102,000 | 105,000 | 160,000 | 80,000 | 195,000 | 100,000 | \$742,000 |
| Total | 800,000 | 788,100 | 800,000 | 1,230,400 | 700,300 | 1,495,500 | 766,800 | \$5,781,100 |
| Estimated Personnel Cost | | 102,000 | 105,000 | 160,000 | 80,000 | 195,000 | 100,000 | \$742,000 |

Capital Improvement Plan - Economic Development

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|---|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| General Capital Fund | | | | | | | | |
| 1 | Retail/Commercial Opportunities | 1,120,700 | 1,453,400 | 1,482,500 | 1,590,200 | 1,643,900 | 1,687,800 | \$8,978,500 |
| 5 | Job Ready Site Program | 500,000 | | | | | | \$500,000 |
| 6 | SPUR | 250,000 | 200,000 | 401,000 | 256,000 | 250,000 | 250,000 | \$1,607,000 |
| 7 | Commercial & Industrial Public Imprvts | 200,000 | 350,000 | 400,000 | 400,000 | 500,000 | 500,000 | \$2,350,000 |
| 8 | Tax Incentive/Enterprize Zone/Prop Maint | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| 9 | Community Development Focus District | 300,000 | 394,800 | 350,000 | 350,000 | 500,000 | 500,000 | \$2,394,800 |
| 10 | NBD Public Improvements | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$6,000,000 |
| General Capital Total: | | 3,470,700 | 3,498,200 | 3,733,500 | 3,696,200 | 3,993,900 | 4,037,800 | \$22,430,300 |
| Department of Economic Development Total: | | 3,470,700 | 3,498,200 | 3,733,500 | 3,696,200 | 3,993,900 | 4,037,800 | \$22,430,300 |

General Capital Fund

Retail/Commercial Opportunities

Dept. Priority: 1

Description: This project would provide funding to enable the City to pursue retail and commercial tenants by offering incentives to leverage private investment. Project funding would also be used for administrative costs, predevelopment work, and to pay property taxes on City-owned sites held for redevelopment.

Purpose: The purpose of this project is to create new employment opportunities while retaining existing jobs. The project would also foster positive business relationships, encourage business growth and investment, and facilitate property development for commercial purposes.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | 1,120,700 | 1,453,400 | 1,482,500 | 1,590,200 | 1,643,900 | 1,687,800 | \$8,978,500 |
| Total | 1,098,900 | 1,120,700 | 1,453,400 | 1,482,500 | 1,590,200 | 1,643,900 | 1,687,800 | \$8,978,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Job Ready Site Program

Dept. Priority: 5

Description: This project would provide funding to facilitate the redevelopment of abandoned, vacant or underutilized sites in the city where property consolidation, tenant relocation, environmental contamination or other roadblocks to development exist. This project will leverage grant funds from the State of Ohio's Job Ready Site grant program. This project aligns with the budget priority motion Go Cincinnati dated June 23, 2008.

Purpose: The purpose of this project is to assess property, complete grant applications, acquire property, relocate tenants, maintain and secure property, remediate contamination, construct public improvements, and perform predevelopment activities needed to redevelop sites.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | 50,000 | | | | | | \$50,000 |
| Land | | 100,000 | | | | | | \$100,000 |
| Construction | | 100,000 | | | | | | \$100,000 |
| Other | | 250,000 | | | | | | \$250,000 |
| Total | | 500,000 | | | | | | \$500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SPUR

Dept. Priority: 6

Description: This project would provide funding for the Strategic Program for Urban Redevelopment (SPUR) and will facilitate the redevelopment of abandoned, vacant, or underutilized industrial and commercial sites where the expansion or redevelopment may be complicated by environmental contamination. The funds sought will be used to assess property, acquire property, remediate contamination, construct public improvements, and perform predevelopment activities needed to redevelop Brownfield sites. This project aligns with the budget priority motion Go Cincinnati dated June 23, 2008.

Purpose: The purpose of this project is to achieve the redevelopment of Brownfield sites.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Land | | 75,000 | 60,000 | 120,000 | 76,000 | 75,000 | 75,000 | \$481,000 |
| Construction | | 162,500 | 130,000 | 261,000 | 168,000 | 163,000 | 163,000 | \$1,047,500 |
| Other | | 12,500 | 10,000 | 20,000 | 12,000 | 12,000 | 12,000 | \$78,500 |
| Total | 255,900 | 250,000 | 200,000 | 401,000 | 256,000 | 250,000 | 250,000 | \$1,607,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Commercial & Industrial Public Imprvts

Dept. Priority: 7

Description: This project would provide funding for planning activities and public improvements in accordance with existing and future plans. Public improvements would include any specific infrastructure improvements, development and predevelopment activities to facilitate retention, expansion, and attraction of businesses within commercial and industrial areas of the City. This project aligns with the budget priority motion Go Cincinnati dated June 23, 2008.

Purpose: The purpose of this project is to stimulate additional development and to leverage private investment within commercial and industrial areas of the City outside of the Central Business District (CBD).

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 20,000 | 35,000 | 40,000 | 40,000 | 50,000 | 50,000 | \$235,000 |
| Construction | | 170,000 | 297,500 | 339,600 | 340,000 | 425,000 | 425,000 | \$1,997,100 |
| Other | | 10,000 | 17,500 | 20,400 | 20,000 | 25,000 | 25,000 | \$117,900 |
| Total | 500,000 | 200,000 | 350,000 | 400,000 | 400,000 | 500,000 | 500,000 | \$2,350,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Tax Incentive/Enterprize Zone/Prop Maint

Dept. Priority: 8

Description: This project would provide funding to operate the State of Ohio designated Enterprise Zone Program and other State and City tax incentive programs, including outreach and coordination activities with the community and the State. This project would also provide funding for public improvements necessary to support business expansion, renovation, and relocation within an Enterprise Zone. The Urban Enterprise Zone Program is authorized by the Ohio Revised Code and allows cities to offer tax exemptions to businesses that expand, renovate, or occupy facilities located in State Certified distressed sections of the City or Zones. Some funding will be used for property maintenance in non-Community Development Block Grant (CDBG) eligible neighborhoods.

Purpose: The purpose of this project is to encourage businesses to remain, expand, or relocate in the City of Cincinnati.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Total | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Community Development Focus District

Dept. Priority: 9

Description: This project would provide funding for projects in neighborhoods that are identified in the City's Consolidated Plan as Strategic Investment Areas. Projects would include development and predevelopment activities, as well as gap financing and public improvements.

Purpose: The purpose of this project is to target viable, market-driven economic and mixed use development in neighborhoods that are designated Neighborhood Revitalization Strategy Areas or Community Development Focus Districts. The project will help stabilize those neighborhoods by making funding available for projects that would normally not be eligible for Community Development Block Grant (CDBG) funds.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 300,000 | 394,800 | 350,000 | 350,000 | 500,000 | 500,000 | \$2,394,800 |
| Total | 500,000 | 300,000 | 394,800 | 350,000 | 350,000 | 500,000 | 500,000 | \$2,394,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

NBD Public Improvements

Dept. Priority: 10

Description: This project would provide funding for the design and construction of streetscape public improvements and infrastructure improvements in the City's Neighborhood Business Districts. Project funding would also be used for property acquisition for public improvements and additional parking.

Purpose: The purpose of this project is to enhance the economic viability of each Neighborhood Business District (NBD) and the communities they serve. This project would also increase employment opportunities.

| Phases | Prior Year | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2009-2014 Total |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | \$180,000 |
| Construction | | 870,000 | 870,000 | 870,000 | 870,000 | 870,000 | 870,000 | \$5,220,000 |
| Other | | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Total | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$6,000,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Enterprise Services

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|---------------------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| <u>Parking Facilities Fund</u> | | | | | | | | |
| 2 | Structural Maintenance & Repair | 330,000 | 200,000 | 410,000 | 435,000 | 457,300 | 479,600 | \$2,311,900 |
| 5 | Gateway Garage Capital Improvements | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| 3 | Parking Revenue Control Enhancements | | 200,000 | | | | | \$200,000 |
| | Parking Facilities Total: | 380,000 | 450,000 | 460,000 | 485,000 | 507,300 | 529,600 | \$2,811,900 |
| <u>Convention Center Fund</u> | | | | | | | | |
| 1 | Furniture, Fixtures, and Equipment | 167,000 | 60,000 | 100,000 | 100,000 | 100,000 | | \$527,000 |
| 2 | Capital Maintenance | 63,000 | | 40,000 | 40,000 | 40,000 | 40,000 | \$223,000 |
| 3 | Building Equipment | | 476,800 | 90,000 | 90,000 | 90,000 | 190,000 | \$936,800 |
| | Convention Center Total: | 230,000 | 536,800 | 230,000 | 230,000 | 230,000 | 230,000 | \$1,686,800 |
| | Department of Enterprise Services Total: | 610,000 | 986,800 | 690,000 | 715,000 | 737,300 | 759,600 | \$4,498,700 |

Parking Facilities Fund

Structural Maintenance & Repair

Dept. Priority: 2

Description: This project would provide funding for the labor and materials needed to design and construct improvements to City Parking assets. This project would also provide funding to maintain and repair City Parking assets.

Purpose: The purpose of this project is to maintain, repair, and improve City Parking assets.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 20,000 | 20,000 | 20,000 | 35,000 | 30,000 | 40,000 | \$165,000 |
| Construction | | 310,000 | 180,000 | 390,000 | 400,000 | 325,000 | 439,600 | \$2,044,600 |
| Equipment | | | | | | 102,300 | | \$102,300 |
| Total | 330,000 | 330,000 | 200,000 | 410,000 | 435,000 | 457,300 | 479,600 | \$2,311,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Gateway Garage Capital Improvements

Dept. Priority: 5

Description: This project would provide funding to comply with the City's agreement with the Kroger Company to allocate \$50,000 annually for capital improvements at the Gateway Garage.

Purpose: The purpose of this project is to provide funding for capital improvements to the Gateway Garage.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| Total | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Parking Revenue Control Enhancements

Dept. Priority: 3

Description: This project would provide funding for the upgrade of revenue control equipment at parking facilities.

Purpose: The purpose of this project is to reduce operating expenses, increase revenue accountability, and improve customer service at parking facilities.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | 200,000 | | | | | \$200,000 |
| Total | | | 200,000 | | | | | \$200,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Convention Center Fund

Furniture, Fixtures, and Equipment

Dept. Priority: 1

Description: This project would provide funding for the purchase of additional and replacement furniture, fixtures, and equipment necessary to continue to provide an appealing venue for conventions and visitors coming to the convention center. Equipment would include but not be limited to staging, exhibit hall and meeting room riser systems, recycling and trash containers, security system additions, carpet extractors, carpet vacuums, floor scrubbers, computer servers and software, ballroom and banquet chairs,

Purpose: The purpose of this project is to purchase furniture, fixtures, and equipment necessary to maintain a first class convention center.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Equipment | | 167,000 | 60,000 | 100,000 | 100,000 | 100,000 | | \$527,000 |
| Total | | 167,000 | 60,000 | 100,000 | 100,000 | 100,000 | | \$527,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Maintenance

Dept. Priority: 2

Description: This project would provide funding for capital improvements at the convention center including, but not limited to, painting and improvements to public spaces, occupancy sensors and modifications to the chilled water system.

Purpose: The purpose of this project is to provide for the capital maintenance of the newly expanded convention center facility.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | 63,000 | 0 | 40,000 | 40,000 | 40,000 | 40,000 | \$223,000 |
| Total | 88,000 | 63,000 | | 40,000 | 40,000 | 40,000 | 40,000 | \$223,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Building Equipment

Dept. Priority: 3

Description: This project would provide funding for the replacement or repair of major equipment at the convention center including, but not limited to, air handlers, carpet, tile, garage door replacement, escalators, sponsor signage, isolators and sound attenuators on catwalk substations, door hardware and mechanical locks, plasma/LCD screens, pre-function and other area furniture, updates to the energy management system.

Purpose: The purpose of this project is to repair or replace equipment at the convention center to maintain the current standard of excellence in providing a top rate convention facility.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | 90,000 | | | \$90,000 |
| Equipment | | | 476,800 | 90,000 | | 90,000 | 190,000 | \$846,800 |
| Total | 481,800 | | 476,800 | 90,000 | 90,000 | 90,000 | 190,000 | \$936,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Finance

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|-----------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| General Capital Fund | | | | | | | | |
| 1 | Income Tax Collection Software | 97,900 | | | | | | \$97,900 |
| 2 | AMS-CFS Procurement Software Upgrade | | 77,700 | 78,000 | | | | \$155,700 |
| 3 | Licensing Software & A/R Collection Sys. | | | | 50,000 | 50,000 | 44,700 | \$144,700 |
| | General Capital Total: | 97,900 | 77,700 | 78,000 | 50,000 | 50,000 | 44,700 | \$398,300 |
| | Department of Finance Total: | 97,900 | 77,700 | 78,000 | 50,000 | 50,000 | 44,700 | \$398,300 |

General Capital Fund

Income Tax Collection Software

Dept. Priority: 1

Description: This project would provide funding to upgrade the Income Tax Division's income tax collection software. The upgrade in software would allow taxpayers to prepare and submit their City tax returns online, which will allow the returns to be processed more accurately and quickly. As the Income Tax Division needs to store all tax returns electronically, the software has the additional benefit of submitting forms in this electronic format.

Purpose: The purpose of this project is to provide the necessary platform for better interface between taxpayers and the City's Income Tax Division.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 97,900 | 0 | 0 | 0 | 0 | 0 | \$97,900 |
| Total | 124,300 | 97,900 | | | | | | \$97,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

AMS-CFS Procurement Software Upgrade

Dept. Priority: 2

Description: This project would provide funding to complete the implementation of the AMS-CFS procurement software upgrade, which would include the addition of bid solicitation and auction capability to the existing system. The entire purchasing component of the CFS upgrade provides a seamless Web based procurement system that is user friendly across the spectrum of purchasing functions -- from the solicitation of the bid to the evaluation and awards process. The system also includes an on-line contract management component, which will require additional service and follow-up during the implementation process.

Purpose: The purpose of this project is to enhance the procurement process by improving production, reducing labor costs, and providing more information through a user-friendly application for both Purchasing employees and vendors doing business with the City of Cincinnati.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | 77,700 | | | | | \$77,700 |
| Other | | | | 78,000 | 0 | 0 | 0 | \$78,000 |
| Total | | | 77,700 | 78,000 | | | | \$155,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Licensing Software & A/R Collection Sys.

Dept. Priority: 3

Description: This project would provide funding to implement licensing software and accounts receivable collection systems. This project would tie in the receiving and licensing processes with back-end financial systems and databases. In addition, less manual data entry would be necessary.

Purpose: This purpose of this project is to allow for the licensing process to be automated, to allow for the scanning of existing documents to create a complete licensing database, and to improve the collection of the City's accounts receivable. Service levels and the efficiency of collections would thereby be improved.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | 50,000 | 50,000 | 44,700 | \$144,700 |
| Total | | | | | 50,000 | 50,000 | 44,700 | \$144,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Fire

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|-----------------------------|--------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| General Capital Fund | | | | | | | | |
| 1 | Fire Equipment Enhancements | 240,000 | 240,000 | | | | | \$480,000 |
| 2 | Exhaust System | 50,000 | 52,500 | 52,000 | 51,500 | 51,500 | 51,500 | \$309,000 |
| 7 | F.E.E. - Thermal Image Devices | 60,000 | 60,000 | 301,500 | 80,500 | | | \$502,000 |
| 12 | Gas Meters | 30,000 | | | | | | \$30,000 |
| 13 | Furnish/Appliances for New Firehouse | 42,600 | | | | | | \$42,600 |
| 6 | Defibrillator - Replacement | | 69,300 | 69,300 | 69,300 | | | \$207,900 |
| 11 | Self-Contained Breathing Apparatuses | | 2,400,000 | | | | | \$2,400,000 |
| 5 | Apparatus Door Closers | | | | 35,000 | 55,000 | 55,000 | \$145,000 |
| 8 | Hand Held Computer Based System | | | | 219,500 | 304,300 | 197,700 | \$721,500 |
| 10 | Air Compressor Replacement | | | | | 55,000 | 43,800 | \$98,800 |
| 14 | Appliances For Existing Firehouses | | | | | | 124,300 | \$124,300 |
| General Capital Total: | | 422,600 | 2,821,800 | 422,800 | 455,800 | 465,800 | 472,300 | \$5,061,100 |
| Department of Fire Total: | | 422,600 | 2,821,800 | 422,800 | 455,800 | 465,800 | 472,300 | \$5,061,100 |

General Capital Fund

Fire Equipment Enhancements

Dept. Priority: 1

Description: This project would provide funding for equipment and training initiatives related to the Line of Duty Death Report recommendations.

Purpose: The purpose of this project is to provide the Fire Department with an annual allocation to fund equipment and training enhancements for firefighter safety.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 240,000 | 240,000 | 0 | 0 | | | \$480,000 |
| Total | 300,000 | 240,000 | 240,000 | | | | | \$480,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Exhaust System

Dept. Priority: 2

Description: This project would provide funding to purchase and install diesel exhaust filtering devices on fifty (50) front-line apparatus. These devices consist of a filter, a diverter unit, and an electronic control module and are all self-contained and installed under the vehicle. The devices are removable and can be placed on new apparatus as the old apparatus is retired.

Purpose: The purpose of this project is to support the purchase and installation of diesel exhaust filtering devices on fifty (50) apparatus. The devices remove all visible smoke exhaust and prevent diesel particulates from being emitted while in an enclosed area. Diesel particulates are hazardous to the health of firefighters and everyone within the immediate area. The exhaust system would aid in the reduction and/or elimination of hazardous particulates, as required by the NFPA Standard 1500 and the BOCA National Mechanics Code.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 50,000 | 52,500 | 52,000 | 51,500 | 51,500 | 51,500 | \$309,000 |
| Total | 177,900 | 50,000 | 52,500 | 52,000 | 51,500 | 51,500 | 51,500 | \$309,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

F.E.E. - Thermal Image Devices

Dept. Priority: 7

Description: This project would provide funding for the replacement of fifty (50) thermal imaging devices as part of the Fire Department's effort to implement fire equipment enhancements (FEEs).

Purpose: The purpose of this project is to implement fire equipment enhancements. The Fire Department responds to over 3,200 fires annually. A raging fire generates large volumes of thick blinding smoke which makes normal vision impossible. Thermal imaging devices allow firefighters to "see" in these conditions by differentiating objects on the basis of heat. These devices have been successful at locating victims trapped in heavy smoke, as well as determining if the fire has extended into areas of the building that are not visible, such as between walls.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 60,000 | 60,000 | 301,500 | 80,500 | | | \$502,000 |
| Total | | 60,000 | 60,000 | 301,500 | 80,500 | | | \$502,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Fire

PROJECT DETAIL

Gas Meters

Dept. Priority: 12

Description: This project would provide funding for the purchase of monitoring equipment to measure amount of hazardous gases in an area. Gas detectors are used to protect firefighters from hazardous and toxic gases.

Purpose: The purpose of this project is to replace the Fire Department's current gas detectors, which are currently at the end of their useful life. In addition, the detectors would be replaced with new detectors that are more technologically advanced.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 30,000 | | | | | | \$30,000 |
| Total | | 30,000 | | | | | | \$30,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Furnish/Appliances for New Firehouse

Dept. Priority: 13

Description: This project would provide funding for the purchase of all appliances and office furniture necessary to complete the construction of a new firehouse in College Hill.

Purpose: The purpose of this project is to bring the new firehouse in College Hill to full functionality with the purchase of appliances and office furniture.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 42,600 | | | | | | \$42,600 |
| Total | | 42,600 | | | | | | \$42,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Defibrillator - Replacement

Dept. Priority: 6

Description: This project would provide funding for the replacement of 12-lead monitor defibrillators and automatic external defibrillators (AEDs). Paramedics use 12-lead monitor defibrillators which provides a three dimensional view of the heart that can be transmitted to the receiving emergency room physicians. The imaging is used to determine the most beneficial treatment for the performance of diagnostic processes in the pre-emergency room environment, thereby minimizing the delay of treatment.

Purpose: The purpose of this project is for the replacement of Automatic External Defibrillators (AED) and 12-lead monitor defibrillators. The 12-lead monitors are placed on all advanced life support (ALS) equipped companies.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 0 | 69,300 | 69,300 | 69,300 | | | \$207,900 |
| Total | | | 69,300 | 69,300 | 69,300 | | | \$207,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Fire

PROJECT DETAIL

Self-Contained Breathing Apparatuses

Dept. Priority: 11

Description: This project would provide funding for the purchase of a replacement system of air-breathing equipment to ensure the safety of firefighters responding to fires and hazardous material incidents.

Purpose: The purpose of this project is to purchase self-contained breathing apparatuses (SCBAs). Funding for the total replacement of all existing SCBAs is necessary in one year in order to insure that parts between the SCBAs are interchangeable. The department's SCBA complement consists of air bottles, air masks, harness regulators, face pieces, and connecting hoses.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | 2,400,000 | | | | | \$2,400,000 |
| Total | | | 2,400,000 | | | | | \$2,400,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Apparatus Door Closers

Dept. Priority: 5

Description: This project would provide funding for the purchase of apparatus garage door closers for all garage doors throughout the Fire Department.

Purpose: The purpose of this project is to reduce the City's liability and maintain firehouse security. The current closures are not equipped for automatic retraction in the event that a person or object is obstructing the path. The requested closures monitor the presence of apparatus and times the closing of the garage door to eliminate possible accidental/premature closure, thus providing a safer operation. The current system does not stop, reverse, or alter the doors' path once the close button has been depressed. The new door closure will ensure proper closure, thereby enhancing the security of the firehouses.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | 0 | 35,000 | 55,000 | 55,000 | \$145,000 |
| Total | | | | | 35,000 | 55,000 | 55,000 | \$145,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Hand Held Computer Based System

Dept. Priority: 8

Description: This project would provide funding for the replacement of the General Mobilized Data Collection devices (hand held computer system) originally purchased with capital funds in 2000 and replaced with funds from an Urban Area Strategic Initiative (UASI) grant in 2006. This project also includes the cost for the purchase of new software and for the software's installation.

Purpose: The purpose of this project is to enhance the data collection related to emergency medical services (EMS) transports. The hand held devices are also utilized for incidents related to Weapons of Mass Destruction (WMD) and Haz Mat. This project would provide for the replacement, installation, setup and system training of existing WMD/HAZ/EMS handheld computer units that have reached the end of their useful life. This project includes the upgrade/purchase, installation and system training of all software systems used with the devices.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | 0 | 0 | 219,500 | 304,300 | 197,700 | \$721,500 |
| Total | | | | | 219,500 | 304,300 | 197,700 | \$721,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Fire

PROJECT DETAIL

Air Compressor Replacement

Dept. Priority: 10

Description: This project would provide funding for rehabilitation or replacement of existing air compressor systems. These systems are strategically placed at various fire companies for efficiently refilling the self-contained breathing apparatuses (SCBAs) used by firefighters.

Purpose: The purpose of this project is to add one and rehabilitate two existing air compressor systems, which will maintain a higher quality of safe breathing air for firefighters. The self-contained breathing apparatuses (SCBAs) that these compressors refill are used in fires as well as other hazardous situations that a firefighter faces. New compressors insure that the air supply for firefighters during hazardous instances is safe and is in compliance with State and Federal regulations.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Equipment | | 0 | 0 | 0 | | 55,000 | 43,800 | \$98,800 |
| Total | | | | | | 55,000 | 43,800 | \$98,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Appliances For Existing Firehouses

Dept. Priority: 14

Description: This project would provide funding for the replacement of aging appliances in the City's firehouses and establish a replacement cycle. The project would also include the installation of additional cooking hoods with fire suppression systems in those firehouses that do not meet current building codes.

Purpose: The purpose of this project is to reduce the Fire Department's appliance repair costs, reduce the department's energy consumption by installing more efficient appliances, and upgrade the living conditions of the firefighters. By installing appliances that are properly sized, the department plans to reduce the number of appliances operated at each location.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Equipment | | 0 | 0 | 0 | 0 | 0 | 124,300 | \$124,300 |
| Total | | | | | | | 124,300 | \$124,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Health

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|-----------------------------|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| General Capital Fund | | | | | | | | |
| 1 | IT Equipment | 340,200 | | | | | | \$340,200 |
| 3 | Facilities Renovation & Repairs | | 279,500 | 280,300 | 306,700 | 314,900 | 320,200 | \$1,501,600 |
| 4 | Health Facilities ADA | | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | \$300,000 |
| General Capital Total: | | 340,200 | 339,500 | 340,300 | 366,700 | 374,900 | 380,200 | \$2,141,800 |
| Department of Health Total: | | 340,200 | 339,500 | 340,300 | 366,700 | 374,900 | 380,200 | \$2,141,800 |

General Capital Fund

IT Equipment

Dept. Priority: 1

Description: This project would provide funding for IT equipment for Health Centers including electronic medical record equipment. In addition, this project would provide resources for new software for billing, scheduling, practice management, electronic charting, digital X-Rays and imaging, and electronic storage of Vital Records and Health Promotions filings.

Purpose: The purpose of this project is to better serve our patients with improved computer technology at our Health Centers. In addition, the improved computer technology will increase employee productivity at our Health Centers.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 340,200 | | | | | | \$340,200 |
| Total | | 340,200 | | | | | | \$340,200 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Facilities Renovation & Repairs

Dept. Priority: 3

Description: This project would provide funding for the major repair, upgrade, and renovation of various Primary Health Care Clinic sites and other Health Department facilities. The projects considered in 2009 for funding include: 1) renovation of the dental offices in the Price Hill Health Center; 2) the installation of an upgraded fire alarm system in the Elm Street Health Center; 3) seal and paint the exterior of the Northside Health Center; 4) repave the parking lot at the Elm Street Health Center; 5) replace heat pumps in the Elm Street Health Center; 6) replace the carpeting on the first floor of the A. C. Clement Health Center; and 7) new signage at Burnet and King. For 2010 the projects include: 1) repaint the interiors of the Northside Health Center; 2) Millvale Health Center renovations; and 3) HVAC improvements at the Health Administration Building.

Purpose: The purpose of this project is to protect and extend the life of the respective Primary Health Care Clinic sites and various Health Department facilities. This project will also provide healthier working environments. The needed renovations will retain compliance to accreditation clinic facilities standards, as well as present a more visually appealing facility for customers.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 0 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | \$50,000 |
| Construction | | 0 | 269,500 | 270,300 | 296,700 | 304,900 | 310,200 | \$1,451,600 |
| Total | 380,300 | | 279,500 | 280,300 | 306,700 | 314,900 | 320,200 | \$1,501,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Health Facilities ADA

Dept. Priority: 4

Description: This project would provide funding for improvements to Health Department facilities as required by the Americans with Disabilities Act (ADA). Improvements to entrances, elevators, doors, restrooms, and other areas would be addressed.

Purpose: The purpose of this project is to bring all Health Department facilities into compliance with ADA regulations.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | \$25,000 |
| Construction | | 0 | 55,000 | | 55,000 | | | \$110,000 |
| Equipment | | | | 55,000 | | 55,000 | 55,000 | \$165,000 |
| Total | | | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | \$300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Human Resources

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------------------|----------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| General Capital Fund | | | | | | | | |
| 1 | CHRIS Upgrade | 1,145,000 | | | | | | \$1,145,000 |
| 4 | Testing Databank | 15,000 | | | | | | \$15,000 |
| General Capital Total: | | 1,160,000 | 0 | 0 | 0 | 0 | 0 | \$1,160,000 |
| Department of Human Resources Total: | | 1,160,000 | 0 | 0 | 0 | 0 | 0 | \$1,160,000 |

General Capital Fund

CHRIS Upgrade

Dept. Priority: 1

Description: This project would provide funding for a Cincinnati Human Resources Information System (CHRIS) upgrade to Version 9.1. This upgrade is needed by the end of 2009 in order to keep the system current. There are several major areas that this project will address: hardware upgrades; operating system upgrade for PeopleSoft application to include a new applicant tracking module; analysis of new software updates; testing and application of potential customizations; and the development of user training.

Purpose: The purpose of this project is to upgrade the CHRIS system in order to efficiently perform payroll and human resource duties. This project will also allow the Human Resources Department to remain in compliance with electronic data submission requirements.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Equipment | | 1,145,000 | | | | | | \$1,145,000 |
| Total | | 1,145,000 | | | | | | \$1,145,000 |
| Estimated Personnel Cost | | 525,000 | | | | | | \$525,000 |

Testing Databank

Dept. Priority: 4

Description: This project provides for the development of a databank of test questions.

Purpose: The purpose of this project is to facilitate the writing of exams by keeping a database of test questions that analysts can draw upon when writing exams.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Equipment | | 15,000 | | | | | | \$15,000 |
| Total | | 15,000 | | | | | | \$15,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

parks

Capital Improvement Plan - Parks

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|-----------------------------|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| General Capital Fund | | | | | | | | |
| 1 | Park Infrastructure Rehabilitation | 2,759,500 | 3,153,000 | 3,160,600 | 3,407,600 | 3,482,200 | 3,530,900 | \$19,493,800 |
| 2 | Cincinnati Riverfront Park | 3,000,000 | 4,000,000 | 4,000,000 | | | | \$11,000,000 |
| 3 | Master Plan Implementation | 400,000 | | | | | | \$400,000 |
| General Capital Total: | | 6,159,500 | 7,153,000 | 7,160,600 | 3,407,600 | 3,482,200 | 3,530,900 | \$30,893,800 |
| Department of Parks Total: | | 6,159,500 | 7,153,000 | 7,160,600 | 3,407,600 | 3,482,200 | 3,530,900 | \$30,893,800 |

General Capital Fund

Park Infrastructure Rehabilitation

Dept. Priority: 1

Description: This project would provide funding for general upgrades (electrical, HVAC, lighting, and plumbing) at Park facilities, as well as infrastructure improvements to roadways, walks, retaining walls, and other structures. Renovation of deteriorated or out-of-code structures would also be included.

Purpose: The purpose of this project is to provide for the renovation of basic infrastructures in the City's parks. It also provides resources to upgrade facilities to remain in compliance with codes and regulations. Projects are designed to complete American Disability Act compliance projects, and to retrofit utilities to improve efficiency to provide a clean, safe, reliable, green, and beautiful park system.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 531,900 | 630,600 | 632,100 | 681,500 | 696,400 | 706,200 | \$3,878,700 |
| Construction | | 2,227,600 | 2,522,400 | 2,528,500 | 2,726,100 | 2,785,800 | 2,824,700 | \$15,615,100 |
| Total | 3,434,800 | 2,759,500 | 3,153,000 | 3,160,600 | 3,407,600 | 3,482,200 | 3,530,900 | \$19,493,800 |
| Estimated Personnel Cost | | 520,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | \$3,520,000 |

Cincinnati Riverfront Park

Dept. Priority: 2

Description: This project would provide funding for the Cincinnati Riverfront Park. The new park will create a new regional park on the Cincinnati Riverfront, connecting the stadiums, the Underground Railroad Freedom Center, and the Banks development. The Park will cost approximately \$120 million and will be funded from Federal, State, Local, and private donors over the next 8-10 years. The 40 acre park will provide citizens with a place of respite, reflection, and will provide many unique features such as fountains, play areas, floral gardens, family size swings, and a venue for concerts, festivals and events.

Purpose: The purpose of this project is to stabilize the Ohio River's banks to prevent further erosion and provide for flood mitigation, as well as provide a new world class park that will become the City's 53rd neighborhood and be recognized as the City's front yard. The park will become the home of all the city's major events and festivals and will generate tremendous economic development for the region, which translates into increased revenues for the City and the region.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 600,000 | 800,000 | 800,000 | | | | \$2,200,000 |
| Construction | | 2,400,000 | 3,200,000 | 3,200,000 | | | | \$8,800,000 |
| Total | | 3,000,000 | 4,000,000 | 4,000,000 | | | | \$11,000,000 |
| Estimated Personnel Cost | | 100,000 | 100,000 | 100,000 | | | | \$300,000 |

Master Plan Implementation

Dept. Priority: 3

Description: This project would provide funding in 2009 for landscaping and site work during Phase III of renovations at the Owl's Nest Park in East Walnut Hills/Evanston/O'Bryonville.

Purpose: The purpose of this project is to enhance neighborhood and regional parks, improve greenspaces, enhance economic growth, and provide for park improvements as outlined in the Park Board's Master Plan.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 100,000 | | | | | | \$100,000 |
| Construction | | 300,000 | | | | | | \$300,000 |
| Total | | 400,000 | | | | | | \$400,000 |
| Estimated Personnel Cost | | 80,000 | | | | | | \$80,000 |

Capital Improvement Plan - Planning & Buildings

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|---|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| General Capital Fund | | | | | | | | |
| 1 | Comprehensive Plan for Cincinnati | 250,000 | 250,000 | | | | | \$500,000 |
| 3 | Lunken Levee Study | 50,000 | | | | | | \$50,000 |
| 9 | Lunken Levee/Flood Level Challenge | 75,000 | | | | | | \$75,000 |
| 10 | Planning Studies Project | 250,000 | | | | | | \$250,000 |
| General Capital Total: | | 625,000 | 250,000 | 0 | 0 | 0 | 0 | \$875,000 |
| Department of Planning & Buildings Total: | | 625,000 | 250,000 | 0 | 0 | 0 | 0 | \$875,000 |

General Capital Fund

Comprehensive Plan for Cincinnati

Dept. Priority: 1

Description: This project would provide funding to produce a policy that will guide long term development and redevelopment in the city. Funding will support consulting services for marketing, outreach, publication, and distribution of the Comprehensive Plan. An additional \$500,000 in matching funds will be sought from private foundations and grants making the total cost for the Comprehensive Plan \$1,000,000.

Purpose: The purpose of this project is to guide the development and redevelopment of the city for the next 20 years as well as the capital improvement program.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 250,000 | 250,000 | | | | | \$500,000 |
| Total | | 250,000 | 250,000 | | | | | \$500,000 |
| Estimated Personnel Cost | | 25,000 | 25,000 | | | | | \$50,000 |

Lunken Levee Study

Dept. Priority: 3

Description: This project would provide funding to determine the alternatives for the required upgrade to the Lunken Levee to meet the U.S. Department of Homeland Security Federal Emergency Management Agency's (FEMA) new guidelines and to obtain FEMA recertification. This project affects over 100 companies, 7,000 employees, and some residences in the East End.

Purpose: The purpose of this project is to determine alternatives for the required upgrade to the levee to meet the Federal Emergency Management Agency's (FEMA) new guidelines and to obtain recertification. This study will include the engineering required to start construction and meet FEMA guidelines. If the recertification is not obtained all property owners in the affected area will be required to obtain flood insurance at an annual cost of \$20,000 per \$1,000,000 of property value.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 50,000 | | | | | | \$50,000 |
| Total | | 50,000 | | | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Lunken Levee/Flood Level Challenge

Dept. Priority: 9

Description: This project would provide funding to hire a consultant who will provide empirical data to challenge the base flood elevation established by Federal Emergency Management Agency (FEMA) for the land near the East End Levee.

Purpose: The purpose of this project is to allow the City to challenge the base flood elevation established by FEMA for the land near the East End Levee. Challenging the base flood elevation will allow the City to prevent or reduce the modifications needed for the East End Levee to meet the 100 year flood protection standards. Additionally, the challenge may also allow the City to open up additional land for development along the river.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 75,000 | | | | | | \$75,000 |
| Total | | 75,000 | | | | | | \$75,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Planning Studies Project

Dept. Priority: 10

Description: This project would provide funding to hire consultants to work on studies for the Department of Planning and Buildings. These studies will be tied to actual capital investment the City is planning and include requests from City Council for studies.

Purpose: The purpose of this project is to allow the Department of Planning and Buildings to respond to both immediate needs for plans that relate to upcoming capital investment by the City and to respond to requests from City Council.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | 250,000 | | | | | | \$250,000 |
| Total | | 250,000 | | | | | | \$250,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Police

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|-----------------------------|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| General Capital Fund | | | | | | | | |
| 1 | Total Containment Steel Funnel Trap | 146,000 | | | | | | \$146,000 |
| 2 | Target Range Baffle System | 272,500 | | | | | | \$272,500 |
| 3 | Steel Pole Barn Overhead Protection | 75,000 | | | | | | \$75,000 |
| 6 | Resurfacing D-2's Parking Lots | | | 50,000 | | | | \$50,000 |
| General Capital Total: | | 493,500 | 0 | 50,000 | 0 | 0 | 0 | \$543,500 |
| Department of Police Total: | | 493,500 | 0 | 50,000 | 0 | 0 | 0 | \$543,500 |

General Capital Fund

Total Containment Steel Funnel Trap

Dept. Priority: 1

Description: This project would provide funding for a Total Containment Steel Funnel Trap to be installed at the Police Department's target range. The trap includes a high power configuration to accommodate frequent rifle use, a roof system for outdoor protection, canister lead collection system, and ferring plate above the trap for additional ballistic protection. This enhanced design allows for complete tactical shooting with no risk of splatter. In addition, the Dust Collection Unit Filtration System creates negative air pressure in the deceleration chamber, which keeps airborne lead from billowing out of the chamber and onto trap plates, into air, or onto the ground. This effectively keeps lead dust from being blown or washed into the environment.

Purpose: The purpose of this project is to install a Total Containment Steel Funnel Trap in order to minimize environmental contamination and maintenance expenses. The lead contained with the trap will be sent to a recycling center and the proceeds will be deposited into City funds. In addition, the new trap will require light cleaning, painting and lead removal, all of which could be performed by the range staff at a lower cost than the current backstop.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 146,000 | | | | | | \$146,000 |
| Total | | 146,000 | | | | | | \$146,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Target Range Baffle System

Dept. Priority: 2

Description: This project would provide funding for a turnkey baffle system to be installed at the Police Department's target range. Baffles are heavy duty 3/8" AR500 armored steel plates with protective fascia and premium acoustic tiles for noise control/reduction. Baffles are supported by a free-span overhead steel joist support system. It includes general lighting, support posts and beams, joists, concrete footers, shipping, factory installation, and erection of a support structure.

Purpose: The purpose of this project is to enhance the safety and security at the Police Department's target range by installing a baffle system that will prevent bullets from escaping.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 272,500 | | | | | | \$272,500 |
| Total | | 272,500 | | | | | | \$272,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Steel Pole Barn Overhead Protection

Dept. Priority: 3

Description: This project would provide funding for a roof system to cover the target range baffle system. It is a steel structure, basic pole-barn design that covers 85 x 70 area (5,950 square feet). The cost includes materials, shipping, and installation.

Purpose: The purpose of this project is to increase the usage and safety of the Police Department's target range. The roof system will prevent snow and ice from building up on the louvers of the baffle system, which could slide off causing injury to personnel inside the target range. The roof system would also expand training time reducing down time due to inclement weather.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 75,000 | 0 | | | | | \$75,000 |
| Total | | 75,000 | | | | | | \$75,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Resurfacing D-2's Parking Lots

Dept. Priority: 6

Description: This project would provide funding to resurface and line paint District Two's parking lots.

Purpose: The purpose of this project is to enhance the safety of District Two's parking lots by provide resources for resurfacing and line painting.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | 50,000 | | 0 | | \$50,000 |
| Total | | | | 50,000 | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Public Services

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------------------|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| General Capital Fund | | | | | | | | |
| 1 | Fleet Replacements | 5,494,400 | 5,602,100 | 5,540,200 | 5,925,800 | 6,055,500 | 6,140,200 | \$34,758,200 |
| 2 | City Facility Renovations | 2,900,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | \$13,900,000 |
| 3 | Replacement Facilities | 1,900,000 | 1,947,900 | 2,255,600 | 2,493,300 | 2,684,400 | 2,793,600 | \$14,074,800 |
| 4 | Winter Brine Production | 50,000 | | | | | | \$50,000 |
| 6 | Sign Replacement | 270,200 | 358,700 | 117,200 | 303,700 | 338,700 | 311,000 | \$1,699,500 |
| 13 | Collection Automation Program | 150,000 | | | | | | \$150,000 |
| 14 | City Facility Modernization | 231,700 | | | | | | \$231,700 |
| 17 | Community Facility Improvements | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | \$3,600,000 |
| 20 | Trash Receptacles | 62,500 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$812,500 |
| 21 | Findlay Market Improvements | 100,000 | 99,800 | 100,600 | 108,800 | | | \$409,200 |
| General Capital Total: | | 11,758,800 | 10,958,500 | 10,963,600 | 11,781,600 | 12,028,600 | 12,194,800 | \$69,685,900 |
| Department of Public Services Total: | | 11,758,800 | 10,958,500 | 10,963,600 | 11,781,600 | 12,028,600 | 12,194,800 | \$69,685,900 |

General Capital Fund

Fleet Replacements

Dept. Priority: 1

Description: This project would provide funding for the purchase of automotive and motorized equipment for City agencies supported by the General Fund.

Purpose: The purpose of this project is to provide the City's General Fund agencies with motorized equipment and an efficient automotive fleet that performs at the lowest possible operating and maintenance cost.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 5,494,400 | 5,602,100 | 5,540,200 | 5,925,800 | 6,055,500 | 6,140,200 | \$34,758,200 |
| Total | 5,889,300 | 5,494,400 | 5,602,100 | 5,540,200 | 5,925,800 | 6,055,500 | 6,140,200 | \$34,758,200 |
| Estimated Personnel Cost | | | | | | | | \$0 |

City Facility Renovations

Dept. Priority: 2

Description: This project would provide funding to continue upgrades to City facilities. Upgrades and improvements include, but are not limited to, window replacement, tuck pointing, structural repairs, restroom upgrades, female facilities renovations, office reorganizations, HVAC improvements, roof replacements, electrical improvements, and site work. Design work, consultant fees, and related staff time would be included as well. Subprojects for this project include: mechanical upgrades at the Downtown (#14), West End (#29), and Over-the-Rhine (#5) Fire Stations; female facility renovations and ADA upgrades at the West End (#29) Fire Station; paving at West Fork garage; and the replacement of City Hall elevators.

