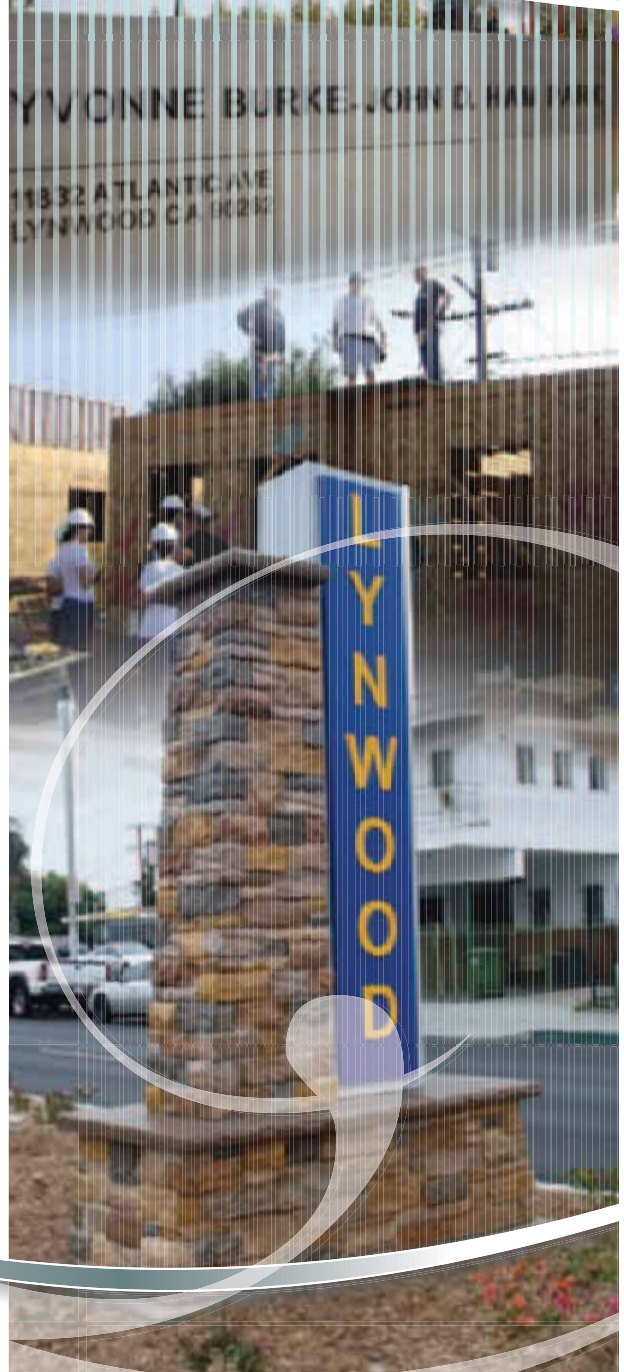
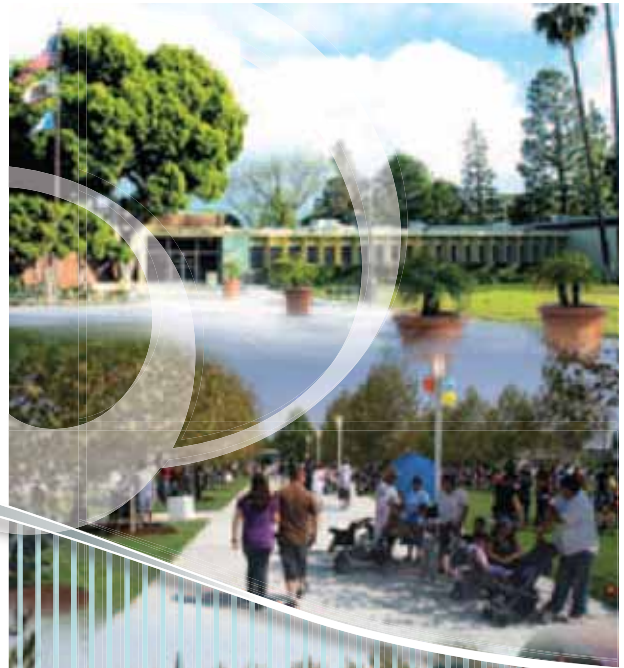




CITY OF LYNWOOD
A City Meeting Challenges

FISCAL YEAR
2011-2012
ADOPTED
BUDGET



**Members
of the
City Council**



Mayor
Aide Castro



Mayor Pro Tem
Jim Morton



Council Member
Maria T. Santillan-Beas



Council Member
Alfredo Flores



Council Member
Ramon Rodriguez

City of Lynwood FY 2011-12 **Adopted Budget**

Management Staff

Roger L. Haley
City Manager

Robert S. Torrez
Assistant City Manager

Alfredo J. Lopez III
Human Resources Director

Jonathan Colin
Development Services
Director

Dan Ojeda
Public Works Director

Sarah Magana Withers
Community Development
Director

Deborah Jackson
Public Relations
Director

Perry Brents
Recreation and Community
Services Director

Fred Galante
City & Redevelopment
Agency Attorney

Elected Officials

Maria Quinonez
City Clerk

Salvador Alatorre
City Treasurer

Prepared By

Roger L. Haley
City Manager

Robert S. Torrez
Assistant City Manager

Budget Office Team:

Lorry Hempe, Budget & Intergovernmental
Relations Manager

Christy Valencia, Finance Manager
Delania Whitaker, Administrative Analyst
Steven Avalos, Administrative Analyst
May Tan, Accounting, Auditing & Payroll Supervisor
Jamel Goodloe, Media Specialist
Miguel Cervantes, Administrative Aide
Jamie Rivas, Payroll Specialist

In conjunction with Budget Department Liaisons:

Daniel Baker- City Manager's Office
Daniel Miller- City Manager's Office
Josef Kekula- Public Works
Diane Strickfaden- Human Resources
Patricia Tarin - Development Services
Suzanne Trejo- Community Development
Natalia Medina - Public Relations
Vanessa Berger - Recreation and Community Services
Sheila Harding- City Treasurer
Peter Han - Administrative Services
Kristina Santana - City Clerk





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Lynwood
California**

For the Fiscal Year Beginning

July 1, 2010

Two handwritten signatures in black ink. The signature on the left is for the President, and the signature on the right is for the Executive Director.

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Lynwood, California for its annual budget for fiscal year beginning July 1, 2010. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award



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**LETTER OF
TRANSMITTAL**



CITY OF LYNWOOD

OFFICE OF THE CITY MANAGER

July 1, 2011

Honorable Mayor and City Councilmembers
Lynwood, California

Subject: FY 2011-12 ADOPTED BUDGET FOR THE CITY OF LYNWOOD

I am pleased to transmit the FY 2011-2012 (FY 12) Adopted City Budget. All funds are included in the proposed budget including major funds such as the Lynwood Redevelopment Agency, CDBG, Propositions A and C, Grants, Capital Improvement Projects and of course, the General Fund. The focus of my transmittal message will be on the General Fund, since it is the fund that provides for traditional municipal services such as law enforcement, firefighting, parks, recreation, code enforcement and parking enforcement. Other funds will be discussed where needed.

The City, like many cities in California, continues to face economic challenges caused by the housing market meltdown and the global recession. Major General Fund revenues started to decline in FY 06, while at the same time City costs, such as the Sheriff and Fire contracts, have continued to increase. We have been able to balance each year's budget through a combination of expenditure spending limits, budget cuts and some increases in fees. Fortunately, it appears that major revenues, such as Property Taxes, have stopped declining and have flattened out, and in the case of the Sales Tax, have started to improve.

Balancing the annual budget has been challenging, and has required that the Council make tough decisions; many positions have been cut, requiring some layoffs, and departments are running very lean now. The result of these tough decisions by the Council is that Lynwood is in better financial condition than many cities.

We are not out of the woods yet, but we are able to manage our finances to meet our needs. This has been recognized by both the City's annual audit firm, who has given the City a relatively clean bill of health each of the last two fiscal years, and by the bond credit rating agencies, who have upgraded the City's credit rating, also each of the last two fiscal years.

Total proposed appropriations for all funds, including Redevelopment, is \$111.5 million. The Citywide total includes transfers between funds. As a result, some costs are budgeted twice; once in the fund making the transfer and again in the fund receiving the transfer and where the money is actually spent.

The adopted General Fund expenditures of \$30.6 million are offset by \$29.1 million in revenues. The difference between expenditures and revenues will be made up by the use of \$1.5 million of available General Fund reserves.

CITYWIDE FISCAL ISSUES

OPEB - In FY 11, the City Council authorized the City Manager staff to begin setting aside and investing funds to be used to pay the City's unfunded Other Post Employment Benefits (OPEB) liability. The City provides lifetime medical, dental, vision and life insurance benefits to its retirees. The Governmental Accounting Standards Board (GASB) requires public agencies to report the cost of post employment benefits and to establish a plan to prefund these growing annual costs. The City's actuarial consultant estimated the total future cumulative liability to be \$26 million for the City over the next 20 years, requiring annual set asides of \$1.9 million to ensure there are sufficient monies available to pay the future costs of this benefit.

The City made its first deposit of approximately \$500,000 into the CalPERS OPEB Trust Fund in the late fall of FY 11. As reported to you, the Trust Fund earned a return on investment of 16% for the first three months of 2012; this is much higher than what was being earned by investing this money in the State's Local Agency Investment Fund (LAIF) which earned an average of only 2.2% in recent years. City money invested at LAIF today is earning about 0.55% (less than 1%). I want to commend Finance staff for taking the initiative and identifying this CalPERS trust fund as a more desirable investment option that will help the City pay the costs of these retiree benefits.

Beyond that, your City staff is constantly looking for ways to save or generate money for the City. Human Resources staff, upon the direction of the City Council, and with the support of the Lynwood Employee Association (LEA) bargaining unit, negotiated a new Memorandum of Understanding (MOU) in which the LEA agreed to forgo lifetime medical benefits for employees hired on or after January 1, 2011. This should result in significant future savings for the City. Both Human Resources and the LEA should be commended for this initiative aimed at reducing City costs. This is even more significant because costs will be reduced without affecting benefits to existing employees and retirees, and without affecting services to the public. This should continue to be our goal.

Since the MOU's with the City's two labor groups expire on June 30, 2011, staff is again involved in ongoing negotiations with both labor groups. With the City's budget being relatively tight, any increase in labor costs is likely to have a significant impact on the City's budget.

UNFUNDED MANDATES - The City is also required to comply with several unfunded environmental mandates set by the State and Federal Governments. In 2007, the Los Angeles Regional Water Quality Board adopted regulations limiting the concentrations of certain metals in the Los Angeles River. These are known as Total Maximum Daily Loads (TMDLs). The 40 cities along the LA River and Caltrans are required to take steps to improve the water quality of Los Angeles River with respect to the discharge of these metals. The cost of implementing this unfunded mandate is estimated to be \$2.4 million a year for each city.

SB 375, also known as California's Sustainable Communities Strategy and Climate Protection Act, became effective January 1, 2009 and requires the development of a Sustainable Communities Strategy as part of the Regional Transportation Plan. The City is working with the Gateway Cities to prepare a sub-regional Sustainable Communities Strategy to meet the greenhouse gas emission targets. Once implementation of strategies is in full gear, it will be difficult for the City to meet these fiscal obligations.

DEFICIT FUNDS – Over the last 20 years, prior Councils and administrations allowed several City funds to run annual deficits; these funds spent more money than they were taking in revenue. The result of this inattention to City fiscal needs is that these several funds drew upon the City's general pool of cash to pay their bills. The City's annual audit firms have cited this situation every year in their audit reports. In addition, the bond credit rating agencies are also aware of this situation and informed City Manager staff that these accumulated deficits must be reduced, and eventually eliminated; otherwise they will likely lower the City's bond credit ratings. Lower credit ratings would translate into higher borrowing costs (higher interest rates) on future City and LRA bonds.

The FY 12 Adopted Budget increases internal service fees (fees charged by one fund to another City fund), reduces part-time positions and shifts costs from the General Fund to other funds, and transfers revenues from the General Fund to the deficit accounts to address audit issues. The Adopted Budget reduces the annual budget gap further, while maintaining core City services, although in some cases services will be reduced. In addition, the Adopted Budget begins to reduce the cumulative deficits, carried over from prior years, in the so-called deficit funds. Those funds include the Street Lighting and Landscape Maintenance District Funds, the Street Improvement Fund and the Internal Self Insurance Fund. Paying off these internal deficits is not exciting, but it is the right thing to do. Other cities that have similar situations and did not address their problems in a similar fashion have wound up on the front page of the local newspapers. We want to continue to be conservative and manage our fiscal affairs in an appropriate manner.

INFRASTRUCTURE & DEVELOPMENT - The Council made critical decisions in FY 11 to meet some of the City's infrastructure needs and to stimulate economic development in the City. In July 2010, with Council authorization, City Manager and staff issued bonds to refund, at lower interest rates, \$3.9 million of 1999 City bonds and also to provide \$4.2 million in proceeds to help fund the cost of a much needed City Hall Annex building. This will replace a building that was literally falling apart at the seams.

In addition, in February, 2011 the Council and Agency authorized the City Manager and staff to issue redevelopment bonds. The transaction was extremely complex and many obstacles had to be overcome, including threats from the State to eliminate redevelopment agencies and take away all tax increment for itself. This successful bond sale resulted in the City receiving \$18.5 million of tax exempt bond proceeds which can be used for public improvements in the City's Project Area A, and \$5.6 million in taxable bond proceeds to help fund low- to moderate-income housing projects throughout the City.

CONCLUSION

The road to long-term financial and operational stability requires leadership, commitment, planning and effective execution as well as a thriving national economy. As stewards of public funds and provider of services to the Lynwood community, the most favorable financial outcome for the City is financial resiliency to ensure that the City can continue to provide services to the community and meet its mandates. This is difficult given the current environment – the sluggish economy and the State of California’s poor fiscal condition.

The tough decisions of the last three years were painful. I believe that in some programs and departments, we are clearly understaffed and underfunded; services have been affected as a result. We do not cut the grass as often, and hours of operation at the Natatorium and other programs have been reduced. However, the result is that City finances are stable, and we have been able maintain a prudent level of reserves.

I am, therefore, encouraged about our future. Given the ongoing commitment from the Council, support from the community and resolve from Lynwood employees, we can overcome these fiscal challenges by finding innovative ways of doing business in these new fiscal realities, seizing opportunities for economic recovery for the community and continuing our transformation into a high performing organization.

I believe that we have the management structure in place to take necessary actions to manage through this economic downturn. Staff will carefully monitor revenues and expenditures within the Ten-Year Financial Plan framework which is attached to this transmittal. Each budgetary decision will be evaluated as to its impact to the City’s long-term financial condition. Each Department must curb spending and continue to exercise frugality.

In closing, I want to thank City staff for their efforts to develop a balanced budget and continuing to deliver services to the community within limited resources. It has been a challenge to maintain services with minimal staffing and resources. Clearly, staff brings life to the budget numbers and transforms them into services that add value to the residents.

Sincerely,



Roger L. Haley,
City Manager

FY 2012 ADOPTED BUDGET KEY RESULTS

- FY 2012 Total Budget Revenues: \$94.1 million
- FY 2012 Total Budget Expenditures: \$111.5 million
- FY 2012 General Fund Revenues: \$29.1 million
- FY 2012 General Fund Expenditure Budget: \$30.6 million

This is 5.4% lower than the FY 2011 Adopted budget, representing a \$1.7 million cut from FY 2011 Adopted Budget. This also reduces the City's annual structural deficit of \$4.0 million in FY 2011 Adopted Budget to \$1.5 million in the FY 2012 Adopted Budget.

- FY 2011 General Fund Year End Expenditure Estimates: \$30.5 million

Staff cut \$1.9 million from the adopted FY 2011 Budget in the General Fund by way of savings as a result of a City Manager's directive to Departments to cut 10% in FY 2011.

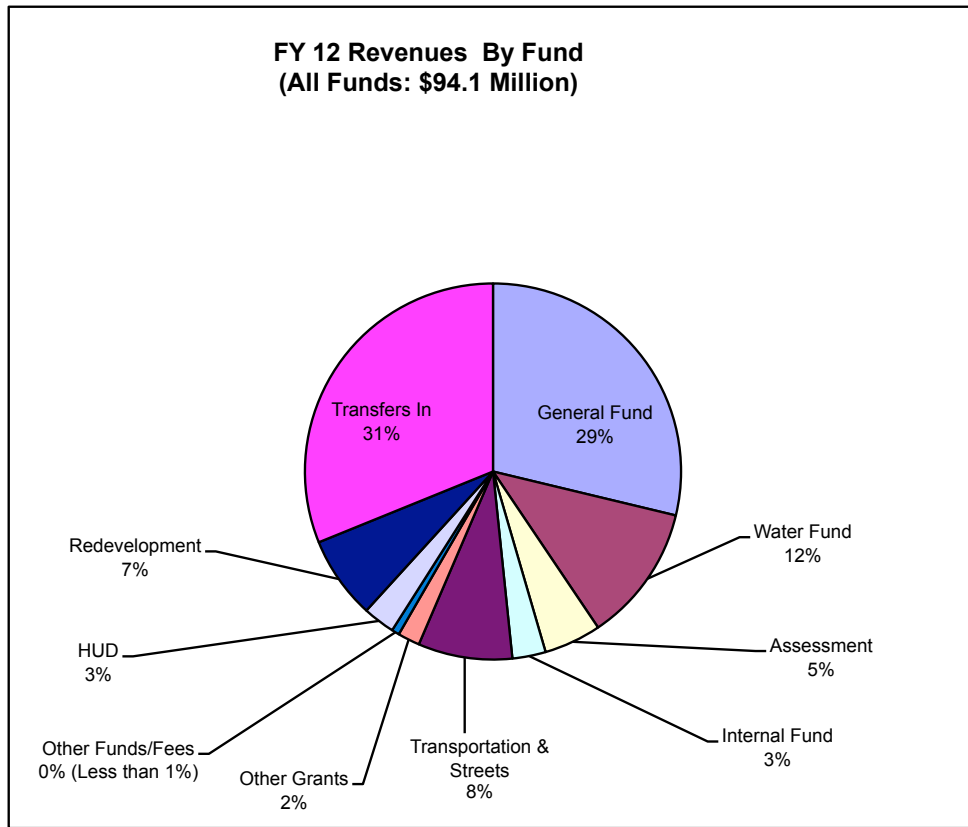
- FY 2012 General Fund Ending Fund Balance: \$3.8 million

The City is anticipated to end FY 2012 with \$3.8 million in reserves in the General Fund as opposed to a deficit of \$0.312 million if the City had adopted a FY 2012 budget at the same appropriation as the FY 2011 Adopted Budget and if the Departments did not save in FY 2011. The \$3.8 million in reserves represent a 12% reserve level, thus complying with the 10% General Fund reserve policy adopted by the Council.

- The total deficits from other funds were reduced from \$8.5 million at the start of FY11 to \$5.0 million at the end of FY 2012.
- Approximately \$0.5 million will be invested in the California Employer's Retiree Benefit ("CERB") Trust Fund to prefund Other Post Employment Benefits for the City's retirees.
- The City will have a Contingency Fund balance of \$0.5 million to address emergencies in addition to the \$3.8 million in General Fund reserves.
- Total FY 2012 Budgeted Full Time Equivalency Positions: 210

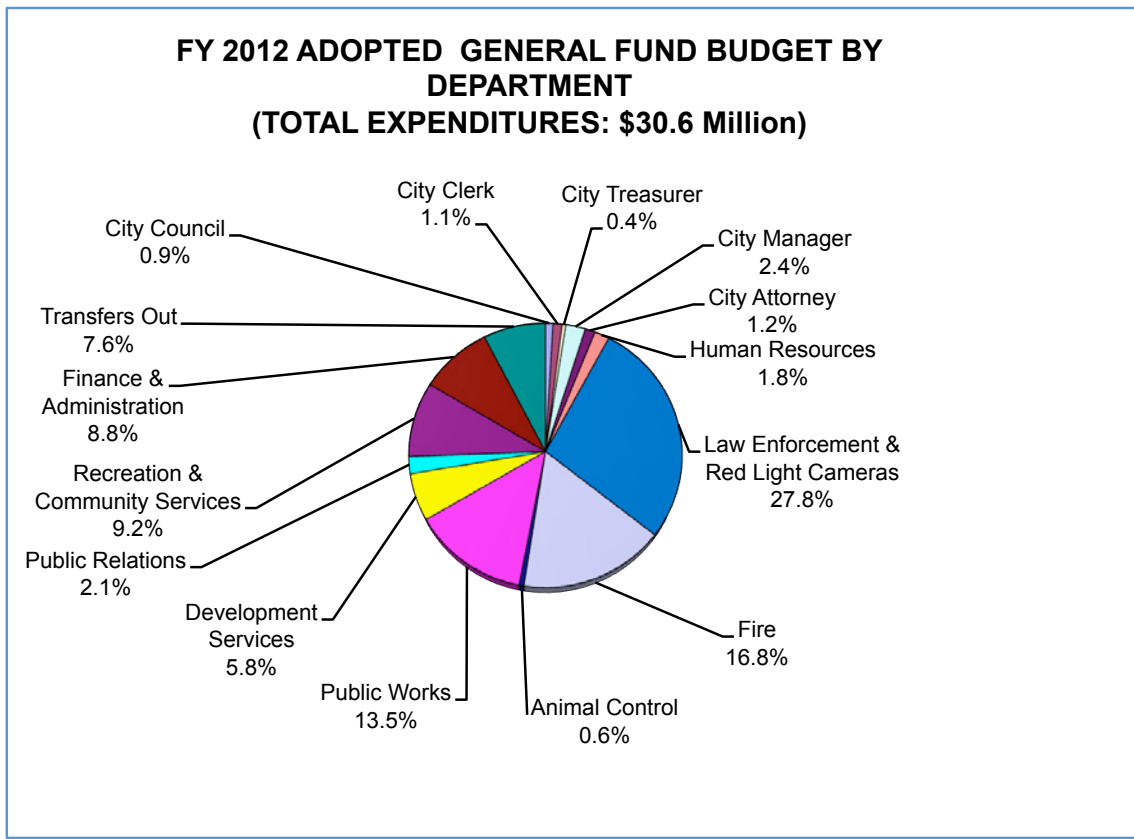
FINANCIAL CONDITION

The FY 2012 Adopted Budget totals \$111.5 million. This budget comprises all funds including General Fund, Internal Funds, Bonds, Water Fund, grants, Capital Improvement Projects Fund, Redevelopment Fund, and transfers out etc.. The adopted revenues on all funds total \$94 million. An estimated \$17.4 million will be used from the reserves. Below is a breakdown of FY 2012 Adopted revenues by category.



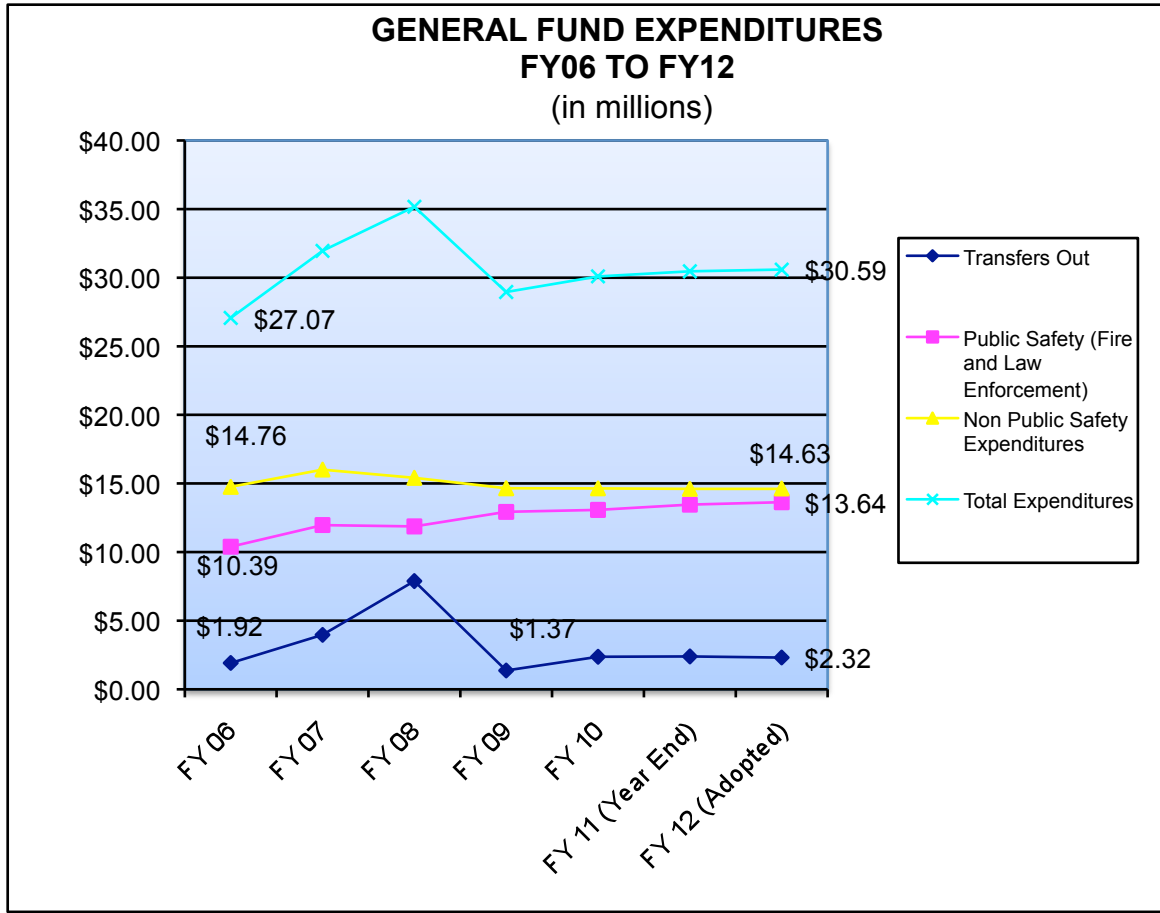
General Fund

The General Fund incoming revenues comprise 29% of the total funds. We focus our attention on this fund because it funds the City's day to day operations, such as law enforcement, fire, parks, street maintenance, legal services, planning, building and safety, parking enforcement, code enforcement, licensing, human resources and financial management. Public Safety which includes law enforcement services, red light cameras and fire services represents 45% of the total General Fund expenditure budget. Below is a breakdown of General Adopted Budget by Department.



General Fund Expenditures

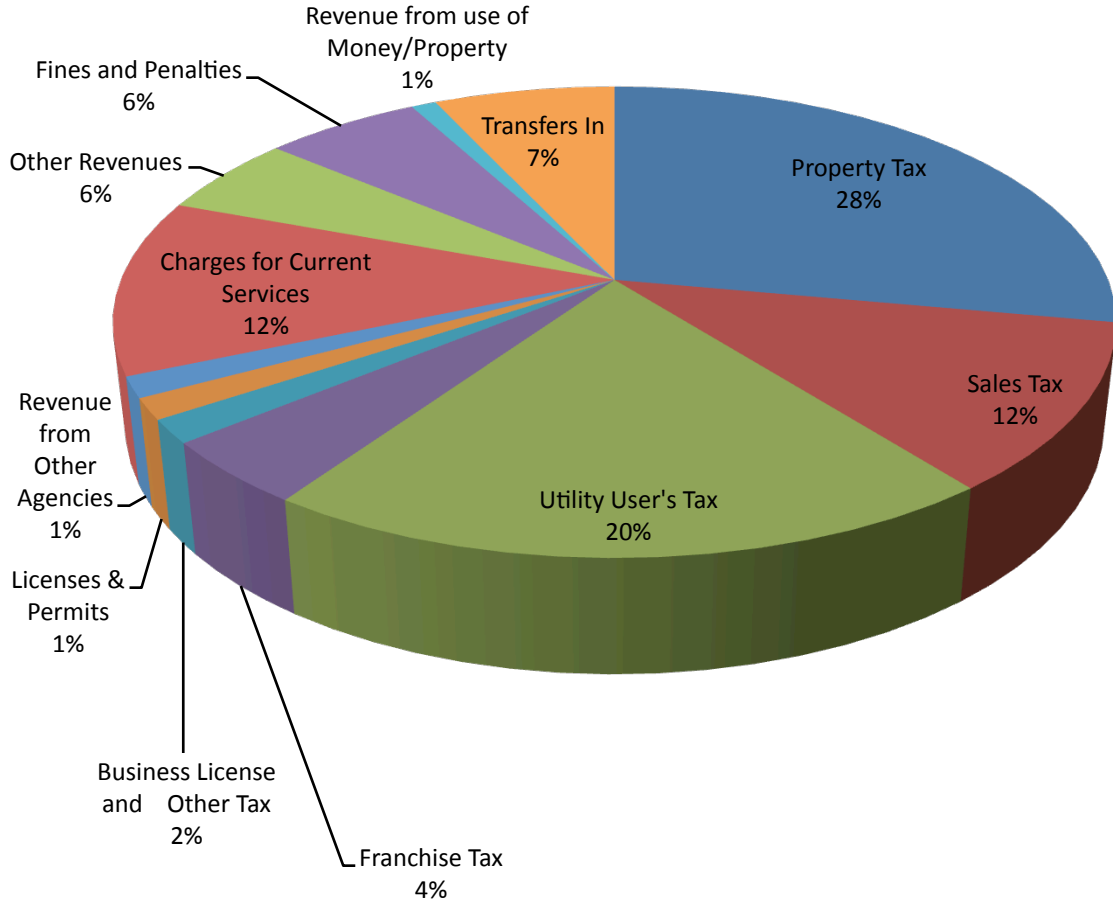
In the chart below, non-safety expenditures has somewhat declined since FY 2006. On the other hand, public safety expenditures have increased over time. The Sheriff's contract rate will increase by 3.07% starting July 1, 2011. Included in the expenditures for the General Fund are transfers to other funds when funds cannot support themselves. For FY 2012, a transfer of \$2.3 million will support and reduce existing deficits in the Park Replacement Fund, Self-Insurance Fund, Traffic Safety Fund, Lighting Assessment District, Landscape Assessment District, and Debt Service. A combined strategies of reducing expenditures, increasing revenue assumptions, and increasing transfers from the General Fund and Gas Tax will help the City reduce the \$8.5 million past deficits at the start of FY 2011 to \$5 million at the end of FY 2012. The remaining past carryover deficits will be addressed as part of the Proposed Ten Year Financial Plan. To reduce General Fund expenditures, transfers to the Garage Fund in FY 2012 are eliminated.



General Fund Revenues

Staff anticipates a modest increase in revenues in FY 2012 of 3.4% from FY11 Year End Estimate. Combined Property Tax, Sales Tax and UUT represent 60% of General Fund Revenues. Public Safety which includes law enforcement, fire services and red light cameras, budget is 80% of the Property Tax, Sales Tax, and UUT revenues. Therefore changes to these major sources of revenues impact the City’s ability to fund public safety and non public safety operations.

GENERAL FUND REVENUE BY SOURCE (TOTAL: \$29.1 MILLION)



Property Tax

An estimated 28% of General Fund revenues are anticipated to come from Property Tax. Under Proposition 13 the increase in assessed value is limited to 2% or Consumer Price Index, whichever is less. For the first time since the inception of Proposition 13 in 1978, the annual inflationary factor was a negative -0.237%. This means the value of properties with no activity was unilaterally reduced. Coupled with the housing crisis, increased assessment appeal activity and the economic recession property tax revenues for FY11 decreased from FY10. Staff projects Property Tax in FY 2012 to be 3% less than FY 2010 actual revenues.

Staff is projecting a modest 1% increase in property tax for FY 2012 from the FY 2011 Year End Estimates. The California State Board of Equalization has determined that inflationary factor for FY2011-12 is a modest .753% increase. The low CPI rate is the

result of a lagging economy and compounded by the negative effects on property tax collections due to lower property values and a weak construction sector. In addition, experts suggest that the housing foreclosure crisis is not over and foreclosure activity is expected to continue into 2011. Assessed value changes from sales occurring between July and year end 2010 have further factored in to the estimated FY 2012 change in value and revenue estimate for the City.

Sales Tax

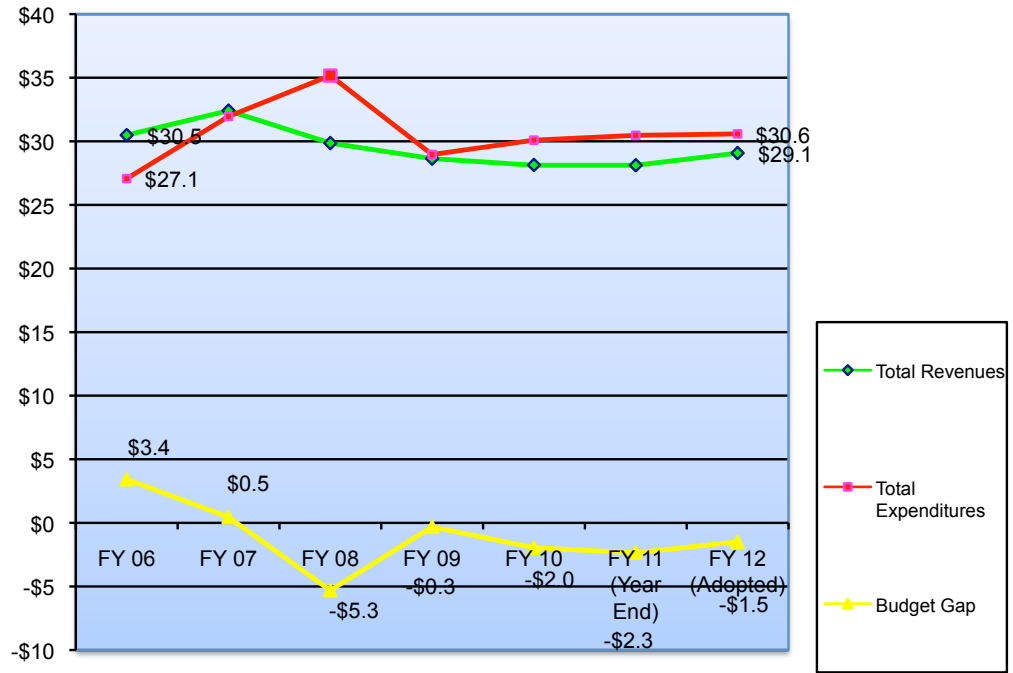
As to Sales Tax, staff anticipates a 6% increase from FY 2010 actual revenues. This is based on cash flow rather than the economic outlook. Staff is anticipating less than half a percent increase in Sales Tax from FY 2011 Year End Estimates to FY 2012. Staff is taking a conservative forecasting approach since the sales tax from the ten largest business segments other than service stations has remained flat and heavy industry and Building Materials have plummeted.

UUT

The City imposes UUT on the use of electric, wireless telecom, natural gas and wired telecom services at a rate of 9%. Staff anticipates UUT to remain flat overall in FY 2012 from FY 2010 actual revenues. The Year End Estimates for FY 2011 UUT is down from FY 2010 by 4.6%. This is largely due to a decline in Telephone UUT by 13.4% from FY 2010 to FY 2011 Year End Estimates resulting from court mandated changes in service charges.

Because General Fund revenues in major sources of funds are anticipated to remain flat, FY 2012 adopted expenditures will once again exceed FY 2012 projected revenues. The Adopted General Fund revenue is at \$29.1 million and the Adopted General Fund expenditure budget is at \$30.6 million. Except for FY 2008, the City has relied on the use of General Fund reserves to cover annual structural deficit since FY 2006. This is not an uncommon practice among cities to balance their budgets. The FY 2012 Adopted Budget expenditures reduce the reliance on the use of General Fund reserves from \$4.0 million at the FY 2011 Adopted Budget to \$1.5 million. To balance the FY 2012 Adopted Budget, there is a need to use \$1.5 million in reserves.

**GENERAL FUND REVENUES AND EXPENDITURES COMPARISON
FY 06 TO FY 12 (in millions)**



The cuts made to the FY 2011 Adopted budget helps us start FY 2012 with a \$5.3 million beginning fund balance as oppose to \$3.6 million. It is imperative that Department Directors reach these projected cuts in FY 2011 in order for the budget assumptions to hold. Any excess spending beyond the assumptions in FY 2011 Year End Estimates and FY 2012 will add to the additional cuts that would have to be made in FY 2013 to balance the City's budget.

The table below outlines the estimated revenues and proposed expenditures and transfers for the General Fund. As indicated in the table below expenditures is expected to be at \$30.6 million up by 5% from the FY 2011 Year End Estimates. The reason for the slight increase is to start paying down the carry over deficits in the Ham Park Replacement Fund, Lighting Assessment District and Self-Insurance Fund. However, the Proposed Budget is anticipated to result in a decrease use of General Fund reserves by 41% compared to FY 11 Year End Estimate if revenue assumptions are reached.

ADOPTED GENERAL FUND REVENUES AND EXPENDITURES		
	FY 11 (Year End Estimate)	FY 12 (Adopted)
REVENUES		
Property Tax	\$8,028,760	\$8,109,048
Sales Tax	\$3,324,021	\$3,339,375
Utility User's Tax	\$5,608,000	\$5,891,000
Franchise Tax	\$1,237,139	\$1,290,000
Business License and Other Tax	\$470,064	\$469,264
Licenses & Permits	\$420,400	\$421,000
Revenue from Other Agencies	\$416,275	\$416,275
Charges for Current Services	\$3,454,721	\$3,518,050
Other Revenues	\$1,543,734	\$1,592,096
Fines and Penalties	\$1,336,500	\$1,738,900
Revenue from use of Money/Property	\$261,003	\$277,002
Transfers In	\$2,018,738	\$2,018,738
TOTAL REVENUES:	\$28,119,355	\$29,080,748
EXPENDITURES		
Expenditures	(\$28,069,130)	(\$28,271,549)
Transfers Out	(\$2,396,512)	(\$2,315,956)
TOTAL EXPENDITURES:	(\$30,465,642)	(\$30,587,505)
RESERVES	\$7,655,358	\$5,309,071
ENDING FUND BALANCE:	\$5,309,071	\$3,802,314
Revenues in excess or (shortfall) of expenditures	(\$2,346,287)	(\$1,506,757)

GENERAL FUND TEN YEAR PROJECTION

Although this projection is for 10 years out, it is important to note that additional cuts at a minimum of \$0.8 million would be necessary in FY 2013 to avoid depleting the General Fund. The projections take into account modest increase in revenues especially in Property Tax, UUT and Sales Tax. We have to be optimistically cautious on these increases since stagnation in housing weighs on economic recovery. The year 2010 was the second worst year for new housing since 1959. The Construction sector has not rebounded for the past two years; we see the effect of that in the City's Sales Tax. The transportation sector which includes gas stations have helped offset some of the reductions in Sales Tax from other sluggish sectors.

If revenues exceed projections, this will help the City reduce or avoid cuts. To maintain a reserve at \$3 million, the City can no longer spend more than incoming revenues. Landscape Assessment, Lighting Assessment and Self-Insurance Fund would also need to contain their expenditures to avoid additional support from the General Fund.

Below is a 10 Year Projection on the General Fund to provide a preview of future revenues and expenditures limits necessary to maintain a 10% reserve. As with any projections, assumptions on the numbers would need to be reviewed and updated for validation to reflect any changes in fiscal conditions.

GENERAL FUND - 10 YEAR PROJECTION (IN MILLIONS)										
In Millions	FY 12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
REVENUES										
Property Taxes	\$8.11	\$8.19	\$8.27	\$8.44	\$8.61	\$8.78	\$8.95	\$9.13	\$9.32	\$9.50
Sales Tax	\$3.34	\$3.37	\$3.41	\$3.47	\$3.54	\$3.62	\$3.69	\$3.76	\$3.84	\$3.91
Utility User's Tax	\$5.89	\$5.95	\$6.01	\$6.07	\$6.13	\$6.19	\$6.25	\$6.32	\$6.38	\$6.44
Franchise Tax	\$1.29	\$1.30	\$1.32	\$1.33	\$1.34	\$1.36	\$1.37	\$1.38	\$1.40	\$1.41
Business License and Other Tax	\$0.47	\$0.47	\$0.48	\$0.48	\$0.49	\$0.49	\$0.50	\$0.50	\$0.51	\$0.51
Licenses & Permits	\$0.42	\$0.43	\$0.43	\$0.43	\$0.44	\$0.44	\$0.45	\$0.45	\$0.46	\$0.46
Revenue from Other Agencies	\$0.42	\$0.42	\$0.42	\$0.43	\$0.43	\$0.44	\$0.44	\$0.45	\$0.45	\$0.46
Charges for Current Services	\$3.52	\$3.55	\$3.59	\$3.62	\$3.66	\$3.70	\$3.73	\$3.77	\$3.81	\$3.85
Other Revenues	\$1.59	\$1.61	\$1.62	\$1.64	\$1.66	\$1.67	\$1.69	\$1.71	\$1.72	\$1.74
Fines and Penalties	\$1.74	\$1.76	\$1.77	\$1.79	\$1.81	\$1.83	\$1.85	\$1.86	\$1.88	\$1.90
Revenue from use of Money/Property	\$0.28	\$0.28	\$0.28	\$0.29	\$0.29	\$0.29	\$0.29	\$0.30	\$0.30	\$0.30
Transfers In	<u>\$2.02</u>	<u>\$2.02</u>	<u>\$2.02</u>	<u>\$2.02</u>	<u>\$2.02</u>	<u>\$2.02</u>	<u>\$2.02</u>	<u>\$2.02</u>	<u>\$2.02</u>	<u>\$2.02</u>
TOTAL REVENUES:	\$29.08	\$29.35	\$29.62	\$30.02	\$30.42	\$30.82	\$31.23	\$31.65	\$32.08	\$32.51
EXPENDITURES										
Expenditures	(\$28.27)	(\$27.12)	(\$27.38)	(\$27.37)	(\$27.77)	(\$28.18)	(\$28.59)	(\$29.01)	(\$29.43)	(\$29.86)
Transfers Out	(\$2.32)	(\$2.64)	(\$2.65)	(\$2.65)	(\$2.65)	(\$2.65)	(\$2.65)	(\$2.65)	(\$2.65)	(\$2.65)
TOTAL EXPENDITURES:	(\$30.59)	(\$29.75)	(\$30.02)	(\$30.02)	(\$30.42)	(\$30.82)	(\$31.23)	(\$31.65)	(\$32.08)	(\$32.51)
RESERVES	\$5.31	\$3.80	\$3.40	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00
ENDING FUND BALANCE:	\$3.80	\$3.40	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00
Revenues in Excess or (Shortfall) of Expenditures	(\$1.51)	(\$0.40)	(\$0.40)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Water Fund

The total FY 2012 Adopted Budget for the Water Fund is \$12.2 million. This budget includes \$3.4 million transfers out to the Capital Improvement Fund. In FY 2011, the Water Fund loaned the Redevelopment Agency \$1,950,000 which will become due in FY 2014.

The City Council adopted a resolution deferring the 5% scheduled water rate increase in FY 2011 to FY 2012. The increase in FY 2012 is the last scheduled increase. The Council should consider initiating a process for a rate increase that would gradually increase water rate 3% to 5% each year to avoid a dramatic increase in 5 years to avoid depleting the reserves. This will ensure that the City's Water Utility will continue to function adequately and infrastructure maintained and improved.

Below is a table on the FY 2011 Year End Estimates and FY 2012 Adopted Budget for the Water Fund.

	FY 11 (Year End Estimate)	FY 12 (Adopted)
<u>REVENUES</u>		
Total Revenues:	\$10,509,008	\$11,116,949
<u>EXPENDITURES</u>		
Expenditures	\$10,219,367	\$8,823,887
Transfers Out (CIPs)	\$555,500	\$3,405,034
Total Expenditures	\$10,774,867	\$12,228,921
Audit Adjustment	\$0	\$0
Reserves	\$14,427,641	\$14,161,782
Ending Fund Balance	\$14,161,782	\$13,049,810

Lynwood Redevelopment Agency

On January 10, 2011, Governor Brown released his FY 2012 State Budget Proposal that includes a proposal to eliminate redevelopment agencies and enterprise zones to save \$1.7 billion and \$924 million respectively. The League of California Cities (League) and the California Redevelopment Association (CRA) have maintained that the elimination of redevelopment agencies as proposed by the Governor violates Proposition 22 as well as the State Constitution. On June 28, 2011, the State Legislature passed ABx1 26 and ABx1 27, two budget trailer bills, which eliminated redevelopment agencies unless redevelopment agencies make payments to the State. The Governor is expected to sign the two trailer bills.

On March 1, 2011, the City Council and the Agency Board approved a joint resolution and Cooperative Agreement to implement projects. The Agency would make payments to the City to reimburse the City for the cost to the City of performing obligations in accordance to an approved Schedule of Performance. The proposed FY 2012 budget

establishes a new department, Community Development, to replace the Redevelopment Department.

Below is the Adopted FY 2012 Budget for Community Development (Redevelopment). Based on the Adopted Budget, low income housing funds for Area A and Alameda Project Area will both end in deficits at the end of FY 2012. Staff proposes that at the start of FY 2013, adjustments should be made to transfer funds from non housing funds to the housing funds to address the deficit. Also, in FY 2011, the City was informed that the property tax increments will be reduced by \$767,241 spread over FY 2011 and FY 2012 to correct overpayments. The County determined that the tax increment revenue from Jorgensen Steele Company property should not be allocated to the Project Area A 1981 Annex nor accounted for as part of the redevelopment project areas. In early 2011, the Redevelopment Agency issued Series A Bonds and Series B Bonds. Funds are available to spend on qualifying projects.

	Beginning Fund Balance	Revenues	Expenditures	Ending Fund Balance
Community Development A (Area A)	\$5,331,136	\$5,451,724	\$5,296,741	\$5,486,119
Project Area "A" L/M Income Housing	(85,168)	1,020,521	1,515,128	(579,775)
Community Development -B (Alameda Project Area)	621,610	1,021,940	1,059,256	584,294
Alameda Project Area L/M Income Housing	233,038	204,800	739,438	(301,600)
Area "A" / Alameda Special Reserve	1,138,960	0	0	1,138,960
Project Area "A" Bond Proceeds	3,601	0	0	3,601
Project Area "A" 1999 Bond Proceeds	44,225	0	0	44,225
2011 Series A Bond Proceeds	17,919,541	92,400	0	18,011,941
2011 Series B Bond Proceeds	5,399,590	113,504	3,000,000	2,513,094
	\$30,606,533	\$7,904,889	\$11,610,563	\$26,900,859

Staff was informed that Community Development was approved \$1 million in CalHome Grant to support the Owner Occupied Housing Rehabilitation Program and a First Time Homebuyer Down Payment Assistance Program. The program was not included in the Adopted Budget since the information was received after the Proposed Budget was already prepared.