Purpose: The purpose of this project is to continue upgrades to City facilities. The Division of City Facility Management of the Department of Public Services maintains and upgrades facilities for current and future operations. A running list of improvements is used to maintain services directly and indirectly supported by these facilities. Renovations will modernize facilities to extend their useful lives for the next 20 years or until a replacement facility can be designed and built.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 350,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$1,600,000 |
| Construction | | 2,550,000 | 1,950,000 | 1,950,000 | 1,950,000 | 1,950,000 | 1,950,000 | \$12,300,000 |
| Total | 1,500,000 | 2,900,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | \$13,900,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Replacement Facilities

Dept. Priority: 3

Description: This project would provide funding for the construction of replacement facilities for the Fire and Police Departments. Subprojects for this project include: construction expenses related to the Pleasant Ridge Fire Station (#8), and also land acquisition expenses to replace another, yet to be determined fire station.

Purpose: The purpose of this project is to construct replacement facilities for the Fire and Police Departments. The Division of City Facility Management of the Department of Public Services has completed an initial asset management review of General Fund facilities and has identified that 40% are inadequate to meet the service demands of City agencies in operation today. The majority of facilities pre-date World War II and the cost of renovations to meet functional requirements of today's services outweighs the replacement cost for new facilities. The Fire and Police Departments are actively involved in planning for the replacement of facilities to enhance their service delivery to citizens.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------------------|
| Engineering | | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Land | | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,200,000 |
| Construction | | 1,500,000 | 1,547,900 | 1,855,600 | 2,093,300 | 2,284,400 | 2,393,600 | \$11,674,800 |
| Equipment | | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Total | 2,500,000 | 1,900,000 | 1,947,900 | 2,255,600 | 2,493,300 | 2,684,400 | 2,793,600 | \$14,074,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Winter Brine Production

Dept. Priority: 4

Description: This project would provide funding to expand the city's anti and de-icing program. The city has two brine production units currently, one located in the central district and one located in the eastern portion of town. An additional brine maker would be installed in the western portion of the city to increase the city's ability to produce brine and cut transportation costs from hauling brine from either central or eastern sections of the city.

Purpose: The purpose of this project is to reduce the city's granular salt expenditures. The pre-treatment of roads with granular salt will need to be reduced to extreme weather conditions due to the anticipated increase in salt from \$47.00 per ton to \$81.82 per ton and rising fuel costs for winter operations fleet. Increasing brine capabilities will increase the city's ability to pre-treat roads with salt brine, which requires significantly less salt to produce. The ability to use brine during de-icing operations will be increased as well with additional brine production equipment.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|---------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 50,000 | | | | | | \$50,000 |
| Total | | 50,000 | | | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Sign Replacement

Dept. Priority: 6

Description: This project would provide funding for the implementation of a sign program that would result in the replacement or new installation of 12,400 signs for 2009 and 6,200 annually thereafter. This project would also complete a sign inventory database, potentially avoid pole attachment fees, decrease the response time for traffic control sign service requests, improve the sign condition from unacceptable to excellent, and reduce the potential for City liability that could result from worn or faded signs.

Purpose: The purpose of this project is to maintain the reflective integrity of all traffic control signs, and replace signs on a scheduled basis. The project will take advantage of newer and longer lasting reflective materials, improve the condition of signs citywide, and reduce the City's liability associated with accidents caused by worn and faded signs. In addition, the project will also begin to address the proposed changes in Federal and State requirements for sign reflectivity that continue to be considered by the National Committee for Uniform Traffic Control Devices. If these standards are adopted, they could be used by the court system as a way of determining if signs had sufficient reflectivity to be seen by motorists involved in traffic crashes.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 311,000 | \$661,000 |
| Construction | | 200,200 | 288,700 | 47,200 | 233,700 | 268,700 | | \$1,038,500 |
| Total | 373,000 | 270,200 | 358,700 | 117,200 | 303,700 | 338,700 | 311,000 | \$1,699,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Collection Automation Program

Dept. Priority: 13

Description: This project would provide funding to purchase 96-gallon carts to be used in an automated garbage collection pilot program that will be conducted in 2009. The pilot program will be the first phase of establishing an automated garbage collection service for the City of Cincinnati.

Purpose: The purpose of this project is to begin phasing in automated garbage collection, which will reduce employee injuries and increase garbage collection efficiencies.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 150,000 | 0 | 0 | | | | \$150,000 |
| Total | | 150,000 | | | | | | \$150,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

City Facility Modernization

Dept. Priority: 14

Description: This project would provide funding to support infrastructure improvements in order to reduce energy and utility expenses through the performance contracting process. Potential projects may include, but are not limited to, replacement of building system equipment such as HVAC systems with more energy-efficient systems and equipment; roof work and window replacement; retrofit or upgrade lighting systems; applying energy-savings technologies to existing systems or equipment; and other general facility upgrades.

Purpose: The purpose of this project is to reduce energy expenses and prevent deterioration of capital assets operated by General Fund agencies through the utilization of the performance contracting process.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 231,700 | 0 | 0 | | | | \$231,700 |
| Total | | 231,700 | | | | | | \$231,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Community Facility Improvements

Dept. Priority: 17

Description: This project would provide funding for HVAC work, exterior shell improvements and repair, waterproofing, ADA barrier removal and security upgrades for the Museum Center, Cincinnati Art Museum, and Music Hall.

Purpose: The purpose of this project is to provide resources for upgrades and enhancements at the Museum Center, Cincinnati Art Museum, and Music Hall. These facilities are owned by the City of Cincinnati and operated by non-profit associations. The City assists in the continual improvement of these historic facilities to ensure their use for future generations.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | \$3,600,000 |
| Total | | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | \$3,600,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Trash Receptacles

Dept. Priority: 20

Description: This project would provide funding for the purchase of approximately 110 new trash receptacles in 2009, with an expected life span of approximately ten years, thereby continuing the replacement of old trash receptacles that have reached their life cycle. The Department of Public Services would continue replacing the trash receptacles near the main thoroughfares, in Neighborhood Business Districts (NBDs), and in neighborhoods. Neighborhood trash receptacles would be placed in residential areas with high litter presence such as at bus stops, congested areas, and eateries.

Purpose: The purpose of this project is to continue the replacement of worn and damaged receptacles as well as accommodate as-needed requests by communities. The new trash receptacles would minimize or prevent litter accumulation in areas of high visibility near the Central Business District and near Neighborhood Business Districts. The new trash receptacles would replace the old trash receptacles that have met their expected life cycle, are unattractive, and require ongoing maintenance.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 62,500 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$812,500 |
| Total | 150,000 | 62,500 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$812,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Findlay Market Improvements

Dept. Priority: 21

Description: This project would provide funding for improvements to City-owned facilities at Findlay Market. In March 2006, the Division of City Facility Management of the Department of Public Services conducted an assessment of ongoing capital needs for the Findlay Market facility. This project would implement the recommendations of this assessment, making improvements to maintain the structural integrity of the North Addition buildings. This project would also improve building systems, as well as improve pedestrian safety around the Findlay Market area.

Purpose: The purpose of this project is to improve the structural integrity of Findlay Market's "North Addition," as well as upgrade the plumbing, mechanical, and other building systems of the facilities. In addition, this project is for improvements to pedestrian safety around the Market and for replacement of other equipment located in the Market House.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 100,000 | 99,800 | 100,600 | 108,800 | | | \$409,200 |
| Total | | 100,000 | 99,800 | 100,600 | 108,800 | | | \$409,200 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Recreation

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|---------------------------------|----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| General Capital Fund | | | | | | | | |
| 1 | Recreation Facilities Renovation | 1,375,000 | 1,635,000 | 1,650,000 | 1,700,000 | 1,750,000 | 1,800,000 | \$9,910,000 |
| 2 | Aquatics Facilities Renovation | 3,734,000 | 3,600,000 | 3,550,000 | 3,993,700 | 3,500,000 | 2,900,000 | \$21,277,700 |
| 3 | Athletics Facilities Renovation | 454,500 | 517,300 | 652,000 | 700,000 | 750,000 | 750,000 | \$3,823,800 |
| 4 | Compliance with ADA | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| 5 | Outdoor Facilities Renovation | 630,000 | 433,400 | 342,700 | 97,600 | 580,900 | 1,189,400 | \$3,274,000 |
| General Capital Total: | | 6,293,500 | 6,285,700 | 6,294,700 | 6,591,300 | 6,680,900 | 6,739,400 | \$38,885,500 |
| Department of Recreation Total: | | 6,293,500 | 6,285,700 | 6,294,700 | 6,591,300 | 6,680,900 | 6,739,400 | \$38,885,500 |

General Capital Fund

Recreation Facilities Renovation

Dept. Priority: 1

Description: This project would provide funding for continued renovations of the Recreation Department's facilities throughout the City. Renovations would include roof replacements, installation of new HVAC systems, improvements/renovations to the exterior of facilities, replacement of doors and windows, mechanical system improvements, upgrade of fire protection and security systems, and renovations of exterior softscapes and hardscapes.

Purpose: The purpose of this project is to upgrade Recreation Department facilities across the City in order to extend the useful life of the Department's physical assets.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------------------|
| Engineering | | 221,200 | 240,000 | 165,000 | 170,000 | 175,000 | 180,000 | \$1,151,200 |
| Construction | | 1,006,200 | 1,005,000 | 1,237,500 | 1,275,000 | 1,312,500 | 1,350,000 | \$7,186,200 |
| Equipment | | 73,800 | 240,000 | 165,000 | 170,000 | 175,000 | 180,000 | \$1,003,800 |
| Other | | 73,800 | 150,000 | 82,500 | 85,000 | 87,500 | 90,000 | \$568,800 |
| Total | 1,680,200 | 1,375,000 | 1,635,000 | 1,650,000 | 1,700,000 | 1,750,000 | 1,800,000 | \$9,910,000 |
| Estimated Personnel Cost | | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | \$690,000 |

Aquatics Facilities Renovation

Dept. Priority: 2

Description: This project would provide funding for the continued renovation of the Recreation Department's aquatic facilities, including renovations and replacements of existing pools. This project will include system renovations, upgrades to pool mechanical systems, adding new structures, and updating pool buildings. This project will also include pool consolidation based on the Cincinnati Recreation Commission's aquatic plan.

Purpose: The purpose of this project is to upgrade outdoor recreational facilities that must be renovated to remain functional and compliant with City and State regulations.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|------------------|------------------|------------------|------------------|------------------|---------------------|----------------------------|
| Engineering | | 373,400 | 360,000 | 355,000 | 399,400 | 350,000 | 290,000 | \$2,127,800 |
| Construction | | 2,800,500 | 2,700,000 | 2,662,500 | 2,995,200 | 2,625,000 | 2,175,000 | \$15,958,200 |
| Equipment | | 373,400 | 360,000 | 355,000 | 399,400 | 350,000 | 290,000 | \$2,127,800 |
| Other | | 186,700 | 180,000 | 177,500 | 199,700 | 175,000 | 145,000 | \$1,063,900 |
| Total | 3,734,000 | 3,600,000 | 3,550,000 | 3,993,700 | 3,500,000 | 2,900,000 | \$21,277,700 | |
| Estimated Personnel Cost | | 373,400 | 360,000 | 355,000 | 399,400 | 350,000 | 290,000 | \$2,127,800 |

Athletics Facilities Renovation

Dept. Priority: 3

Description: This project would provide funding for the continued renovation of tennis courts, ball fields, soccer fields, football fields, hard surface play areas, bike trails, and outdoor basketball facilities. Work will include, but not be limited to, resurfacing, regrading, infield renovation, turf renovations, gym floors color coating, fencing installations or renovations, drainage improvements, site amenities, and renovations. Community requests/partnerships and emergency projects are also included.

Purpose: The purpose of this project is to renovate and upgrade recreation athletic facilities to keep them safe and usable, and to improve the appearance of these facilities.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------------------|
| Engineering | | 46,700 | 51,700 | 65,200 | 70,000 | 75,000 | 75,000 | \$383,600 |
| Construction | | 340,000 | 388,000 | 489,000 | 525,000 | 562,500 | 562,500 | \$2,867,000 |
| Equipment | | 45,000 | 51,700 | 65,200 | 70,000 | 75,000 | 75,000 | \$381,900 |
| Other | | 22,800 | 25,900 | 32,600 | 35,000 | 37,500 | 37,500 | \$191,300 |
| Total | 683,000 | 454,500 | 517,300 | 652,000 | 700,000 | 750,000 | 750,000 | \$3,823,800 |
| Estimated Personnel Cost | | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | \$210,000 |

Compliance with ADA

Dept. Priority: 4

Description: This project would provide funding to improve accessibility to all recreation facilities including buildings, playgrounds, and sports fields. Improvements will be made to elevators, ramps, exterior and interior doors, accessible routes, restroom facilities, drinking fountains, telephones, and parking area renovations including passenger loading zones.

Purpose: The purpose of this project is to remain in compliance with the provisions of the Americans with Disabilities Act in order to improve the usability of Recreation facilities for persons with disabilities.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------------------|
| Engineering | | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | \$60,000 |
| Construction | | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | \$540,000 |
| Total | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Outdoor Facilities Renovation

Dept. Priority: 5

Description: This project would provide funding for the continued renovation of the Recreation Department's outdoor facilities: playgrounds, play equipment, play surfaces, shelters, roadways, parking lots, and hike/bike trails. This project will include renovating various playgrounds and parking lots throughout the City. Community requests/partnerships and emergency projects will also be included.

Purpose: The purpose of this project is to upgrade outdoor recreational facilities that must be renovated to remain functional and compliant with City and State regulations.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|----------------|----------------|----------------|---------------|----------------|------------------|----------------------------|
| Engineering | | 63,000 | 43,300 | 34,300 | 9,800 | 58,100 | 118,900 | \$327,400 |
| Construction | | 472,500 | 325,100 | 257,000 | 73,200 | 435,700 | 892,100 | \$2,455,600 |
| Equipment | | 63,000 | 43,300 | 34,300 | 9,800 | 58,100 | 118,900 | \$327,400 |
| Other | | 31,500 | 21,700 | 17,100 | 4,800 | 29,000 | 59,500 | \$163,600 |
| Total | 1,706,000 | 630,000 | 433,400 | 342,700 | 97,600 | 580,900 | 1,189,400 | \$3,274,000 |
| Estimated Personnel Cost | | 63,000 | 43,300 | 34,300 | 9,800 | 58,100 | 118,900 | \$327,400 |

Capital Improvement Plan - Regional Computer Center

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--|---|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| <u>General Capital Fund</u> | | | | | | | | |
| 1 | Communications Master Plan | 284,900 | 234,000 | 204,000 | 323,000 | 485,900 | 217,200 | \$1,749,000 |
| 2 | Active Directory / Server Consolidation | 193,300 | 50,000 | 138,000 | 50,000 | | 200,000 | \$631,300 |
| 3 | Netcache Appliance Replacement | 100,000 | | | | | | \$100,000 |
| 6 | Cincinnati Financial System Upgrades | 102,000 | 40,000 | 40,000 | 60,000 | 60,000 | 127,000 | \$429,000 |
| 7 | CAGIS Infrastructure | 161,800 | 98,600 | 98,600 | 98,600 | 40,000 | 40,000 | \$537,600 |
| 12 | Electronic Gov't (eGov) Web Enhancement | 183,500 | 288,500 | 202,700 | 172,000 | 232,000 | 258,800 | \$1,337,500 |
| 13 | Streaming Video Service | 85,900 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 | \$245,900 |
| 5 | Data Infrastructure Security | | 133,500 | 133,500 | 260,400 | 167,000 | 156,100 | \$850,500 |
| 9 | 800 MHz Radios | | 1,300,000 | 600,000 | 600,000 | | | \$2,500,000 |
| | General Capital Total: | 1,111,400 | 2,176,600 | 1,448,800 | 1,596,000 | 1,016,900 | 1,031,100 | \$8,380,800 |
| <u>Telecommunications Services Fund</u> | | | | | | | | |
| 4 | Telephone System Upgrade and Replacement | 50,000 | | | | | | \$50,000 |
| 10 | Radio Communications Equipment | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | \$180,000 |
| | Telecommunications Services Total: | 80,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | \$230,000 |
| | Department of Regional Computer Center Total: | 1,191,400 | 2,206,600 | 1,478,800 | 1,626,000 | 1,046,900 | 1,061,100 | \$8,610,800 |

General Capital Fund

Communications Master Plan

Dept. Priority: 1

Description: This project would provide funding to update and implement a multi-year strategy for upgrading the City's communications network including, but not limited to, updating the Communications Master Plan, replacing obsolete and unsupported hardware, and upgrading the fiber network facilities to support voice, data, and video.

Purpose: The purpose of this project is to continue to address the current issues with the City's Metropolitan Area Network (MAN). The current issues include the following: 1) impending technological obsolescence; 2) known and predicted service bottlenecks; and 3) the lack of capacity for future growth. The project will follow five high level recommendations: 1) upgrade core electronics to support ring and customer traffic by addressing technological obsolescence; 2) upgrade electronics at customer sites to eliminate bottlenecks; 3) construct new fiber facilities where feasible to lower leased line costs; 4) centralize management, planning, and standardization of MAN equipment; and 5) plan for voice over internet protocol (VOIP) communications.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 199,900 | 234,000 | 204,000 | 323,000 | 485,900 | 217,200 | \$1,664,000 |
| Other | | 85,000 | | | | | | \$85,000 |
| Total | 415,200 | 284,900 | 234,000 | 204,000 | 323,000 | 485,900 | 217,200 | \$1,749,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Active Directory / Server Consolidation

Dept. Priority: 2

Description: This project would provide funding for required upgrades to the City's existing Metropolitan Area Network (MAN) due to new network requirements. The upgrades include the following enterprise-wide projects: 1) continued installation and implementation of the Active Directory; 2) provide redundant storage at strategic points on the MAN; and 3) upgrade existing MAN monitoring equipment.

Purpose: The purpose of this project is to provide for the purchase of hardware and software to make the network faster, more reliable, more secure, and in compliance with financial audit recommendations.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 193,300 | 50,000 | 138,000 | 50,000 | | 200,000 | \$631,300 |
| Total | | 193,300 | 50,000 | 138,000 | 50,000 | | 200,000 | \$631,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Netcache Appliance Replacement

Dept. Priority: 3

Description: This project would provide funding for the replacement of obsolete and unsupported Netcache appliances. Replacement of these appliances will ensure continuous and accelerated web communications, as well as business applications access.

Purpose: The purpose of this project is to ensure improved and continuous internet browsing performance.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 100,000 | | | | | | \$100,000 |
| Total | | 100,000 | | | | | | \$100,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Cincinnati Financial System Upgrades

Dept. Priority: 6

Description: This project would provide funding for the continued development of the Cincinnati Financial System (CFS). Project funding would include server replacement and would fulfill audit findings associated with disaster recovery and system backup.

Purpose: The purpose of this project is to provide funding for the maintenance of CFS and Executive Information System (EIS) to expand capacity to allow for public access to the systems. Trends in the development of e-government applications for the City require maintenance of the current systems coupled with the ability to expand capacity to handle public access to the systems.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Equipment | | 102,000 | 40,000 | 40,000 | 60,000 | 60,000 | 127,000 | \$429,000 |
| Total | 50,000 | 102,000 | 40,000 | 40,000 | 60,000 | 60,000 | 127,000 | \$429,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CAGIS Infrastructure

Dept. Priority: 7

Description: This project would provide funding to support and maintain the City's digital database map. The CAGIS Infrastructure Project is a joint effort between the City, Duke, and Hamilton County to provide a common real time Geographical Information System (GIS) which enables efficiencies in GIS data collection, analysis, sharing, and management across the three major enterprises.

Purpose: The purpose of this project is to maintain the City's investment in the CAGIS system and to enhance the database by including the scanning of enterprise-wide easement and right-of-way drawings with links to related parcels. This project also continues the implementation of more productive database technologies. This will provide the ability to perform new online analyses of support business processes. Departments will have the ability to perform time sequence environmental and economic analyses on GIS datasets, as well as gain the ability to view easement and right-of-way features on database parcels.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Equipment | | 161,800 | 98,600 | 98,600 | 98,600 | 40,000 | 40,000 | \$537,600 |
| Total | 40,000 | 161,800 | 98,600 | 98,600 | 98,600 | 40,000 | 40,000 | \$537,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Electronic Gov't (eGov) Web Enhancement

Dept. Priority: 12

Description: This project would provide funding to implement electronic payments/transactions and interactive forms; enhancement of the City's web sites based upon the City's new Brand image; upgraded hardware; and enforce information security policies. These enhancements are key to improving service, quality, efficiency, and convenience for citizens, visitors, and businesses. This project will also provide support in order to meet the requirements and guidelines set forth by the following organizations: American Disabilities Act (ADA), Digital Signatures, MasterCard Site Data Protection Program, and National Automated Clearing House Association (NACHA). This project will require an additional Computer Systems Analyst position.

Purpose: The purpose of this project is to improve and enhance government responsiveness to citizens.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | 183,500 | 288,500 | 202,700 | 172,000 | 232,000 | 258,800 | \$1,337,500 |
| Total | | 183,500 | 288,500 | 202,700 | 172,000 | 232,000 | 258,800 | \$1,337,500 |
| Estimated Personnel Cost | | 150,000 | 200,000 | 125,000 | 125,000 | 125,000 | 125,000 | \$850,000 |

Streaming Video Service

Dept. Priority: 13

Description: This project will provide funding for developing and implementing a comprehensive solution for streaming media over the web. The project will include a solution to create, encode, and host different types of multimedia (video and audio) over the Internet. It will provide a streaming video service capability for the City that would be utilized for agency relations, employee communications, training, recruitment, Mayoral press conferencing, and Council meetings.

Purpose: The purpose of this project is to enable the City to utilize the web as a marketing tool by presenting graphics, video, and audio over the website. This project also allows the City to collect statistics and feedback about the viewers in order to enhance targeted communications efforts.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 85,900 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 | \$245,900 |
| Total | | 85,900 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 | \$245,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Data Infrastructure Security

Dept. Priority: 5

Description: This project would provide funding for the continued development of the City's information and data infrastructure security policies and standards. Specific objectives include: 1) implementing a security layer between the City's new wireless network and the existing Metropolitan Area Network (MAN) infrastructure; 2) providing physical security for key MAN equipment locations; and 3) providing secure remote access to the City's IT infrastructure through the use of tokens and Cytrix remote access software.

Purpose: The purpose of this project is to define, measure, and report on the compliance of the City's information assets with corporate security policies, industry-standard security polices, and government regulations. This compliance is critical in protecting the City's physical and financial resources, legal position, employees, and other tangible assets against an increasing set of security threats. In addition to assuring compliance, this initiative will help facilitate the City's planning and prioritization of security risk in order to maximize the security posture of the City's infrastructure.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 0 | 133,500 | 133,500 | 260,400 | 167,000 | 156,100 | \$850,500 |
| Total | 148,400 | | 133,500 | 133,500 | 260,400 | 167,000 | 156,100 | \$850,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

800 MHz Radios

Dept. Priority: 9

Description: This project would provide funding to replace all UHF/VHF radio equipment in non-safety departments with 800 MHz radios.

Purpose: The purpose of this project is to increase interoperability between safety and non-safety departments during emergencies. In addition, this project is expected to produce cost savings from not maintaining a duplicative system and cost avoidance by bypassing the narrow banding FCC mandate applicable to UHF/VHF by 2012.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | 1,300,000 | 600,000 | 600,000 | | | \$2,500,000 |
| Total | | | 1,300,000 | 600,000 | 600,000 | | | \$2,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Telecommunications Services Fund

Telephone System Upgrade and Replacement

Dept. Priority: 4

Description: This project would provide funding to replace, upgrade, and enhance telephone and network systems managed by Communications Technology Services. Old systems that are difficult to maintain due to changes in technology and obsolescence would be replaced. Enhancements would include periodic upgrades to voicemail, and implementation of software that enables management of voicemail, fax, and email messages with the City's email platform. This project also includes the installation of network infrastructure that will reduce or eliminate higher recurring charges for leased services.

Purpose: The purpose of this project is to provide necessary upgrades and replacements to establish a reliable telephone system and enable access to new applications for several City buildings.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 50,000 | 0 | 0 | 0 | 0 | 0 | \$50,000 |
| Total | | 50,000 | | | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Radio Communications Equipment

Dept. Priority: 10

Description: This project would provide funding to replace equipment used by the Radio Services Section to maintain radio communications equipment and the Civil Defense siren network.

Purpose: The purpose of this project is to provide equipment so that the City's investment in the Citywide Communications System and the Civil Defense siren network can be maintained.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | \$180,000 |
| Total | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | \$180,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Sewers

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Stormwater Management Fund | | | | | | | | |
| 1 | Barrier Dam Facility Repairs | 1,250,000 | 300,000 | 200,000 | 100,000 | 200,000 | 100,000 | \$2,150,000 |
| 2 | Green Demonstration Project | 125,000 | | | | | | \$125,000 |
| 3 | 2632 Mendova Ln Storm Sewer Replacement | 100,000 | 100,000 | | | | | \$200,000 |
| 4 | Hartwell Community Drainage Improvements | 100,000 | 100,000 | | | | | \$200,000 |
| 5 | 3674 Hillside Ave Stormwater Intake Impr | 200,000 | | | | | | \$200,000 |
| 6 | Eatondale Stormwater Intake Improvement | 100,000 | | | | | | \$100,000 |
| 10 | Guerley Rd, Outlet to Sunset Drain. Impr | | 750,000 | | | | | \$750,000 |
| 7 | Ridgeland Place Storm Sewer Replacement | | | 135,000 | | | | \$135,000 |
| 9 | St. Leo Place Drainage Correction | | | 225,000 | | | | \$225,000 |
| 12 | Hillside Avenue Drainage Improvements | | | 100,000 | 100,000 | | | \$200,000 |
| 8 | Duck Creek Channel Analysis | | | | 70,000 | | | \$70,000 |
| 11 | Dyer Street Drainage Improvements | | | | 851,000 | | | \$851,000 |
| 13 | Winton 84-inch Sewer Elimination | | | | | 70,000 | | \$70,000 |
| 14 | Duck Creek Channel Repair | | | | | | 300,000 | \$300,000 |
| 15 | Moorehead St. to Swift Ave. Drainage Imp | | | | | | 300,000 | \$300,000 |
| Stormwater Management Total: | | 1,875,000 | 1,250,000 | 660,000 | 1,121,000 | 270,000 | 700,000 | \$5,876,000 |
| MSD Capital Improvements Fund | | | | | | | | |
| 1 | Oaklawn Dr Sewer Replacement | 246,600 | | | | | | \$246,600 |
| 4 | Home Sewer Treatment System Extensions | 1,631,900 | 1,729,800 | 1,833,700 | 1,943,700 | 2,060,200 | | \$9,199,300 |
| 9 | MCWWTP Secondary Treatment Enhance | 42,933,900 | | | | | | \$42,933,900 |
| 18 | CSO 406 Kennebec St Regulator Imp | 12,500 | 144,000 | | | 922,900 | | \$1,079,400 |
| 19 | CSO 405 Revere St Regulator Imp | 11,300 | 137,500 | | | 890,100 | | \$1,038,900 |
| 20 | CSO 403 Elco St Diversion Dam Regulator | 4,700 | 130,100 | | | 702,400 | | \$837,200 |
| 21 | CSO 402 Topinabee Dr Regulator Imp | 4,700 | 130,100 | | | 702,400 | | \$837,200 |
| 22 | CSO 404 Ivanhoe St Regulator Imp | 11,300 | 137,500 | | | 890,100 | | \$1,038,900 |
| 23 | Eastern/Delta Sewer Separation Ph 4 | 295,000 | | | 8,653,000 | | | \$8,948,000 |
| 24 | Eastern/Delta Sewer Separation Ph 3 | 125,000 | | 7,515,000 | | | | \$7,640,000 |
| 26 | WWIP Management and Support Services | 12,000,000 | 12,800,000 | 13,500,000 | 13,000,000 | 13,385,000 | | \$64,685,000 |
| 27 | Water in Basement Prevention Program | 5,594,700 | 5,930,800 | 6,286,500 | 6,663,800 | 7,063,800 | | \$31,539,600 |
| 29 | CIP Customer Service 2009 | 50,000 | | | | | | \$50,000 |
| 33 | Charlemer Dr Sewer Replacement | 399,300 | | | | | | \$399,300 |
| 34 | CIP Project Planning 2009 | 1,500,000 | | | | | | \$1,500,000 |
| 40 | Emergency Sewer Repair 2009 | 5,500,000 | | | | | | \$5,500,000 |
| 47 | SSO 568 and 569 Improvements | 2,217,300 | | | | | | \$2,217,300 |
| 48 | Indef. Delivery/Indef. Quantity 2009 | 120,000 | | | | | | \$120,000 |
| 49 | SSO 603 and 704 Improvements | 1,429,900 | | 3,824,400 | | | | \$5,254,300 |
| 51 | SSO 612 Improvement | 414,300 | | | | | | \$414,300 |
| 55 | MuCrWWTP-Primary Skimming/Sludge | 4,662,800 | | | | | | \$4,662,800 |
| 56 | LMWWTP Prim/Sec Trough and Gates | 7,911,100 | | | | | | \$7,911,100 |
| 57 | LMWWTP-Sludge Handling Process | 2,577,100 | | | | | | \$2,577,100 |
| 60 | Obsolete Lift Station and Pump Station | 1,024,200 | 1,024,200 | | | | | \$2,048,400 |
| 64 | York and Central Avenue Sewer Replacemt | 438,800 | | | | | | \$438,800 |
| 65 | MCWWTP-MSD Garage Demolition/Rehab | 1,035,900 | | | | | | \$1,035,900 |
| 66 | I-75 Sewer Relocation | 373,700 | | | | | | \$373,700 |
| 69 | Moorfield Drive Sewer Stabilization | 203,600 | | | | | | \$203,600 |
| 70 | WWT Roofing and Paving Repair/Replace | 209,200 | 209,200 | 209,200 | 209,200 | 209,200 | | \$1,046,000 |
| 72 | Cleneay-Herald Sewer Replacement | 110,300 | 700,100 | | | | | \$810,400 |
| 73 | MuCrWWTP Electrical Upgrades | 516,500 | 3,716,300 | | | | | \$4,232,800 |

Capital Improvement Plan - Sewers

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|---|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| <u>MSD Capital Improvements Fund</u> | | | | | | | | |
| 77 | Edwards Road Sewer Replacement | 203,000 | 460,200 | | | | | \$663,200 |
| 78 | Grovedale Place Sewer Replacement | 20,100 | 62,900 | | | | | \$83,000 |
| 81 | MCWWTP Prelim/Primary Treatment Imp | 37,249,400 | | | | | | \$37,249,400 |
| 82 | Misc. Highway and Comm. Dev.Swr Work 2009 | 150,000 | | | | | | \$150,000 |
| 83 | Montgomery and Lester Sewer Replacement | 1,705,700 | | | | | | \$1,705,700 |
| 84 | MSD Green Program | 22,146,500 | 24,711,800 | 27,503,900 | 33,319,400 | 36,790,100 | | \$144,471,700 |
| 85 | MSD-Duke Sewer Televising Partnership | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | | \$50,000,000 |
| 86 | MuCrWWTP O and M Manual Update | 409,600 | | | | | | \$409,600 |
| 87 | MuCrWWTP Sludge Processing Odor Control | 1,656,100 | | | | | | \$1,656,100 |
| 88 | MuTP Incinerator Bldg HazMat Remediation | 89,800 | | | | | | \$89,800 |
| 89 | Non WWIP Assessment Sewers 2009 | 1,959,000 | | | | | | \$1,959,000 |
| 90 | Park Avenue Sewer Replacement | 29,700 | 172,000 | | | | | \$201,700 |
| 91 | Pawnee Drive Sewer Replacement | 36,000 | 146,700 | | | | | \$182,700 |
| 92 | Polk Run TP Reliability and Service Upg | 614,400 | 8,257,900 | | | | | \$8,872,300 |
| 94 | Shasta Place Sewer Replacement | 87,000 | 223,400 | | | | | \$310,400 |
| 99 | Stanhope Avenue Sewer Replacement | 58,000 | 102,600 | | | | | \$160,600 |
| 100 | Systemwide RDI/I | 3,496,800 | 3,707,000 | 3,928,900 | 4,164,700 | 4,415,000 | | \$19,712,400 |
| 101 | Trenchless Technology - Sewers | 6,993,500 | 7,413,700 | 7,858,200 | 8,329,700 | 8,829,500 | | \$39,424,600 |
| 102 | Trenchless Technology - Manholes | 1,165,800 | 1,235,600 | 1,309,800 | 1,388,200 | 1,471,600 | | \$6,571,000 |
| 103 | Urgent Capacity Response | 2,331,100 | 2,471,100 | 2,619,500 | 2,776,500 | 2,943,400 | | \$13,141,600 |
| 104 | Value Engineering 2009 | 500,000 | | | | | | \$500,000 |
| 105 | Wilder Avenue Sewer Replacement | 94,000 | | 238,000 | | | | \$332,000 |
| 106 | WWIP Development Studies and Reports | 1,165,700 | 1,235,500 | 1,309,600 | 1,388,400 | 1,471,700 | | \$6,570,900 |
| 107 | Maintenance Management System Support | 160,000 | | | | | | \$160,000 |
| 108 | Lynnehaven Drive Sewer Replacement | 37,100 | | 145,900 | | | | \$183,000 |
| 113 | LMWWTP Prim. and Second Tank Rechaining | 16,484,000 | | | | | | \$16,484,000 |
| 123 | Hoffner Street Sewer Replacement | 62,300 | 163,800 | | | | | \$226,100 |
| 124 | Hildreth Avenue Sewer Replacement | 72,400 | 398,100 | | | | | \$470,500 |
| 125 | GIS System Enhancement and Support | 434,400 | | | | | | \$434,400 |
| 126 | Flow Monitoring and Modeling | 2,450,000 | | | | | | \$2,450,000 |
| 127 | Fairmount Avenue Sewer Replacement | 105,600 | 484,500 | | | | | \$590,100 |
| 129 | Eastern Delta Sewer Separation Phase 2 | 19,950,300 | | | | | | \$19,950,300 |
| 130 | Eastern Delta Sewer Separation Ph 1A | 600,000 | | | | | | \$600,000 |
| 131 | Decision Support System Development | 1,575,000 | | | | | | \$1,575,000 |
| 132 | Data Transmission Infrastructure Upgrade | 150,000 | | | | | | \$150,000 |
| 135 | Carroll Avenue Sewer Replacement | 98,600 | 425,000 | | | | | \$523,600 |
| 136 | 1852 Columbia Parkway Sewer Separation | 4,362,300 | | | | | | \$4,362,300 |
| 137 | Strategic Succession Planning | 500,000 | | | | | | \$500,000 |
| 138 | Program Risk Mitigation and Comm. | 250,000 | 500,000 | | | | | \$750,000 |
| 139 | Country Club Estates PS Elimination | 389,900 | | 1,438,300 | | | | \$1,828,200 |
| 140 | Wastewater Engineering Building Lease | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | | \$6,000,000 |
| 141 | Diamond, Regency, Windermere 3rd PS Elim | 1,620,800 | | | | | | \$1,620,800 |
| 3 | MillCrkTP Chemically-Enhanced Primary | | 1,069,400 | 2,267,100 | | | | \$3,336,500 |
| 14 | Dellway Ave Sewer Replacement | | 3,389,600 | | | | | \$3,389,600 |
| 30 | CIP Customer Service 2010 | | 50,000 | | | | | \$50,000 |
| 36 | CIP Project Planning 2010 | | 1,500,000 | | | | | \$1,500,000 |
| 39 | BarringtonHls/BarringtonHls BlkF GVolz/Krk | | 2,855,000 | | | | | \$2,855,000 |
| 41 | Pleasant Run Central Forcemain Sewer | | 3,869,500 | | | | | \$3,869,500 |
| 42 | High Meadows PS Upgrade | | 532,000 | | | | | \$532,000 |

Capital Improvement Plan - Sewers

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|---|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| <u>MSD Capital Improvements Fund</u> | | | | | | | | |
| 43 | Shotcrete 2010 | | 500,000 | | | | | \$500,000 |
| 50 | Winton Woods Aerial Sewer Replacement | | 1,750,000 | | | | | \$1,750,000 |
| 52 | SSO 579 Improvements | | 3,034,600 | | | | | \$3,034,600 |
| 53 | Emergency Sewer Repair 2010 | | 5,000,000 | | | | | \$5,000,000 |
| 54 | LMWWTP-Four Mile PS Improv | | 1,574,100 | | | | | \$1,574,100 |
| 58 | MCWWTP Anaerobic Digester Convert | | 13,813,800 | | | | | \$13,813,800 |
| 61 | Linwood Avenue Sewer Replacement | | 661,100 | | | | | \$661,100 |
| 62 | Fairfax Avenue Sewer Replacement | | 272,000 | | | | | \$272,000 |
| 63 | Ardmore Ave. Sewer Replacement | | 825,500 | | | | | \$825,500 |
| 67 | 3934 Winding Way Lateral Realignment | | 126,800 | | | | | \$126,800 |
| 68 | Harvey Ave-Hickman Ave Sewer Replacement | | 2,146,600 | | | | | \$2,146,600 |
| 71 | Indian Creek WWTP Upgrade | | 3,623,600 | | | | | \$3,623,600 |
| 74 | MCWWTP Additional Primary Sludge Pumping | | 55,500 | 117,500 | 1,245,200 | | | \$1,418,200 |
| 79 | MCWWTP Secondary Bypass Weir | | 5,900 | 12,600 | 132,600 | | | \$151,100 |
| 80 | MCWWTP Auxiliary Outfall Improvements | | 505,700 | 1,072,000 | 11,362,300 | | | \$12,940,000 |
| 120 | Indef. Delivery/Indef. Quantity 2010 | | 120,000 | | | | | \$120,000 |
| 10 | Tower East PS Elimination | | | 2,193,700 | | | | \$2,193,700 |
| 12 | SSO 700 Storage Facility | | | 5,639,200 | 13,267,100 | | | \$18,906,300 |
| 25 | Recreation Management | | | 65,300 | 69,400 | 73,600 | | \$208,300 |
| 31 | CIP Customer Service 2011 | | | 50,000 | | | | \$50,000 |
| 35 | Shotcrete 2011 | | | 500,000 | | | | \$500,000 |
| 37 | CIP Project Planning 2011 | | | 1,500,000 | | | | \$1,500,000 |
| 44 | Emergency Sewer Repair 2011 | | | 5,000,000 | | | | \$5,000,000 |
| 45 | Remaining Asset Allowance 2011 | | | 44,135,000 | | | | \$44,135,000 |
| 59 | Mt Airy Forest Sewer Replacement | | | 3,527,000 | | | | \$3,527,000 |
| 75 | MuCrWWTP Ad New Belt Filter Press | | | 145,200 | 307,800 | 3,262,000 | | \$3,715,000 |
| 76 | MuCrWWTP Grit Replacement | | | 192,100 | 407,200 | 4,315,800 | | \$4,915,100 |
| 97 | SSO 225A and SSO 645 Conveyance Sewer | | | 58,000 | | 235,300 | | \$293,300 |
| 121 | Indef. Delivery/Indef. Quantity 2011 | | | 120,000 | | | | \$120,000 |
| 2 | Muddy Crk CSO TP @ Werk and Westbourne | | | | 7,806,200 | | | \$7,806,200 |
| 16 | Remaining Asset Allowance 2012 | | | | 55,965,300 | | | \$55,965,300 |
| 17 | Wooden Shoe Regulator CSO TP | | | | 10,260,200 | | | \$10,260,200 |
| 28 | Shotcrete 2012 | | | | 500,000 | | | \$500,000 |
| 32 | CIP Customer Service 2012 | | | | 50,000 | | | \$50,000 |
| 38 | CIP Project Planning 2012 | | | | 1,500,000 | | | \$1,500,000 |
| 46 | Emergency Sewer Repair 2012 | | | | 5,000,000 | | | \$5,000,000 |
| 122 | Indef. Delivery/Indef. Quantity 2012 | | | | 120,000 | | | \$120,000 |
| 5 | LMWWTP Grit Station Upgrade | | | | | 451,700 | | \$451,700 |
| 6 | Little Miami Four Mile PS Upgrade | | | | | 200,800 | | \$200,800 |
| 7 | SSO 587 Conveyance Sewer | | | | | 128,400 | | \$128,400 |
| 8 | SSO 1048 Conveyance Sewer | | | | | 190,800 | | \$190,800 |
| 11 | West Branch Ohio River Interceptor Sewer | | | | | 4,186,300 | | \$4,186,300 |
| 13 | Lockland Sewer Separation | | | | | 256,800 | | \$256,800 |
| 15 | Pleasant Run Sewer - Kemper to John Gray | | | | | 133,700 | | \$133,700 |
| 93 | Remaining Asset Allowance 2013 | | | | | 59,925,900 | | \$59,925,900 |
| 95 | Shotcrete 2013 | | | | | 500,000 | | \$500,000 |
| 96 | SSO 1048 Conveyance Sewer Phase 2 | | | | | 251,900 | | \$251,900 |
| 98 | SSO 700 Influent Trunk Sewer | | | | | 3,441,800 | | \$3,441,800 |
| 109 | LMWWTP Wet Weather Pump Station | | | | | 175,700 | | \$175,700 |

Capital Improvement Plan - Sewers

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| MSD Capital Improvements Fund | | | | | | | | |
| 110 | LMWWTP Sludge Receiving Fac Improvements | | | | | 25,100 | | \$25,100 |
| 111 | LMWWTP Secondary Treatment Modifications | | | | | 511,900 | | \$511,900 |
| 112 | LMWWTP Pump Station Reconfiguration | | | | | 25,100 | | \$25,100 |
| 114 | LMWWTP Prim to Sec Hyd Improvement | | | | | 75,300 | | \$75,300 |
| 115 | LMWWTP Four Mile P.S. Dry Weather Pumps | | | | | 25,100 | | \$25,100 |
| 116 | LMWWTP Dual Feed/Standby Power | | | | | 396,500 | | \$396,500 |
| 117 | LMWWTP Chemically Enhanced Prim Treatmnt | | | | | 326,200 | | \$326,200 |
| 118 | LMWWTP Chemical Feed System Upgrades | | | | | 200,800 | | \$200,800 |
| 119 | LMWWTP 4 Mile PS Hyd Improvement | | | | | 100,400 | | \$100,400 |
| 128 | Emergency Sewer Repair 2013 | | | | | 5,500,000 | | \$5,500,000 |
| 133 | CIP Project Planning 2013 | | | | | 1,500,000 | | \$1,500,000 |
| 134 | CIP Customer Service 2013 | | | | | 50,000 | | \$50,000 |
| | MSD Capital Improvements Total: | 236,229,500 | 137,442,100 | 157,315,600 | 201,029,900 | 180,414,300 | 0 | \$912,431,400 |
| | Department of Sewers Total: | 238,104,500 | 138,692,100 | 157,975,600 | 202,150,900 | 180,684,300 | 700,000 | \$918,307,400 |

Stormwater Management Fund

Barrier Dam Facility Repairs

Dept. Priority: 1

Description: This project would provide funding for the repair of the Barrier Dam Facility and associated equipment, Carr Street Pump Station, flood walls and gates, and gate houses as needed. Gate house #5 is in need of a new roof and masonry repairs. Various concrete repairs are needed to the flood wall and barrier dam structure. Ventilation systems, electrical controls and equipment, and the various cranes are in need of refurbishing or replacement. Many of the gate houses do not have hoists for lifting the steel beams, which can result in serious personal injury.

Purpose: The purpose of this project is to ensure that the City is ready in the event of a flood and to extend the useful life of these facilities.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 1,250,000 | 300,000 | 200,000 | 100,000 | 200,000 | 100,000 | \$2,150,000 |
| Total | 181,000 | 1,250,000 | 300,000 | 200,000 | 100,000 | 200,000 | 100,000 | \$2,150,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Green Demonstration Project

Dept. Priority: 2

Description: This project looks at using alternate (green infrastructure) approaches to reducing the volume of stormwater runoff from entering the combined sewer, resulting in deterioration of water quality in our streams, creeks, and rivers. The first phase of this project is near completion and evaluated these alternate approaches in three locations within the vicinity of the Downtown Business District. The funding included in this phase will be used to design several of the recommendations in the study. Construction funding is expected to be provided later through a partnership with the Department of Transportation and Engineering, the Metropolitan Sewer District, and the Parks Department.

Purpose: The purpose of this project is to begin implementation of various bioretention/infiltration technologies and determine how they can be incorporated in a heavily urbanized environment. Many other cities around the United States have used programs such as the "Green Street" Program to improve water quality, reduce erosion and localized flooding, and improve the aquatic habitat of urban streams. Urban streams can be a valuable asset to a community if properly managed. The initial study or phase of the project was in response to the City Council's motion No. 200700670 dated May 29, 2007 to develop a plan for a "Green Streets Pilot Project."

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 123,000 | | | | | | \$123,000 |
| Other | | 2,000 | | | | | | \$2,000 |
| Total | | 125,000 | | | | | | \$125,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

2632 Mendova Ln Storm Sewer Replacement

Dept. Priority: 3

Description: This project would provide funding to replace a failing storm sewer located at 2632 Mendova Lane.

Purpose: The purpose of this project is to replace a failing storm sewer at 2632 Mendova Lane.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Land | | 10,000 | | | | | | \$10,000 |
| Construction | | 90,000 | 100,000 | | | | | \$190,000 |
| Total | 50,000 | 100,000 | 100,000 | | | | | \$200,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Hartwell Community Drainage Improvements

Dept. Priority: 4

Description: Stormwater Management Utility (SMU) intends on partnering with the Department of Transportation and Engineering (DOTE) on a grant-funded street improvement project, targeting the following streets: Parkway Avenue, Wildwood Avenue, and Monon Avenue. Drainage improvements will include many of the typical stormwater drainage infrastructure: inlets, pipes, intakes, ditches, bioswales, porous pavement, curbs, and rock-lined channels, etc.

Purpose: This project is to improve drainage along unimproved streets within the Hartwell community. The Hartwell Community Council submitted a Community Priority Request form dated April 4, 2008 identifying the following streets as being deteriorated and lacking adequate drainage: Sections of Decamp, Parkway, Glendale, Sheehan, Woodbine, Wildwood, and Monon Avenues. Depending on available grant funding, DOTE and SMU has agreed to target three of the streets, which represent the greatest need based on pavement condition and lack of drainage leading to excessive ponding and potential flooding problems.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 95,000 | 100,000 | | | | | \$195,000 |
| Other | | 5,000 | | | | | | \$5,000 |
| Total | | 100,000 | 100,000 | | | | | \$200,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

3674 Hillside Ave Stormwater Intake Impr

Dept. Priority: 5

Description: This project would provide funding for improvements in the drainage channel located on Hillside Avenue, including the construction of an access road and embankment stabilization, to facilitate operation and cleaning of the existing intake structure.

Purpose: The purpose of this project is to improve maintenance access to this structure and stabilize a stream bank experiencing significant erosion and contributing to increased maintenance costs associated with the intake.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 200,000 | | | | | | \$200,000 |
| Total | | 200,000 | | | | | | \$200,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Eatondale Stormwater Intake Improvement

Dept. Priority: 6

Description: This project would provide funding for the construction of an access road and other improvements in the Eatondale drainage channel, as necessary, to facilitate operation and cleaning of the existing intake structure.

Purpose: The purpose of this project is to improve maintenance access to this structure. Currently, maintenance and cleaning access to this structure is very costly and disruptive to the property owner.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 100,000 | | | | | | \$100,000 |
| Total | | 100,000 | | | | | | \$100,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Guerley Rd, Outlet to Sunset Drain. Impr

Dept. Priority: 10

Description: This project would provide funding to solve the drainage and flooding problems in the Guerley Road and Dunham Way areas and construct a solution.

Purpose: The purpose of this project is to reduce the frequent street flooding on Guerley Road in the vicinity of the intersection with Dunham Way.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 750,000 | | | | | \$750,000 |
| Total | | | 750,000 | | | | | \$750,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Ridgeland Place Storm Sewer Replacement

Dept. Priority: 7

Description: This project would provide funding for the construction of a storm sewer and inlets running between Cypress Way and Ridgeland Place.

Purpose: The purpose of this project is to capture drainage from the right-of-way of Cypress Way and Ridgeland Place. If the drainage is not captured, it will run over land and flood private property.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | 135,000 | | | | \$135,000 |
| Total | | | | 135,000 | | | | \$135,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

St. Leo Place Drainage Correction

Dept. Priority: 9

Description: This project would provide funding to update the sewer intakes and improve the drainage in the area around St. Leo Place.

Purpose: The purpose of this project is to reduce intake clogging in the sewer system on the wooded hillside above St. Leo Place and to upsize the storm sewer system as necessary to accommodate any increased flows from the inlets.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | 225,000 | | | | \$225,000 |
| Total | | | | 225,000 | | | | \$225,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Hillside Avenue Drainage Improvements

Dept. Priority: 12

Description: Drainage improvements will predominantly consist of concrete lined gutters, which have shown to be very effective along the steep terrain of Hillside Avenue; however, many of the typical stormwater drainage infrastructure may also be used such as: trench drain, pipes, intakes, earthen and asphalt ditches, curbs, and rock-lined channels.

Purpose: This project is to provide improved drainage along Hillside Avenue in the Riverside community. The Riverside Community Council submitted a community priority request form identifying several blocks of Hillside Avenue as needing improved drainage.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | 10,000 | | | | \$10,000 |
| Construction | | | | 90,000 | 100,000 | | | \$190,000 |
| Total | | | | 100,000 | 100,000 | | | \$200,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Duck Creek Channel Analysis

Dept. Priority: 8

Description: This project will provide funding to perform a study, using the Duck Creek hydraulic model, to evaluate options to restoring the existing, deteriorated, concrete-lined channel.

Purpose: This project is to study the best configuration of the concrete-lined portion of the Duck Creek Channel with the intent of ensuring that there is no increase in peak flows and/or flood elevations, while looking at restoration of the natural riparian corridor. The goal would be to improve water quality and aquatic life.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | 0 | | | 68,000 | | | \$68,000 |
| Other | | 0 | | | 2,000 | | | \$2,000 |
| Total | | | | | 70,000 | | | \$70,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Dyer Street Drainage Improvements

Dept. Priority: 11

Description: This project would provide funding for a new outfall sewer and drainage collection system along Dyer Street.

Purpose: The purpose of this project is to create positive drainage and reduce ponding along the right-of-way.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Construction | | | | | 851,000 | | | \$851,000 |
| Total | | | | | 851,000 | | | \$851,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Winton 84-inch Sewer Elimination

Dept. Priority: 13

Description: This project is to fill, seal, and abandon a deteriorated 84-inch corrugated metal culvert pipe that crosses Winton Road and is not needed for public or private drainage.

Purpose: Due to regrading of the Gray Road Landfill, the drainage through the site no longer runs through an 84-inch storm culvert. Upstream access to this pipe has been eliminated and is now covered by several feet of fill making the culvert a confined space access requirement. It is now very expensive to inspect and maintain. This project will fill and seal the pipe with a flowable, cementitious, fill material.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | | 6,000 | | \$6,000 |
| Construction | | | | | | 64,000 | | \$64,000 |
| Total | | | | | | 70,000 | | \$70,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Duck Creek Channel Repair

Dept. Priority: 14

Description: This project would provide funding to rehabilitate the existing concrete channel and wall system along a portion of the Duck Creek. The project will be broken into several phases due to the short season when work in the channel can be safely done.

Purpose: The purpose of this project is to rehabilitate the aging concrete on the channel floor and walls along the Duck Creek.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | | | 300,000 | \$300,000 |
| Total | | | | | | | 300,000 | \$300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Moorehead St. to Swift Ave. Drainage Imp

Dept. Priority: 15

Description: This project will construct approximately 400 lineal feet of storm sewer and approximately 4 inlets to improve drainage along Moorehead Street.

Purpose: The purpose of this project is to provide stormwater infrastructure to an unimproved street to resolve significant ponding and surface flooding during heavy rain events.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | | | 70,000 | \$70,000 |
| Land | | | | | | | 10,000 | \$10,000 |
| Construction | | | | | | | 218,000 | \$218,000 |
| Other | | | | | | | 2,000 | \$2,000 |
| Total | | | | | | | 300,000 | \$300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MSD Capital Improvements Fund

Oaklawn Dr Sewer Replacement

Dept. Priority: 1

Description: The project is located to the rear of 4870 Oaklawn Drive in the Madisonville neighborhood of the City of Cincinnati.

Purpose: This project will replace approximately 150-feet of 8-inch diameter sewer with 18-inch diameter sewer to relieve surcharging and overflows. The upstream and downstream sewer segments are 18-inch diameter.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 246,600 | | | | | | \$246,600 |
| Total | | 246,600 | | | | | | \$246,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Home Sewer Treatment System Extensions

Dept. Priority: 4

Description: This project provides an allowance to fund various assessment sewer projects in Wet Weather Improvement Program (WWIP) watersheds (Mill Creek, Little Miami River, Duck Creek, Muddy Creek and Rapid Run). The assessment sewer projects will extend water quality standards - compliant sewers to existing homes that are currently served by Home Sewage Treatment Systems (HSTS). This project includes design, property acquisition and construction of public sewers and sewer laterals.

Purpose: This project will provide sewer extensions required to eliminate failing home sewage treatment systems and will result in improved stream quality. This project is included in the Wet Weather Improvement Plan.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 209,200 | 221,700 | 235,100 | 249,200 | 264,100 | | \$1,179,300 |
| Construction | | 1,422,700 | 1,508,100 | 1,598,600 | 1,694,500 | 1,796,100 | | \$8,020,000 |
| Total | | 1,631,900 | 1,729,800 | 1,833,700 | 1,943,700 | 2,060,200 | | \$9,199,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MCWWTP Secondary Treatment Enhance

Dept. Priority: 9

Description: This project consists of the upgrade of the Return Activated Sludge Pump System and Distribution Chambers and improvements to the Aeration Tanks and Secondary Clarifiers at the Mill Creek Treatment Plant. The improvements will also install a baffling system influent to the secondary clarifiers and provide step feed capabilities to the secondary aeration tanks. This project is located in the Lower Price Hill neighborhood of the City of Cincinnati.

Purpose: This project will upgrade and rehabilitate secondary treatment units that are wearing out and difficult to replace. It will continue recommendations made in the Liquid Treatment Process Study report dated December 2000.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 42,933,900 | | | | | | \$42,933,900 |
| Total | | 42,933,900 | | | | | | \$42,933,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CSO 406 Kennebec St Regulator Imp

Dept. Priority: 18

Description: This project will provide the planning, design, and construction of improvements to existing Combined Sewer Overflow (CSO) 406 such that it can achieve the performance objectives of the Wet Weather Improvement Program. These improvements include screening and regulator control modifications. This project is located in the Saylor Park Neighborhood of the City of Cincinnati.

Purpose: This project will enable the CSO 406 Kennebec Street Regulator to divert increased flows to the interceptor and reduce the volume of overflow into the Ohio River. This project is required by the Global Consent Decree.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | 130,600 | | | | | \$130,600 |
| Land | | | 13,400 | | | | | \$13,400 |
| Construction | | | | | | 922,900 | | \$922,900 |
| Other | | 12,500 | | | | | | \$12,500 |
| Total | | 12,500 | 144,000 | | | 922,900 | | \$1,079,400 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CSO 405 Revere St Regulator Imp

Dept. Priority: 19

Description: This project will provide the planning, design, and construction of improvements to existing Combined Sewer Overflow (CSO) 405 such that it can achieve the performance objectives of the Wet Weather Improvement Program. These improvements include screening and regulator control modifications. This project is located in the Saylor Park Neighborhood of the City of Cincinnati.

Purpose: This project will enable the CSO 405 Revere Street Regulator to divert increased flows to the interceptor and reduce the volume of overflow into the Ohio River. This project is required by the Global Consent Decree.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | 121,200 | | | | | \$121,200 |
| Land | | | 16,300 | | | | | \$16,300 |
| Construction | | | | | | 890,100 | | \$890,100 |
| Other | | 11,300 | | | | | | \$11,300 |
| Total | | 11,300 | 137,500 | | | 890,100 | | \$1,038,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CSO 403 Elco St Diversion Dam Regulator

Dept. Priority: 20

Description: This project will provide the planning, design, and construction of improvements to existing Combined Sewer Overflow (CSO) 403 such that it can achieve the performance objectives of the Wet Weather Improvement Program. These improvements include screening and regulator control modifications. This project is located in the Saylor Park Neighborhood of the City of Cincinnati.

Purpose: This project will enable the CSO 403 Elco Street Diversion Dam Regulator to divert increased flows to the interceptor and reduce the volume of overflow into the Ohio River. This project is required by the Global Consent Decree.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | 93,900 | | | | | \$93,900 |
| Land | | | 36,200 | | | | | \$36,200 |
| Construction | | | | | | 702,400 | | \$702,400 |
| Other | | 4,700 | | | | | | \$4,700 |
| Total | | 4,700 | 130,100 | | | 702,400 | | \$837,200 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CSO 402 Topinabee Dr Regulator Imp

Dept. Priority: 21

Description: This project will provide the planning, design, and construction of improvements to existing Combined Sewer Overflow (CSO) 402 such that it can achieve the performance objectives of the Wet Weather Improvement Program. These improvements include screening and regulator control modifications. This project is located in the Saylor Park Neighborhood of the City of Cincinnati.

Purpose: This project will enable the CSO 402 Topinabee Regulator to divert increased flows to the interceptor and reduce the volume of overflow into the Ohio River. This project is required by the Global Consent Decree.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | 93,900 | | | | | \$93,900 |
| Land | | | 36,200 | | | | | \$36,200 |
| Construction | | | | | | 702,400 | | \$702,400 |
| Other | | 4,700 | | | | | | \$4,700 |
| Total | | 4,700 | 130,100 | | | 702,400 | | \$837,200 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CSO 404 Ivanhoe St Regulator Imp

Dept. Priority: 22

Description: This project will provide the planning, design, and construction of improvements to existing Combined Sewer Overflow (CSO) 404 such that it can achieve the performance objectives of the Wet Weather Improvement Program. These improvements include screening and regulator control modifications. This project is located in the Saylor Park Neighborhood of the City of Cincinnati.

Purpose: This project will enable the CSO 404 Ivanhoe Street Regulator to divert increased flows to the interceptor and reduce the volume of overflow into the Ohio River. This project is required by the Global Consent Decree.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | 121,200 | | | | | \$121,200 |
| Land | | | 16,300 | | | | | \$16,300 |
| Construction | | | | | | 890,100 | | \$890,100 |
| Other | | 11,300 | | | | | | \$11,300 |
| Total | | 11,300 | 137,500 | | | 890,100 | | \$1,038,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Eastern/Delta Sewer Separation Ph 4

Dept. Priority: 23

Description: This project consists of the installation of 14,000 feet of sanitary and storm sewers in area of Eastern Avenue between Corbin Street and Delta Avenue, and southward from Eastern Avenue to Humbert Street. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: This is a request for easement funds and additional design funds to address existing sanitary lateral separations connected to the future storm sewer. This project will provide for the separation of the area west of Delta Avenue Pump Station and south of Eastern Avenue. It will allow for the elimination of Combined Sewer Overflows (CSOs) 467, 467A and 657, and the elimination of the Delta Avenue Pump Station. This project is the fourth and final phase to eliminate CSOs 467, 467A and 657, and the Delta Avenue Pump Station.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | 220,000 | | | | | | \$220,000 |
| Land | | 75,000 | | | | | | \$75,000 |
| Construction | | | | | 8,653,000 | | | \$8,653,000 |
| Total | | 295,000 | | | 8,653,000 | | | \$8,948,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Eastern/Delta Sewer Separation Ph 3

Dept. Priority: 24

Description: This project consists of the installation of 10,000 feet of sanitary and storm sewers in areas of Stanley Avenue, Kellogg Avenue, Carrell Street and Eastern Avenue. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: This is a request for additional design funds to address existing sanitary lateral separations connected to the future storm sewer. This project will provide for the separation of the area east of Delta Avenue Pump Station and south of Eastern Avenue. This project is the third of four phases to eliminate Combined Sewer Overflows (CSOs) 467, 467A and 657, and the Delta Avenue Pump Station.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 125,000 | | | | | | \$125,000 |
| Construction | | | | 7,515,000 | | | | \$7,515,000 |
| Total | | 125,000 | | 7,515,000 | | | | \$7,640,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

WWIP Management and Support Services

Dept. Priority: 26

Description: This project consists of the retention of professional services consultants to act as the Consent Decree Program Manager for MSD, as well as the retention of other Consent Decree-related services.

Purpose: This project will allow MSD to handle the volume of projects incurred by the Wet Weather Improvement Plan that would not be possible with current MSD staff. The consultant will not only provide additional staff but will also assist to upgrade processes and procedures.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 12,000,000 | 12,800,000 | 13,500,000 | 13,000,000 | 13,385,000 | | \$64,685,000 |
| Total | | 12,000,000 | 12,800,000 | 13,500,000 | 13,000,000 | 13,385,000 | | \$64,685,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Water in Basement Prevention Program

Dept. Priority: 27

Description: This project consists of a countywide program performing modifications on private property to eliminate sewage backups in buildings from wet weather-related surcharged sanitary and combined sewer systems. The program will investigate backup histories at a property. If the property is eligible, solutions such as installation of backflow prevention valves, pumping systems, plumbing changes, upgraded electrical services, waterproofing, recessed driveway filling, or other technologies will be made. This project is located in Hamilton County.

Purpose: This project will eliminate water in basement problems in a more cost-effective way than upgrading area sewers.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 265,600 | 281,600 | 298,500 | 316,400 | 335,500 | | \$1,497,600 |
| Land | | 3,788,200 | 4,015,700 | 4,256,500 | 4,512,000 | 4,782,700 | | \$21,355,100 |
| Construction | | 1,540,900 | 1,633,500 | 1,731,500 | 1,835,400 | 1,945,600 | | \$8,686,900 |
| Total | | 5,594,700 | 5,930,800 | 6,286,500 | 6,663,800 | 7,063,800 | | \$31,539,600 |
| Estimated Personnel Cost | | 57,830 | | | | | | \$57,830 |

CIP Customer Service 2009

Dept. Priority: 29

Description: This project consists of development of Capital Improvement Program (CIP) Customer Service Plans for various projects throughout the county. These Customer Service Plans provide education to the public about these projects, their impact on neighborhoods, as well as the impact on the existing sewer system.

Purpose: This project will allow for development of the CIP Customer Service Plans to continue to provide positive communications between MSD and the general public about Capital Improvement Projects that will improve the existing sewer system and benefit their neighborhoods.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 50,000 | | | | | | \$50,000 |
| Total | | 50,000 | | | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Charlemar Dr Sewer Replacement

Dept. Priority: 33

Description: This project is located at 4900 Charlemar to 4905 Charlemar in the Madisonville neighborhood of the City of Cincinnati.

Purpose: This project will replace approximately 1500 feet of 12-inch diameter sewer that is severely deteriorated and corroded. This sewer has been reviewed for lining and was rejected.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 399,300 | | | | | | \$399,300 |
| Total | | 399,300 | | | | | | \$399,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CIP Project Planning 2009

Dept. Priority: 34

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning Capital Improvement Program (CIP) projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 300,000 | | | | | | \$300,000 |
| Other | | 1,200,000 | | | | | | \$1,200,000 |
| Total | | 1,500,000 | | | | | | \$1,500,000 |
| Estimated Personnel Cost | | 1,000,000 | | | | | | \$1,000,000 |

Emergency Sewer Repair 2009

Dept. Priority: 40

Description: This project consists of funding emergency sewer contracts to address immediate sewer repairs throughout the Metropolitan Sewer District sewer system.

Purpose: This project will enable MSD to respond to emergency sewer situations that require immediate attention in order to preserve public health and welfare.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 5,500,000 | | | | | | \$5,500,000 |
| Total | | 5,500,000 | | | | | | \$5,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SSO 568 and 569 Improvements

Dept. Priority: 47

Description: This project is located on West Galbraith Road in North College Hill and Colerain Township. This project will replace 4250 feet of existing 8" and 12" sewer with 12" and 15" sewer in order to increase capacity and improve Sanitary Sewer Overflows (SSOs) 568 and 569.

Purpose: The purpose of this project is to improve SSO 568 and SSO 569. SSO 568 is active about six times per year. SSO 569 is active about 12 times per year. Both of them are located on West Galbraith Road and discharge to a small stream in a golf course.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 2,217,300 | | | | | | \$2,217,300 |
| Total | | 2,217,300 | | | | | | \$2,217,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Indef. Delivery/Indef. Quantity 2009

Dept. Priority: 48

Description: This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

Purpose: After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 120,000 | | | | | | \$120,000 |
| Total | | 120,000 | | | | | | \$120,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SSO 603 and 704 Improvements

Dept. Priority: 49

Description: This project is located near a stream south of Trebor Drive in Sycamore Township. This project will replace 6000 feet of 15" and 18" sewer with 21" through 36" sewer in order to increase capacity and eliminate Sanitary Sewer Overflows (SSOs) 603 and 704. This is a supplemental design request based on refined planning definition of the project and its anticipated costs.

Purpose: The purpose of this project is to improve two SSOs. SSO 603 is active about nine times per year, and SSO 704 is active about eight times per year.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | 423,700 | | | | | | \$423,700 |
| Land | | 1,006,200 | | | | | | \$1,006,200 |
| Construction | | | | 3,824,400 | | | | \$3,824,400 |
| Total | | 1,429,900 | | 3,824,400 | | | | \$5,254,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SSO 612 Improvement

Dept. Priority: 51

Description: This project is located on Hamilton Avenue at the Cross County Highway interchange. This project will replace 386 feet of existing 10" sewer with 24" sewer to increase capacity, and will also include storage if required, to protect the downstream sewers. This project is located in Mt. Healthy.

Purpose: The purpose of this project is to improve SSO 612, which is active about six times per year and discharges to a pond in a park.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Construction | | 414,300 | | | | | | \$414,300 |
| Total | | 414,300 | | | | | | \$414,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MuCrWWTP-Primary Skimming/Sludge

Dept. Priority: 55

Description: The following items are included in this project: 1) the complete replacement of the primary skimming equipment (four tanks), which includes but is not limited to, chain, flights, drives, clutches, gear boxes, gates (two per tank), sprockets, shafts, and scum troughs; 2) a study to determine what is needed to replace the manual method to withdraw primary sludge; 3) install electric gate operators; 4) add and maintain process control signals; and 5) add process control logic to operate and monitor the scum removal process.

Purpose: The primary tanks were built in the 1950s and almost all of the operational equipment are as old. Replacement parts have not been available for sometime. Failure to maintain assets may result in Consent Decree stipulated penalties.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Construction | | 4,662,800 | | | | | | \$4,662,800 |
| Total | | 4,662,800 | | | | | | \$4,662,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Prim/Sec Trough and Gates

Dept. Priority: 56

Description: This project includes replacement and automation of the primary and secondary settling tanks inlet gates and the primary and secondary settling tanks scum collection troughs at the Little Miami Wastewater Treatment Plant. The existing scum disposal pumps, piping, and vessels will be modified. Electric gate operators, process control signals, and process control logic will be added to operate and monitor the scum removal process. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: The reason for performing the work is to maintain the primary and secondary settling tank structures by enabling isolation of tanks for maintenance and for the treatment processes to remove floating scum and sludge from the wastewater. The current equipment does not provide the reliability needed to operate the processes efficiently. The existing primary and secondary settling tanks inlet gates and primary and secondary settling tanks scum troughs have reached the end of their useful life and need to be replaced.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 210,100 | | | | | | \$210,100 |
| Construction | | 7,701,000 | | | | | | \$7,701,000 |
| Total | | 7,911,100 | | | | | | \$7,911,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP-Sludge Handling Process

Dept. Priority: 57

Description: A study of the Little Miami treatment plant, performed as part of Capital Improvement Program 2006-12, identified some bottlenecks in the sludge handling process plant which limit capacity. This study identified sludge handling equipment installed in 1953 and 1977 that needs to be upgraded or replaced, having exceeded useful life. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: A study of the Little Miami treatment plant identified some bottlenecks throughout the plant which limit increasing the current firm capacity of 33 MGD to the required capacity under the Long Term Control Plan (LTCP) of 55 MGD (average daily flow) and 100 MGD (peak daily flow). Modification and/or replacement of sludge handling equipment that has exceeded its useful life will enable the plant to comply with LTCP goals.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 61,200 | | | | | | \$61,200 |
| Construction | | 2,515,900 | | | | | | \$2,515,900 |
| Total | | 2,577,100 | | | | | | \$2,577,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Obsolete Lift Station and Pump Station

Dept. Priority: 60

Description: MSD has 15 Air Lift Stations, which are mechanically complex and prone to failure. They require a lot of maintenance resources to ensure reliability. Converting these stations to submersible pump stations will allow for better utilization of maintenance and resources and will improve reliability by having a less complicated process to maintain. Delay of maintenance has resulted in numerous pump stations being at or near their life-cycle. Operational and Maintenance costs cannot cover the magnitude of funds needed to upgrade the existing pump stations to workable facilities.

Purpose: This project would be a multi-year project to replace these pumps in a control manner. Failure to maintain our assets may result in Consent Decree stipulated penalties.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 24,200 | 24,200 | | | | | \$48,400 |
| Construction | | 1,000,000 | 1,000,000 | | | | | \$2,000,000 |
| Total | | 1,024,200 | 1,024,200 | | | | | \$2,048,400 |
| Estimated Personnel Cost | | | | | | | | \$0 |

York and Central Avenue Sewer Replacemnt

Dept. Priority: 64

Description: This project is located in the intersection of York Street and Central Avenue and in adjacent property in the Cincinnati neighborhood of West End. This project will replace 207 feet and rehabilitate 60 feet of existing 5' to 8' stone sewer.

Purpose: This section of pipe has had numerous maintenance calls. Replacing this section of pipe will eliminate frequent service calls.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 4,500 | | | | | | \$4,500 |
| Construction | | 434,300 | | | | | | \$434,300 |
| Total | | 438,800 | | | | | | \$438,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MCWWTP-MSD Garage Demolition/Rehab

Dept. Priority: 65

Description: A study of the existing building, which was built in 1954, found that it does not comply with ADA; has water damage along the metal wall of the interior and exterior; receptacles are not water-proof; and existing disconnect switches, electrical devices, wiring, and the boiler are the original. The electrical power feeding the building is from two different sources with two different voltages. This project is located in the Lower Price Hill neighborhood of the City of Cincinnati.

Purpose: Based on a study, MSD is recommending the renovation of the existing building. The renovation was found to be half of the cost of new construction and will achieve the same goal.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 1,035,900 | | | | | | \$1,035,900 |
| Total | | 1,035,900 | | | | | | \$1,035,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

I-75 Sewer Relocation

Dept. Priority: 66

Description: This project is located under and adjacent to the southbound lanes of I-75 between Lock Street and West Fork Mill Creek in Lockland. This project will seal, fill, and abandon 895 feet of existing 24 inch sewer under I-75 by re-routing the lateral of 301 S. Cooper to discharge to an existing sewer.

Purpose: Wastewater Collections would like to eliminate this sewer due to difficult maintenance location under I-75.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 373,700 | | | | | | \$373,700 |
| Total | | 373,700 | | | | | | \$373,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Moorfield Drive Sewer Stabilization

Dept. Priority: 69

Description: This project will stabilize/support approximately 30 feet of 15-inch combined sewer, approximately 12 feet above the creek bed between manhole 50910017 and manhole 50911001, located off Moorfield Dr. behind 6933 and 6941 Moorfield Dr. in a wooded area. This project is located in Anderson Township.

Purpose: Ground erosion due to creek flow has exposed the previously buried 15" sewer to 10' above the creek bed, resulting in an aerial pipe stretching 30' across the creek. Stabilizing the exposed pipe will prevent complete failure.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Construction | | 203,600 | | | | | | \$203,600 |
| Total | | 203,600 | | | | | | \$203,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

WWT Roofing and Paving Repair/Replace

Dept. Priority: 70

Description: This project is a 20 year project that will maintain roofs and roads at wastewater treatment plants. The 2009 focus will be roofs and roads at the Little Miami Treatment Plant.

Purpose: The purpose of the assessment was to provide a guideline that MSD can follow to maintain its infrastructure in an organized fashion. The scope of this project is to request an adjusted annual cost for the next 20 years.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 | | \$46,000 |
| Construction | | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | | \$1,000,000 |
| Total | | 209,200 | 209,200 | 209,200 | 209,200 | 209,200 | | \$1,046,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Cleneay-Herald Sewer Replacement

Dept. Priority: 72

Description: This project proposes to replace 723 linear feet of exiting 18-inch and 20-inch combined sewer with new 18-inch and 21-inch conduit within the same alignment as the existing sewer. The project is located on Cleneay and Herald Avenues beginning in the City of Norwood and ending in the Evanston neighborhood of the City of Cincinnati. The project is in the middle of the street approximately 542 feet east of the corner of Ledgewood Dr. and Herald Ave.

Purpose: The existing 18-inch and 20-inch combined sewer has deteriorated resulting in multiple fractures throughout the pipe. The sewer was installed in 1916 and has exceeded its anticipated life. This project proposes to replace 723 linear feet of exiting 18-inch and 20-inch combined sewer with new 18-inch and 21-inch conduit within the same alignment as the existing sewer.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | 110,300 | | | | | | \$110,300 |
| Construction | | | 700,100 | | | | | \$700,100 |
| Total | | 110,300 | 700,100 | | | | | \$810,400 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MuCrWWTP Electrical Upgrades

Dept. Priority: 73

Description: This project includes replacement and relocation of significant electrical components that are old and in poor condition including switchgear, panel boards and motor control centers. The components are located throughout the plant and opportunities exist for consolidation of equipment. Isolation of components and conditioning of air space along with use of modern equipment can improve power distribution and equipment life spans. Infrared windows are included in the upgrades to facilitate the electrical thermography program. The plant is located in the Cincinnati neighborhood of Saylor Park.

Purpose: An evaluation of the Muddy Creek Wastewater Treatment Plant electrical system resulted in recommendations for upgrades or replacement of very old equipment. Some components are over 30 years old and were manufactured by a company no longer in business. At several locations in the plant replacement parts are no longer manufactured and will become increasingly difficult to obtain.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 516,500 | | | | | | \$516,500 |
| Construction | | | 3,716,300 | | | | | \$3,716,300 |
| Total | | 516,500 | 3,716,300 | | | | | \$4,232,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Edwards Road Sewer Replacement

Dept. Priority: 77

Description: The project is located approximately 120 feet south of the intersection of Rookwood Ln. and Edwards Rd., on Edwards Rd., and in the Hyde Park neighborhood of the City of Cincinnati. This project proposes to replace approximately 942 feet of existing 12-inch sewer with new 12, 15, and 18-inch conduit in the same alignment as the existing sewer.

Purpose: The purpose of this project is to replace existing 12-inch combined sewer, which was installed in 1923 and is deteriorated resulting in multiple fracturing, buckling and shape loss.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 74,900 | | | | | | \$74,900 |
| Land | | 128,100 | | | | | | \$128,100 |
| Construction | | | 460,200 | | | | | \$460,200 |
| Total | | 203,000 | 460,200 | | | | | \$663,200 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Grovedale Place Sewer Replacement

Dept. Priority: 78

Description: This project is located at the corner of Grovedale and Sigsbee St. and going approximately 112 feet eastward off Sigsbee St. in the Hyde Park neighborhood of the City of Cincinnati. The project proposes to replace approximately 112 linear feet of existing sewer with new 21-inch conduit within the same alignment as the existing.

Purpose: The existing 20" combined sewer is deteriorated resulting in multiple fractures and shape loss. The project proposes to replace approximately 112 linear feet of existing sewer with new 21" conduit within the same alignment as the existing.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 20,100 | | | | | | \$20,100 |
| Construction | | | 62,900 | | | | | \$62,900 |
| Total | | 20,100 | 62,900 | | | | | \$83,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MCWWTP Prelim/Primary Treatment Imp

Dept. Priority: 81

Description: This project consists of the rehabilitation of the grit removal and primary sludge grit removal processes at the Mill Creek Wastewater Treatment Plant. This project is located in the Lower Price Hill neighborhood in the City of Cincinnati.

Purpose: This project will implement the recommendation of a study made in Capital Improvement Program (CIP) no. 1998-47 to bring about preliminary and primary process improvements by installing a new grit removal process to optimize the plant to 450 MGD firm capacity, removing grease from the plant's North Pump Station, making modifications to the Primary Treatment Building, and constructing a grit pit enclosure. This project is identified in the Wet Weather Improvement Plan (WWIP) as Project ID 44880.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 760,000 | | | | | | \$760,000 |
| Construction | | 36,489,400 | | | | | | \$36,489,400 |
| Total | | 37,249,400 | | | | | | \$37,249,400 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Misc. Highway and Comm. Dev.Swr Work 2009

Dept. Priority: 82

Description: This project will provide for unforecasted Highway and Community Development sewer contracts with local or state projects throughout the District. Work may be located anywhere in the MSD service area.

Purpose: This project will provide funds for unforecasted Highway and Community Development sewer contracts with local or state projects throughout the District. It will provide the District with a means to work collaboratively with other agencies and allow leveraging of funds.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 150,000 | | | | | | \$150,000 |
| Total | | 150,000 | | | | | | \$150,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Montgomery and Lester Sewer Replacement

Dept. Priority: 83

Description: This project consists of replacing 3900 feet of existing 15-inch to 18-inch sanitary sewer. The project starts in Marryat Avenue near Tanner Avenue and continues northwest to Montgomery Road near Swift Road. The project is located in the Pleasant Ridge neighborhood of the City of Cincinnati.

Purpose: The project will replace an existing, deteriorated 15-inch to 18-inch sanitary sewer with 3900 feet of 15-inch to 27-inch sewer.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 1,705,700 | | | | | | \$1,705,700 |
| Total | | 1,705,700 | | | | | | \$1,705,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MSD Green Program

Dept. Priority: 84

Description: This project includes funding for MSD's Green Programs throughout the MSD Service Area. MSD Green Program is expected to require future funding beyond the present five-year Capital Improvement Program window (2009-2013).

Purpose: This project will fund Green programs and projects such as SRP-SSO Program, SRP-CSO Program, Technology Demo Program, Green Pilot Projects, and Green Opportunities / Incentives.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 3,775,000 | 4,212,200 | 4,688,200 | 5,679,500 | 6,271,100 | | \$24,626,000 |
| Construction | | 17,113,100 | 19,095,600 | 21,252,900 | 25,746,700 | 28,428,600 | | \$111,636,900 |
| Other | | 1,258,400 | 1,404,000 | 1,562,800 | 1,893,200 | 2,090,400 | | \$8,208,800 |
| Total | | 22,146,500 | 24,711,800 | 27,503,900 | 33,319,400 | 36,790,100 | | \$144,471,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MSD-Duke Sewer Televising Partnership

Dept. Priority: 85

Description: The estimated annual scope of work will include the inspection, GPS location, and as-needed cleaning of approximately 160 miles of main public sewer and 650 miles of building sewer within MSD's service area. Under a proposed partnership, MSD will administer the contracted sewer inspection and cleaning work in conjunction with Duke Energy's gas main installation contractors, and will share the cost of these inspection services with Duke. The proposed monetary value of the Capital Improvement Program project represents the best current estimate of MSD's annual portion of the cost-sharing with Duke to support this program. This work will occur throughout the MSD service area.

Purpose: Duke Energy is replacing the majority of its natural gas lines and services throughout Hamilton County. Their method of installation uses the trenchless technology of directional drilling. Use of this technology may unknowingly breach MSD sewers and privately owned building sewers. These installation conflicts can result in sewer backups causing significant property damages and potential health risks. Normal sewer cleaning tools and techniques can rupture gas piping in these areas, with potential catastrophic effects. MSD is negotiating with Duke Energy for a public/private cost-sharing partnership to perform pre and post gas main installation and closed circuit televising of the public sewers and private building sewers to identify construction related conflicts.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | | \$2,500,000 |
| Construction | | 9,500,000 | 9,500,000 | 9,500,000 | 9,500,000 | 9,500,000 | | \$47,500,000 |
| Total | | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | | \$50,000,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MuCrWWTP O and M Manual Update

Dept. Priority: 86

Description: The Operation and Maintenance (O&M) Manual update will include revisions to the original narrative, job aids, design data, drawings, schematics, operating guides, images, and troubleshooting guides for each unit process in the plant. The O & M Manual will be produced in its current text format, an electronic version with links to other business process tools and include an on-the-job training format. The manual is intended to be used as a template for all future manuals at other treatment plants. The plant is located in the Cincinnati neighborhood of Saylor Park.

Purpose: The existing Muddy Creek Wastewater Treatment Plant Operation and Maintenance manual has not been significantly updated since it was developed in 1973. Plant upgrades and operational changes in the interim have not been incorporated into the document. An updated manual is needed for job task reference, operational strategy assessment and troubleshooting, and to allow for continuity as new operators are assigned duties.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 409,600 | | | | | | \$409,600 |
| Total | | 409,600 | | | | | | \$409,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MuCrWWTP Sludge Processing Odor Control

Dept. Priority: 87

Description: This project will improve working conditions at the Muddy Creek Wastewater Treatment Plant (WWTP) sludge processing building through odor source reduction or elimination as well as capture, control and treatment of odors. Additional ventilation, chemical feed, odor capture, isolation and treatment are proposed to alleviate the condition. The plant is located in the Cincinnati neighborhood of Saylor Park.

Purpose: The purpose of this project is to improve working conditions. Odors are expected during treatment and handling of sludge at a wastewater plant. However, consistent and significant odor complaints are reported from operation personnel in the Muddy Creek WWTP sludge processing area. The sludge processing building lacks adequate ventilation, and existing odor control equipment is outdated, ineffective or inoperable, creating poor working conditions for operation personnel.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 216,600 | | | | | | \$216,600 |
| Construction | | 1,439,500 | | | | | | \$1,439,500 |
| Total | | 1,656,100 | | | | | | \$1,656,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MuTP Incinerator Bldg HazMat Remediation

Dept. Priority: 88

Description: The project will remediate hazardous materials that currently exist in the Muddy Creek Wastewater Treatment Plant (WWTP) incinerator building. Materials include asbestos, PCB ballast light fixtures, mercury switches, lead paint, other hazardous material, and a fuel tank. The plant is located in the Cincinnati neighborhood of Saylor Park.

Purpose: The existing Muddy Creek WWTP incinerator is no longer used and there are no plans to return it to use. Demolition of the incinerator is planned after completion of incinerator projects at other facilities. Hazardous materials will be identified and removed as required to prepare for demolition of the abandoned incinerator and appurtenances.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 13,100 | | | | | | \$13,100 |
| Construction | | 76,700 | | | | | | \$76,700 |
| Total | | 89,800 | | | | | | \$89,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Non WWIP Assessment Sewers 2009

Dept. Priority: 89

Description: This project provides an allowance to fund various assessment sewer projects in non-Wet Weather Improvement Program (WWIP) watersheds. The assessment sewer projects will extend water quality standards - compliant sewers to existing homes that are currently served by Home Sewage Treatment Systems (HSTS). Individual assessment sewer projects are implemented in accordance with MSD Rules and Regulations Section 1805. The total cost of assessment sewers is funded by specially assessed properties and from other Hamilton County funds.

Purpose: This project will provide public funding for various assessment sewer projects in non-WWIP watersheds. The assessment sewer projects will convert HSTS to central sewer service, thereby reducing the discharge of under-treated sewage to the environment. Sixty to 90 percent of discharging HSTS can no longer meet effluent standards for fecal coliform due to their age and outdated equipment. Failing or improperly functioning HSTS are a source of discharge that has been linked to dry weather bacterial exceedances.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 126,000 | | | | | | \$126,000 |
| Land | | 20,000 | | | | | | \$20,000 |
| Construction | | 1,813,000 | | | | | | \$1,813,000 |
| Total | | 1,959,000 | | | | | | \$1,959,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Park Avenue Sewer Replacement

Dept. Priority: 90

Description: This project proposes to replace approximately 163 linear feet of 15-inch existing combined sewer with new 15-inch conduit along with three new manholes within the same alignment as the existing sewer. The project is located on Park Ave. approximately 70 feet north of Windsor St. in the Walnut Hills neighborhood of the City of Cincinnati.