Capital Improvement Projects

The total Capital Improvement Projects Proposed budget is \$19.9 million. This includes the new construction of the Annex Building and the Council Chambers. The Proposed CIP Budget does not use any General Fund transfers. The funding is generated by State and Federal grants, Impact Fees, Proposition A, Proposition C, and the Water Fund. Because the City relies on one-time grants for projects, once the projects are completed, staff would need to secure other grants.

Staff estimates that the City would need at least \$96 million in the next 10 years to improve, reconstruct and modernize the City's ageing infrastructure. Unfortunately, the General Fund is unable to contribute to the Capital Improvement Projects. At this time the General Fund does not have the funds to deal with the City's deteriorating infrastructure. Therefore, the City relies on the Water Fund, grants and other sources to fund Capital Improvement Projects. Unfortunately, available revenues are not enough to maintain the City's infrastructure adequately.

State May Revise to the Proposed 2012 Budget and Other Budget Issues

By the time the May Revise to the Governor's Proposed 2012 Budget was issued, staff has already completed the City's Proposed Budget Proposal for 2012. The Governor continues to propose a five-year extension to the temporary 1 percent state sales and use tax rate, and the temporary 0.50 percent increase in Vehicle License Fees. This includes continued funding to the Citizens' Options for Public Safety (COPS) in which cities anticipate to receive \$100,000. The Proposed Budget did not include these anticipated revenues since at the time the League of California Cities advised cities not to budget this item for FY 2012. Once the announcement to release the funds becomes available, staff will bring this item back to the City Council for allocation. The COPS fund helps the City pay a portion of a Grant Deputy's cost.

Managing Through a Difficult Economy

In the past years, the City has been able to rely on the General Fund reserves to cover the annual structural deficit to balance the budget. Deficits in other funds have been covered by the healthy General Fund reserves in the past. The General Fund reserves are low and can no longer cover the structural deficit and the carryover deficits from other funds resulting in fiscal problems. Because of the economic recession, the revenues have decreased and have not kept pace with rising cost in services.

The FY 2012 Adopted Budget includes tough decisions to address these fiscal issues. Since the problems did not evolve overnight, it would take time and different strategies to achieve fiscal stabilization. Attached to this report are more details on the service impacts of these decisions.

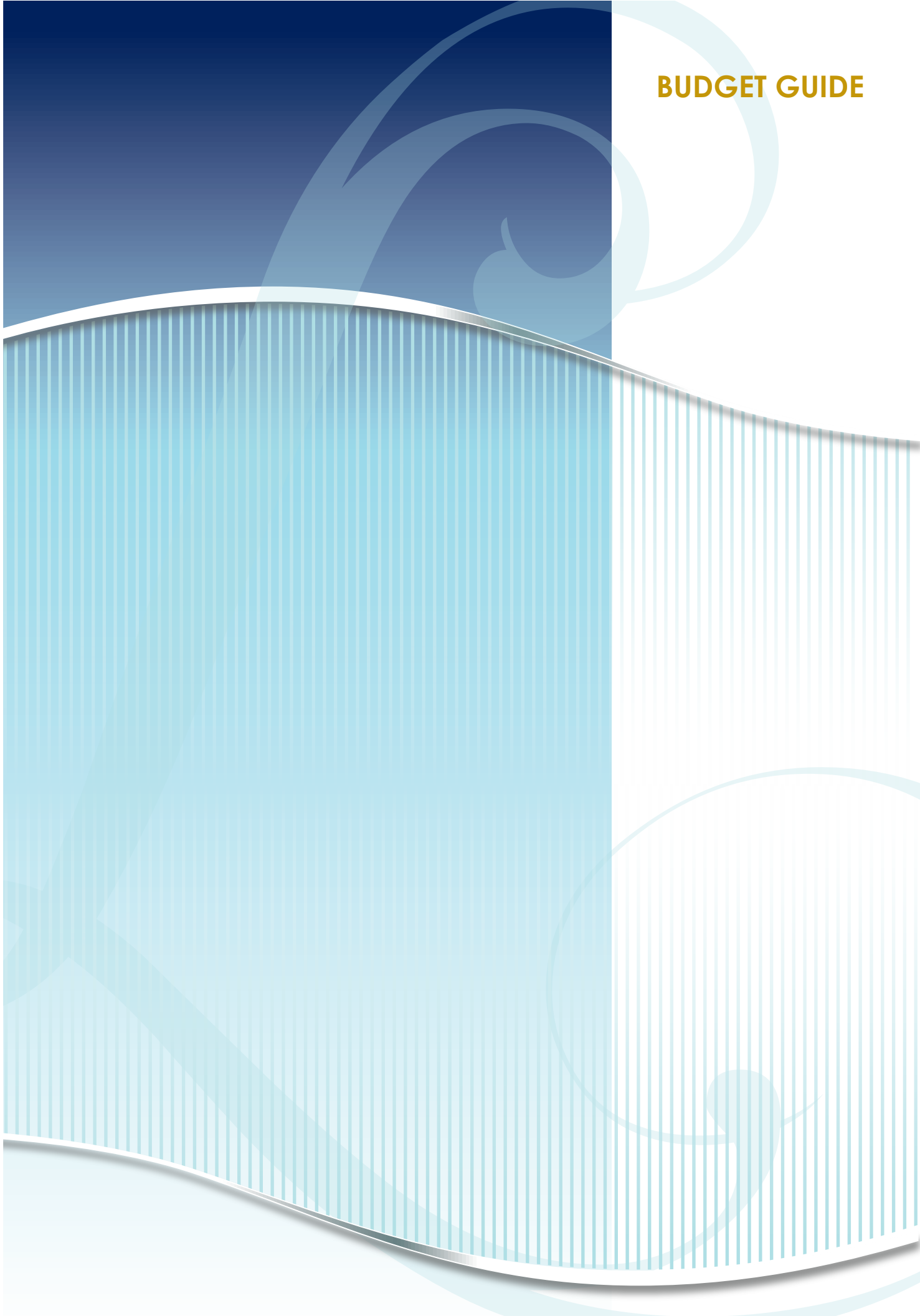
Included in the FY 2012 Adopted Budget are increase to fees in areas such as parking, development, and enterprise zone. More details are included the Adopted FY 2012 Master Fee Schedule.

Below is a summary of key reductions and additions to the FY 2012 Adopted Budget. The estimated figures associated for each cut does not represent net savings for each Department nor include all cuts, but rather to provide a list of *key significant* cuts that impact existing staffing and operations.

	Adopted Key Reductions	Fund	Cuts	Additions
	City Council			
	Budget adjustments.		\$33,691	
	City Treasurer			
	Budget adjustments.		\$21,186	
	City Manager's Office			
1	Cut vacant Administrative Analyst III	General Fund &Various Funds		
2	Reduce Citywide Incentive	General Fund	\$26,000	
3	Eliminate transfer to Contingency Set Aside	General Fund	\$199,196	
4	Reduce temporary part time assistance	General Fund	\$2,500	
5	Reduce Travel and Meetings	General Fund	\$2,000	
	Public Works			
1	Eliminate vacant Executive Assistant	Various	\$79,615	
2	Eliminate vacant Part Time Environmental Specialist	Various	\$122,599	
3	Eliminate vacant Facility Maintenance Manager	Various	\$137,284	
4	Eliminate vacant Lead Worker (Right of Way)	General Fund	\$72,558	
5	Eliminate vacant Maintenance Worker (Street)	Traffic	\$60,442	
6	Eliminate Building Maintenance contractual services	General Fund	\$39,750	
7	Eliminate (5) vacant Maintenance Workers	Landscape	\$210,218	
8	Cut Vine Program	General Fund	\$6,542	
9	Cut Weed Abatement Program	General Fund	\$21,196	
10	Speed Study	Traffic		\$30,000
11	Groundwater Testing	Water		\$20,000
12	NPDES Inspection	Sewer		\$45,000
	City Attorney			
	City Attorney	General Fund	\$68,000	
	Development Services			
	Eliminate the use of employment agency for clerical assistance	General Fund	\$30,000	
	Finance Department			
1	Add Controller & Audit Manager	Various		\$122,665
2	Reclassify Administrative Aide to vacant Information Technician position and delete Administrative Aide position.	General Fund/Water		
3	Eliminate Travel	General Fund	\$1,000	
4	Reduce League of California Cities dues	General Fund	\$9,000	
5	Eliminate Temporary Part-Time (Information Technology)	General Fund	\$10,300	
6	Eliminate (1) Crossing Guard Supervisor and (13) part time Crossing Guard positions to contract out services	CDBG/Traffic Safety	\$120,000	

	Adopted Key Reductions	Fund	Cuts	Additions
	Public Safety			
1	Reduce (1) Grant Deputy non relief	General Fund	\$156,353	
2	Reduce loud party and cruising enforcement (loud party enforcement funding available under JAG Fund)	General Fund	\$45,000	
3	Reduce Animal Control (Contingent upon \$113,000 revenues from canvassing)	General Fund	\$90,000	
	Recreation			
1	Add Administrative Aide	General Fund	\$52,287	
2	Eliminate overtime (Administration)	General Fund	\$2,500	
3	Reduce temporary part time staff (Parks and Playground-Afterschool Program)	General Fund	\$105,000	
4	Eliminate part time Recreation Specialist position (Youth Center) and Add a Recreation Coordinator (Sports and Leisure)	General Fund		
5	Eliminate vacant Facility Supervisor (Bateman Hall)	General Fund	\$90,376	
6	Downgrade vacant Laborer to Office Assistant II	General Fund		
	Public Relations			
	Marketing (Eliminate overtime; reduce travel and meetings; advertising)	General Fund	\$21,150	
	Human Resources			
1	Reduce contractual services (Employee Personnel Services)	General Fund	\$60,000	
2	Reduce Travel and Meetings	General Fund	\$7,500	
3	Reduce Insurance Claims Paid (Workers Compensation Admin.)	Self Insurance	\$53,921	

BUDGET GUIDE



BASIS OF BUDGET

The City of Lynwood's basis of budgeting for its major fund groups (General Fund, Special Revenue Funds, Enterprise Funds, Internal Service Funds, and Capital Projects Funds) is modified accrual, per the Generally Accepted Accounting Principles (GAAP).

Revenues are budgeted according to when they are both measurable and available. Revenues are considered to be available when they are collected within the current period, or soon enough thereafter to pay liabilities of the current period. The City considers property taxes, franchise taxes, licenses, and interest associated with the current fiscal period susceptible to accrual if they are collected within 60 days of the end of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received. Expenditures are budgeted according to when the liability is incurred, regardless of the timing of related cash flow. The exceptions are debt service, compensated absences, and claims judgments, which are budgeted as expenditures according to when the payments are due.

The City's basis of budgeting is the same as the basis of accounting, as reflected in the City's Comprehensive Annual Financial Report (CAFR).

CITY REVENUE AND EXPENDITURE FORECAST METHODOLOGY

The City prepares revenue and expenditure forecasts for its budget. The goal is to capture fiscal effects that can reasonably be expected to materialize during the period under consideration. A more detailed forecast is prepared for the General Fund, and some other key funds such as the Water Fund, the Garage Fund, and the Lynwood Redevelopment Agency funds.

To prepare the forecast, a comprehensive analysis of the more important components of the City's revenues and expenditures, i.e. the largest revenue and expenditure categories, is performed.

These major components are projected on the basis of various related assumptions. For example, projections of property tax – the single largest source of revenues for the City's General Fund – are done based on the projected growth in net assessed value of locally assessed property, which, in turn, may increase as a result of new construction, property transfers and legally allowable assessment valuation inflation, among other factors. Similarly, forecast of the General Fund expenditures is performed by separately analyzing individual expenditure function (citywide and by department). Projected changes in the individual components of the City's revenues and expenditures are then added up to forecast overall General Fund revenues and expenditures, as well as financial performance of other funds.

FORECASTING TECHNIQUES

Citywide revenues and expenditures are projected using two types of forecasting techniques: qualitative analysis and quantitative analysis.

Qualitative Analysis projects future revenues and/or expenditures using non-statistical techniques. These techniques rely on human judgment rather than statistical analysis to arrive at revenue projections. Qualitative forecasting does not involve a systematic process. Unlike quantitative methods, a qualitative method may not clearly delineate or document the underlying assumptions or even the factors considered in making revenue or expenditure projections. Nevertheless, qualitative forecasting is essential for projecting revenue or expenditure components that are unstable, or for which there is no or limited historical information, e.g. the real estate transfer tax, on the revenue side.

Quantitative Analysis involves looking at data to understand historical trends and causal relationships. One kind of quantitative analysis is time-series analysis; it is based on data which have been collected over time and can be shown chronologically on graphs. When using time series techniques, the forecaster is especially interested in the nature of seasonal fluctuations which occur within a year, the nature of multiyear cycles, and the nature of any possible long-run trends. Causal analysis is another type of quantitative analysis; it deals with the historical interrelationships between two or more variables. One or more predictors influence, directly or indirectly, the future revenue or

expenditure. The causal forecasting techniques are predicated upon selecting the correct independent variables, correctly defining their interrelationship to the dependent variable, i.e. the projected revenue or expenditure item, and, finally, collecting accurate data. An advantage of causal analysis is that it allows introducing various “what if” scenarios, which are the building blocks of sensitivity analysis.

REVENUE FORECAST

Citywide revenues are projected along the lines of the most likely scenario. The most likely scenario is a dynamic forecast which anticipates changes in revenues triggered by new economic development, changes in the levels of service of departments and agencies as approved by the City Council, changes in governmental policies at the state or federal level, and various economic and demographic changes. The purpose of this dynamic forecast is to demonstrate the potential impact of various events and actions (current or future) on the selected revenue sources. Under this scenario:

- Revenues are projected to grow at rates that are responsive to dynamic forces in the economy. Generally, the assumption is that short-term revenue increases will follow recent trends in the local economy but may deviate in a longer term.
- Fee increases will likely follow the projected inflation and changes in the local population due to increased service costs and changes in demand.
- Any known or anticipated changes in revenues as a result of potential changes in state revenue streams and/or legislation are reflected in the analysis.

The revenue forecast takes into consideration a number of economic and demographic trends, including changes in population, income, sales and consumer price index (CPI), among others. Additionally, anticipated changes in State or local policy are also considered.

EXPENDITURE FORECAST

Budgeting for the City’s expenditures involves analyzing, at both the Department and Division levels, four primary kinds of expenditures:

1. Personnel
2. Operations Maintenance
3. Capital Outlay
4. Debt Service

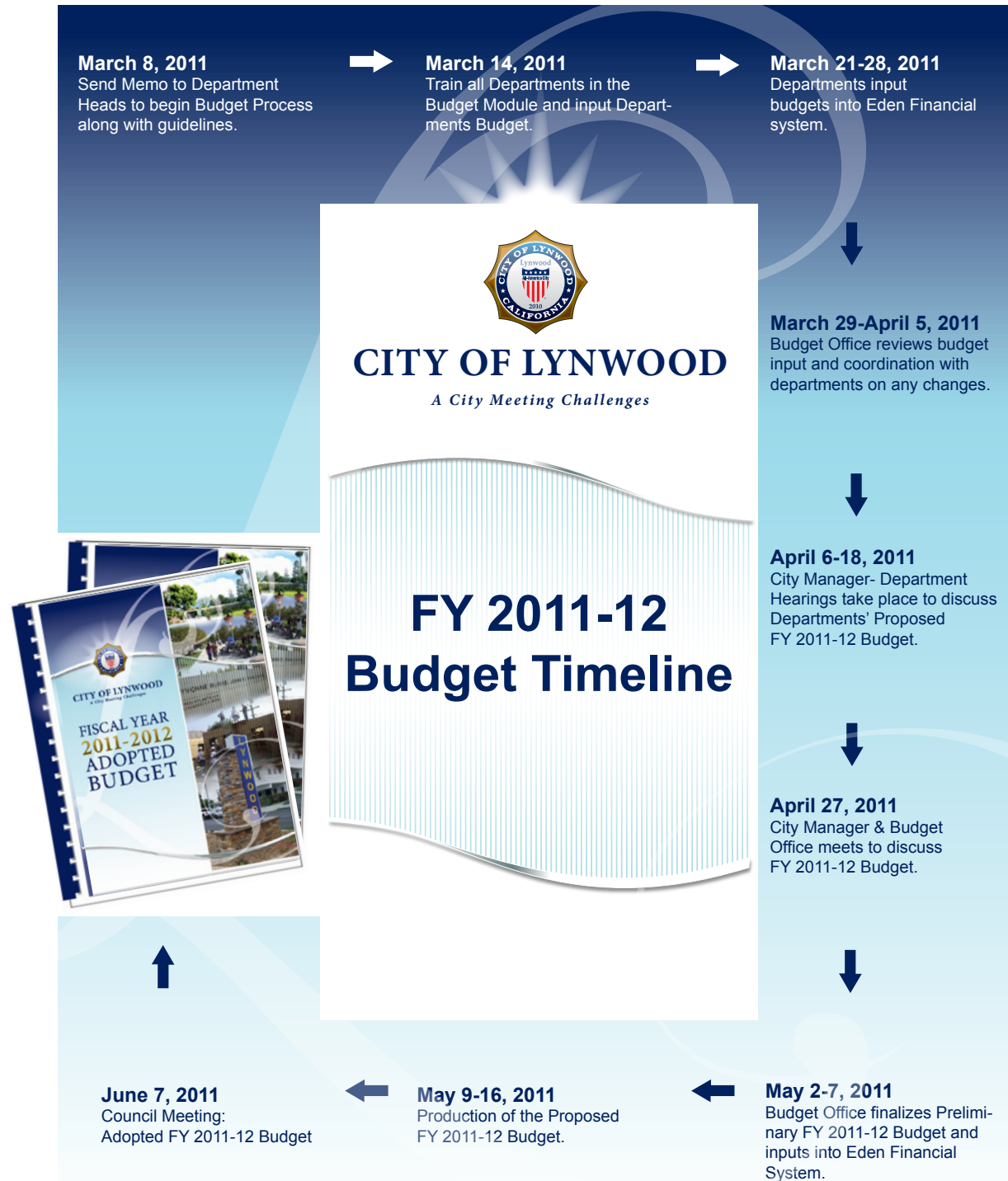
The expenditure forecast begins with the baseline budget, which represents the cost of maintaining the current level of services, while taking into account all unavoidable costs necessary to continue at that current level. Examples of unavoidable costs are pre-negotiated MOU salary levels, as well as health care and retirement costs that the City pays on behalf of its employees. The baseline budget is then modified to reflect changes to programs and services that the City Manager decided to include as part of the Proposed Budget. These modifications could include additions or subtractions in any of categories (1) through (3) above. Changes to debt service are less discretionary, and are made based on changes in the various debt schedules.

THE BUDGET PREPARATION PROCESS

The budget process is the formal method through which the City establishes its goals, priorities and desired service levels for the upcoming fiscal

period, and identifies the resources necessary to achieve them. Essentially, it is a process through which policy is made, plans are articulated and resources are identified in order to put them into effect. The chart below summarizes the process for FY 2011-12.

BUDGET PROCESS FLOWCHART FY 2011-12



FORMAT OF THE BUDGET DOCUMENT

This section provides the reader with a brief explanation of the format and contents of the FY 2011-12 budget document. The budget document is presented consistent with the organizational structure of the City. A description of the major sections of this document, with an explanation of contents, is provided below.

Letter of Transmittal	This is the City Manager's Budget message to the Mayor and the City Council. It outlines the FY 2011-12 overall budgetary plan for the City, including major budget changes and anticipated challenges.
Table of Contents	This section outlines the order and page number of each section of the budget document.
Budget Guide	This section contains an overview of the budget process. In addition, it outlines the organization of the budget and contains a Glossary of Budget Terminology.
City Facts	This section provides general information about the City, including a description of the City's history, major facts and miscellaneous statistics.
Organizational Summaries	This section provides tables and graphs summarizing current and historical data on the City staffing levels.
Financial Summaries	This section provides tables and graphs summarizing current and historical data on the City's staffing levels.
Fund Balance Analysis	This sections includes the fund descriptions and fund balance analysis.
Revenue Summaries	This section contains revenue discussion, summary of revenue by type and revenue detail by Fund.
Departmental Summaries	This section includes the departmental Expenditure and resource summary.
Departmental Budgets	This section provides details on each department's structure, goals, positions, financials and performance measures.
Capital Improvement Program	This section provides details on the City's Capital Improvement Plan to design, replace and construct the City's infrastructure for the fiscal year.
Lynwood Utility Agency (LUA)	This section contains FY 2011-12 budget information for Lynwood Utility Authority.
Supplemental Information	This section includes information on City's debt and financial policies.
Legislation	This section contains legislation related to the FY 2011-12 Budget.

GLOSSARY OF BUDGETARY TERMINOLOGY

The City's Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Budget document in understanding these terms, a glossary of budgetary terminology is included as follows:

Actual	Actual refers to the expenditures and/or revenues realized in a past fiscal year.
Adopted Budget	Revenues and expenditures approved by the City Council in June immediately preceding the new fiscal period.
Appropriation	An authorization made by the City Council that permits the City to incur obligations and to make expenditures of resources.
Budget	A financial plan for a specific period of time (fiscal period) that matches all planned revenues and expenditures with various municipal services.
Budget Adjustment	A legal procedure utilized by the City Manager to revise a budget appropriation. The City Manager has the prerogative to adjust expenditures within individual departments and funds. Council approval is required for transfers between departments or funds and for additional appropriations from fund balance or new revenue sources.
Budget Calendar	The schedule of key dates or milestones that the City follows in the preparation, adoption and administration of the budget.
Budgetary Control	The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.
Budget Document	A financial and planning tool that reflects the proposed (and later adopted) revenues and appropriations for the City (including operating and capital), performance standards, targets, organizational structure and goals, along with historical financial information.

Capital Improvement Program	A plan for capital expenditures to provide for the acquisition, expansion or rehabilitation of an element of the City's physical plant to be incurred over a fixed period of several future years.
Capital Outlay	Expenditures relating to the purchase of equipment, facility modifications, land, and other fixed assets.
Carryforward	Appropriations brought forward from a previous fiscal year to continue or complete a specific project.
Contingency Set side	Set aside established by the City Council to provide funding for unanticipated and unavoidable expenditures or emergencies during a fiscal year.
Department	A major unit of the organization which is managed by a Department Director and is comprised of a number of divisions which are functionally related to one another.
Division	A unit of organization which reports to a department or agency.
Enterprise Fund	A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that the revenues are adequate to meet all necessary expenditures.
Expenditure	The actual outlay of funds from the City treasury.
Expenditure Category	A basis for distinguishing types of expenditures. The major expenditure categories used by the City of Lynwood are personnel services; operations and maintenance; and capital outlay.
Fiscal Year	A twelve-month time period signifying the beginning and ending period for recording financial transactions. The City of Lynwood has specified July 1 through June 30 as its fiscal year.
FTE (Full-Time Equivalent)	An FTE or full-time equivalent is defined as a staff year. For example, two employees who work one-half time are considered one full-time equivalent
Fund	An accounting entity that has a set of self-balancing accounts and that records all financial transactions for

specific activities or government functions. The City uses different funds to account for expenditures and various revenue sources. Restricted funds may be expended for purposes specified by law or grantor regulations. Discretionary or unrestricted funds may be spent for any lawful purpose designated by the City Council.

Fund Balance

The net effect of assets less liabilities at any given point in line. The total fund balance includes a designated / reserved portion, usually for projects or other prior commitments, as well as an undesignated/unreserved (i.e. "available") portion.

Fund Group

A group of funds with similar restrictions and accounting treatment. The fund groups included in the City's budget are: general fund; special revenue funds, enterprise funds, internal service funds; capital project funds and debt service funds.

Grant

A contribution by a government, other Organization, or a private individual, to support a particular function. Grants may be classified as either categorical or block, depending upon the amount of discretions allowed the grantee. Grants may be competitive or based on allocation

Internal Service Fund

Funds used to account for the financing of goods or service provided by one department to another department on a cost reimbursement basis.

Letter of Transmittal

The opening section of the budget, which provides the City Council and the public with general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the view and recommendations of the City Manager.

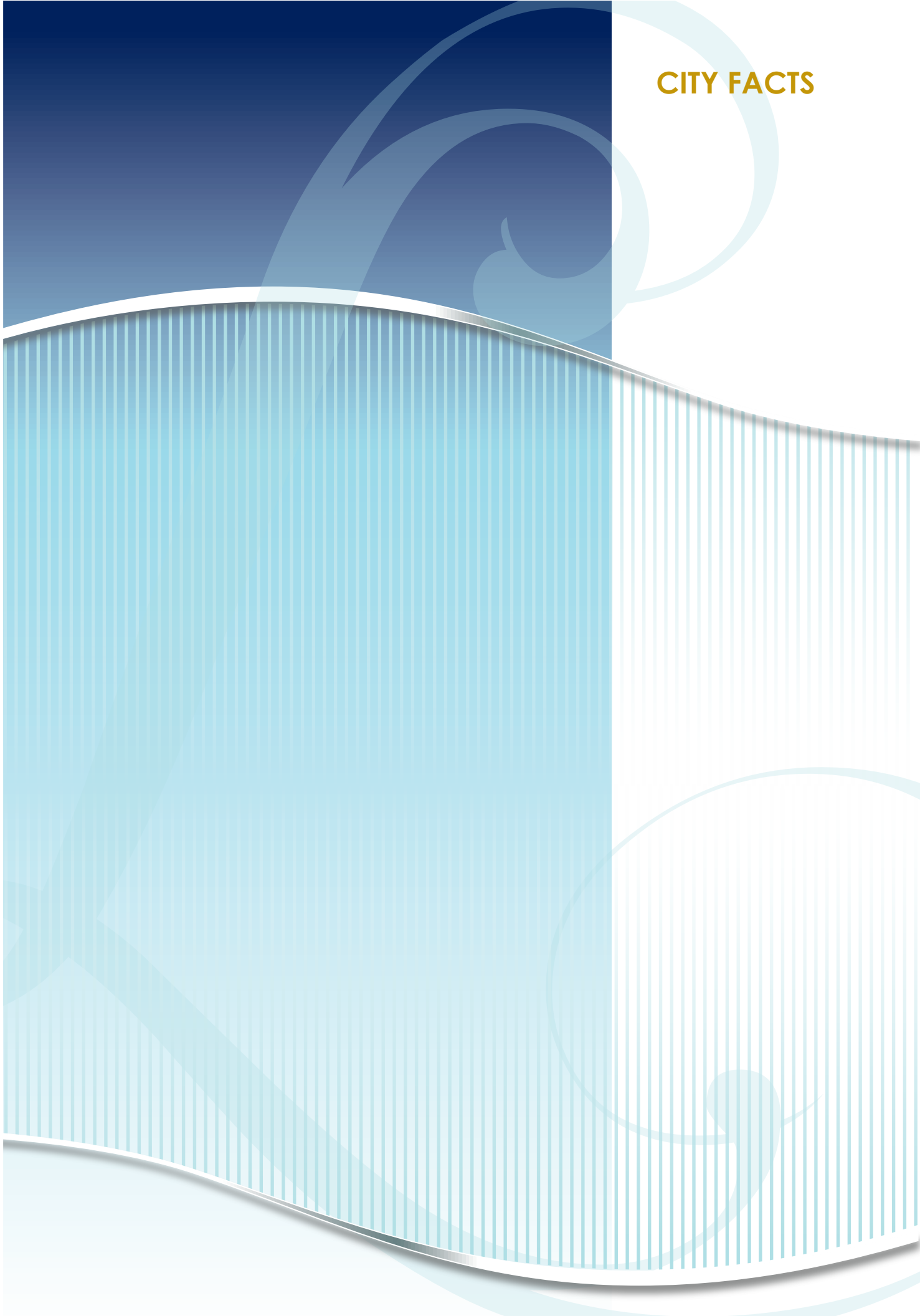
Operating Budget

A financial plan for the provision of City services and basic governmental functions. The operating budget contains appropriations for expenditures such as personnel services, fringe benefits, commodities, services and minor capital expenses. It does not include Capital Improvement Project expenditures.

Operations and Maintenance

Expenditures related to operating costs including supplies, commodities, contract services, materials, utilities and educational services.

CITY FACTS



GENERAL INFORMATION

Lynwood's location, ethnic diversity and youthful population make it ideal for new development. Lynwood is a 4.9 square mile community within Los Angeles County, California, with a current population of 69,970. Centrally located between two major freeways, Interstate 105 and Interstate 710, Lynwood has tremendous exposure to the one-half million cars that pass through the city daily. Lynwood's downtown offers the only visible commercial corridor along Interstate 105, with service on/off ramps at Long Beach Boulevard. Also Lynwood is 10 minutes away from LAX, 15 minutes from downtown Los Angeles, and 20 minutes from downtown Long Beach.

GOVERNMENT

The City Council is the governing body of the City and is comprised of five elected officials. All Council members are elected at large to serve four-year terms. One of the Council members is elected by the other four members to be Mayor for the upcoming year. The City Council appoints a City Manager who carries out the City Council initiatives and provides administrative direction to the City.

The City provides a full range of services contemplated by statute, including those functions delegated to cities under state law. These services include public safety (which are contracted to Los Angeles County), public works, recreational and cultural activities, public improvements, planning, zoning, and general administrative services. In addition to fire and police, animal control and health services are provided through a contract by the County of Los Angeles. Other services, such as sanitation, flood control and transportation, are provided by special districts with the City being a member.

HISTORY

In 1810, Don Antonio Lugo, received a grant to a tract of land of some 29,514 acres. He named it Rancho San Antonio, probably after his birthplace, El Mission San Antonio de Padua, in 1775.

Rancho San Antonio lay just north of Juan Jose Dominguez Rancho San Pedro, the borderline of today's Rosecrans Avenue in Compton, and ran

north parallel with and adjacent to Pueblo de Los Angeles. The eastern boundary lay somewhere along the ever changing Los Angeles river or as it was called the San Gabriel river.

After Lugo's death in 1860, the rancho was divided among his children. Guadalupe Lugo inherited the area now known as Lynwood. The land has been deeded many times since then.

In 1902, C.H. Sessions had acquired title of about 400 acres and established a dairy and creamery. His wife's maiden was Miss Lynne Wood and they all agreed to call the place "the Lynwood Dairy and Creamery". Later, the Southern Pacific Railway had a siding here, which they called the 'Lynwood siding'. Henry Huntington organized another railroad company, the Pacific Electric Railroad, in 1902.

One of the lines, built in 1904 to 1905, ran from Los Angeles to Santa Ana, passing directly through the middle of Lynwood. In 1929 Pacific Electric installed a P.E. Depot on the corner of Long Beach Blvd. and Fernwood Avenue. That building still exists and plans are to make it into a historical monument.

Later, seven gentlemen formed the Lynwood Company and brought excursions of potential buyers to Lynwood. They opened up 800 acres for 'suburban' home sites in 1913.

The families who first came to the Lynwood territory arrived in the late 1870's and early 1880's. The Abbott family was among the first settlers, and Haymer Abbott built a house in 1889. In 1918 the Lynwood Company closed its sales office and the building was turned over to the residents for a community center. This same building later became Lynwood's first City Hall, when the City was officially incorporated on July 16, 1921.

That first City Hall was a wooden structure and one day caught fire, destroying a portion of the building. Repairs appeared to be too costly, so the City Council decided to build an entirely new City Hall. Lynwood voters passed a bond issue in 1927, authorizing the construction of a new edifice, a two-story brick building.

UNIFIED SCHOOL DISTRICT

It is not known when the Lugo School District (Lynwood's first school district) was formed. However, in the 1880s, the district bought an acre of ground at the corner of what was Temple (now Bullis Road) and Cortland Street. A one room school house was built on that property. By 1895 they built a more modern two-room structure equipped with a lofty tower and an iron bell that rang. The Lynwood junior high (presently a high school) was built in 1930 and has the distinction of being the only school in this district that was not condemned after the 1933 earthquake. In 1934, the total registration in Lynwood schools was 1,282, with 38 teachers, including one home teacher and one nurse-inspector. The system then became known as the Lynwood School District. Early in 1953, the Lynwood Unified School District dedicated the new Lugo School, located on Pendleton Street, and there were several direct decedents of Antonio Maria Lugo at the dedication. There are now 12 elementary schools, 3 middle schools, 3 high schools, 1 continuation school, 1 opportunity program and 1 adult school in Lynwood and enrollment for Grades K-12 has reached 16,215. There are also 3 Parochial schools; 1 Baptist and 1 Seventh Day Adventist schools in Lynwood.

LOCAL ECONOMY

Since Lynwood's incorporation in 1921, it continues the upward mobility in a path of progress. The City's many accomplishments can be attributed to its aggressive redevelopment program that has attracted new businesses and industry.

Today, Lynwood is home to a host of booming retail centers that strive to promote consumer activity in our wonderful City. Atlantic Crossing's consists of Walgreens, Starbucks, and Panda Express; The Long Beach Pluma Shopping Center, is anchored by Smart & Final and 99 Cent Only Store; and Norton Plaza includes Wing Stop, Gamestop, and Baskin Robin's. One of the City's largest redevelopment projects is Plaza Mexico, situated in the downtown area of Lynwood. This 36-acre project is known for its architecture reminiscent of historic Mexican motif, while showcasing an authentic look of towns such as San Miguel de Allende and other cities located in the State of Guanajuato.

In addition, the Lynwood Redevelopment Agency is focusing on reviving the City's downtown area, by remediating brownfields and creating opportunity sites for development. Large parcels along Long Beach Boulevard/Imperial Highway area are focal point for these activities. The Agency's goal is to eliminate the contamination and redevelop these sites into regional retail/commercial centers and residential transit mixed-use projects. The design features will attract and encourage pedestrian connectivity, street furniture, hardscape, landscape and unique paving patterns will be used to reshape the area to encourage economic development and create pedestrian nodes.

STATISTICAL PROFILE

Date of Incorporation as a City	July 16, 1921
Form of Government	Council/ City Manager
Number of Full Time Equivalency Positions.....	210
Elected Officials	7
Land area in square miles	4.9
Population (based on CA Dept. of Finance).....	69,970
City of Lynwood facilities and services	
Miles of streets	90
Number of street lights	700
Library branches (provided through Los Angeles County).....	1
Parks	4
Park acreage	37.9
Swimming pools	1
Tennis Courts	4
Playgrounds	6
Softball / baseball fields	4
Football and soccer fields	3
Senior Center	1
Fire Protection - L.A. County Fire Department	
Number of stations	2
Sheriff Protection - L.A. County Sheriff Department	
Number of stations and substations	1
Sewage System	
Miles of sanitary sewers.....	82
Water System - Lynwood Municipal Water and Park Water Company	
Number of fire hydrants	1,100
Daily average consumption in gallons per household.....	5,250
Education (Lynwood Unified School District)	
Number of Elementary schools	12
Number of Middle schools	3
Number of High schools	3
Number of special education schools	1

DEMOGRAPHIC STATISTICS

	FY 2003 - 2004	FY 2004 - 2005	FY 2005 - 2006	FY 2006 - 2007	FY 2007 - 2008	FY 2008 - 2009	FY 2009 - 2010	FY 2010 - 2011
Population	72,853	72,787	73,044	73,171	73,147	73,147	69,822	69,970
Los Angeles County Unemployment Rate	8.30%	5.30%	8.50%	5.40%	6.20%	17.80%	18.70%	19.20%

Sources: - Populations – California Department of Finance

<http://www.dof.ca.gov/research/demographic/>

- Employment - California Employment Development Department Labor Market Info

<http://www.labormarketinfo.edd.ca.gov/?pageid=1006>

COLLECTIONS OF PROPERTY TAXES AND ASSESSMENTS

Fund	FY 2003- 2004	FY 2004- 2005	FY 2005- 2006	FY 2006- 2007	FY 2007- 2008	FY 2008- 2009	FY 2009- 2010	FY 2010- 2011
General Fund	\$2,238,810	\$6,133,765	\$7,385,622	\$7,298,650	\$8,012,832	\$8,242,503	\$8,379,906*	\$8,028,760
Retirement	1,930,844	2,110,483	2,343,986	2,425,571	2,612,778	2,825,858	2,695,725	2,494,722
Lighting	1,084,275	1,057,578	1,072,097	1,017,831	1,009,194	1,049,685	1,065,699	1,041,300
Landscaping	1,114,475	1,092,601	1,096,560	1,047,637	1,039,022	1,085,669	1,105,043	1,078,454
Redevelopment	3,526,899	4,071,914	3,387,722	4,205,811	4,297,967	6,100,274	6,105,130	6,013,157
TOTAL	\$9,895,303	\$14,466,341	\$15,285,987	\$15,995,500	\$16,971,793	\$19,303,989	\$19,351,503	\$18,656,393

*Includes "Triple Flip" property taxes from the State beginning with FY 04.

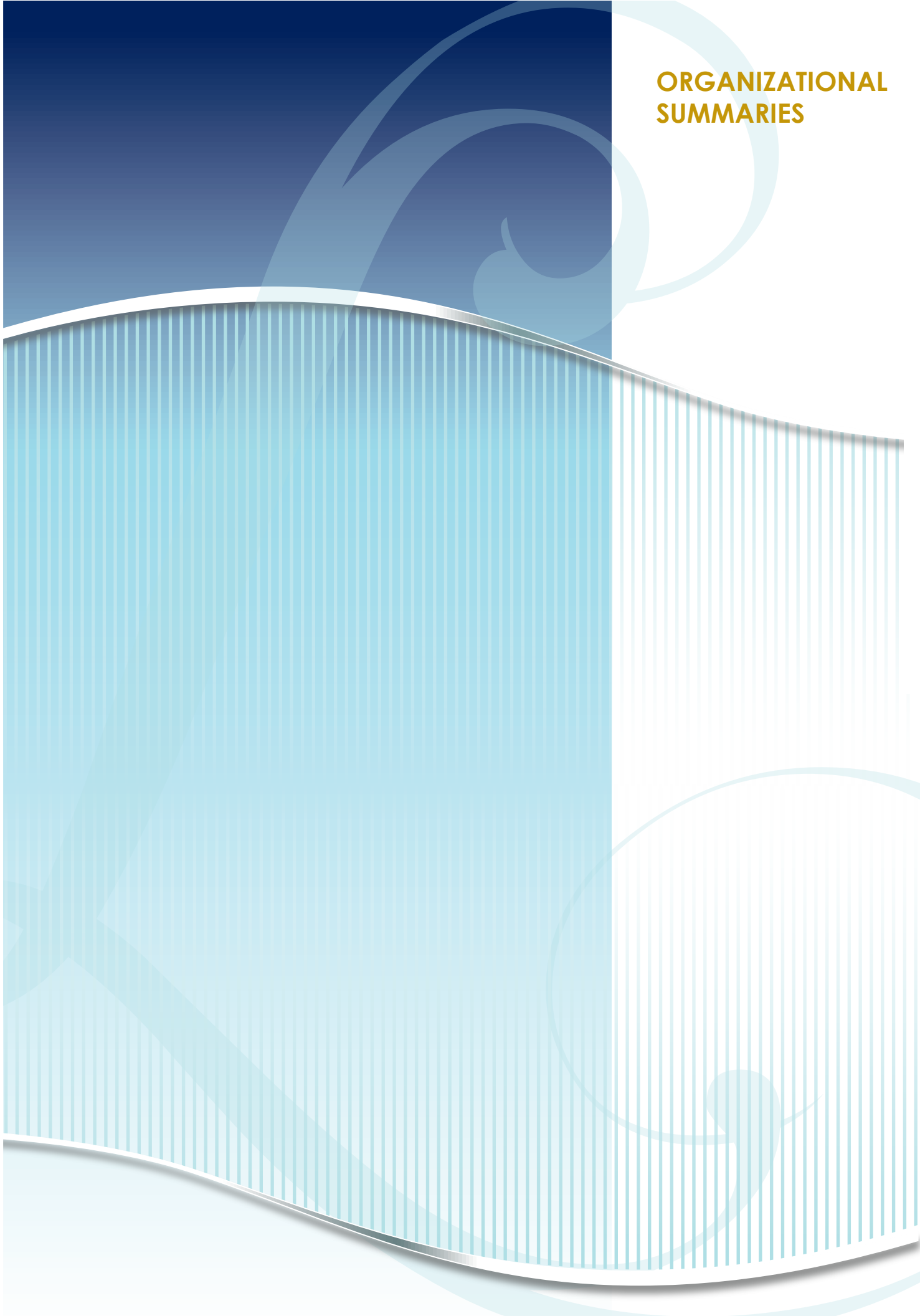
RETAIL SALES TAX BY MAJOR BUSINESS GROUP FOR THE
CITY OF LYNWOOD (IN THOUSANDS OF DOLLARS)

Business Code	2004	2005	2006	2007	2008	2009	2010
Apparel Stores	\$ 13,929	\$ 14,044	\$ 16,034	\$ 16,388	\$ 16,341	\$ 14,845	\$13,671
General Consumer Goods	2,721	3,563	3,473	3,489	3,398	3,419	3,480
Food and Drugs	29,227	30,347	30,061	31,200	30,747	31,445	31,801
Restaurants and Hotels	41,165	48,432	51,306	56,074	57,267	55,876	53,996
Building and Construction	22,480	28,314	31,626	32,968	32,302	25,376	19,980
Autos and Transportation	25,043	27,342	30,389	28,974	22,668	15,293	12,630
Fuel and Service Stations	45,527	50,409	55,558	61,236	62,998	66,578	51,407
Other Retail Stores	30,818	34,018	42,677	47,940	49,939	48,831	44,589
All Other Outlets	56,384	71,441	76,733	75,022	88,214	89,898	72,430
Total Sales Tax Revenue	\$ 267,294	\$ 307,910	\$ 337,857	\$ 353,291	\$ 363,874	\$ 351,561*	\$ 303,984*

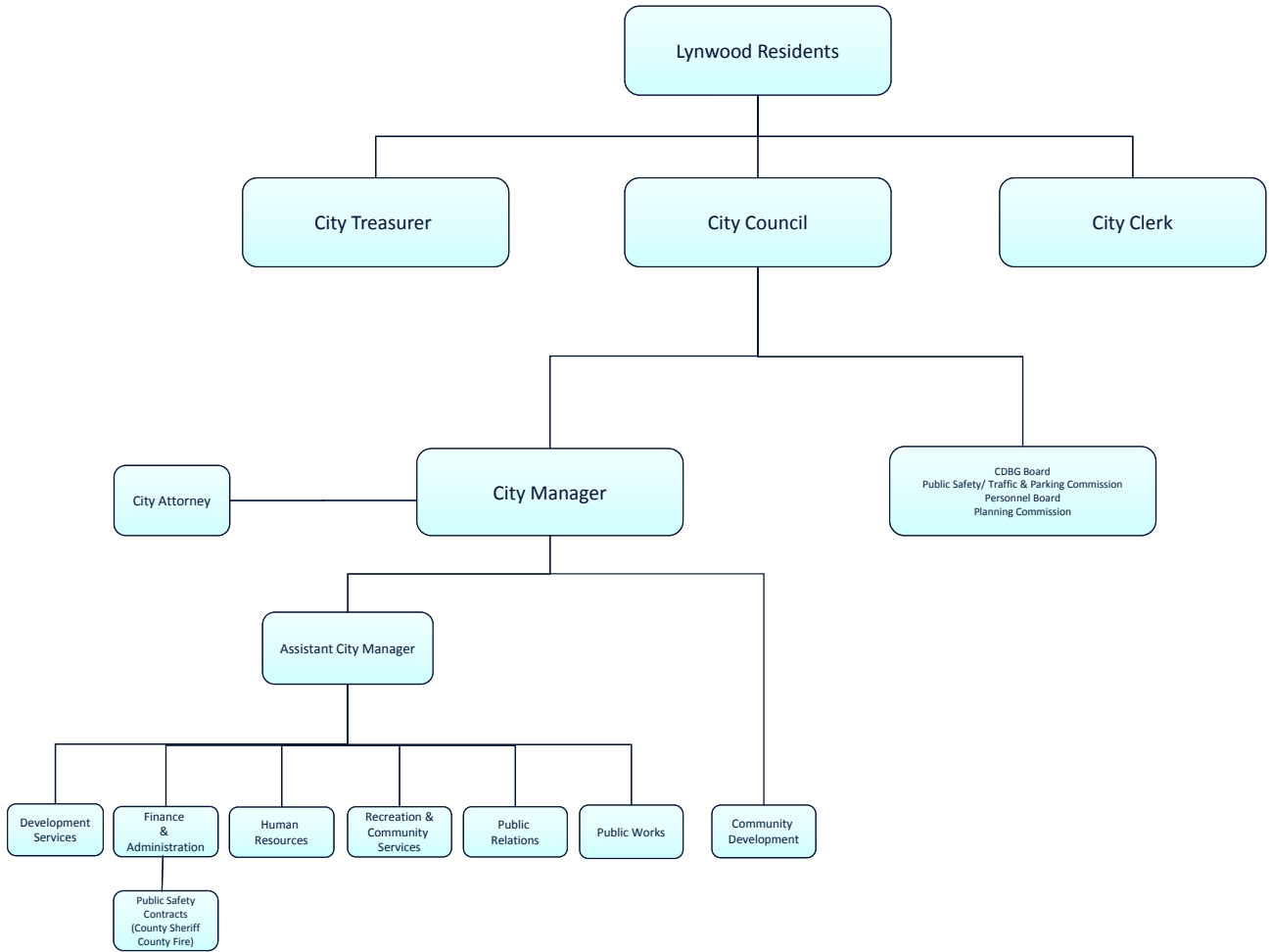
Source: HdL Coren & Cole and MuniServices

*City receives 1% of the retail sales tax amount.