Purpose: The purpose of this project is to replace an existing combined sewer. The existing 15-inch combined sewer, installed in 1885 and has exceeded its anticipated life, is deteriorated and has resulted in shape loss, multiple fractures and buckling. Due to its poor structural condition and age it is not a lining candidate.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 29,700 | | | | | | \$29,700 |
| Construction | | | 172,000 | | | | | \$172,000 |
| Total | | 29,700 | 172,000 | | | | | \$201,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Pawnee Drive Sewer Replacement

Dept. Priority: 91

Description: The project is located on Pawnee Drive, approximately 187 feet south of North Bend Rd. in the neighborhood of College Hill in the City of Cincinnati.

Purpose: The existing eight-inch combined sewer is deteriorated resulting in multiple fractures throughout two segments of the sewer. This project proposes to remove and replace two segments of eight-inch combined sewers with new eight-inch conduit within the same alignment as the existing sewer.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 26,000 | | | | | | \$26,000 |
| Land | | 10,000 | | | | | | \$10,000 |
| Construction | | | 146,700 | | | | | \$146,700 |
| Total | | 36,000 | 146,700 | | | | | \$182,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Polk Run TP Reliability and Service Upg

Dept. Priority: 92

Description: Upgrades and replacement of existing components at the Polk Run Wastewater Treatment Plant (WWTP) are required to maintain and improve reliability and service. The project scope includes several unit process areas including secondary clarification, return activated sludge pumping, activated sludge basin, waste sludge processing, screening and odor control, plant wide concrete rehabilitation, building exterior rehabilitation, non-potable water network improvements, plant drain modifications, operations building upgrades, piping tunnel leak repair, and process monitoring and control improvements.

Purpose: Many of the facility upgrades are needed to maintain the reliability of the asset. While various specific upgrades to the facility have occurred over the last few years, the scope of this project seeks to assure the long term performance level. Components such as clarifier drives, return activated sludge pumps, tank drainage, concrete repair and protection are required periodically in the life of any facility. Other items are needed to improve working conditions or facilitate district wide operational strategies such as remote operation.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 614,400 | | | | | | \$614,400 |
| Construction | | | 8,257,900 | | | | | \$8,257,900 |
| Total | | 614,400 | 8,257,900 | | | | | \$8,872,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Shasta Place Sewer Replacement

Dept. Priority: 94

Description: This project proposes to replace approximately 552 linear feet of existing 12-inch combined sewer with new 15-inch conduit within the same alignment as the existing sewer. The project is located in the Westwood neighborhood of the City of Cincinnati. It is approximately 162 feet south of Shasta Pl. and 263 feet west of Homestead Pl.

Purpose: The purpose of this project is to replace an existing 12-inch combined sewer, which was installed in 1916 and is deteriorated resulting in multiple fractures and buckling.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 42,500 | | | | | | \$42,500 |
| Land | | 44,500 | | | | | | \$44,500 |
| Construction | | | 223,400 | | | | | \$223,400 |
| Total | | 87,000 | 223,400 | | | | | \$310,400 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Stanhope Avenue Sewer Replacement

Dept. Priority: 99

Description: This project proposes to seal, fill and abandon the existing 12-inch sewer and install 141 linear feet of new 15-inch conduit in a new alignment. This project is located in the Westwood neighborhood of the City of Cincinnati approximately 760 feet south of Schwartz Ave.

Purpose: The existing 12-inch combined sewer is deteriorated, which has resulted in multiple fracturing, buckling, and shape loss. The project proposes to seal, fill and abandon the existing 12-inch sewer and install 141 linear feet of new 15-inch conduit in a new alignment.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 23,900 | | | | | | \$23,900 |
| Land | | 34,100 | | | | | | \$34,100 |
| Construction | | | 102,600 | | | | | \$102,600 |
| Total | | 58,000 | 102,600 | | | | | \$160,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Systemwide RDI/I

Dept. Priority: 100

Description: This project consists of the investigation of sources of Rainfall-Dependent Infiltration and Inflow (RDI/I) and determination of methods to eliminate those sources. This project is located in the following Drainage Basins: Little Miami, Mill Creek, Muddy Creek, Polk Run, and Sycamore. NOTE: Systemwide RDI/I project is expected to require future funding beyond the present five-year Capital Improvement Program window (2009-2013).

Purpose: This project will identify sources of RDI/I and develop methods to eliminate them. It will also rehabilitate sewerage to reduce or eliminate I/I sources. This project will assist in the elimination of sanitary sewer overflows. This project is identified in the Wet Weather Improvement Plan as Project ID # 10180465.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 421,300 | 446,700 | 473,300 | 501,700 | 532,000 | | \$2,375,000 |
| Construction | | 2,864,900 | 3,036,900 | 3,219,000 | 3,412,200 | 3,617,000 | | \$16,150,000 |
| Other | | 210,600 | 223,400 | 236,600 | 250,800 | 266,000 | | \$1,187,400 |
| Total | | 3,496,800 | 3,707,000 | 3,928,900 | 4,164,700 | 4,415,000 | | \$19,712,400 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Trenchless Technology - Sewers

Dept. Priority: 101

Description: This project consists of miscellaneous sewer rehabilitation and replacement work throughout Hamilton county using trenchless technologies.

Purpose: The primary trenchless technology implemented under this project is internal lining of sewers. Lining provides a cost-effective method of rehabilitating deteriorated sewers while improving the hydraulic performance of the sewer. Other trenchless technologies that may be implemented in this program include, but are not limited to, spiral wound pipe, pipe bursting, directional drilling, and jack-and-boring. This work may increase development credits.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 514,200 | 545,200 | 577,800 | 612,400 | 649,200 | | \$2,898,800 |
| Construction | | 6,479,300 | 6,868,500 | 7,280,400 | 7,717,300 | 8,180,300 | | \$36,525,800 |
| Total | | 6,993,500 | 7,413,700 | 7,858,200 | 8,329,700 | 8,829,500 | | \$39,424,600 |
| Estimated Personnel Cost | | 48,270 | | | | | | \$48,270 |

Trenchless Technology - Manholes

Dept. Priority: 102

Description: This project consists of miscellaneous sewer manhole rehabilitation work throughout Hamilton County using trenchless technology.

Purpose: This project will use internal lining of sewers to provide a cost-effective method of rehabilitating deteriorated manholes. The Global Consent Decree requires MSD to rehabilitate 150 manholes each year to reduce infiltration and inflow upstream of sanitary sewer overflows.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 85,800 | 90,800 | 96,400 | 102,000 | 108,200 | | \$483,200 |
| Construction | | 1,080,000 | 1,144,800 | 1,213,400 | 1,286,200 | 1,363,400 | | \$6,087,800 |
| Total | | 1,165,800 | 1,235,600 | 1,309,800 | 1,388,200 | 1,471,600 | | \$6,571,000 |
| Estimated Personnel Cost | | 24,140 | | | | | | \$24,140 |

Urgent Capacity Response

Dept. Priority: 103

Description: This project will include coordination, prioritization, and scheduling of the Combined Sewer System Capacity Program Plan into a comprehensive Wet Weather Program within the MSD service area. NOTE: Urgent Capacity Response Project is expected to require future funding beyond the present five-year Capital Improvement Program window (2009-2013).

Purpose: This project will develop a plan to address all capacity related issues within the MSD service area, as required by the Global Consent Decree. In addressing the capacity of sewers in the service area, unpermitted overflows and water-in- basement issues will be addressed.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 280,800 | 297,700 | 315,600 | 334,500 | 354,700 | | \$1,583,300 |
| Construction | | 1,909,900 | 2,024,600 | 2,146,100 | 2,274,800 | 2,411,300 | | \$10,766,700 |
| Other | | 140,400 | 148,800 | 157,800 | 167,200 | 177,400 | | \$791,600 |
| Total | | 2,331,100 | 2,471,100 | 2,619,500 | 2,776,500 | 2,943,400 | | \$13,141,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Value Engineering 2009

Dept. Priority: 104

Description: Value Engineering is a systematic approach to manage value through innovative changes. It will confirm design direction and guide in making difficult choices.

Purpose: Value Engineering will identify and creatively solve problems. It is an organized process that achieves the best balance among function, cost and performance. This process offers alternatives while assuring that quality, reliability, life cycle costs, and other critical factors are met.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 500,000 | | | | | | \$500,000 |
| Total | | 500,000 | | | | | | \$500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Wilder Avenue Sewer Replacement

Dept. Priority: 105

Description: This project will rehabilitate 549 feet of existing stone combined sewer. This project is located on private property in the Lower Price Hill neighborhood of the City of Cincinnati. The project crosses Wilder Avenue and ends in State Avenue.

Purpose: The purpose of this project is to extend the service life of an existing sewer and reduce maintenance costs.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 47,000 | | | | | | \$47,000 |
| Land | | 47,000 | | | | | | \$47,000 |
| Construction | | | | 238,000 | | | | \$238,000 |
| Total | | 94,000 | | 238,000 | | | | \$332,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

WWIP Development Studies and Reports

Dept. Priority: 106

Description: This project will require the use of Engineering Support Services from various Engineering Firms to assist MSD's staff in addressing the questions raised by the U.S. and Ohio EPAs relative to the Wet Weather Improvement Program (WWIP) as well as requests for additional technical information. As a result, the WWIP will be revised to include any revisions in the Program during the Government Review Phase. The WWIP will be produced in hard copy and in digital format. NOTE: WWIP Development Studies and Reports project is expected to require future funding beyond the present five-year Capital Improvement Program window (2009-2013).

Purpose: The Wet Weather Improvement Program (WWIP) Report was submitted to the Government (U.S Department of Justice, U.S. and Ohio EPAs, and the Ohio River Valley Water Sanitation Commission) on June 22, 2006. It is anticipated that the Government will have additional questions and requests during the Review Phase. The extent of the questions and requests is unknown. This funding request should cover MSD's needs through Fiscal Year 2009. If the Government Review Phase lasts longer than this, additional work may be required. The principal product of this project will be approval of the WWIP by the Government.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 152,100 | 161,100 | 170,700 | 181,200 | 192,000 | | \$857,100 |
| Other | | 1,013,600 | 1,074,400 | 1,138,900 | 1,207,200 | 1,279,700 | | \$5,713,800 |
| Total | | 1,165,700 | 1,235,500 | 1,309,600 | 1,388,400 | 1,471,700 | | \$6,570,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Maintenance Management System Support

Dept. Priority: 107

Description: These system improvements comprise upgrade, configuration, and training assistance to support approximately 300 employees that use MSD's maintenance management systems throughout all MSD facilities.

Purpose: A system upgrade is needed for MSD's maintenance management system to improve preventive to corrective maintenance ratios, material and contract management capabilities, and better standardize work flows across treatment plant operations. The upgrade will enhance reporting capabilities and enable integration with other systems, thereby streamlining work order activities and financial transactions. This project includes training for affected personnel and support for the maintenance management systems.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 160,000 | | | | | | \$160,000 |
| Total | | 160,000 | | | | | | \$160,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Lynnehaven Drive Sewer Replacement

Dept. Priority: 108

Description: Sewer sections at the end of Lynnehaven Drive between manholes 44810006 and 44810020 require replacement due to extensive buckling and fracturing of existing pipe. Even with recent advancements in lining technologies, the two pipe sections are not lining candidates. The project is located within the East Branch Mill Creek basin in Amberley Village.

Purpose: This project proposes replacement of two sewer sections serving 21 customers due to extensive buckling and fracturing of existing pipe. Continued deterioration of the sewer will eventually lead to collapse, resulting in negative impacts to the existing level of service and to the local environment through potential discharges.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 22,000 | | | | | | \$22,000 |
| Land | | 15,100 | | | | | | \$15,100 |
| Construction | | | | 145,900 | | | | \$145,900 |
| Total | | 37,100 | | 145,900 | | | | \$183,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Prim. and SecondTank Rechaining

Dept. Priority: 113

Description: The objective of the project is to complete various tasks leading to the construction of replacement of the primary and secondary settling tanks collector mechanisms at the Little Miami Wastewater Treatment Plant (LMWWTP). The collector mechanisms consist of all equipment associated with the main tank collectors and cross-collectors including gear drives, motors, safety devices, drive weather-covers, sprockets, shafts, chains, flights, wear strips, brackets, and supports.

Purpose: This project is to optimize the capacity of the Little Miami Plant to enable it to handle average day and peak day flows of 55-mgd and 100-mgd, respectively. The existing primary collector drives were originally installed in 1953 and the secondary drives in 1979. Since then the steel chain and wood flights have been changed to plastic material. The plastic chain in the primary and secondary settling tanks was last replaced in 1995. Currently the plant is experiencing more frequent chain failures. The resulting maintenance requires that a tank be taken off line thus reducing the capacity of the plant. According to a plan for the Little Miami plant, the collector drives, chains, and appurtenances have reached the end of their useful life and need to be replaced.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 185,000 | | | | | | \$185,000 |
| Construction | | 16,299,000 | | | | | | \$16,299,000 |
| Total | | 16,484,000 | | | | | | \$16,484,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Hoffner Street Sewer Replacement

Dept. Priority: 123

Description: The project is located in the South Cumminsville neighborhood of the City of Cincinnati approximately 135 feet west of the corner of Hoffner St. and Cass Ave. The project proposes to replace 374 linear feet of failed existing 12-inch combined sewer with new 12-inch conduit in the same alignment as the existing sewer.

Purpose: The purpose of the project is to replace an existing 12-inch combined sewer, installed in 1910, which has exceeded its anticipated life and is deteriorated resulting in multiple fractures throughout the pipe.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | 30,500 | | | | | | \$30,500 |
| Land | | 31,800 | | | | | | \$31,800 |
| Construction | | | 163,800 | | | | | \$163,800 |
| Total | | 62,300 | 163,800 | | | | | \$226,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Hildreth Avenue Sewer Replacement

Dept. Priority: 124

Description: The project is located at the end of Hildreth Ave approximately 429 feet east of Darthmouth Dr. in the Westwood neighborhood of the City of Cincinnati. This project proposes to replace approximately 224 linear feet of existing 18-inch combined sewer with new 18-inch conduit within the same alignment as the existing sewer.

Purpose: The existing 18-inch sewer installed in 1924 has exceeded its anticipated life. It has deteriorated which has caused the pipe to fracture and break in multiple places. This project proposes to replace approximately 224 linear feet of existing 18-inch combined sewer with new 18-inch conduit within the same alignment as the existing sewer.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | 51,300 | | | | | | \$51,300 |
| Land | | 21,100 | | | | | | \$21,100 |
| Construction | | | 398,100 | | | | | \$398,100 |
| Total | | 72,400 | 398,100 | | | | | \$470,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

GIS System Enhancement and Support

Dept. Priority: 125

Description: These system improvements will support approximately 450 employees and consultants primarily at the Mill Creek and Galbraith Road facilities. Costs include software, consultant support, and consortium fees for Cincinnati Area Geographic Information System (CAGIS) capital costs.

Purpose: The migration of MSD's Geographic Information System (GIS) to a more advanced technology platform requires new data structures and development of new application interfaces for GIS users. As the central repository for MSD's linear infrastructure assets, the GIS is used by over 450 employees and consultants. These system improvements will enhance the date maintenance and integration capabilities of the GIS, resulting in increased data integrity, better decision support, and streamline maintenance management activities.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | 434,400 | | | | | | \$434,400 |
| Total | | 434,400 | | | | | | \$434,400 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Flow Monitoring and Modeling

Dept. Priority: 126

Description: This project will provide flow monitoring and modeling services to be used in MSD's long-range planning. Sewer modeling is used to assist in the planning and design process along with post-construction monitoring. Flow monitoring and modeling are required as part of the Consent Decree.

Purpose: Projects are planned throughout the MSD service area. Modeling supports the process by assisting in the sizing of proposed facilities. Flow monitors are installed to support this process by providing information on sewer flows that are needed for model recalibration.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 2,450,000 | | | | | | \$2,450,000 |
| Total | | 2,450,000 | | | | | | \$2,450,000 |
| Estimated Personnel Cost | | 600,000 | | | | | | \$600,000 |

Fairmount Avenue Sewer Replacement

Dept. Priority: 127

Description: This project proposes to replace approximately 973 linear feet of 12-inch, 15-inch and 18-inch existing combined sewer with new 12-inch and 15-inch conduit in the same alignment as the existing sewer. This project is located at the ends of Hansford Pl. and Knorr Ave. off Harrison Ave. in the South Fairmount neighborhood of the City of Cincinnati.

Purpose: The purpose of this project is to replace an existing 12-inch, 15-inch and 18-inch combined sewer, installed in 1928, which is deteriorated and has multiple fractures throughout the pipe.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 78,400 | | | | | | \$78,400 |
| Land | | 27,200 | | | | | | \$27,200 |
| Construction | | | 484,500 | | | | | \$484,500 |
| Total | | 105,600 | 484,500 | | | | | \$590,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Eastern Delta Sewer Separation Phase 2

Dept. Priority: 129

Description: This project will provide further separation of the sewers south of Eastern Avenue and east of Delta Avenue. The interceptor sewer will be extended from Eastern Avenue to Delta Avenue and Widman. This project consists of the installation of 13,000 feet of sanitary and storm sewers in area of Stanley Avenue, Delta Avenue, Hoge Street, and Eastern Avenue. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: This project will provide for the separation of the area west of Delta Avenue Pump Station and south of Eastern Avenue. It will allow for the relocation of CSOs 468 and 469. This project is the second of four phases to eliminate CSOs 467, 467A and 657, and the Delta Avenue Pump Station.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 27,500 | | | | | | \$27,500 |
| Construction | | 19,922,800 | | | | | | \$19,922,800 |
| Total | | 19,950,300 | | | | | | \$19,950,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Eastern Delta Sewer Separation Ph 1A

Dept. Priority: 130

Description: This project is located in the City of Cincinnati's Columbia Tusculum neighborhood, Hamilton County Ohio in the Little Miami Sewer Shed. Phase I of the four phased Eastern-Delta project includes construction of a Real Time Control Chamber at the Little Miami Wastewater Treatment Plant (WWTP) terminus.

Purpose: This project will provide control system strategy design for regional Real Time Control (RTC) in the Little Miami drainage basin. Phase I of the Eastern-Delta project involves the construction of RTC chamber that will collect flows from the Newtown, Little Miami, and Delta interceptors. The new chamber has motor operated gates and the CSOs that are being relocated as part of the Eastern and Delta project also have gates. A regional RTC strategy would allow MSD to effectively manage flows in the Little Miami drainage system to minimize combined sewer overflows and maximize storage and treatment at the Little Miami WWTP.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 110,000 | | | | | | \$110,000 |
| Land | | 75,000 | | | | | | \$75,000 |
| Construction | | 415,000 | | | | | | \$415,000 |
| Total | | 600,000 | | | | | | \$600,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Decision Support System Development

Dept. Priority: 131

Description: This project will include the necessary computer hardware, software, and consulting expertise to design and implement critical decision support systems. These systems will support the execution of the Wet Weather Improvement Program (WWIP), both at a program and project level, and be used by MSD personnel, as well as the Program Management Consultant located at the Mill Creek Treatment Plant facility.

Purpose: Management complexities of the WWIP require sophisticated technology systems that can support comprehensive and proactive program management. Enterprise-wide planning, execution, and closeout of strategic capital improvement projects must be supported by systems that aid in streamlining workflows, track schedules variances, and enable risk management. This augmentation of MSD's current technologies will significantly improve decision making abilities and enhance regulatory reporting and communication.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 1,575,000 | | | | | | \$1,575,000 |
| Total | | 1,575,000 | | | | | | \$1,575,000 |
| Estimated Personnel Cost | | 118,000 | | | | | | \$118,000 |

Data Transmission Infrastructure Upgrade

Dept. Priority: 132

Description: This project will consist of the replacement and upgrade of data transmission lines between the Mill Creek treatment plant and the Galbraith Road maintenance facility and between the Mill Creek treatment plant and the Muddy Creek treatment plant.

Purpose: The purpose of this project is to replace and upgrade data transmission lines. The existing data transmission lines between the Mill Creek treatment plant and the Galbraith Road maintenance facility do not provide sufficient protection to support critical business operations. Additionally, the transmission line between the Millcreek plant and the Muddy Creek treatment plant experiences frequent failure and is in need of replacement.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 150,000 | | | | | | \$150,000 |
| Total | | 150,000 | | | | | | \$150,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Carroll Avenue Sewer Replacement

Dept. Priority: 135

Description: This project is located on Carroll Ave in Green Township in Hamilton County. The project proposes to seal and abandon approximately 562 linear feet of existing 6-inch and 12-inch combined sewer and replace it with approximately 506 linear feet of new 8-inch and 12-inch conduit in a new alignment within the public right of way of Carroll Ave.

Purpose: The purpose of this project is to place an existing 6-inch sewer, which is undersized and extremely shallow resulting in sewage surfaces, manhole surcharges and water in basements.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | 68,600 | | | | | | \$68,600 |
| Land | | 30,000 | | | | | | \$30,000 |
| Construction | | | 425,000 | | | | | \$425,000 |
| Total | | 98,600 | 425,000 | | | | | \$523,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

1852 Columbia Parkway Sewer Separation

Dept. Priority: 136

Description: The project is located in the City of Cincinnati's Walnut Hills and East End neighborhoods. It begins at CSO 455 in Eastern Avenue and continues northwest 2145 feet to an existing manhole in Victory Parkway, 258 feet north of Cypress Street. The project will install approximately 2145 feet of 27"-36" combined sewer and 2750 feet of 36" storm sewer. Catch basins along the storm sewer will be diverted to the storm sewer, allowing the combined sewer to be downsized.

Purpose: This project will replace a combined sewer that is severely deteriorated. It consists of the replacement of 2145 feet of 36", 48", and 60" combined sewer with 36" combined sewer and 2145 feet of 36" storm sewer. The existing combined sewer was installed in 1911 and has offset joints, missing sections, and collapsed pipe sections throughout its length. The scope of this project includes a portion of a project included in the Wet Weather Improvement Program in the East Ohio River Cluster 3 listed under activity no. 10144440.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | 21,800 | | | | | | \$21,800 |
| Construction | | 4,340,500 | | | | | | \$4,340,500 |
| Total | | 4,362,300 | | | | | | \$4,362,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Strategic Succession Planning

Dept. Priority: 137

Description: This project consists of evaluating attrition rates to accurately forecast staffing needs relative to future Wet Weather Improvement Plan needs.

Purpose: This project will plan for the future staffing needs to carry out the MSD mission. The Wet Weather Improvement Plan (WWIP) will require a significant increase in staffing with diverse skill levels. This project will help MSD develop employees to successfully manage WWIP projects, as well as the future operations and maintenance needs.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | 500,000 | | | | | | \$500,000 |
| Total | | 500,000 | | | | | | \$500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Program Risk Mitigation and Comm.

Dept. Priority: 138

Description: This project consists of evaluating the effect that the Wet Weather Improvement Program will have county wide and on surrounding communities.

Purpose: This project will analyze the impact of the Wet Weather Improvement Program on the local economy. Gaining understanding of how the Program will affect Hamilton County and the surrounding area will help identify strengths and weaknesses in the community's ability to participate to create a positive end result and help the District to effectively address obvious shortcomings and areas of additional benefit to the community if done properly.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 250,000 | 500,000 | | | | | \$750,000 |
| Total | | 250,000 | 500,000 | | | | | \$750,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Country Club Estates PS Elimination

Dept. Priority: 139

Description: This project consists of the construction of approximately 3200 feet of gravity sewer between the Country Club Estates Pump Station, located at 1155 Glen Eagles Court, and existing Sanitary Sewer No. 2194 running in Rapid Run Road. The existing pump station will be decommissioned and removed.

Purpose: This project will eliminate the Country Club Estates Pump Station that was installed in 1963, which is functionally obsolete due to lack of capacity and of a secondary power source. The pump station has overflowed occasionally to a nearby creek. This project is part of the Wet Weather Improvement Plan. This project replaces Capital Improvement Program 96-13, which studied the possibility of upgrading the Country Club Estates Pump Station.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 212,600 | | | | | | \$212,600 |
| Land | | 95,000 | | | | | | \$95,000 |
| Construction | | | | 1,438,300 | | | | \$1,438,300 |
| Other | | 82,300 | | | | | | \$82,300 |
| Total | | 389,900 | | 1,438,300 | | | | \$1,828,200 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Wastewater Engineering Building Lease

Dept. Priority: 140

Description: The building will be located on Woodrow Street in the City of Cincinnati's Lower Price Hill neighborhood. The building will provide additional office space to meet the staffing needs for the Consent Decree's Wet Weather Improvement Program. NOTE: This project will have costs beyond the current five-year Capital Improvement Program window (2009-2013).

Purpose: This project will provide funds for the lease/acquisition of the new MSD Engineering Building, which will be used for housing the MSD and supplemental engineering staff to support the wet weather program. The City of Cincinnati is building the facility and will lease the building to MSD at an annual cost of \$1.2 million for 20 years. The MSD/Hamilton County will own this building at the end of the lease.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | | \$6,000,000 |
| Total | | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | | \$6,000,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Diamond, Regency, Windermere 3rd PS Elim

Dept. Priority: 141

Description: This project consists of the installation of approximately 3,750 feet of new 12 inch gravity sewer and appurtenances to enable the elimination of the Diamond Oaks, Windmere 3rd, and Regency Ridge Pump Stations. This project is located in Green Township.

Purpose: This project will eliminate the 35 year old Diamond Oaks Pump Station, which is at the end of its useful life, and the Windmere 3rd and Regency Ridge Pump Stations, which must be eliminated or upgraded to address end-of-life issues at the Diamond Oaks P.S. This project is included in the Wet Weather Improvement Plan as Project ID 10120420.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 1,620,800 | | | | | | \$1,620,800 |
| Total | | 1,620,800 | | | | | | \$1,620,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MillCrkTP Chemically-Enhanced Primary

Dept. Priority: 3

Description: This project will evaluate the use of polymers and/or coagulants to improve the removal efficiencies of contaminants in the primary treatment of the Mill Creek Wastewater Treatment Plant (WWTP). The project has been identified in the global consent decree.

Purpose: The scope of this project will be further evaluated in a study that is underway. The scope may include the rehabilitation of three existing tanks to use for flash mixing of chemicals, the conversion of one primary tank into a coagulation tank, upgrade 12 existing primary sludge pumps, and upgrading the flights system on the remaining 7 primary tanks, if needed. This project will construct a storage and conveyance tunnel to handle the wet weather flow in the Muddy Creek Drainage Basin. This project will eliminate SSOs 692 and 697. This project will store significant volumes of wet weather flow to prevent their overflow into Muddy Creek and associated tributaries. This project is included in the 9Q, WWTP Mill Creek Bundle.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | 2,267,100 | | | | \$2,267,100 |
| Other | | | 1,069,400 | | | | | \$1,069,400 |
| Total | | | 1,069,400 | 2,267,100 | | | | \$3,336,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Dellway Ave Sewer Replacement

Dept. Priority: 14

Description: This project consists of the replacement/rehabilitation of approximately 3,220 feet of combined sewers with varying sizes from 12 inches to 72 inches in diameter. The project begins approximately 170 feet west of the intersection of Van Buren Avenue and Whittier St. and continues to the intersection of Blair Ct. and Beresford Avenue. This project is located in Avondale neighborhood in the City of Cincinnati.

Purpose: The project will replace severely deteriorated sewers that are subject to frequent repairs. Some segments of the sewers are built with segmented blocks and are constructed under two existing buildings, which make the risk of collapse greater.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 3,389,600 | | | | | \$3,389,600 |
| Total | | | 3,389,600 | | | | | \$3,389,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CIP Customer Service 2010

Dept. Priority: 30

Description: This project consists of the assessment and development of CIP Customer Service Plans for various projects throughout the county. These Customer Service Plans provide education to the public about these projects, their impact on neighborhoods, as well as the impact on the existing sewer system.

Purpose: This project will allow for development of the CIP Customer Service Plans to continue to provide positive communications between MSD and the general public about Capital Improvement Projects that will improve the existing sewer system and benefit their neighborhoods.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | 50,000 | | | | | \$50,000 |
| Total | | | 50,000 | | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CIP Project Planning 2010

Dept. Priority: 36

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning Capital Improvement Program (CIP) projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | 300,000 | | | | | \$300,000 |
| Other | | | 1,200,000 | | | | | \$1,200,000 |
| Total | | | 1,500,000 | | | | | \$1,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

BarringtHls/BarringtHls BlkF GVolz/Krk

Dept. Priority: 39

Description: This project is located in and around a stream valley north of Pickway Drive in Green Township. This project will eliminate four existing pump stations and one proposed pump station by installation of 5418 feet of 8", 12", and 15" gravity sewer and installation of one new pump station, complete with a new force main and new access driveway. The new pump station will be located near the existing Kirkridge Acres pump station. This project has changed in scope, being more cost-effective than the version in the 2007 Capital Improvement Program (CIP).

Purpose: The purpose of this project is to eliminate four existing pump stations, two of which are currently under emergency operation, and one proposed pump station, along with associated operation and maintenance costs.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Construction | | | 2,855,000 | | | | | \$2,855,000 |
| Total | | | 2,855,000 | | | | | \$2,855,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Pleasant Run Central Forcemain Sewer

Dept. Priority: 41

Description: This project consists of the installation of approximately 7000 feet of 24 inch forcemain sewer. The new forcemain will be parallel to the existing Pleasant Run Central 24 inch forcemain sewer beginning at 12011 Mill Road and continuing south on Mill Road approximately 7000 feet to the intersection of Waycross Road and Mill Road. This project is located in Forest Park and Springfield Township.

Purpose: This project will install a new parallel forcemain to address the condition of the existing, aging forcemain sewer whose flow would be very difficult to contain if failed. The existing forcemain was installed in 1973.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 3,869,500 | | | | | \$3,869,500 |
| Total | | | 3,869,500 | | | | | \$3,869,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

High Meadows PS Upgrade

Dept. Priority: 42

Description: This project will eliminate an existing pump station in Anderson Township. This elimination sewer consists of the installation of approximately 1500 linear feet of 8 inch sewer.

Purpose: This project will eliminate the High Meadows pump station.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 532,000 | | | | | \$532,000 |
| Total | | | 532,000 | | | | | \$532,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Shotcrete 2010

Dept. Priority: 43

Description: This project consists of rehabilitating large diameter sewers at various locations in Hamilton County.

Purpose: This project will prevent the collapse of certain large-diameter sewers and prevent damage to public and private property.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 500,000 | | | | | \$500,000 |
| Total | | | 500,000 | | | | | \$500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Winton Woods Aerial Sewer Replacement

Dept. Priority: 50

Description: The segments to be replaced consist of two 60" diameter aerial crossings totaling approximately 900 linear feet and one 48" aerial crossing of approximately 300 linear feet. This fact sheet assumes that the existing pier supports are adequate to support the replacement piping, however; this assumption will be verified through a preliminary study/structural analysis of the pier supports. The results of this study may significantly affect the overall project scope if it is determined that the support piers need to be replaced or reinforced. This project is located in Green Hills.

Purpose: This project will replace three aerial segments of deteriorated corrugated steel sewer that cross Winton Woods Lake. Failure of these sewer segments would result in the discharge of large quantities of sewage to Winton Woods Lake.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 1,750,000 | | | | | \$1,750,000 |
| Total | | | 1,750,000 | | | | | \$1,750,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SSO 579 Improvements

Dept. Priority: 52

Description: This project is located on Orchard Lane, Irwin Avenue, Marview Avenue, Silvercrest Avenue, Yakima Drive, and Glenellyn Drive in Deer Park. This project will replace 3550 feet of 8" and 12" sewer with a larger pipe or increased slope in order to increase capacity and improve Sanitary Sewer Overflow (SSO) 579.

Purpose: The purpose of this project is to improve SSO 579. The sewer discharges to the environment in a residential area about seven times per year.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 3,034,600 | | | | | \$3,034,600 |
| Total | | | 3,034,600 | | | | | \$3,034,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Emergency Sewer Repair 2010

Dept. Priority: 53

Description: This project consists of funding emergency sewer contracts to address immediate sewer repairs throughout the Metropolitan Sewer District sewer system.

Purpose: This project will enable MSD to respond to emergency sewer situations that require immediate attention in order to preserve public health and welfare.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 5,000,000 | | | | | \$5,000,000 |
| Total | | | 5,000,000 | | | | | \$5,000,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP-Four Mile PS Improv

Dept. Priority: 54

Description: The current equipment does not provide the level of reliability needed to operate the process efficiently. The influent gates have been flooded a number of times and they leak. Wet well cleaning will recover lost storage capacity as well as remove material that may damage pumps. This project includes: 1) replace two influent gates; 2) replace one discharge header isolation gate; 3) repack 10 pump valves; 4) repack two main header valves; 5) add operators to two main header valves; 6) add and maintain process control signals, as needed; and 7) add process control logic as needed to monitor and operate valves remotely.

Purpose: The wastewater treatment plant must maintain its influent structure in order to treat incoming wastewater. Part of maintaining this asset is to manage flow into the plant. In order to do that, influent gates must operate properly. Failure to maintain our assets may result in Consent Decree stipulated penalties.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 1,574,100 | | | | | \$1,574,100 |
| Total | | | 1,574,100 | | | | | \$1,574,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MCWWTP Anaerobic Digester Convert

Dept. Priority: 58

Description: This project consists of the conversion of the two digesters and cleaning the remaining 10 at the Mill Creek Wastewater Treatment Plant. This project is located in the Lower Price Hill neighborhood of the City of Cincinnati.

Purpose: This project will convert two digesters to a mixing/holding tank for mixing primary and secondary thickened sludge's to provide a uniform blend of solids to the Sludge Dewatering Facility. Mixing/Holding Tanks should have a solid fixed cover with bio-filter provided for odor control. The remaining 10 digesters would be cleaned, the floating covers removed, and the structure demolished down to the concrete shell to ensure no sewage solids or gases can be trapped that would allow a hazardous condition.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 13,813,800 | | | | | \$13,813,800 |
| Total | | | 13,813,800 | | | | | \$13,813,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Linwood Avenue Sewer Replacement

Dept. Priority: 61

Description: This project is located at 3530 through 3552 Linwood Avenue in the Cincinnati neighborhood of Mount Lookout. This project will replace 800 feet of existing deteriorated sewer, partly in the same alignment and partly in a new alignment.

Purpose: The purpose of this project is to replace a deteriorated sewer in order to reduce potential water in basement and reduce maintenance costs.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 661,100 | | | | | \$661,100 |
| Total | | | 661,100 | | | | | \$661,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Fairfax Avenue Sewer Replacement

Dept. Priority: 62

Description: This project is located near the intersection of Fairfax Avenue and Wold Avenue in the Cincinnati neighborhood of Evanston. The scope of this project is to construct about 430 feet of 18" sewer and abandon an existing deteriorated sewer.

Purpose: A segment of 18 inch combined sewer from manhole 37602004 to manhole 37602005 needs to be replaced. The segment has deteriorated to the point of collapse. The segment has been evaluated by the Wastewater Collection lining group and is not a lining candidate.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Construction | | | 272,000 | | | | | \$272,000 |
| Total | | | 272,000 | | | | | \$272,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Ardmore Ave. Sewer Replacement

Dept. Priority: 63

Description: This project will abandon a 24" combined sewer from manhole 36701023 to manhole 36708029 and propose a new 24" conduit from manhole to manhole on Ardmore Avenue to Mitchell Avenue. This project is located in the North Avondale neighborhood of the City of Cincinnati.

Purpose: Existing 24" public sewer is cracked, fractured and partially collapsed. Sewer is currently located underneath several homes and needs to be relocated.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Construction | | | 825,500 | | | | | \$825,500 |
| Total | | | 825,500 | | | | | \$825,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

3934 Winding Way Lateral Realignment

Dept. Priority: 67

Description: This project is located at 3934 Winding Way and nearby areas in the Cincinnati neighborhood of Avondale. This project will relocate one existing tap and abandon 652 feet of deteriorated 18" combined sewer.

Purpose: The purpose of this project is to abandon 652 feet of deteriorated 18" combined sewer. It is more cost effective to relocate the tap of one customer to a different sewer than it is to replace the existing deteriorated sewer.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Construction | | | 126,800 | | | | | \$126,800 |
| Total | | | 126,800 | | | | | \$126,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Harvey Ave-Hickman Ave Sewer Replacement

Dept. Priority: 68

Description: This project is located in Reading Road, Ridgeway Avenue, and Harvey Avenue in the Cincinnati neighborhood of Avondale. This project will construct about 4000 feet of sewer and abandon an existing deteriorated 24" sewer.

Purpose: The purpose of this project is to replace a deteriorated 24" sewer and reduce maintenance costs. This project will also increase capacity and facilitate redevelopment in the area near Jewish Hospital.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 2,146,600 | | | | | \$2,146,600 |
| Total | | | 2,146,600 | | | | | \$2,146,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Indian Creek WWTP Upgrade

Dept. Priority: 71

Description: This project will increase plant capacity to 2.49 mgd to accommodate the additional sanitary flow from new developments. Upgrades will be made to Influent Pump No. 1, Flooded Suction Grit Pump, Combined Screenings, and Grit Area, UV Equipment.

Purpose: In 2006, the Metropolitan Sewer District of Greater Cincinnati (MSDGC) completed Treatment Plant Upgrade Study (CIP 2005-48). The study revealed the need to increase the dry-weather capacity to 2.49 mgd. The Indian Creek Wastewater Treatment Plant (WWTP) is quickly approaching its dry-weather capacity of 1.5 mgd. MSDGC has received numerous proposals from local developers that will generate sanitary flow exceeding the Indian Creek WWTP's current capacity.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 3,623,600 | | | | | \$3,623,600 |
| Total | | | 3,623,600 | | | | | \$3,623,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MCWWTP Additional Primary Sludge Pumping

Dept. Priority: 74

Description: This project will install a new sludge pumping facility to support a new High Rate Clarification (HRC) facility.

Purpose: This project will transfer additional sludge captured by HRC facility to primary thickening process.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | 117,500 | | | | \$117,500 |
| Construction | | | | | 1,245,200 | | | \$1,245,200 |
| Other | | | 55,500 | | | | | \$55,500 |
| Total | | | 55,500 | 117,500 | 1,245,200 | | | \$1,418,200 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MCWWTP Secondary Bypass Weir

Dept. Priority: 79

Description: This project will set secondary bypass weir elevation in order to bypass flows over 240 MGD to Outfall Number 1.

Purpose: This project will enable flows over 240 MGD to bypass secondary treatment during peak flows.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | 12,600 | | | | \$12,600 |
| Construction | | | | | 132,600 | | | \$132,600 |
| Other | | | 5,900 | | | | | \$5,900 |
| Total | | | 5,900 | 12,600 | 132,600 | | | \$151,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MCWWTP Auxiliary Outfall Improvements

Dept. Priority: 80

Description: This project will increase capacity of the auxiliary outfall to handle peak flows of 430 MGD.

Purpose: The purpose of this project is to increase the capacity of the auxiliary outfall, which will allow wet weather flows to be discharged into the Mill Creek during high river levels.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | 1,072,000 | | | | \$1,072,000 |
| Construction | | | | | 11,362,300 | | | \$11,362,300 |
| Other | | | 505,700 | | | | | \$505,700 |
| Total | | | 505,700 | 1,072,000 | 11,362,300 | | | \$12,940,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Indef. Delivery/Indef. Quantity 2010

Dept. Priority: 120

Description: This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

Purpose: After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | 20,000 | | | | | \$20,000 |
| Construction | | | 100,000 | | | | | \$100,000 |
| Total | | | 120,000 | | | | | \$120,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Tower East PS Elimination

Dept. Priority: 10

Description: This project consists of the installation of approx. 1,200 feet of sanitary sewer from the Towers East Pump Station to the Ponderosa Pump Station, upgrading the Ponderosa Pump Station, and replacement of 2700 feet of existing forcemain from the Ponderosa Pump Station to the intersection of Shepherd Road and Colerain Ave. This project will eliminate the Towers East Pump Station. This project is located in Green Township.

Purpose: This project will eliminate the Towers East Pump Station that was installed in 1971. This pump station requires high maintenance that requires the blockage of Shepherd Creek Road. This project is listed in the Wet Weather Improvement Plan Project ID 20460.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | 2,193,700 | | | | \$2,193,700 |
| Total | | | | 2,193,700 | | | | \$2,193,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SSO 700 Storage Facility

Dept. Priority: 12

Description: This project will increase storage at an existing site.

Purpose: This project will help to increase storage.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | 13,267,100 | | | \$13,267,100 |
| Other | | | | 5,639,200 | | | | \$5,639,200 |
| Total | | | | 5,639,200 | 13,267,100 | | | \$18,906,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Recreation Management

Dept. Priority: 25

Description: This project consists of a plan to provide the public with timely information regarding recreation on the Ohio River and on the Mill Creek below Mile 7.9. The key components include: the development and implementation of a monitoring program, the development of a reliable water quality index, the development of reliable tools to assess water quality, and the employment of effective communication. This project is located in Hamilton County.

Purpose: This project will inform the public of the condition of the Ohio River and tributaries in Hamilton County and provide recreation advisories.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | 8,400 | 9,000 | 9,600 | | \$27,000 |
| Other | | | | 56,900 | 60,400 | 64,000 | | \$181,300 |
| Total | | | | 65,300 | 69,400 | 73,600 | | \$208,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CIP Customer Service 2011

Dept. Priority: 31

Description: This project consists of the assessment and development of Capital Improvement Program (CIP) Customer Service Plans for various projects throughout the county. These Customer Service Plans provide education to the public about these projects, their impact on neighborhoods, as well as the impact on the existing sewer system.

Purpose: This project will allow for development of the CIP Customer Service Plans to continue to provide positive communications between MSD and the general public about Capital Improvement Projects that will improve the existing sewer system and benefit their neighborhoods.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | 50,000 | | | | \$50,000 |
| Total | | | | 50,000 | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Shotcrete 2011

Dept. Priority: 35

Description: This project consists of rehabilitating large diameter sewers at various locations in Hamilton County.

Purpose: This project will prevent the collapse of certain large-diameter sewers and prevent damage to public and private property.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | 500,000 | | | | \$500,000 |
| Total | | | | 500,000 | | | | \$500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CIP Project Planning 2011

Dept. Priority: 37

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning Capital Improvement Program (CIP) projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | 300,000 | | | | \$300,000 |
| Other | | | | 1,200,000 | | | | \$1,200,000 |
| Total | | | | 1,500,000 | | | | \$1,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Emergency Sewer Repair 2011

Dept. Priority: 44

Description: This project consists of funding emergency sewer contracts to address immediate sewer repairs throughout the Metropolitan Sewer District sewer system.

Purpose: This project will enable MSD to respond to emergency sewer situations that require immediate attention in order to preserve public health and welfare.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | 5,000,000 | | | | \$5,000,000 |
| Total | | | | 5,000,000 | | | | \$5,000,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Remaining Asset Allowance 2011

Dept. Priority: 45

Description: This is a financial placeholder to supplement 2011 project costs to the total Asset Management Budget for the 2011 calendar year.

Purpose: The costs shown in this project are not associated with any particular project. This is merely to supplement Asset Management project costs as shown in the Capital Improvement Program (CIP) for the 2011 Budget year. The costs of this project and the proposed Asset Management projects equals the total Asset Management budget for this calendar year.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | 44,135,000 | | | | \$44,135,000 |
| Total | | | | 44,135,000 | | | | \$44,135,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Mt Airy Forest Sewer Replacement

Dept. Priority: 59

Description: This project will replace and upsize approximately 10,000 linear feet of existing 12" sewer. Detailed planning and design will consider alternate alignments to minimize impacts to the park, however the Fact Sheet cost estimate has been based on replacement and upsizing in the original alignment. This project is located in the Westwood neighborhood of Cincinnati.

Purpose: This project proposes to replace numerous segments of sanitary interceptor sewer within Mt. Airy Forest Park. These segments are undersized and in need of continued maintenance and are not candidates for lining. Failure to address this failing sewer could result in collapse and sewage discharges to the park.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | 3,527,000 | | | | \$3,527,000 |
| Total | | | | 3,527,000 | | | | \$3,527,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MuCrWWTP Ad New Belt Filter Press

Dept. Priority: 75

Description: This project will add a new belt filter press to increase solid handling capacity.

Purpose: This project will allow firm capacity to be established at the Muddy Creek Wastewater Treatment Plant and increase solids handling for both higher flows and proposed process changes.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | 307,800 | | | \$307,800 |
| Construction | | | | | | 3,262,000 | | \$3,262,000 |
| Other | | | | 145,200 | | | | \$145,200 |
| Total | | | | 145,200 | 307,800 | 3,262,000 | | \$3,715,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

MuCrWWTP Grit Replacement

Dept. Priority: 76

Description: This project will demolish existing grit facility and provide two new vortex grit tanks, building, and associated equipment.

Purpose: Vortex grit tanks will increase grit removal necessary for the anoxic zone when primary settling tanks are converted to phosphorus removal.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | 407,200 | | | \$407,200 |
| Construction | | | | | | 4,315,800 | | \$4,315,800 |
| Other | | | | 192,100 | | | | \$192,100 |
| Total | | | | 192,100 | 407,200 | 4,315,800 | | \$4,915,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SSO 225A and SSO 645 Conveyance Sewer

Dept. Priority: 97

Description: This project will install new parallel sewer to follow original alignment - 1700 feet of 15".

Purpose: The purpose of this project is to eliminate Sanitary Sewer Overflows (SSOs) no. 225A and no. 645.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | | 235,300 | | \$235,300 |
| Other | | | | 58,000 | | | | \$58,000 |
| Total | | | | 58,000 | | 235,300 | | \$293,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Indef. Delivery/Indef. Quantity 2011

Dept. Priority: 121

Description: This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

Purpose: After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | 20,000 | | | | \$20,000 |
| Construction | | | | 100,000 | | | | \$100,000 |
| Total | | | | 120,000 | | | | \$120,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Muddy Crk CSO TP @ Werk and Westbourne

Dept. Priority: 2

Description: This project consists of a high-rate treatment facility to provide storage, settling, and screening for combined sewage at CSO 522 at Werk Road and Westbourne Drive. This project is located in Green Township.

Purpose: This project will remediate a source of frequent health, odor, and esthetic problems in the neighboring area due to combined sewer overflows (CSO) discharges.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | 7,806,200 | | | \$7,806,200 |
| Total | | | | | 7,806,200 | | | \$7,806,200 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Remaining Asset Allowance 2012

Dept. Priority: 16

Description: This is a financial placeholder to supplement 2012 project costs to the total Asset Management Budget for the 2012 calendar year.

Purpose: The costs shown in this project are not associated with any particular project. This is merely to supplement Asset Management project costs as shown in the Capital Improvement Program (CIP) for the 2012 Budget year. The costs of this project and the proposed Asset Management projects equal the total Asset Management budget for this calendar year.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | 55,965,300 | | | \$55,965,300 |
| Total | | | | | 55,965,300 | | | \$55,965,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Wooden Shoe Regulator CSO TP

Dept. Priority: 17

Description: As described in the Wet Weather Improvement Plan, this project proposes the construction of a treatment facility as the least-cost option to treating overflows from Combined Sewer Overflow (CSO) 217A prior to being released into the nearby Kings Run Creek. The project is located in the Winton Hills neighborhood of the City of Cincinnati.

Purpose: This project will address the source of an annual average of 24 overflow events and is a source of odor and esthetic problems due to CSO discharges. This project is required by the Global Consent Decree.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Construction | | | | | 10,260,200 | | | \$10,260,200 |
| Total | | | | | 10,260,200 | | | \$10,260,200 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Shotcrete 2012

Dept. Priority: 28

Description: This project consists of rehabilitating large diameter sewers at various locations in Hamilton County.

Purpose: This project will prevent the collapse of certain large-diameter sewers and prevent damage to public and private properties.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Construction | | | | | 500,000 | | | \$500,000 |
| Total | | | | | 500,000 | | | \$500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CIP Customer Service 2012

Dept. Priority: 32

Description: This project consists of the assessment and development of Capital Improvement Program (CIP) Customer Service Plans for various projects throughout the county. These Customer Service Plans provide education to the public about these projects, their impact on neighborhoods, as well as the impact on the existing sewer system.

Purpose: This project will allow for development of the CIP Customer Service Plans to continue to provide positive communications between MSD and the general public about Capital Improvement Projects that will improve the existing sewer system and benefit their neighborhoods.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | 50,000 | | | \$50,000 |
| Total | | | | | 50,000 | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CIP Project Planning 2012

Dept. Priority: 38

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning Capital Improvement Program (CIP) projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | 300,000 | | | \$300,000 |
| Other | | | | | 1,200,000 | | | \$1,200,000 |
| Total | | | | | 1,500,000 | | | \$1,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Emergency Sewer Repair 2012

Dept. Priority: 46

Description: This project consists of funding emergency sewer contracts to address immediate sewer repairs throughout the Metropolitan Sewer District sewer system.

Purpose: This project will enable MSD to respond to emergency sewer situations that require immediate attention in order to preserve public health and welfare.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | 5,000,000 | | | \$5,000,000 |
| Total | | | | | 5,000,000 | | | \$5,000,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Indef. Delivery/Indef. Quantity 2012

Dept. Priority: 122

Description: This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

Purpose: After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | 20,000 | | | \$20,000 |
| Construction | | | | | 100,000 | | | \$100,000 |
| Total | | | | | 120,000 | | | \$120,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Grit Station Upgrade

Dept. Priority: 5

Description: This project will provide three new vortex grit tanks and associated equipment. It will construct a building to house pumps, cyclones, classifiers, dumpsters, and conveyors for the vortex grit system.

Purpose: This project is needed for downstream solids handling upgrades.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | | | 451,700 | | \$451,700 |
| Total | | | | | | 451,700 | | \$451,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Little Miami Four Mile PS Upgrade

Dept. Priority: 6

Description: This project will replace existing valves, demolish existing coarse screens and install new fine screens. It will upgrade screenings dewatering, conveyance and loading system. It will also increase conveyance capacity of pipes.

Purpose: Modifications are required to increase firm pumping capacity and to optimize influent screening and pumping.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | | | 200,800 | | \$200,800 |
| Total | | | | | | 200,800 | | \$200,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SSO 587 Conveyance Sewer

Dept. Priority: 7

Description: This project will replace collector following original alignment - 4235 feet of 15"-24".

Purpose: This project will eliminate Sanitary Sewer Overflow (SSO) 587.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | | | 128,400 | | \$128,400 |
| Total | | | | | | 128,400 | | \$128,400 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SSO 1048 Conveyance Sewer

Dept. Priority: 8

Description: This project will replace collector following original alignment - 4115 feet of 18"-27"; Tunnel 375 feet of 18"-24".

Purpose: This project will eliminate SSO 1048.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | | | 190,800 | | \$190,800 |
| Total | | | | | | 190,800 | | \$190,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

West Branch Ohio River Interceptor Sewer

Dept. Priority: 11

Description: This project consists of the installation of the West Branch Ohio River Interceptor Sewer to accommodate additional flows due to upstream modifications because of the Global Consent Decree projects and to transport 85% of the wet weather flow from area CSO's located within the Muddy Creek Ohio River sewer shed. This project located in the Saylor Park Neighborhood of the City of Cincinnati.

Purpose: This project will transport sewage from CSO's 403, 404 and 405 to convey 85% of the wet weather flow to the Muddy Creek Wastewater Treatment Plant. The project is projected to include the installation of approximately 4000 feet of 60 inch sewer. This modification is required by Global Consent Decree.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | | 4,186,300 | | \$4,186,300 |
| Total | | | | | | 4,186,300 | | \$4,186,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Lockland Sewer Separation

Dept. Priority: 13

Description: This project will replace collector following original alignment - 7968 feet of 12"-24".

Purpose: This project will reduce stormwater in Sanitary Sewer System.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 256,800 | | \$256,800 |
| Total | | | | | | 256,800 | | \$256,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Pleasant Run Sewer - Kemper to John Gray

Dept. Priority: 15

Description: This project will replace collector following original alignment - 4246 feet of 21"-24".

Purpose: This project will upsize pipe to convey increased upstream flow.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 133,700 | | \$133,700 |
| Total | | | | | | 133,700 | | \$133,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Sewers

PROJECT DETAIL

Remaining Asset Allowance 2013

Dept. Priority: 93

Description: This is a financial placeholder to supplement 2013 project costs to the total Asset Management Budget for the 2013 calendar year.

Purpose: The costs shown in this project are not associated with any particular project. This is merely to supplement Asset Management project costs as shown in the Capital Improvement Program for the 2013 budget year. The costs of this project and the proposed Asset Management projects equal the total Asset Management budget for this calendar year.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | | 59,925,900 | | \$59,925,900 |
| Total | | | | | | 59,925,900 | | \$59,925,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Shotcrete 2013

Dept. Priority: 95

Description: This project consists of rehabilitating large diameter sewers at various locations in Hamilton County.

Purpose: This project will prevent the collapse of certain large-diameter sewers and prevent damage to public and private property.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | | 500,000 | | \$500,000 |
| Total | | | | | | 500,000 | | \$500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SSO 1048 Conveyance Sewer Phase 2

Dept. Priority: 96

Description: This project will replace collector following original alignment - 4256' of 30" to 36".

Purpose: The purpose of this project is to eliminate Sanitary Sewer Overflow (SSO) no.1048.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 251,900 | | \$251,900 |
| Total | | | | | | 251,900 | | \$251,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SSO 700 Influent Trunk Sewer

Dept. Priority: 98

Description: This project will install 24,929 linear feet of 30"-66" sewer and 6250 linear feet of 30"-78" tunnel.

Purpose: The purpose of this project is to convey upstream flow to Sanitary Sewer Overflow (SSO) 700 Treatment Facility.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 3,441,800 | | \$3,441,800 |
| Total | | | | | | 3,441,800 | | \$3,441,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Wet Weather Pump Station

Dept. Priority: 109

Description: This project will upgrade Screening capacity to 150 MGD.

Purpose: This project is required for increasing treatment capacity.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | | | 175,700 | | \$175,700 |
| Total | | | | | | 175,700 | | \$175,700 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Sludge Receiving Fac Improvements

Dept. Priority: 110

Description: This project will modify and upgrade piping and loading area to facilitate receiving and loading of dewatered sludge.

Purpose: This purpose of this project is to facilitate loading of dewatered sludge in the event when the incinerator is temporarily out of service.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | | | 25,100 | | \$25,100 |
| Total | | | | | | 25,100 | | \$25,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Secondary Treatment Modifications

Dept. Priority: 111

Description: This project will provide chemically enhanced treatment to final clarifiers, replace existing gates in secondary clarifier distribution channel, replace existing weirs and provide weir covers, replace chain and sludge collectors, and replace sludge control valves.

Purpose: The purpose of this project is to provide necessary upgrades to optimize secondary treatment.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | | | 511,900 | | \$511,900 |
| Total | | | | | | 511,900 | | \$511,900 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Pump Station Reconfiguration

Dept. Priority: 112

Description: This project will reconfigure a pump station to end its use as a influent pump station and utilize it as a secondary bypass pump station by installing a new pump system with a 45 MGD capacity.

Purpose: The purpose of this project is to reconfigure a pump station.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | | | 25,100 | | \$25,100 |
| Total | | | | | | 25,100 | | \$25,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Prim to Sec Hyd Improvement

Dept. Priority: 114

Description: This project consists of double conveyance capacity of piping, modifying secondary diversion structure, and repiping primary effluent bypass to Little Miami Pump Station.

Purpose: This project provides necessary hydraulic improvements to convey 100 MGD to secondary treatment and enables facility to bypass flows during peak flow events and high river stages.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 75,300 | | \$75,300 |
| Total | | | | | | 75,300 | | \$75,300 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Four Mile P.S. Dry Weather Pumps

Dept. Priority: 115

Description: This project will provide additional dry weather pump and automate inlet gates to wet well.

Purpose: Modifications are required to increase firm pumping capacity from 50 MGD to 100 MGD.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 25,100 | | \$25,100 |
| Total | | | | | | 25,100 | | \$25,100 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Dual Feed/Standby Power

Dept. Priority: 116

Description: This project will provide dual feed power to a Wastewater Treatment Plant, or provide back-up generators.

Purpose: This project is required for firm capacity and to meet 10 State Standards.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 396,500 | | \$396,500 |
| Total | | | | | | 396,500 | | \$396,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Chemically Enhanced Prim Treatmnt

Dept. Priority: 117

Description: This project will increase primary treatment capacity by adding chemical feed systems, inclined plate settlers, and additional effluent bypass to Little Miami Pump Station.

Purpose: The purpose of this project is to Increase the firm capacity of primary treatment from 23 MGD to 55 MGD monthly average and from 45 MGD to 100 MGD peak flow.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 326,200 | | \$326,200 |
| Total | | | | | | 326,200 | | \$326,200 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP Chemical Feed System Upgrades

Dept. Priority: 118

Description: This project will demolish multiple hearth incinerator and expand hypochlorite feed system and storage or provide sodium hypochlorite generation facilities.

Purpose: Project is required to provide sufficient hypochlorite storage and system capacity to meet 10 State Standards and upgrade facilities to meet all applicable building codes.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 200,800 | | \$200,800 |
| Total | | | | | | 200,800 | | \$200,800 |
| Estimated Personnel Cost | | | | | | | | \$0 |

LMWWTP 4 Mile PS Hyd Improvement

Dept. Priority: 119

Description: This project will provide a parshall flume and related channels, including piping from 4 Mile Pump Station to the parshall flume and from the parshall flume screen building.

Purpose: The parshall flume is a hydraulic improvement to the facility for 100 MGD flows and will improve influent flow measurement.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 100,400 | | \$100,400 |
| Total | | | | | | 100,400 | | \$100,400 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Emergency Sewer Repair 2013

Dept. Priority: 128

Description: This project consists of funding emergency sewer contracts to address immediate sewer repairs throughout the Metropolitan Sewer District sewer system.

Purpose: This project will enable MSD to respond to emergency sewer situations that require immediate attention in order to preserve public health and welfare.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | | 5,500,000 | | \$5,500,000 |
| Total | | | | | | 5,500,000 | | \$5,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CIP Project Planning 2013

Dept. Priority: 133

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning Capital Improvement Program projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | | 300,000 | | \$300,000 |
| Other | | | | | | 1,200,000 | | \$1,200,000 |
| Total | | | | | | 1,500,000 | | \$1,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CIP Customer Service 2013

Dept. Priority: 134

Description: This project consists of the assessment and development of Capital Improvement Program (CIP) Customer Service Plans for various projects throughout the County. These Customer Service Plans provide education to the public about these projects, their impact on neighborhoods, as well as the impact on the existing sewer system.

Purpose: This project will allow for the assessment and development of the CIP Customer Service Plans to continue to provide positive communications between MSD and the general public about Capital Improvement Projects that will improve the existing sewer system and benefit their neighborhoods.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | | 50,000 | | \$50,000 |
| Total | | | | | | 50,000 | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Transportation & Eng.

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|-----------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| General Capital Fund | | | | | | | | |
| 1 | Information Systems Acquisition | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| 2 | SCIP Loan Repayment | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | \$1,290,000 |
| 3 | Waldvogel Viaduct Replacement | 1,000,000 | 3,000,000 | | | | | \$4,000,000 |
| 4 | Street Rehabilitation | 11,700,800 | 11,035,700 | 12,803,900 | 14,900,000 | 15,600,000 | 16,000,000 | \$82,040,400 |
| 5 | Street Improvements | 2,150,000 | 800,000 | 1,000,000 | 1,000,000 | 1,100,000 | 1,100,000 | \$7,150,000 |
| 6 | Traffic Signal Installation & Renovation | 830,000 | 830,000 | 1,034,000 | 1,080,000 | 1,080,000 | 1,080,000 | \$5,934,000 |
| 7 | OKI Corridor Studies | 100,000 | 400,000 | 400,000 | 100,000 | 100,000 | 100,000 | \$1,200,000 |
| 8 | Bridge Rehabilitation Program | 1,220,000 | 1,200,000 | 1,300,000 | 1,430,000 | 1,500,000 | 1,500,000 | \$8,150,000 |
| 9 | Computerized Traffic Signal System | 300,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,300,000 |
| 11 | Wall Stab. & Landslide Correction | 725,000 | 725,000 | 800,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$5,250,000 |
| 12 | Neighborhood Transportation Strategies | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$850,000 |
| 13 | LED Traffic and Pedestrian Signals | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | \$2,700,000 |
| 14 | CBD Gateways/Greenways | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| 15 | Sidewalk Repair Program | 550,000 | 525,000 | 625,000 | 675,000 | 750,000 | 750,000 | \$3,875,000 |
| 16 | Curb Ramps - Street Rehab | 448,000 | 425,000 | 492,000 | 571,000 | 597,000 | 612,000 | \$3,145,000 |
| 17 | Safety Improvements | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| 18 | Neighborhood Gateways | 75,000 | 75,000 | 75,000 | 100,000 | 100,000 | 75,000 | \$500,000 |
| 19 | Traffic Signal Controllers & Detectors | 74,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$574,000 |
| 20 | Downtown Public Paver Replacement | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| 21 | I-75/Brent Spence Bridge Studies | 50,000 | 50,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$900,000 |
| 22 | Bicycle Transportation Program | 120,000 | 110,000 | 130,000 | 150,000 | 150,000 | 150,000 | \$810,000 |
| 23 | Hillside Stairway Rehabilitation Program | 225,000 | 225,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$1,450,000 |
| 24 | CBD Pedestrian & Parking Lot Signage | 250,000 | 27,300 | 25,000 | 50,000 | 25,000 | 50,000 | \$427,300 |
| 25 | Skywalk Improvements | 250,000 | 200,000 | 150,000 | 150,000 | 100,000 | 100,000 | \$950,000 |
| 26 | Spot Infrastructure Replacement | 600,000 | 550,000 | 725,000 | 740,000 | 761,900 | 763,000 | \$4,139,900 |
| 27 | Street Light Replacement Project | 280,000 | 300,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$980,000 |
| 28 | Innovative Transportation Strategies | 150,000 | 200,000 | 200,000 | 200,000 | 150,000 | 200,000 | \$1,100,000 |
| 29 | Street Calming Program | 100,000 | 400,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$1,500,000 |
| 30 | Riverfront Transit Center- Waterproofing | 1,000,000 | | | | | | \$1,000,000 |
| 31 | Second and Third Street Improvements | 200,000 | 440,000 | 460,000 | | | | \$1,100,000 |
| 32 | Uptown Wayfinding System | 200,000 | | | | | | \$200,000 |
| 33 | Citywide Bicycle Plan Update | 300,000 | 50,000 | | | | | \$350,000 |
| 34 | Pavement Management | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| 35 | Ohio River Trail - Downtown to Salem | 200,000 | 100,000 | 500,000 | 500,000 | 500,000 | 500,000 | \$2,300,000 |
| 36 | Central Riverfront Street Grid | 560,000 | 250,000 | 100,000 | | | | \$910,000 |
| 37 | Colerain Ave West Fork/Virginia Impr. | 50,000 | 50,000 | | | | | \$100,000 |
| 38 | Hamilton Avenue Improvements Phase 2 | 100,000 | | | | | | \$100,000 |
| 39 | Citywide Develop.Trans Enhancements | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| 40 | Riverfront Master Plan Coordination | 50,000 | 50,000 | 50,000 | 50,000 | 25,000 | 25,000 | \$250,000 |
| 41 | Colerain Avenue Virginia to Leeper Impr. | 250,000 | 500,000 | 100,000 | 100,000 | | | \$950,000 |
| 43 | Over-the-Rhine Streetscape Improvements | 203,100 | 150,000 | 364,100 | 200,000 | 400,000 | 250,000 | \$1,567,200 |
| 44 | Columbia Parkway Enhancements | 250,000 | 185,000 | 200,000 | 400,000 | 400,000 | 200,000 | \$1,635,000 |
| 45 | Downtown Infrastructure Coordination | 75,000 | 270,000 | 100,000 | 250,000 | 150,300 | 340,000 | \$1,185,300 |
| 46 | Uptown Access Improvements West MLK Dr. | 100,000 | 200,000 | 500,000 | 500,000 | 100,000 | 100,000 | \$1,500,000 |
| 47 | Harrison Avenue Improvements | 340,000 | 200,000 | 500,000 | | | | \$1,040,000 |
| 48 | Colerain Corr. Imp. I-74 to Spring Grove | 150,000 | 150,000 | 100,000 | 100,000 | 100,000 | | \$600,000 |
| 50 | Montana Ave. Impr. - Boudinot to Farrell | 500,000 | | | | | | \$500,000 |
| 55 | Convention Center Expansion | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$6,000,000 |
| 49 | Raised Pavement Markers | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$250,000 |

Capital Improvement Plan - Transportation & Eng.

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|---------------------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| <u>General Capital Fund</u> | | | | | | | | |
| 52 | Gilbert Avenue Greenway | | | 100,000 | 333,900 | 100,000 | 308,700 | \$842,600 |
| 54 | Clifton Avenue Islands | | | 100,000 | 250,000 | 100,000 | 50,000 | \$500,000 |
| 51 | Duke Street Light Replacement Project | | | | 105,000 | 150,000 | 180,000 | \$435,000 |
| 53 | ML King/I-71 Interchange | | | | | 500,000 | 500,000 | \$1,000,000 |
| | General Capital Total: | 28,190,900 | 26,538,000 | 26,599,000 | 28,599,900 | 29,204,200 | 29,598,700 | \$168,730,700 |
| <u>General Aviation Fund</u> | | | | | | | | |
| 61 | Airport Infrastructure Improvements | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | \$840,000 |
| 62 | FAA/ODOT Local Match | 190,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,190,000 |
| 63 | Facility Improvements | 165,000 | 170,000 | 189,800 | 210,400 | 236,900 | 263,400 | \$1,235,500 |
| 64 | Noise Monitoring and Abatement | 25,100 | 25,700 | 25,700 | 25,700 | 25,700 | 25,700 | \$153,600 |
| | General Aviation Total: | 520,100 | 535,700 | 555,500 | 576,100 | 602,600 | 629,100 | \$3,419,100 |
| <u>Income Tax Transit Fund</u> | | | | | | | | |
| 71 | Transit/Rail Corridor Preservation Acq. | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| | Income Tax Transit Total: | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| | Department of Transportation & Eng. Total: | 28,811,000 | 27,173,700 | 27,254,500 | 29,276,000 | 29,906,800 | 30,327,800 | \$172,749,800 |

General Capital Fund

Information Systems Acquisition

Dept. Priority: 1

Description: This project funds design and acquisition of hardware and software needed to capture, store, integrate, analyze, manage, and report information needed for project management in the Department of Transportation and Engineering. This includes, but is not limited to, construction management, design, permitting, mapping, project management, transportation planning, airport management, traffic control and regulation, and asset management.

Purpose: The purpose of this project is to improve both intra- and inter-departmental communications, to provide valuable and timely information needed to effectively operate the department, and to manage transportation assets valued in excess of \$3 billion. These systems complement and extend the capabilities of enterprise systems to serve the specific needs of this department.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| Total | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SCIP Loan Repayment

Dept. Priority: 2

Description: This project funds repayment of zero-interest loans from the Ohio Public Works Commission used to rehabilitate streets in various City neighborhoods.

Purpose: The purpose of this project is to improve quality of life and reduce street pavement repair costs by:
 1. Repairing additional streets than capital funding allows;
 2. Repairing these streets sooner, before repairs become more extensive and costly;
 3. Advancing these repairs so they are performed at lower construction prices; and
 4. Taking advantage of the time value of money using zero interest loans.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | \$1,290,000 |
| Total | 96,200 | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 | \$1,290,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Waldvogel Viaduct Replacement

Dept. Priority: 3

Description: This project funds project development work, the 20% local match for acquiring right-of-way, and helps fund the 20% local match for construction and construction inspection for the replacement of the Waldvogel Memorial Viaduct, which connects the Sixth Street Expressway to River Road and Elberon and Warsaw Avenues in Lower Price Hill. The 20% local match is the minimum necessary to secure the \$49 million in non-local funds from the Ohio Department of Transportation, the Ohio-Kentucky-Indiana Regional Council of Governments, and from congressional earmarks programmed for the improvement project. The proposed improvement project completely replaces the existing viaduct with a wider, improved River Road at the east end and new, improved connecting ramps to Warsaw and Elberon Avenues at the west end. This project funds labor, materials, and technologies needed to plan, design, acquire real estate, construct, and inspect this improvement. The total cost of this project is estimated to be \$62 million.

Purpose: The purpose of this project is to improve safety for the 50,000 motorists that travel this corridor daily by replacing the existing viaduct with a modern roadway and bridge designed to current standards. The current viaduct can only support 40% of legal loads and has narrow lanes and sharp curves that do not meet today's standards. The Waldvogel Viaduct has the lowest sufficiency rating of any bridge in Hamilton County, according to Federal standards.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 1,000,000 | 3,000,000 | | | | | \$4,000,000 |
| Total | 3,000,000 | 1,000,000 | 3,000,000 | | | | | \$4,000,000 |
| Estimated Personnel Cost | | 200,000 | 200,000 | | | | | \$400,000 |

Street Rehabilitation

Dept. Priority: 4

Description: This project funds systematic repair and resurfacing of streets throughout the City under the Street Rehabilitation Program. This project funds repairs to curbs, pavements, and resurfacing the roadway. Project funds are also used to match funding from other sources including the Ohio Public Woks Commission and the Ohio Department of Transportation. These leveraged funds are used to rehabilitate additional streets. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

Purpose: The purpose of this project is to improve safety for motorists and quality of life in neighborhoods by preserving and upgrading street pavement and curbs on over 940 miles of streets. These streets have an area of approximately 2,840 lane-miles (a lane mile is an area equivalent to a one-mile long by ten-foot wide lane) with a replacement value of \$2.6 billion. The funding level is based on rehabilitating an average of 100 lane-miles each year. Additional outside funding is sought to help meet and exceed this standard.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------------|
| Engineering | | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | \$1,800,000 |
| Land | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| Construction | | 11,350,800 | 10,685,700 | 12,453,900 | 14,550,000 | 15,250,000 | 15,650,000 | \$79,940,400 |
| Total | 13,340,600 | 11,700,800 | 11,035,700 | 12,803,900 | 14,900,000 | 15,600,000 | 16,000,000 | \$82,040,400 |
| Estimated Personnel Cost | | 1,170,000 | 1,100,000 | 1,300,000 | 1,500,000 | 1,500,000 | 1,600,000 | \$8,170,000 |

Street Improvements

Dept. Priority: 5

Description: This project helps fund improvements to the through street system to improve safety and/or capacity and to support new housing and/or economic development. Program funds help leverage outside funding for specific projects from sources such as the Ohio Public Works Commission's State Capital Improvement Program (SCIP)/Local Transportation Improvement Program (LTIP), as well as Ohio Department of Transportation (ODOT) and Federal Highway Administration (FHWA) funds. Program funds support labor, materials, tools, and technologies needed to plan, design, build, and inspect these improvements. In the 2009/2010 biennium, street improvements will include, but are not limited to, Ibsen Avenue, Madison Road, Martin Luther King Drive, and Dana Avenue.

Purpose: The purpose of this project is to improve safety and capacity on roadways with documented safety or congestion on existing through streets. Upgrades or improvements are also performed in conjunction with new housing and economic development. These funds are successfully used to advance design as needed to leverage outside funds.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|------------------|----------------|------------------|------------------|------------------|------------------|----------------------------|
| Engineering | | 230,000 | 100,000 | 150,000 | 100,000 | 100,000 | 100,000 | \$780,000 |
| Land | | 195,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | \$570,000 |
| Construction | | 1,725,000 | 625,000 | 775,000 | 825,000 | 925,000 | 925,000 | \$5,800,000 |
| Total | 1,000,000 | 2,150,000 | 800,000 | 1,000,000 | 1,000,000 | 1,100,000 | 1,100,000 | \$7,150,000 |
| Estimated Personnel Cost | | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | \$2,100,000 |

Traffic Signal Installation & Renovation

Dept. Priority: 6

Description: This project will provide resources to install traffic signals, audible pedestrian signals, crosswalk signs, and other traffic control devices and remove equipment no longer needed. The project will carry out needed rehabilitation of existing traffic signals, illuminated signs, school flashers, audible pedestrian signals, and other electric and/or electronic traffic controls including roadway lighting and incidental curb or island modifications. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

Purpose: This project would enable the City to replace obsolete or worn out traffic signal and/or roadway lighting equipment before it deteriorates to the point that it can no longer be maintained. The average traffic signal has a life of 25 years, and the City currently has 745 traffic signals valued at \$45 million. It is therefore necessary to reconstruct about 30 traffic signals each year to keep them replaced within their useful life cycle.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 200,000 | 200,000 | 234,000 | 280,000 | 200,000 | 200,000 | \$1,314,000 |
| Construction | | 630,000 | 630,000 | 800,000 | 800,000 | 880,000 | 880,000 | \$4,620,000 |
| Total | 1,000,000 | 830,000 | 830,000 | 1,034,000 | 1,080,000 | 1,080,000 | 1,080,000 | \$5,934,000 |
| Estimated Personnel Cost | | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,200,000 |

OKI Corridor Studies

Dept. Priority: 7

Description: This project would provide the City's portion of local matching funds to the Ohio-Kentucky-Indiana Regional Council of Governments (OKI), Transportation Improvement District (TID) or the Ohio Department of Transportation (ODOT). It will also provide City staff support or construction activities for a variety of Corridor studies underway or planned in the region. This includes the Preliminary Engineering/Environmental Impact Statement (PE/DEIS) for the Eastern Corridor project, any proposed study or design as a follow-up to the Central Area Loop Study (connecting the downtowns of Cincinnati, Covington and Newport), and the Uptown Transportation Study. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: This project provides matching funds to support various transportation studies and construction projects designed to improve transportation in the City and the region, typically as part of ongoing OKI type corridor studies.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 100,000 | 400,000 | 400,000 | 100,000 | 100,000 | 100,000 | \$1,200,000 |
| Total | 100,000 | 100,000 | 400,000 | 400,000 | 100,000 | 100,000 | 100,000 | \$1,200,000 |
| Estimated Personnel Cost | | 80,000 | 100,000 | 100,000 | 80,000 | 80,000 | 80,000 | \$520,000 |

Bridge Rehabilitation Program

Dept. Priority: 8

Description: This project provides resources for labor, materials, tools, technologies, and training needed to inspect, prioritize, plan, design, repair, rehabilitate, acquire right of way, remove and/or replace 63 City-maintained bridges. This project also funds the inspection of 228 bridges citywide that the City is legally required to inspect.

Purpose: The purpose of this project is to meet federal and state laws and to keep bridges safe for and open to vehicular, pedestrian, and bicycle traffic, allowing safe passage across rivers, creeks, railroads, busy arterials, and other barriers. These 63 bridges have a combined deck area of over 1.3 million square feet and replacement value estimated at \$300 million.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 175,000 | 150,000 | 75,000 | 150,000 | 250,000 | 250,000 | \$1,050,000 |
| Land | | 45,000 | 50,000 | 25,000 | 25,000 | 50,000 | 50,000 | \$245,000 |
| Construction | | 1,000,000 | 1,000,000 | 1,200,000 | 1,230,000 | 1,200,000 | 1,200,000 | \$6,830,000 |
| Equipment | | | | | 25,000 | | | \$25,000 |
| Total | 1,100,000 | 1,220,000 | 1,200,000 | 1,300,000 | 1,430,000 | 1,500,000 | 1,500,000 | \$8,150,000 |
| Estimated Personnel Cost | | 400,000 | 400,000 | 425,000 | 425,000 | 450,000 | 450,000 | \$2,550,000 |

Computerized Traffic Signal System

Dept. Priority: 9

Description: This project would provide funding to complete the remaining portions and upgrade existing portions of the computerized traffic signal system as recommended by the Infrastructure Commission. The project would provide responsive control of traffic signals throughout the City. This project would also provide and upgrade computer equipment and software for those tasks directly related to the project including the replacement of the system specific hardware and software.

Purpose: This project would enable the City's traffic signal system to be more functionally responsive to changeable traffic demands by funding the purchase of electronic solid state equipment. This project would also fund the purchase of traffic signal pre-emption equipment for controllers and fire vehicles. Approximately 50 controllers would be placed in service each year.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 300,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,300,000 |
| Total | 500,000 | 300,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Wall Stab. & Landslide Correction

Dept. Priority: 11

Description: This project funds inspection, repair, rehabilitation, and replacement of retaining walls and provides funding to stabilize landslides affecting the right-of-way at various citywide locations. This project funds labor, materials, tools, technology, and training needed to plan, design, acquire right-of-way, build, and inspect retaining walls and other hillside stabilization systems. The installation of various monitoring devices installed on marginally stable slopes throughout the City is also included.

Purpose: The purpose of this project is to preserve and improve the safety and stability of the City's public street system. Landslides and retaining walls are commonplace in the City of Cincinnati because of geology, topography, and former development practices. Timely replacement of deteriorated retaining walls and stabilization of landslides are essential to protect the transportation and utility infrastructure and prevent hazardous conditions within the right-of-way. The City maintains 50.6 miles of retaining walls having an estimated replacement value of \$140 million.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 100,000 | 100,000 | 120,000 | 180,000 | 180,000 | 180,000 | \$860,000 |
| Land | | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | \$120,000 |
| Construction | | 605,000 | 605,000 | 660,000 | 800,000 | 800,000 | 800,000 | \$4,270,000 |
| Total | 900,000 | 725,000 | 725,000 | 800,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$5,250,000 |
| Estimated Personnel Cost | | 200,000 | 200,000 | 200,000 | 250,000 | 250,000 | 250,000 | \$1,350,000 |

Neighborhood Transportation Strategies

Dept. Priority: 12

Description: This project provides funding for consultants and City staff support to review development plans and recommend neighborhood and Central Business District (CBD) transportation system improvements, in conjunction with land development opportunities and complete street development. This project also supports the City staff participation in a variety of projects, committees, and studies that affect the City's and region's transportation network including the Ohio-Kentucky-Indiana Regional Council of Governments (OKI), the Ohio Department of Transportation (ODOT), and Federal funding strategies for infrastructure improvements. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: This project supports the Department of Transportation and Engineering's responsibility for planning and management of the City's multi-modal transportation system, integrating highway, rail, air, transit, water, bicycle, pedestrian and utility networks to facilitate complete streets. This project coordinates transportation planning with land use planning, regional transportation issues and assists with the formulation of a transportation capital improvement program.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$850,000 |
| Total | 150,000 | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$850,000 |
| Estimated Personnel Cost | | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$850,000 |

LED Traffic and Pedestrian Signals

Dept. Priority: 13

Description: This project provides resources to replace incandescent type traffic signals and pedestrian signals with energy efficient and longer life Light-Emitting Diode (LED) types. The project includes replacing entire pedestrian and traffic signal heads where older units exist and retrofitting the optical unit only in newer units.

Purpose: The purpose of the project is to generate operating fund savings through decreased energy costs, wash/relamp costs, and should also result in a reduction in traffic signal outages. Typical incandescent lamps must be replaced once each year. LED's have a useful life of seven to 10 years depending on the type and also use 80% to 90% less energy than incandescent lamps. The price of the LED units has decreased significantly over the last three or four years and is now comparable to the price of regular traffic and pedestrian signal heads. This project would also accelerate the replacement of the word messages in pedestrian signals with the "Hand and Man" symbols that are now required.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------------------------|
| Engineering | | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | \$120,000 |
| Construction | | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,200,000 |
| Equipment | | 230,000 | 230,000 | 230,000 | 230,000 | 230,000 | 230,000 | \$1,380,000 |
| Total | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | \$2,700,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CBD Gateways/Greenways

Dept. Priority: 14

Description: The project provides funding for new Central Business District (CBD) Gateways. These projects would include safety improvements and landscaping at the Liberty/Liberty Hill intersection and at Liberty and Central Parkway in accordance with the Over the Rhine Comprehensive Plan, signage upgrades at Seventh and Central, reconstruction of the Good Friday Arch, and improvements at other strategic locations. Projects in subsequent years will include gateway treatments along Central Avenue to complement the Convention Center expansion, additional greenway islands within Liberty, and improvements at Sixth & Broadway and Fourth & Broadway.

Purpose: The purpose of this project is to design and construct Central Business District (CBD) gateway and greenway improvements to enhance the entry points and overall image of the CBD. The project contributes to the positive image of downtown and its adjacent areas, and provides valuable greenspace improvements along pedestrian, bicycle and vehicular entry points. Project funding leverages outside grant funding through provision of local match funds and leverages private participation in the project through maintenance and operation agreements with community organizations and adjacent businesses and property owners.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------------------------|
| Construction | | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| Total | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| Estimated Personnel Cost | | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | \$180,000 |

Sidewalk Repair Program

Dept. Priority: 15

Description: This project funds repair, reconstruction, construction, and removal of walks, driveways, curb ramps, bus service walks, street and sidewalk pavers, structural slabs, and curbs that are the responsibility of the City of Cincinnati. This project funds labor, materials, and technologies needed to plan, design, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve the quality of pedestrian and vehicular access within the City of Cincinnati. It improves Americans with Disabilities Act (ADA) access through construction of curb ramps and reconstructs defective sidewalks that are the City's responsibility.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------------------------|
| Engineering | | 140,000 | 125,000 | 150,000 | 175,000 | 175,000 | 175,000 | \$940,000 |
| Construction | | 410,000 | 400,000 | 475,000 | 500,000 | 575,000 | 575,000 | \$2,935,000 |
| Total | 500,000 | 550,000 | 525,000 | 625,000 | 675,000 | 750,000 | 750,000 | \$3,875,000 |
| Estimated Personnel Cost | | 55,000 | 52,500 | 62,500 | 67,500 | 75,000 | 75,000 | \$387,500 |

Curb Ramps - Street Rehab

Dept. Priority: 16

Description: This project funds construction, repair, and replacement of curb ramps throughout the City in concert with streets that are being repaired under the Street Rehabilitation Program. These curb ramps, constructed at intersections, improve pedestrian access along City streets for citizens with disabilities. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

Purpose: The purpose of this project is to meet federal and state laws by improving accessibility for people with disabilities. The Americans with Disabilities Act requires the City to upgrade existing ramps and to install ramps at additional locations. This project allows the City to comply with the requirements of Section 4.29 of 28 Code of Federal Regulations Part 36A- Americans with Disabilities Act Accessibility Guidelines (ADAAG), which became effective July 26, 2001.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 50,000 | 50,000 | 60,000 | 60,000 | 60,000 | 612,000 | \$892,000 |
| Construction | | 398,000 | 375,000 | 432,000 | 511,000 | 537,000 | | \$2,253,000 |
| Total | 514,400 | 448,000 | 425,000 | 492,000 | 571,000 | 597,000 | 612,000 | \$3,145,000 |
| Estimated Personnel Cost | | 45,000 | 43,000 | 50,000 | 57,000 | 60,000 | 61,000 | \$316,000 |

Safety Improvements

Dept. Priority: 17

Description: This project will upgrade existing streets that require minor improvements based upon safety and operational recommendations. Included in this project is all work necessary to plan, design, construct, and inspect the proposed improvements, such as islands, bump outs, and other channelization methods. This project also includes aesthetic and other required elements to improve the neighborhood transportation network. Funds may also be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: The purpose of this project is to make minor safety improvements to streets that do not generally qualify for outside funding. This project coordinates efforts with other projects (like the Street Rehabilitation Program) or stands alone to construct safety improvements to maximize funding allocations.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Total | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Estimated Personnel Cost | | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | \$240,000 |

Neighborhood Gateways

Dept. Priority: 18

Description: This project provides funding for the technology, design, engineering, construction, and inspection of neighborhood gateways, landscaped traffic islands, and similar community improvements. The project will implement Community Priority Requests received in 2008. Maintenance commitments for the improvements must be secured from community and business groups.

Purpose: This project supports existing infrastructure programs by constructing enhancements and improvements in neighborhoods and for situations where other funding options are not available. The project contributes to the positive image of the City's neighborhoods and promotes community pride and engagement. This project leverages community participation through commitment of community groups, businesses, and/or property owners to maintain the improvements. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 75,000 | 75,000 | 75,000 | 100,000 | 100,000 | 75,000 | \$500,000 |
| Total | 50,000 | 75,000 | 75,000 | 75,000 | 100,000 | 100,000 | 75,000 | \$500,000 |
| Estimated Personnel Cost | | 20,000 | 20,000 | 20,000 | 25,000 | 25,000 | 20,000 | \$130,000 |

Traffic Signal Controllers & Detectors

Dept. Priority: 19

Description: This project provides resources to replace obsolete and outdated traffic signal controllers and detectors that have exceeded their physical and technological lives. Most traffic signal controllers become technologically obsolete within ten years, and conditionally obsolete within 15 years. Replacing the signal controllers and detectors would reduce maintenance costs and improve reliability. The traffic signal controller is the primary element of a traffic signal, and modern technology has brought about massive improvements in controller flexibility. The traffic signal controllers are replaced on a City-wide basis, and the current controller modules in use are compatible with the Computerized Traffic Signal System. This project funds labor, materials, and technologies needed to plan, design, build, and inspect these replacements.