**ORGANIZATIONAL
SUMMARIES**



CITY OF LYNWOOD ORGANIZATIONAL CHART

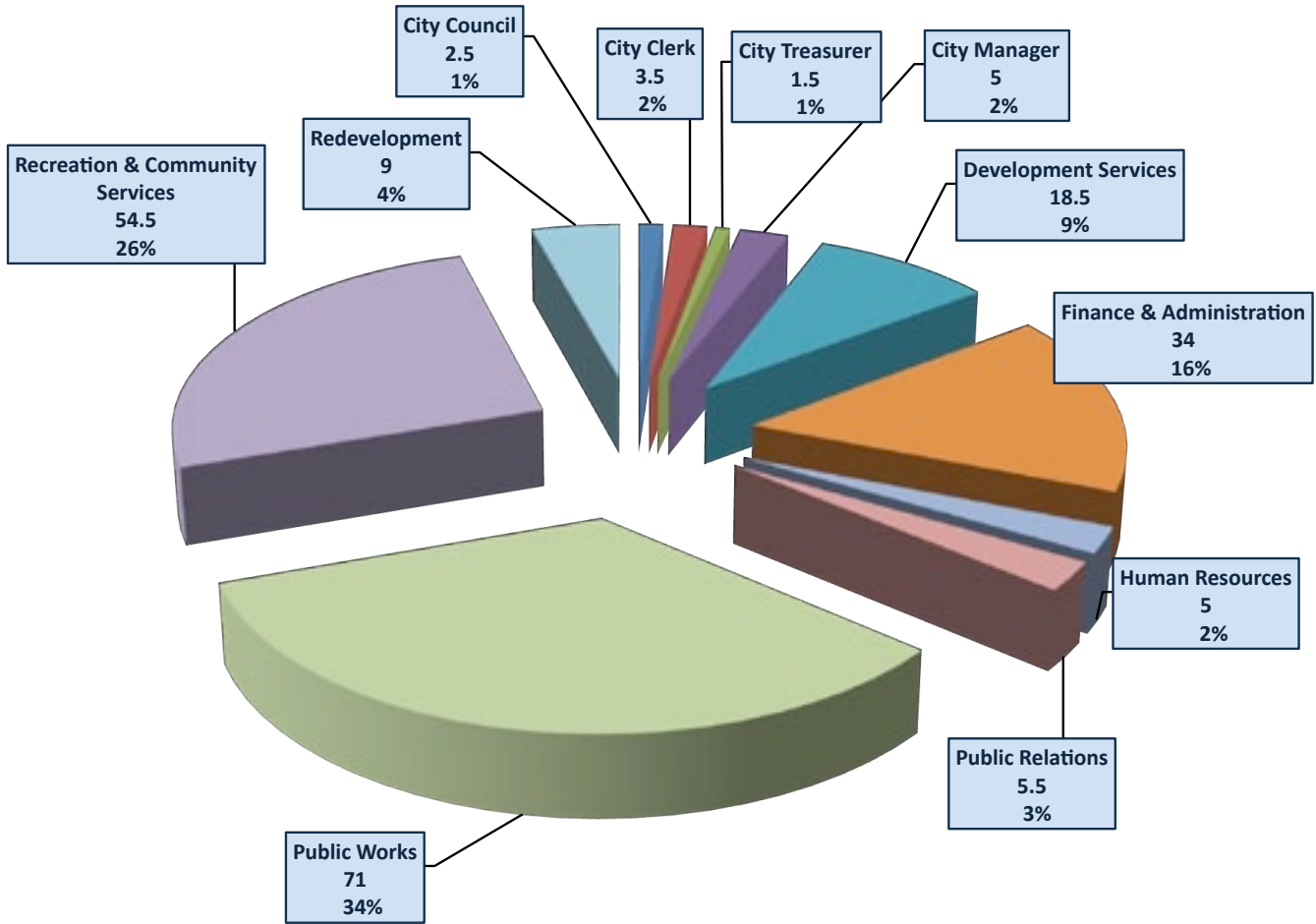


SUMMARY OF POSITIONS BY DEPARTMENT

DEPARTMENT	FY 08-09 ADOPTED	FY 09-10 ADOPTED	FY 10-11 ADOPTED	FY 11-12 ADOPTED
City Council	2.5	2.5	2.5	2.5
City Clerk	2.5	3.5	3.5	3.5
City Treasurer	1.5	1.5	1.5	1.5
City Manager	8	7	6	5
Development Services	20	17.5	17.5	18.5
Finance and Administration	24.5	23.5	40	34
Human Resources	12.5	11.5	5	5
Public Relations	40.5	38	5.5	5.5
Public Works	57	55.5	80.5	71
Recreation & Community Services	61.5	59.5	56	54.5
Community Development	7	9	9	9
Total	237.5	229	227	210

FY 11 Beginning Balance:	227
Plus: New Positions	4
Less: Total	21
<i>Less: FY 10-11 Mid-Year Eliminations</i>	<i>0</i>
<i>Less: FY 11-12 Eliminations</i>	<i>21</i>
FY 12 Adopted FTE:	210

SUMMARY OF POSITIONS BY DEPARTMENT FULL-TIME EQUIVALENT = 210



SUMMARY OF CHANGES

City Council	Public Works
<p>Add/Delete: None Transfer In/Out: None Reclass/Upgrade: None</p>	<p>Add/Delete: Executive Assistant (-1) Facility Maintenance Manager (-1) Right of Way Lead Worker (-1) Maintenance Worker (-7) Street Maintenance Worker (-1) P/T Environmental Specialist (-0.5)</p> <p>Transfer In/Out: None Reclass/Upgrade: None</p>
City Clerk	
<p>Add/Delete: None Transfer In/Out: None Reclass/Upgrade: None</p>	
City Treasurer	Development Services
<p>Add/Delete: None Transfer In/Out: None Reclass/Upgrade: None</p>	<p>Add/Delete: P/T Code Enforcement Officer (+0.5) P/T Code Enforcement Officer (+0.5)</p> <p>Transfer In/Out: None Reclass/Upgrade: Financial Analyst (-1) to Business License Manager (+1)</p>
City Manager	Public Relations
<p>Add/Delete: Administrative Analyst III (-1) Transfer In/Out: None Reclass/Upgrade: None</p>	<p>Add/Delete: None Transfer In/Out: None Reclass/Upgrade: None</p>
Finance & Administration	Recreation & Community Services
<p>Add/Delete: Administrative Aide (-1) P/T IT Tech (-0.5) P/T Crossing Guard Supervisor (-0.5) P/T Crossing Guard (-6) Audit/Controller Manager (+1) P/T Parking Officer (+0.5) P/T Parking Officer (+0.5)</p> <p>Transfer In/Out: None Reclass/Upgrade: None</p>	<p>Add/Delete: Recreation Coordinator (-1) Facility & Program Supervisor (-1) Administrative Aide (+1) P/T Recreation Specialist (-0.5)</p> <p>Transfer In/Out: None Reclass/Upgrade: Laborer (-1) to Office Assistant II (+1)</p>
	Human Resources
<p>Add/Delete: None Transfer In/Out: None Reclass/Upgrade: None</p>	<p>Add/Delete: None Transfer In/Out: None Reclass/Upgrade: None</p>



**FINANCIAL
SUMMARIES**

FY 2011-12 FUND BALANCE ANALYSIS (SUMMARY)

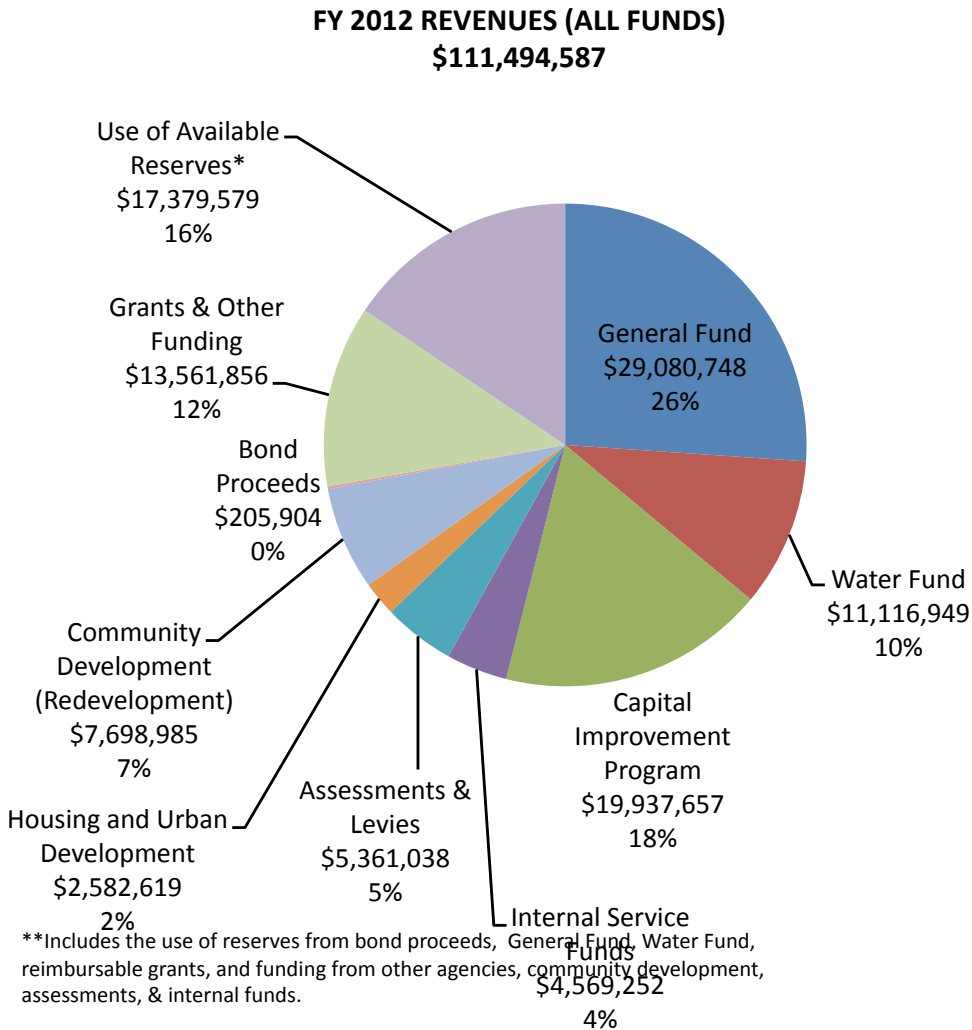
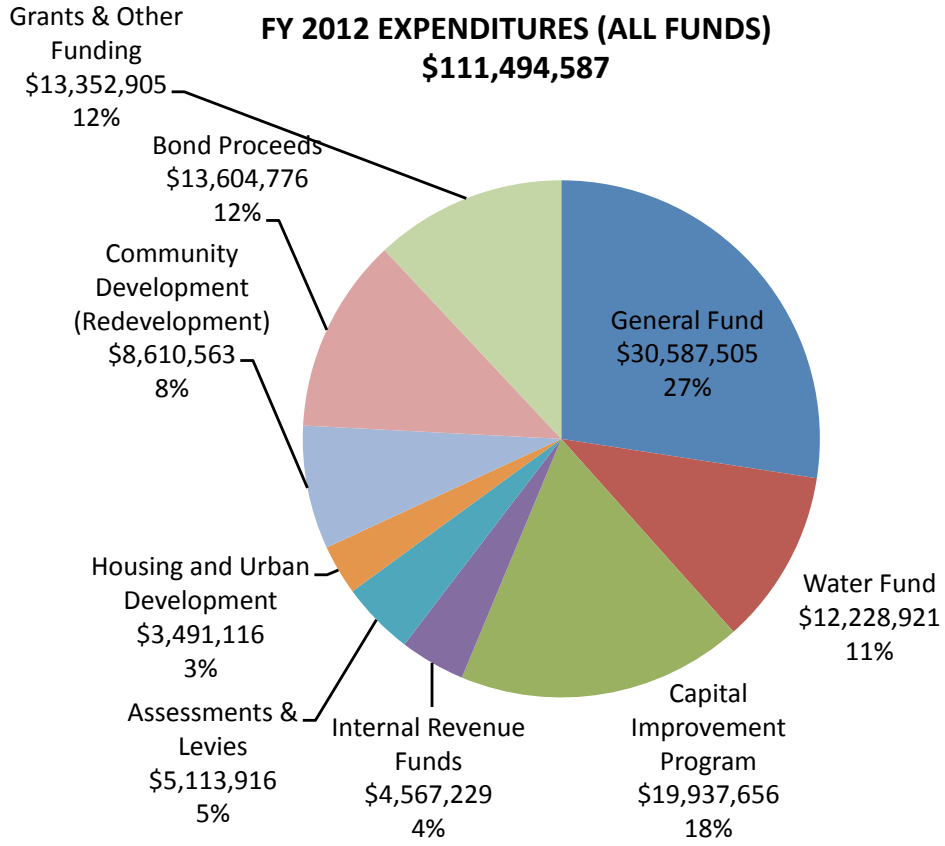
Fund No.	Fund Name	JULY 1, 2011 ESTIMATED BEG. FUND BALANCE	FY 2011-2012 ADOPTED REVENUES	FY 2011-2012 ADOPTED TRANSFERS IN	FY 2011-2012 ADOPTED EXPENDITURES	FY 2011-2012 ADOPTED TRANSFERS OUT	JUNE 30, 2012 ESTIMATED END. FUND BALANCE	FY 2011-2012 REVENUE/ EXPENDITURE OVER (DEFICIT)
1011	General Fund	5,309,071	27,062,010	2,018,738	28,271,549	2,315,956	3,802,314	(1,506,757)
1051	Contingency Set-aside	526,096	0	0	0	0	526,096	0
2011	Retirement	787,643	2,500,724	0	898,742	1,972,237	417,388	(370,255)
2051	Traffic Safety Fund	(308,694)	0	2,002,422	1,675,113	0	18,615	327,309
2101	Gas Tax 2107	53,447	1,953,423	0	0	1,952,422	54,448	1,001
2151	AB2928/Traffic Congestion	606,466	0	0	0	184,967	421,499	(184,967)
2201	STP Fund	0	0	0	0	0	0	0
2251	SB 821 Fund	(27,776)	100,000	0	0	40,000	32,224	60,000
2301	Prop "A" Local Return Fund	1,600,069	988,631	0	0	1,119,883	1,468,817	(131,252)
2351	Prop "C"	2,519,504	1,020,000	0	0	2,105,714	1,433,790	(1,085,714)
2352	Measure R (2008 - 2038)	1,050,196	650,000	0	0	45,000	1,655,196	605,000
2401	Transportation	127,266	9,000	1,328,383	1,214,083	0	250,566	123,300
2451	Air Quality Improvement Fund	62,153	60,000	0	0	100,000	22,153	(40,000)
2501	COPS Program	2,582	0	0	0	0	2,582	0
2601	Sheriff Drug Seizure Fund	34,261	0	0	0	0	34,261	0
2651	Lighting Maintenance Fund	(907,385)	1,041,810	203,102	665,838	295,350	(623,661)	283,724
2701	Landscape Maintenance	(397,266)	1,088,592	526,810	1,043,299	238,450	(63,613)	333,653
2751	Impact Fees Fund	215,567	101,210	0	0	45,684	271,093	55,526
2801	Public Art Fund	327,817	21,500	0	0	0	349,317	21,500
2851	Litter Abatement Fund	335,361	363,400	0	285,405	0	413,356	77,995
2901	HUD Section 108 Loan	170,937	1,000	0	0	0	171,937	1,000
2921	HUD Section 108 Loan/2002	3,821,626	2,000	0	0	0	3,823,626	2,000
2941	HUD/CDBG	968,948	1,938,550	0	1,933,758	925,689	48,051	(920,897)
2961	HUD Home Program	195,357	641,069	0	631,669	0	204,757	9,400
3381	Business Improvement Dist.	94,038	135,000	0	150,000	0	79,038	(15,000)
3501	Beverage Recycling Grant	128,834	8,000	0	40,724	0	96,110	(32,724)
3541	LA County Park Maint. Grant	107,357	0	0	0	18,639	88,718	(18,639)
3561	Other Grant	0	1,549,697	0	1,549,697	0	0	0
3601	LAC Hwy. Thru Cities Grant	0	0	0	0	0	0	0
3621	Used Oil Recycling Grant	21,151	20,000	0	20,000	0	21,151	0
3661	Per Capita Bond Act 2000	6,920	0	0	0	0	6,920	0
3681	TEA Grant	(280,392)	2,376,799	0	0	2,370,667	(274,260)	6,132
3682	DOE Block Grant	2	120,179	0	0	120,177	4	2
3701	Safe School Route Grant	(298,961)	0	0	0	0	(298,961)	0
3721	CEC Grant	60,033	0	0	0	0	60,033	0
3741	Dupont/Lead Safety Grant	104,568	0	0	0	92,424	12,144	(92,424)
3761	State Home Security Grant	0	0	0	0	0	0	0
3781	Prop 40 Grant	0	0	0	0	0	0	0
3791	Prop 1B Grant	595,416	0	0	0	100,000	495,416	(100,000)
3801	Justice Assistance Grant	367,181	88,519	0	88,419	0	367,281	100
3861	STP Fund	(380,040)	465,693	0	0	0	85,653	465,693
4011	Capital Improvement Project	692,846	0	19,937,657	19,937,656	0	692,847	1
4101	Park Replacement Fund	(2,689,902)	0	200,000	0	0	(2,489,902)	200,000
4151	CIP Bond Proceeds	290,733	0	0	0	138,045	152,688	(138,045)
4451	Roberti-Zberg Harris Fund	63,888	0	0	0	33,887	30,001	(33,887)
5011	Debt Service	5,929,583	0	1,307,821	1,270,757	0	5,966,647	37,064
6011	1999 Water Revenue Bonds	345,006	0	0	0	41,389	303,617	(41,389)
6051	Water/Enterprise Fund	14,161,782	11,116,949	0	8,823,887	3,405,034	13,049,810	(1,111,972)
6151	1995 Water Revenue Bond	30,146	0	0	0	0	30,146	0
6201	2003 Enterprise Rev. Bonds	19,100	0	0	0	0	19,100	0
6301	2008 Water Revenue Bonds	5,247,414	0	0	0	5,247,415	(1)	(5,247,415)
7011	Garage	1,358,061	327,316	0	692,500	0	992,877	(365,184)
7101	Information Services	80,102	0	0	0	0	80,102	0
7151	Self Insurance Fund	(1,757,648)	2,372,092	550,000	2,593,352	0	(1,428,908)	328,740
9011	Public Financing Authority	0	0	12,023	10,620	0	1,403	1,403
9051	2003 Lease Revenue Refund.	1,172,608	0	0	0	977,927	194,681	(977,927)
9052	2010 Lease Revenue Bond	4,200,000	0	0	0	4,200,000	0	(4,200,000)
City - Total		46,743,072	58,123,163	28,086,956	71,797,068	28,086,956	33,069,167	(13,673,905)
Project Area "A"								
1012	Redevelopment Fund	5,331,136	5,451,724	0	4,280,820	1,015,921	5,486,119	154,983
Project Area "A" L/M Income								
1013	Housing	(85,168)	4,600	1,015,921	1,515,128	0	(579,775)	(494,607)
Community Development -B								
1014	(Alameda Project Area)	621,610	1,021,940	0	855,056	204,200	584,294	(37,316)
Alameda Project Area L/M								
1015	Income Housing	233,038	600	204,200	739,438	0	(301,600)	(534,638)
Area "A" / Alameda Special								
1016	Reserve	1,138,960	0	0	0	0	1,138,960	0
Project Area "A" Bond								
1017	Proceeds	3,601	0	0	0	0	3,601	0
Project Area "A" 1999 Bond								
1018	Proceeds	44,225	0	0	0	0	44,225	0
1019	2011 Series A Bond Proceeds	17,919,541	92,400	0	0	0	18,011,941	92,400
1020	2011 Series B Bond Proceeds	5,399,590	113,504	0	3,000,000	0	2,513,094	(2,886,496)
LRA Total		30,606,533	6,684,768	1,220,121	10,390,442	1,220,121	26,900,859	(3,705,674)
GRAND TOTAL		77,349,605	64,807,931	29,307,077	82,187,510	29,307,077	59,970,026	(17,379,579)

*Miscellaneous adjustments include adjustments to land held for resale, long-term debt, fixed assets, etc.

*Note: Negative balances are offset by reserves, grants, bond proceeds, etc.

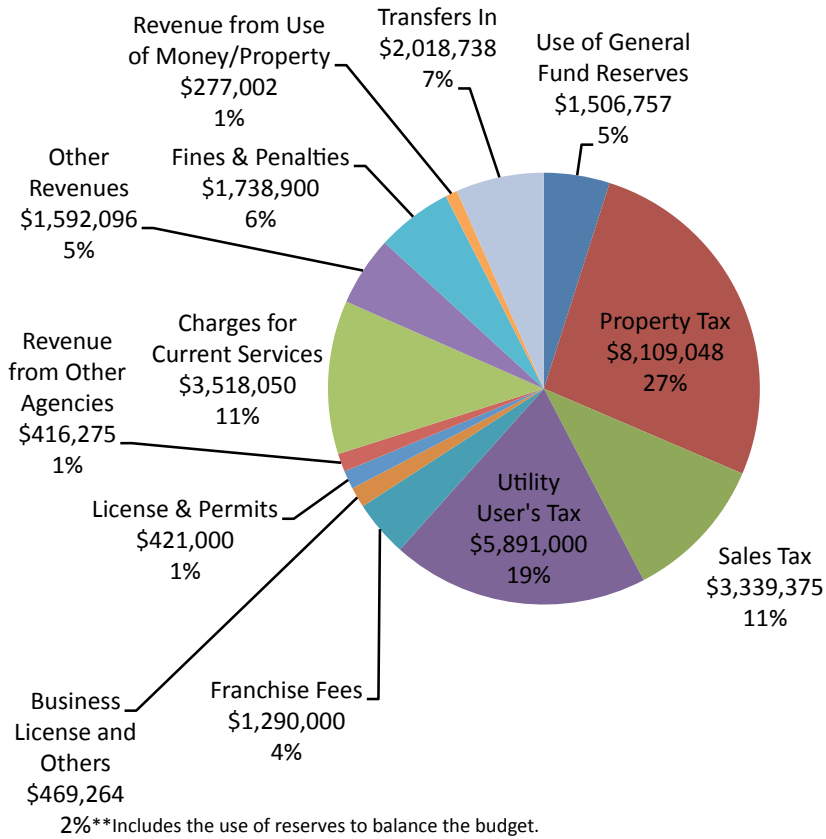
FY 2010-11 FUND BALANCE ANALYSIS (SUMMARY)

Fund No.	Fund Name	JULY 1, 2010 BEG. FUND BALANCE	FY 2010-2011 YEAR END REVENUES	FY 2010-2011 YEAR END TRANSFERS IN	FY 2010-2011 YEAR END EXPENDITURES	FY 2010-2011 YEAR END TRANSFERS OUT	JUNE 30, 2011 ESTIMATED END. FUND BALANCE	FY 2010-2011 REVENUE/ EXPENDITURE OVER (DEFICIT)
1011	General Fund	7,655,358	26,100,617	2,018,738	28,069,130	2,396,512	5,309,071	(2,346,287)
1051	Contingency Set-aside	326,900	0	199,196	0	0	526,096	199,196
2011	Retirement	1,040,177	2,494,722	0	775,018	1,972,238	787,643	(252,534)
2051	Traffic Safety Fund	(1,159,840)	0	2,549,418	1,698,272	0	(308,694)	851,146
2101	Gas Tax 2107	53,447	1,896,857	0	0	1,896,857	53,447	0
2151	AB2928/Traffic Congestion	982,062	0	0	0	375,596	606,466	(375,596)
2201	STP Fund	0	0	0	0	0	0	0
2251	SB 821 Fund	(27,776)	0	0	0	0	(27,776)	0
2301	Prop "A" Local Return Fund	1,867,552	852,400	0	0	1,119,883	1,600,069	(267,483)
2351	Prop "C"	2,085,323	1,381,248	0	0	947,067	2,519,504	434,181
2352	Measure R (2008 - 2038)	465,196	600,000	0	0	15,000	1,050,196	585,000
2401	Transportation	10,998	9,000	1,328,383	1,221,115	0	127,266	116,268
2451	Air Quality Improvement Fund	102,153	60,000	0	0	100,000	62,153	(40,000)
2501	COPS Program	2,582	100,000	0	100,000	0	2,582	0
2601	Sheriff Drug Seizure Fund	35,236	0	0	975	0	34,261	(975)
2651	Lighting Maintenance Fund	(842,975)	1,041,811	153,101	963,972	295,350	(907,385)	(64,410)
2701	Landscape Maintenance	(624,509)	1,078,454	557,798	1,170,559	238,450	(397,266)	227,243
2751	Impact Fees Fund	393,445	97,310	0	0	275,188	215,567	(177,878)
2801	Public Art Fund	308,817	19,000	0	0	0	327,817	19,000
2851	Litter Abatement Fund	262,365	358,400	0	285,404	0	335,361	72,996
2901	HUD Section 108 Loan	169,937	1,000	0	0	0	170,937	1,000
2921	HUD Section 108 Loan/2002	6,411,326	2,300	0	2,592,000	0	3,821,626	(2,589,700)
2941	HUD/CDBG	25,993	2,550,830	0	1,590,151	17,724	968,948	942,955
2961	HUD Home Program	25,651	710,527	0	540,821	0	195,357	169,706
3381	Business Improvement Dist.	109,038	135,000	0	150,000	0	94,038	(15,000)
3501	Beverage Recycling Grant	162,558	7,000	0	40,724	0	128,834	(33,724)
3541	LA County Park Maint. Grant	141,402	0	0	0	34,045	107,357	(34,045)
3561	Other Grant	(693,181)	1,789,262	0	329,132	766,949	0	693,181
3601	LAC Hwy. Thru Cities Grant	0	0	0	0	0	0	0
3621	Used Oil Recycling Grant	11,701	22,000	0	12,550	0	21,151	9,450
3661	Per Capita Bond Act 2000	6,920	50,000	0	0	50,000	6,920	0
3681	TEA Grant	(280,392)	0	0	0	0	(280,392)	0
3682	DOE Block Grant	(6,105)	285,885	0	0	279,778	2	6,107
3701	Safe School Route Grant	(298,961)	0	0	0	0	(298,961)	0
3721	CEC Grant	0	60,033	0	0	0	60,033	60,033
3741	Dupont/Lead Safety Grant	104,568	0	0	0	0	104,568	0
3761	State Home Security Grant	0	0	0	0	0	0	0
3781	Prop 40 Grant	0	0	0	0	0	0	0
3791	Prop 1B Grant	687,592	0	0	0	92,176	595,416	(92,176)
3801	Justice Assistance Grant	298,855	130,209	0	61,883	0	367,181	68,326
3861	STP Fund	(213,202)	1,235,596	0	0	1,402,434	(380,040)	0
4011	Capital Improvement Project	692,847	0	6,423,223	6,423,224	0	692,846	(1)
4101	Park Replacement Fund	(2,689,902)	0	0	0	0	(2,689,902)	0
4151	CIP Bond Proceeds	1,177,451	0	0	0	886,718	290,733	(886,718)
4451	Roberti-Zberg Harris Fund	63,888	0	0	0	0	63,888	0
5011	Debt Service	1,144,583	4,785,000	1,307,821	1,307,821	0	5,929,583	4,785,000
6011	1999 Water Revenue Bonds	728,820	0	0	0	383,814	345,006	(383,814)
6051	Water/Enterprise Fund	14,427,641	10,509,008	0	10,219,367	555,500	14,161,782	(265,859)
6151	1995 Water Revenue Bond	30,146	0	0	0	0	30,146	0
6201	2003 Enterprise Rev. Bonds	19,100	0	0	0	0	19,100	0
6301	2008 Water Revenue Bonds	5,676,280	0	0	0	428,866	5,247,414	(428,866)
7011	Garage	902,696	742,903	0	287,538	0	1,358,061	455,365
7101	Information Services	80,102	0	0	0	0	80,102	0
7151	Self Insurance Fund	(1,650,502)	2,372,092	0	2,479,238	0	(1,757,648)	(107,146)
9011	Public Financing Authority	0	0	11,052	11,052	0	0	0
9051	2003 Lease Revenue Refund.	1,191,193	0	0	0	18,585	1,172,608	(18,585)
9052	2010 Lease Revenue Bond	0	4,200,000	0	0	0	4,200,000	4,200,000
City - Total		41,394,554	65,678,464	14,548,730	60,329,946	14,548,730	46,743,072	5,515,356
Community Development - A								
1012	(Area A Project Area)	508,788	9,890,076	0	4,067,897	999,831	5,331,136	4,822,348
Project Area "A" Low to								
1013	Moderate Income Housing	766,096	29,300	999,831	1,880,395	0	(85,168)	(85,164)
Community Development -B								
(Alameda Project Area)								
1014	Alameda Project Area L/M	454,614	1,014,943	0	645,147	202,800	621,610	0
Income Housing								
1015	Area "A" / Alameda Special	726,894	600	202,800	697,256	0	233,038	(493,856)
Reserve								
1016	Project Area "A" Bond	1,138,960	0	0	0	0	1,138,960	0
Proceeds								
1017	Project Area "A" 1999 Bond	3,601	0	0	0	0	3,601	0
Proceeds								
1018		44,225	0	0	0	0	44,225	0
1019	2011 Series A Bond Proceeds	0	18,572,400	0	652,859	0	17,919,541	17,919,541
1020	2011 Series B Bond Proceeds	0	5,688,604	0	289,014	0	5,399,590	5,399,590
LRA Total		3,643,178	35,195,923	1,202,631	8,232,568	1,202,631	30,606,533	3,477,228
GRAND TOTAL		45,037,732	100,874,387	15,751,361	68,562,514	15,751,361	77,349,605	8,992,584

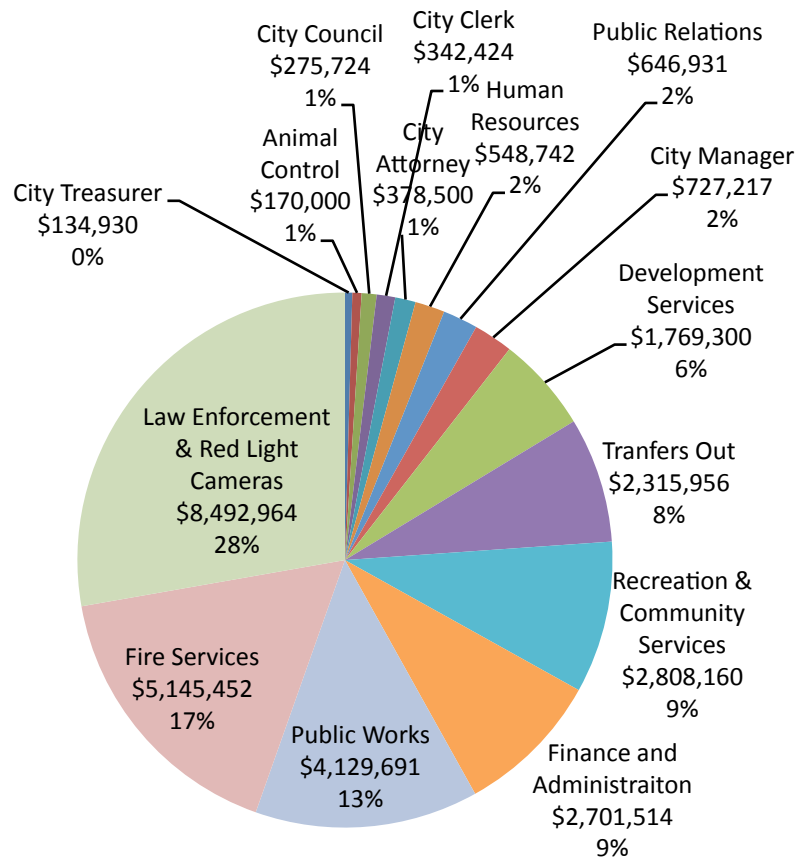


Each fund includes transfers.

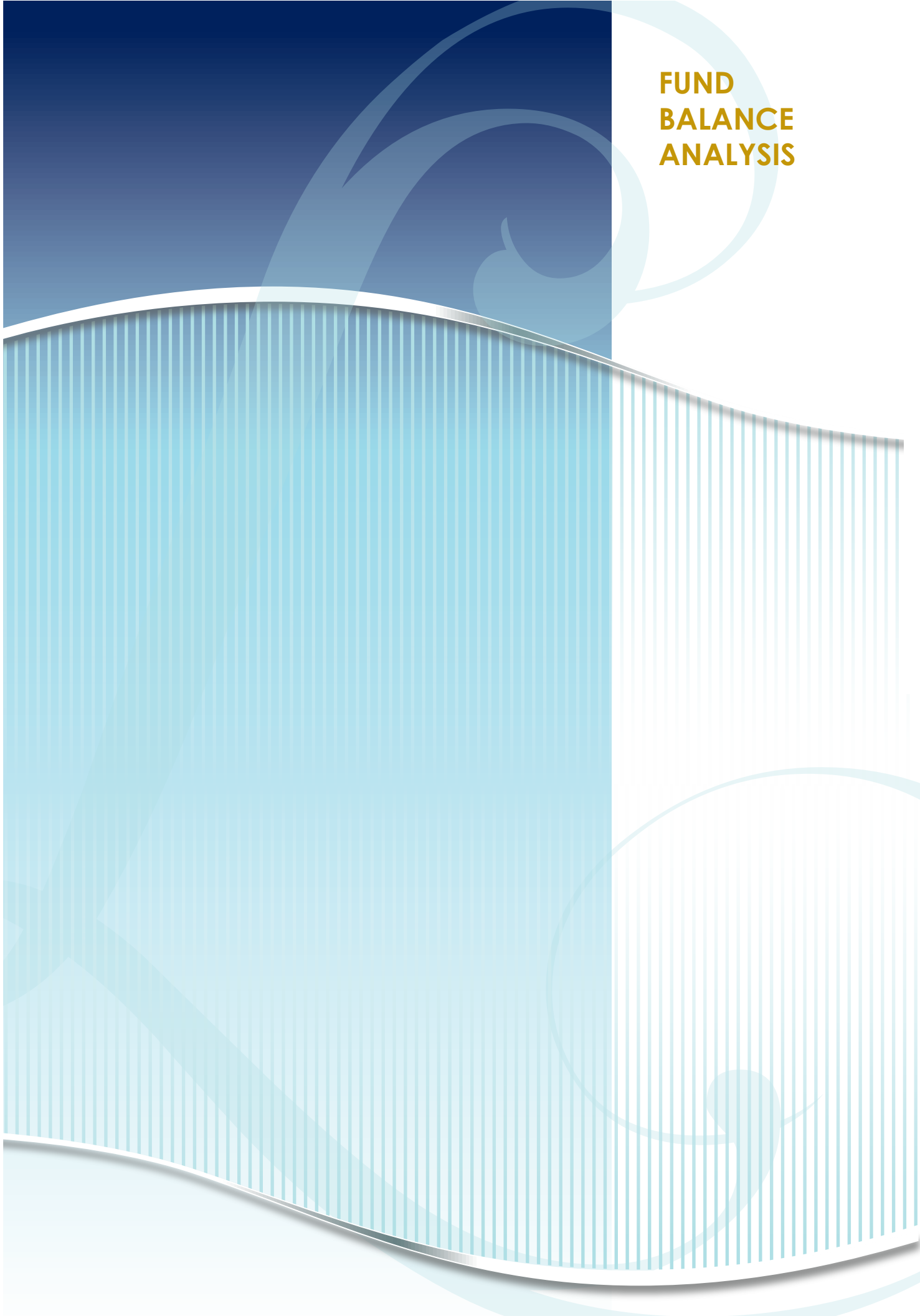
FY 2012 GENERAL FUND REVENUES
\$30,587,505



FY 2012 GENERAL FUND EXPENDITURES
\$30,587,505



**FUND
BALANCE
ANALYSIS**



FUND DESCRIPTIONS

Fund Descriptions

FUND #	FUND DESCRIPTION	SOURCE OF FUNDS	USES OF FUNDS
1011	GENERAL FUND	The General Fund serves as the primary fund for reporting City operations. It accounts for all current financial resources not required by law or administrative action to be accounted for in other funds. The General fund finances many of the City's general services.	Elected Officials, General Administration, Finance, Human Resources, Public Safety, Recreation, Trash Collection, Engineering, Planning.
2011	RETIREMENT FUND	Accounts for revenue received from Property Tax Levy to cover retirement costs.	To cover retirement costs of City employees and retirees.
2051	TRAFFIC SAFETY FUND	Accounts for Gas Tax transfers and Street sweeping fees, which are used to cover cost of street and traffic signal maintenance.	Street and traffic signal maintenance.
2101	GAS TAX	This fund accounts for Gas Tax revenue received from the State of California to cover costs of street maintenance and improvements.	Costs of street maintenance and improvements.
2151	AB2928 TRANSPORTATION INVESTMENT FUND	This fund accounts for revenue received from the State of California to be used for street and highway pavement maintenance, rehabilitation and reconstruction of necessary associated facilities such as drainage and traffic control devices.	Street and highway pavement maintenance, rehabilitation and reconstruction of necessary associated facilities such as drainage and traffic control devices.
2201	STP	Accounts for revenue received from the Federal Government and administered by the State of California to assist the City in the cost of major street reconstruction projects.	To assist the City in the cost of major street reconstruction projects.
2251	SB 821	Accounts for revenue received from the State for the development of bicycle and pedestrian facilities.	Development of bicycle and pedestrian facilities.
2301	PROPOSITION "A"	These funds are used to record the City's portion of sales tax dedicated to transportation programs. These programs include the Dial-A-Taxi service for senior citizens and the handicapped, the trolley system, MTA bus fare discounts, and transit route projects/programs.	Programs like Dial-A-Taxi service for senior citizens and the handicapped, the trolley system, MTA bus fare discounts, and transit route projects/programs.
2351	PROPOSITION "C"	These funds are used to record the City's portion of sales tax dedicated to transportation programs. These programs include the Dial-A-Taxi service for senior citizens and the handicapped, the trolley system, MTA bus fare discounts, and transit route projects/programs.	Programs like Dial-A-Taxi service for senior citizens and the handicapped, the trolley system, MTA bus fare discounts, and transit route projects/programs.
2401	TRANSPORTATION FUND	Accounts for revenue received from Dial-A-Taxi fares and Prop "A" and Prop "C" transfers to cover costs of transportation programs such as Dial-A-Taxi and Transportation Administration.	Transportation programs such as Dial-A-Taxi and Transportation Administration.
2451	AIR QUALITY IMPROVEMENT FUND	Accounts for AB 2766 revenues collected by State of California on motor vehicle license registration fees. Revenues are used solely for the purpose of reducing air pollution from mobile sources.	Programs reducing air pollution from mobile sources.

FUND DESCRIPTIONS

Fund Descriptions (Continued)

FUND #	FUND DESCRIPTION	SOURCE OF FUNDS	USES OF FUNDS
2601	SHERIFF DRUG SEIZURE FUND	This fund accounts for revenue received from the Lynwood Sheriff Department's drug confiscations. These monies are used to fund various law enforcement and public safety programs.	To fund various law enforcement and public safety programs.
2651	STREET LIGHTING FUND	This is a special assessment fund whereby revenue is received from the County of Los Angeles for which an assessment has been charged against property owners' front footage. Monies in this fund are used to pay the cost of maintenance and operations of the citywide streetlights.	Maintenance and operations of the citywide streetlights.
2701	LANDSCAPE MAINTENANCE	This is a special assessment fund whereby revenue is received from the County of Los Angeles for which an assessment has been charged against property owners' front footage. Monies in this fund are used to provide services such as tree maintenance, park maintenance, and capital improvements.	Services such as tree maintenance, park maintenance, and capital improvements.
2901	SECTION 108 LOAN FUND	This fund accounts for loan monies received from HUD to assist in funding the construction of new Community Center and street improvements.	None currently.
2921	SECTION 108 LOAN 2002	This fund accounts for loan monies received from HUD to assist in funding the Plaza Mexico Redevelopment project and other development projects.	None currently.
2941	Housing and Urban Development	This fund accounts for revenue received from the Federal Government's Community Development Block Grant Program. The City utilizes this grant to provide community programs such as housing rehabilitation loans, code enforcement and capital improvement projects.	Community programs such as housing rehabilitation loans, code enforcement, capital improvement projects and public services.
2961	HUD HOME PROGRAM	This fund accounts for revenue received from Housing and Urban Development and the State of California to provide financial assistance for affordable housing programs.	Financial assistance for affordable housing programs.
2981	BEDI GRANT	This fund accounts for federal assistance, which will be used to assist the Plaza Mexico Redevelopment project and to make interest payments on the Section 108 loan for the first two years.	None currently.
3461	GRAFFITI PREVENTION GRANT	This fund accounts for a grant award from the County of Los Angeles Safe Neighborhood and Parks Program. The funds are being used to create via landscaping a buffer zone to eliminate graffiti in City Parks.	Creation of landscaping a buffer zone to eliminate graffiti in City Parks.
3521	URBAN TREE PLANTING GRANT	This fund accounts for the Urban Tree Planting Project funded by Proposition A. These funds were provided to the County of Los Angeles and other public agencies for the purpose of acquiring and/or developing facilities for public recreational facilities and open space.	Acquiring and/or developing facilities for public recreational facilities and open space.

FUND DESCRIPTIONS

Fund Descriptions *(Continued)*

FUND #	FUND DESCRIPTION	SOURCE OF FUNDS	USES OF FUNDS
3541	L.A. COUNTY PARK MAINTENANCE GRANT	This fund accounts for grant funds allocated by the County of Los Angeles for park landscape and maintenance.	Park landscape and maintenance.
3581	DOVE GRANT	This fund accounts for the State of California Office of Criminal Justice Planning Grant awarded for the purpose of funding programs that prevent juvenile delinquency by focusing on at-risk youth.	Programs that prevent juvenile delinquency by focusing on at-risk youth.
3601	HWYS-THRU-CITIES FUND	This fund accounts for the financial assistance received from the Los Angeles County for the roadside rehabilitation project on Imperial Highway from Bullis Road to the Long Beach Freeway.	Roadside rehabilitation project on Imperial Highway from Bullis Road to the Long Beach Freeway.
3621	USED OIL RECYCLING GRANT	This fund accounts for grant received by the City of Lynwood from the California Integrated Waste Management Board to cover costs associated with local or regional used oil collection programs.	Costs associated with local or regional used oil collection programs.
3641	BROWNFIELD CLEAN UP FUND	This fund accounts for the Federal Environmental Protection Assistance that provides funding for the capitalization of a revolving loan fund to be used to provide financial resources for cleanup of sites under the City of Lynwood BCRLF Program.	Capitalization of a revolving loan fund to be used to provide financial resources for cleanup of sites under the City of Lynwood BCRLF Program.
3661	PER CAPITA GRANT-BOND ACT 2000	This grant from the State of California can be utilized for the acquisition, development, improvement, rehabilitation, restoration, enhancement and interpretation of local parks and recreational lands and facilities.	Acquisition, development, improvement, rehabilitation, restoration, enhancement and interpretation of local parks and recreational lands and facilities.
3681	TEA GRANT	This fund accounts for federal assistance, which will be utilized to enhance and beautify the existing transit stop and adjacent area at the Lynwood's Teen Square.	Enhancement and beautification of the existing transit stop and adjacent area at the Lynwood's Teen Square.
3701	SAFE SCHOOL GRANT	This fund accounts for federal funds, which will be used in installing lighted crosswalks in the vicinity of various schools in Lynwood.	Installing lighted crosswalks in the vicinity of various schools in Lynwood.
4011	CAPITAL PROJECT FUND	The Capital Improvement Project (CIP) fund (05) serves as the City's Capital Project Fund. It accounts for the financial resources used for the acquisition and construction of the City's Capital Project Fund. These improvements include improvements to the City's infrastructure, and housing and redevelopment projects.	Improvements to the City's infrastructure, and housing and redevelopment projects.
4151	CIP LOAN PROCEEDS FUND	Accounts for loan proceeds used to rehab City Hall facilities (i.e. City Hall, Bateman Hall Building, etc.)	Used to rehab City Hall facilities (i.e. City Hall, Bateman Hall Building, etc.)

FUND DESCRIPTIONS

Fund Descriptions (Continued)

FUND #	FUND DESCRIPTION	SOURCE OF FUNDS	USES OF FUNDS
4451	ROBERTI-ZBERG-HARRIS	This fund represents a grant from the State of California that can be used for the acquisition and/or development of high priority projects that satisfy the most urgent park and recreation needs specifically in the most heavily populated and most economically disadvantaged areas in Lynwood.	Acquisition and/or development of high priority projects that satisfy the most urgent park and recreation needs specifically in the most heavily populated and most economically disadvantaged areas in Lynwood.
5011	DEBT SERVICE FUND	This fund accounts for debt service reserve held by trustee as well as payments on all interest and principal on outstanding debt incurred by the City of Lynwood.	Principal on outstanding debt incurred by the City of Lynwood.
6011	1999 WATER REVENUE BOND	This fund accounts for the series 1999 Water Bonds issued to finance infrastructure improvements to the City's water systems.	Projects funded include water valve upgrade, imported connection, upgrade/repair wells and reservoir, etc.
6051	WATER FUND	Accounts for revenue received from user fees for water and sewer usage. The Water Fund also pays for water billing, water utility, sewer services, and improvements to the water system.	Water and sewer usage. Water billing, water utility, sewer services, and improvements to the water system.
6151	1995 WATER REVENUE BONDS	This fund accounts for 1995 Water Revenue Bond Proceeds used for the water system capital improvement. Proceeds are being utilized to fund projects such as water main replacement, water well construction, water meter replacement, etc.	Projects such as water main replacement, water well construction, water meter replacement, etc.
7011	GARAGE FUND	The Garage Fund serves as the City's Internal Service Fund. It accounts for goods and services provided by the Garage Division Department to other departments on a cost reimbursement basis. The purchase of all City vehicles and vehicle maintenance services are recorded in this fund.	Goods and services provided by the Garage Department to other departments on a cost reimbursement basis. The purchase of all City vehicles and vehicle maintenance services are recorded in this fund.
7151	SELF-INSURANCE FUND	This fund accounts for all the City's self-insurance liabilities. Insurance coverage includes the City's Workers' Compensation program, General City Liability Insurance and Unemployment Insurance.	Compensation program, General City Liability Insurance and Unemployment Insurance.
9011	PUBLIC FINANCE AUTHORITY	This fund (13) accounts for the activities of the Lynwood Public Finance Authority, as well as fees relative to arbitrage analysis, trustee's admin fees, etc.	Public Finance Authority operating expenses, as well as fees relative to arbitrage analysis, trustee's admin fees, etc.
9051	2003 LEASE REVENUE REFUND	This fund accounts for the Lynwood Public Financing Authority 2003 Lease Revenue Refunding Bonds Series A and B. The proceeds along with remaining funds from the 1993 issue will be used to advance refund the 1993 Lynwood Public Financing Authority Revenue Bonds Series A, pay costs of issuance, fund a reserve account, and fund certain projects within the City (corporate yard land purchase and improvements to the City owned property).	Refund the 1993 Lynwood Public Financing Authority Revenue Bonds Series A, pay costs of issuance, fund a reserve account, and fund certain projects within the City (corporate yard land purchase and improvements to the City owned property).
FUND #	FUND DESCRIPTION	SOURCE OF FUNDS	USES OF FUNDS
9052	2010 LEASE REVENUE BONDS	This fund accounts for the Lynwood Public Financing Authority Revenue Bond, Series 1999. Proceeds are being used to finance the cost of the acquisition, construction, and installation and equipping of certain public capital improvements for the City.	Cost of the acquisition, construction, and installation and equipping of certain public capital improvements for the City.
9902	BROWNFIELD GRANT	This fund accounts for the Federal Environmental Protection Grant awarded for the purpose of characterizing and assessing environmental conditions at specific sites and developing site-specific remedial action plans for the City of Lynwood.	Characterizing and assessing environmental conditions at specific sites and developing site-specific remedial action plans for the City of Lynwood.

FUND BALANCE ANALYSIS

Report: Fund Balance Analysis	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
<u>FUND 1011: GENERAL FUND</u>						
Beginning Fund Balance	\$ 9,920,448	\$ 9,607,673	\$ 7,655,358	\$ 7,655,358	\$ 7,655,358	\$ 5,309,071
Add: Revenues	26,912,864	26,391,275	26,328,769	26,328,769	26,100,617	27,062,010
Add: Other Financing Source - Trans in	1,729,713	1,750,963	2,018,738	2,035,144	2,018,738	2,018,738
Less: Expenditures	27,583,148	27,722,427	29,714,930	29,792,786	28,069,130	28,271,549
Less: Other Financing Use - Trans out	1,372,204	2,372,126	2,616,444	2,617,887	2,396,512	2,315,956
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	9,607,673	7,655,358	3,671,491	3,608,598	5,309,071	3,802,314
<u>FUND 1051 CONTINGENCY SET ASIDE</u>						
Beginning Fund Balance	\$ 198,145	\$ 104,742	\$ 326,900	\$ 326,900	\$ 326,900	\$ 526,096
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	225,000	225,000	199,196	199,196	199,196	0
Less: Expenditures	318,404	2,842	199,196	199,196	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	104,742	326,900	326,900	326,900	526,096	526,096
<u>FUND 2011 RETIREMENT FUND</u>						
Beginning Fund Balance	\$ 471,924	\$ 841,043	\$ 1,040,177	\$ 1,040,177	\$ 1,040,177	\$ 787,643
Add: Revenues	2,825,858	2,695,725	2,556,844	2,556,844	2,494,722	2,500,724
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	740,547	767,469	775,018	775,018	775,018	898,742
Less: Other Financing Use - Trans out	1,716,192	1,729,122	1,972,237	1,972,237	1,972,238	1,972,237
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	841,043	1,040,177	849,766	849,766	787,643	417,388
<u>FUND 2051 TRAFFIC SAFETY FUND</u>						
Beginning Fund Balance	\$ (698,377)	\$ (1,138,307)	\$ (1,159,840)	\$ (1,159,840)	\$ (1,159,840)	\$ (308,694)
Add: Revenues	0	0	50,000	(679,071)	0	0
Add: Other Financing Source - Trans in	1,342,604	1,784,852	1,875,002	2,604,073	2,549,418	2,002,422
Less: Expenditures	1,782,533	1,806,385	1,942,911	1,942,911	1,698,272	1,675,113
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	(1,138,307)	(1,159,840)	(1,177,749)	(1,177,749)	(308,694)	18,615
<u>FUND 2101 GAS TAX FUND</u>						
Beginning Fund Balance	\$ 424,126	\$ 244,639	\$ 53,447	\$ 53,447	\$ 53,447	\$ 53,447
Add: Revenues	1,163,117	1,121,360	1,149,843	1,149,843	1,896,857	1,953,423
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	(729,071)	0	0
Less: Other Financing Use - Trans out	1,342,604	1,312,552	1,149,934	1,879,005	1,896,857	1,952,422
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	244,639	53,447	53,356	53,356	53,447	54,448
<u>2151 TRANSPORTATION INVEST. (AB2928) FUND</u>						
Beginning Fund Balance	\$ 2,149	\$ 483,934	\$ 982,062	\$ 982,062	\$ 982,062	\$ 606,466
Add: Revenues	620,391	664,511	729,071	729,071	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	138,606	166,382	671,309	560,563	375,596	184,967
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	483,934	982,062	1,039,824	1,150,570	606,466	421,499

FUND BALANCE ANALYSIS (CONTINUED)

<i>Report: Fund Balance Analysis</i>	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
<u>FUND 2201 - S T P FUND</u>						
Beginning Fund Balance	\$ 116,551	\$ -	\$ -	\$ -	\$ -	\$ -
Add: Revenues	(110,672)	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	<u>5,879</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>2251 BIKE AND PED GRANT (SB 821) FUND</u>						
Beginning Fund Balance	\$ (0)	\$ (27,776)	\$ (27,776)	\$ (27,776)	\$ (27,776)	\$ (27,776)
Add: Revenues	59,924	0	29,420	71,420	0	100,000
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	87,700	0	40,000	40,000	0	40,000
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>(27,776)</u>	<u>(27,776)</u>	<u>(38,356)</u>	<u>3,644</u>	<u>(27,776)</u>	<u>32,224</u>
<u>2301 PROP "A" FUND</u>						
Beginning Fund Balance	\$ 1,409,519	\$ 1,723,064	\$ 1,867,552	\$ 1,867,552	\$ 1,867,552	\$ 1,600,069
Add: Revenues	1,140,534	939,947	1,042,676	1,042,676	852,400	988,631
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	826,989	795,459	1,146,867	1,131,867	1,119,883	1,119,883
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>1,723,064</u>	<u>1,867,552</u>	<u>1,763,361</u>	<u>1,778,361</u>	<u>1,600,069</u>	<u>1,468,817</u>
<u>2351 PROP "C" FUND</u>						
Beginning Fund Balance	\$ 3,958,605	\$ 4,071,815	\$ 2,085,323	\$ 2,085,323	\$ 2,085,323	\$ 2,519,504
Add: Revenues	1,099,060	787,987	1,135,000	1,135,000	1,381,248	1,020,000
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	985,850	2,774,479	2,416,646	2,925,782	947,067	2,105,714
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>4,071,815</u>	<u>2,085,323</u>	<u>803,677</u>	<u>294,541</u>	<u>2,519,504</u>	<u>1,433,790</u>
<u>2352 MEASURE R (2008 - 2038)</u>						
Beginning Fund Balance	\$ -	\$ -	\$ 465,196	\$ 465,196	\$ 465,196	\$ 1,050,196
Add: Revenues	0	465,196	600,000	600,000	600,000	650,000
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	60,000	76,406	15,000	45,000
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>0</u>	<u>465,196</u>	<u>1,005,196</u>	<u>988,790</u>	<u>1,050,196</u>	<u>1,655,196</u>
<u>2401 TRANSPORTATION</u>						
Beginning Fund Balance	\$ (1)	\$ (1)	\$ 10,998	\$ 10,998	\$ 10,998	\$ 127,266
Add: Revenues	13,208	6,296	25,000	25,000	9,000	9,000
Add: Other Financing Source - Trans in	1,068,468	1,028,618	1,328,383	1,328,383	1,328,383	1,328,383
Less: Expenditures	1,081,676	1,023,915	1,270,451	1,270,451	1,221,115	1,214,083
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>(1)</u>	<u>10,998</u>	<u>93,930</u>	<u>93,930</u>	<u>127,266</u>	<u>250,566</u>

FUND BALANCE ANALYSIS

(CONTINUED)

Report: Fund Balance Analysis	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
2451 AIR QUALITY FUND						
Beginning Fund Balance	\$ 131,446	\$ 95,997	\$ 102,153	\$ 102,153	\$ 102,153	\$ 62,153
Add: Revenues	64,551	106,156	76,000	76,000	60,000	60,000
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	100,000	100,000	100,000	100,000	100,000	100,000
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	95,997	102,153	78,153	78,153	62,153	22,153
2501 STATE COPS PROGRAM FUND						
Beginning Fund Balance	\$ 63,242	\$ (0)	\$ 2,582	\$ 2,582	\$ 2,582	\$ 2,582
Add: Revenues	88,635	116,393	100,000	100,000	100,000	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	151,877	113,811	100,000	100,000	100,000	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	(0)	2,582	2,582	2,582	2,582	2,582
2601 SHERIFF DRUG SEIZURE FUND						
Beginning Fund Balance	\$ 86,467	\$ 34,550	\$ 35,236	\$ 35,236	\$ 35,236	\$ 34,261
Add: Revenues	7,312	2,107	10,800	10,800	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	59,230	1,421	44,700	44,700	975	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	34,550	35,236	1,336	1,336	34,261	34,261
2651 STREET LIGHTING FUND						
Beginning Fund Balance	\$ (639,823)	\$ (788,105)	\$ (842,975)	\$ (842,975)	\$ (842,975)	\$ (907,385)
Add: Revenues	1,049,685	1,066,203	1,036,300	1,036,300	1,041,811	1,041,810
Add: Other Financing Source - Trans in	0	142,566	170,113	170,113	153,101	203,102
Less: Expenditures	976,840	1,024,859	944,004	997,291	963,972	665,838
Less: Other Financing Use - Trans out	221,127	238,780	348,637	295,850	295,350	295,350
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	(788,105)	(842,975)	(929,203)	(929,703)	(907,385)	(623,661)
2701 LANDSCAPE MAINTENANCE ASSESSMENT DISTRICT						
Beginning Fund Balance	\$ (560,889)	\$ (763,235)	\$ (624,509)	\$ (624,509)	\$ (624,509)	\$ (397,266)
Add: Revenues	1,085,669	1,105,043	1,064,654	1,064,654	1,078,454	1,088,592
Add: Other Financing Source - Trans in	0	709,658	619,776	619,776	557,798	526,810
Less: Expenditures	1,108,681	1,437,196	1,448,772	1,448,772	1,170,559	1,043,299
Less: Other Financing Use - Trans out	179,334	238,779	238,450	238,450	238,450	238,450
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	(763,235)	(624,509)	(627,301)	(627,301)	(397,266)	(63,613)
2751 IMPACT FEES FUND						
Beginning Fund Balance	\$ 415,785	\$ 612,118	\$ 393,445	\$ 393,445	\$ 393,445	\$ 215,567
Add: Revenues	196,333	67,705	135,010	135,010	97,310	101,210
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	286,378	365,214	320,872	275,188	45,684
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	612,118	393,445	163,241	207,583	215,567	271,093

FUND BALANCE ANALYSIS

(CONTINUED)

Report: Fund Balance Analysis	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
2801 PUBLIC ART FEE						
Beginning Fund Balance	\$ 250,050	\$ 280,129	\$ 308,817	\$ 308,817	\$ 308,817	\$ 327,817
Add: Revenues	30,079	28,688	36,900	36,900	19,000	21,500
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	280,129	308,817	345,717	345,717	327,817	349,317
2851 LITTER ABATEMENT FUND						
Beginning Fund Balance	\$ 6,159	\$ 145,798	\$ 262,365	\$ 262,365	\$ 262,365	\$ 335,360
Add: Revenues	366,777	410,343	290,400	290,400	358,400	363,400
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	227,139	293,776	285,405	285,405	285,405	285,405
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	145,798	262,365	267,360	267,360	335,360	413,355
2901 SECTION 108 LOAN FUND						
Beginning Fund Balance	\$ 168,765	\$ 169,852	\$ 169,937	\$ 169,937	\$ 169,937	\$ 170,937
Add: Revenues	1,087	85	5,000	5,000	1,000	1,000
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	169,852	169,937	174,937	174,937	170,937	171,937
2921 HUD SECTION 108 LOAN/2002						
Beginning Fund Balance	\$ 6,367,120	\$ 6,408,121	\$ 6,411,326	\$ 6,411,326	\$ 6,411,326	\$ 3,821,626
Add: Revenues	41,001	3,205	200,000	200,000	2,300	2,000
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	2,592,000	2,592,000	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	6,408,121	6,411,326	6,611,326	4,019,326	3,821,626	3,823,626
2941 HUD/CDBG FUND						
Beginning Fund Balance	\$ (0)	\$ (567,350)	\$ 25,993	\$ 25,993	\$ 25,993	\$ 968,948
Add: Revenues	1,371,540	1,807,492	2,535,680	2,535,680	2,550,830	1,938,550
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	1,912,191	994,408	1,610,646	1,610,646	1,590,151	1,933,758
Less: Other Financing Use - Trans out	26,699	219,741	925,034	943,413	17,724	925,689
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	(567,350)	25,993	25,993	7,614	968,948	48,051
2961 HUD HOME PROGRAM FUND						
Beginning Fund Balance	\$ 665,527	\$ (129,352)	\$ 25,651	\$ 25,651	\$ 25,651	\$ 195,357
Add: Revenues	1,460,778	788,335	671,127	671,127	710,527	641,069
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	2,255,657	633,332	671,127	671,127	540,821	631,669
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	(129,352)	25,651	25,651	25,651	195,357	204,757

FUND BALANCE ANALYSIS

(CONTINUED)

FUND BALANCE ANALYSIS (HISTORICAL)

Report: Fund Balance Analysis	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
<u>2962 CALHOME GRANT</u>						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>3381 BUSINESS IMPROVEMENT DISTRICT</u>						
Beginning Fund Balance	\$ (41,246)	\$ 18,521	\$ 109,038	\$ 109,038	\$ 109,038	\$ 94,038
Add: Revenues	133,017	122,637	125,000	125,000	135,000	135,000
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	73,250	32,120	125,000	150,000	150,000	150,000
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>18,521</u>	<u>109,038</u>	<u>109,038</u>	<u>84,038</u>	<u>94,038</u>	<u>79,038</u>
<u>3501 BEVERAGE RECYCLING GRANT</u>						
Beginning Fund Balance	\$ 132,070	\$ 153,596	\$ 162,558	\$ 162,558	\$ 162,558	\$ 128,834
Add: Revenues	21,526	9,791	8,000	8,000	7,000	8,000
Add: Other Financing Source - Trans in	0	0	0	0	0	\$ -
Less: Expenditures	0	829	40,724	40,724	40,724	40,724
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>153,596</u>	<u>162,558</u>	<u>129,834</u>	<u>129,834</u>	<u>128,834</u>	<u>96,110</u>
<u>3541 L.A. CO. PARK MAINTENANCE GRANT</u>						
Beginning Fund Balance	\$ 233,358	\$ 168,942	\$ 141,402	\$ 141,402	\$ 141,402	\$ 107,357
Add: Revenues	3,256	771	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	67,673	28,311	5,597	52,684	34,045	18,639
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>168,942</u>	<u>141,402</u>	<u>135,805</u>	<u>88,718</u>	<u>107,357</u>	<u>88,718</u>
<u>3561 OTHER GRANT FUND</u>						
Beginning Fund Balance	\$ (2)	\$ (21,279)	\$ (693,181)	\$ (693,181)	\$ (693,181)	\$ -
Add: Revenues	39,402	1,478,662	2,974,129	2,974,129	1,789,262	1,549,697
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	60,679	184,599	300,000	1,607,054	329,132	1,549,697
Less: Other Financing Use - Trans out	0	1,520,678	1,114,037	1,189,806	766,949	0
Audit adjustment	<u>0</u>	<u>(445,287)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>(21,279)</u>	<u>(693,181)</u>	<u>866,911</u>	<u>(515,912)</u>	<u>0</u>	<u>0</u>
<u>3601 LAC HWY THRU CITIES GRANT</u>						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

FUND BALANCE ANALYSIS (CONTINUED)

<i>Report: Fund Balance Analysis</i>	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
<u>3621 USED OIL RECYCLING GRANT FUND</u>						
Beginning Fund Balance	\$ 29,106	\$ 26,522	\$ 11,701	\$ 11,701	\$ 11,701	\$ 21,151
Add: Revenues	12,353	95	12,000	12,000	22,000	20,000
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	14,936	14,916	20,000	20,000	12,550	20,000
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>26,522</u>	<u>11,701</u>	<u>3,701</u>	<u>3,701</u>	<u>21,151</u>	<u>21,151</u>
<u>3661 2000 PER CAPITA BOND ACT</u>						
Beginning Fund Balance	\$ 0	\$ (61,554)	\$ 6,920	\$ 6,920	\$ 6,920	\$ 6,920
Add: Revenues	231,958	68,474	0	0	50,000	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	293,512	0	0	66,949	50,000	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>(61,554)</u>	<u>6,920</u>	<u>6,920</u>	<u>(60,029)</u>	<u>6,920</u>	<u>6,920</u>
<u>3681 TEA GRANT FUND</u>						
Beginning Fund Balance	\$ (326,532)	\$ (280,392)	\$ (280,392)	\$ (280,392)	\$ (280,392)	\$ (280,392)
Add: Revenues	48,942	0	2,376,799	2,376,799	0	2,376,799
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	2,802	0	2,370,667	2,370,667	0	2,370,667
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>(280,392)</u>	<u>(280,392)</u>	<u>(274,260)</u>	<u>(274,260)</u>	<u>(280,392)</u>	<u>(274,260)</u>
<u>3682 DOE BLOCK GRANT</u>						
Beginning Fund Balance	\$ (1)	\$ (1)	\$ (6,105)	\$ (6,105)	\$ (6,105)	\$ 2
Add: Revenues	0	34,297	60,000	60,000	285,885	120,179
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	40,401	0	537,989	279,778	120,176
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>(1)</u>	<u>(6,105)</u>	<u>53,895</u>	<u>(484,094)</u>	<u>2</u>	<u>5</u>
<u>3701 SAFE SCHOOL ROUTE GRANT</u>						
Beginning Fund Balance	\$ -	\$ (298,961)	\$ (298,961)	\$ (298,961)	\$ (298,961)	\$ (298,961)
Add: Revenues	(298,961)	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>(298,961)</u>	<u>(298,961)</u>	<u>(298,961)</u>	<u>(298,961)</u>	<u>(298,961)</u>	<u>(298,961)</u>
<u>3721 STATE OF CA CEC GRANT</u>						
Beginning Fund Balance	\$ (0)	\$ (4,079)	\$ -	\$ -	\$ -	\$ 60,033
Add: Revenues	0	265,100	260,000	260,000	60,033	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	4,079	261,021	0	0	0	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>(4,079)</u>	<u>0</u>	<u>260,000</u>	<u>260,000</u>	<u>60,033</u>	<u>60,033</u>

FUND BALANCE ANALYSIS (CONTINUED)

<i>Report: Fund Balance Analysis</i>	ACTUAL	ACTUAL	ADOPTED	ADJUSTED	ESTIMATED	ADOPTED
	FY 2009	FY 2010	BUDGET	BUDGET	YEAR END	BUDGET
			FY 2011	FY 2011	FY 2011	FY 2012
<u>3741 DUPONT/LEAD SAFETY GRANT</u>						
Beginning Fund Balance	\$ 102,506	\$ 104,087	\$ 104,568	\$ 104,568	\$ 104,568	\$ 104,568
Add: Revenues	1,581	481	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	92,424	92,424	0	92,424
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	104,087	104,568	12,144	12,144	104,568	12,144
<u>3761 STATE HOMELAND SECURITY GRANT</u>						
Beginning Fund Balance	\$ (2,890)	\$ -	\$ -	\$ -	\$ -	\$ -
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	(2,890)	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0
<u>3781 PROP 40 GRANT</u>						
Beginning Fund Balance	\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ -
Add: Revenues	(360)	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	(360)	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0
<u>3791 PROP 1B FUND</u>						
Beginning Fund Balance	\$ 1,191,551	\$ 950,681	\$ 687,592	\$ 687,592	\$ 687,592	\$ 595,416
Add: Revenues	1,111,996	4,282	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	1,352,866	267,371	718,231	707,104	92,176	100,000
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	950,681	687,592	(30,639)	(19,512)	595,416	495,416
<u>3801 JUSTICE ASSISTANT GRANT</u>						
Beginning Fund Balance	\$ 0	\$ (92,152)	\$ 298,855	\$ 298,855	\$ 298,855	\$ 367,181
Add: Revenues	(36,154)	402,874	75,302	75,302	130,209	88,519
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	55,998	11,867	75,302	75,302	61,883	88,419
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	(92,152)	298,855	298,855	298,855	367,181	367,281
<u>3861 STATE TRANSPORTATION PARTNERSHIP</u>						
Beginning Fund Balance	\$ (116,551)	\$ (212,207)	\$ (213,202)	\$ (213,202)	\$ (213,202)	\$ (380,040)
Add: Revenues	(95,656)	0	1,000,000	1,000,000	1,235,596	465,693
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	995	999,500	1,616,434	1,402,434	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	(212,207)	(213,202)	(212,702)	(829,636)	(380,040)	85,653

FUND BALANCE ANALYSIS

(CONTINUED)

<i>Report: Fund Balance Analysis</i>	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
4011 CAPITAL PROJECTS FUND						
Beginning Fund Balance	\$ 1,908,032	\$ 1,730,855	\$ 692,847	\$ 692,847	\$ 692,847	\$ 692,846
Add: Revenues	34,485	3,995,615	0	0	0	0
Add: Other Financing Source - Trans in	4,532,782	7,136,249	24,202,750	28,012,335	6,423,223	19,937,657
Less: Expenditures	4,744,444	12,169,872	24,963,913	28,585,970	6,423,224	19,937,656
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	1,730,855	692,847	(68,316)	119,212	692,846	692,847
4101 PARK REPLACEMENT FUND						
Beginning Fund Balance	\$ (2,064,110)	\$ (2,572,247)	\$ (2,689,902)	\$ (2,689,902)	\$ (2,689,902)	\$ (2,689,902)
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	200,000
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	508,137	117,655	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	(2,572,247)	(2,689,902)	(2,689,902)	(2,689,902)	(2,689,902)	(2,489,902)
4151 CIP LOAN PROCEEDS						
Beginning Fund Balance	\$ 1,268,627	\$ 1,241,415	\$ 1,177,451	\$ 1,177,451	\$ 1,177,451	\$ 290,733
Add: Revenues	8,259	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	35,470	63,964	1,000,000	1,024,763	886,718	138,045
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	1,241,415	1,177,451	177,451	152,688	290,733	152,688
4451 ROBERTI ZBERG HARRIS FUND						
Beginning Fund Balance	\$ 0	\$ 0	\$ 63,888	\$ 63,888	\$ 63,888	\$ 63,888
Add: Revenues	316,960	79,241	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	316,960	15,353	0	33,887	0	33,887
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	63,888	63,888	30,001	63,888	30,001
5011 CITY DEBT SERVICE FUND						
Beginning Fund Balance	\$ 1,186,749	\$ 1,057,343	\$ 1,144,583	\$ 1,144,583	\$ 1,144,583	\$ 5,929,583
Add: Revenues	3,936	0	0	0	4,785,000	0
Add: Other Financing Source - Trans in	1,233,149	1,281,142	1,307,821	1,307,821	1,307,821	1,307,821
Less: Expenditures	1,366,491	1,193,902	1,307,821	1,307,821	1,307,821	1,270,757
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	1,057,343	1,144,583	1,144,583	1,144,583	5,929,583	5,966,647
6011 1999 WATER REVENUE BONDS						
Beginning Fund Balance	\$ 2,456,379	\$ 1,915,665	\$ 728,820	\$ 728,820	\$ 728,820	\$ 345,006
Add: Revenues	12,441	45,728	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	553,155	1,232,573	397,576	675,270	383,814	41,389
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	1,915,665	728,820	331,244	53,550	345,006	303,617

FUND BALANCE ANALYSIS

(CONTINUED)

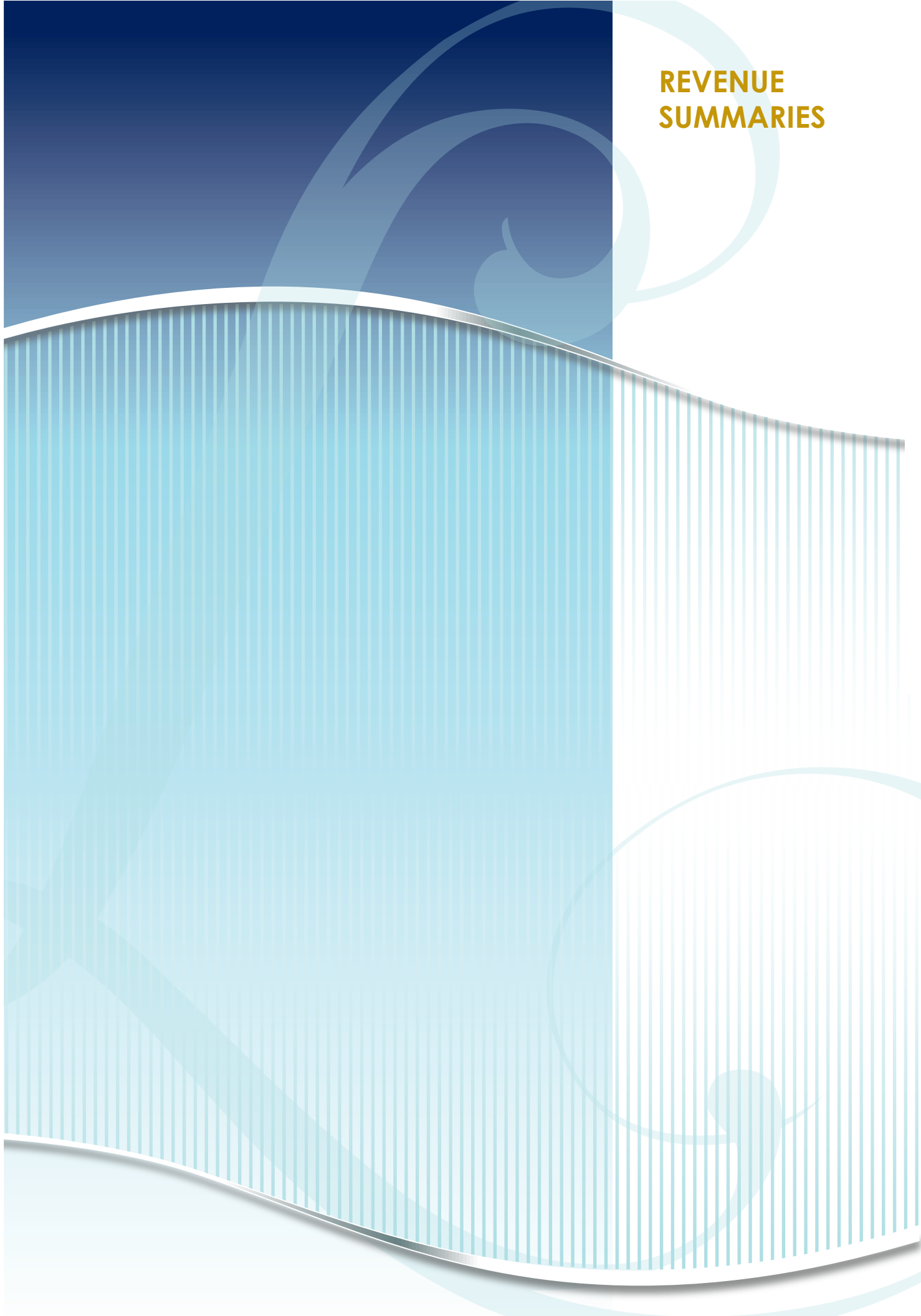
<i>Report: Fund Balance Analysis</i>	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
<u>6051 WATER ENTERPRISE FUND</u>						
Beginning Fund Balance	\$ 9,678,748	\$ 12,146,403	\$ 14,427,641	\$ 14,427,641	\$ 14,427,641	\$ 14,161,782
Add: Revenues	10,183,958	9,819,552	10,591,838	10,591,838	10,509,008	11,116,949
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	7,716,303	7,356,690	10,586,299	10,650,399	10,219,367	8,823,887
Less: Other Financing Use - Trans out	0	6,012,082	2,339,133	3,910,133	555,500	3,405,034
Audit adjustment	<u>0</u>	<u>5,830,458</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>12,146,403</u>	<u>14,427,641</u>	<u>12,094,047</u>	<u>10,458,947</u>	<u>14,161,782</u>	<u>13,049,810</u>
<u>6151 1995 WATER REVENUE BONDS</u>						
Beginning Fund Balance	\$ 29,749	\$ 29,946	\$ 30,146	\$ 30,146	\$ 30,146	\$ 30,146
Add: Revenues	197	200	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>29,946</u>	<u>30,146</u>	<u>30,146</u>	<u>30,146</u>	<u>30,146</u>	<u>30,146</u>
<u>6201 2003 ENTERPRISE REVENUE BONDS</u>						
Beginning Fund Balance	\$ (45,090)	\$ (44,804)	\$ 19,100	\$ 19,100	\$ 19,100	\$ 19,100
Add: Revenues	286	2	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	(63,902)	0	0	0	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>(44,804)</u>	<u>19,100</u>	<u>19,100</u>	<u>19,100</u>	<u>19,100</u>	<u>19,100</u>
<u>6301 2008 WATER REVENUE BONDS</u>						
Beginning Fund Balance	\$ 6,000,000	\$ 6,000,000	\$ 5,676,280	\$ 5,676,280	\$ 5,676,280	\$ 5,247,414
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	0	6,000,000	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	323,720	5,462,565	5,676,281	428,866	5,247,414
Audit adjustment	<u>0</u>	<u>(6,000,000)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>6,000,000</u>	<u>5,676,280</u>	<u>213,715</u>	<u>(1)</u>	<u>5,247,414</u>	<u>0</u>
<u>7011 GARAGE FUND</u>						
Beginning Fund Balance	\$ 258,583	\$ 356,637	\$ 902,696	\$ 902,696	\$ 902,696	\$ 1,358,061
Add: Revenues	421,092	745,949	848,646	848,646	742,903	327,316
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	323,038	246,771	234,593	304,593	287,538	692,500
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	<u>0</u>	<u>46,881</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>356,637</u>	<u>902,696</u>	<u>1,516,749</u>	<u>1,446,749</u>	<u>1,358,061</u>	<u>992,877</u>
<u>7101 INFORMATION TECHNOLOGY FUND</u>						
Beginning Fund Balance	\$ 45,920	\$ 80,102	\$ 80,102	\$ 80,102	\$ 80,102	\$ 80,102
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	(34,182)	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>80,102</u>	<u>80,102</u>	<u>80,102</u>	<u>80,102</u>	<u>80,102</u>	<u>80,102</u>

FUND BALANCE ANALYSIS

(CONTINUED)

Report: Fund Balance Analysis	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
7151 SELF INSURANCE FUND						
Beginning Fund Balance	\$ (2,056,511)	\$ (1,397,274)	\$ (1,650,502)	\$ (1,650,502)	\$ (1,650,502)	\$ (1,757,648)
Add: Revenues	1,778,421	1,978,134	2,372,092	2,372,092	2,372,092	2,372,092
Add: Other Financing Source - Trans in	0	0	0	0	0	550,000
Less: Expenditures	1,119,184	2,068,515	2,129,318	2,129,318	2,479,238	2,593,352
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	(162,847)	0	0	0	0
Ending Fund Balance	(1,397,274)	(1,650,502)	(1,407,728)	(1,407,728)	(1,757,648)	(1,428,908)
9011 PUBLIC FINANCING AUTHORITY						
Beginning Fund Balance	\$ (1)	\$ (0)	\$ -	\$ -	\$ -	\$ -
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	10,487	10,081	12,023	12,023	11,052	12,023
Less: Expenditures	10,487	10,081	12,023	12,023	11,052	10,620
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	(0)	0	0	0	0	1,403
9051 2003 LEASE REVENUE REFUNDING						
Beginning Fund Balance	\$ 1,204,568	\$ 1,206,301	\$ 1,191,193	\$ 1,191,193	\$ 1,191,193	\$ 1,172,608
Add: Revenues	6,456	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	4,723	15,108	947,671	996,512	18,585	977,927
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	1,206,301	1,191,193	243,522	194,681	1,172,608	194,681
9052 2010 Lease Rev Bonds Series A						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,200,000
Add: Revenues	0	0	8,365,000	8,365,000	4,200,000	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	4,235,628	4,235,628	0	4,200,000
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	4,129,372	4,129,372	4,200,000	0
COMBINING FUNDS						
Beginning Fund Balance	\$ 43,829,947	\$ 43,611,412	\$ 41,394,554	\$ 41,394,554	\$ 41,394,554	\$ 46,743,072
Add: Revenues	53,427,126	57,625,938	68,877,300	68,877,300	65,678,464	58,123,163
Add: Other Financing Source - Trans in	10,142,200	20,069,129	31,733,802	36,288,864	14,548,730	28,086,956
Less: Expenditures	53,645,661	59,112,001	78,802,153	85,967,363	60,329,946	71,797,068
Less: Other Financing Use - Trans out	10,142,200	20,069,129	31,733,802	36,288,864	14,548,730	28,086,956
Audit adjustment	0	(730,795)	0	0	0	0
Ending Fund Balance	43,611,412	41,394,554	31,469,701	24,304,491	46,743,072	33,069,167

REVENUE SUMMARIES



REVENUE DISCUSSION

Summary of the General Fund Revenues

This section provides information on the City's General Fund revenue and summarizes projections and forecasts for FY 2011-12. The City is expected to generate \$29.1 million in our General Fund for FY 2011-12. The projections are based on historical trends, forecasts of economic conditions, anticipated development projects, and any legislative changes in the City's fee levels and business practices.

The City of Lynwood's core financial base consists primarily of Utility Users' Tax (UUT), Property Tax, Sales and Use Tax and City imposed fees. The UUT is the City's largest single source of revenue, constituting 20% of our revenue base. The discussion below outlines each of our core revenue streams, as well as discusses projected trends for FY 2011-12.

PROPERTY TAX

Property Tax is one of Lynwood's key resources of revenue for the General Fund. Property subject to the tax includes land, structures, and improvements. The tax is applied to a property's value. In the 1978, Proposition 13 dramatically revised the calculation of California property taxes by establishing a fixed tax rate of one percent of a property's value, and generally limiting growth in assessed valuation to 2 percent per year. The major exception to the 2 percent cap takes place when property changes ownership, in which case the fair market value becomes the basis for taxation.

In addition to the one percent tax, which accrues to the City's General Fund, there are also property taxes approved by Lynwood voters, such as for retirement benefits. These tax "overrides" are small fraction of one percent, and the proceeds accrue to a special retirement benefits fund.

Collection and Allocation

Los Angeles County collects property taxes and allocates them to: cities within the County; various school districts, special districts and other governmental entities located within the County, and the County itself. As a result of this allocation, the City typically receives only a portion of the one percent tax on the non-Redevelopment Area

property located within City limits. The property tax fraction that the City collects used to be higher, prior to the enactment of the two state-mandated funding shifts in 1992-93 and 1993-94. These shifts moved property tax proceeds away from Lynwood's General Fund into an Educational Revenue Augmentation Fund (ERAF), from where it is spent on schools by the state.

Beginning in FY 2004-05, two State initiatives have had a significant effect on property taxes. The first mandates a one-for-one 'swap' of property taxes with vehicle license fees. Although this is one-for-one swap initially, it is expected to benefit the City over time, since property taxes tends to grow faster than vehicle license fees. By providing a larger property tax base to local governments, the swap is intended to induce local governments to make land use decisions that will enhance property values (i.e. build housing), rather than building retail in an attempt to gain more sales tax.

Future Growth

Property tax growth is affected by the assessed valuation allowed under Prop 13 (typically a maximum of 2 percent), new construction, property turnover, changes in property values, and changes in State legislation controlling the allocation of revenue among jurisdictions.

Property tax growth is expected to increase by 1% Property tax revenue in FY 2011-12 is projected to be \$8.1 million, which includes the property tax/VLF swap of \$5.8 million.

SALES TAX

The current Sales Tax rate in Los Angeles County is 9.25 percent which became effective April 1, 2009. Although there was an increase in overall sales tax, this increase will not affect the amount of sales tax revenues cities receive. The City's share of the 9.25 percent tax rate is still 1.00 percent, while the State, Los Angeles County, and other governmental entities share the remainder.

Under the terms of the "Triple Flip", beginning in FY 2005-06, the City receives 0.25 percent of sales tax in the form of property tax. Unlike VLF-Property Tax Swap, the motive for Triple Flip was not attempting to influence local land use decisions. Instead, it

was driven by the State's desire to borrow funds to balance FY 2004-05 Budget.

Sales Tax Revenue is influenced by a variety of factors: the number of retail outlets in the City, the level of interest rates, disposable income among area residents, consumer confidence, and the rate of inflation. In the past, the City has lacked large retail magnet stores and consequently has not realized the sales tax revenue that would be expected, given the level of disposable income available to the residents of Lynwood and its neighboring cities. In addition, due to the declining economy, unemployment has sharply risen, which may affect sales tax as well. In recent years however, a number of new projects have either built or are in the planning stages.

Future Growth

For FY 2011-12, the sales taxes revenue is projected to increase slightly half a percent from FY2011 year end estimate and anticipated to generate \$3.3 million (including the "Triple Flip" amount).

UTILITY USERS TAX

The Utility Users Tax (UUT) is the City's largest single source of revenue for the City. It is a surcharge on the use of electricity, gas, telecommunication and water. The tax rate was previously 10 percent, but was recently reduced to a 9 percent rate, ratified by Lynwood voters in the 2009 November election. Disabled ratepayers and senior residents (over 65 years old) are exempt from the tax.

Recent growth in UUT revenue has been volatile; industry restructuring, technological change, weather, and the dynamics of energy markets all contribute to this tax's variability.

Future Growth

State anticipates UUT to remain flat. The revenue is projected to be \$5.9 million.

BUSINESS LICENSE TAX

Nearly every city in California levies a Business License Tax (BLT) for the privilege of operating a business within their city. In Lynwood, the BLT is charged annually.

VEHICLE LICENSE FEE

The Vehicle License Fee (VLF) is a tax on the ownership of a vehicle and is based on vehicle's value (a vehicle's value is reduced each year according to standard depreciation schedules). The tax is assessed annually and collected by the State. A statewide revenue pool is created, which is affected by the existing vehicle stock and by new auto sales across all of California. The formula for allocation from this pool is complex, but cities generally receive funding on a per capita basis.

In 1998, the legislature began a series of reductions in VLF tax rate, from 2.0 to an effective rate of 0.65 percent over a period of years. However, the State held local governments harmless by providing them "backfill" payments that made up for the reduced tax revenue.

As part of the FY 2004-05 State Budget, the Legislature mandated a VLF-property tax 'swap' under which local government would receive additional property tax for an equal amount of VLF revenue. The Legislature's intention was to provide a greater incentive for local governments to make land use decisions that would enhance property values, rather than enhancing sales tax. The general effect should be to achieve more housing and less retail. For Lynwood, the amount of the swap is projected to be \$5.9 million in FY 2011-12. Although swap was initially one-for-one, Lynwood benefits in the long run because its property tax revenue tends to grow faster than VLF revenue.

In 2009, the State legislature increased the VLF rate 0.50 percent to the new rate of 1.15 percent. Like the Sales Tax increase, this will have no bearing on the amount of VLF revenue cities receive. The increase in revenue will go directly to the State, with a portion of that amount being dedicated to the COPs Program funding to local agencies as well. Cities will continue to receive normal VLF Swap allocations.

LICENSES AND PERMITS

Licenses and permits revenue is mainly construction-related. Due to recent decline real estate and development activity in the City, these revenues have declined.

FINES AND PENALTIES

Fines and Penalties consist primarily of fines for violations relating traffic and parking.

SERVICE CHARGES

Service charges are imposed on the user of a service provided by the City. The charge, or fee, may recover all or part of the cost of providing the service, at the discretion of the City. The calculation of a charge or fee can include applicable overheads.

TRANSFERS

There are a number of transfers in and out between funds. Most transfers into the General Fund and other funds are to subsidize basic operations.

REDEVELOPMENT AREAS

When a Redevelopment Area (RDA) is established, the City's General Fund continues to receive the base tax amount that applied prior to the establishment of the RDA. However, for the duration of the RDA, the RDA collects whatever growth occurs above the base year (this growth is often referred to as the incremental growth tax increment).