Purpose: The purpose of this project is to provide for the timely replacement and installation of traffic controllers and vehicle detectors that would allow for the proper and optimum operation of traffic control devices.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | 20,000 | 20,000 | 20,000 | \$60,000 |
| Construction | | 34,000 | 20,000 | 20,000 | | | 80,000 | \$154,000 |
| Equipment | | 40,000 | 80,000 | 80,000 | 80,000 | 80,000 | | \$360,000 |
| Total | 125,000 | 74,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$574,000 |
| Estimated Personnel Cost | | | | | 20,000 | 20,000 | 20,000 | \$60,000 |

Downtown Public Paver Replacement

Dept. Priority: 20

Description: This project funds repair, reconstruction, construction, and removal of paver walks, driveways, and curb ramps in the downtown area that are the responsibility of the City of Cincinnati. This project funds labor, materials, expert services, and technologies needed to plan, design, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to preserve and improve the quality of pedestrian access within the City of Cincinnati. It improves Americans with Disabilities Act (ADA) access through reconstruction of paver curb ramps and defective paver sidewalks that are the City's responsibility.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| Total | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| Estimated Personnel Cost | | 5,000 | 5,000 | | | | | \$10,000 |

I-75/Brent Spence Bridge Studies

Dept. Priority: 21

Description: This project would provide the City's matching funds to support the Ohio Department of Transportation (ODOT) design, environmental studies, and construction of I-75 interchanges within the City of Cincinnati. It would also be used to provide City matching funds for the Brent Spence Bridge Replacement Project. The project also provides for City staff support on these major transportation improvements.

Purpose: This project provides matching funds and City staff time to support transportation studies, design, and construction on I-75 at various interchanges and at the Brent Spence Bridge, in coordination with the Ohio Department of Transportation.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 50,000 | 50,000 | 200,000 | | | | \$300,000 |
| Construction | | | | | 200,000 | 200,000 | 200,000 | \$600,000 |
| Total | 50,000 | 50,000 | 50,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$900,000 |
| Estimated Personnel Cost | | 50,000 | 50,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$500,000 |

Bicycle Transportation Program

Dept. Priority: 22

Description: This program funds activities that enhance and improve bicycle/pedestrian transportation, safety, and access citywide as part of the larger regional effort. Specific improvement projects may include bicycle safe inlets, bicycle lanes, parking, signing, railroad crossings, traffic improvements, safety projects and multi-use trails. This project helps fund labor, materials, and technologies needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to develop and advance bicycle/pedestrian projects, from small projects in response to community requests, to large trail projects, and other projects which improve bicycle safety or advocate increased bike/pedestrian usage; and to allow coordination with surrounding political jurisdictions to enhance bicycle/pedestrian usage in the region. Program funds may also be used to leverage outside funding from state, federal, and other sources.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 15,000 | 55,000 | 50,000 | 50,000 | 50,000 | | \$220,000 |
| Land | | 20,000 | 20,000 | | | | | \$40,000 |
| Construction | | 85,000 | 35,000 | 80,000 | 100,000 | 100,000 | 150,000 | \$550,000 |
| Total | 100,000 | 120,000 | 110,000 | 130,000 | 150,000 | 150,000 | 150,000 | \$810,000 |
| Estimated Personnel Cost | | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | \$450,000 |

Hillside Stairway Rehabilitation Program

Dept. Priority: 23

Description: This project funds inspection, repair, rehabilitation, replacement, and removal of the City's hillside stairways. This project funds labor, materials, and technology and training needed to plan, design, acquire right-of-way, build, and inspect these assets.

Purpose: The purpose of this project is to preserve and enhance pedestrian access to homes, businesses, churches, schools, playgrounds, bus stops, and other facilities. The City maintains 398 sets of hillside stairways having an estimated replacement value of \$12 million.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 45,000 | 45,000 | 66,000 | 66,000 | 66,000 | 66,000 | \$354,000 |
| Land | | 5,000 | 5,000 | 3,000 | 3,000 | 3,000 | 3,000 | \$22,000 |
| Construction | | 175,000 | 175,000 | 181,000 | 181,000 | 181,000 | 181,000 | \$1,074,000 |
| Total | 250,000 | 225,000 | 225,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$1,450,000 |
| Estimated Personnel Cost | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |

CBD Pedestrian & Parking Lot Signage

Dept. Priority: 24

Description: The project provides funding for the design, fabrication, and installation of a system of way-finding graphics for downtown. The project consists of pedestrian oriented maps, district identities, and directional signage for Central Business District (CBD) and Over-the-Rhine destinations. The project also includes future expansion of the system to include public parking lots and garages. Future funding would be needed to provide updates to the system to include new major destinations.

Purpose: This project provides a comprehensive graphic system that communicates information to citizens and visitors to facilitate their visit to various CBD and Over-the-Rhine destinations and promotes the accessibility of downtown. The project expands the earlier phases of the CBD and Fort Washington Way way-finding system to include way-finding from the Central Business District perimeter to districts and major destinations (e.g. Great American Ball Park, Paul Brown Stadium, etc.). Additional pedestrian map panels within the CBD core are also included. The system directs and informs visitors about various downtown districts and provides parking and way-finding information. Funds may also be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 250,000 | 27,300 | 25,000 | 50,000 | | | \$352,300 |
| Construction | | | | | | 25,000 | 50,000 | \$75,000 |
| Total | 25,000 | 250,000 | 27,300 | 25,000 | 50,000 | 25,000 | 50,000 | \$427,300 |
| Estimated Personnel Cost | | 22,500 | 7,000 | 5,000 | 10,000 | 5,000 | 10,000 | \$59,500 |

Skywalk Improvements

Dept. Priority: 25

Description: The project provides funding for the upgrade and improvement of the Central Business District (CBD) Skywalk system, including roof replacements, canopy replacement, curtain wall repairs, installing new windows to improve visibility into the skywalk, and safety, security, and lighting upgrades. Updates to the skywalk marker system are also included. Funding will also be utilized for removal of obsolete segments of the system as necessary to mitigate ongoing maintenance liabilities for the City and abutting property owners.

Purpose: The purpose of this project is to make the existing system of downtown Skywalk bridges part of a vibrant CBD pedestrian network that improves the mobility, safety, and convenience of downtown workers, visitors, and residents. The project also funds activities to mitigate long term maintenance liabilities, including demolitions when a skywalk segment does not contribute in a positive way to the CBD pedestrian network. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 250,000 | 200,000 | 150,000 | 150,000 | 100,000 | 100,000 | \$950,000 |
| Total | | 250,000 | 200,000 | 150,000 | 150,000 | 100,000 | 100,000 | \$950,000 |
| Estimated Personnel Cost | | 50,000 | 40,000 | 37,500 | 37,500 | 25,000 | 25,000 | \$215,000 |

Spot Infrastructure Replacement

Dept. Priority: 26

Description: This project funds the replacement of deteriorated infrastructure not covered under other capital projects, including curb replacements and major pavement repairs on streets not requiring rehabilitation, and median reconstruction. This project also funds pavement treatments, including pavement rejuvenation, crack sealing, and microsurfacing, needed to supplement and extend the Street Rehabilitation Program. This project funds labor, materials, and technologies needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to address citizen concerns about isolated infrastructure deficiencies (namely curb, median, and pavement) that do not fit into other capital programs and to extend the useful life of pavements through use of rejuvenators, slurry seals, and other pavement treatments. This project improves responsiveness to citizen requests for repair and preserves pavement assets.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | \$60,000 |
| Construction | | 590,000 | 540,000 | 715,000 | 730,000 | 751,900 | 753,000 | \$4,079,900 |
| Total | 500,000 | 600,000 | 550,000 | 725,000 | 740,000 | 761,900 | 763,000 | \$4,139,900 |
| Estimated Personnel Cost | | 10,000 | 10,000 | 15,000 | 15,000 | 15,000 | 15,000 | \$80,000 |

Street Light Replacement Project

Dept. Priority: 27

Description: This project would provide resources for a four-year phased replacement of Central Parkway street lighting between Liberty Street and Ludlow Avenue. The project would result in the complete replacement of all lights, conduit, and pullboxes. Three phases have already been funded, and this project is for the fourth and final phase that is located on Central Parkway between Hopple Street and Ludlow Avenue.

Purpose: This project is necessary as the old cable is rotting and the lead shield that is currently being used as a ground is easily broken. Additionally, many of the pole bases are rusted and in need of replacement. This project would include all work, equipment, and information technology items necessary to plan, design, construct and, inspect the proposed improvement.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 280,000 | 300,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$980,000 |
| Total | | 280,000 | 300,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$980,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Innovative Transportation Strategies

Dept. Priority: 28

Description: The project will fund design, planning, engineering, construction, inspection, and monitoring of new and innovative projects, or project components, to implement and evaluate solutions related to "green streets," "great streets/complete streets," and contextually sensitive design solutions. Project funding will support pilot projects established to evaluate the effectiveness and applicability of non-traditional design solutions for contemporary transportation and infrastructure issues.

Purpose: The project will support the investigation, development, implementation, and evaluation of innovative transportation and infrastructure improvements, including "green streets," "great streets/complete streets," and contextually sensitive design solutions. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 150,000 | 200,000 | 200,000 | 200,000 | 150,000 | 200,000 | \$1,100,000 |
| Total | | 150,000 | 200,000 | 200,000 | 200,000 | 150,000 | 200,000 | \$1,100,000 |
| Estimated Personnel Cost | | 50,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | \$375,000 |

Street Calming Program

Dept. Priority: 29

Description: This project would provide funding for upgrades to existing streets to reduce vehicular speed and can include minor improvements based upon safety and operational recommendations. Included is all work necessary to plan, design, construct and inspect the proposed improvements on neighborhood streets, such as speed humps, islands, bump outs, and other calming methods. This project also includes aesthetic and other required elements involved with the calming of traffic on the neighborhood transportation network.

Purpose: This project would provide funding for the neighborhood street calming program. These funds would be used to improve neighborhoods' livability by mitigating the impact of vehicular traffic on residential neighborhoods. It will promote safe and pleasant conditions for residents, bicyclists, and motorists on neighborhood streets.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 100,000 | 400,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$1,500,000 |
| Total | | 100,000 | 400,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$1,500,000 |
| Estimated Personnel Cost | | 40,000 | 140,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$580,000 |

Riverfront Transit Center- Waterproofing

Dept. Priority: 30

Description: This project funds labor, materials, and technologies needed to plan, design, and waterproof the Transit Center, including the replacement of bridge approach slabs adjacent to the Transit Center. Project will include replacement and repair of elements previously damaged by leakage.

Purpose: Project is intended to waterproof the Riverfront Transit Center in order to prevent failure to mechanical, electrical, and ventilation systems that are necessary for the operation of the facility. The waterproofing will provide additional benefit of extending the useful life of the structure itself as well as the components within.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 1,000,000 | | | | | | \$1,000,000 |
| Total | | 1,000,000 | | | | | | \$1,000,000 |
| Estimated Personnel Cost | | 100,000 | | | | | | \$100,000 |

Second and Third Street Improvements

Dept. Priority: 31

Description: Project funds labor, materials and technologies needed to plan, design and fill the void beneath the Third Street pavement, replace the settled bridge approach slabs, improve the existing walkways on the south side of Third Street and on the north side of Second Street, and make other improvements as needed to address the settlement along Second and Third Streets.

Purpose: The purpose of this project is to improve the condition of the sidewalks, pavement and bridge approach slabs along Second and Third Streets between Elm Street and Main Street.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 200,000 | | | | | | \$200,000 |
| Construction | | | 440,000 | 460,000 | | | | \$900,000 |
| Total | | 200,000 | 440,000 | 460,000 | | | | \$1,100,000 |
| Estimated Personnel Cost | | 50,000 | 50,000 | 50,000 | | | | \$150,000 |

Uptown Wayfinding System

Dept. Priority: 32

Description: The project provides funding for the planning, design, fabrication, and installation of a system of way-finding graphics for Uptown. The project consists of district identities and directional signage for various Uptown destinations. Existing funding leverages private contributions for implementation and maintenance, and leverages a Transportation Enhancement grant. Funding will be used to provide construction management of the project and additions to the project to fully implement the system.

Purpose: This project implements a comprehensive graphic signage system that communicates information to citizens and visitors to facilitate their visit to the various Uptown destinations and promotes the accessibility in and through the Uptown neighborhood. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 200,000 | | | | | | \$200,000 |
| Total | | 200,000 | | | | | | \$200,000 |
| Estimated Personnel Cost | | 200,000 | | | | | | \$200,000 |

Citywide Bicycle Plan Update

Dept. Priority: 33

Description: The citywide bicycle plan will consist of various components to improve bicycle mobility. These components will include, but are not limited to, public participation; review of past planning and regional plans of abutting communities; inventory of existing facilities and policies; engineering evaluation of street system; coordination with Parks and Recreation Plans for bike/hike trails; evaluation of non-visible elements that affect cycling such as street rehabilitation program, street sweeping, and public sidewalk maintenance; prioritization of program elements and projects; develop new policy; and identify funding opportunities.

Purpose: The purpose of this project is to plan bicycle projects that improve bicycle mobility, safety or advocate increased bike/pedestrian usage; develop policy and strategies for completing phases of plan; to secure adequate funding for bicycle improvements and to allow coordination with surrounding political jurisdictions to enhance bicycle usage in the region. This project will also help to develop a regional bicycle system that is integrated with other transportation systems. This project conforms to City Council Motion no. 200800817.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 300,000 | 50,000 | | | | | \$350,000 |
| Total | | 300,000 | 50,000 | | | | | \$350,000 |
| Estimated Personnel Cost | | 45,000 | 45,000 | | | | | \$90,000 |

Pavement Management

Dept. Priority: 34

Description: This project provides funding for a pavement management system and includes a thorough inspection and evaluation of all through streets each year. Residential streets would be inspected every three years. These inspections are used to measure the condition of City streets, to better measure the effectiveness of rehabilitation and maintenance programs, and to guide selection of streets for the Street Rehabilitation Program. This project funds labor, materials, and technology needed for this project.

Purpose: The purpose of this project is to identify the condition of Cincinnati's streets and guide decisions on the appropriate time for and type of treatment, including reconstruction, rehabilitation, resurfacing, slurry seal, crack seal, and rejuvenation. Additionally, there is a federal standard (GASB 34) that requires that the entire street system be inspected on a three-year cycle to evaluate the conditions of public transportation assets.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| Total | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$900,000 |
| Estimated Personnel Cost | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | \$30,000 |

Ohio River Trail - Downtown to Salem

Dept. Priority: 35

Description: This project helps fund development of the Ohio River Trail from Downtown to Salem Road. The missing segments are extensions of the new trail segments (Corbin to Congress, Wilmer to Carrel, etc). This project helps fund labor, material, and technologies needed to plan, design, acquire right-of-way, build and inspect the proposed improvements.

Purpose: The purpose of this project is to systematically construct the Ohio River Trail by extending the bike/hike trail at Lunken Airport west toward downtown and east toward the Little Miami Scenic Trail, adding transportation value and supporting City Council Motion no. 200800817.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 200,000 | 100,000 | | | | | \$300,000 |
| Construction | | | | 500,000 | 500,000 | 500,000 | 500,000 | \$2,000,000 |
| Total | | 200,000 | 100,000 | 500,000 | 500,000 | 500,000 | 500,000 | \$2,300,000 |
| Estimated Personnel Cost | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$300,000 |

Central Riverfront Street Grid

Dept. Priority: 36

Description: The project funds the design, engineering, and construction of remaining street grid segments in the Central Riverfront to improve accessibility to the Banks development project, Northern Kentucky, and the existing Riverfront venues. Funding will be utilized to supplement State and Federal grants and complete remaining work on Mehring, Ted Berry Way, Race Street, or Freedom Way.

Purpose: The project will construct remaining portions of the Central Riverfront Street Grid, improve accessibility to and from Northern Kentucky and the Central Business District (CBD), and support the Central Riverfront Park, the Banks, and further redevelopment projects in the Riverfront. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 560,000 | 250,000 | 100,000 | | | | \$910,000 |
| Total | | 560,000 | 250,000 | 100,000 | | | | \$910,000 |
| Estimated Personnel Cost | | 200,000 | 42,500 | 17,000 | | | | \$259,500 |

Colerain Ave West Fork/Virginia Impr.

Dept. Priority: 37

Description: This project will provide wider lanes on Colerain Avenue on the south approach to the intersection; an additional left turn lane from Virginia Avenue onto Colerain Avenue; new pavement, curbs, tree lawns, sidewalks, traffic signals, and lighting; and will improve storm drainage facilities, water quality, and provide other enhancements within the project limits.

Purpose: The purpose of this project is to improve safety and capacity of the intersection of Colerain Avenue with West Fork Road/Virginia Avenue.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 50,000 | 50,000 | | | | | \$100,000 |
| Total | | 50,000 | 50,000 | | | | | \$100,000 |
| Estimated Personnel Cost | | 50,000 | 50,000 | | | | | \$100,000 |

Hamilton Avenue Improvements Phase 2

Dept. Priority: 38

Description: This project helps fund widened pavement on Hamilton Avenue between Ashtree Drive and South Ridge Drive (formerly Windermere Way). At the Ashtree Drive intersection and at the Hammond North Apartments, the pavement will be widened to provide a left turn lane. This project helps fund labor, materials, and technologies as needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve safety and capacity of Hamilton Avenue from Ashtree Drive to South Ridge Drive (formerly Windermere Way) by widening the pavement and providing left turn lanes at signalized intersections. Federal Surface Transportation Program (STP) funds were secured through Ohio-Kentucky-Indiana Regional Council of Governments (OKI) and will be used to pay for 80% of construction costs. Ohio Public Works Commission (OPWC) funding has been secured to fund the 20% local match for construction. City Capital funds will be used to pay local costs, including project management, surveying, design, construction management, and inspection needed to advance this project to completion. Local funding for this project will leverage \$3.5 million in outside funding.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 100,000 | | | | | | \$100,000 |
| Total | | 100,000 | | | | | | \$100,000 |
| Estimated Personnel Cost | | 100,000 | | | | | | \$100,000 |

Citywide Develop. Trans Enhancements

Dept. Priority: 39

Description: This project would provide funding to support the study, design and construction for major transportation improvement initiatives such as the Cincinnati Public Schools transportation improvements, Uptown area transportation improvements, and other improvements necessary to support other significant City transportation strategies and initiatives.

Purpose: The purpose of this project is to provide needed funding for City staff and consultant time in developing and analyzing major transportation projects and initiatives associated with major changes in land use and development.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Total | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Estimated Personnel Cost | | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |

Riverfront Master Plan Coordination

Dept. Priority: 40

Description: This project provides funding for staff expenditures necessary to implement the Central Riverfront Master Plan that cannot be applied to current or future infrastructure projects. Project funding is utilized to coordinate various components of Riverfront infrastructure, transportation, and development projects.

Purpose: The project funds staff expenditures necessary to coordinate and implement the Central Riverfront Master Plan. Funding permits staff involvement in the proposed Banks and Parks projects and/or County revisions to the Master Plan and coordination of planning, construction, and project phasing activities with other City and County activities. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 50,000 | 50,000 | 50,000 | 50,000 | 25,000 | 25,000 | \$250,000 |
| Total | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 25,000 | 25,000 | \$250,000 |
| Estimated Personnel Cost | | 40,000 | 40,000 | 40,000 | 40,000 | 20,000 | 20,000 | \$200,000 |

Colerain Avenue Virginia to Leeper Impr.

Dept. Priority: 41

Description: This project helps fund safety improvements along this portion of Colerain Avenue by extending the improvements already planned for the West Fork/Virginia intersection to Leeper Street. The project will provide wider lanes on Colerain Avenue, new pavement, curbs, tree lawns, sidewalks, and street lighting.

Purpose: The purpose of this project is to improve safety and capacity of this portion of Colerain Avenue.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 125,000 | | | | | | \$125,000 |
| Land | | 125,000 | | | | | | \$125,000 |
| Construction | | | 500,000 | 100,000 | 100,000 | | | \$700,000 |
| Total | | 250,000 | 500,000 | 100,000 | 100,000 | | | \$950,000 |
| Estimated Personnel Cost | | 50,000 | 100,000 | 100,000 | 100,000 | | | \$350,000 |

Over-the-Rhine Streetscape Improvements

Dept. Priority: 43

Description: The project will improve curbs, alleys and sidewalks, remediate existing sidewalk encroachments, and upgrade lighting and street furniture along Vine, Jackson, and Twelfth Streets, and at other strategic locations in Over the Rhine. The project will improve pedestrian accessibility and safety, and the physical appearance of the neighborhood. The project will also support current development by completing sidewalk and lighting in areas adjacent to, but not included in, these development projects.

Purpose: By partnering with developers and property owners to relocate utilities and remove basement encroachments under sidewalks, the project supports current and future redevelopment efforts. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 203,100 | | | | | | \$203,100 |
| Construction | | | 150,000 | 364,100 | 200,000 | 400,000 | 250,000 | \$1,364,100 |
| Total | | 203,100 | 150,000 | 364,100 | 200,000 | 400,000 | 250,000 | \$1,567,200 |
| Estimated Personnel Cost | | 50,000 | 37,500 | 75,000 | 40,000 | 80,000 | 50,000 | \$332,500 |

Columbia Parkway Enhancements

Dept. Priority: 44

Description: This project provides funding for the construction of lighting, bridge rail improvements, landscaping, and slope stabilization along the 6.1 mile stretch of Columbia Parkway from the Central Business District (CBD) to the eastern Corporation Limit. (Roadway pavement conditions would be evaluated as part of existing infrastructure programs, with necessary improvements undertaken by those programs.) Future funding will be utilized to continue lighting improvements for the areas between Torrence Parkway and Delta Avenue and ultimately to the eastern corporation limit.

Purpose: These improvements are part of the Columbia Parkway Master Plan which identified needs and necessary improvements to the Historic Parkway to restore its prominence in Cincinnati's Parkway/Greenway system. The project has implemented safe, attractive, and historically appropriate bridge rails and vandal screens, orientation/directional signage, landscaping, and lighting to create a safe, attractive environment for daily commuters and the surrounding neighborhoods. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 25,000 | 25,000 | 100,000 | 50,000 | 50,000 | 50,000 | \$300,000 |
| Construction | | 225,000 | 160,000 | 100,000 | 350,000 | 350,000 | 150,000 | \$1,335,000 |
| Total | 100,000 | 250,000 | 185,000 | 200,000 | 400,000 | 400,000 | 200,000 | \$1,635,000 |
| Estimated Personnel Cost | | 50,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | \$425,000 |

Downtown Infrastructure Coordination

Dept. Priority: 45

Description: The project would fund design, planning, engineering, and inspection work related to various downtown development projects that require Department of Transportation and Engineering support, including the development of downtown infrastructure standards to guide future development and improvement. Projects include additional work around the Fountain Square area, the Riverfront/Banks area, the Gateway Quarter area and other important locations throughout the Central Business District (CBD), Over-the-Rhine (OTR) and the Riverfront. Implementation will be initially targeted within the CBD core to complement and coordinate with Cincinnati Center City Development Corporation (3CDC) improvements and other associated redevelopment efforts.

Purpose: The project supports downtown and riverfront development by planning and implementing CBD streetscape and infrastructure improvements in coordination with new CBD, OTR and Riverfront redevelopment activities. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 75,000 | 270,000 | 100,000 | 250,000 | 150,300 | 340,000 | \$1,185,300 |
| Total | 50,000 | 75,000 | 270,000 | 100,000 | 250,000 | 150,300 | 340,000 | \$1,185,300 |
| Estimated Personnel Cost | | 25,000 | 70,000 | 30,000 | 70,000 | 50,000 | 100,000 | \$345,000 |

Uptown Access Improvements West MLK Dr.

Dept. Priority: 46

Description: This project provides resources for improvements to W. Martin Luther King Jr. Drive between McMicken Avenue and Clifton Avenue by improving the S-curve from McMicken Avenue to Dixmyth Avenue, which has a high accident rate. This project will incorporate safe access for pedestrians and bicyclists. The project also includes improvements to the Clifton Avenue and W. Martin Luther King Jr. Drive intersection to improve pedestrian and vehicular safety and congestion and a bike path along W. Martin Luther King Jr. Drive.

Purpose: The purpose of this project is to improve the safety and capacity of W. Martin Luther King Jr. Dr. The project will reduce the high accident rate and improve congestion at the Clifton Avenue intersection.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 100,000 | 200,000 | | | | | \$300,000 |
| Construction | | | | 500,000 | 500,000 | 100,000 | 100,000 | \$1,200,000 |
| Total | | 100,000 | 200,000 | 500,000 | 500,000 | 100,000 | 100,000 | \$1,500,000 |
| Estimated Personnel Cost | | 20,000 | 50,000 | 50,000 | 50,000 | 100,000 | 100,000 | \$370,000 |

Harrison Avenue Improvements

Dept. Priority: 47

Description: This project provides resources for spot improvements to Harrison Avenue from Queen City Avenue to the City's west corporation limits including widening pavement, using skid resistant pavement, improving curve superelevation, adding lane width, and adding left turn lanes at signalized intersections, where necessary. The funds may be used for labor, materials, and technologies as needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve the safety and capacity of Harrison Avenue. The 3.95 mile long project will reduce the high accident rate and improve intersection congestion at various locations. These funds will leverage \$5,440,000 of the Ohio-Kentucky-Indiana Regional Council of Governments (OKI) funds.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 340,000 | 200,000 | 500,000 | | | | \$1,040,000 |
| Total | 320,000 | 340,000 | 200,000 | 500,000 | | | | \$1,040,000 |
| Estimated Personnel Cost | | 150,000 | 200,000 | 100,000 | | | | \$450,000 |

Colerain Corr. Imp. I-74 to Spring Grove

Dept. Priority: 48

Description: This project provides resources to improve intersections on Colerain Avenue from the I-74 Ramp to Spring Grove Avenue, and on Blue Rock Street from Colerain to Spring Grove.

Purpose: The purpose of this project is to improve safety of this portion of the Colerain Corridor.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 150,000 | 150,000 | 100,000 | 100,000 | 100,000 | | \$600,000 |
| Total | | 150,000 | 150,000 | 100,000 | 100,000 | 100,000 | | \$600,000 |
| Estimated Personnel Cost | | 25,000 | 25,000 | 50,000 | 50,000 | 50,000 | | \$200,000 |

Montana Ave. Impr. - Boudinot to Farrell

Dept. Priority: 50

Description: This project helps fund improvements to Montana Avenue between Farrell Drive and Boudinot Avenue by widening the four nine-foot lanes to one ten-foot lane and one eleven-foot curb lane in each direction. This project also includes a more pedestrian friendly walkway with a continuous five-foot sidewalk and sod strip with planted trees on both sides and pavers in the business district consistent with Westwood’s Urban Design Plan. Left turn lanes would also be added at Boudinot Avenue and Western Northern Boulevard. This project helps fund labor, materials, and technologies as needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve safety and reduce congestion along a 1.8 mile section of Montana Avenue resulting from its narrow lanes and a lack of left turn-lanes at signalized intersections. Montana Avenue is classified as a principal arterial and is used by 20,700 vehicles per day. A total of 512 accidents were reported on this section of roadway in a three-year period preceding 2004. Approximately 44% of these accidents were rear-end crashes and approximately 41% were sideswipe crashes. These crashes were evenly distributed along the length of the proposed project. This project will leverage over \$6 million of Ohio-Kentucky-Indiana Regional Council of Governments (OKI) funds.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 500,000 | | | | | | \$500,000 |
| Total | 400,000 | 500,000 | | | | | | \$500,000 |
| Estimated Personnel Cost | | 50,000 | | | | | | \$50,000 |

Convention Center Expansion

Dept. Priority: 55

Description: This project provides the funding necessary for the City's General Capital Budget contribution to the Convention Center Expansion project.

Purpose: The purpose of this project is to maintain a separate distinct project for the payments made for the City's contribution from the General Capital Budget for the expansion of the Convention Center. The City's contribution from the General Capital Budget began with the 2003 allocation.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$6,000,000 |
| Total | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | \$6,000,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Raised Pavement Markers

Dept. Priority: 49

Description: This project would provide resources for reflective raised pavement markers and reflective raised separators or hazard markers that would be installed in curves and other roadway areas where the visibility of normal painted markings is not sufficient. The reflective markers increase the target value of pavement markings. The markers are used as part of an overall accident prevention program, and these markers are most helpful in curved roadway locations. The markers are installed on curves with high accident rates, and on streets that are not on the street rehabilitation six-year plan.

Purpose: Raised pavement markers and raised separators or hazard markers greatly enhance positive guidance through curves, and have been instrumental in reducing accidents in roadway curves. The markers are also helpful in guiding motorists through lane transitions and have much greater intensity during rain than normal painted pavement markings.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$250,000 |
| Total | 50,000 | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$250,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Gilbert Avenue Greenway

Dept. Priority: 52

Description: The project would provide funding for the creation of a greenway with a median, sidewalks, and street trees along Gilbert Avenue from Eden Park to Victory Parkway, and would eventually connect with the Central Business District through the Gilbert Avenue Gateway/Greenway. The Eden Park to McMillan phase is nearly complete pending installation of trees; the project will be constructed in two remaining phases: McMillan to Martin Luther King, and Martin Luther King to Victory Parkway. Existing funding will be expended to complete the first phase of the project; requested funding will provide funding to develop, design, and engineer future phases.

Purpose: The project increases pedestrian safety by providing a safe haven for pedestrians crossing Gilbert Avenue and by introducing a measure of 'traffic calming' in the area of the medians. The greenway will extend through the Nassau-Eden and McMillan Street historic districts to Victory Parkway and will enhance the visual and physical environment of these districts. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | 100,000 | 333,900 | 100,000 | 308,700 | \$842,600 |
| Total | | | | 100,000 | 333,900 | 100,000 | 308,700 | \$842,600 |
| Estimated Personnel Cost | | | | 100,000 | 45,000 | 25,000 | 45,000 | \$215,000 |

Clifton Avenue Islands

Dept. Priority: 54

Description: This project would fund the design and construction of new landscaped medians and curb 'bump-outs' in Clifton Avenue adjacent to the University of Cincinnati (UC), Good Samaritan Hospital, Hebrew Union College, and Burnet Woods Park in the Uptown area. Maintenance of the improvements would be assumed by the University or other neighboring institutions. The project will coordinate with access points of new and existing development and other significant origin points along Clifton Avenue and with the relocation of major entry points into the UC campus.

Purpose: The project would improve pedestrian safety and the visual environment by constructing new landscaped medians and curb 'bump-outs' to facilitate pedestrian access across Clifton Avenue, between McMillan St. and Ludlow Ave., to the University, Stratford Heights, Burnet Woods, Hebrew Union College, Good Samaritan Hospital and other points along Clifton Avenue. The islands would also create a measure of "traffic calming" for the corridor. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | 100,000 | 250,000 | 100,000 | 50,000 | \$500,000 |
| Total | | | | 100,000 | 250,000 | 100,000 | 50,000 | \$500,000 |
| Estimated Personnel Cost | | | | 100,000 | 17,500 | 30,000 | 10,000 | \$157,500 |

Duke Street Light Replacement Project

Dept. Priority: 51

Description: The project replaces the entire street light fixture utilizing a contract with Duke Energy.

Purpose: This project will ensure that City owned and Duke Energy maintained street lights are replaced within their 26 year useful life. The project will reduce street light malfunctions and preserve the City investment for this asset, as well as provide the most up-to-date technology for energy efficient street lighting.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | 105,000 | 150,000 | 180,000 | \$435,000 |
| Total | | | | | 105,000 | 150,000 | 180,000 | \$435,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

ML King/I-71 Interchange

Dept. Priority: 53

Description: This project would provide funding for a study project which includes planning, preliminary engineering, and other related costs associated with the development of a proposed interchange concept at Interstate 71 and Martin Luther King, Jr. Drive.

Purpose: The purpose of this project is to provide funding for a study project to determine the cost and feasibility of providing an important link between the Uptown area, the second highest employment area in Greater Cincinnati, and Interstate 71. Currently, traffic uses the residential streets to access interchanges north and south of M.L. King, Jr. Drive. Federal funds will be needed for construction.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | | 500,000 | 500,000 | \$1,000,000 |
| Total | | | | | | 500,000 | 500,000 | \$1,000,000 |
| Estimated Personnel Cost | | | | | | 50,000 | 50,000 | \$100,000 |

General Aviation Fund

Airport Infrastructure Improvements

Dept. Priority: 61

Description: This project will provide resources for improvements to the Airport that are not typically funded by the Federal Aviation Administration (FAA) or Ohio Department of Transportation (ODOT). Improvements will include, but are not limited to, rubber removal, striping, airfield and way-finding signage, security improvements, vehicular parking lot improvements/expansion, Airport Road improvements, flood control improvements/repairs, and various airfield pavement/drainage repairs.

Purpose: The purpose of this project is to make improvements (airfield and non-airfield) to the airport's infrastructure to ensure an operationally efficient and esthetically pleasing public airport. It would also allow the City to meet its commitment to the FAA to maintain a safe and secure facility.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | \$840,000 |
| Total | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | \$840,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

FAA/ODOT Local Match

Dept. Priority: 62

Description: This project will provide resources for an annual capital reserve in the General Aviation Fund to provide the matching funds for capital projects which involve Federal Aviation Administration (FAA) and Ohio Department of Transportation (ODOT) grant funding. This capital project would cover expenditures such as equipment, engineering, and construction items.

Purpose: The purpose of this project is to meet the local match funding requirements for FAA/ODOT approved projects and to fund expenditures associated with preparation of ODOT/FAA grant applications and funding request documents (Annual FAA Airport Capital Improvement Program).

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 190,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,190,000 |
| Total | 180,000 | 190,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,190,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Facility Improvements

Dept. Priority: 63

Description: This project will provide resources for improvements to airport-owned facilities that will include, but are not limited to, the following: roofing, plumbing, electrical, ADA wheelchair access, building code upgrades, heating, ventilation and air conditioning (HVAC) improvements, as well as window replacements. The facilities include the Airport Administration Building, City-owned hangars, and the Air Traffic Control Tower and Maintenance Shop. This capital project would cover expenditures such as equipment, engineering and construction items.

Purpose: The purpose of this project is to make improvements to the airport's facilities, not funded by the Federal Aviation Administration (FAA). These improvements would serve to preserve the facilities and reduce the operation expenses associated with deteriorated/inefficient facilities. It would also ensure that the facilities are brought up to current code standards.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 165,000 | 170,000 | 189,800 | 210,400 | 236,900 | 263,400 | \$1,235,500 |
| Total | 160,000 | 165,000 | 170,000 | 189,800 | 210,400 | 236,900 | 263,400 | \$1,235,500 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Noise Monitoring and Abatement

Dept. Priority: 64

Description: This project will provide resources for the development of a noise monitoring and abatement program for Lunken Airport. Development of this program would require contractor assistance, a citizen involvement process, and acquisition of noise monitoring equipment and related software that would enable the City to analyze the aircraft noise from Lunken's operations. Project funding would also be used to expand the "Air Scene" aircraft tracking system currently in operation at Lunken.

Purpose: The information and data collected would be used to determine appropriate and meaningful noise abatement measures and evaluate their effectiveness. Data from this system is used to investigate noise complaints and to bill landing fees for transient aircraft using the airport facilities.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 25,100 | 25,700 | 25,700 | 25,700 | 25,700 | 25,700 | \$153,600 |
| Total | 25,000 | 25,100 | 25,700 | 25,700 | 25,700 | 25,700 | 25,700 | \$153,600 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Income Tax Transit Fund

Transit/Rail Corridor Preservation Acq.

Dept. Priority: 71

Description: This project would provide funding for the acquisition of real property and/or property rights and related planning, environmental, consultant services, construction, and administrative costs in connection with the preservation and reuse of existing railroad corridors. It would also provide funding for streetcar and other mass transit study related expenses.