SUMMARY OF REVENUE BY TYPE

Fund No.	Fund Name	Taxes	Licenses/ Permits	Revenue From Other Agencies	Charges For Services	Other Revenue	Fines, Forfeits, & Penalties	Revenue From Money/ Prop	Transfers In	Totals
1011	General Fund	\$ 19,098,687	\$ 421,000	\$ 416,275	\$ 3,518,050	\$ 1,592,096	\$ 1,738,900	\$ 277,002	\$ 2,018,738	\$ 29,080,748
1012	Community Development - A	5,079,605	-	100,950	16,000	125,000	-	130,169	-	5,451,724
1013	Community Development Housing - A	-	-	-	-	4,300	-	300	1,015,921	1,020,521
1014	Community Development - B	1,021,000	-	-	-	-	-	940	-	1,021,940
1015	Community Development Housing - B	-	-	-	-	-	-	600	204,200	204,800
1016	Tax Allocation Bond Reserves	-	-	-	-	-	-	-	-	-
1017	Community Development A Bond Proceeds	-	-	-	-	-	-	-	-	-
1018	1099 Bond Proceeds	-	-	-	-	-	-	-	-	-
1019	2011 Series A Bond Proceeds	-	-	-	-	-	-	92,400	-	92,400
1020	2011 Series B Bond Proceeds	-	-	-	-	-	-	113,504	-	113,504
1051	Contingency Set Aside	-	-	-	-	-	-	-	-	-
2011	Retirement Fund	2,500,724	-	-	-	-	-	-	-	2,500,724
2051	Traffic Safety Fund	-	-	-	-	-	-	-	2,002,422	2,002,422
2101	Gas Tax Fund	-	-	1,952,423	-	-	-	1,000	-	1,953,423
2151	Transportation Invest. (AB2928) Fund	-	-	-	-	-	-	-	-	-
2201	STP Fund	-	-	-	-	-	-	-	-	-
2251	Bike & Ped. Grant (SB 821) Fund	-	-	100,000	-	-	-	-	-	100,000
2301	Prop "A" Fund	986,231	-	-	-	-	-	2,400	-	988,631
2351	Prop "C" Fund	1,020,000	-	-	-	-	-	-	-	1,020,000
2352	Measure R	650,000	-	-	-	-	-	-	-	650,000
2401	Transportation Fund	-	-	-	9,000	-	-	-	1,328,383	1,337,383
2451	Air Quality Improvement Fund	-	-	60,000	-	-	-	-	-	60,000
2501	State COPS Program Fund	-	-	-	-	-	-	-	-	-
2551	Local Law Enforcement Block Grant	-	-	-	-	-	-	-	-	-
2601	Sheriff Drug Seizure Fund	-	-	-	-	-	-	-	-	-
2651	Street Lighting Fund	1,041,300	-	-	-	510	-	-	203,102	1,244,912
2701	Landscape Maint. Assessment District	1,088,592	-	-	-	-	-	-	526,810	1,615,402
2751	Impact Fees Fund	-	-	-	97,210	-	-	4,000	-	101,210

SUMMARY OF REVENUE BY TYPE

Fund No.	Fund Name	Taxes	Licenses/ Permits	Revenue From Other Agencies	Charges For Services	Other Revenue	Fines, Forfeits, & Penalties	Revenue From Money/ Prop	Transfers In	Totals
2801	Public Art Fund	-	-	-	20,000	-	-	1,500	-	21,500
2851	Liter Abatement Fund	-	-	-	363,400	-	-	-	-	363,400
2901	Section 108 Loan Fund	-	-	-	-	-	-	1,000	-	1,000
2921	Section 108 Loan / 2002	-	-	-	-	-	-	2,000	-	2,000
2941	HUD/CDBG Fund	-	-	1,938,550	-	-	-	-	-	1,938,550
2961	HUD Home Program Fund	-	-	631,669	-	-	-	9,400	-	641,069
2962	CalHome State Grant	-	-	-	-	-	-	-	-	-
3321	LA County Parks and Recreation Fund	-	-	-	-	-	-	-	-	-
3381	Business Improvement District Fund	135,000	-	-	-	-	-	-	-	135,000
3501	Beverage Recycle Grant Fund	-	-	8,000	-	-	-	-	-	8,000
3541	LA Co. Park Maint. Grant Fund	-	-	-	-	-	-	-	-	-
3561	Other Grant Fund	-	-	1,549,697	-	-	-	-	-	1,549,697
3621	Used Oil Recycling Grant Fund	-	-	20,000	-	-	-	-	-	20,000
3661	2000 Bond Act/Per Capita Grant Fund	-	-	-	-	-	-	-	-	-
3681	TEA Grant Fund	-	-	2,376,799	-	-	-	-	-	2,376,799
3682	DOE Block Grant	-	-	120,179	-	-	-	-	-	120,179
3701	Safe School Route Grant Fund	-	-	-	-	-	-	-	-	-
3721	State of CA CEC Grant	-	-	-	-	-	-	-	-	-
3741	Dupont/Lead Safety Grant Fund	-	-	-	-	-	-	-	-	-
3781	Prop 40 Grant	-	-	-	-	-	-	-	-	-
3791	Prop 1B Fund	-	-	-	-	-	-	-	-	-
3801	Justice Assistance Grant	-	-	88,419	-	-	-	100	-	88,519
3861	State Transp. Partnership Program	-	-	465,693	-	-	-	-	-	465,693
4011	Capital Projects Fund (by project)	-	-	-	-	-	-	-	19,937,657	19,937,657
4101	Park Replacement Fund	-	-	-	-	-	-	-	200,000	200,000

REVENUE DETAILS BY FUND

Fund No.	Fund Name	Taxes	Licenses/ Permits	Revenue From Other Agencies	Charges For Services	Other Revenue	Fines, Forfeits, & Penalties	Revenue From Money/ Prop	Transfers In	Totals
4151	CIP Loan Proceeds Fund	-	-	-	-	-	-	-	-	-
4451	Roberti-Zberg-Harris Fund	-	-	-	-	-	-	-	-	-
5011	City Debt Service Fund	-	-	-	-	-	-	-	1,307,821	1,307,821
6011	1999 Water Bonds Proceeds	-	-	-	-	-	-	-	-	-
6051	Water/Enterprise Fund	-	-	-	10,982,458	92,491	-	42,000	-	11,116,949
6151	1995 Water Revenue Bonds	-	-	-	-	-	-	-	-	-
6201	2003 Enterprise Revenue Bonds	-	-	-	-	-	-	-	-	-
6301	2008 Enterprise Rev Bond Series A	-	-	-	-	-	-	-	-	-
7011	Garage Fund	-	-	-	-	317,316	-	10,000	-	327,316
7051	Vehicle Leasing Financing	-	-	-	-	-	-	-	-	-
7101	Information Technology Fund	-	-	-	-	-	-	-	-	-
7151	Self-Insurance Fund	-	-	-	-	2,372,092	-	-	550,000	2,922,092
9011	Public Finance Authority	-	-	-	-	-	-	-	12,023	12,023
9051	2003 Lease Revenue Refunding	-	-	-	-	-	-	-	-	-
9052	2010 Lease Revenue Bonds Series A	-	-	-	-	-	-	-	-	-
9313	LII General Fund	-	-	-	-	-	-	-	-	-
Totals		\$ 32,621,139	\$ 421,000	\$ 9,828,654	\$ 15,006,118	\$ 4,503,805	\$ 1,738,900	\$ 688,315	\$ 29,307,077	\$ 94,115,008

REVENUE DETAILS BY FUND

1011 General Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Property Taxes					
30101 Secured Property Taxes	\$ 2,080,071	\$ 2,113,572	\$ 2,033,858	\$ 2,013,535	\$ 2,033,670
30105 Current year unsecured	33,499	70,982	75,000	72,300	73,023
30110 Prior years taxes	2,868	(5,680)	0	0	0
30115 Interest & penalties	33,591	26,115	25,000	15,000	15,150
30120 Tax redemption	128,968	113,499	100,000	93,000	93,930
30125 Property tax in-lieu	0	0	0	0	0
30130 Homeowner's exemption	21,053	19,262	18,357	18,357	18,541
30135 Supplemental taxes	73,999	37,702	25,000	25,000	25,250
30140 In-lieu property tax/VLF swap	5,868,454	6,004,454	5,751,066	5,791,568	5,849,484
Total Property Taxes	8,242,503	8,379,906	8,028,281	8,028,760	8,109,048
Other Taxes					
30145 Sales tax	2,242,098	2,286,767	2,204,408	2,415,176	2,418,436
30150 Franchise Taxes	1,305,288	0	0	0	0
30151 Franchise Taxes - Pipelines	0	105,739	181,000	100,000	105,000
30152 Franchise Tax - Refuse collection	0	673,285	630,000	680,000	714,000
30153 Franchise Tax - Cable	0	145,191	150,000	146,000	153,000
30154 Franchise Tax - Towing services	0	10,041	55,000	22,000	28,000
30155 Documentary transfer tax	62,334	70,627	75,000	52,264	52,264
30156 Franchise Taxes - Edison	0	298,208	300,000	289,139	290,000
30165 Utility user's tax	5,949,307	0	0	0	0
30166 Utility User's Tax-Electric	0	2,076,795	2,351,753	2,140,000	2,247,000
30167 Utility User's Tax - Gas	0	683,923	750,000	718,000	754,000
30168 Utility User's Tax - Water	0	644,744	500,000	610,000	640,000
30169 Utility User's Tax - Telephone	0	2,473,247	2,175,915	2,140,000	2,250,000
30175 Sales tax-public safety	123,807	115,851	147,900	117,473	117,473
30185 Sales tax comp/backfill	866,799	734,592	742,592	791,372	803,466
30190 AB 1389 Pass Through	229,862	82,115	0	0	0
31101 Business license	427,318	411,071	400,000	403,400	405,000
33115 Special inspection fee	4,001	12,732	3,000	14,400	12,000
Total Other Taxes	11,210,814	10,824,928	10,666,568	10,639,224	10,989,639
Licenses & Permits					
31105 Business license filing fee	7,195	9,129	8,000	13,100	13,700
31110 Construction permits	334,348	333,261	300,000	355,000	355,000
31115 Sign permits	8,407	8,842	7,000	6,200	6,200
31120 Fence Permits	5,184	2,862	6,500	2,700	2,700
31125 Animal license report fees	0	0	0	0	0
33101 Real property report fees	49,164	57,824	40,000	43,400	43,400
Total Licenses & Permits	404,298	411,918	361,500	420,400	421,000
Revenue From Other Agencies					
32101 State-motor vehicle	248,785	214,791	200,000	236,270	236,270
32110 State-mandated cost	34,426	50,173	60,000	60,000	60,000
32115 State-highway rental	1,703	2,027	2,000	1,950	1,950
32175 USDA Grant/Sports & Leisure	17,431	21,114	43,580	53,055	53,055
32250 After-School Grant	16,255	0	0	0	0
37110 Loan proceeds-LRA	0	0	0	65,000	65,000
Total Revenue From Other Agencies	318,600	288,105	305,580	416,275	416,275

REVENUE DETAILS BY FUND (CONTINUED)

Charges For Current Services						
33110	Plan check fees	100,272	56,535	150,000	84,000	84,000
33120	General plan amend	5,198	3,841	6,000	3,000	3,500
33125	Zoning & variance	21,591	8,198	16,000	6,000	7,000
33130	Conditional use prmt	25,340	23,390	20,000	16,000	14,000
33135	Parcel & tract map	6,063	8,878	7,000	8,000	7,000
33140	Appeal processing	0	1,028	1,000	500	500
33145	Site plan review fees	5,415	10,643	10,000	8,000	8,000
33150	Environmental Assessment	0	433	500	500	3,000
33155	Land use determinate	614	1,518	1,500	1,000	1,000
33165	Engineering inspect	112,157	46,301	200,000	120,000	130,000
33170	Fire inspection fees	465,703	445,851	450,000	450,000	450,000
33175	Fumigation fee	0	0	0	0	0
33180	Reg. Special events	1,741	6,383	7,000	15,000	15,000
33190	Adult sports fee	23,457	30,630	23,000	20,000	17,000
33195	Youth sports fee	582	2,400	3,000	4,000	4,000
33201	Field rental fees	2,089	9,660	6,000	20,000	20,000
33205	Public building rental	3,074	10,201	9,000	9,000	9,000
33206	Billboard Agreement	112,552	29,801	144,000	33,750	33,750
33210	Natatorium fees	46,765	36,874	30,000	18,350	30,000
33215	Bateman rentals	275,275	236,459	290,000	250,000	290,000
33220	Recreation fees	13,419	12,579	9,000	20,000	20,000
33225	Day camp fees	41,657	40,267	40,000	50,000	50,000
33240	Weed abatement chrgs	762	411	10,000	10,500	10,500
33255	Waste collection-residential	2,111,086	2,190,020	2,150,000	2,299,521	2,300,000
33260	Waste collection-comm	0	0	0	0	0
33285	Youth ctr spec. events	0	1,030	1,000	2,400	2,400
33315	Racquetball fees	603	620	500	500	500
33160	Property owners' notification	0	0	0	0	0
36106	Sale of Promotional Items	0	0	0	0	0
36130	Candidate filing fees	0	3,210	3,210	0	3,200
36135	Sales of maps plans & photos	7,357	8,551	8,500	4,700	4,700
36140	Research fees	15	0	0	0	0
	Total Charges For Current Services	3,382,787	3,225,712	3,596,210	3,454,721	3,518,050
Other Revenue						
33340	Admin support-water	1,118,246	1,118,246	1,118,246	1,118,246	1,118,246
33345	Admin support-LRA	0	0	0	0	0
33350	Admin support-HUD	0	0	0	0	0
33375	Adm support-capital	90,162	32,795	0	0	0
33385	Cash over/short	645	(2,594)	(250)	(250)	(250)
33390	Admin. Support-PERS	0	0	0	0	0
33405	Paint permit	919	5,142	4,500	100	100
33415	Vehicle release/admin. fee	109,114	75,860	100,000	72,000	80,000
33420	Rubbish admin. Fees	288,051	314,200	276,000	330,000	330,000
36155	Damage to city property	1,781	0	0	0	0
36175	Misc. donations	119	200	0	1,609	1,000
36177	Donation - State of the City Address	4,750	0	0	10,030	0
36266	General Restitution Payment	0	5,692	5,000	3,000	3,000
36267	Graffiti Restitution Payment	0	0	0	0	0
36999	Miscellaneous rev.	236,895	107,039	171,584	9,000	60,000
	Total Other Revenue	1,850,682	1,656,580	1,675,080	1,543,735	1,592,096

REVENUE DETAILS BY FUND (CONTINUED)

Fines, Forfeits & Penalties						
34101	Municipal Code Fines	395,477	487,630	450,000	370,000	680,000
34105	Vehicle Code Fines	89,720	75,729	150,000	145,000	150,000
34110	St Sweeping Parking Fines	363,677	379,317	400,000	410,000	420,000
34115	Parking Meter Fines	25,530	29,982	35,000	18,000	18,000
34125	Lawn Parking Fines	10,706	12,095	15,000	18,000	18,000
34135	Code enforcement Citations	12,577	11,900	13,000	10,600	40,000
34140	Code enf. -bldg violation	54,250	74,144	50,000	80,000	120,000
34145	Loud Party Violation	0	0	750	200	200
34150	Misc. Parking Fines	197,637	199,989	150,000	282,000	290,000
34155	Business License Fines	4,500	3,850	5,000	2,700	2,700
	Total Fines, Forfeits & Penalties	1,154,074	1,274,636	1,268,750	1,336,500	1,738,900
Rev. From Use of Money / Prop						
33161	Abandoned/Foreclosed Property Fees	0	37,500	26,000	30,000	30,000
35101	Interest	129,501	41,982	200,000	38,000	38,000
35105	Rental-non-Recreational	152,805	183,107	130,000	130,000	130,000
35115	Rental-parking lot	20,000	24,000	24,000	24,000	40,000
36110	Interest income/non-alloc.	46,800	42,901	46,800	39,002	39,002
	Total Rev. From Use of Money / Prop	349,106	329,490	426,800	261,002	277,002
Rev. Transfers						
38140	Trans in-retirement	1,716,192	1,729,122	1,972,238	1,972,238	1,972,238
38170	Trans in-HUD	0	0	0	0	0
38175	Trans in-prop 'A'	13,521	21,841	46,500	46,500	46,500
38201	Trans in/cip rev bnd	0	0	0	0	0
38203	Trans in - Measure R-1/2 % Sales Tax	0	0	0	0	0
38230	Transfers in - Graffiti prevention	0	0	0	0	0
38266	Trans in-anti-litter fund	0	0	0	0	0
38267	Trans in-urban tree planting grant	0	0	0	0	0
38268	Trans in-hwy-thru cities	0	0	0	0	0
	Total Rev. Transfers	1,729,713	1,750,963	2,018,738	2,018,738	2,018,738
	Total General Fund	\$ 28,642,577	\$ 28,142,238	\$ 28,347,507	\$ 28,119,355	\$ 29,080,748

1012 Community Development A

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Property Taxes					
30101	Current secured property tax	\$ 0	\$ 0	\$ 4,652,679	\$ 4,794,253
30105	Current unsecured property	0	0	300,000	237,000
30110	Prior year property taxes	0	0	8,352	8,352
30135	Supplemental taxes	0	0	38,126	40,000
	Total Property Taxes	0	0	4,999,157	5,079,605
Revenue From Other Agencies					
36232	ENA Deposit-Northgate	0	0	(14,200)	55,000
36245	Loan Repay/El Gallo Giro	0	0	39,650	39,650
36250	Loan Repay/R. Valera	0	0	6,300	6,300
37110	Loan proceeds	0	0	1,950,000	0
37135	Bond Proceeds	0	0	0	0
	Total Revenue From Other Agencies	0	0	1,981,750	100,950
Charges for Current Services					
36185	Enterprise Zone Fee	0	0	14,000	16,000
	Total Charges for Current Services	0	0	14,000	16,000
Other Revenue					
36999	Miscellaneous rev.	0	0	2,890,000	125,000
	Total Other Revenue	0	0	2,890,000	125,000

REVENUE DETAILS BY FUND
(CONTINUED)

1012 Community Development A

Rev. From Use of Money / Prop					
35101 Interest	0	0	0	5,169	5,169
36110 Interest income/non-alloc	0	0	0	0	125,000
36225 Gain on sale/real estate	0	0	0	0	0
Total Rev. From Use of Money / Prop	0	0	0	5,169	130,169
Rev. Transfers					
38101 Transfers in	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total Community Development A \$	0 \$	0 \$	0 \$	9,890,076 \$	5,451,724 \$

1014 Community Development - B

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Property Taxes					
30101 Current secured property	\$ 0	\$ 0	\$ 0	\$ 655,000	\$ 661,000
30105 Current unsecured property	0	0	0	350,000	350,000
30110 Prior years taxes	0	0	0	0	0
30120 Tax Redemption	0	0	0	0	0
30130 Homeowner's exemption	0	0	0	0	0
30135 Supplemental taxes	0	0	0	9,000	10,000
Total Property Taxes	0	0	0	1,014,000	1,021,000
Revenue From Other Agencies					
36265 Loan Repay/ART	0	0	0	0	0
Total Revenue From Other Agencies	0	0	0	0	0
Other Revenue					
36999 Miscellaneous rev.	0	0	0	0	0
Total Other Revenue	0	0	0	0	0
Rev. From Use of Money / Prop					
30115 Interest & Penalties	0	0	0	0	0
35101 Interest	0	0	0	940	940
36110 Interest income/non-alloc.	0	0	0	3	0
Total Rev. From Use of Money / Prop	0	0	0	943	940
Rev. Transfers					
38101 Transfers in	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total Community Development - B \$	0 \$	0 \$	0 \$	1,014,943 \$	1,021,940 \$

1015 Community Development Housing - B

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37135 Bond Proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue From Other Agencies	0	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	0	0	0	0	0
36110 Interest income/non-alloc.	0	0	0	600	600
Total Rev. From Use of Money / Prop	0	0	0	600	600
Rev. Transfers					
38101 Transfers in	0	0	0	202,800	204,200
Total Rev. Transfers	0	0	0	202,800	204,200
Total Community Development Housing - B \$	0 \$	0 \$	0 \$	203,400 \$	204,800 \$

REVENUE DETAILS BY FUND

(CONTINUED)

1016 Tax Allocation Bond Reserves

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37105 Loan Proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
37135 Bond Proceeds	0	0	0	0	0
Total Revenue From Other Agencies	0	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	0	0	0	0	0
36110 Interest income/non-alloc.	0	0	0	0	0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Rev. Transfers					
38101 Transfers in	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total Tax Allocation Bond Reserves	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

1017 Community Development A Bond Proceeds

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37105 Loan Proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
37135 Bond Proceeds	0	0	0	0	0
Total Revenue From Other Agencies	0	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	0	0	0	0	0
36110 Interest income/non-alloc.	0	0	0	0	0
36255 Int. Accum. from cash w/f.	0	0	0	0	0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Rev. Transfers					
38101 Transfers in	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total Community Development A Bond Proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

1018 1999 Bond Proceeds

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37135 Bond Proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue From Other Agencies	0	0	0	0	0
Other Revenue					
36260 Loan repayment/plaza mexico	0	0	0	0	0
36999 Miscellaneous rev.	0	0	0	0	0
Total Other Revenue	0	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	0	0	0	0	0
36110 Interest income/non-alloc.	0	0	0	0	0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Total 1999 Bond Proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

REVENUE DETAILS BY FUND (CONTINUED)

1019 2011 Series A Bond Proceeds

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37135 Bond Proceeds	\$ 0	\$ 0	\$ 0	\$ 18,480,000	\$ 0
Total Revenue From Other Agencies	0	0	0	18,480,000	0
Other Revenue					
36260 Loan Repayment/plaza mexico	0	0	0	0	0
36999 Miscellaneous rev.	0	0	0	0	0
Total Other Revenue	0	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	0	0	0	92,400	92,400
36110 Interest income/non-alloc.	0	0	0	0	0
Total Rev. From Use of Money / Prop	0	0	0	92,400	92,400
Total 2011 Series A Bond Proceeds	\$ 0	\$ 0	\$ 0	\$ 18,572,400	\$ 92,400

1020 2011 Series B Bond Proceeds

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37135 Bond Proceeds	\$ 0	\$ 0	\$ 0	\$ 5,660,000	\$ 0
Total Revenue From Other Agencies	0	0	0	5,660,000	0
Other Revenue					
36999 Miscellaneous rev.	0	0	0	0	0
Total Other Revenue	0	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	0	0	0	28,300	113,200
36110 Interest income/non-alloc.	0	0	0	304	304
Total Rev. From Use of Money / Prop	0	0	0	28,604	113,504
Total 2011 Series B Bond Proceeds	\$ 0	\$ 0	\$ 0	\$ 5,688,604	\$ 113,504

REVENUE DETAILS BY FUND (CONTINUED)

1051 Contingency Set Aside

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. Transfers					
38105 Trans in-general rev. Transfer	\$ 225,000	\$ 225,000	\$ 199,196	\$ 199,196	\$ 0
Total Rev. Transfers	225,000	225,000	199,196	199,196	0
Total Contingency Set Aside	\$ 225,000	\$ 225,000	\$ 199,196	\$ 199,196	\$ 0

2011 Retirement Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Property Taxes					
30101 Current year secured property	\$ 2,408,719	\$ 2,329,890	\$ 2,225,844	\$ 2,225,844	\$ 2,225,844
30105 Current year unsecured property	35,875	39,828	35,000	42,000	42,000
30110 Prior years property taxes	1,746	596	0	880	880
30115 Interest & penalties property	67,201	59,306	60,000	55,000	55,000
30120 Tax redemption property taxes	268,148	259,871	200,000	140,000	140,000
30130 Homeowner's exemption property	38,340	38,635	36,000	36,000	37,000
30135 Supplemental taxes property	5,829	(32,401)	0	(5,002)	0
Total Property Taxes	2,825,858	2,695,725	2,556,844	2,494,722	2,500,724
Total Retirement Fund	\$ 2,825,858	\$ 2,695,725	\$ 2,556,844	\$ 2,494,722	\$ 2,500,724

2051 Traffic Safety Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32155 State grants revenue from other	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue From Other Agencies	0	0	0	0	0
Charges For Current Services					
36145 Street improv. Fees lighting	0	0	50,000	0	0
33230 St. Sweeping chrgs	0	0	0	0	0
Total Charges For Current Services	0	0	50,000	0	0
Rev. Transfers					
38105 Trans in-general	0	472,300	725,068	652,561	50,000
38120 Trans in street ltg rev. Trans	0	0	0	0	0
38135 Trans in-gas tax rev. transfer	1,342,604	1,312,552	1,149,934	1,896,857	1,952,422
38140 Trans in-retirement rev. trans	0	0	0	0	0
38170 Transfers in - H U D	0	0	0	0	0
38285 Transfers in AB 2928 Transp Congestion	0	0	0	0	0
Total Rev. Transfers	1,342,604	1,784,852	1,875,002	2,549,418	2,002,422
Total Traffic Safety Fund	\$ 1,342,604	\$ 1,784,852	\$ 1,925,002	\$ 2,549,418	\$ 2,002,422

REVENUE DETAILS BY FUND (CONTINUED)

2101 Gas Tax Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32120 Gas tax-2105 revenue from other	\$ 392,931	\$ 381,276	\$ 388,605	\$ 394,287	\$ 386,446
32121 Gas tax - HUTA 2103	0	0	0	733,568	812,119
32125 Gas tax 2106 revenue from other	232,423	227,684	231,045	236,788	232,079
32130 Gas tax 2107 revenue from other	522,969	507,880	517,693	524,714	514,279
32135 Gas 2107.5 revenue from other	7,500	3,633	7,500	7,500	7,500
Total Revenue From Other Agencies	1,155,823	1,120,473	1,144,843	1,896,857	1,952,423
Rev. From Use of Money / Prop					
35101 Interest	7,294	887	5,000	0	1,000
Total Rev. From Use of Money / Prop	7,294	887	5,000	0	1,000
Rev. Transfers					
38115 Transfer in - traffic safety	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total Gas Tax Fund	\$ 1,163,117	\$ 1,121,360	\$ 1,149,843	\$ 1,896,857	\$ 1,953,423

2151 Transportation Invest. (AB2928) Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32140 Traffic congestion	\$ 618,967	\$ 662,023	\$ 729,071	\$ 0	\$ 0
Total Revenue From Other Agencies	618,967	662,023	729,071	0	0
Rev. From Use of Money / Prop					
35101 Interest	1,424	2,488	0	0	0
Total Rev. From Use of Money / Prop	1,424	2,488	0	0	0
Total Transportation Invest. (AB2928) Fund	\$ 620,391	\$ 664,511	\$ 729,071	\$ 0	\$ 0

2201 Transportation Invest. (AB2928) Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32150 Federal grants revenue from other	\$ (110,672)	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue From Other Agencies	(110,672)	0	0	0	0
Total STP Fund	\$ (110,672)	\$ 0	\$ 0	\$ 0	\$ 0

REVENUE DETAILS BY FUND (CONTINUED)

2251 Bike & Ped Grant (SB 821) Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32155 State grants revenue from other	\$ 59,446	\$ 0	\$ 29,420	\$ 0	\$ 100,000
Total Revenue From Other Agencies	59,446	0	29,420	0	100,000
Rev. From Use of Money / Prop					
35101 Interest	478	0	0	0	0
Total Rev. From Use of Money / Prop	478	0	0	0	0
Total Bike & Ped Grant (SB 821) Fund	\$ 59,924	\$ 0	\$ 29,420	\$ 0	\$ 100,000

2301 Prop "A" Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Other Taxes					
30145 Sales tax other taxes	\$ 1,055,435	\$ 930,627	\$ 986,231	\$ 850,000	\$ 986,231
32180 Prop A incentive program	56,870	0	54,045	0	0
32255 Prop A Revenue	0	0	0	0	0
Total Other Taxes	1,112,305	930,627	1,040,276	850,000	986,231
Rev. From Use of Money / Prop					
35101 Interest	28,229	9,320	2,400	2,400	2,400
Total Rev. From Use of Money / Prop	28,229	9,320	2,400	2,400	2,400
Total Prop "A" Fund	\$ 1,140,534	\$ 939,947	\$ 1,042,676	\$ 852,400	\$ 988,631

2351 Prop "C" Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Other Taxes					
30107 Prop 'C' local tax other taxes	\$ 882,073	\$ 771,996	\$ 960,000	\$ 900,000	\$ 865,000
32255 Trolley reimbursement	155,000	0	155,000	418,450	155,000
Total Other Taxes	1,037,073	771,996	1,115,000	1,318,450	1,020,000
Rev. From Use of Money / Prop					
35101 Interest	61,987	15,991	20,000	0	0
Total Rev. From Use of Money / Prop	61,987	15,991	20,000	0	0
Other Revenue					
36999 Miscellaneous rev.	0	0	0	62,798	0
Total Other Revenue	0	0	0	62,798	0
Total Prop "C" Fund	\$ 1,099,060	\$ 787,987	\$ 1,135,000	\$ 1,381,248	\$ 1,020,000

REVENUE DETAILS BY FUND (CONTINUED)

2352 Measure R (2008 - 2038)

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Other Taxes					
30171 Measure R-1/2 % sales tax	\$ 0	\$ 464,492	\$ 600,000	\$ 600,000	\$ 650,000
Total Other Taxes	0	464,492	600,000	600,000	650,000
Rev. From Use of Money / Prop					
35101 Interest	0	704	0	0	0
Total Rev. From Use of Money / Prop	0	704	0	0	0
Total Measure R (2008 - 2038)	\$ 0	\$ 465,196	\$ 600,000	\$ 600,000	\$ 650,000

2401 Transportation Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Charges for Current Services					
33265 Passenger fares charges for cu	\$ 13,208	\$ 6,296	\$ 10,000	\$ 9,000	\$ 9,000
33290 Bus pass collections charges	0	0	15,000	0	0
Total Charges for Current Services	13,208	6,296	25,000	9,000	9,000
Rev. Transfers					
38105 Trans-in-general rev. Transfer	0	0	0	0	0
38145 Trans-in air quality imp. Rev	100,000	100,000	100,000	100,000	100,000
38175 Trans in prop 'A' rev. Transfer	813,468	773,618	1,073,383	1,073,383	1,073,383
38195 Trans-in prop 'C' rev. Transfer	155,000	155,000	155,000	155,000	155,000
Total Rev. Transfers	1,068,468	1,028,618	1,328,383	1,328,383	1,328,383
Total Transportation Fund	\$ 1,081,676	\$ 1,034,914	\$ 1,353,383	\$ 1,337,383	\$ 1,337,383

2451 Air Quality Improvement Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32145 Scaqmd revenue from other	\$ 62,555	\$ 105,721	\$ 75,000	\$ 60,000	\$ 60,000
Total Revenue From Other Agencies	62,555	105,721	75,000	60,000	60,000
Rev. From Use of Money / Prop					
35101 Interest	1,996	435	1,000	0	0
Total Rev. From Use of Money / Prop	1,996	435	1,000	0	0
Total Air Quality Improvement Fund	\$ 64,551	\$ 106,156	\$ 76,000	\$ 60,000	\$ 60,000

2501 State COPS Program Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32155 State grant revenue from other sources	\$ 87,475	\$ 116,393	\$ 100,000	\$ 100,000	\$ 0
Total Revenue From Other Agencies	87,475	116,393	100,000	100,000	0
Rev. From Use of Money / Prop					
35101 Interest	1,160	0	0	0	0
Total Rev. From Use of Money / Prop	1,160	0	0	0	0
Total State COPS Program Fund	\$ 88,635	\$ 116,393	\$ 100,000	\$ 100,000	\$ 0

REVENUE DETAILS BY FUND (CONTINUED)

2551 Local Law Enforcement Block Grant

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
35101 Interest	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Total Local Law Enforcement Block Grant	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

2601 Sheriff Drug Seizure Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Fines, Forfeits & Penalties					
34130 Fines & forfeits fines, forfeiture	\$ 6,126	\$ 1,947	\$ 10,000	\$ 0	\$ 0
Total Fines, Forfeits & Penalties	6,126	1,947	10,000	0	0
Rev. From Use of Money / Prop					
35101 Interest	1,186	160	800	0	0
Total Rev. From Use of Money / Prop	1,186	160	800	0	0
Total Sheriff Drug Seizure Fund	\$ 7,312	\$ 2,107	\$ 10,800	\$ 0	\$ 0

2651 Street Lighting Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Property Taxes					
30115 Interest & penalties property	\$ 19,269	\$ 19,187	\$ 10,000	\$ 15,000	\$ 15,000
30120 Tax redemption property taxes	72,198	70,536	46,300	46,300	46,300
32101 Assessments property taxes	958,218	975,976	980,000	980,000	980,000
Total Property Taxes	1,049,685	1,065,699	1,036,300	1,041,300	1,041,300
Other Revenue					
36999 Miscellaneous rev.	0	504	0	510	510
Total Other Revenue	0	504	0	510	510
Rev. From Use of Money / Prop					
35101 Interest	0	0	0	0	0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Rev. Transfers					
38105 Trans in-genreal rev transfer	0	142,566	170,113	153,102	203,102
38170 Trans in h u d rev. Transfer	0	0	0	0	0
Total Rev. Transfers	0	142,566	170,113	153,102	203,102
Total Street Lighting Fund	\$ 1,049,685	\$ 1,208,769	\$ 1,206,413	\$ 1,194,912	\$ 1,244,912

REVENUE DETAILS BY FUND
(CONTINUED)

2701 Landscape Maint. Assessment District

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Property Taxes					
30115 Interest & penalties property	\$ 19,849	\$ 14,929	\$ 13,000	\$ 13,000	\$ 13,000
30120 Tax redemption property taxes	76,773	77,887	51,654	51,654	51,654
32101 Assessments property taxes	989,047	1,012,227	1,000,000	1,013,800	1,023,938
Total Property Taxes	1,085,669	1,105,043	1,064,654	1,078,454	1,088,592
Rev. Transfers					
38105 Trans in-general rev transfer	0	697,576	619,776	557,798	526,810
38110 Transfers in - Water Fund	0	12,082	0	0	0
Total Rev. Transfers	0	709,658	619,776	557,798	526,810
Total Landscape Maint. Assessment District	\$ 1,085,669	\$ 1,814,701	\$ 1,684,430	\$ 1,636,252	\$ 1,615,402

2751 Impact Fees Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Charges For Current Services					
33430 Impact fee - police services	\$ 3,539	\$ 5,373	\$ 5,000	\$ 4,500	\$ 5,000
33435 Impact fee - parks/recreation	13,621	29,510	10,000	15,000	15,000
33440 Impact fee - civic ctr/city garage	1,248	1,895	2,000	1,200	1,500
33445 Impact fee - water facilities	106,940	21,080	60,000	50,000	50,000
33450 Impact fee - wastewater facilities	651	6	1,500	10	10
33455 Impact fee - noise monitoring system	3	0	10	0	0
33460 Impact fee - technology enhancement	555	455	1,000	400	500
33465 Impact fee - childcare	0	0	500	200	200
33470 Impact fee - transp. facilities	29,142	3,364	35,000	20,000	20,000
33475 Impact fee - PDIF admin	7,070	3,083	10,000	3,000	3,500
33480 Impact fee - TDIF admin	25,440	0	5,000	1,000	1,500
Total Charges For Current Services	188,209	64,766	130,010	95,310	97,210
Rev. From Use of Money / Prop					
35101 Interest	8,124	2,939	5,000	2,000	4,000
Total Rev. From Use of Money / Prop	8,124	2,939	5,000	2,000	4,000
Total Impact Fees Fund	\$ 196,333	\$ 67,705	\$ 135,010	\$ 97,310	\$ 101,210

2801 Public Art Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Charges For Current Services					
33485 Art fee	\$ 25,849	\$ 27,305	\$ 35,000	\$ 18,000	\$ 20,000
Total Charges For Current Services	25,849	27,305	35,000	18,000	20,000
Rev. From Use of Money / Prop					
35101 Interest	4,230	1,383	1,900	1,000	1,500
Total Rev. From Use of Money / Prop	4,230	1,383	1,900	1,000	1,500
Total Public Art Fund	\$ 30,079	\$ 28,688	\$ 36,900	\$ 19,000	\$ 21,500

REVENUE DETAILS BY FUND (CONTINUED)

2851 Litter Abatement Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Charges For Current Services					
33230 St. Sweeping Chrgs	\$ 187,197	\$ 192,185	\$ 188,400	\$ 188,400	\$ 188,400
33335 Environmental Svcs Fee Charge	179,580	217,275	102,000	170,000	175,000
Total Charges For Current Services	366,777	409,460	290,400	358,400	363,400
Rev. From Use of Money / Prop					
35101 Interest	0	883	0	0	0
Total Rev. From Use of Money / Prop	0	883	0	0	0
Rev. Transfers					
38105 Trans in-general rev. transfer	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total Litter Abatement Fund	\$ 366,777	\$ 410,343	\$ 290,400	\$ 358,400	\$ 363,400

2901 Section 108 Loan Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
36110 Interest income/non-alloc.	\$ 1,087	\$ 85	\$ 5,000	\$ 1,000	\$ 1,000
Total Rev. From Use of Money / Prop	1,087	85	5,000	1,000	1,000
Total Section 108 Loan Fund	\$ 1,087	\$ 85	\$ 5,000	\$ 1,000	\$ 1,000

2921 Section 108 Loan/2002

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
36110 Interest income/non-alloc.	\$ 41,001	\$ 3,205	\$ 200,000	\$ 2,300	\$ 2,000
Total Rev. From Use of Money / Prop	41,001	3,205	200,000	2,300	2,000
Total Section 108 Loan/2002	\$ 41,001	\$ 3,205	\$ 200,000	\$ 2,300	\$ 2,000

2941 HUD/CDBG Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32160 Local cash grants & reimburse	\$ 1,371,540	\$ 1,744,131	\$ 2,535,680	\$ 2,535,680	\$ 1,934,550
36251 Program Income - Principal Payment	0	47,400	0	15,150	4,000
Total Revenue From Other Agencies	1,371,540	1,791,531	2,535,680	2,550,830	1,938,550
Rev. From Use of Money / Prop					
36110 Interest Income/non-alloc	0	15,961	0	0	0
Total Rev. From Use of Money / Prop	0	15,961	0	0	0
Total HUD/CDBG Fund	\$ 1,371,540	\$ 1,807,492	\$ 2,535,680	\$ 2,550,830	\$ 1,938,550

REVENUE DETAILS BY FUND (CONTINUED)

2961 HUD Home Program Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32160 Local cash grants & reimburse	\$ 1,460,778	\$ 788,293	\$ 671,127	\$ 671,127	\$ 631,669
36251 Program Income - Principal Payment	0	0	0	30,000	0
Total Revenue From Other Agencies	1,460,778	788,293	671,127	701,127	631,669
Rev. From Use of Money / Prop					
36110 Interest Income/non-alloc	0	42	0	9,400	9,400
Total Rev. From Use of Money / Prop	0	42	0	9,400	9,400
Total HUD Home Program Fund	\$ 1,460,778	\$ 788,335	\$ 671,127	\$ 710,527	\$ 641,069

2962 CalHome State Grant

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32160 Local cash grants & reimburse	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
36251 Program Income - Principal Payment	0	0	0	0	0
Total Revenue From Other Agencies	0	0	0	0	0
Rev. From Use of Money / Prop					
36110 Interest Income/non-alloc	0	0	0	0	0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Total CalHome State Grant	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

3321 LA County Parks and Recreation Grant

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32185 LA County grant	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue From Other Agencies	0	0	0	0	0
Total LA County Parks and Recreation Grant	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

3381 Business Improvement District Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Other Taxes					
31101 Business license other taxes	\$ 133,017	\$ 122,394	\$ 125,000	\$ 135,000	\$ 135,000
Total Other Taxes	133,017	122,394	125,000	135,000	135,000
Rev. From Use of Money / Prop					
35101 Interest	0	243	0	0	0
Total Rev. From Use of Money / Prop	0	243	0	0	0
Total Business Improvement District Fund	\$ 133,017	\$ 122,637	\$ 125,000	\$ 135,000	\$ 135,000

REVENUE DETAILS BY FUND (CONTINUED)

3501 Beverage Recycle Grant Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32155 State grants revenue from other	\$ 19,195	\$ 9,079	\$ 8,000	\$ 7,000	\$ 8,000
Total Revenue From Other Agencies	19,195	9,079	8,000	7,000	8,000
Rev. From Use of Money / Prop					
35101 Interest	2,331	712	0	0	0
Total Rev. From Use of Money / Prop	2,331	712	0	0	0
Total Beverage Recycle Grant Fund	\$ 21,526	\$ 9,791	\$ 8,000	\$ 7,000	\$ 8,000

3541 L.A. Co. Park Maint Grant Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
35101 Interest	\$ 3,256	\$ 771	\$ 0	\$ 0	\$ 0
Total Rev. From Use of Money / Prop	3,256	771	0	0	0
Total L.A. Co. Park Maint Grant Fund	\$ 3,256	\$ 771	\$ 0	\$ 0	\$ 0

3561 Other Grant Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32153 ARRA Fed. Grant FY 10	\$ 0	\$ 813,809	\$ 2,499,129	\$ 1,230,930	\$ 0
32150 Federal Grants	39,402	13,690	0	229,200	0
32151 Brownfield Grant	0	141,018	300,000	61,551	1,287,054
32152 Homelessness Program	0	64,858	175,000	267,581	262,643
32154 Neighborhood Stabilization Prog.	0	445,287	0	0	0
Total Revenue From Other Agencies	39,402	1,478,662	2,974,129	1,789,262	1,549,697
Total Other Grant Fund	\$ 39,402	\$ 1,478,662	\$ 2,974,129	\$ 1,789,262	\$ 1,549,697

3621 Used Oil Recycling Grant Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32205 Used Oil Recycle Grant	\$ 11,918	\$ 0	\$ 12,000	\$ 22,000	\$ 20,000
Total Revenue From Other Agencies	11,918	0	12,000	22,000	20,000
Rev. From Use of Money / Prop					
35101 Interest	435	95	0	0	0
Total Rev. From Use of Money / Prop	435	95	0	0	0
Total Used Oil Recycling Grant Fund	\$ 12,353	\$ 95	\$ 12,000	\$ 22,000	\$ 20,000

REVENUE DETAILS BY FUND (CONTINUED)

3661 2000 Bond Act/Per Capita Grant Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32155 State grants revenue from othe	\$ 231,958	\$ 68,474	\$ 0	\$ 50,000	\$ 0
Total Revenue From Other Agencies	231,958	68,474	0	50,000	0
Total 2000 Bond Act/Per Capita Grant Fund	\$ 231,958	\$ 68,474	\$ 0	\$ 50,000	\$ 0

3681 TEA Grant Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32150 Federal grants revenue from other	\$ 48,942	\$ 0	\$ 2,376,799	\$ 0	\$ 2,376,799
Total Revenue From Other Agencies	48,942	0	2,376,799	0	2,376,799
Total TEA Grant Fund	\$ 48,942	\$ 0	\$ 2,376,799	\$ 0	\$ 2,376,799

3682 DOE Block Grant

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32150 Federal Grants	\$ 0	\$ 34,297	\$ 60,000	\$ 285,885	\$ 120,179
Total Revenue From Other Agencies	0	34,297	60,000	285,885	120,179
Rev. From Use of Money / Prop					
35101 Interest	0	0	0	0	0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Total DOE Block Grant	\$ 0	\$ 34,297	\$ 60,000	\$ 285,885	\$ 120,179

3701 Safe School Route Grant Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32155 State Grants	\$ (298,961)	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue From Other Agencies	(298,961)	0	0	0	0
Total Safe School Route Grant Fund	\$ (298,961)	\$ 0	\$ 0	\$ 0	\$ 0

3721 State of CA CEC Grant

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32155 State Grants	\$ 0	\$ 265,100	\$ 260,000	\$ 60,033	\$ 0
Total Revenue From Other Agencies	0	265,100	260,000	60,033	0
Total State of CA CEC Grant	\$ 0	\$ 265,100	\$ 260,000	\$ 60,033	\$ 0

REVENUE DETAILS BY FUND

(CONTINUED)

3741 Dupont/Lead Safety Grant Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
35101 Interest	\$ 1,581	\$ 481	\$ 0	\$ 0	\$ 0
Total Rev. From Use of Money / Prop	1,581	481	0	0	0
Total Dupont/Lead Safety Grant Fund	\$ 1,581	\$ 481	\$ 0	\$ 0	\$ 0

3781 Prop 40 Grant

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32155 State grants revenue from other	\$ (360)	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue From Other Agencies	(360)	0	0	0	0
Total Prop 40 Grant	\$ (360)	\$ 0	\$ 0	\$ 0	\$ 0

3791 Prop 1B Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32155 State Grants	\$ 1,087,785	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue From Other Agencies	1,087,785	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	24,211	4,282	0	0	0
Total Rev. From Use of Money / Prop	24,211	4,282	0	0	0
Total Prop 1B Fund	\$ 1,111,996	\$ 4,282	\$ 0	\$ 0	\$ 0

3801 Justice Assistance Grant

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32160 Local cash grants & reimburse	\$ (36,154)	\$ 104,019	\$ 75,302	\$ 61,883	\$ 88,419
32161 JAG ARRA Grant	0	298,825	0	68,326	0
Total Revenue From Other Agencies	(36,154)	402,844	75,302	130,209	88,419
Rev. From Use of Money / Prop					
35101 Interest	0	30	0	0	100
Total Rev. From Use of Money / Prop	0	30	0	0	100
Total Justice Assistance Grant	\$ (36,154)	\$ 402,874	\$ 75,302	\$ 130,209	\$ 88,519

3861 State Transp. Partnership Program

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32155 State grants	\$ (95,656)	\$ 0	\$ 1,000,000	\$ 1,235,596	\$ 465,693
Total Revenue From Other Agencies	(95,656)	0	1,000,000	1,235,596	465,693
Total State Transp. Partnership Program	\$ (95,656)	\$ 0	\$ 1,000,000	\$ 1,235,596	\$ 465,693

REVENUE DETAILS BY FUND

4011 Capital Projects Fund (by project)

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
30544 Hazard Elimination Grant	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
32153 ARRA Fed. Grant FY 10	0	0	0	0	0
32160 Local cash grants & reimburse	34,485	0	0	0	0
32235 Prop A Park/Vernon	0	171,909	0	0	0
33105 CIP LRA Contribution	0	0	0	0	0
36110 Interest Income/non-alloc	0	13,962	0	0	0
36201 Ham Park Replacement project	0	3,809,744	0	0	0
Total Revenue From Other Agencies	34,485	3,995,615	0	0	0
Rev. Transfers					
38101 Transfers in - Park Replacement	508,137	117,655	0	0	0
38105 Transfers in - General Fund	304,029	21,020	116,247	48,783	0
38110 Trans in-water rev transfer	0	0	2,339,133	555,500	3,405,034
38120 Transfers in - Street Lighting	0	0	53,287	0	0
38150 Transfers in - SB 821	87,700	0	40,000	0	40,000
38160 Trans in - State Transp. Partnership Prg	0	995	999,500	1,402,434	0
38170 Transfers in - H U D	64,430	219,741	925,034	17,724	925,689
38171 Transfer in-Other Grant/Fed	0	238,419	0	0	0
38175 Transfers in Prop 'A'	0	0	26,984	0	0
38185 Transfer in - Prop 1B	1,352,866	267,371	718,231	92,176	100,000
38187 Trans in-contingency fund transfer	0	0	0	0	0
38195 Transfers in - Prop 'C'	793,119	2,619,479	2,261,646	792,067	1,950,714
38201 Transfers in - CIP revenue bond	35,470	63,964	1,000,000	886,718	138,045
38202 Transfers in-Impact Fees Fund	0	286,378	365,214	275,188	45,684
38203 Trans in - Measure R-1/2 % Sales Tax	0	0	60,000	15,000	45,000
38204 Trans in - ARRA Fed Grant FY 10	0	1,282,259	1,114,037	766,949	0
38205 Trans in - 2010 Lease Rev Bonds Series A	0	0	4,235,628	0	4,200,000
38215 Transf in Service Transp. program	5,880	0	0	0	0
38235 Transfers in - 1995 Water Bonds	0	0	0	0	0
38250 Trans in - 1996 County Pk. Bond	0	0	0	0	0
38260 Transfers in - 1999 Water Bond	553,155	1,232,573	397,576	383,814	41,389
38261 Trans in - 2008 Enterprise Rev. Bond A	0	323,720	5,462,565	428,866	5,247,415
38265 Transfers in L A County Park Maint.	67,673	28,311	5,597	34,045	18,639
38285 Transfers in AB 2928 Transp Congestion	138,606	166,383	671,309	375,596	184,967
38305 Trans in - Roberti-Zberg-Harris	316,960	15,353	0	0	33,887
38310 Transfers in - Per Capita Grant	293,512	0	0	50,000	0
38315 Transfers in - TEA Grant	2,802	0	2,370,667	0	2,370,667
38316 Trans in - DOE Grant	0	40,401	0	279,778	120,176
38320 Trans in - Safe schl route	0	0	0	0	0
38325 Transfer in - CA CEC Grant	4,079	261,021	0	0	0
38335 Transfers in - Dupont/Lead Safety	0	0	92,424	0	92,424
38340 Transfers in - Prop. 40 Grant	(360)	0	0	0	0
38345 Transfers in - 2003 Enterprise Bonds	0	(63,902)	0	0	0
38350 Transfers in - 2003 Lease Refunding Bond	4,724	15,108	947,671	18,585	977,927
38355 Trans in - RMC Grant	0	0	0	0	0
Total Rev. Transfers	4,532,782	7,136,249	24,202,750	6,423,223	19,937,657
Total Capital Projects Fund (by project)	\$ 4,567,267	\$ 11,131,864	\$ 24,202,750	\$ 6,423,223	\$ 19,937,657

REVENUE DETAILS BY FUND
(CONTINUED)

4101 Park Replacement Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
36110 Interest income/non-alloc.	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
36201 Ham Park replacement	0	0	0	0	0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Rev. Transfers					
38105 Transfers in - General Fund	0	0	0	0	200,000
Total Rev. Transfers	0	0	0	0	200,000
Total Park Replacement Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000

4151 CIP Loan Proceeds Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
36110 Interest Income/non-alloc	\$ 8,259	\$ 0	\$ 0	\$ 0	\$ 0
Total Rev. From Use of Money / Prop	8,259	0	0	0	0
Rev. Transfers					
38120 Trans in - Debt Service Fund	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total CIP Loan Proceeds Fund	\$ 8,259	\$ 0	\$ 0	\$ 0	\$ 0

4451 Roberti-Zberg-Harris Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
32155 State Grants	\$ 316,960	\$ 79,241	\$ 0	\$ 0	\$ 0
Total Revenue From Other Agencies	316,960	79,241	0	0	0
Total Roberti-Zberg-Harris Fund	\$ 316,960	\$ 79,241	\$ 0	\$ 0	\$ 0

REVENUE DETAILS BY FUND (CONTINUED)

5011 City Debt Service Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37135 Bond Proceeds	\$ 0	\$ 0	\$ 0	\$ 4,785,000	\$ 0
Total Revenue From Other Agencies	0	0	0	4,785,000	0
Rev. From Use of Money / Prop					
36110 Interest Income/non-alloc	3,936	0	0	0	0
Total Rev. From Use of Money / Prop	3,936	0	0	0	0
Rev. Transfers					
38105 Trans in-general rev. Transfer	832,688	803,583	774,021	774,021	774,021
38120 Trans in-ltg rev. Trans	221,127	238,780	295,350	295,350	295,350
38180 Trans in-landscape rev. Transfe	179,334	238,779	238,450	238,450	238,450
38201 Trans in/cip rev bnd rev. Tran	0	0	0	0	0
Total Rev. Transfers	1,233,149	1,281,142	1,307,821	1,307,821	1,307,821
Total City Debt Service Fund	\$ 1,237,085	\$ 1,281,142	\$ 1,307,821	\$ 6,092,821	\$ 1,307,821

6051 Water/Enterprise Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Charges For Current Services					
33250 Wtr reconnection chg	\$ 49,405	\$ 31,605	\$ 45,000	\$ 30,000	\$ 30,000
33263 Water sales charges	6,738,596	6,363,750	7,125,409	7,125,409	7,481,679
33270 Readiness to serve chg	1,946,902	1,976,753	1,964,075	1,964,075	2,062,279
33425 Sewer svc chrgs	1,266,721	1,377,361	1,339,524	1,339,524	1,406,500
33245 Tap & meter fee charges	330	3,150	2,000	2,000	2,000
Total Charges For Current Services	10,001,954	9,752,619	10,476,008	10,461,008	10,982,458
Revenue From Other Agencies					
37135 Bond Proceeds	0	0	0	0	0
Total Revenue From Other Agencies	0	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	164,013	55,063	75,000	42,000	42,000
36110 Interest income/non-alloc.	5,483	0	34,830	0	0
Total Rev. From Use of Money / Prop	169,496	55,063	109,830	42,000	42,000
Other Revenue					
36999 Miscellaneous rev.	12,508	11,870	6,000	6,000	92,491
Total Other Revenue	12,508	11,870	6,000	6,000	92,491
Rev. Transfers					
38140 Trans in-retirement	0	0	0	0	0
38235 Trans in/water bonds	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total Water/Enterprise Fund	\$ 10,183,958	\$ 9,819,552	\$ 10,591,838	\$ 10,509,008	\$ 11,116,949

REVENUE DETAILS BY FUND (CONTINUED)

6151 1995 Water/2008 Enterprise Bonds

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
36110 Interest Income/non-alloc	\$ 197	\$ 200	\$ 0	\$ 0	\$ 0
Total Rev. From Use of Money / Prop	197	200	0	0	0
Total 1995 Water/2008 Enterprise Bonds	\$ 197	\$ 200	\$ 0	\$ 0	\$ 0

6201 2003 Enterprise Revenue Bonds

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
36110 Interest Income/non-alloc	\$ 286	\$ 2	\$ 0	\$ 0	\$ 0
Total Rev. From Use of Money / Prop	286	2	0	0	0
Total 2003 Enterprise Revenue Bonds	\$ 286	\$ 2	\$ 0	\$ 0	\$ 0

6301 2008 Enterprise Rev Bond Series A

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37135 Bond Proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue From Other Agencies	0	0	0	0	0
Rev. From Use of Money / Prop					
36110 Interest Income/non-alloc	0	0	0	0	0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Rev. Transfers					
38261 Trans in - 2008 Enterprise Rev. Bond A	0	6,000,000	0	0	0
Total Rev. Transfers	0	6,000,000	0	0	0
Total 2008 Enterprise Rev Bond Series A	\$ 0	\$ 6,000,000	\$ 0	\$ 0	\$ 0

REVENUE DETAILS BY FUND (CONTINUED)

7011 Garage Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
36101 Sale of property/equipment	\$ 0	\$ 4,865	\$ 0	\$ 0	\$ 10,000
Total Rev. From Use of Money / Prop	0	4,865	0	0	10,000
Other Revenue					
35120 Rental of City Equipment	421,092	741,084	848,646	742,903	317,316
Total Other Revenue	421,092	741,084	848,646	742,903	317,316
Rev. Transfers					
38140 Trans in - Retirement Fund	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total Garage Fund	\$ 421,092	\$ 745,949	\$ 848,646	\$ 742,903	\$ 327,316

7051 Vehicle Leasing Financing

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Other Revenue					
35120 Rental of city equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Other Revenue	0	0	0	0	0
Rev. Transfers					
38140 Trans in retirement rev. Trans	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total Vehicle Leasing Financing	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

7101 Information Technology Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
35101 Interest	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Rev. Transfers					
38105 Trans in-general rev. Transfer	0	0	0	0	0
38110 Trans in-water rev. Transfer	0	0	0	0	0
38115 Trans in traffic rev. Transfer	0	0	0	0	0
38180 Trans in-landscape rev. Transf	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total Information Technology Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

REVENUE DETAILS BY FUND (CONTINUED)

7151 Self-Insurance Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
36110 Interest Income/non-alloc	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Other Revenue					
36205 Workers' comp revenue	592,383	645,595	646,217	646,217	646,217
36210 Liability insurance revenue	750,100	780,177	1,089,441	1,089,441	1,089,441
36215 Unemployment insurance revenue	100,783	103,269	79,224	79,224	79,224
36216 Retirees Insurance	335,155	449,093	557,210	557,210	557,210
36999 Miscellaneous rev other revenu	0	0	0	0	0
Total Other Revenue	1,778,421	1,978,134	2,372,092	2,372,092	2,372,092
Rev. Transfers					
38105 Trans in-general rev. Transfer	0	0	0	0	550,000
Total Rev. Transfers	0	0	0	0	550,000
Total Self-Insurance Fund	\$ 1,778,421	\$ 1,978,134	\$ 2,372,092	\$ 2,372,092	\$ 2,922,092

9011 Public Financing Authority

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. Transfers					
38105 Trans in-general rev. Transfer	\$ 10,487	\$ 10,081	\$ 12,023	\$ 11,052	\$ 12,023
Total Rev. Transfers	10,487	10,081	12,023	11,052	12,023
Total Public Financing Authority	\$ 10,487	\$ 10,081	\$ 12,023	\$ 11,052	\$ 12,023

9051 2003 Lease Revenue Refunding

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
36110 Interest Income/non-alloc	\$ 6,456	\$ 0	\$ 0	\$ 0	\$ 0
Total Rev. From Use of Money / Prop	6,456	0	0	0	0
Rev. Transfers					
38120 Trans in - Debt Service Fund	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total 2003 Lease Revenue Refunding	\$ 6,456	\$ 0	\$ 0	\$ 0	\$ 0

REVENUE DETAILS BY FUND (CONTINUED)

9052 2010 Lease Rev Bonds Series A

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37135 Bond Proceeds	\$ 0	\$ 0	\$ 8,365,000	\$ 4,200,000	\$ 0
Total Revenue From Other Agencies	0	0	8,365,000	4,200,000	0
Total 2010 Lease Rev Bonds Series A	\$ 0	\$ 0	\$ 8,365,000	\$ 4,200,000	\$ 0

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
36231 ENA Deposits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
36232 ENA Deposit-Northgate	0	50,000	0	0	0
Total Revenue From Other Agencies	0	50,000	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	1,890	1,880	0	0	0
36110 Interest income/non-alloc.	3,044	0	0	0	0
35125 Rental income	0	0	0	0	0
36101 Sale of real estate	0	0	0	0	0
36225 Gain on sale/real estate	0	0	0	0	0
36240 Kv mart loan repayment	0	0	0	0	0
Total Rev. From Use of Money / Prop	4,934	1,880	0	0	0
Other Revenue					
36185 Enterprise Zone Fee	9,040	18,440	10,000	0	0
36220 Ltc agmt/towne center	0	0	0	0	0
36230 Park water refunds	0	0	0	0	0
36235 Oh project reimbursements	0	0	0	0	0
36999 Other income	2,760	0	0	0	0
37125 Stull vs boa settlement	0	0	0	0	0
Total Other Revenue	16,734	20,320	10,000	0	0
Rev. Transfers					
38101 Transfers in	2,182,581	1,789,193	3,100,833	0	0
Total Rev. Transfers	2,182,581	1,789,193	3,100,833	0	0
Total LRA Area "A" Redevelopment Fund	\$ 2,204,249	\$ 1,811,393	\$ 3,110,833	\$ 0	\$ 0

REVENUE DETAILS BY FUND (CONTINUED)

9452 LRA Area "A" Tax Increment

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Property Taxes					
30101 Current secured property tax	\$ 4,381,111	\$ 4,552,903	\$ 4,647,867	\$ 0	\$ 0
30105 Current unsecured property	360,450	512,666	754,133	0	0
30110 Prior year property taxes	0	0	0	0	0
30135 Supplemental taxes	235,488	202,041	38,126	0	0
Total Property Taxes	4,977,049	5,267,610	5,440,126	0	0
Revenue From Other Agencies					
36231 ENA Deposits	0	0	0	0	0
36232 ENA Deposit-Northgate	0	50,000	0	0	0
36245 Loan Repay/El Gallo Giro	39,646	39,645	39,650	0	0
36250 Loan repayment/r. Valera	6,320	8,432	6,300	0	0
37110 Loan proceeds	0	0	1,950,000	0	0
37135 Bond proceeds	0	0	0	0	0
Total Revenue From Other Agencies	45,966	98,077	1,995,950	0	0
Rev. From Use of Money / Prop					
35101 Interest	18,204	5,305	0	0	0
36110 Interest income/non-alloc	0	11	30,000	0	0
Total Rev. From Use of Money / Prop	18,204	5,316	30,000	0	0
Other Revenue					
36999 Other income	127	0	658,659	0	0
Total Other Revenue	127	0	658,659	0	0
Rev. Transfers					
38101 Transfers in	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total LRA Area "A" Tax Increment	\$ 5,041,346	\$ 5,371,003	\$ 8,124,735	\$ 0	\$ 0

9502 Area "A"/Alameda Bond Reserves

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37110 Loan proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
37135 Bond proceeds	0	0	0	0	0
Total Revenue From Other Agencies	0	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	0	0	0	0	0
36110 Interest income/non-alloc.	5,995	0	0	0	0
Total Rev. From Use of Money / Prop	5,995	0	0	0	0
Rev. Transfers					
38101 Transfers in	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total Area "A"/Alameda Bond Reserves	\$ 5,995	\$ 0	\$ 0	\$ 0	\$ 0

REVENUE DETAILS BY FUND
(CONTINUED)

9552 LRA Area "A" Bond Proceeds - Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37110 Loan proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
37135 Bond proceeds	0	0	0	0	0
Total Revenue From Other Agencies	0	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	0	8	0	0	0
36110 Interest income/non-alloc.	35	0	0	0	0
36255 Int. Accum. From cash w/f.	0	0	0	0	0
Total Rev. From Use of Money / Prop	35	8	0	0	0
Rev. Transfers					
38101 Transfers in	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total LRA Area "A" Bond Proceeds - Fund	\$ 35	\$ 8	\$ 0	\$ 0	\$ 0

9602 LRA Area "A" Bond Proceeds - Taxable

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
36260 Loan repayment/plaza mexic	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
37135 Bond proceeds	0	0	0	0	0
Total Revenue From Other Agencies	0	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	0	95	0	0	0
36110 Interest income/non-alloc.	430	0	0	0	0
Total Rev. From Use of Money / Prop	430	95	0	0	0
Other Revenue					
36999 Other income	0	0	0	0	0
Total Other Revenue	0	0	0	0	0
Rev. Transfers					
38101 Transfers in	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total LRA Area "A" Bond Proceeds - Taxable	\$ 430	\$ 95	\$ 0	\$ 0	\$ 0

REVENUE DETAILS BY FUND (CONTINUED)

9652 LRA Area Alameda Redevelopment Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Rev. From Use of Money / Prop					
35101 Interest					
36110 Interest income/non-alloc.	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
36101 Sale of equipment	0	0	0	0	0
Total Rev. From Use of Money / Prop	0	0	0	0	0
Rev. Transfers					
38101 Transfers in	732,379	612,016	582,225	0	0
Total Rev. Transfers	732,379	612,016	582,225	0	0
Total LRA Area Alameda Redevelopment Fund	\$ 732,379	\$ 612,016	\$ 582,225	\$ 0	\$ 0

9702 LRA Area Alameda Tax Increment Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Property Taxes					
30101 Current secured property	\$ 605,801	\$ 572,256	\$ 595,900	\$ 0	\$ 0
30105 Current unsecured property	492,062	265,046	350,000	0	0
30110 Prior years taxes	0	0	0	0	0
30115 Interest & Penalties	0	0	0	0	0
30120 Tax Redemption	0	0	0	0	0
30130 Homeowner's exemption	0	0	0	0	0
30135 Supplemental taxes	25,362	218	10,000	0	0
Total Property Taxes	1,123,225	837,520	955,900	0	0
Revenue From Other Agencies					
36265 Loan repayment/art	0	0	27,200	0	0
Total Revenue From Other Agencies	0	0	27,200	0	0
Rev. From Use of Money / Prop					
35101 Interest	4,945	1,666	0	0	0
36110 Interest income/non-alloc.	921	34	8,000	0	0
Total Rev. From Use of Money / Prop	5,866	1,700	8,000	0	0
Other Revenue					
36999 Other income	0	0	0	0	0
Total Other Revenue	0	0	0	0	0
Rev. Transfers					
38101 Transfers in	0	0	0	0	0
Total Rev. Transfers	0	0	0	0	0
Total LRA Area Alameda Tax Increment Fund	\$ 1,129,091	\$ 839,220	\$ 991,100	\$ 0	\$ 0

REVENUE DETAILS BY FUND

(CONTINUED)

9752 LRA Area "A" - Low/Mod Housing Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
36231 ENA Deposits	\$ 0	\$ 9,851	\$ 0	\$ 0	\$ 0
36241 Loan Repayment	0	428,053	0	0	0
37135 Bond proceeds	0	0	0	0	0
Total Revenue From Other Agencies	0	437,904	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	3,245	157	0	0	0
36110 Interest income/non-alloc.	24,582	1,500	40,000	0	0
35125 Rental income	0	10,911	0	0	0
36101 Sale of real estate	4,660	0	0	0	0
Total Rev. From Use of Money / Prop	32,487	12,568	40,000	0	0
Other Revenue					
36999 Other income	0	245,886	0	0	0
Total Other Revenue	0	245,886	0	0	0
Rev. Transfers					
38101 Transfers in	1,427,632	1,447,960	1,282,164	0	0
Total Rev. Transfers	1,427,632	1,447,960	1,282,164	0	0
Total LRA Area "A" - Low/Mod Housing Fund	\$ 1,460,119	\$ 2,144,318	\$ 1,322,164	\$ 0	\$ 0

9802 LRA Alameda Low/Mod Housing Fund

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
Revenue From Other Agencies					
37135 Bond proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue From Other Agencies	0	0	0	0	0
Rev. From Use of Money / Prop					
35101 Interest	5,860	214	0	0	0
36110 Interest income/non-alloc.	6,546	1,266	14,000	0	0
Total Rev. From Use of Money / Prop	12,406	1,480	14,000	0	0
Rev. Transfers					
38101 Transfers in	279,239	171,444	214,348	0	0
Total Rev. Transfers	279,239	171,444	214,348	0	0
Total LRA Alameda Low/Mod Housing Fund	\$ 291,645	\$ 172,924	\$ 228,348	\$ 0	\$ 0

DEPARTMENTAL SUMMARIES

G-1 DEPARTMENTAL
EXPENDITURE/
RESOURCE SUMMARY

DEPARTMENTAL EXPENDITURE / RESOURCE SUMMARY

EDEN ACCOUNT #	DIVISION	ESTIMATE 2010-11	BUDGET 2011-12	OPERATING FUND	SOURCE OF REVENUE
LEGISLATIVE:					
1011.10.101	City Council	209,760	275,724	General Fund	General Fund
1011.15.105	City Clerk	262,024	342,424	General Fund	General Fund
1011.20.110	City Treasurer	125,818	134,930	General Fund	General Fund
	Total Legislative	597,602	753,078		
CITY MANAGER:					
1011.25.205	City Manager Administration	774,654	717,217	General Fund	General Fund Revenue
1011.25.255	Citywide Incentive Program	7,325	10,000	General Fund	General Fund Revenue
	Total City Manager	781,979	727,217		
PUBLIC SAFETY:					
1011.40.215	LA County Sheriff Services	8,359,212	8,492,964	General Fund	General Fund Revenue
1011.40.245	LA County Fire Services	5,100,000	5,145,452	General Fund	General Fund Revenue
1011.40.445	Animal Control Services	225,000	170,000	General Fund	General Fund Revenue
2501.40.225	Cops Program	100,000	0	COPS Program	COPS Program
				Sheriff Drug Forfeiture	Sheriff Drug Seizure Revenues
2601.40.230	Sheriff Forfeiture Fund	975	0	Fund	
				Justice Assistance	Justice Assistance Grant Revenue
3801.40.235	Justice Assistance Grant	61,883	88,419	Grant Fund	Justice Assistance Grant Revenue
				Justice Assistance	Justice Assistance Grant Revenue
3801.40.236	JAG ARRA Grant	330,704	34,163	Grant Fund	
	Total Public Safety	14,177,774	13,930,998		
FINANCE & ADMINISTRATION:					
1011.30.265	City Attorney	510,500	378,500	General Fund	General Fund
1011.30.270	Accounting/Auditing	467,570	510,591	General Fund	General Fund
1011.30.275	Administrative Services	611,594	574,967	General Fund	General Fund
1011.30.290	Information Systems	230,560	358,621	General Fund	General Fund
1011.30.310	Purchasing	136,062	91,769	General Fund	General Fund
1011.30.515	Parking Enforcement	834,091	1,165,566	General Fund	General Fund
2051.30.365	Crossing Guards	145,130	102,000	Traffic Safety Fund	General Fund/CDBG
2941.30.365	Crossing Guards	81,000	60,000	HUD/CDBG	CDBG
					General St.Ltg.
5011.30.280	Debt Service Administration	1,307,821	1,270,757	Debt Service Fund	Landscape Maint.
6051.30.290	Information Systems	280,586	372,873	Water Fund	Water Fund Revenue
6051.30.315	Water Billing/Collections	699,862	792,343	Water Fund	Water Fund Revenue
				Lynwood Pub. Fin. Auth.	
9011.30.301	Public Finance Authority	11,052	10,620	Fund	General Fund
	Total Finance & Administration	5,315,828	5,688,607		
HUMAN RESOURCES:					
1011.35.330	General Services	331,865	241,767	General Fund	General Fund Revenue
1011.35.335	Personnel	364,787	306,975	General Fund	General Fund Revenue
2011.35.340	PERS Administration	775,018	898,742	Retirement Fund	Retirement Fund Revenue
7151.35.345	Workers' Compensation	402,170	380,363	Self Insurance Fund	Self Ins.Fund/Worker's Comp.
7151.35.350	Liability Insurance Admin.	940,641	1,089,505	Self Insurance Fund	Self Ins.Fund/Worker's Comp.
7151.35.355	Group Health Ins. Admin.	990,810	995,810	Self Insurance Fund	Self Ins. Fund
7151.35.360	Unemployment Ins. Admin.	145,617	127,674	Self Insurance Fund	Self Ins. Fund/Unemployment Ins.
	Total Human Resources	3,950,908	4,040,836		
PUBLIC WORKS:					
1011.45.401	Public Works Administration	59,592	73,354	General Fund	General Fund Revenue
1011.45.405	Engineering	266,535	173,713	General Fund	General Fund Revenue
1011.45.415	Building Maintenance	853,944	809,114	General Fund	General Fund Revenue
1011.45.440	Sanitation Services	2,090,923	2,280,416	General Fund	General Fund Revenue
1011.45.457	Storm Water Program	313,140	294,098	General Fund	General Fund Revenue
1011.45.615	Right of Way	581,137	498,996	General Fund	General Fund Revenue
1011.45.625	Vine Program	0	0	General Fund	General Fund Revenue
1011.45.630	Weed Abatement	0	0	General Fund	General Fund Revenue
2051.45.410	Street Maintenance	1,275,907	1,240,271	Traffic Safety Fund	Street Sweeping, Gas Tax Revenue
					Traffic Safety Fund Revenue
2051.45.430	Traffic Signals	277,235	332,842	Traffic Safety Fund	Prop "A", Prop "C" Revenues
2401.45.435	Transportation Administration	961,115	954,083	Transportation Fund	

DEPARTMENTAL EXPENDITURE / RESOURCE SUMMARY

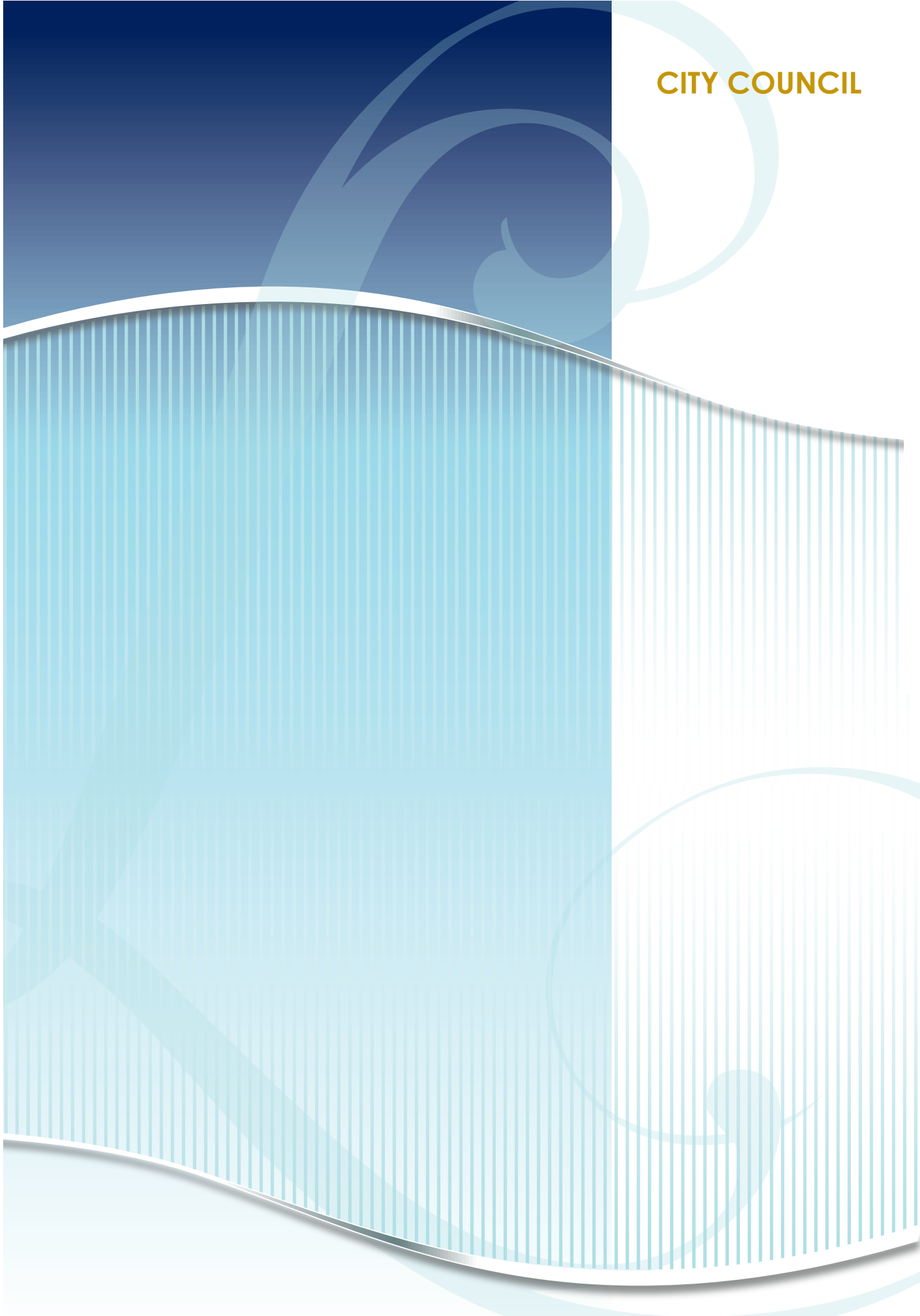
(CONTINUED)

EDEN ACCOUNT #	DIVISION	ESTIMATE 2010-11	BUDGET 2011-12	OPERATING FUND	SOURCE OF REVENUE
2651.45.425	Street Lighting	963,972	665,838	St. Lighting Assessment Fund	St. Lighting Assessment Fund
2701.45.610	Landscape Arbor Services	859,774	822,539	Landscape Maint.	Landscape Maint.
2701.45.620	Tree Maintenance	310,785	220,760	Landscape Maint.	Landscape Maint.
PUBLIC WORKS: (Continued)					
2851.45.410	Street Maintenance	205,805	205,805	Litter Abatement Fund	General Fund Revenue
2851.45.615	Right of Way/Graffiti	79,600	79,600	Litter Abatement Fund	General Fund Revenue
				Beverage Recycling	Beverage Recycling
3501.45.465	Beverage Recycling Grant	40,724	40,724	Grant Fund	Grant
				Used Oil Recycling	Used Oil Recycling
3621.45.460	Sewer Service	12,550	20,000	Grant Fund	Grant Fund
6051.45.450	Water Utility	8,336,043	6,821,496	Water Fund	Water Revenue
6051.45.460	Sewer Service	902,876	837,175	Water Fund	Water Revenue
7011.45.420	Garage	287,538	692,500	Garage Fund	Garage/Rental of City Equip.
	Total Public Works	18,679,195	17,063,324		
	S:				
DEVELOPMENT SERVICES:					
1011.50.501	Building & Safety	488,368	558,634	General Fund	General Fund Revenue
1011.50.505	Planning	440,960	354,131	General Fund	General Fund Revenue
1011.50.510	Business License	334,807	306,591	General Fund	Business License Fees
1011.50.605	Code Enforcement	477,281	549,944	General Fund	General Fund
2941.50.605	Code Enforcement	400,000	399,999	HUD/CDBG Fund	General Fund/CDBG
	Total Development Services	2,141,416	2,169,299		
PUBLIC RELATION					
1011.55.250	Marketing Division	316,757	280,261	General Fund	General Fund Revenue
1011.55.601	NS Administration	310,239	366,670	General Fund	General Fund
	Total Public Relation	626,996	646,931		
RECREATION:					
1011.60.701	Rec. & Community Ser. Admin.	920,022	903,788	General Fund	General Fund Revenue
1011.60.705	Sports & Leisure	411,361	386,172	General Fund	General Fund Revenue
1011.60.710	Parks & Playground	373,004	422,662	General Fund	General Fund Revenue
1011.60.715	Youth Center Operations	224,612	52,729	General Fund	General Fund Revenue
				General/HUD CDBG	General/HUD CDBG
1011.60.720	Senior Citizens' Program	253,968	246,438	Funds	Funds
					General Fund, Bateman
1011.60.740	Bateman Hall	418,573	452,532	General Fund	Rentals
					General Fund,
1011.60.745	Natorium	383,085	343,839	General Fund	Natorium Fees
					SCAQMD Revenue,
2401.60.725	Dial-A-Ride	260,000	260,000	Transportation Fund	Prop "A"
2941.60.720	Senior Citizens' Program	95,735	95,000	HUD/CDBG	CDBG
2941.60.745	Natorium	60,059	60,000	HUD/CDBG	CDBG
				Business Improv. Dist.	1/3 of Business License
3381.60.750	Business Improvement District	0	0	Fund	Revenue
	Total Recreation & Comm. Services.	3,400,419	3,223,160		
Community Development					
1012.75.206	Com. Dev. Administration	5,067,728	5,296,741	Area A Tax Increment	Area A Tax Increment
1013.75.207	Housing Administration	1,880,395	1,515,128	Area A Tax Increment	Area A Tax Increment
1014.75.206	Com. Dev. Administration	847,947	1,059,256	Alameda Area Tax Increment	Alameda Area Tax Increment
1015.75.207	Housing Administration	697,256	739,438	Alameda Area Tax Increment	Alameda Area Tax Increment
1019.75.208	Project & Administration	652,859	0	2011 Series A Lease Revenue	2011 Series A Lease Revenue Bond
1020.75.209	Park Place Project	289,014	3,000,000	2011 Series B Lease Revenue	2011 Series B Lease Revenue Bond
2921.75.206	Com. Dev. Administration	2,592,000	0	Section 108 HUD Loan	Section 108 HUD Loan
2941.75.285	HUD Administration	953,357	918,000	HUD/CDBG Fund	HUD/CDBG
2941.75.286	Housing Rehab - CDBG	0	400,759	HUD/CDBG Fund	HUD/CDBG
2961.75.865	Home Program	540,821	631,669	HUD HOME Fund	HOME Program
				Business Improv. Dist.	1/3 of Business License
3381.75.750	Business Improvement District	150,000	150,000	Fund	Revenue
3561.75.831	Brownfield Grant	61,551	1,287,054	Brownfield Grant	Brownfield Grant
3561.75.833	Homelessness Program (HPRP)	267,581	262,643	HPRP ARRA Grant Program	HPRP ARRA Grant Program
	Total Community Development	14,000,509	15,260,688		

DEPARTMENTAL EXPENDITURE / RESOURCE SUMMARY (CONTINUED)

EDEN ACCOUNT #	DIVISION	ESTIMATE 2010-11	BUDGET 2011-12	OPERATING FUND	SOURCE OF REVENUE
	Department Total - City	<u>63,672,626</u>	<u>63,504,138</u>		
	Transfers-Out	<u>14,548,730</u>	<u>28,086,955</u>		
	CITY TOTAL	<u>78,221,356</u>	<u>91,591,093</u>		
	CIP CARRYOVER AND NEW	<u>6,423,224</u>	<u>19,937,656</u>		
	TOTAL ADOPTED BUDGET	<u>84,644,580</u>	<u>111,528,749</u>		

CITY COUNCIL



CITY COUNCIL

**Mayor and Members
of the City Council**

Organizational Chart

MISSION STATEMENT

The City Council serves as the legislative body for the City of Lynwood and provides policy direction to the City Manager. The goal of the City Council is to provide a unified, well-informed and effective Council working and governing to produce the best City Government, management and quality of life and services to the residents of Lynwood.

GOALS

The overall goal of the City Council is to establish policies for the City to ensure that services are delivered effectively and efficiently, and to ensure that the community grows in accordance to the City Council's vision.

OBJECTIVES

- Provide policy direction that will enable the City Manager, in collaboration with his department heads and other staff, to initiate and complete redevelopment projects and otherwise provide a supportive environment for business development within the city in order to generate additional property tax and sales tax revenues for the city
- Provide policy direction for the City Manager and for each department that will enable the City Manager to provide a clearly understood framework for departments to carry out their mission and tasks.

FY 2010-11 ACCOMPLISHMENTS

OUTCOMES/EFFECTIVENESS

Among the accomplishments of all the City's departments include the following that are particularly important to highlight.

REDEVELOPMENT

Council has given conceptual approval to a Master Development Plan which is designed to bring new retail development into Lynwood.

Until the start on this planned new major development, some projects are already underway, to include 98 new affordable housing units for low to moderate income residents; the Northgate Development which will have a full service grocery store and possibly an In-N-Out Burger restaurant, and a Fresh and Easy store.

HOUSING

The Brush-With-Kindness rehabilitation program was one of the three programs selected for inclusion in the All American Award competition. The program works with Habitat for Humanity and provides grants to low-income homeowners to make improvements to their homes.

The City's partnership with Habitat for Humanity has resulted in the building of many affordable housing units for Lynwood residents, the latest being the 10 unit development on Imperial Highway.

REDUCTION IN CRIME

The Advanced Surveillance and Protection Program, the second program selected for inclusion in the All-American City competition, is one useful tool as a part of a comprehensive plan to fight vandalism and violent crime. The plan includes targeted gang strategy, expansion of Neighborhood Block Watch and youth leadership programs. This year 17 additional video surveillance cameras were installed in addition to the previous 10 units installed, for a total now of 27 camera units.

Another new crime fighting tool is the addition of the city's first ever and very own Lynwood Sheriff K-9 unit. Lynwood's K-9 dog is named Justice, and she and her handler, Deputy Merino, are actively deployed helping fight crime in the city.

While it is also a quality of life improvement, youth programs contribute to a safer community. The Lynwood Sports Association (LSA), the final program selected for inclusion in the All-American Cities competition, is a collaborative effort between volunteers and staff to bring quality sports programming to the city through field preparation and maintenance, scheduling, fundraising, financial reporting, Board of Directors membership's, Managers, Coaches, Teams, and Parents.

The Association and resultant youth athletic programs has grown and currently serves 15,000 youth each year in seven different sports. Recently, city recreation staff partnered with LSA to provide a mobile recreation program whereby city staff and volunteers travel to community parks and neighborhoods to provide assistance with kids's studies as well as after school recreation.

Working closely with the Lynwood Unified School District, and with parents and community volunteers, youth programs and activities, as well as programs for adults, will continue to be a high priority, in such areas as mentoring, counseling, exposure to arts, music, culture, and teaching our youth to be young responsible and productive adults, as well as basic education for school graduation and for preparation to compete in the job market.

NEW PARKS

This year the major new park for the City, Burke-Ham Park was opened, and more recently lights were installed on the baseball field for night time use.

Another quality of life improvement is mentioned herein, consisting of the extensive repaving of streets, including major upgrades to Imperial Highway, Long Beach Blvd, Martin Luther King Blvd. and Abbott Road. Also mentioned here is the new tree trimming contractor, which has trimmed every tree in the City right-of-way, more correctly and at substantially less cost than the previous contractor.

BALANCED BUDGET

Over the last several years, the city has had the financial management foresight to control costs. Over the last three fiscal years, the Council has reduced the city budget by over \$8.5 million dollars, and eliminating over 50 employee positions. While many of these positions were vacant, unfortunately some employees were laid off.

In addition, the city continues to aggressively pursue State and Federal grant opportunities to help meet city needs. Over the last two years the city has obtained over \$9 million in grants from six funding sources, as well as other smaller grants. Also over the same period, the city has refinanced three city bonds that will save the city millions in reduced interest costs over the next 10-20 years. Other opportunities for low interest rate financing through bonds are being pursued.

EFFICIENCY

Provision of the highest quality services possible for resident and businesses within the constraints of a balanced budget.

VALUE-ADDED

The accomplishments noted in the outcomes attest the value-added during FY 10-11 as well as the anticipated continuing accomplishments for FY 11-12.

FY 2011-12 SUMMARY OF POSITIONS – DEPARTMENT LEVEL

POSITION TITLE	FY 2009-10 ADOPTED	FY 2010-11 ADOPTED	FY 2011-12 ADOPTED
ELECTED OFFICIALS:			
MAYOR	1.00	1.00	1.00
MAYOR PRO-TEM	1.00	1.00	1.00
COUNCIL MEMBERS	3.00	3.00	3.00
TOTAL ELECTED OFFICIALS	5.00	5.00	5.00
TOTAL CITY COUNCIL EMPLOYEES	5.00	5.00	5.00
TOTAL CITY COUNCIL FTE	2.50	2.50	2.50

FY 2011-2012 SALARY RANGE-DEPARTMENT LEVEL

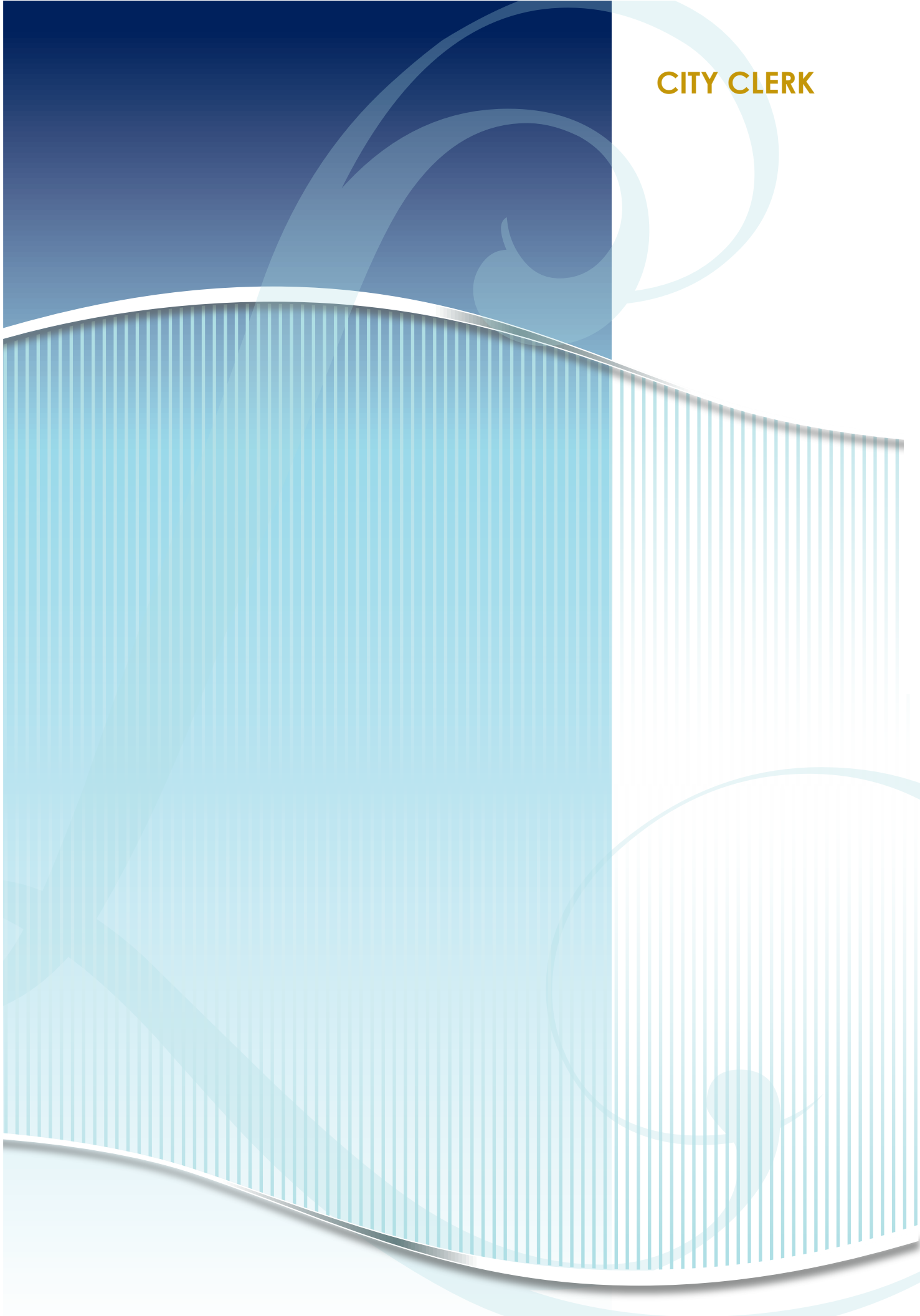
POSITION TITLE	ANNUAL RANGE (STEP A – STEP E)	
ELECTED OFFICIALS:		
COUNCIL MEMBER	9,360	9,360

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET

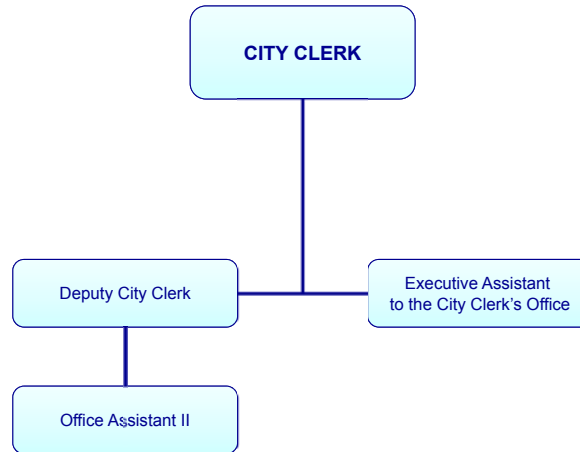
1011 General Fund
10 City Council
101 City Council

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries & wages	\$ 46,800	\$ 46,800	\$ 50,615	\$ 50,615	\$ 50,615
60025 Auto allowance	12,696	13,875	15,000	15,000	15,000
60030 Electronic media allowance	15,914	13,402	15,000	15,000	15,000
61001 PERS - retirement	12,689	12,362	21,204	13,760	15,094
61015 Employer's medicare	678	678	1,134	734	734
61020 State Disability Insurance	0	0	0	557	557
61025 Unemployment insurance	390	0	782	150	150
61030 Workers' compensation	0	0	5,083	3,290	3,290
61035 Group insurance	176	6,230	35,000	10,123	10,123
61036 Retirees group insurance	1,795	2,183	2,410	2,531	2,531
62015 Prof & contractual svcs	273	3,350	24,000	5,000	15,000
62025 Advertising & printing	3,692	709	14,000	8,000	14,000
63025 Repairs/maint-bldg & equip.	0	350	350	350	350
64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
64015 Travel & meetings	17,014	17,069	50,000	20,000	50,000
64399 Other fees for services	10,252	9,282	36,000	36,000	50,000
65015 Office supplies	1,024	597	4,187	2,000	4,187
65020 Operating supplies	3,082	6,848	12,000	6,000	6,443
65040 Dues & subscriptions	5,789	640	3,000	1,000	3,000
Total City Council	\$ 151,915	\$ 154,025	\$ 309,415	\$ 209,760	\$ 275,724

CITY CLERK



CITY CLERK



Organizational Chart

MISSION STATEMENT

The Lynwood City Clerk's Office is committed to providing quality service to all internal and external customers by implementing a more efficient and professional work environment utilizing proficient use of technology for dissemination of information.

DEPARTMENT DESCRIPTION

The City Clerk's Office is responsible for the care and custody of all official records and documents of the City, for providing and maintaining all legal and historical information and records, and for conducting fair and neutral elections. This office provides support to the City Council and acts as a professional link between the citizens of Lynwood, businesses, and other agencies.

FY 2010-11 ACCOMPLISHMENTS

OUTCOMES/EFFECTIVENESS

- Prepared, executed, scanned, indexed and filed 13 Ordinances, 250 Resolutions, 30 Proclamations and 70 Agreements.
- Scanned and indexed 45 years of City Council Resolutions into Laserfiche.
- Scanned and indexed 2 boxes of agreements into Laserfiche.
- Switched codification companies, created approximately \$1,000 in yearly savings, and maintained timely codification of ordinances into Lynwood Municipal Code and Lynwood Municipal Code website.
- Prepared, scanned and filed 60 City Council, LRA, LPFA, and LUA Minutes.
- Retrieved and scanned 6 years of previously confiscated City Council Minutes from the Los Angeles County District Attorney's Office.
- Organized, scanned and indexed 5 boxes of City Council and Redevelopment Agency agendas.
- Processed and completed 326 California Public Records Act Requests.
- Facilitated 10 bid openings and 20 Requests for Proposals.
- Assisted City Staff and City Attorney's Office with 107 requests for document, legislative and historical research.
- Assisted constituents with document, legislative and historical research.
- Created central filing system for FPPC Form 700 and organized, scanned, indexed and filed 20 years of FPPC Form 700's.
- Created central filing system for Fireworks Program and organized 7 years of fireworks files.
- Administered City Fireworks Stand Program.
- Facilitated compliance with the California Brown Act through timely posting of regular, and special meetings of the City Council and Lynwood Redevelopment Agency, and Board and Commission meetings.
- Facilitated compliance with the Maddy Act by posting all unscheduled commission vacancies, and by posting the annual Maddy Act List.
- Received and filed claims and subpoenas for the City.
- Coordinated legal publications and notice of ordinances.

- Processed all mail and deliveries for City Hall.
- Managed and prepared the office finances and yearly budget.
- Moved 4 cabinets of original City Council Resolutions into vault.
- Organized and enabled optical character recognition on all City Clerk files in Laserfiche.
- Hosted the Southern California Division of the City Clerks Association of California Training on Public Records Act Requests.
- Staff attended:
 - FPPC Filing Official and Filing Officer Training
 - League of CA Cities New Law & Election Seminar
 - IIMC Certified Municipal Clerk Training
 - Nuts n' Bolts City Clerk Duties Training
 - LA County Registrar-Recorder Deputy Registrar Training

EFFICIENCY

- Encouraged the public and staff to use of My Doc Spot/Laserfiche to retrieve City documents and information. Created "City Links" flyer to provide the public with web addresses for frequently visited City sites.
- Worked with City Attorney to update City of Lynwood Conflict of Interest Code.
- Created FPPC Form 460 and Form 700 yearly procedures to ensure proper and efficient administration and coordination with filers.
- Created filing system for Fireworks Program administration.
- Updated the "Candidate Nomination Packet" for candidates in municipal elections.
- Monitored changes in laws, regulations and technology that may affect office operations and implemented policy and procedural changes as required.

VALUE-ADDED

- Reduction in percentage of staff time devoted to providing documents to the public and City staff.
- Reduction in Ordinance Publishing costs by implementing Government Code Section 36933 subsection c 1.
- Use of procedure manuals ensures that less staff time is used to research how to administer a program, and instead used on cleaning up and organizing vault and storage space.
- Features on new Lynwood Municipal Code

website makes the LMC more functional and useful for both staff and residents.

GOALS

- Continue scanning documents from the past (agendas, minutes, resolutions, etc.) in order to protect vital records from destruction due to emergencies.
- Educate and promote utilization of My Doc Spot (Search Station) in order to increase transparency in government.
- Assess performance indicators (staff request, public requests, etc.).
- Implement utilization of off-site storage facility (GRM) for record retention of scanned documents.
- Implement centralized filing system.
- Organize vault and file storage area in order to protect vital records.
- Bring FPPC training to Lynwood candidates for 2011 municipal election.

OBJECTIVES

- Take and produce minutes for City Council, LRA, LPFA, and LUA meetings.
- Post City Council, LRA, LPFA, and LUA agendas.
- Post Commission and Board meeting agendas.
- Process Public Records Act requests.
- Conduct Bid Openings.
- Receive Request for Proposals and Bids.
- Execute, scan, index and file City Ordinances, Resolutions, Agreements and other City documents.
- Coordinate General Municipal and Consolidated Elections.
- Post legal notices and ordinances.
- Update and maintain Lynwood Municipal Code.
- Administer Fireworks program.
- Administer FPPC filing requirements.
- Conduct AB1234 Ethics Training for Elected Officials and Commissioners.