Purpose: The purpose of this project is to assist the City and the region in meeting regulatory compliance related to federal air quality standards, enhance the City's transportation system, and assist with the acquisition and study of rail corridors for transportation purposes.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Total | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$600,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Water Works

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|-------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Water Works Fund | | | | | | | | |
| 1 | Ultraviolet Disinfection - Miller Plant | 3,665,000 | 8,723,000 | 10,723,000 | 2,250,000 | | | \$25,361,000 |
| 2 | Replacement Water Mains | 17,300,000 | 17,710,000 | 17,990,000 | 18,400,000 | 18,950,000 | 19,521,000 | \$109,871,000 |
| 3 | Projected Street Improvements | 6,300,000 | 6,400,000 | 6,500,000 | 7,100,000 | 7,300,000 | 7,500,000 | \$41,100,000 |
| 4 | Rehabilitate Water Mains | 1,000,000 | 1,100,000 | 1,200,000 | 1,300,000 | 1,400,000 | 1,500,000 | \$7,500,000 |
| 5 | Valve Replacement Program | 500,000 | 500,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,800,000 |
| 6 | Backup Power Generator - Eden Park | 1,000,000 | 2,000,000 | | | | | \$3,000,000 |
| 7 | Call Center Equipment | 2,000,000 | | | | | | \$2,000,000 |
| 8 | Computers, Servers, and Software | 233,000 | 267,000 | 274,000 | 281,000 | 289,000 | 298,000 | \$1,642,000 |
| 9 | Observatory - Edwards to Paxton | 2,000,000 | 250,000 | | | | | \$2,250,000 |
| 10 | New Water Mains | 1,500,000 | 1,700,000 | 1,700,000 | 1,800,000 | 1,800,000 | 2,000,000 | \$10,500,000 |
| 11 | Regeneration Furnace Equipment | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | \$360,000 |
| 12 | Backup Power Generator - Constance | 22,000 | 350,000 | 1,800,000 | | | | \$2,172,000 |
| 13 | Misc. Concrete Pavement Replacement | 300,000 | 275,000 | 300,000 | 300,000 | 300,000 | 300,000 | \$1,775,000 |
| 14 | Misc. Masonry | 175,000 | 175,000 | 175,000 | 150,000 | 150,000 | 150,000 | \$975,000 |
| 15 | Kemper Road Tank | 800,000 | 2,500,000 | 2,000,000 | 1,000,000 | | | \$6,300,000 |
| 16 | Main Station and Tennyson Pumps | 778,000 | 722,000 | | | | | \$1,500,000 |
| 17 | Cooper Road - Kenwood to Montgomery | 2,000,000 | 1,500,000 | 500,000 | | | | \$4,000,000 |
| 18 | Montgomery & Kennedy Avenues | 2,000,000 | 1,100,000 | | | | | \$3,100,000 |
| 19 | Dana Avenue - Victory Parkway to I-71 | 1,500,000 | 1,000,000 | | | | | \$2,500,000 |
| 20 | Eden Park Feeder 2 - Parsons Martin | 250,000 | 500,000 | 1,100,000 | 1,350,000 | | | \$3,200,000 |
| 21 | Replace Roofs | 130,000 | 865,000 | 130,000 | 350,000 | 350,000 | 400,000 | \$2,225,000 |
| 22 | Projected Private Developments | 350,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | \$2,350,000 |
| 23 | Greenhills Tank | 500,000 | 884,000 | | | | | \$1,384,000 |
| 24 | Station Valve Equipment | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | \$540,000 |
| 25 | Filter Water Pump - Miller Plant | 805,000 | 550,000 | | | | | \$1,355,000 |
| 26 | Secondary Basin Drive - Bolton Plant | 564,000 | 716,000 | | | | | \$1,280,000 |
| 27 | Server Consolidation | 80,000 | | | | | | \$80,000 |
| 28 | Bolton Wellfield Expansion II | 143,000 | 284,000 | 1,100,000 | 800,000 | | | \$2,327,000 |
| 29 | ECAM Hardware | 50,000 | | | 550,000 | | 600,000 | \$1,200,000 |
| 30 | Motor Control Center Equipment | 100,000 | 100,000 | 100,000 | 100,000 | 180,000 | 180,000 | \$760,000 |
| 31 | Raw Water Reservoir Brick Rehabilitation | 300,000 | 500,000 | | | | | \$800,000 |
| 32 | Electrical Transformers | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | \$510,000 |
| 33 | Elevator Controls and Safety Upgrades | 100,000 | 150,000 | 150,000 | | | 150,000 | \$550,000 |
| 34 | Contamination Warning System | 46,000 | 161,000 | 388,000 | 390,000 | | | \$985,000 |
| 35 | Continuous WQ Monitors - Dist. System | 45,000 | 50,000 | 56,000 | 70,000 | 70,000 | 70,000 | \$361,000 |
| 36 | Chlorination Fac. Scrubber-Miller Plant | 405,000 | | | | | | \$405,000 |
| 37 | Cherry Grove Ground Reservoir Coating | 550,000 | | | | | | \$550,000 |
| 38 | Castle and Reading | 600,000 | | | | | | \$600,000 |
| 39 | SCADA Remote Site Communications | 200,000 | 578,000 | | | | | \$778,000 |
| 40 | Crane Equipment Improvements | 300,000 | 150,000 | | 50,000 | | 50,000 | \$550,000 |
| 41 | CMBP Sanitary Sewer | 468,000 | | | | | | \$468,000 |
| 42 | Duke, Socialville Foster | 1,000,000 | 1,000,000 | 500,000 | | | | \$2,500,000 |
| 43 | Network Upgrade - Chester Park Complex | 250,000 | | | | | | \$250,000 |
| 45 | Chem East Water Wheel | 295,000 | | | | | | \$295,000 |
| 46 | Lamella Basin # 1 | 200,000 | | | | | | \$200,000 |
| 47 | Kennedy Res. Drainage | 86,000 | | | | | | \$86,000 |
| 48 | CMBP Pilot Plant Filters | 349,000 | 326,000 | | | | | \$675,000 |
| 49 | Radio System for GCWW | 400,000 | | | | | | \$400,000 |
| 50 | GCMS with EI and Auto Sample | 120,000 | | | | | | \$120,000 |

Capital Improvement Plan - Water Works

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|-------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Water Works Fund | | | | | | | | |
| 51 | Battery, Charger, and DC Panel | 75,000 | 75,000 | 75,000 | 50,000 | 50,000 | 50,000 | \$375,000 |
| 53 | CPC Boiler Replacement | 400,000 | | | | | | \$400,000 |
| 54 | Chem. East Electric Heat | 75,000 | | | | | | \$75,000 |
| 55 | Furnace Air Compressor - Miller Plant | 6,000 | 44,000 | | | | | \$50,000 |
| 56 | Snider and Socialville Foster | 100,000 | 650,000 | | | | | \$750,000 |
| 57 | Carbon Transfer Pump - Miller Plant | 48,000 | | 50,000 | | 50,000 | 50,000 | \$198,000 |
| 58 | Fire Control Systems | 50,000 | | | | | | \$50,000 |
| 59 | Analytical Data System Equipment | 39,000 | | | | | | \$39,000 |
| 60 | CMBP Wash Water Discharge Line | 50,000 | | | | | | \$50,000 |
| 61 | Automatic Meter Reading Handheld Units | 75,000 | | | | | | \$75,000 |
| 98 | Eden Park Mirror Pool Painting | 90,000 | | | | | | \$90,000 |
| 136 | Casting/Street Rehab Projects | 322,000 | 339,000 | 354,000 | 365,000 | 375,000 | 390,000 | \$2,145,000 |
| 44 | Enterprise Asset Management System | | 2,000,000 | 6,500,000 | 6,500,000 | | | \$15,000,000 |
| 62 | Paxton/Isabella-Obser.&Madison | | 1,640,000 | | | | | \$1,640,000 |
| 63 | Montgomery/Cooper-Pfeiffer | | 2,200,000 | | | | | \$2,200,000 |
| 64 | Pete Rose Way/Eggleston-Broadway | | 200,000 | 1,000,000 | 1,000,000 | 100,000 | | \$2,300,000 |
| 66 | Potassium Permanganate Feed System | | 400,000 | | | | | \$400,000 |
| 67 | Delhi Water Tank Painting | | 250,000 | 389,000 | | | | \$639,000 |
| 68 | Intake Pier Access Bridge Painting | | 200,000 | | | | | \$200,000 |
| 69 | Endocrine Disrupter Analysis Equipment | | 275,000 | | | | | \$275,000 |
| 70 | Cherry Grove Elevated Tank Coating | | 170,000 | 230,000 | | | | \$400,000 |
| 71 | Well Pumps - Bolton Plant | | 40,000 | 40,000 | | 40,000 | 40,000 | \$160,000 |
| 75 | GCMS With Autosampler | | 130,000 | | | | | \$130,000 |
| 76 | Security Card Reader Upgrade | | 104,000 | | | | | \$104,000 |
| 115 | Wash Water Recovery Pump | | 2,000 | 48,000 | | | | \$50,000 |
| 116 | CPC Chiller Improvements | | 280,000 | | | | | \$280,000 |
| 52 | Mack Tank Interior Coating | | | 249,000 | 351,000 | | | \$600,000 |
| 65 | Reading - Dana | | | 350,000 | 2,000,000 | 2,000,000 | 250,000 | \$4,600,000 |
| 72 | Paddock - Reading to Tennessee | | | 200,000 | 2,000,000 | 100,000 | | \$2,300,000 |
| 73 | Paddock - Tennessee to Towanda | | | 300,000 | 2,000,000 | 2,000,000 | | \$4,300,000 |
| 86 | Total Organic Carbon Analyzer | | | 40,000 | | | | \$40,000 |
| 87 | INOVAH Payment System | | | 172,000 | | | | \$172,000 |
| 135 | Bolton Plant Lab Remodel | | | 100,000 | 456,000 | 304,000 | | \$860,000 |
| 77 | Madison - Observatory to Isabella | | | | 200,000 | 1,500,000 | 100,000 | \$1,800,000 |
| 78 | SCADA Remote Terminal Units | | | | 500,000 | 500,000 | 500,000 | \$1,500,000 |
| 79 | McMillan and May Streets | | | | 150,000 | 2,000,000 | 350,000 | \$2,500,000 |
| 80 | Clifton - Woolper to Dixmyth | | | | 150,000 | 2,000,000 | 350,000 | \$2,500,000 |
| 81 | Madison - Woodburn to Observatory | | | | 150,000 | 1,500,000 | 50,000 | \$1,700,000 |
| 83 | Chemical Feed Equipment - Bolton Plant | | | | 225,000 | 225,000 | | \$450,000 |
| 84 | CMBP Turbidimeters | | | | 115,000 | | | \$115,000 |
| 85 | Gas Chromatograph with PID and ELCD | | | | 110,000 | | | \$110,000 |
| 88 | CMBP Lime Feeder 1 & 4 | | | | 308,000 | | | \$308,000 |
| 89 | Filter Rebuild - Miller Plant | | | | 700,000 | | | \$700,000 |
| 90 | Brecon Tank Coating | | | | 175,000 | 165,000 | | \$340,000 |
| 91 | PeopleSoft Upgrade | | | | 275,000 | 275,000 | | \$550,000 |
| 92 | SCADA Remote RTU Upgrade | | | | 100,000 | 100,000 | 100,000 | \$300,000 |
| 93 | CMBP Filter Automation | | | | 240,000 | | | \$240,000 |
| 94 | Dehumidification System - Miller Plant | | | | 300,000 | | | \$300,000 |
| 95 | Chem East Building Dehumidification | | | | 212,000 | | | \$212,000 |

Capital Improvement Plan - Water Works

| <u>Priority</u> | <u>Project Title</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|----------------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Water Works Fund | | | | | | | | |
| 96 | Storage Area Network Equipment | | | | 300,000 | 300,000 | | \$600,000 |
| 105 | Tank Coating | | | | 600,000 | 750,000 | 550,000 | \$1,900,000 |
| 106 | Tapered Screw Conveyor - Miller Plant | | | | 75,000 | | | \$75,000 |
| 107 | Cathodic Protection Sys - Bolton Plant | | | | 220,000 | | | \$220,000 |
| 108 | Effluent Piping - Bolton Plant | | | | 100,000 | | | \$100,000 |
| 109 | Adv. Microbiological Monitoring | | | | 100,000 | | | \$100,000 |
| 110 | Sand Filter Valves - Miller Plant | | | | 200,000 | 609,000 | | \$809,000 |
| 111 | SCADA Water Security | | | | 60,000 | | | \$60,000 |
| 112 | SCADA Remote Monitor Improvements | | | | 122,000 | | | \$122,000 |
| 113 | SCADA Communications Front End (CFE) | | | | 122,000 | | | \$122,000 |
| 114 | Furnace Induced Draft Fan | | | | 313,000 | | | \$313,000 |
| 117 | CMBP Well Monitors | | | | 75,000 | | | \$75,000 |
| 118 | Autoclave Replacement | | | | 50,000 | | | \$50,000 |
| 119 | Roller Gate Hydraulic Sys - Miller Plant | | | | 75,000 | | | \$75,000 |
| 137 | Meter Interface Units (MIU) | | | 1,000,000 | | 1,000,000 | 1,500,000 | \$3,500,000 |
| 138 | SCADA Remote Automated Controls | | | | 124,000 | | | \$124,000 |
| 140 | Chester Park Complex Carpet Upgrade | | | | 100,000 | | | \$100,000 |
| 141 | Mt. Airy Exterior Renovation | | | | 250,000 | 5,147,000 | | \$5,397,000 |
| 74 | Backup Control Center - Miller Plant | | | | | 200,000 | 140,000 | \$340,000 |
| 82 | Billing System Upgrade | | | | | 2,300,000 | 1,750,000 | \$4,050,000 |
| 97 | Bolton Backwash Upgrade | | | | | 1,400,000 | | \$1,400,000 |
| 99 | Winton Rd - Spring Grove to Wintonridge | | | | | 150,000 | 750,000 | \$900,000 |
| 100 | Galbraith and Plainfield | | | | | 250,000 | 500,000 | \$750,000 |
| 101 | Madison - Whetsel to Plainville | | | | | 72,000 | 800,000 | \$872,000 |
| 102 | Call Center Equipment 2013 | | | | | 500,000 | 2,000,000 | \$2,500,000 |
| 103 | RMTP Lamella Rapid Mix Pump Replacement | | | | | 120,000 | | \$120,000 |
| 104 | Madison Road - Isabella to Ridge | | | | | 115,000 | 750,000 | \$865,000 |
| 120 | Compartmentalize Winton Rd Reservoir | | | | | 57,000 | 472,000 | \$529,000 |
| 139 | Intercom Comm System - Bolton Plant | | | | | 25,000 | | \$25,000 |
| 121 | Replace GCMS for VOCs | | | | | | 165,000 | \$165,000 |
| 122 | Recarbonation Upgrade | | | | | | 700,000 | \$700,000 |
| 123 | Replacement Production Wells | | | | | | 60,000 | \$60,000 |
| 124 | Backup Power Generator - Western Hills | | | | | | 443,000 | \$443,000 |
| 125 | Sodium Hexametaphosphate Feed Pumps | | | | | | 40,000 | \$40,000 |
| 126 | Kennedy and Highland Avenues | | | | | | 500,000 | \$500,000 |
| 127 | River Road - Anderson Ferry to Bender | | | | | | 150,000 | \$150,000 |
| 128 | McMillan and Woodburn | | | | | | 200,000 | \$200,000 |
| 129 | Harrison/Wesselman-E River Rd | | | | | | 50,000 | \$50,000 |
| 130 | GC-5 (ECD) | | | | | | 115,000 | \$115,000 |
| 131 | GC/MS-2 (EI) | | | | | | 115,000 | \$115,000 |
| 132 | RMTP - On-line Chlorine Monitors | | | | | | 120,000 | \$120,000 |
| 133 | INOVAH Payment System Upgrade 2014 | | | | | | 188,000 | \$188,000 |
| 134 | Additional Pump at Tension Station | | | | | | 243,000 | \$243,000 |
| Water Works Total: | | 53,324,000 | 62,720,000 | 57,618,000 | 59,594,000 | 57,903,000 | 48,085,000 | \$339,244,000 |
| Department of Water Works Total: | | 53,324,000 | 62,720,000 | 57,618,000 | 59,594,000 | 57,903,000 | 48,085,000 | \$339,244,000 |

Water Works Fund

Ultraviolet Disinfection - Miller Plant

Dept. Priority: 1

Description: This project would provide funding for ultraviolet treatment (UV) capability which would inactivate cryptosporidium and other waterborne disease causing microorganisms.

Purpose: The purpose of this project is to provide ultraviolet treatment (UV) capability. Several emerging pathogens that are resistant to chlorine require inactivation processes such as ultraviolet treatment. The Long Term 2 Enhanced Surface Water Treatment Rule would require an additional disinfection treatment for cryptosporidium, which is resistant to chlorine. UV treatment may reduce chlorine requirements and improve the taste and smell of the water.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 3,665,000 | 8,723,000 | 10,723,000 | 2,250,000 | | | \$25,361,000 |
| Total | 1,500,000 | 3,665,000 | 8,723,000 | 10,723,000 | 2,250,000 | | | \$25,361,000 |
| Estimated Personnel Cost | | 206,000 | 462,000 | 552,000 | 144,000 | | | \$1,364,000 |

Replacement Water Mains

Dept. Priority: 2

Description: This project would provide funding for the replacement of deteriorating water mains. Water mains in need of replacement are prioritized according to criteria such as age, poor water flow, maintenance problems and poor water quality.

Purpose: The purpose of this project is to replace deteriorated water mains. Water mains are replaced when they are no longer capable of furnishing reliable service to the customers.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 17,300,000 | 17,710,000 | 17,990,000 | 18,400,000 | 18,950,000 | 19,521,000 | \$109,871,000 |
| Total | 19,362,900 | 17,300,000 | 17,710,000 | 17,990,000 | 18,400,000 | 18,950,000 | 19,521,000 | \$109,871,000 |
| Estimated Personnel Cost | | 968,000 | 932,000 | 926,000 | 1,174,000 | 1,201,000 | 1,337,000 | \$6,538,000 |

Projected Street Improvements

Dept. Priority: 3

Description: This project would provide funding to replace water mains when another jurisdiction is improving a street that would affect a water main.

Purpose: The purpose of this project is to replace water mains when another jurisdiction is improving a street that would affect a water main. When a street improvement is initiated by another political agency, the project is reviewed to see if any changes or additions to the existing water main are necessary.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 6,300,000 | 6,400,000 | 6,500,000 | 7,100,000 | 7,300,000 | 7,500,000 | \$41,100,000 |
| Total | 6,700,000 | 6,300,000 | 6,400,000 | 6,500,000 | 7,100,000 | 7,300,000 | 7,500,000 | \$41,100,000 |
| Estimated Personnel Cost | | 355,000 | 339,000 | 335,000 | 453,000 | 463,000 | 514,000 | \$2,459,000 |

Rehabilitate Water Mains

Dept. Priority: 4

Description: This project would provide funding to rehabilitate water mains that are deteriorating on the inside. These water mains would be cleaned and lined with cement.

Purpose: The purpose of this project is to prolong the life of a deteriorating water main to avoid the total replacement of the water main.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 1,000,000 | 1,100,000 | 1,200,000 | 1,300,000 | 1,400,000 | 1,500,000 | \$7,500,000 |
| Total | 2,000,000 | 1,000,000 | 1,100,000 | 1,200,000 | 1,300,000 | 1,400,000 | 1,500,000 | \$7,500,000 |
| Estimated Personnel Cost | | 56,000 | 58,000 | 62,000 | 83,000 | 89,000 | 103,000 | \$451,000 |

Valve Replacement Program

Dept. Priority: 5

Description: This project would provide funding to replace broken valves in the distribution system.

Purpose: The purpose of this ongoing project is to replace broken valves in the distribution system. This project will lower service reductions by allowing shutdowns to encompass as small an area as possible. Water Works will therefore have better control of the water flow and be able to better serve customers.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 500,000 | 500,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,800,000 |
| Total | 500,000 | 500,000 | 500,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$1,800,000 |
| Estimated Personnel Cost | | 150,000 | 150,000 | 60,000 | 60,000 | 60,000 | 60,000 | \$540,000 |

Backup Power Generator - Eden Park

Dept. Priority: 6

Description: This project would provide funding for the installation of a backup generator and switchgear for the Eden Park Pump Station.

Purpose: The purpose of this project is to install an onsite backup generator system, which will improve system reliability and service to Water Works' customers by providing a backup power source to this pump station. This pump station could be used in a power outage.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 1,000,000 | 2,000,000 | | | | | \$3,000,000 |
| Total | 500,000 | 1,000,000 | 2,000,000 | | | | | \$3,000,000 |
| Estimated Personnel Cost | | 193,000 | 220,000 | | | | | \$413,000 |

Call Center Equipment

Dept. Priority: 7

Description: This project would provide funding for the upgrade of the Greater Cincinnati Water Works Call Center for natural voice technology and would be fully interactive through the Internet.

Purpose: The purpose of this project is to meet customer expectations for Call Center services 24 hours a day, seven days a week, without the need to provide staff outside the Water Works' current business hours.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 2,000,000 | | | | | | \$2,000,000 |
| Total | 500,000 | 2,000,000 | | | | | | \$2,000,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Computers, Servers, and Software

Dept. Priority: 8

Description: This project would provide funding for the replacement of computers, servers and software throughout Water Works.

Purpose: The purpose of this project is to provide systematic replacement of computers (five years or older), servers (seven years or older), and software (new and major version upgrades). Computers over 3 1/2 years often slow employee service provided to customers by slowing the response time, increasing maintenance costs by additional time spent on maintenance and repair, and increasing vendor agreement costs for equipment over 3 years old.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 233,000 | 267,000 | 274,000 | 281,000 | 289,000 | 298,000 | \$1,642,000 |
| Total | 253,000 | 233,000 | 267,000 | 274,000 | 281,000 | 289,000 | 298,000 | \$1,642,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Observatory - Edwards to Paxton

Dept. Priority: 9

Description: This project would provide funding to install 2,700 feet of 48 inch water main in Observatory Avenue from Edwards Road to Paxton Avenue.

Purpose: The purpose of this project is to install a new water main for adequate service. The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 200,000 | | | | | | \$200,000 |
| Construction | | 1,800,000 | 250,000 | | | | | \$2,050,000 |
| Total | 2,000,000 | 2,000,000 | 250,000 | | | | | \$2,250,000 |
| Estimated Personnel Cost | | 113,000 | 13,000 | | | | | \$126,000 |

New Water Mains

Dept. Priority: 10

Description: This project would provide funding to install new water mains to the distribution system.

Purpose: The purpose of this project is to install new water mains to the distribution system. Existing water mains in certain areas cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 1,500,000 | 1,700,000 | 1,700,000 | 1,800,000 | 1,800,000 | 2,000,000 | \$10,500,000 |
| Total | 2,240,000 | 1,500,000 | 1,700,000 | 1,700,000 | 1,800,000 | 1,800,000 | 2,000,000 | \$10,500,000 |
| Estimated Personnel Cost | | 84,000 | 90,000 | 88,000 | 115,000 | 114,000 | 137,000 | \$628,000 |

Regeneration Furnace Equipment

Dept. Priority: 11

Description: This project would provide funding for the purchase of miscellaneous furnace equipment that fails or needs replacement during the year.

Purpose: The purpose of this project is to replace equipment, as needed, on the Granular Activated Carbon (GAC) Facility furnace. Due to the extreme heat, equipment on the furnace needs to be routinely replaced.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | \$360,000 |
| Total | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | \$360,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Backup Power Generator - Constance

Dept. Priority: 12

Description: This project would provide funding to purchase and install a standby generator and switchgear.

Purpose: The purpose of this project is to install an onsite standby generator system. This standby generator system will ensure Water Works' system reliability and service to customers by providing a backup power source which could be used in case of a power outage.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 22,000 | 150,000 | | | | | \$172,000 |
| Construction | | | 200,000 | 1,800,000 | | | | \$2,000,000 |
| Total | | 22,000 | 350,000 | 1,800,000 | | | | \$2,172,000 |
| Estimated Personnel Cost | | | 39,000 | 239,000 | | | | \$278,000 |

Capital Improvement Plan - Water Works

PROJECT DETAIL

Misc. Concrete Pavement Replacement

Dept. Priority: 13

Description: This project would provide funding to replace worn and deteriorated concrete pavement at various Water Works' facilities.

Purpose: The purpose of this project is to extend the useful life of pavement at various Water Works' facilities.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 300,000 | 275,000 | 300,000 | 300,000 | 300,000 | 300,000 | \$1,775,000 |
| Total | 300,000 | 300,000 | 275,000 | 300,000 | 300,000 | 300,000 | 300,000 | \$1,775,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Misc. Masonry

Dept. Priority: 14

Description: This project would provide funding for masonry repairs at various Water Works facilities.

Purpose: The purpose of this project is to extend the useful life of various Water Works facilities by making appropriate masonry repairs.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 175,000 | 175,000 | 175,000 | 150,000 | 150,000 | 150,000 | \$975,000 |
| Total | 150,000 | 175,000 | 175,000 | 175,000 | 150,000 | 150,000 | 150,000 | \$975,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Kemper Road Tank

Dept. Priority: 15

Description: This project provides for the construction of a 3 million gallon elevated storage tank.

Purpose: This project is to increase elevated storage in Brecon and allow peak/off peak pumping.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 500,000 | | | | | | \$500,000 |
| Construction | | 300,000 | 2,500,000 | 2,000,000 | 1,000,000 | | | \$5,800,000 |
| Total | | 800,000 | 2,500,000 | 2,000,000 | 1,000,000 | | | \$6,300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Main Station and Tennyson Pumps

Dept. Priority: 16

Description: This project would provide funding for a preliminary engineering study to upgrade the Main and Tennyson pumping stations.

Purpose: The purpose of this project is to provide for a preliminary engineering study to upgrade the Main and Tennyson pumping stations. This project is designed to evaluate the ability of the tunnels from the Miller Plant to deliver water to the Main and Tennyson pumping stations. Recently actual operating conditions have shown that there may be a capacity problem with the tunnels.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 778,000 | 722,000 | | | | | \$1,500,000 |
| Total | 754,000 | 778,000 | 722,000 | | | | | \$1,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Cooper Road - Kenwood to Montgomery

Dept. Priority: 17

Description: This project would provide a water supply for existing and future customers in the Warren County and Mason areas.

Purpose: The purpose of the project is to construct a 36 inch transmission water main to complete a northeast discharge line from Kennedy Heights to the Warren and Mason area.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 2,000,000 | 1,500,000 | 500,000 | | | | \$4,000,000 |
| Total | 200,000 | 2,000,000 | 1,500,000 | 500,000 | | | | \$4,000,000 |
| Estimated Personnel Cost | | 113,000 | 79,000 | | | | | \$192,000 |

Montgomery & Kennedy Avenues

Dept. Priority: 18

Description: This project would provide a 48 inch discharge water main from the Kennedy Heights station.

Purpose: The purpose of this project is to construct a discharge line for Kennedy Heights to supply the entire northeast: Warren, Mason and Lebanon including major portions of Brecon.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 300,000 | | | | | | \$300,000 |
| Construction | | 1,700,000 | 1,100,000 | | | | | \$2,800,000 |
| Total | | 2,000,000 | 1,100,000 | | | | | \$3,100,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Dana Avenue - Victory Parkway to I-71

Dept. Priority: 19

Description: This project proposes to construct a transmission supply for the uptown hospital area and two major universities.

Purpose: The purpose of this project is to construct a 36 inch and a 12 inch water main to serve the Xavier University, UC and hospital areas, including the general uptown area.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 1,500,000 | 1,000,000 | | | | | \$2,500,000 |
| Total | 250,000 | 1,500,000 | 1,000,000 | | | | | \$2,500,000 |
| Estimated Personnel Cost | | 84,000 | 53,000 | | | | | \$137,000 |

Eden Park Feeder 2 - Parsons Martin

Dept. Priority: 20

Description: This project would provide funding for a 54 inch transmission water main from the Eden Park Reservoir.

Purpose: The purpose of this project is to provide additional supply and discharge from the Eden Park reservoir, with better turnover and a more stable supply of water during peak pumping operations. This critical supply will better support current and future water demands for Northern Kentucky and provide a better supply to the Central and Western Hills service areas.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 250,000 | 500,000 | | | | | \$750,000 |
| Construction | | | | 1,100,000 | 1,350,000 | | | \$2,450,000 |
| Total | | 250,000 | 500,000 | 1,100,000 | 1,350,000 | | | \$3,200,000 |
| Estimated Personnel Cost | | | | 57,000 | 86,000 | | | \$143,000 |

Replace Roofs

Dept. Priority: 21

Description: This project would provide funding to replace single-ply roofs.

Purpose: The purpose of this project is to replace the roofs at various locations. The roofs at these locations are coming to the end of their useful life and require replacement.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 130,000 | 865,000 | 130,000 | 350,000 | 350,000 | 400,000 | \$2,225,000 |
| Total | 41,000 | 130,000 | 865,000 | 130,000 | 350,000 | 350,000 | 400,000 | \$2,225,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Projected Private Developments

Dept. Priority: 22

Description: This project would provide funding for Water Works' participation in the construction of new water mains which would support development.

Purpose: The purpose of this project is to support service enhancements and/or expansions to the water system.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 350,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | \$2,350,000 |
| Total | 350,000 | 350,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | \$2,350,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Greenhills Tank

Dept. Priority: 23

Description: This project would provide funding for the design and construction of a 2 MG elevated storage tank.

Purpose: The purpose of this project is to contractually provide additional water in an expanding area. The construction of this tank will enable Greater Cincinnati Water Works (GCWW) to serve Butler County as part of a new agreement. The payback of this asset is built into the water rate charged to Butler County. Construction of this tank by July 2010 is a contractual obligation with Butler County.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 500,000 | 884,000 | | | | | \$1,384,000 |
| Total | 1,500,000 | 500,000 | 884,000 | | | | | \$1,384,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Station Valve Equipment

Dept. Priority: 24

Description: This project would provide funding to replace valves in existing pump stations.

Purpose: The purpose of this project is to replace valves in various pump stations on an emergency basis.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | \$540,000 |
| Total | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | \$540,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Filter Water Pump - Miller Plant

Dept. Priority: 25

Description: This project would provide funding to replace two of the current filter water pumps with larger pumps to meet higher water demands and increase pumping capacity at the Richard Miller Treatment Plant.

Purpose: The purpose of this project is to replace two smaller filter water pumps with larger ones so increased amounts of water can be pumped to the Granular Activated Carbon (GAC) facility.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 105,000 | | | | | | \$105,000 |
| Equipment | | 700,000 | 550,000 | | | | | \$1,250,000 |
| Total | 150,000 | 805,000 | 550,000 | | | | | \$1,355,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Secondary Basin Drive - Bolton Plant

Dept. Priority: 26

Description: This project would provide funding to upgrade the existing secondary basin drives at the Charles M. Bolton Plant (CMBP).

Purpose: The purpose of this project is to upgrade the existing secondary basin drives at the Charles M. Bolton Plant. The primary basin drives were replaced in 2005. The secondary basins were last upgraded approximately 15 years ago.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 564,000 | 716,000 | | | | | \$1,280,000 |
| Total | 200,000 | 564,000 | 716,000 | | | | | \$1,280,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Server Consolidation

Dept. Priority: 27

Description: This project would provide for server consolidation with Vmware ECX Virtualcenter.

Purpose: The purpose of this project is to complete server consolidation with ECX Virtualcenter to increase efficiency.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 80,000 | | | | | | \$80,000 |
| Total | | 80,000 | | | | | | \$80,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Bolton Wellfield Expansion II

Dept. Priority: 28

Description: This project would provide funding to add wells to the well field at the Bolton Treatment Plant.

Purpose: The purpose of this project is to expand the amount of water taken from the well field to provide for a more redundant supply and to meet future demand.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 143,000 | 284,000 | | | | | \$427,000 |
| Construction | | | | 1,100,000 | 800,000 | | | \$1,900,000 |
| Total | | 143,000 | 284,000 | 1,100,000 | 800,000 | | | \$2,327,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

ECAM Hardware

Dept. Priority: 29

Description: This project would provide funding for the replacement of obsolete hardware used for the Electronic Customer Account Management (ECAM) application.

Purpose: The purpose of this project is to replace obsolete hardware used for the Electronic Customer Account Management application. Replacement hardware will keep maintenance and support available and will allow Greater Cincinnati Water Works to stay current with new operating system software versions to maintain/expand ECAM offerings, which are driven by customer demand.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 50,000 | | | 550,000 | | 600,000 | \$1,200,000 |
| Total | 500,000 | 50,000 | | | 550,000 | | 600,000 | \$1,200,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Motor Control Center Equipment

Dept. Priority: 30

Description: This project would provide funding to upgrade motor control centers at older Water Works' facilities.

Purpose: The purpose of this project is to upgrade existing motor control centers (MCC) with modern technology controls and monitors, resulting in readily available replacement components. The existing motor control centers are older and are beginning to require more repairs. The repairs are getting more difficult due to the lack of the availability of spare parts.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 100,000 | 100,000 | 100,000 | 100,000 | 180,000 | 180,000 | \$760,000 |
| Total | 60,000 | 100,000 | 100,000 | 100,000 | 100,000 | 180,000 | 180,000 | \$760,000 |
| Estimated Personnel Cost | | 19,000 | 11,000 | 13,000 | 22,000 | 38,000 | 46,000 | \$149,000 |

Raw Water Reservoir Brick Rehabilitation

Dept. Priority: 31

Description: This project would provide funding for the rehabilitation of the brick linings at the Lamella Facility's raw water reservoirs.

Purpose: The purpose of this project is to rehabilitate the brick linings at the Lamella Facility's raw water reservoirs. The Lamella Facility's raw water reservoirs have brick linings that are over 100 years old. The bricks have been deteriorating, and a thorough inspection and replacement of the failed bricks is required to ensure these reservoirs remain structurally sound. This project will be phased over two years, with one reservoir being done each year.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 300,000 | 500,000 | | | | | \$800,000 |
| Total | 200,000 | 300,000 | 500,000 | | | | | \$800,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Electrical Transformers

Dept. Priority: 32

Description: This project would provide funding to upgrade the primary electrical transformers at mission critical facilities.

Purpose: The purpose of this project is to upgrade the primary electrical transformers at mission critical facilities. The transformers are more than 50 years old, but should remain serviceable and have extended life with these upgrades. Failure of these transformers would result in a complete facility outage.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | \$510,000 |
| Total | 80,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | \$510,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Elevator Controls and Safety Upgrades

Dept. Priority: 33

Description: This project would provide funding to replace elevator controls and install required safety upgrades to various elevators.

Purpose: The purpose of this project is to replace elevator controls and install required safety upgrades to various elevators. The elevator controls are original equipment, in older facilities, installed between 1950 and 1978. They are antiquated and require numerous repairs. Replacement controls and upgrades to current safety requirements will mean continuous safe operation for these elevators.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 100,000 | 150,000 | 150,000 | | | 150,000 | \$550,000 |
| Total | 100,000 | 100,000 | 150,000 | 150,000 | | | 150,000 | \$550,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Contamination Warning System

Dept. Priority: 34

Description: This project would provide funding to install monitors at approximately 20 locations to utilize the contamination warning system (CWS) for the purpose of water quality and security at locations identified by the Water Sentinel Project. The U.S. EPA's Water Sentinel Project designs and implements the contamination warning system for the Water Works to protect its distribution system.

Purpose: The purpose of this project is to install monitors to utilize the contamination water system (CWS) for water quality and security. CWS will identify about 100 strategic points as on-line monitoring locations for the CWS in the distribution system and will install monitors at about 30-40 of the identified locations according to the federal fund.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 46,000 | 161,000 | 388,000 | 390,000 | | | \$985,000 |
| Total | | 46,000 | 161,000 | 388,000 | 390,000 | | | \$985,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Continuous WQ Monitors - Dist. System

Dept. Priority: 35

Description: This project would provide funding for the purchase and installation of water quality monitors at strategic locations in the distribution system.

Purpose: The purpose of this project is to install water quality monitors at strategic locations in the water distribution system. These monitors assist with the compliance of regulations and detection of contaminated drinking water.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 45,000 | 50,000 | 56,000 | 70,000 | 70,000 | 70,000 | \$361,000 |
| Total | 40,000 | 45,000 | 50,000 | 56,000 | 70,000 | 70,000 | 70,000 | \$361,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Chlorination Fac. Scrubber-Miller Plant

Dept. Priority: 36

Description: This project would provide funding to upgrade the Chlorination Facility Scrubber at the Richard Miller Treatment Plant. This is the safety system used to protect the employees and the public from chlorine leaks.

Purpose: The purpose of this project is to replace the Chlorination Facility Scrubber at the Richard Miller Treatment Plant with a 3-5 ton dry scrubber similar to the scrubber installed at the Charles M. Bolton Plant and the Chemical Building West. The existing system is a caustic soda scrubber installed in 1997 that requires a significant amount of maintenance.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 55,000 | | | | | | \$55,000 |
| Construction | | 350,000 | | | | | | \$350,000 |
| Total | | 405,000 | | | | | | \$405,000 |
| Estimated Personnel Cost | | 78,000 | | | | | | \$78,000 |

Cherry Grove Ground Reservoir Coating

Dept. Priority: 37

Description: This project would provide funding for coating the interior and exterior of the Cherry Grove ground reservoir.

Purpose: The purpose of this project is to coat the interior and exterior of the ground reservoir to prevent failure and extend the life of the reservoir.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 125,000 | | | | | | \$125,000 |
| Other | | 425,000 | | | | | | \$425,000 |
| Total | | 550,000 | | | | | | \$550,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Castle and Reading

Dept. Priority: 38

Description: This project would provide funding for 16 inch and 12 inch water mains on Reading Road and Castle Drive.

Purpose: The purpose of this project is to bring additional water supply to the commercial area of the south zone of Mason.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 600,000 | | | | | | \$600,000 |
| Total | 100,000 | 600,000 | | | | | | \$600,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SCADA Remote Site Communications

Dept. Priority: 39

Description: This project would provide funding for a Supervisory Control and Data Acquisition (SCADA) communications system upgrade for remote sites.

Purpose: The purpose of this project is to upgrade of the Supervisory Control and Data Acquisition (SCADA) communications system for remote sites. Enhancing remote communications is the foundation upon which all future SCADA improvements will be built. In order to extend the service area, improve security, increase optimization through additional automation, and expand levels of customer service, SCADA communications needs to be enhanced.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 200,000 | 578,000 | | | | | \$778,000 |
| Total | 143,000 | 200,000 | 578,000 | | | | | \$778,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Crane Equipment Improvements

Dept. Priority: 40

Description: This project would provide funding for safety upgrades and improvements to various cranes at mission critical facilities.

Purpose: The purpose of this project is to provide safety upgrades and improvements to various cranes at mission critical facilities. These cranes were installed between 1940 and 1978. Upgrades include replacement of open collector wiring, control wiring, and other safety upgrades.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 300,000 | 150,000 | | 50,000 | | 50,000 | \$550,000 |
| Total | 100,000 | 300,000 | 150,000 | | 50,000 | | 50,000 | \$550,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CMBP Sanitary Sewer

Dept. Priority: 41

Description: This project would upgrade and improve the sanitary sewer system at the Charles M. Bolton Plant located in Fairfield, Ohio. The current system is outdated and connected to a septic tank with maintenance and operational problems.

Purpose: The purpose of this project is to replace floor drains at the Charles M. Bolton Treatment Plant (CMBP) that are currently connected to a septic tank. There have been maintenance problems with the operation of the septic tank.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 68,000 | | | | | | \$68,000 |
| Construction | | 400,000 | | | | | | \$400,000 |
| Total | | 468,000 | | | | | | \$468,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Duke, Socialville Foster

Dept. Priority: 42

Description: This project proposes to construct a 30 inch transmission main to provide pump station stability as to suction and discharge pressures and flows for future demands to Mason and Butler Co.

Purpose: The purpose of this project is to provide a redundant water supply between the Irwin Simpson and the Socialville Foster pumping stations.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 200,000 | | | | | | \$200,000 |
| Construction | | 800,000 | 1,000,000 | 500,000 | | | | \$2,300,000 |
| Total | | 1,000,000 | 1,000,000 | 500,000 | | | | \$2,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Network Upgrade - Chester Park Complex

Dept. Priority: 43

Description: This project would provide funding for combining or converging technologies of voice, video, and data at the Chester Park Complex.

Purpose: The purpose of this project is to replace equipment to combine communications media. The Private Branch Exchange (PBX) system is becoming obsolete and giving way to a new suit of tools, Voice over IP (VoIP). Voice, video, and data have been managed on three different sets of technology infrastructure. By combining or converging these technologies, benefits can include a lower cost of network ownership by eliminating multiple sets of infrastructure and simplifying administration and maintenance duties performed by the technical staff.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 250,000 | | | | | | \$250,000 |
| Total | | 250,000 | | | | | | \$250,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Chem East Water Wheel

Dept. Priority: 45

Description: This project provides for the replacement of hydraulic controls of two water wheels.

Purpose: The purpose of this project is to replace the hydraulic controls of the two water wheels and turbines at Chemical House East. They are critical to controlling the rate of flow from the reservoirs into the Richard Miller Treatment Plant.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 295,000 | | | | | | \$295,000 |
| Total | | 295,000 | | | | | | \$295,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Lamella Basin # 1

Dept. Priority: 46

Description: This project will replace a damaged plate pack in Lamella basin # 1.

Purpose: The purpose of this project is to replace a damaged plate pack in Lamella basin #1 which was installed in 2001. The plates are warping and need to be replaced before water treatment is adversely affected.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 25,000 | | | | | | \$25,000 |
| Construction | | 175,000 | | | | | | \$175,000 |
| Total | | 200,000 | | | | | | \$200,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Kennedy Res. Drainage

Dept. Priority: 47

Description: This project would grade and install French drains and piping to prevent rainwater from pooling on the soil on top of the reservoir roof.

Purpose: The purpose of this project is to improve drainage of soil on the reservoir roof.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 86,000 | | | | | | \$86,000 |
| Total | | 86,000 | | | | | | \$86,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CMBP Pilot Plant Filters

Dept. Priority: 48

Description: This project would rehab the Charles M. Bolton Treatment Plant (CMBP) filter columns. The project would involve the actual media replacement at the plant.

Purpose: The purpose of the project is to replace the filter media at CMBP that is over 30 years old and nearing the end of its useful life.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 349,000 | 326,000 | | | | | \$675,000 |
| Total | | 349,000 | 326,000 | | | | | \$675,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Radio System for GCWW

Dept. Priority: 49

Description: This project would provide funding to upgrade the Radio Communication System for the Greater Cincinnati Water Works.

Purpose: The purpose of this project is to replace the existing outdated vehicle radio system with a new communication system for day-to-day operations, and in case of an emergency. The existing City of Cincinnati 45Mhz radio system is obsolete and will no longer be supported by Telecommunications Division in the coming years.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 400,000 | | | | | | \$400,000 |
| Total | 400,000 | 400,000 | | | | | | \$400,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

GCMS with EI and Auto Sample

Dept. Priority: 50

Description: This project would provide funding for the replacement of two existing Photo Ionization Detectors (PID)/Hall detectors.

Purpose: The purpose of this project is to replace two existing PID/Hall detectors so Water Works can maintain certification, comply with regulations related to volatile organic compounds and detect organic contamination of the water.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 120,000 | | | | | | \$120,000 |
| Total | | 120,000 | | | | | | \$120,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Battery, Charger, and DC Panel

Dept. Priority: 51

Description: This project would provide funding to replace batteries, chargers, and DC control panels.

Purpose: The purpose of this project is to replace batteries, chargers, and DC control panels for the continuous operation of the DC control system which is vital to the operations of facilities.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 75,000 | 75,000 | 75,000 | 50,000 | 50,000 | 50,000 | \$375,000 |
| Total | 50,000 | 75,000 | 75,000 | 75,000 | 50,000 | 50,000 | 50,000 | \$375,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CPC Boiler Replacement

Dept. Priority: 53

Description: This project would replace 6 segmented type heating boilers at CPC.

Purpose: The purpose of this project is to replace obsolete and inefficient boilers. New boilers at CPC will have modern controls and improved high efficiency.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 400,000 | | | | | | \$400,000 |
| Total | | 400,000 | | | | | | \$400,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Chem. East Electric Heat

Dept. Priority: 54

Description: This project would install electric heating to replace the existing steam heating system at Chemical Building East.

Purpose: The purpose of this project is to upgrade the hot water heating system. The old system uses steam from the filter building running through ductwork to chemical building east. The existing ductwork is having maintenance issues. The old system is very inefficient due to the long duct runs through outside tunnels.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 75,000 | | | | | | \$75,000 |
| Total | | 75,000 | | | | | | \$75,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Furnace Air Compressor - Miller Plant

Dept. Priority: 55

Description: This project would provide funding for an upgrade to one of three screw type furnace air compressors.

Purpose: The purpose of this project is to upgrade one of three screw type furnace air compressors. This equipment has traditionally required significant maintenance but is critically important during the furnace regeneration campaigns and needs to remain reliable. The existing compressors were installed during the late 1990s and operate 24 hours a day, 7 days a week.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 6,000 | | | | | | \$6,000 |
| Equipment | | | 44,000 | | | | | \$44,000 |
| Total | | 6,000 | 44,000 | | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Snider and Socialville Foster

Dept. Priority: 56

Description: This project would provide funding for a 12 inch water main extension in Snider and Socialville Foster.

Purpose: This purpose of this project is to provide a system loop elimination of two dead end water mains in the Mason distribution system. This main will bring discharge from the Irwin Simpson Pump Station to the Castle Drive industrial area, in addition to eliminating two areas with dead end flows.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 100,000 | | | | | | \$100,000 |
| Construction | | | 650,000 | | | | | \$650,000 |
| Total | | 100,000 | 650,000 | | | | | \$750,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Carbon Transfer Pump - Miller Plant

Dept. Priority: 57

Description: This project would provide funding for upgrading the recessed impeller carbon transfer pumps at the Granulated Activated Carbon (GAC) building.

Purpose: The purpose of this project is to upgrade the 15+ year old carbon transfer pumps (two each year) that are showing wear in the pumping of abrasive carbon material. These carbon transfer pumps are starting to require more maintenance each year. These pumps are required to move carbon throughout the GAC processes. Without them, the regeneration processes would cease.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 48,000 | | 50,000 | | 50,000 | 50,000 | \$198,000 |
| Total | 2,000 | 48,000 | | 50,000 | | 50,000 | 50,000 | \$198,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Fire Control Systems

Dept. Priority: 58

Description: This project would provide funding to upgrade the fire control and communication panels at various facilities.

Purpose: The purpose of this project is to upgrade fire control and communication panels at various facilities to replace outdated equipment and meet current codes. The upgraded fire control and communication panels will be helpful with the interface to the new security systems.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 50,000 | | | | | | \$50,000 |
| Total | 50,000 | 50,000 | | | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Analytical Data System Equipment

Dept. Priority: 59

Description: This project would provide funding for the replacement of the data system needed to operate all of the organics lab equipment. This equipment is essential to ensure compliance with several Ohio EPA regulations including trihalomethane, haloacetic acid and volatile organic compound regulations.

Purpose: The purpose of this project is to replace the data system which would allow Water Works to operate the equipment needed to perform a variety of organic analyses.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 39,000 | | | | | | \$39,000 |
| Total | | 39,000 | | | | | | \$39,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CMBP Wash Water Discharge Line

Dept. Priority: 60

Description: This project would provide funding to replace the wash water discharge line at the Charles M. Bolton Treatment Plant.

Purpose: The purpose of the wash water discharge line is to eliminate solids and chlorine from going to the Great Miami River. This project will replace the discharge line that has reached the end of its useful life.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 50,000 | | | | | | \$50,000 |
| Total | | 50,000 | | | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Automatic Meter Reading Handheld Units

Dept. Priority: 61

Description: This project would provide funding for the acquisition of Automatic Meter Reading Handheld units.