FY 2011-12 SUMMARY OF POSITIONS – DEPARTMENT LEVEL

POSITION TITLE	FY 2009-10 ADOPTED	FY 2010-11 ADOPTED	FY 2011-12 ADOPTED
ELECTED OFFICIALS:			
CITY CLERK	1.00	1.00	1.00
TOTAL ELECTED OFFICIALS	1.00	1.00	1.00
FULL-TIME EMPLOYEES:			
EXECUTIVE ASSISTANT	1.00	1.00	1.00
DEPUTY CITY CLERK	1.00	1.00	1.00
OFFICE ASSISTANT II	1.00	1.00	1.00
TOTAL FULL-TIME EMPLOYEES	3.00	3.00	3.00
TOTAL CITY CLERK EMPLOYEES	4.00	4.00	4.00
TOTAL CITY CLERK EMPLOYEES FTE	2.50	3.50	3.50

FY 2011-2012 SALARY RANGE-DEPARTMENT LEVEL

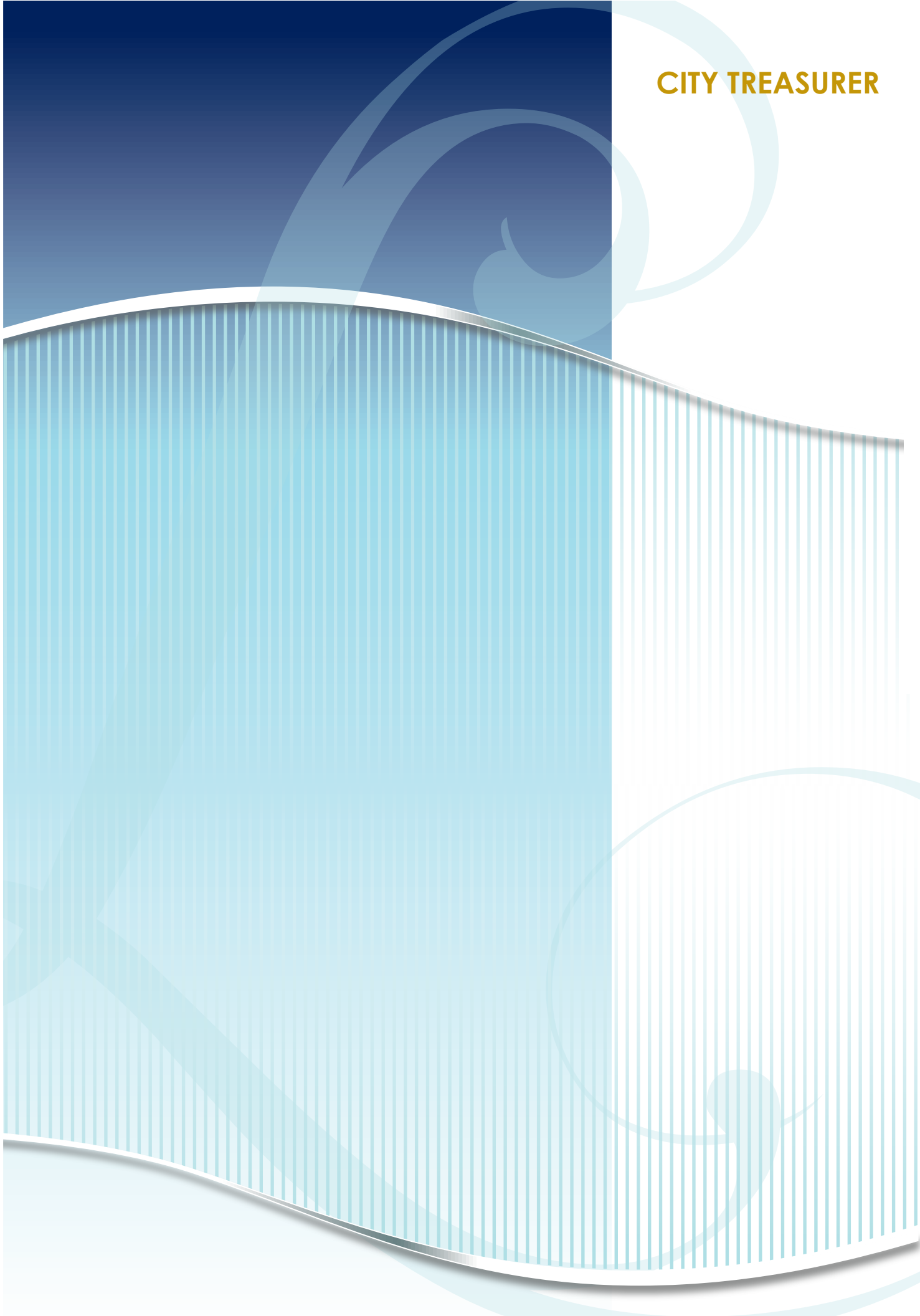
POSITION TITLE	ANNUAL RANGE (STEP A – STEP E)	
ELECTED OFFICIALS:		
CITY CLERK	12,000	12,000
FULL-TIME EMPLOYEES:		
EXECUTIVE ASSISTANT TO THE CITY CLERK	44,868	54,556
DEPUTY CITY CLERK	34,308	41,693
OFFICE ASSISTANT II	24,366	29,627

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET

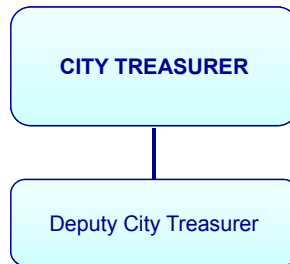
**1011 General Fund
15 City Clerk
105 City Clerk**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries & wages	\$ 48,671	\$ 93,560	\$ 88,969	\$ 104,456	\$ 101,351
60005 Temporary part-time	11,121	13,072	22,800	13,195	22,800
60015 Overtime	3,169	8,554	9,000	9,000	9,000
60025 Auto allowance	6,952	3,000	3,000	3,000	3,000
60030 Electronic media allowance	0	1,250	3,000	3,300	3,300
61001 PERS - retirement	12,309	24,740	23,502	28,396	30,225
61010 Employer's FICA	697	820	0	858	1,482
61015 Employer's medicare	985	1,691	1,290	1,706	1,800
61020 State Disability Insurance	525	1,150	979	1,294	1,366
61025 Unemployment Insurance	654	1,032	890	1,177	1,242
61030 Workers' compensation	3,198	6,595	5,783	7,647	8,070
61035 Group insurance	7,175	24,942	28,000	20,891	20,270
61036 Retirees group insurance	2,613	5,623	4,448	5,883	5,068
61050 Education exp. reimbursement	0	1,500	3,000	1,500	1,500
62001 Legal Fees	0	477	0	0	0
62015 Prof & contractual svcs	6,112	4,929	6,500	13,000	6,000
62020 Election expense	40,309	73,074	85,000	4,000	83,000
62025 Advertising & printing	12,235	8,739	15,750	8,700	13,000
63025 Repairs/maint-bldg & equip.	2,066	279	475	0	450
64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
64015 Travel & meetings	3,349	5,547	5,000	5,000	5,000
65015 Office supplies	8,683	4,667	2,375	2,375	2,000
65020 Operating supplies	5,375	6,166	2,375	2,000	1,000
65040 Dues & subscriptions	445	1,320	2,200	4,546	900
66015 Machinery & equipment	0	33	950	0	500
66040 Furniture and fixtures	2,471	0	0	0	0
67950 Miscellaneous expense	0	822	0	450	450
Total City Clerk	\$ 198,764	\$ 313,231	\$ 334,936	\$ 262,024	\$ 342,424

CITY TREASURER



CITY TREASURER



Organizational Chart

MISSION STATEMENT

It is the mission of the City Treasurer's Office to receive and safely keep all monies coming to the treasurer's office, management of cash, invest public funds in a manner which will provide the highest investment return with the maximum security (while meeting the daily cash flow demands of the entity and conforming to all state province and local statues governing the investment of public funds), and to deposit security of funds. All investments are made in accordance with the following criteria, stated in order of priority: safety, liquidity and yield. The treasurer is required to keep records showing all monies received, the source from which it was received, the purpose for which it was paid out, and to keep an accurate account of all debts due to the City.

DEPARTMENT DESCRIPTION

The office of the City Treasurer is an elective office whose mission is to receive and safely keep all money coming into the City, comply with all laws governing the deposit and investment of funds. Direct responsibility for managing the City's investment portfolio rest with the City Treasurer and the safeguarding of all public monies shall be of the highest priority. Public money shall not be invested or managed in any manner, which would jeopardize the safety of the principal pursuant to California Government Code Section 53635.

GOALS

1. Safety
2. Liquidity
3. Invest the City's idle funds in a manner that will provide a return while ensuring both the preservation of capital and the liquidity necessary to meet the operating requirement of the City in accordance with the Investment Policy of the City
4. Continue to work with Banking, Finance and the Water Department to implement and establish ACH (Automated Clearing House) water payment processing and automated account posting

OBJECTIVES

1. Ensure that there are sufficient funds available to meet the City's financial obligations.
2. Consistently work to maintain a high level of efficiency in cash management, maximize use of idle funds, and minimize losses from returned items.
3. Disburse accounts payable checks and payroll checks as dictated by City Policy.
4. Maintain the highest level of competence and knowledge possible in the areas of public entity investments and the mandated responsibilities and obligations of the office of City Treasurer in order to enhance performance for the benefit of the City by participating in at least two educational opportunities offered by accredited institutions and professional organizations.
5. Continue to maintain the Treasurer's office as a businesslike and professional organization.

**FY 2010-11
ACCOMPLISHMENTS****OUTCOMES/EFFECTIVENESS**

- a. Cash management provided sufficient liquidity to meet operational needs.
- b. Accounts payable checks and payroll checks were disbursed in a timely manner as prescribed by City policy.
- c. Met with various institutions to compare services and as a result, we were able to get the most cost effective service improving our returns and reducing our cost.
- d. Met with several management companies and several broker dealers regarding the investment of the City's portfolio.

- e. Compared services and fees with several investment managers and broker dealers, for external investment services and negotiated with the investment manager which resulted in a reduction in their fees for discretionary investment services.
- f. Compared services and fees for a custody provider, to hold the City's investments and was able to negotiate a reduction in their fees for custodial services.
- g. Compared fees for Onsite Electronic Deposits to improve on the way the City's checks are processed.
- h. Negotiated with the bank to waive the cost of the Onsite Electronic Deposits scanner and a reduction in service fees.

EFFICIENCY

Both Treasurer and Deputy Treasurer attended seminars and conferences sponsored by relevant professional organizations in order to keep current with proposed and enacted legislation and to enhance knowledge and skills relative to investment and cash management.

VALUE-ADDED**Discretionary Management Investment Services**

In an effort to maximize the return on investments, we sought outside experts to enhance investments strategies and to increase the potential of higher returns. This will assist in providing services such as cash flow forecasting and cash management in addition to the traditional investment management services.

Onsite Electronic Deposit

By converting paper checks to ACH items onsite, it expedites the processing of high volume payments, reduce the time it takes to prepare deposits and improve collection rate on returned items.

The savings/returns will more than cover the costs associated with adding these new services to the City of Lynwood. Not only will the City benefit from the new services by being more efficient but, the addition of these services will net a return in investment.

FY 2011-12 SUMMARY OF POSITIONS – DEPARTMENT LEVEL

POSITION TITLE	FY 2009-10 ADOPTED	FY 2010-11 ADOPTED	FY 2011-12 ADOPTED
ELECTED OFFICIALS:			
CITY TREASURER	1.00	1.00	1.00
TOTAL ELECTED OFFICIAL	1.00	1.00	1.00
FULL-TIME EMPLOYEES:			
DEP. CITY TREASURER	1.00	1.00	1.00
TOTAL FULL-TIME EMPLOYEE	1.00	1.00	1.00
TOTAL CITY TREASURER	2.00	2.00	2.00
TOTAL CITY TREASURER FTE	1.50	1.50	1.50

FY 2011-2012 SALARY RANGE-DEPARTMENT LEVEL

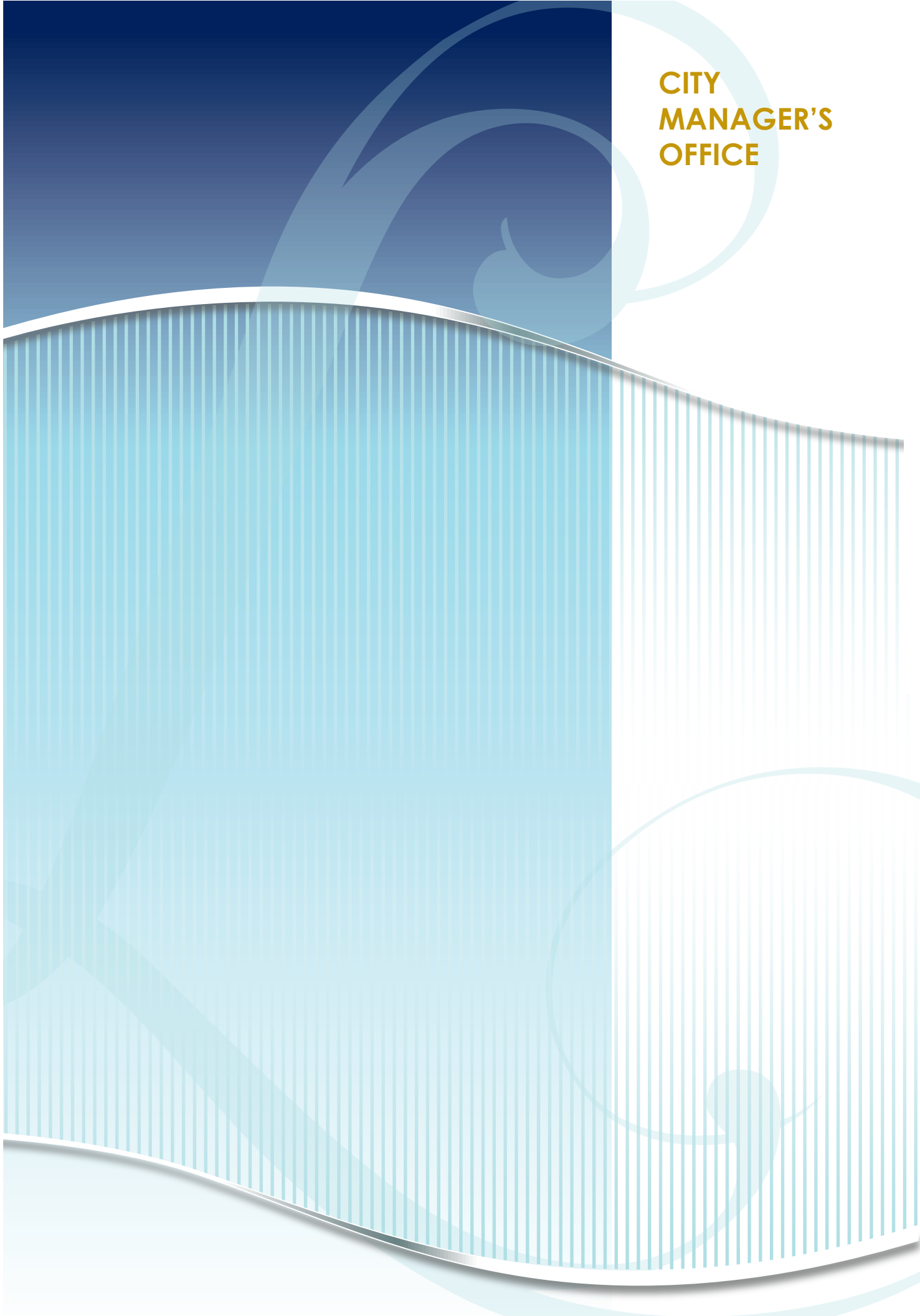
POSITION TITLE	RANGE (STEP A – STEP E)	
ELECTED OFFICIALS:		
CITY TREASURER	1,000.00	
FULL-TIME EMPLOYEES:		
DEPUTY CITY TREASURER	2,859.09	3,474.43

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL

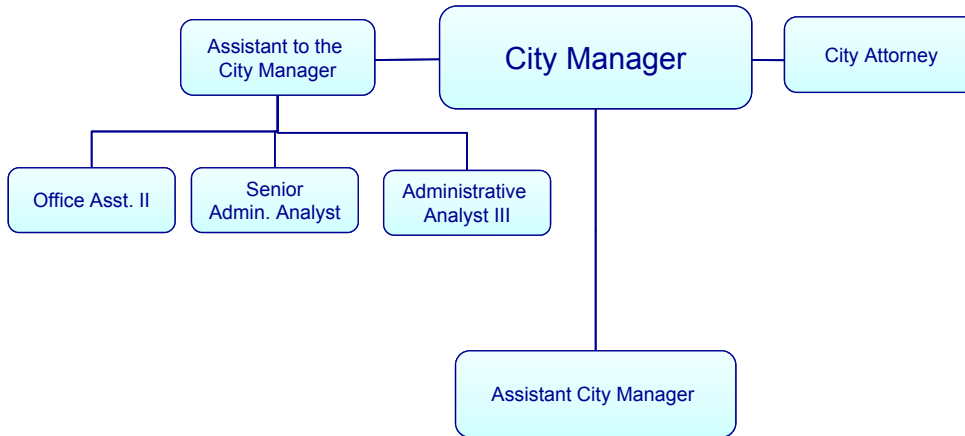
1011 General Fund
20 City Treasurer
110 City Treasurer

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries & wages	\$ 58,246	\$ 57,947	\$ 64,320	\$ 60,000	\$ 60,000
60015 Overtime	1,029	0	3,000	3,000	3,000
60025 Auto allowance	6,952	3,000	3,000	3,000	3,000
60030 Electronic media allowance	0	1,250	3,000	3,000	3,000
61001 PERS - retirement	11,354	11,177	18,399	16,311	17,893
61015 Employer's medicare	939	854	984	914	914
61020 State Disability Insurance	444	516	543	693	693
61025 Unemployment insurance	617	459	679	630	630
61030 Workers' compensation	2,678	2,749	4,411	4,095	4,095
61035 Group insurance	14,152	15,002	27,142	12,000	12,000
61036 Retirees group insurance	2,184	2,685	3,933	3,000	3,000
62015 Prof & contractual svcs	0	345	10,000	6,000	14,000
63025 Repairs/maint-bldg & equip.	0	0	5,530	1,000	1,530
64015 Travel & meetings	3,660	2,349	6,000	6,000	6,000
65015 Office supplies	971	518	1,250	1,250	1,250
65020 Operating supplies	1,262	3,189	3,375	3,375	3,375
65040 Dues & subscriptions	362	212	550	550	550
66035 Office equipment	0	2,850	0	1,000	0
Total City Treasurer	\$ 104,850	\$ 105,104	\$ 156,116	\$ 125,818	\$ 134,930

**CITY
MANAGER'S
OFFICE**



CITY MANAGER'S



Organizational Chart

MISSION STATEMENT

To maintain an organizational culture that fosters hard work, professionalism, and service. The City Manager's Office will direct all City Departments to serve the citizens of Lynwood and provide excellent service in an ethical, responsive, and cost-effective manner. The staff in the City Manager's Office shall perform his or her duties with respect and accountability to maximize the level of trust and productivity between the organization, the Council, and the citizens.

DEPARTMENT DESCRIPTION

The City Manager's Office, under the leadership of the City Manager, coordinates the activities of the City's Departments to ensure that City services are performed to the highest standard in accordance with the City Council policies. The City Manager directs administrative operations; appoints the City's executive directors; advises the City Council on matters of policies impacting the Lynwood community and accountable to the City Council for the performance of all administrative departments. The City Manager is responsible for the submission of the City's budget to ensure that it is balanced, accountable, and improves the quality of life of the Lynwood residents.

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY FUND

Fund #	Fund Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011	General Fund	\$ 1,322,897	\$ 1,255,861	\$ 786,987	\$ 781,979	\$ 727,217
1051	Contingency Set-Aside	318,404	2,842	199,196	0	0
3761	State Homeland Security Grant Fund	(2,890)	0	0	0	0
Fund Totals		\$ 1,638,411	\$ 1,258,703	\$ 986,183	\$ 781,979	\$ 727,217

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY DIVISION

Division Number	Division Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011.25.205	Administration	\$ 836,310	\$ 741,970	\$ 750,987	\$ 774,654	\$ 717,217
1011.25.255	Citywide Incentive Program	0	16,810	36,000	7,325	10,000
1011.27.265	City Attorney	486,587	497,081	0	0	0
1051.25.260	Contingency Set-Aside	318,404	2,842	199,196	0	0
3761.25.240	State Homeland Security Grant	(2,890)	0	0	0	0
Division Totals		\$ 1,638,411	\$ 1,258,703	\$ 986,183	\$ 781,979	\$ 727,217

FY 2011-12 SUMMARY OF POSITIONS – DEPARTMENT LEVEL

POSITION TITLE	FY 2009-10 ADOPTED	FY 2010-11 ADOPTED	FY 2011-12 ADOPTED
FULL-TIME EMPLOYEES:			
ADMINISTRATIVE ANALYST III	2.00	2.00	1.00
ASSISTANT CITY MANAGER/DEVELOPMENT	1.00	0.00	0.00
ASSISTANT TO CITY MANAGER	1.00	1.00	1.00
CITY MANAGER	1.00	1.00	1.00
OFFICE ASSISTANT II	1.00	1.00	1.00
SENIOR ADMINISTRATIVE ANALYST	1.00	1.00	1.00
TOTAL FULL-TIME EMPLOYEES	7.00	6.00	5.00
TOTAL CITY MANAGER FTE	7.00	6.00	5.00

FY 2011-2012 SALARY RANGE-DEPARTMENT LEVEL

POSITION TITLE	ANNUAL RANGE (STEP A – STEP E)	
FULL-TIME EMPLOYEES:		
ADMINISTRATIVE ANALYST III	46,199	56,174
ASSISTANT TO THE CITY MANAGER	91,920	111,871
CITY MANAGER	Contract – 229,604*	
OFFICE ASSISTANT II	24,366	29,627
SENIOR ADMINISTRATIVE ANALYST	52,211	63,527
*Contract amended on September 6, 2011.		

ADMINISTRATION

MISSION STATEMENT

The City Manager's Office is responsible for the administration and management of City operations and ensures that services provided to the public are performed to the highest standard in accordance with City Council policies, goals and directives. The City Manager directs and oversees administrative operations, the City budget and advises the Council on matters impacting the Lynwood community.

DEPARTMENT DESCRIPTION

The overall objective of the office is to provide administrative direction to City Departments to maintain and improve the quality of life in the City of Lynwood.

FY 2010-11 ACCOMPLISHMENTS

GOALS

1. Implement City Council policies
2. Develop a Citywide work plan that is aligned with the City Council's goals and implements its objectives.
3. Ensure that operations of all service-providing departments maintain and continue to provide residents with quality services.
4. Maintain the City Council's calendar of activities of special events, community meetings, constituent meetings, committees, boards and commissions.
5. Arrange for City Council's travels and conferences.
6. Provide information, analysis and prepare related reports such as City Council agenda items, green memos, power point presentations, certificates and proclamations.
7. Facilitate requests for information from City Council to City Departments.
8. Facilitate requests from residents, cities, county, state and federal representatives
9. Coordinate the completion of government compliance reports, and citywide audits.
10. Coordinate the preparation and administration of the City's operating and capital improvement budgets citywide.
11. Coordinate all administrative requirements for the City Attorney.
12. 1Maintain effective relationships with Sheriff Captain and area lieutenant.
13. Maintain effective contacts with other governmental agencies in order to resolve local and regional issues.

OBJECTIVES

1. Manage assignments given to the Departments to ensure priorities are established and met.
2. Continue to implement a performance measurement program to improve City operations.
3. Continue managing the City's Electronic Document Management System and off-site records facility.
4. Implement a mandatory scanning policy for all departments vital documents to ensure protection.
5. Support organizational operations and processes for efficiency and effectiveness.

6. Encourage use of City records portal Mydocspot through community training sessions.
7. Continue to maintain and promote the City's Facebook and Youtube accounts.
8. Develop and implement community surveys to measure quality of services.
9. Participate in Digital Cities Survey Award, the National Black Caucus of Local Elected Officials City Cultural Diversity Award, National Civic League Media Award, Helen Putnam Award for Excellence, and the City Livability Award.
10. Maintain the position as chair of the Gateway Cities South East Los Angeles County City Manager's Group and coordinate monthly meetings.
11. Pursue digital options for the City's biweekly agenda process.
12. Restructure the Mydocspot website to apply to all web browsers.

OUTCOMES/EFFECTIVENESS

1. City Manager's Office support staff complied with assignments within required deadlines.

HIGHLIGHTS

1. All-America City Winner.
2. Managed and implemented assignments that are aligned with City Council Goals and objectives.
3. Administer and maintain the City's Electronic Document Management System.
4. Conducted analytical studies to improve performance and record measures.
5. Applied for the National Civic League All-America Cities Media Award, the Digital Cities Survey Award, the National Black Caucus of Local Elected Officials City Cultural Diversity Award, the City Livability Award, and the Helen Putnem Award for Excellence.
6. Elected chair of the Gateway Cities South East Los Angeles County City Manager's Group and coordinated monthly meetings.
7. Manage the City of Lynwood's Facebook and Youtube accounts.

EFFICIENCY

City Manager's Office performed all the required and assigned tasks.

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL

1011 General Fund
25 City Manager
205 Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries & wages	\$ 432,795	\$ 386,086	\$ 363,646	\$ 372,103	\$ 344,891
60005 Temp/P-T	9,251	2,686	5,000	0	2,500
60015 Overtime	4,188	1,761	0	0	0
60025 Auto allowance	12,494	12,679	19,200	19,200	19,200
60999 Other salaries and wages	1,700	0	3,605	0	0
61001 PERS - retirement	101,653	88,357	101,978	101,156	102,853
61010 Employer's FICA	590	168	870	0	163
61015 Employer's medicare	6,616	5,917	5,613	5,395	5,037
61020 State disability insurance	4,078	3,273	4,257	4,093	3,821
61025 Unemployment Insurance	4,532	4,047	3,871	3,721	3,474
61030 Workers' compensation	17,887	17,870	25,160	24,187	22,580
61035 Group insurance	48,785	41,711	28,744	74,421	68,978
61036 Retirees group insurance	15,723	17,514	19,353	18,605	17,370
61050 Educational exp. reimbursement	3,750	3,000	4,000	0	3,000
62015 Prof & contractual svcs	62,190	21,553	28,000	28,000	28,000
62025 Advertising & printing	2,472	2,249	4,000	4,000	4,000
63025 Repairs/maint-bldg & equip.	0	1,000	1,000	1,000	1,000
63045 Vehicle expense	14,212	28,423	28,423	28,423	0
64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
64015 Travel & meetings	9,193	15,124	7,000	5,000	5,000
64399 Other fees for services	12,467	9,739	15,000	15,000	15,000
65015 Office supplies	0	0	600	600	600
65020 Operating supplies	10,563	18,301	17,917	15,000	15,000
65035 Postage	0	0	100	100	100
65040 Dues & subscriptions	41,523	40,861	44,000	35,000	35,000
Total Administration	\$ 836,310	\$ 741,970	\$ 750,987	\$ 774,654	\$ 717,217

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Administration (205)

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Percentage of Council Agenda, Lynwood Public Finance Authority Agenda posted within the legal limits.	100%	100%	100%
Number of Green Memos Produced	N/A	48	48
Annual "Visits" received on Mydocspot	25,000	23,217	27,000
Annual Facebook Fans	-	304	350
Annual Youtube Visits	-	3,318	4,300
Number of Performance Measures Monitored.	214	215	215

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
25 City Manager
255 Citywide Incentive Program

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60035 Incentive programs	\$ 0	\$ 4,930	\$ 36,000	\$ 7,325	\$ 10,000
61015 Employer's medicare	0	30	0	0	0
61020 State disability insurance	0	23	0	0	0
64015 Travel & meetings	0	4,598	0	0	0
64399 Other fees for services	0	1,562	0	0	0
65020 Operating supplies	0	5,668	0	0	0
Total Citywide Incentive Program	\$ 0	\$ 16,810	\$ 36,000	\$ 7,325	\$ 10,000

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
27 City Attorney
265 City Attorney

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62001 Legal Fees	\$ 0	\$ 496,802	\$ 0	\$ 0	\$ 0
62015 Prof & contractual svcs	486,587	278	0	0	0
Total City Attorney	\$ 486,587	\$ 497,081	\$ 0	\$ 0	\$ 0

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1051 Contingency Set Aside
25 City Manager
260 Contingency Set-Aside

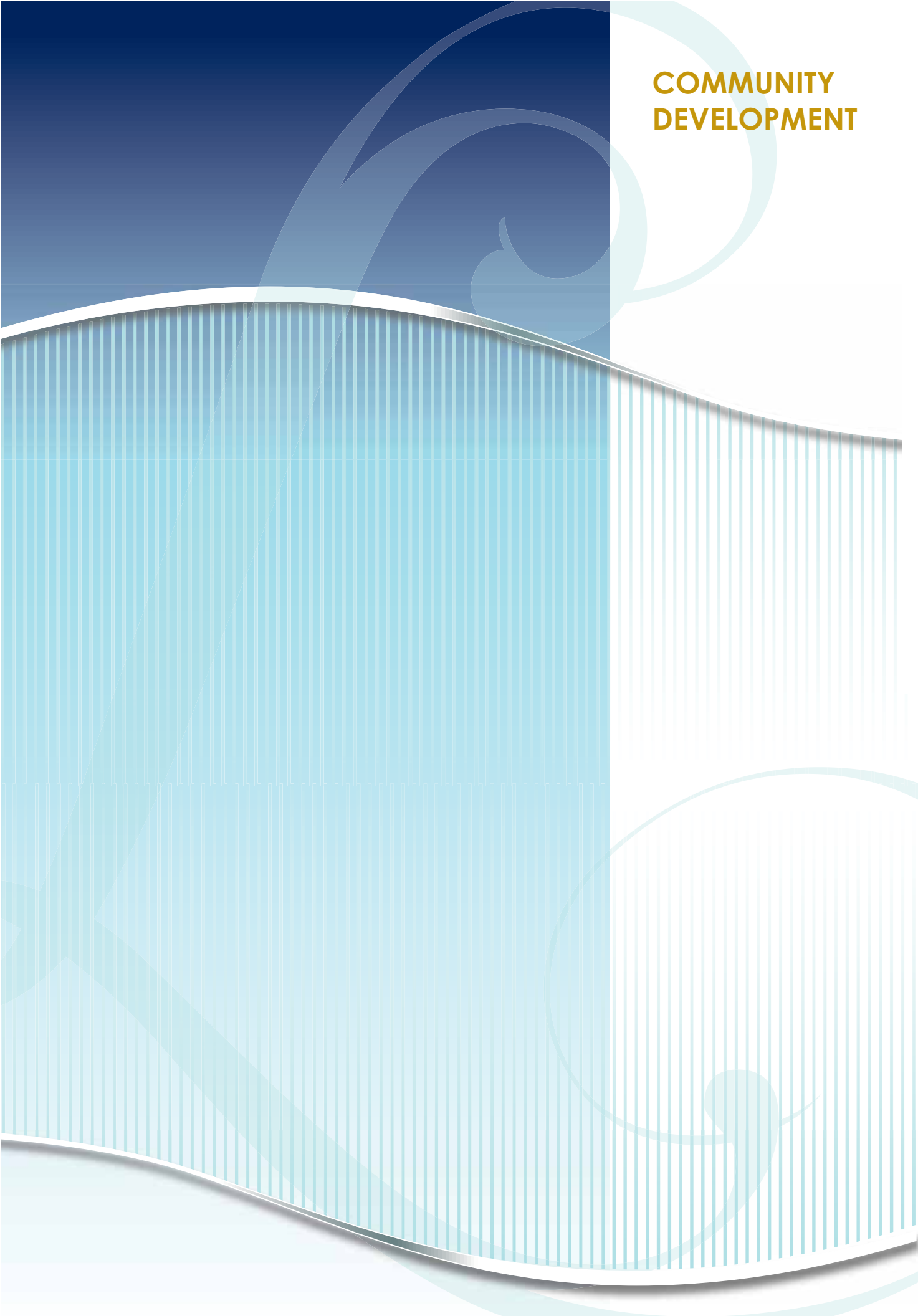
Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
67901 Contingency set-aside	\$ 318,404	\$ 2,842	\$ 199,196	\$ 0	\$ 0
Total Contingency Set-Aside	\$ 318,404	\$ 2,842	\$ 199,196	\$ 0	\$ 0

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

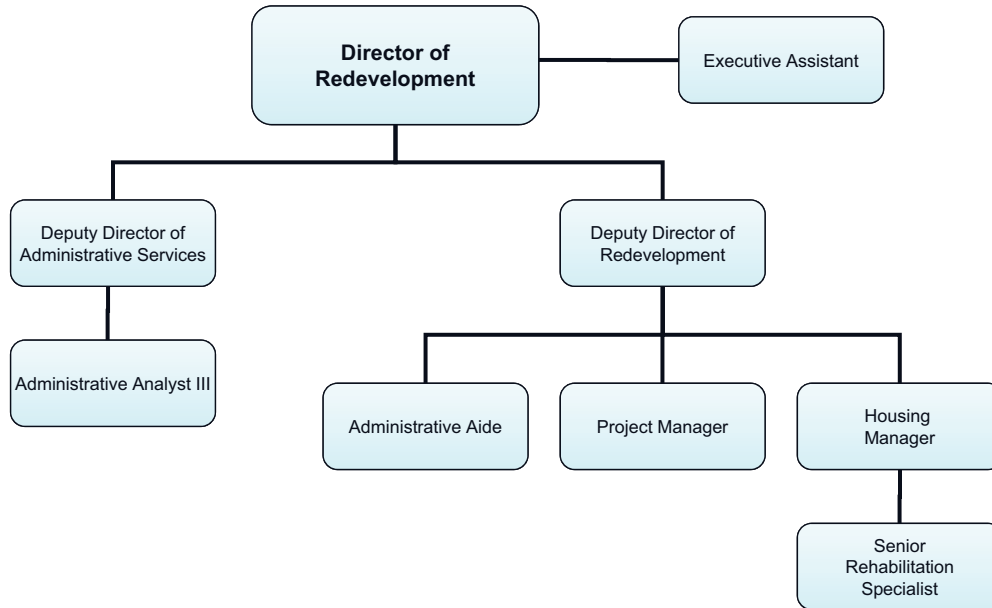
3761 State Homeland Security Grant Fund
25 City Manager
240 State Homeland Security Grant

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof & contractual svcs	\$ (2,890)	\$ 0	\$ 0	\$ 0	\$ 0
Total State Homeland Security Grant	\$ (2,890)	\$ 0	\$ 0	\$ 0	\$ 0

**COMMUNITY
DEVELOPMENT**



COMMUNITY DEVELOPMENT



Organizational Chart

MISSION STATEMENT

The Lynwood Redevelopment Agency was established in 1973 for the purpose of eliminating blight from the project areas, as well as to achieve the goals of development, reconstruction and rehabilitation of residential, commercial, industrial and retail districts. The Redevelopment Department implements the day to day operations of the Lynwood Redevelopment Agency.

DEPARTMENT DESCRIPTION

The Redevelopment Department implements the day to day operations of the Lynwood Redevelopment Agency, and helps formulate and implement the Redevelopment Plan. The Redevelopment Department undertakes

activities consisting of the acquisition of real property, demolition and clearance of certain existing structures, development of affordable housing and commercial business, installation of necessary public improvements and rehabilitation of residential, commercial and public structures to meet the stated goals and objectives of the Agency's Redevelopment Plan and Five Third Year Redevelopment Implementation and Housing Plan. The Redevelopment Department uses redevelopment tools to eliminate blight at Project Area " A and Alameda Project Area and establish these areas as viable development areas. The Redevelopment Department assists the City of Lynwood revitalize the Lynwood community by using redevelopment tools to implement strategies to encourage new development, create new jobs, generate tax revenues, and create more affordable housing.

REDEVELOPMENT/ ECONOMIC DEVELOPMENT

GOALS

1. Eliminate economic blight and physical blight and prevent the recurrence or re-introduction of blight in Project Area "A" and Alameda Project Area.
2. Provide decent and adequate housing for all existing residents, and for those who choose to become residents of Lynwood, regardless of age, sex, marital status, ethnic background, religion, income or other arbitrary factors.
3. Improve the housing quality of the existing housing stock through housing rehabilitation assistance and enforcement procedures.
4. Assist in achieving housing affordability for all residents, as is reasonably and financially possible.
5. Assure increased energy efficiency and self-sufficiency through the use of energy conservation measures in all homes, including low- and moderate income housing.
6. Implement the goals, policies and programs in the Five Year Redevelopment and Housing Implementation Plan for Project Areas "A" and Alameda within the established time frames, and ensure that they continue to be compatible with the other elements of the General Plan.

OBJECTIVES

PROJECT AREA "A"

1. Improve the range and quality of housing in the Project Area through a combination of rehabilitation, move-on housing, and new construction, with specific emphasis on conserving or preserving residential uses in the Project Area.
2. Eliminate economic and environmental deficiencies caused by extremely deep single lots and the creation of reasonably sized and shaped parcels through area-designed street system.
3. The provision of land for recreation, community, educational and commercial facilities and services to meet the needs of the Project "A" area, including the rehabilitation of Lynwood Parks.
4. The return of a large part of under-developed vacant Project Area land to greater residential use.

5. The employment of local residents in the construction and operation of various developments and other Redevelopment Plan implementing activities.
6. Encourage and stimulate investment in businesses within the Project Area.
7. Assess and remediate brownfields within the Project Area.

ALAMEDA PROJECT AREA

1. To control unplanned growth by guiding new development to meet the needs of the community as reflected in the Redevelopment plan.
2. To retain by means of redevelopment and rehabilitation as many existing businesses as possible.
3. To remove impediments of land assembly and development through acquisition and re-parcelization of land into reasonably sized and shaped parcels served by an improved street system and provided public facilities.
4. To improve certain environmental deficiencies, including among others, the substandard water supply system for firefighting purposes.
5. To encourage the cooperation and participation of owners, business persona, and public agencies in the revitalization of the area.
6. To eliminate and prevent the spread of blight and deterioration and to conserve, rehabilitate, and redevelop the Project area in accordance with the Third Five-Year Redevelopment Implementation and Housing Plan.
7. To achieve an environment reflecting a high level of concern for architectural landscape, and urban design principles appropriate to the objectives of this Redevelopment Plan.
8. To promote the economic well being of the Redevelopment Project Area by encouraging the diversification of its industrial base of employment opportunities.
9. To encourage the development of an industrial/manufacturing environment which positively relates to adjacent land uses and to upgrade and stabilize existing industrial uses.
10. To provide opportunities for light industrial firms to locate their operations in an attractive, safe and economically sound environment in accordance with this Redevelopment Plan.
11. To make provision for a pedestrian and vehicular circulation system this is coordinated

- with land uses and densities and adequate to accommodate traffic.
- 12. To improve the visual environment of the community, and in particular to strengthen and enhance its image and identity.
- 13. To develop safeguards against noise and pollution.
- 14. To promote the development of local job opportunities.

- 15. To improve the visual character of Alameda Avenue and Imperial Highway by the renovation of existing industrial structure in accordance with a consistent implementation of streetscape improvements.
- 16. Assess and remediate brownfields within the Project Area.

FUND BALANCE ANALYSIS

Report: Fund Balance Analysis	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
9412 LRA AREA "A" REDEVELOPMENT FUND						
Beginning Fund Balance	\$ (8,808)	\$ (4,487)	\$ -	\$ -	\$ -	\$ -
Add: Revenues	16,733	70,320	10,000	0	0	0
Add: Other Financing Source - Trans in	2,182,581	1,789,193	3,100,833	0	0	0
Less: Expenditures	2,194,993	1,855,026	3,075,164	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	(4,487)	0	35,669	0	0	0
9452 LRA AREA "A" TAX INCREMENT						
Beginning Fund Balance	\$ 2,275,686	\$ 2,330,556	\$ 508,788	\$ -	\$ -	\$ -
Add: Revenues	5,041,346	5,321,001	8,124,735	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	1,376,264	3,255,617	1,611,819	0	0	0
Less: Other Financing Use - Trans out	3,610,212	3,237,153	4,382,997	0	0	0
Audit adjustment	0	(650,000)	0	0	0	0
Ending Fund Balance	2,330,556	508,788	2,638,707	0	0	0
9502 Area "A"/ALAMEDA BOND RESERVES						
Beginning Fund Balance	\$ 1,254,238	\$ 1,139,158	\$ 1,138,960	\$ -	\$ -	\$ -
Add: Revenues	5,995	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	121,075	198	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	1,139,158	1,138,960	1,138,960	0	0	0
9552 LRA AREA "A" BOND PROCEEDS						
Beginning Fund Balance	\$ 3,558	\$ 3,593	\$ 3,601	\$ -	\$ -	\$ -
Add: Revenues	35	8	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	3,593	3,601	3,601	0	0	0
9602 LRA "A" BOND PROCEEDS						
Beginning Fund Balance	\$ 43,700	\$ 44,130	\$ 44,225	\$ -	\$ -	\$ -
Add: Revenues	430	95	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	44,130	44,225	44,225	0	0	0
9652 LRA ALAMEDA PROJECT AREA						
Beginning Fund Balance	\$ (264)	\$ 1,216	\$ (0)	\$ -	\$ -	\$ -
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	732,379	612,016	582,225	0	0	0
Less: Expenditures	730,899	613,233	546,556	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	1,216	(0)	35,669	0	0	0

FUND BALANCE ANALYSIS CONTINUED

<i>Report: Fund Balance Analysis</i>	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
<u>9702 LRA AREA ALAMEDA TAX INCREMENT</u>						
Beginning Fund Balance	\$ 488,484	\$ 522,372	\$ 454,614	\$ -	\$ -	\$ -
Add: Revenues	1,129,090	839,221	991,100	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	83,585	123,518	135,740	0	0	0
Less: Other Financing Use - Trans out	1,011,618	783,460	796,573	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	522,372	454,614	513,401	0	0	0
<u>9752 LRA AREA "A"- LOW/MOD HOUSING FUND</u>						
Beginning Fund Balance	\$ 3,615,711	\$ 2,911,934	\$ 766,096	\$ -	\$ -	\$ -
Add: Revenues	32,487	696,357	40,000	0	0	0
Add: Other Financing Source - Trans in	1,427,632	1,447,960	1,282,164	0	0	0
Less: Expenditures	2,163,895	1,483,097	1,282,164	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	(2,807,058)	0	0	0	0
Ending Fund Balance	2,911,934	766,096	806,096	0	0	0
<u>9802 LRA ALAMEDA LOW/MOD INCOME HOUSING FUND</u>						
Beginning Fund Balance	\$ 1,346,451	\$ 1,435,188	\$ 726,894	\$ -	\$ -	\$ -
Add: Revenues	12,406	1,480	14,000	0	0	0
Add: Other Financing Source - Trans in	279,239	171,444	214,348	0	0	0
Less: Expenditures	202,907	454,907	529,447	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	(426,311)	0	0	0	0
Ending Fund Balance	1,435,188	726,894	425,795	0	0	0
<u>1012 COMMUNITY DEVELOPMENT - A (PROJECT AREA "A" NON-HOUSING)</u>						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 508,788	\$ 5,331,136
Add: Revenues	0	0	0	0	9,890,076	5,451,724
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	4,067,897	4,280,820
Less: Other Financing Use - Trans out	0	0	0	0	999,831	1,015,921
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	5,331,136	5,486,119
<u>1013 COMMUNITY DEVELOPMENT HOUSING "A" (AREA A PROJECT AREA)</u>						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 766,096	\$ (85,168)
Add: Revenues	0	0	0	0	29,300	4,600
Add: Other Financing Source - Trans in	0	0	0	0	999,831	1,015,921
Less: Expenditures	0	0	0	0	1,880,395	1,515,128
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	(85,168)	(579,775)
<u>1014 COMMUNITY DEVELOPMENT B (ALAMEDA PROJECT AREA NON-HOUSING)</u>						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 454,614	\$ 621,610
Add: Revenues	0	0	0	0	1,014,943	1,021,940
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	645,147	855,056
Less: Other Financing Use - Trans out	0	0	0	0	202,800	204,200
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	621,610	584,294

FUND BALANCE ANALYSIS

<i>Report: Fund Balance Analysis</i>	ACTUAL	ACTUAL	ADOPTED	ADJUSTED	ESTIMATED	ADOPTED
	FY 2009	FY 2010	BUDGET	BUDGET	YEAR END	BUDGET
			FY 2011	FY 2011	FY 2011	FY 2012
<u>1015 COMMUNITY DEVELOPMENT HOUSING - B</u>						
<u>(ALAMEDA PROJECT AREA HOUSING)</u>						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 726,894	\$ 233,038
Add: Revenues	0	0	0	0	600	600
Add: Other Financing Source - Trans in	0	0	0	0	202,800	204,200
Less: Expenditures	0	0	0	0	697,256	739,438
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	233,038	(301,600)
<u>1016 AREA "A"/ALAMEDA SPECIAL RESERVE</u>						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 1,138,960	\$ 1,138,960
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	1,138,960	1,138,960
<u>1017 COMMUNITY DEVELOPMENT A BOND PROCEEDS</u>						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 3,601	\$ 3,601
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	3,601	3,601
<u>1018 1999 BOND PROCEEDS</u>						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 44,225	\$ 44,225
Add: Revenues	0	0	0	0	0	0
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	0	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	44,225	44,225
<u>1019 2011 SERIES A BOND</u>						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,919,541
Add: Revenues	0	0	0	0	18,572,400	92,400
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	652,859	0
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	17,919,541	18,011,941
<u>1020 2011 SERIES A BOND</u>						
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,399,590
Add: Revenues	0	0	0	0	5,688,604	113,504
Add: Other Financing Source - Trans in	0	0	0	0	0	0
Less: Expenditures	0	0	0	0	289,014	3,000,000
Less: Other Financing Use - Trans out	0	0	0	0	0	0
Audit adjustment	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	5,399,590	2,513,094

FUND BALANCE ANALYSIS CONTINUED

Report: Fund Balance Analysis	ACTUAL FY 2009	ACTUAL FY 2010	ADOPTED BUDGET FY 2011	ADJUSTED BUDGET FY 2011	ESTIMATED YEAR END FY 2011	ADOPTED BUDGET FY 2012
COMBINING FUNDS						
Beginning Fund Balance	\$ 9,018,756	\$ 8,383,660	\$ 3,643,178		\$ 3,643,178	\$ 30,606,533
Add: Revenues	6,238,521	6,928,482	9,179,835		35,195,923	6,684,768
Add: Other Financing Source - Trans in	4,621,830	4,020,614	5,179,570		1,202,631	1,220,121
Less: Expenditures	6,873,618	7,785,595	7,180,890		8,232,568	10,390,442
Less: Other Financing Use - Trans out	4,621,830	4,020,614	5,179,570		1,202,631	1,220,121
Audit adjustment	0	(3,883,369)	0		0	0
Ending Fund Balance	8,383,660	3,643,178	5,642,123		30,606,533	26,900,859

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL BY FUND

Fund #	Fund Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011	General Fund	\$ 37,521	\$ -	\$ -	\$ -	\$ -
1012	Community Development A	0	0	0	5,067,728	5,296,741
1013	Community Development Housing - A	0	0	0	1,880,395	1,515,128
1014	Community Development - B	0	0	0	847,947	1,059,256
1015	Community Development Housing - B	0	0	0	697,256	739,438
1019	2011 Series A Bond Proceeds	0	0	0	652,859	0
1020	2011 Series B Bond Proceeds	0	0	0	289,014	3,000,000
2921	Section 108 Loan/2002	0	0	0	2,592,000	0
2941	HUD/CDBG Fund	0	451,635	970,646	933,357	1,318,759
2961	HUD Home Program Fund	2,255,657	633,332	671,127	540,821	631,669
3381	Business Improvement District Fund	0	0	125,000	479,132	1,699,697
3561	Other Grant Fund	60,679	184,599	300,000	0	0
9412	LRA Area "A" Redevelopment Fund	2,194,993	1,855,026	3,075,164	0	0
9452	LRA Area "A" Tax Increment	4,986,476	6,492,770	5,994,816	0	0
9502	Area "A"/Alameda Bond Reserves	121,075	198	0	0	0
9652	LRA Area Alameda Redevelopment Fund	730,899	613,233	546,556	0	0
9702	LRA Area Alameda Tax Increment Fund	1,095,202	906,979	932,313	0	0
9752	LRA Area "A" - Low/Mod Housing Fund	2,163,895	1,483,097	1,282,164	0	0
9802	LRA Alameda Low/Mod Housing Fund	202,907	454,907	529,447	0	0
Fund Totals		\$13,849,304	\$13,075,776	\$14,427,233	\$13,980,509	\$15,260,688