Purpose: The purpose of this project is to replace handheld meter reading units which have met or exceeded their useful life. Handheld meter reading units were last purchased in 2003. Customer Service Representatives will need the hand held units, even after all meters are converted to radio read units, in order to respond to service calls and to complete final readings related to move ins/outs for billing purposes. These assets have a replacement schedule/useful life based on five or six years.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | 75,000 | | | | | | \$75,000 |
| Total | | 75,000 | | | | | | \$75,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Eden Park Mirror Pool Painting

Dept. Priority: 98

Description: This project would provide funding for painting the bottomscape of the Mirror Pool, following the designs created by the consultant (Millennium Group) in 1998. Weather conditions and cleaning have faded and chipped some of the color over the years.

Purpose: The purpose of this project is to paint the bottomscape of the Mirror Pool in Eden Park. Painting and caulking provide a protective coating over the concrete pool which prevents leakage into the storage reservoir below. The project will upgrade and help preserve the appearance of this public landmark, that was originally painted in 1998.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | 5,000 | | | | | | \$5,000 |
| Other | | 85,000 | | | | | | \$85,000 |
| Total | | 90,000 | | | | | | \$90,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Casting/Street Rehab Projects

Dept. Priority: 136

Description: This project would provide funding for the installation of new water main castings in conjunction with the Department of Transportation and Engineering's Street Rehabilitation Program.

Purpose: The purpose of this project is to install water main castings during street rehabilitation projects.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | 322,000 | 339,000 | 354,000 | 365,000 | 375,000 | 390,000 | \$2,145,000 |
| Total | 307,000 | 322,000 | 339,000 | 354,000 | 365,000 | 375,000 | 390,000 | \$2,145,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Enterprise Asset Management System

Dept. Priority: 44

Description: This project would provide funding for the replacement of Water Work's Enterprise Asset Management System (EMPAC) with a new version or another software package.

Purpose: The new EMPAC system will be web-based and utilize mainstream technology. All system integrations, reports, and Key Performance Indicators (KPI's) will have to be developed. Water Works is currently running EMPAC release V8.5.2.5, Version 8.6.5 was released in 2005, and the final EMPAC release V8.6.7 was scheduled for December 2006. INDUS, the software provider, has converged their Enterprise Asset Management (EAM) solutions into Indus Asset Suite and there will be no subsequent EMPAC releases after December 2006. INDUS will provide maintenance and support services for EMPAC through 2010.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | 2,000,000 | 6,500,000 | 6,500,000 | | | \$15,000,000 |
| Total | 600,000 | | 2,000,000 | 6,500,000 | 6,500,000 | | | \$15,000,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Paxton/Isabella-Obser.&Madison

Dept. Priority: 62

Description: This project would provide funding to install 5,500 feet of 48 inch water main in Paxton Avenue from Observatory Avenue to Isabella Avenue and in Isabella Avenue from Paxton Avenue to Madison Avenue.

Purpose: The purpose of this project is to install a new water main for adequate service. The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 1,640,000 | | | | | \$1,640,000 |
| Total | 1,740,000 | | 1,640,000 | | | | | \$1,640,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Montgomery/Cooper-Pfeiffer

Dept. Priority: 63

Description: This project would provide funding for a 42 inch transmission water main discharging from Kennedy Station northward to the Brecon service area and northeast Hamilton County.

Purpose: The purpose of this project is to improve the transmission of water to the Brecon service area and contractual areas of Warren County and the City of Mason.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | 2,200,000 | | | | | \$2,200,000 |
| Total | 2,015,000 | | 2,200,000 | | | | | \$2,200,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Pete Rose Way/Eggleston-Broadway

Dept. Priority: 64

Description: This project would provide funding for the installation of a 48 inch transmission water main, completing the new 48 inch supply line across the Central Business District.

Purpose: The purpose of this project is to complete the primary transmission water main to supply the Central service area including the Central Business District and the Northern Kentucky/Florence areas.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | 200,000 | | | | | \$200,000 |
| Construction | | | | 1,000,000 | 1,000,000 | 100,000 | | \$2,100,000 |
| Total | | | 200,000 | 1,000,000 | 1,000,000 | 100,000 | | \$2,300,000 |
| Estimated Personnel Cost | | | | 52,000 | 64,000 | | | \$116,000 |

Potassium Permanganate Feed System

Dept. Priority: 66

Description: This project would provide funding for a potassium permanganate feed system at the Richard Miller Treatment Plant.

Purpose: The purpose of this project is to replace the potassium permanganate feed system at the Richard Miller Treatment Plant. The existing system was installed in 1993 and is used intermittently during raw water algae, and taste and order events. The feed equipment and controls are approaching the end of their useful life due to the corrosive environment the system operates in.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | 50,000 | | | | | \$50,000 |
| Construction | | | 350,000 | | | | | \$350,000 |
| Total | | | 400,000 | | | | | \$400,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Delhi Water Tank Painting

Dept. Priority: 67

Description: This project would provide funding to paint the exterior of the Delhi Tank.

Purpose: The purpose of this project is to paint the exterior of the Delhi Tank, which was last painted in 1989. This project may include the removal of lead paint. Maintaining the exterior paint on the tank will extend the useful life of the tank.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | 250,000 | 389,000 | | | | \$639,000 |
| Total | | | 250,000 | 389,000 | | | | \$639,000 |
| Estimated Personnel Cost | | | 28,000 | 52,000 | | | | \$80,000 |

Intake Pier Access Bridge Painting

Dept. Priority: 68

Description: This project would provide funding to paint the intake pier access bridge and to complete other upgrades.

Purpose: The purpose of this project is to paint the intake pier access bridge and to complete other upgrades. The intake pier access bridge was last painted in 1985 and will be due for repainting by 2010. Other work includes lighting, metal work, and other smaller upgrades.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | 200,000 | | | | | \$200,000 |
| Total | | | 200,000 | | | | | \$200,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Endocrine Disrupter Analysis Equipment

Dept. Priority: 69

Description: This project would provide funding for the purchase and setup of equipment to monitor for endocrine disrupting chemicals.

Purpose: The purpose of this project is to purchase equipment that will allow Greater Cincinnati Water Works to monitor for specific classes of compounds which may interfere with human hormones.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | 275,000 | | | | | \$275,000 |
| Total | | | 275,000 | | | | | \$275,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Cherry Grove Elevated Tank Coating

Dept. Priority: 70

Description: This project would provide funding to coat the interior of the Cherry Grove elevated tank.

Purpose: The purpose of this project is to prevent future failure and extend the useful life of the tank.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | 170,000 | 230,000 | | | | \$400,000 |
| Total | | | 170,000 | 230,000 | | | | \$400,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Well Pumps - Bolton Plant

Dept. Priority: 71

Description: This project would provide funding to replace one submersible well pump per year at the Charles M. Bolton Plant.

Purpose: The purpose of this project is to replace the original submersible well pumps installed in 1978 to ensure reliable pumpage from the well field. One well pump per year will be replaced/upgraded with more modern equipment over a five-year period.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | 40,000 | 40,000 | | 40,000 | 40,000 | \$160,000 |
| Total | | | 40,000 | 40,000 | | 40,000 | 40,000 | \$160,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

GCMS With Autosampler

Dept. Priority: 75

Description: This project would provide funding for the replacement of the existing gas chromatograph mass spectrometer for advanced analyses.

Purpose: The purpose of this project is to replace the existing gas chromatograph mass spectrometer that is more than ten years old. This will allow Water Works to continue to monitor for exotic organic compounds including many that are regulated by the Ohio EPA.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | 130,000 | | | | | \$130,000 |
| Total | | | 130,000 | | | | | \$130,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Security Card Reader Upgrade

Dept. Priority: 76

Description: This project would provide funding for upgrades to the security card reader system. The product lifecycle has ended.

Purpose: The purpose of this project is to provide a secure and reliable security card reader system. The current system will no longer be supported and will create a security risk.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | 104,000 | | | | | \$104,000 |
| Total | | | 104,000 | | | | | \$104,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Wash Water Recovery Pump

Dept. Priority: 115

Description: This project would upgrade wash water recovery pumps installed in 1976.

Purpose: The purpose of this project is to upgrade pumps over 30 years old that pump gritty material (sand, filter dirt and carbon fines).

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | 2,000 | 48,000 | | | | \$50,000 |
| Total | | | 2,000 | 48,000 | | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CPC Chiller Improvements

Dept. Priority: 116

Description: This project provides for the replacement/upgrade of a small reciprocating chiller to a larger reciprocating or centrifugal unit.

Purpose: The purpose of the chiller replacement will provide full redundancy for the chiller system. If the large existing unit were to drop off, the building would not be cooled. This redundancy is a necessity.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | 280,000 | | | | | \$280,000 |
| Total | | | 280,000 | | | | | \$280,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Mack Tank Interior Coating

Dept. Priority: 52

Description: This project would provide funding for coating the interior of the Mack Tank.

Purpose: The purpose of this project is to coat the interior of the Mack Tank to prevent failure and extend the life of the tank.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | 50,000 | | | | \$50,000 |
| Other | | | | 199,000 | 351,000 | | | \$550,000 |
| Total | | | | 249,000 | 351,000 | | | \$600,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Reading - Dana

Dept. Priority: 65

Description: This project would provide funding for a thirty-six inch and a twelve inch water main upgrade to improve water supply to the Clifton hospital area and northern customers.

Purpose: The purpose of this project is to improve water supply to the Clifton hospital area and northern customers. The transmission and distribution upgrade is at a critical juncture in the system whereby water is supplied to the west and north. Improved hydraulics and water quality are necessitated due to older high maintenance lines. Higher fire flows and general supply needs are more critical in this area due to high use customers and Xavier University.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | 350,000 | | | | \$350,000 |
| Construction | | | | | 2,000,000 | 2,000,000 | 250,000 | \$4,250,000 |
| Total | | | | 350,000 | 2,000,000 | 2,000,000 | 250,000 | \$4,600,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Paddock - Reading to Tennessee

Dept. Priority: 72

Description: This project would provide funding for a thirty inch transmission water main in the Eastern Hills area of Paddock Road - Reading Road to Tennessee Avenue.

Purpose: The purpose of this project is to provide strengthened water supply through the Eastern Hills area. This project will provide strengthened water supply for large customers, will reduce outages and will improve water supply to Water Works' core and northern customers. The customers include medical centers and the City of Reading.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | 200,000 | 2,000,000 | 100,000 | | \$2,300,000 |
| Total | | | | 200,000 | 2,000,000 | 100,000 | | \$2,300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Paddock - Tennessee to Towanda

Dept. Priority: 73

Description: This project would provide funding for a 30 inch transmission water main to strengthen the water supply through the Eastern Hills area.

Purpose: The purpose of this project is to provide strengthened water supply through the Eastern Hills area for hospitals and to the north including the TriCounty area and Butler County.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | 300,000 | 2,000,000 | 2,000,000 | | \$4,300,000 |
| Total | | | | 300,000 | 2,000,000 | 2,000,000 | | \$4,300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Total Organic Carbon Analyzer

Dept. Priority: 86

Description: This project would provide funding to replace the current Total Organic Carbon (TOC) analyzer.

Purpose: The purpose of this project is to replace a Total Organic Carbon (TOC) analyzer. The TOC analyzer is a piece of analytical equipment which identifies total organic carbon in drinking water. Total organic carbon is regulated by current state and federal regulations which require frequent monitoring of organic carbon from a variety of locations. The current equipment is five years old and needs to be replaced.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | 40,000 | | | | \$40,000 |
| Total | | | | 40,000 | | | | \$40,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

INOVAH Payment System

Dept. Priority: 87

Description: This project will provide funding to upgrade the current iNovah payment software system.

Purpose: The purpose of this project is to stay current with the latest payment processing technology which is compatible with the billing system.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | 172,000 | | | | \$172,000 |
| Total | | | | 172,000 | | | | \$172,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Bolton Plant Lab Remodel

Dept. Priority: 135

Description: This project provides funding to remodel and expand the Bolton Plant laboratory.

Purpose: The purpose of this project is to replace and update failing and aging laboratory infrastructure and increase analytical flexibility.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | 100,000 | | | | \$100,000 |
| Construction | | | | | 456,000 | 304,000 | | \$760,000 |
| Total | | | | 100,000 | 456,000 | 304,000 | | \$860,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Madison - Observatory to Isabella

Dept. Priority: 77

Description: This project would provide funding for a 16 inch replacement water main required per the Master Plan to improve water supply and pressures through the eastern portions of the City.

Purpose: The purpose of this project is to improve flow and capacity in an older portion of the City to provide better domestic and fire water supply for eastern portions of the City of Cincinnati.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | 200,000 | | | \$200,000 |
| Construction | | | | | | 1,500,000 | 100,000 | \$1,600,000 |
| Total | | | | | 200,000 | 1,500,000 | 100,000 | \$1,800,000 |
| Estimated Personnel Cost | | | | | | 95,000 | | \$95,000 |

SCADA Remote Terminal Units

Dept. Priority: 78

Description: This project would provide funding for the replacement of 15 year old Supervisory Control and Data Acquisition (SCADA) Remote Terminal Units (RTUs) throughout the Richard Miller Treatment Plant.

Purpose: The purpose of this project is to replace Supervisory Control and Data Acquisition (SCADA) Remote Terminal Units (RTUs) throughout the Richard Miller Treatment Plant. The RTU's upgrade project is a controlled programmatic three year upgrading of older in-plant RTU's which are approaching the end of their useful life. The implementation of new RTU's will provide a more powerful RTU with the ability to better support enhanced automatic control efforts.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | | 500,000 | 500,000 | \$1,000,000 |
| Equipment | | | | | 500,000 | | | \$500,000 |
| Total | | | | | 500,000 | 500,000 | 500,000 | \$1,500,000 |
| Estimated Personnel Cost | | | | | 109,000 | 107,000 | 129,000 | \$345,000 |

McMillan and May Streets

Dept. Priority: 79

Description: This project would provide funding for a 48 inch transmission water main that upgrades water service to the Clifton/Uptown areas and the hospital/medical areas.

Purpose: The purpose of this project is to provide a transmission water main to upgrade water service to the Clifton/Uptown areas. This transmission upgrade is vital to the core water system and will be needed to meet the growing needs of this portion of the City. This main supports water supply to the hospital areas from Eden Park station, as well as a critical cross feed to the Clifton Valve Station and the Winton Reservoir.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | 150,000 | | | \$150,000 |
| Construction | | | | | | 2,000,000 | 350,000 | \$2,350,000 |
| Total | | | | | 150,000 | 2,000,000 | 350,000 | \$2,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Clifton - Woolper to Dixmyth

Dept. Priority: 80

Description: This project would provide funding for a 30 inch transmission water main replacement that serves the Clifton and Eastern Hills areas, including critical hospitals and the uptown area serving the Clifton Valve Station.

Purpose: The purpose of this project is to replace a transmission water main that serves the Clifton and Eastern Hills areas. This main has had recent catastrophic maintenance events near critical customers (i.e. hospitals). This main is vital to the system's transmission supply to the Eastern Hills storage and supports larger commercial water customers.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | 150,000 | | | \$150,000 |
| Construction | | | | | | 2,000,000 | 350,000 | \$2,350,000 |
| Total | | | | | 150,000 | 2,000,000 | 350,000 | \$2,500,000 |
| Estimated Personnel Cost | | | | | | 127,000 | | \$127,000 |

Madison - Woodburn to Observatory

Dept. Priority: 81

Description: This project would provide funding for a 16 inch replacement water main required per the master plan to improve supply and pressures through the eastern portions of the City of Cincinnati.

Purpose: The purpose of this project is to improve the water flow and capacity in an older portion of the City to provide better domestic and fire water supply for the eastern portion of the City of Cincinnati.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | 150,000 | | | \$150,000 |
| Construction | | | | | | 1,500,000 | 50,000 | \$1,550,000 |
| Total | | | | | 150,000 | 1,500,000 | 50,000 | \$1,700,000 |
| Estimated Personnel Cost | | | | | | 95,000 | | \$95,000 |

Chemical Feed Equipment - Bolton Plant

Dept. Priority: 83

Description: This project would provide funding to replace iron and soda ash feeders at the Bolton Plant.

Purpose: The purpose of this project is to replace iron and soda ash feeders at the Bolton Plant which are reaching the end of their useful lives.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | 50,000 | | | \$50,000 |
| Construction | | | | | 75,000 | | | \$75,000 |
| Equipment | | | | | 100,000 | 225,000 | | \$325,000 |
| Total | | | | | 225,000 | 225,000 | | \$450,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CMBP Turbidimeters

Dept. Priority: 84

Description: This project will provide funding to replace turbidimeters at the Bolton treatment plant.

Purpose: The purpose of this project is to replace equipment essential for water quality.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | 115,000 | | | \$115,000 |
| Total | | | | | 115,000 | | | \$115,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Gas Chromatograph with PID and ELCD

Dept. Priority: 85

Description: This project will provide funding to replace the Gas Chromatograph with Photoionization detector (PID) and the Electron Capture detector (ELCD).

Purpose: This water quality equipment replaces equipment that is at the end of its useful life. The equipment is necessary for analysis of regulated compounds.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | 110,000 | | | \$110,000 |
| Total | | | | | 110,000 | | | \$110,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CMBP Lime Feeder 1 & 4

Dept. Priority: 88

Description: This project will provide funding to upgrade lime slaker and feeder equipment at the Bolton treatment plant.

Purpose: The purpose of this project is to assure the reliability of the lime feed system. The Bolton plant is a lime soda softening plant.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Equipment | | | | | 308,000 | | | \$308,000 |
| Total | | | | | 308,000 | | | \$308,000 |
| Estimated Personnel Cost | | | | | 67,000 | | | \$67,000 |

Filter Rebuild - Miller Plant

Dept. Priority: 89

Description: This project would provide funding to rebuild filter equipment at the Richard Miller Treatment Plant.

Purpose: The purpose of this project is to replace equipment on the remaining filters that have not been rebuilt.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Construction | | | | | 700,000 | | | \$700,000 |
| Total | 20,000 | | | | 700,000 | | | \$700,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Brecon Tank Coating

Dept. Priority: 90

Description: This project would provide funding to coat the interior of the Brecon Tank.

Purpose: The purpose of this project is to prevent failure and to extend the useful life of the tank.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | | 175,000 | 165,000 | | \$340,000 |
| Total | | | | | 175,000 | 165,000 | | \$340,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

PeopleSoft Upgrade

Dept. Priority: 91

Description: This project would provide funding for an upgrade of the PeopleSoft application.

Purpose: The purpose of this project is to upgrade the PeopleSoft application to maintain vendor support which ends in May 2007 for the current version of PeopleSoft. PeopleSoft is an integral part of the work processes for the Water Works Department and upgrades are traditionally very complex and require significant professional services.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | | 275,000 | 275,000 | | \$550,000 |
| Total | | | | | 275,000 | 275,000 | | \$550,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SCADA Remote RTU Upgrade

Dept. Priority: 92

Description: This project will provide funding to replace Supervisory Control and Data Acquisition (SCADA) Remote Terminal Units (RTU's) throughout the Richard Miller Treatment Plant (RMTP).

Purpose: The purpose of this project is to replace the older RTU's with new controllers. This will provide a more powerful RTU with the ability to better support enhanced automatic control efforts.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | 100,000 | 100,000 | 100,000 | \$300,000 |
| Total | | | | | 100,000 | 100,000 | 100,000 | \$300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

CMBP Filter Automation

Dept. Priority: 93

Description: This project will provide funding to add Supervisory Control and Data Acquisition (SCADA) controls to filters at the Bolton Treatment Plant.

Purpose: The purpose of this project is to automate the backwash and normal operation processes at the Bolton Treatment Plant. This will allow for consistent operation and backwash of sand filters which should lead to improved water quality.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | 240,000 | | | \$240,000 |
| Total | | | | | 240,000 | | | \$240,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Dehumidification System - Miller Plant

Dept. Priority: 94

Description: This project would provide funding for an upgrade of the dehumidification system in the Filter Building at the Richard Miller Treatment Plant (RMTP). This system consists of two dehumidifiers.

Purpose: The purpose of this project is to upgrade the dehumidifiers in the Filter Building. The two dehumidifiers control the environment throughout the plant preventing piping corrosion, chemical caking, etc. The current systems were upgraded in 1990 and have a useful life of approximately twenty years.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | 300,000 | | | \$300,000 |
| Total | | | | | 300,000 | | | \$300,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Chem East Building Dehumidification

Dept. Priority: 95

Description: This project would provide funding for the dehumidification of the Chemical Building East at the Richard Miller Treatment Plant.

Purpose: The purpose of this project is for dehumidification of the Chem East Building which stores large quantities of dry chemicals (lime, iron permanganate, etc) that are sensitive to moisture. This moisture ruins the chemicals and makes them no longer of use in the treatment process.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Construction | | | | | 212,000 | | | \$212,000 |
| Total | | | | | 212,000 | | | \$212,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Storage Area Network Equipment

Dept. Priority: 96

Description: This project would provide funding to replace two Storage Area Networks (SANs). One is located at Chester Park (installed in 2005) and the other is located at the Richard Miller Treatment Plant (RMTP) (installed in 2006).

Purpose: The purpose of this project is to replace two Storage Area Networks. These networks provide storage for Water Works' most critical enterprise applications such as BANNER and EMPAC. The risk of operating these enterprise applications without support is very high. Each SAN was purchased with five years prepaid maintenance and support (M & S). M & S is typically very expensive on this equipment after five years, estimated at about 40% of the annual cost of the new SAN. Payback is historically less than three years.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | 300,000 | 300,000 | | \$600,000 |
| Total | | | | | 300,000 | 300,000 | | \$600,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Tank Coating

Dept. Priority: 105

Description: This project will provide funding to coat water tanks where the coating is approaching the end of the useful life.

Purpose: The purpose of this project is to coat water tanks. A systematic inspection was performed to determine the condition of all steel water storage tanks.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | 600,000 | 750,000 | 550,000 | \$1,900,000 |
| Total | | | | | 600,000 | 750,000 | 550,000 | \$1,900,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Tapered Screw Conveyor - Miller Plant

Dept. Priority: 106

Description: This project would provide funding to upgrade the Chem East Building tapered spiral screw conveyor. This equipment moves chemicals from the storage hoppers into the slakers or chemical feeders. Upgrading the screw auger on the thirty-five plus year old equipment will extend its useful life and improve the cycle time needed to keep the chemical feeders equipment full.

Purpose: The purpose of this project is to upgrade the tapered spiral screw conveyor at the Chem East Building. The useful life of the existing equipment will have been exceeded. This tapered spiral screw conveyor feeds other chemical feed systems which are of no use without this equipment.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | 1,000 | | | \$1,000 |
| Equipment | | | | | 74,000 | | | \$74,000 |
| Total | | | | | 75,000 | | | \$75,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Cathodic Protection Sys - Bolton Plant

Dept. Priority: 107

Description: This project would provide funding to upgrade the cathodic protection system used to protect the basin equipment at the Charles M. Bolton Plant.

Purpose: The purpose of this project is to upgrade the cathodic protection system at the Charles M. Bolton Plant. This system is used to protect the other basin equipment and deteriorates over time. Once it is completely used, it no longer provides protection to the more expensive equipment. This system was replaced in 1995 and was last improved in 2002-2003 with basin rehab.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | 20,000 | | | \$20,000 |
| Equipment | | | | | 200,000 | | | \$200,000 |
| Total | | | | | 220,000 | | | \$220,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Effluent Piping - Bolton Plant

Dept. Priority: 108

Description: This project would provide funding to increase effluent piping sizes at the Bolton Plant.

Purpose: The purpose of this project is to supply additional water from the Bolton Plant by increasing the effluent piping sizes to accommodate growth in the area served by the Bolton Plant.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | 100,000 | | | \$100,000 |
| Total | | | | | 100,000 | | | \$100,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Adv. Microbiological Monitoring

Dept. Priority: 109

Description: This project would provide funding for the purchase and setup of equipment to monitor for microbial contaminants.

Purpose: The purpose of this project is to purchase equipment that will allow Greater Cincinnati Water Works to ensure that water is free from disease-causing microbes of both natural and terrorist origin.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | 100,000 | | | \$100,000 |
| Total | | | | | 100,000 | | | \$100,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Sand Filter Valves - Miller Plant

Dept. Priority: 110

Description: This project would provide funding to upgrade the existing filter valves at the Richard Miller Treatment Plant (RMTP) Filter Building with new valves.

Purpose: The purpose of this project is to upgrade the existing filter valves at the Richard Miller Treatment Plant. The existing filter valves have been in service for over forty years and are showing signs of failure.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | 200,000 | | | \$200,000 |
| Construction | | | | | | 609,000 | | \$609,000 |
| Total | | | | | 200,000 | 609,000 | | \$809,000 |
| Estimated Personnel Cost | | | | | 44,000 | 130,000 | | \$174,000 |

SCADA Water Security

Dept. Priority: 111

Description: This project will merge the EPA water security system with the GCWW Supervisory Control and Data Acquisition (SCADA) system.

Purpose: This project will merge the systems for ease of use and maintainability.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | 60,000 | | | \$60,000 |
| Total | | | | | 60,000 | | | \$60,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SCADA Remote Monitor Improvements

Dept. Priority: 112

Description: This project will provide funding to improve the Supervisory Control and Data Acquisition (SCADA) operator interface panels of critical facilities so it more closely matches the computer interface at RCC.

Purpose: This project will improve remote facilities operations monitoring which will add local operator interface panels at critical pump stations.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | 122,000 | | | \$122,000 |
| Total | | | | | 122,000 | | | \$122,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SCADA Communications Front End (CFE)

Dept. Priority: 113

Description: This project would provide funding to replace the existing Supervisory Control and Data Acquisition (SCADA) Communication Front End (CFEs) hardware.

Purpose: The purpose of this project is to replace existing Supervisory Control and Data Acquisition (SCADA) Communication Front End (CFEs) hardware. The RTU used for the CFE supports a limited amount of protocols and has limited processing power. As CFE hardware ages, the replacements should be analyzed to determine if more current technology can be applied to allow monitoring of other types of RTU's which may be present in a system service area acquired by Water Works.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | 122,000 | | | \$122,000 |
| Total | | | | | 122,000 | | | \$122,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Furnace Induced Draft Fan

Dept. Priority: 114

Description: This project will provide funding to add a backup induced draft fan which can be piped to supply air to the No. 1 and No. 2 furnaces.

Purpose: The purpose of this project is to provide redundant induced draft fan that can be used with either furnace train. Downtime will also be reduced for both furnaces.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | 313,000 | | | \$313,000 |
| Total | | | | | 313,000 | | | \$313,000 |
| Estimated Personnel Cost | | | | | 69,000 | | | \$69,000 |

CMBP Well Monitors

Dept. Priority: 117

Description: This project will provide funding to install ground water monitor wells.

Purpose: The purpose of this project is to add monitors for the wellhead protection area and re-delineation project.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Equipment | | | | | 75,000 | | | \$75,000 |
| Total | | | | | 75,000 | | | \$75,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Autoclave Replacement

Dept. Priority: 118

Description: This project will provide funding to replace autoclave equipment at the Micro laboratory.

Purpose: The purpose of this project is to sterilize waste generated while running compliance samples in the Micro lab.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | 50,000 | | | \$50,000 |
| Total | | | | | 50,000 | | | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Roller Gate Hydraulic Sys - Miller Plant

Dept. Priority: 119

Description: This project would provide funding for the upgrade of the roller gates at the Richard Miller Treatment Plant (RMTP).

Purpose: The purpose of this project is to upgrade the hydraulic controls at the Richard Miller Treatment Plant to ensure the reliable operation of the roller gates. The roller gates at the RMTP were installed in 1993 and serve a critical function in the plant's operation if the Granulated Activated Carbon facility must be by-passed.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | 1,000 | | | \$1,000 |
| Equipment | | | | | 74,000 | | | \$74,000 |
| Total | | | | | 75,000 | | | \$75,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Meter Interface Units (MIU)

Dept. Priority: 137

Description: This project would provide funding for the replacement of the Meter Interface Units (MIU's).

Purpose: The purpose of this project is to replace Meter Interface Units based on a replacement schedule. MIU's provide the meter reading information for the new H2O radio technology. This is a scheduled replacement for these units based on a useful life of ten years.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | 1,000,000 | 1,000,000 | 1,500,000 | \$3,500,000 |
| Total | | | | | 1,000,000 | 1,000,000 | 1,500,000 | \$3,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

SCADA Remote Automated Controls

Dept. Priority: 138

Description: This project will provide funding for local/automatic controls for remote sites.

Purpose: Water Works' remote sites are currently operated in a remote-manual mode. The implementation of the project will allow system operators to select and activate automatic controls at selected sites, offloading routine tasks from the operators.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Equipment | | | | | 124,000 | | | \$124,000 |
| Total | | | | | 124,000 | | | \$124,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Chester Park Complex Carpet Upgrade

Dept. Priority: 140

Description: This project will provide funding to replace high wear areas in the carpeting at the Chester Park Complex.

Purpose: The purpose of this project is to replace worn carpet that is becoming a tripping hazard.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | 100,000 | | | \$100,000 |
| Total | | | | | 100,000 | | | \$100,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Mt. Airy Exterior Renovation

Dept. Priority: 141

Description: This project would provide funding for the rehabilitation of the exterior of the Mt. Airy Tanks.

Purpose: The purpose of this project is to prevent further deterioration of the tower superstructure. The tanks were originally built in 1926 and every freeze and thaw cycle causes a bit more deterioration within the concrete. The rehabilitation will include replacement of the top turrets of the structure, repair of brick masonry and miscellaneous repairs to the room concrete masonry units. The turrets will be replaced with recast or fiberglass panels that maintain the current aesthetics of the structure.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | 250,000 | | | \$250,000 |
| Construction | | | | | | 5,147,000 | | \$5,147,000 |
| Total | | | | | 250,000 | 5,147,000 | | \$5,397,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Backup Control Center - Miller Plant

Dept. Priority: 74

Description: This project would provide funding to investigate potential locations within the GCWW service area to act as a backup control center that is separate from the California Control Center. This backup control center is needed to reduce GCWW's vulnerability in case the California Control Center is lost or unavailable for any reason. If the study recommendations are accepted, the study would be followed by a design phase and a construction phase. In the event of a catastrophic, no other location currently exists to provide water distribution system operations. This project will provide the backup control facility for the water distribution system.

Purpose: The purpose of this project is to provide a backup control center that is physically separate from the California Control Center located at the Richard Miller Treatment Plant.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 200,000 | 140,000 | \$340,000 |
| Total | | | | | | 200,000 | 140,000 | \$340,000 |
| Estimated Personnel Cost | | | | | | 43,000 | 36,000 | \$79,000 |

Billing System Upgrade

Dept. Priority: 82

Description: This project would provide funding for an upgrade or replacement of the existing billing system used by GCWW to provide accurate customer bills and provide customer service.

Purpose: The purpose of this project is to upgrade the existing billing system in order to provide GCWW customers and our Customer Relations Representatives with the latest billing system technology. The upgrade will provide Water Works with a robust, state of the art, billing system. The costs include new hardware and software platforms along with project management, conversion, and training that will be required to run new technologies.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 2,300,000 | 1,750,000 | \$4,050,000 |
| Total | | | | | | 2,300,000 | 1,750,000 | \$4,050,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Bolton Backwash Upgrade

Dept. Priority: 97

Description: This project will provide funding to upgrade the backwash system at the Bolton Treatment Plant.

Purpose: The purpose of this project is to upgrade the backwash system to adequately wash new filters.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | | 200,000 | | \$200,000 |
| Construction | | | | | | 1,200,000 | | \$1,200,000 |
| Total | | | | | | 1,400,000 | | \$1,400,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Winton Rd - Spring Grove to Wintonridge

Dept. Priority: 99

Description: This project would provide funding for a new transmission main on Winton Road to the Winton Reservoir.

Purpose: The purpose of this project is to provide transmission supply in Eastern Hills for maintenance purposes as well as back up supply to Este Avenue.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | | 150,000 | | \$150,000 |
| Construction | | | | | | | 750,000 | \$750,000 |
| Total | | | | | | 150,000 | 750,000 | \$900,000 |
| Estimated Personnel Cost | | | | | | | 51,000 | \$51,000 |

Galbraith and Plainfield

Dept. Priority: 100

Description: This project would provide funding for a 48 inch water main from discharge of Kennedy stations.

Purpose: The purpose of this project is to provide transmission discharge supply for the Brecon and Northeast area.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | | 250,000 | | \$250,000 |
| Construction | | | | | | | 500,000 | \$500,000 |
| Total | | | | | | 250,000 | 500,000 | \$750,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Madison - Whetsel to Plainville

Dept. Priority: 101

Description: This project would provide funding for a proposed 16 inch replacement water main required per master plan to improve water supply and pressures through eastern portions of the City.

Purpose: This proposed dual service water main improves flow and capacity in an older portion of the City to provide better domestic and fire water supply for eastern portions of the City.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | | 72,000 | | \$72,000 |
| Construction | | | | | | | 800,000 | \$800,000 |
| Total | | | | | | 72,000 | 800,000 | \$872,000 |
| Estimated Personnel Cost | | | | | | | 55,000 | \$55,000 |

Call Center Equipment 2013

Dept. Priority: 102

Description: This project would provide funding to expand and upgrade features and functions related to the Commercial Services Division's Call Center operations with a focus on the long-term vision of a comprehensive customer solution for GCWW. Funding would be used to provide software and hardware upgrades and improvements for information technology systems, as well as new equipment requirements related to phone systems, wall boards, and workforce management functions. Some of these technologies are outlined in the Information Technology Strategic Plan.

Purpose: The purpose of this project is to implement new and/or enhanced existing Call Center technologies to improve our customer service delivery.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 500,000 | 2,000,000 | \$2,500,000 |
| Total | | | | | | 500,000 | 2,000,000 | \$2,500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

RMTP Lamella Rapid Mix Pump Replacement

Dept. Priority: 103

Description: The rapid mix of chemicals at the Lamella Facility is accomplished in an innovative way with the use of raw water pumps. These pumps operate 24 hours a day, seven days a week in very moist environmental conditions. Because of this, these pumps(4 total) are expected to have a useful service life of about 15 years. Replacement of the pumps is expected by 2013.

Purpose: The purpose of this project is to replace rapid mix pumps at the Lamella facility that have reached the end of their useful lives.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 120,000 | | \$120,000 |
| Total | | | | | | 120,000 | | \$120,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Madison Road - Isabella to Ridge

Dept. Priority: 104

Description: This project would provide funding for a proposed 16 inch water main to supply the City's east side.

Purpose: The purpose of this project is to provide a proposed city transmission water main upgrade.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | | 115,000 | | \$115,000 |
| Construction | | | | | | | 750,000 | \$750,000 |
| Total | | | | | | 115,000 | 750,000 | \$865,000 |
| Estimated Personnel Cost | | | | | | | 51,000 | \$51,000 |

Compartmentalize Winton Rd Reservoir

Dept. Priority: 120

Description: This project would provide funding for the construction of a dividing wall within Winton Road Reservoir to allow portions of the tank to be removed from service for maintenance or unexpected events.

Purpose: The purpose of this project is to construct a dividing wall within the Winton Road Reservoir to allow portions of the tank to be removed from service. In the relatively near future, removing this tank from service will be an issue, even in the winter months. This project will increase system reliability.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | | 57,000 | | \$57,000 |
| Construction | | | | | | | 472,000 | \$472,000 |
| Total | | | | | | 57,000 | 472,000 | \$529,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Intercom Comm System - Bolton Plant

Dept. Priority: 139

Description: This project will provide funding to upgrade the existing intercom system at the Charles M. Bolton Plant. The existing system is approximately thirty years old.

Purpose: The purpose of this project is to upgrade the existing intercom communication system. The existing system is approximately thirty years old. It is outdated and in need of repairs. The availability of parts is a problem in completing the repairs.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | 25,000 | | \$25,000 |
| Total | | | | | | 25,000 | | \$25,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Replace GCMS for VOCs

Dept. Priority: 121

Description: This project will provide funding to replace the current Gas Chromatograph with Mass Spectrometer (GCMS) that is used for Volatile Organic Compounds (VOC) and Trihalomethanes (THM) monitoring with the most current and reliable version.

Purpose: The purpose of this project is to replace the existing gas chromatograph with mass spec detector that is ten years old, so that Water Works can continue to monitor the river, plant, and drinking water for THMs and unknown organic contaminants.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | | 165,000 | \$165,000 |
| Total | | | | | | | 165,000 | \$165,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Recarbonation Upgrade

Dept. Priority: 122

Description: This project will provide funding for the Installation of a recarbonation system at the Bolton Plant for water stabilization and pH adjustment.

Purpose: The purpose of this project is to add a recarbonation feed at the Charles M. Bolton Treatment Plant.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | | 700,000 | \$700,000 |
| Total | | | | | | | 700,000 | \$700,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Replacement Production Wells

Dept. Priority: 123

Description: This project will provide funding to replace production wells. As the current production wells at the Bolton Plant continue to age, some wells may require replacement. It is also possible that additional wells will be required for long term approved capacity of at least 40 mgd.

Purpose: The purpose of this project is to replace 2 existing production wells or to add new wells if needed.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | | 60,000 | \$60,000 |
| Total | | | | | | | 60,000 | \$60,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Backup Power Generator - Western Hills

Dept. Priority: 124

Description: This project would provide funding to purchase and install a standby generator, switchgear, transfer switch, and other ancillary equipment that may be used to power pumps and other critical items at the Western Hills Pump Station.

Purpose: The purpose of this project is to provide an onsite standby generator system. This standby generator will ensure Water Works' system reliability and service to customers by providing a backup power source which could be used in case of a power outage. In addition, it is desirable to utilize this equipment as a means to offset increasing energy costs.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | | | 443,000 | \$443,000 |
| Total | | | | | | | 443,000 | \$443,000 |
| Estimated Personnel Cost | | | | | | | 114,000 | \$114,000 |

Sodium Hexametaphosphate Feed Pumps

Dept. Priority: 125

Description: This project would provide funding to upgrade the two sodium hexametaphosphate feed pumps and two transfer pumps at the Richard Miller Treatment Plant facility. This includes controls and monitoring equipment. These were last upgraded in 1999.

Purpose: The purpose of this project is to upgrade sodium hexametaphosphate feed pumps and transfer pumps at the Richard Miller Treatment Plant. This equipment will have reached its useful life by 2012 and will need to be replaced with the newest technology.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Other | | | | | | | 40,000 | \$40,000 |
| Total | | | | | | | 40,000 | \$40,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Kennedy and Highland Avenues

Dept. Priority: 126

Description: This project will provide funding for a proposed 48 inch transmission water main to replace existing supply and enhance additional water supply for future needs per the master plan.

Purpose: The purpose of this project is to install a proposed transmission water supply for Kennedy Heights Station to meet water demands of northeast and Brecon, Mason and Warren.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Engineering | | | | | | | 500,000 | \$500,000 |
| Total | | | | | | | 500,000 | \$500,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Capital Improvement Plan - Water Works

PROJECT DETAIL

River Road - Anderson Ferry to Bender

Dept. Priority: 127

Description: This project will provide funding for a proposed 24" transmission main to support the western neighborhoods in Central Service.

Purpose: The purpose of this project is to install a transmission main to support western portions of Central Service.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | | | 150,000 | \$150,000 |
| Total | | | | | | | 150,000 | \$150,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

McMillan and Woodburn

Dept. Priority: 128

Description: This project will provide funding for a proposed 42 inch transmission upgrade taking discharge from Main Station as well as Eden Park station. This main allows more capacity for the system while investing in critical city infrastructure.

Purpose: This transmission upgrade is vital to the core water system and will be needed at this time to meet the growing needs of this portion of the City and system. This main supports water supply to the hospital areas from Eden Park station as well as Main Station.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | | | 200,000 | \$200,000 |
| Total | | | | | | | 200,000 | \$200,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Harrison/Wesselman-E River Rd

Dept. Priority: 129

Description: This project would provide funding for the installation of a 16 inch transmission water main, completing high pressure backup supply to the Crosby and Blue Jay service areas.

Purpose: The purpose of this project is to supply transmission water from Western Hills to the Crosby and Blue Jay service areas as a second or backup supply.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Engineering | | | | | | | 50,000 | \$50,000 |
| Total | | | | | | | 50,000 | \$50,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

GC-5 (ECD)

Dept. Priority: 130

Description: Funding for this project will provide gas chromatograph for water quality analysis.

Purpose: The purpose of this project is to replace existing water quality equipment to analyze Haloacetic acids (HAA) and Trihalomethanes (THM) in the water.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | | 115,000 | \$115,000 |
| Total | | | | | | | 115,000 | \$115,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

GC/MS-2 (EI)

Dept. Priority: 131

Description: Funding for this project will provide gas chromatograph / mass spectrometer for water quality analysis.

Purpose: The purpose of this project is to provide equipment for analysis of Volatile Organic Compounds (VOC) and Trihalomethanes (THM). The equipment is necessary for monitoring river, plant and drinking water and replaces equipment that has reached the end of its useful life.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | | 115,000 | \$115,000 |
| Total | | | | | | | 115,000 | \$115,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

RMTP - On-line Chlorine Monitors

Dept. Priority: 132

Description: This project provides for the replacement of on-line chlorine monitors at the Richard Miller Treatment Plant (RMTP) Complex.

Purpose: The purpose of this project is the replacement of on-line chlorine monitors at the Richard Miller Treatment Plant (RMTP) Complex which are used to monitor the water quality.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | | 120,000 | \$120,000 |
| Total | | | | | | | 120,000 | \$120,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

INOVAH Payment System Upgrade 2014

Dept. Priority: 133

Description: This project would provide funding to upgrade the current Revenue Collector system to the new iNovah payment plan software. The project provides an opportunity to stay current with the latest payment processing technology, as well as an opportunity to realize substantial savings.

Purpose: The purpose of this project is to upgrade the current Revenue Collector software application to the new iNovah version.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014 Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|
| Other | | | | | | | 188,000 | \$188,000 |
| Total | | | | | | | 188,000 | \$188,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |

Additional Pump at Tennison Station

Dept. Priority: 134

Description: This project will provide funding to add a new Eastern Hills pump at the Tennyson station.

Purpose: The additional pump will increase the firm pumping capacity for the Eastern Hills service area. This pump will help meet the increased demand in the Brecon and Mason Service areas.

| <u>Phases</u> | <u>Prior Year</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2009-2014</u> <u>Total</u> |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|
| Equipment | | | | | | | 243,000 | \$243,000 |
| Total | | | | | | | 243,000 | \$243,000 |
| Estimated Personnel Cost | | | | | | | | \$0 |