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL BY DIVISION

Division Number	Division Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011.70.801	RDA Administration	\$ 37,521	\$ 0	\$ 0	\$ 0	\$ 0
1011.70.805	Housing	0	0	0	0	0
1011.70.815	RDA Project Area "A"	0	0	0	0	0
1011.70.820	RDA Alameda Project Area	0	0	0	0	0
1012.75.206	Com. Dev. Administration	0	0	0	5,067,728	5,296,741
1013.75.207	Housing Administration	0	0	0	1,880,395	1,515,128
1014.75.206	Com. Dev. Administration	0	0	0	847,947	1,059,256
1015.75.207	Housing Administration	0	0	0	697,256	739,438
1019.75.208	Project & Administration	0	0	0	652,859	0
1020.75.209	Park Place Project	0	0	0	289,014	3,000,000
2921.75.206	Com. Dev. Administration	0	0	0	2,592,000	0
2941.70.285	HUD Administration	0	451,635	970,646	0	0
2941.75.285	HUD Administration	0	0	0	933,357	918,000
2941.75.286	Housing Rehab - CDBG	0	0	0	0	400,759
2961.70.865	Home Program	2,255,657	633,332	671,127	0	0
2961.75.865	Home Program	0	0	0	540,821	631,669
3381.70.750	Business Improvement District	0	0	125,000	0	0
3381.75.750	Business Improvement District	0	0	0	150,000	150,000
3381.75.831	Brownfield	0	0	0	61,551	1,287,054
3381.75.833	Homelessness Program	0	0	0	267,581	262,643
3561.70.801	RDA Administration	60,679	0	0	0	0
3561.70.831	Brownfield	0	119,741	0	0	0
3561.70.833	Homelessness Program	0	64,858	300,000	0	0
9412.70.801	RDA Administration	2,194,993	1,855,026	3,075,164	0	0
9452.70.801	RDA Administration	4,986,476	6,492,770	5,994,816	0	0
9502.70.801	RDA Administration	121,075	198	0	0	0
9652.70.801	RDA Administration	730,899	613,233	546,556	0	0
9702.70.801	RDA Administration	1,095,202	906,979	932,313	0	0
9752.70.801	RDA Administration	2,163,895	1,483,097	1,282,164	0	0
9802.70.801	RDA Administration	202,907	454,907	529,447	0	0
Division Totals		\$ 13,849,304	\$ 13,075,776	\$ 14,427,233	\$ 13,980,509	\$ 15,260,688

FY 2011-12 SUMMARY OF POSITIONS - DEPARTMENT LEVEL

POSITION TITLE	FY 2009-10 ADOPTED	FY 2010-11 ADOPTED	FY 2011-12 ADOPTED
FULL-TIME EMPLOYEES:			
ADMINISTRATIVE AIDE	1.00	1.00	1.00
ADMINISTRATIVE ANALYST III	1.00	1.00	1.00
DEPUTY DIRECTOR OF REDEVELOPMENT	1.00	1.00	1.00
DEPUTY DIRECTOR OF ADMINISTRATIVE SERVICES	1.00	1.00	1.00
DIRECTOR OF REDEVELOPMENT	1.00	1.00	1.00
EXECUTIVE ASSISTANT	1.00	1.00	1.00
HOUSING MANAGER	1.00	1.00	1.00
REDEVELOPMENT ASSOCIATE	1.00	1.00	1.00
SENIOR HOUSING REHABILITATION SPECIALIST	1.00	1.00	1.00
TOTAL FULL-TIME EMPLOYEES	9.00	9.00	9.00
TOTAL COMMUNITY DEVELOPMENT FTE	9.00	9.00	9.00

FY 2011-2012 SALARY RANGE-DEPARTMENT LEVEL

POSITION TITLE	RANGE (STEP A – STEP E)	
FULL-TIME EMPLOYEES:		
ADMINISTRATIVE AIDE	31,895	38,772
ADMINISTRATIVE ANALYST III	46,200	56,175
DEPUTY DIRECTOR OF REDEVELOPMENT	89,680	109,133
DEPUTY DIRECTOR OF ADMINISTRATIVE SERVICES	74,406	90,441
DIRECTOR OF REDEVELOPMENT	Contract - 130,000	
EXECUTIVE ASSISTANT	44,868	54,556
HOUSING MANAGER	75,359	91,920
REDEVELOPMENT ASSOCIATE	54,816	66,667
SENIOR HOUSING REHABILITATION SPECIALIST	44,868	54,556

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1012 Community Development A
75 Community Development
206 Com. Dev. Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 0	\$ 1,010,963	\$ 906,609
60065 Compensation of Board	0	0	0	4,025	4,025
62001 Legal Fees	0	0	0	225,000	181,655
62005 Accounting & auditing	0	0	0	10,000	10,000
62015 Prof & contractual svcs	0	0	0	89,148	25,000
62025 Advertising & printing	0	0	0	9,403	5,000
62041 SB 813 Admin cost	0	0	0	109,120	67,000
62043 Planning services	0	0	0	5,000	5,000
62045 Planning, survey & design	0	0	0	5,000	5,000
62050 Financial Services	0	0	0	5,377	3,000
62055 Appraisal	0	0	0	2,320	1,000
64015 Travel & meetings	0	0	0	13,499	15,000
64030 Fiscal agent expense	0	0	0	5,000	5,000
64045 Acquisition/relocation costs	0	0	0	0	25,000
64047 Relocation cost	0	0	0	0	15,000
64399 Other fees for services	0	0	0	105,495	100,000
65015 Office supplies	0	0	0	1,436	1,000
65020 Operating supplies	0	0	0	1,822	1,000
65040 Dues & subscriptions	0	0	0	2,780	3,650
66001 Land	0	0	0	0	610,000
66999 Capital outlay	0	0	0	0	6,000
67236 AB 1290 Pass-through pymt	0	0	0	401,780	536,000
67238 ERAF payment	0	0	0	410,394	0
67423 Property Maint and Security	0	0	0	13,175	8,000
67450 Grae atlantic payment	0	0	0	664,715	0
67451 Environmental	0	0	0	10,372	14,500

**FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES
AND BUDGET DIVISIONAL LEVEL
CONTINUED**

67451 Environmental	0	0	0	10,372	14,500
67599 Misc. other expenditures	0	0	0	49,272	45,000
67601 Debt svc pmt - principal	0	0	0	333,000	335,000
67605 Interest expense	0	0	0	578,055	1,241,240
67910 Project improvement loans	0	0	0	1,746	86,491
67954 Reimb to the City salaries and benefits	0	0	0	0	19,650
68160 Transfers out	0	0	0	999,831	1,015,921
Total Community Development A	\$ 0	\$ 0	\$ 0	\$ 5,067,728	\$ 5,296,741

**1013 Community Development Housing - A
75 Community Development
207 Housing Administration**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 0	\$ 185,326	\$ 185,326
62001 Legal Fees	0	0	0	44,950	50,000
62005 Accounting & auditing	0	0	0	1,700	5,000
62015 Prof & contractual svcs	0	0	0	89,340	100,000
62025 Advertising & printing	0	0	0	6,083	14,574
62055 Appraisal	0	0	0	1,500	10,000
64047 Relocation cost	0	0	0	16,496	10,000
64399 Other fees for services	0	0	0	87,690	98,450
66001 Land	0	0	0	865,794	0
66999 Capital outlay	0	0	0	0	10,000
67423 Property Maint and Security	0	0	0	12,236	15,000
67471 White Picket fence program grant	0	0	0	0	42,500
67472 A Brush with Kindness	0	0	0	0	60,000
67599 Misc. other expenditures	0	0	0	20,506	28,000
67601 Debt svc pmt - principal	0	0	0	67,000	74,000
67605 Interest expense	0	0	0	134,764	360,728
67910 Project improvement loans	0	0	0	365,974	451,550
67915 Project improvement costs	0	0	0	(18,964)	0
Total Community Development Housing A	\$ 0	\$ 0	\$ 0	\$ 1,880,395	\$ 1,515,128

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1014 Community Development - B
75 Community Development
206 Com. Dev. Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 0	\$ 274,531	\$ 501,506
60065 Compensation of Board	0	0	0	6,725	6,725
62001 Legal Fees	0	0	0	60,908	70,000
62005 Accounting & auditing	0	0	0	3,980	8,400
62015 Prof & contractual svcs	0	0	0	36,770	35,447
62025 Advertising & printing	0	0	0	1,441	5,000
62041 SB 813 Admin cost	0	0	0	12,302	12,000
62045 Planning, survey & design	0	0	0	7,000	5,000
62050 Financial Services	0	0	0	5,079	9,000
64015 Travel & meetings	0	0	0	2,011	2,500
64030 Fiscal agent expense	0	0	0	2,500	3,750
64399 Other fees for services	0	0	0	70,340	45,000
65015 Office supplies	0	0	0	1,298	2,000
65020 Operating supplies	0	0	0	1,822	2,500
65040 Dues & subscriptions	0	0	0	2,280	3,000
67236 AB 1290 Pass-through pymt	0	0	0	19,109	22,000
67237 AB 1389 Pass-through pymt	0	0	0	30,000	0
67599 Misc. other expenditures	0	0	0	5,311	20,000
67601 Debt svc pmt - principal	0	0	0	40,000	45,000
67605 Interest expense	0	0	0	61,740	56,228
68160 Transfers out	0	0	0	202,800	204,200
Total Community Development - B	\$ 0	\$ 0	\$ 0	\$ 847,947	\$ 1,059,256

1015 Community Development Housing - B
75 Community Development
207 Housing Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 0	\$ 30,925	\$ 30,925
62001 Legal Fees	0	0	0	57,649	65,000
62005 Accounting & auditing	0	0	0	1,500	2,700
62015 Prof & contractual svcs	0	0	0	16,624	20,000
64399 Other fees for services	0	0	0	70,455	75,000
66001 Land	0	0	0	300,360	285,000
67471 White Picket fence program grant	0	0	0	0	30,000
67472 A Brush with Kindness	0	0	0	0	60,000
67601 Debt svc pmt - principal	0	0	0	8,000	9,000
67605 Interest expense	0	0	0	66,733	11,813
67910 Project improvement loans	0	0	0	145,010	0
67915 Project improvement costs	0	0	0	0	150,000
Total Community Development Housing B	\$ 0	\$ 0	\$ 0	\$ 697,256	\$ 739,438

FY 2011-12 DETAIL OF HISTORICAL REVENUES AND EXPENDITURES

1019 2011 Series A Bond Proceeds 75 Community Development 208 Project & Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
67600 Debt Issuance and Management Costs	\$ 0	\$ 0	\$ 0	\$ 652,859	\$ 0
Total Project & Administration	\$ 0	\$ 0	\$ 0	\$ 652,859	\$ 0

1020 2011 Series B Bond Proceeds 75 Community Development 209 Park Place Project

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
67600 Debt Issuance and Management Costs	\$ 0	\$ 0	\$ 0	\$ 289,014	\$ 0
67915 Project improvement costs	0	0	0	0	3,000,000
Total Park Place Project	\$ 0	\$ 0	\$ 0	\$ 289,014	\$ 3,000,000

2921 Section 108 Loan/2002 75 Community Development 206 Com. Dev. Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
67232 Reimb to Comm Dev/Plaza Mexico	\$ 0	\$ 0	\$ 0	\$ 2,592,000	\$ 0
Total Section 108	\$ 0	\$ 0	\$ 0	\$ 2,592,000	\$ 0

FY 2011-12 DETAIL OF HISTORICAL REVENUES AND EXPENDITURES

3381 Business Improvement District Fund
 75 Community Development
 831 Brownfield

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 0	\$ 15,000	\$ 22,832
61001 PERS-retirement	0	0	0	4,078	6,165
61015 Employer's medicare	0	0	0	222	331
61020 State disability insurance	0	0	0	169	251
61025 Unemployment insurance	0	0	0	150	228
61030 Workers' compensation	0	0	0	975	1,484
61035 Group insurance	0	0	0	2,775	4,566
61036 Retirees group insurance	0	0	0	750	1,142
62015 Prof & contractual svcs	0	0	0	37,152	1,248,054
64015 Travel & meetings	0	0	0	280	2,000
Total Brownfield	\$ 0	\$ 0	\$ 0	\$ 61,551	\$ 1,287,054

3381 Business Improvement District Fund
 75 Community Development
 833 Homelessness Program

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 0	\$ 15,000	\$ 10,122
61001 PERS-retirement	0	0	0	4,078	0
61015 Employer's medicare	0	0	0	217	0
61020 State disability insurance	0	0	0	165	0
61025 Unemployment insurance	0	0	0	150	0
61030 Workers' compensation	0	0	0	975	0
61035 Group insurance	0	0	0	3,000	0
61036 Retirees group insurance	0	0	0	750	0
62015 Prof & contractual svcs	0	0	0	243,246	252,521
Total Homelessness Program	\$ 0	\$ 0	\$ 0	\$ 267,581	\$ 262,643

FY 2011-12 DETAIL OF HISTORICAL REVENUES AND EXPENDITURES

1011 General Fund 70 Redevelopment 815 RDA Project Area "A"

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 370,221	\$ 415,443	\$ 0	\$ 0	\$ 0
60005 Temporary part-time	7,151	710	0	0	0
60010 Stipend expense	2,730	2,295	0	0	0
60015 Overtime	767	297	0	0	0
60025 Auto allowance	9,784	16,295	0	0	0
61001 PERS-retirement	95,211	107,486	0	0	0
61010 Employer's FICA	448	0	0	0	0
61015 Employer's medicare	5,230	5,867	0	0	0
61020 State disability insurance	3,538	4,123	0	0	0
61025 Unemployment insurance	3,850	4,350	0	0	0
61030 Workers' compensation	21,772	25,293	0	0	0
61035 Group insurance	46,857	55,155	0	0	0
61036 Retirees group insurance	14,469	19,988	0	0	0
61050 Education exp. reimbursement	797	3,703	0	0	0
64015 Travel & meetings	280	1,443	0	0	0
67955 Reimb from Ira salaries and benefits	(583,105)	(662,448)	0	0	0
Total RDA Project Area "A"	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

1011 General Fund 70 Redevelopment 820 RDA Alameda Project Area

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 331,174	\$ 397,191	\$ 0	\$ 0	\$ 0
60005 Temporary part-time	7,256	710	0	0	0
60010 Stipend expense	2,730	2,295	0	0	0
60015 Overtime	358	234	0	0	0
60025 Auto allowance	0	177	0	0	0
61001 PERS-retirement	84,996	103,117	0	0	0
61010 Employer's FICA	454	0	0	0	0
61015 Employer's medicare	4,818	5,547	0	0	0
61020 State disability insurance	3,088	3,718	0	0	0
61025 Unemployment insurance	3,350	3,985	0	0	0
61030 Workers' compensation	19,345	24,353	0	0	0
61035 Group insurance	38,946	50,616	0	0	0
61036 Retirees group insurance	12,972	18,467	0	0	0
64015 Travel & meetings	280	778	0	0	0
67955 Reimb from Ira salaries and benefits	(509,767)	(611,188)	0	0	0
Total RDA Alameda Project Area	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FY 2011-12 DETAIL OF HISTORICAL REVENUES AND EXPENDITURES

**2961 HUD Home Program Fund
70 Redevelopment
865 Home Program**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 37,152	\$ 39,303	\$ 66,000	\$ 0	\$ 0
61001 PERS - retirement	9,976	10,387	0	0	0
61015 Employer's Medicare	544	576	0	0	0
61020 State disability ins.	347	437	0	0	0
61025 Unemployment insurance	372	393	0	0	0
61030 Workers compensation	2,345	2,491	0	0	0
61035 Group insurance	6,703	9,010	0	0	0
61036 Retirees group insurance	1,311	1,864	0	0	0
62015 Prof. & contractual services	145,293	12,628	56,127	0	0
62025 Advertising & printing	900	693	2,000	0	0
64015 Travel & meetings	0	28	2,500	0	0
65015 Office supplies	0	0	1,500	0	0
65020 Operating supplies	0	0	1,000	0	0
66001 Land	1,397,582	19,612	0	0	0
67235 Deferred payment loans	577,351	425,908	392,000	0	0
67240 Emergency grant	75,781	110,002	150,000	0	0
Total Home Program	\$ 2,255,657	\$ 633,332	\$ 671,127	\$ 0	\$ 0

**3381 Business Improvement District Fund
70 Redevelopment
750 Business Improvement District**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
64399 Other fees for services	\$ 0	\$ 0	\$ 125,000	\$ 0	\$ 0
Total Business Improvement District	\$ 0	\$ 0	\$ 125,000	\$ 0	\$ 0

**3561 Other Grant Fund
70 Redevelopment
801 RDA Administration**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof & contractual svcs	\$ 59,341	\$ 0	\$ 0	\$ 0	\$ 0
62025 Advertising & printing	825	0	0	0	0
64015 Travel & meetings	513	0	0	0	0
Total RDA Administration	\$ 60,679	\$ 0	\$ 0	\$ 0	\$ 0

FY 2011-12 DETAIL OF HISTORICAL REVENUES AND EXPENDITURES

3561 Other Grant Fund
70 Redevelopment
831 Brownfield

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 4,510	\$ 0	\$ 0	\$ 0
61001 PERS-retirement	0	1,192	0	0	0
61015 Employer's medicare	0	71	0	0	0
61020 State disability insurance	0	54	0	0	0
61025 Unemployment insurance	0	45	0	0	0
61030 Workers' compensation	0	293	0	0	0
61035 Group insurance	0	660	0	0	0
61036 Retirees group insurance	0	225	0	0	0
62015 Prof & contractual svcs	0	99,625	0	0	0
64015 Travel & meetings	0	1,526	0	0	0
65020 Operating supplies	0	11,540	0	0	0
Total Brownfield	\$ 0	\$ 119,741	\$ 0	\$ 0	\$ 0

3561 Other Grant Fund
70 Redevelopment
833 Homelessness Program

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 7,108	\$ 15,000	\$ 0	\$ 0
61001 PERS-retirement	0	1,846	0	0	0
61015 Employer's medicare	0	74	0	0	0
61020 State disability insurance	0	78	0	0	0
61025 Unemployment insurance	0	70	0	0	0
61030 Workers' compensation	0	454	0	0	0
61035 Group insurance	0	959	0	0	0
61036 Retirees group insurance	0	338	0	0	0
62015 Prof & contractual svcs	0	53,931	277,000	0	0
64015 Travel & meetings	0	0	8,000	0	0
Total Homelessness Program	\$ 0	\$ 64,858	\$ 300,000	\$ 0	\$ 0

FY 2011-12 DETAIL OF HISTORICAL REVENUES AND EXPENDITURES

9412 LRA Area "A" Redevelopment Fund
70 Redevelopment
801 RDA Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60065 Compensation of Board	\$ 2,730	\$ 2,665	\$ 4,025	\$ 0	\$ 0
62001 Legal services - general	422,994	127,828	250,000	0	0
62005 Accounting & auditing	0	5,500	15,500	0	0
62015 Prof & contractual svcs	3,011	80,270	100,000	0	0
62025 Advertising & printing	10,687	8,443	65,526	0	0
62043 Planning services	4,000	0	10,000	0	0
62045 Planning, survey & design	15,084	103	10,000	0	0
62050 Financial services - general	5,426	3,872	7,500	0	0
62055 Appraisal costs	9,050	3,400	10,000	0	0
64015 Travel & meetings	4,724	7,259	15,000	0	0
64030 Fiscal agent expense	0	0	7,500	0	0
64045 Acquisition costs	0	0	25,000	0	0
64047 Relocation cost	21,384	0	15,000	0	0
64399 Fees for other services	174,885	684,170	150,000	0	0
65015 Office supplies	495	3,825	2,500	0	0
65020 Operating supplies	586	1,367	2,500	0	0
65040 Dues & subscriptions	3,532	575	3,650	0	0
66001 Real estate purchases	846,206	0	700,000	0	0
66999 Capital outlay	1,811	0	6,000	0	0
67423 Property Maint and Security	0	10,293	15,000	0	0
67450 Grae atlantic payment	79,854	79,854	575,000	0	0
67451 Environmental	0	0	14,500	0	0
67599 Miscellaneous	8,161	8,116	60,000	0	0
67915 Project improvement costs	0	26,000	0	0	0
67954 Reimb to the City salaries and benefits	580,375	801,487	1,010,963	0	0
Total RDA Administration	\$ 2,194,993	\$ 1,855,026	\$ 3,075,164	\$ 0	\$ 0

9452 LRA Area "A" Tax Increment
70 Redevelopment
801 RDA Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62041 SB 813 Admin cost	\$ 7,971	\$ 105,832	\$ 67,000	\$ 0	\$ 0
67236 AB 1290 Pass-through pymt	9,783	213,796	536,000	0	0
67237 AB 1389 Pass-through pymt	516,228	1,200	0	0	0
67238 ERAF payment	0	1,993,341	0	0	0
67599 Miscellaneous	130	2,669	0	0	0
67601 Debt svc pmt - principal	284,765	323,300	335,000	0	0
67605 Interest expense	557,387	615,478	673,819	0	0
68160 Transfers out	3,610,212	3,237,153	4,382,997	0	0
Total RDA Administration	\$ 4,986,476	\$ 6,492,770	\$ 5,994,816	\$ 0	\$ 0

FY 2011-12 DETAIL OF HISTORICAL REVENUES AND EXPENDITURES

**9502 Area "A"/Alameda Bond Reserves
70 Redevelopment
801 RDA Administration**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
67605 Interest expense	\$ 121,075	\$ 198	\$ 0	\$ 0	\$ 0
Total RDA Alameda Project Area	\$ 121,075	\$ 198	\$ 0	\$ 0	\$ 0

**9652 LRA Area Alameda Redevelopment Fund
70 Redevelopment
801 RDA Administration**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60065 Compensation of Board	\$ 2,730	\$ 1,925	\$ 6,725	\$ 0	\$ 0
62001 Legal services - general	124,250	74,115	70,000	0	0
62005 Accounting & auditing	0	1,000	8,400	0	0
62015 Prof & contractual svcs	4,860	15,833	20,000	0	0
62025 Printing & advertising	2,548	5,648	6,400	0	0
62045 Planning, survey & design	2,431	103	14,000	0	0
62050 Financial services - general	3,266	347	11,250	0	0
62055 Appraisal costs	3,050	0	0	0	0
64015 Travel & meetings	4,677	353	2,500	0	0
64030 Fiscal agent expense	0	0	3,750	0	0
64399 Fees for other services	63,210	37,893	80,000	0	0
65015 Office supplies	495	810	2,500	0	0
65020 Operating supplies	609	1,385	3,500	0	0
65040 Dues & subscriptions	3,250	525	3,000	0	0
66999 Capital outlay	1,811	0	0	0	0
67599 Miscellaneous	6,676	5,737	40,000	0	0
67954 Reimb to the City salaries and benefits	507,037	467,559	274,531	0	0
Total RDA Administration	\$ 730,899	\$ 613,233	\$ 546,556	\$ 0	\$ 0

FY 2011-12 DETAIL OF HISTORICAL REVENUES AND EXPENDITURES

9752 LRA Area "A" - Low/Mod Housing Fund
 70 Redevelopment
 801 RDA Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62001 Legal Fees	\$ 0	\$ 34,873	\$ 50,000	\$ 0	\$ 0
62005 Accounting & auditing	0	1,000	5,000	0	0
62015 Prof & contractual svcs	82,515	41,724	100,000	0	0
62025 Advertising & printing	2,965	9,874	14,574	0	0
62055 Appraisal	0	0	10,000	0	0
64045 Acquisition costs	11,200	0	0	0	0
64046 Site clearance	13,400	0	0	0	0
64047 Relocation cost	23,663	88,893	10,000	0	0
64399 Fees for other services	279,488	5,914	220,000	0	0
66001 Real estate purchases	833,336	703,574	0	0	0
66999 Capital outlay	0	0	10,000	0	0
67423 Property Maint and Security	56,478	17,698	15,000	0	0
67471 White Picket fence program grant	47,941	1,913	42,500	0	0
67472 A Brush with Kindness	7,500	30,000	60,000	0	0
67599 Miscellaneous	(5,678)	523	28,000	0	0
67601 Payment to refunded bond	48,241	56,700	67,000	0	0
67605 Interest expense	128,138	125,688	134,764	0	0
67910 Project improvement loans	199,291	199,095	0	0	0
67915 Project improvement costs	361,788	30,857	330,000	0	0
67954 Reimb to the City salaries and benefits	73,629	134,772	185,326	0	0
Total RDA Administration	\$ 2,163,895	\$ 1,483,097	\$ 1,282,164	\$ 0	\$ 0

FY 2011-12 DETAIL OF HISTORICAL REVENUES AND EXPENDITURES

9802 LRA Alameda Low/Mod Housing Fund
70 Redevelopment
801 RDA Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62001 Legal Fees	\$ 494	\$ 14,500	\$ 65,000	\$ 0	\$ 0
62005 Accounting & auditing	0	1,000	2,700	0	0
62015 Prof & contractual svcs	0	7,474	20,000	0	0
64399 Other fees for services	0	301,215	200,474	0	0
67471 White Picket fence program grant	0	1,913	30,000	0	0
67472 A Brush with Kindness	7,500	30,000	60,000	0	0
67601 Payment to refunded bond	13,300	15,200	8,000	0	0
67605 Interest expense	24,557	24,362	12,348	0	0
67910 Project improvement loans	15,211	35,460	0	0	0
67915 Project improvement costs	68,216	0	100,000	0	0
67954 Reimb to the City salaries and benefits	73,629	23,783	30,925	0	0
Total RDA Administration	\$ 202,907	\$ 454,907	\$ 529,447	\$ 0	\$ 0

PARKING AND BUSINESS IMPROVEMENT DISTRICT

MISSION STATEMENT

It is the mission of the division to perform functions that are designed to promote the City of Lynwood as an attractive community to locate a business.

Contributions to the Lynwood Chamber of Commerce, the conduction of citywide promotional events as well as the development of marketing tools to attract business to the community are activities within the scope of this division.

1. Promote high quality programs and events.
2. Develop marketing tools designed to attract new business to the community.
3. Inform residents of city programs, activities, services and special events.
4. Seek out avenues, other than events and activities, to support and enhance the growth of business in our community.
5. Seek out new and innovative approaches to using these funds to enhance the business friendly environment in the community.

DIVISION DESCRIPTION

Pursuant to the Parking and Business Improvement Area Law of 1979, former Part 6 (commencing with Section 36500) of Division 18 of the California Streets and Highways Code, the City Council adopted Ordinance No. 1262 establishing a parking and business improvement area. The Parking and Business Improvement Area Law of 1979 was repealed and replaced with the Parking and Business Improvement Area Law of 1989 (California Streets and Highways Code Section 36500, et seq.) (the "Law"), which provides that every improvement area established prior to January 1, 1990, in accordance with the Parking and Business Improvement Area Law of 1979 is valid and effective and is unaffected by the repeal of that law and the City's parking and business improvement area includes all of the territory within the exterior boundaries of the City, as the same existed on the date of adoption of Ordinance No. 1262.

**FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DEPARTMENT LEVEL – BY FUND**

3381 Business Improvement District Fund
75 Community Development
750 Business Improvement District

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
64399 Other fees for services	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 150,000
Total Business Improvement District	\$ 0	\$ 0	\$ 0	\$ 150,000	\$ 150,000

HOME INVESTMENT PARTNERSHIPS PROGRAM (HOME)

MISSION STATEMENT

To implement a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people under the HOME Investment Partnership Program.

DIVISION DESCRIPTION

HOME is the largest Federal block grant to State and local governments designed exclusively to create affordable housing for low-income households. The HOME Division of the Community Development Department administers the City’s HOME program for compliance with HOME regulations and implements a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people. Special conditions apply to the use of HOME funds.

The HOME Division ensures compliance with the following conditions:

- 1) the matching requirements under HOME funds;
- 2) reservation of at least 15 percent of the City’s allocation to fund housing to be owned, developed, or sponsored by experienced, community-driven non- profit groups designated as Community Housing Development Organizations;
- 3) HOME-funded housing units remain affordable in the long term;
- 4) commitment of funds within two years of allocation and expenditure of funds within five years of allocation.

GOALS

To implement a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people under the HOME Investment Partnership Program.

OBJECTIVES

1. To expand the supply of decent, safe, sanitary, and affordable housing, with primary attention to rental housing, for very low-income and low income people.
2. To design and implement strategies for achieving an adequate supply of decent, safe, sanitary, and affordable housing.
3. To make housing more affordable for very low-income and low-income families through the use of tenant-based rental assistance.
4. To expand the capacity of nonprofit community housing development organizations to develop and manage decent, safe, sanitary, and affordable housing.
5. To ensure that housing stock that is available and affordable to low-income families for the property’s remaining useful life, is appropriate to the neighborhood surroundings, and, wherever appropriate, is mixed-income housing.
6. To increase the investment of private capital and the use of private sector resources in the provision of decent, safe, sanitary, and affordable housing.
7. To establish a HOME Investment Trust Fund with a line of credit for investment in affordable housing, with repayments back to its HOME Investment Trust Fund being made available for reinvestment by the jurisdiction.
8. To assist very low-income and low-income families to obtain the skills and knowledge necessary to become responsible homeowners and tenants.

**FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES
AND BUDGET DIVISIONAL LEVEL**

9702 LRA Area Alameda Tax Increment Fund
70 Redevelopment
801 RDA Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62041 SB 813 Admin cost	\$ 3,124	\$ 12,990	\$ 12,000	\$ 0	\$ 0
67236 AB 1290 Pass-through pymt	(17,833)	20,149	22,000	0	0
67237 AB 1389 Pass-through pymt	43,874	14,876	0	0	0
67238 ERAF payment	0	9,386	0	0	0
67599 Miscellaneous	2,530	1,569	0	0	0
67601 Debt svc pmt - principal	21,700	24,800	40,000	0	0
67605 Interest expense	30,189	39,749	61,740	0	0
68160 Transfers out	1,011,618	783,460	796,573	0	0
Total RDA Administration	\$ 1,095,202	\$ 906,979	\$ 932,313	\$ 0	\$ 0

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Housing/Home

Measure	FY 2009-10 Target	FY 2009-10 Estimated Actual	FY 2010-11 Adopted Target
167 Average number of days for:			
A. Initial contact after application is submitted?	120 days	120 days	120 days
B. Start of construction upon application approval?	30 days	30 days	30 days
C. Completion of project.	90 days	90 days	90 days
170 Amount of funds spent required by the program equal to the fiscal year allocation amount (CHDO)	42,024	42,024	42,024
171 Spend funds required by the program equal to the fiscal year allocation or exceeding the entitlement amount (HOME)	FY 2003 funds are required to be spent by FY 2007 (\$630,313)	FY 2003 funds are required to be spent by FY 2007 (\$630,313)	FY 2003 funds are required to be spent by FY 2007 (\$630,313)
	100%-80%	100%-80%	100%-80%
172 Affordable units acquired and rehab by a CHDO	4 or more units	4 or more units	4 or more units
173 (Audit)-Percentage of "Bid Information Sheets" completely & accurately filled out and retained	100%	100%	100%
174 Produce housing and community services by spending federal funds within the rules and regulations as determined by the annual Single Audit Act, with a goal of two or fewer "findings"	no findings	no findings	no findings

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

2961 HUD Home Program Fund 75 Community Development 865 Home Program

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 0	\$ 66,000	\$ 0
61001 PERS-retirement	0	0	0	17,942	0
61015 Employer's medicare	0	0	0	957	0
61020 State disability insurance	0	0	0	726	0
61025 Unemployment insurance	0	0	0	660	0
61030 Workers' compensation	0	0	0	4,290	0
61035 Group insurance	0	0	0	13,200	0
61036 Retirees group insurance	0	0	0	3,300	0
62015 Prof & contractual svcs	0	0	0	1,160	157,916
62025 Advertising & printing	0	0	0	813	0
64045 Acquisition/relocation costs	0	0	0	2,500	0
65015 Office supplies	0	0	0	500	0
65020 Operating supplies	0	0	0	500	0
67235 Deferred payment loans	0	0	0	328,278	373,753
67240 Emergency Grant	0	0	0	99,995	100,000
Total Home Program	\$ 0	\$ 0	\$ 0	\$ 540,821	\$ 631,669

HUD ADMINISTRATION

GOALS

1. Improve the quality of life by funding projects and/or activities that enhance the community and its peoples.
2. Prepare and coordinate the submittal of Federal CDBG and HOME grant applications and annual action plans.
3. Plan, prepare, implement and monitor Lynwood's HUD Consolidate Plan, and all incremental One-Year Plan activities.
4. Implement Citizen Participation Plan and provide public information.
5. Complete required reporting, audit responses; and develop program policies, procedures.
6. Ensure contract and environmental compliance.
7. Complete required reporting and audit responses.
8. Ensure timely payment of Section 108 loan and grant recipients.
9. Complete Integral Disbursement Information System (IDIS) reporting, program fund drawdowns and timely expenditures.

OBJECTIVES

1. Obtain Federal CDBG/HOME grant funds and prepare annual budget (approximately \$2.0 million annually).
2. Augment funds for public improvements and community conservation.
3. Ensure federal funding regulation compliance to meet HUD objectives.
4. Hold public hearings and meetings; provide workshops and individual program/administrative assistance for non-profit organizations.
5. Monitor CDBG activities for administrative compliance.
6. Review and process payment requests; ensure expenditure deadlines.
7. Approve HUD voucher reimbursements.
8. Prepare HUD reports to ensure compliance with HUD regulation.
9. Maintain electronic communication and program accomplishments with the Department of Housing and Urban Development (HUD).

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

2941 HUD/CDBG Fund
75 Community Development
285 HUD Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 0	\$ 183,000	\$ 146,838
60025 Auto allowance	0	0	0	3,600	3,600
60999 Other salaries and wages	0	0	0	1,000	1,000
61001 PERS-retirement	0	0	0	43,150	43,790
61015 Employer's medicare	0	0	0	2,500	1,615
61020 State disability insurance	0	0	0	1,800	1,468
61025 Unemployment insurance	0	0	0	1,600	1,800
61030 Workers' compensation	0	0	0	10,500	9,544
61035 Group insurance	0	0	0	34,000	29,368
61036 Retirees group insurance	0	0	0	8,600	7,342
62005 Accounting & auditing	0	0	0	1,000	1,000
62015 Prof & contractual svcs	0	0	0	4,400	1,000
62025 Advertising & printing	0	0	0	2,000	2,000
64005 Liability insurance expense	0	0	0	16,250	16,250
64015 Travel & meetings	0	0	0	2,000	500
64399 Other fees for services	0	0	0	18,000	18,000
65015 Office supplies	0	0	0	1,500	500
65020 Operating supplies	0	0	0	1,500	494
65040 Dues & subscriptions	0	0	0	1,000	0
67601 Debt svc pmt - principal	0	0	0	320,000	360,000
67605 Interest expense	0	0	0	295,957	271,891
Total HUD Administration	\$ 0	\$ 0	\$ 0	\$ 953,357	\$ 918,000

2941 HUD/CDBG Fund
75 Community Development
286 Housing Rehab - CDBG

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 0	\$ 0	\$ 48,516
61001 PERS-retirement	0	0	0	0	14,469
61015 Employer's medicare	0	0	0	0	703
61020 State disability insurance	0	0	0	0	534
61025 Unemployment insurance	0	0	0	0	485
61030 Workers' compensation	0	0	0	0	3,154
61035 Group insurance	0	0	0	0	9,703
61036 Retirees group insurance	0	0	0	0	2,426
62015 Prof & contractual svcs	0	0	0	0	200,000
62025 Advertising & printing	0	0	0	0	769
64399 Other fees for services	0	0	0	0	120,000
Total Housing Rehab - CDBG	\$ 0	\$ 0	\$ 0	\$ 0	\$ 400,759

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: HUD Administration

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Percentage of the annual CDBG allocation returned to HUD	0%	0%	0%
Percentage of prior fiscal year CDBG allocation remaining unspent as of July 31 (measured once a year)	50%	50%	50%
Number of projects / partnerships funded by CDBG	15	15	15
Number of projects/program reviewed	15	15	15
Maximum number of audit findings related to CDBG expenditures	0	0	0
Percentage of projects/programs in compliance with HUD/CDBG regulations / requirements	90%	90%	90%

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Public Services

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Number of payments processed per year	20	20	20
Percentage of contracts in compliance with HUD Regulations	100%	100%	100%
Number of technical assistance requests	10	10	10
Percentage of program benefits and accomplishments on target	100%	100%	100%

LYNWOOD REDEVELOPMENT AGENCY

LYNWOOD COMMUNITY

Lynwood's location, ethnic diversity and youthful population make it ideal for new development. Centrally located between two major freeways, Interstate 105 and Interstate 710, Lynwood has tremendous exposure to the one-half million cars that pass through the city daily. Lynwood's downtown offers the only visible commercial corridor along Interstate 105, with full service on/off ramps at Long Beach Boulevard. Another convenience of freeway accessibility situates Lynwood 10 minutes away from LAX, 15 minutes from downtown Los Angeles and 20 minutes from downtown Long Beach.

Lynwood is a rapidly growing city of 73,000, and with a median age of 24, it ranks among cities in Los Angeles County with predominately young populations. It is a dense and diversity multi-cultural city, and historically remains a bedroom community. As the City approaches its century mark, the goal of constructing new commercial development and new housing is chief among the City's priorities.

A population study was conducted using the crossing of the I-105 Freeway, at Long Beach Boulevard as a starting point. The population density studies a one-mile radius, a three-mile radius, and a five-mile radius and found the following:

Distance	Population	Average Household Income
1 Mile Radius	43,000	\$38,000
3 Mile Radius	355,000	\$38,500
5 Mile Radius	914,000	\$40,500

LRA HISTORY

The Lynwood Redevelopment Agency was established in 1973 for the purpose of eliminating blight through redevelopment. The Agency is authorized to acquire, administer, develop, and sell or lease property within redevelopment areas identified by the Agency. The Agency is empowered to issue bonds for the purpose of financing its redevelopment plan based on an allocation of taxes

collected in the Project Areas.

Lynwood Redevelopment Agency manages two redevelopment project areas, and may assist businesses within these project areas with loans or grants for building façade improvements, land acquisition, relocation, and general development.

And, to facilitate development and implement its redevelopment plan, the Agency may also assist in the construction and development of new projects and public improvements in connection with those projects.

The Redevelopment Plan for the Project Area "A" was adopted by the Lynwood City Council on July 10, 1973, by Ordinance No. 945. The Redevelopment Plan was subsequently amended by the City Council on December 27, 1973 by Ordinance No. 960, on August 19, 1975 by Ordinance No. 990, on June 1, 1976 by Ordinance No.1000, on December 7, 1976 by Ordinance 1010, on December 16, 1980 by Ordinance No. 11 II, on July 19, 1988 by Ordinance No. 1308 and on December 29, 1994 by Ordinance 1406.

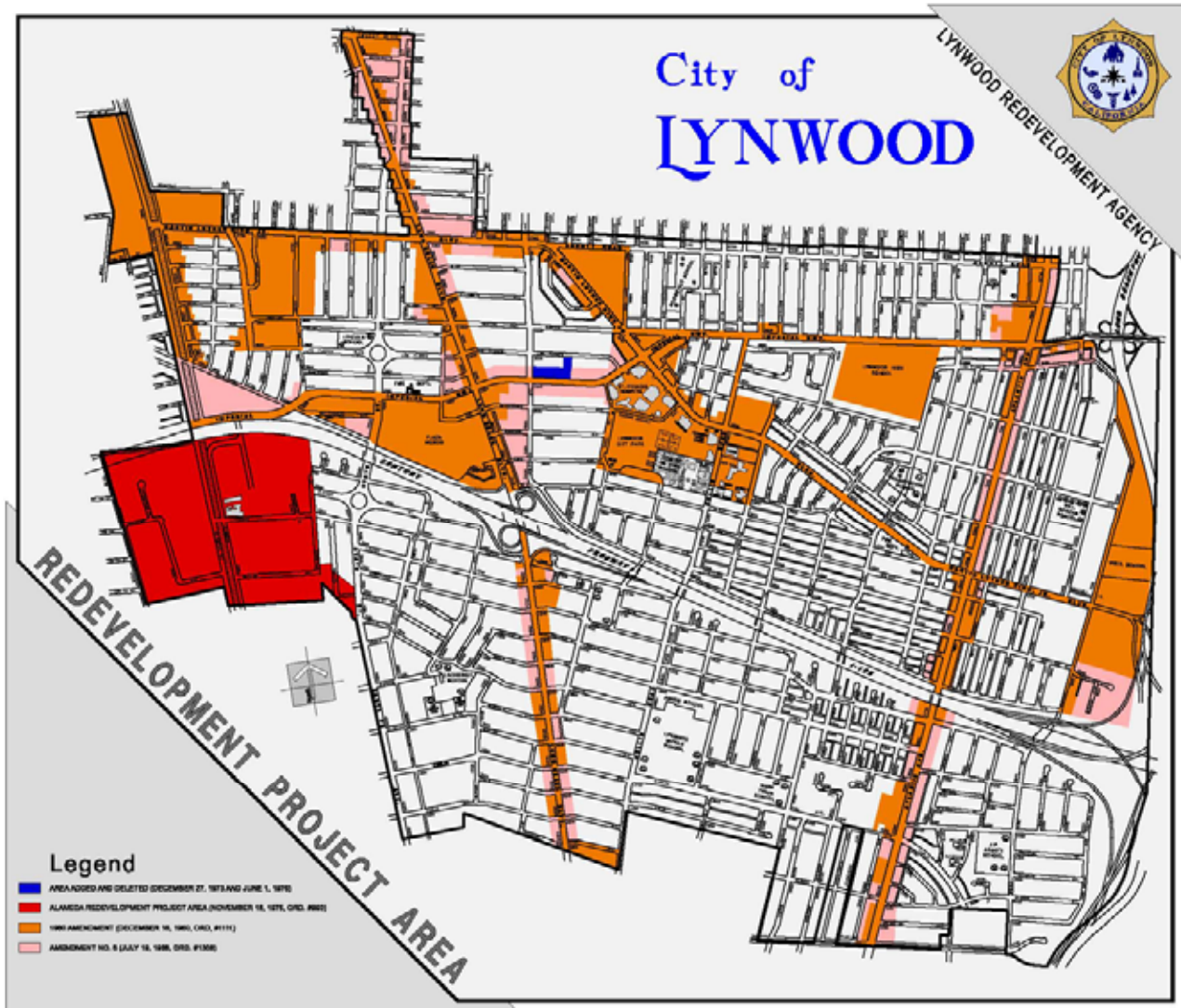
The Redevelopment Plan for the Alameda Redevelopment Project was adopted by the Lynwood City Council on November 18, 1975, by Ordinance No. 993. The limitations on the Redevelopment Plan were amended on December 29, 1999 by Ordinance No. 1405. The Redevelopment Plan has 30-year duration and principally contains light manufacturing/industrial uses.

The five members of the City Council serve as the governing body of the Lynwood Redevelopment Agency along with the City Manager as the Executive Director of the Agency. The Agency's redevelopment program includes two Project Area Plans: Both Project Area "A" and the Alameda Project Area plans are amended to comply with a state law provision, AB1290. Under these amendments, Project Area "A" terminates in July

collect incremental revenue through July 2038. The Alameda Project Area Plan terminates in January 2015, but may collect incremental revenue through 2025. Project Area "A" and the Alameda Project

Area may incur debt through July 2028 and July 2015, respectively. However, no additional debt is planned at this time.

PROJECT AREA MAP



Project Area “A”

Project Area “A”, which includes portions of most of the City’s major thoroughfares, is the larger of the two Project Areas. The Project Area was originally comprised of approximately twenty (20) acres within the City of Lynwood and now totals 734 acres as depicted on the Project Area Map and incorporates narrow strips of primarily office, industrial, residential, and retail properties. Project Area “A” encompasses several of the City’s largest taxpayers and largest employers. Land use is diverse, with 40% office, 23% industrial, 20% residential, 13% retail, and 4% other uses. Secured property accounts for 92% of Project Area tax revenue, followed by unsecured and unitary at 7% and 1%, respectively.

Alameda Project Area

Alameda Project Area is smaller and more concentrated than Project Area “A”. As opposed to long stretches of frontage real estate, the Alameda Project Area is a single 170 acre square located south and east of Project Area “A”. The area is bisected by the Alameda corridor, a 20-mile high speed railroad freight line that connects the ports of Los Angeles and Long Beach to the transcontinental rail network east of downtown Los Angeles. Land use in the Alameda Project Area is 98% industrial and secured property accounts for a low 60% of Project Area tax revenues.

Understanding Redevelopment

What is redevelopment?

Redevelopment is a tool created by state law to assist local governments in eliminating blight from a designated area, as well as to achieve the goals of development, reconstruction and rehabilitation of residential, commercial, industrial and retail districts.

Examples of redevelopment tools:

- Ability to assemble land for development
- Ability to utilize tax increment and issue bonds
- Ability to invest in infrastructure to “lure” private enterprise
- Ability to create affordable housing opportunities

What is blight?

Blight consists of the physical, social and economic conditions within an area that cause a reduction of, or lack of, proper utilization of that area.

What is a redevelopment agency?

A redevelopment agency is a separate public body that reports to the local governing body of a community, and either the city council or county board of supervisors. The California Community Redevelopment Law (CRL) provides that any county or city can establish a redevelopment agency by the action of its governing body. In all but a few agencies in California, the local governing body also serves as the redevelopment agency board. In a handful of cities and counties, the redevelopment agency is a separate body comprised of members appointed by elected officials.

What are the powers of an agency?

California Community Redevelopment Law (CRL) prescribes the powers of a redevelopment agency. An agency may prepare and carry out plans for the improvement, rehabilitation and redevelopment of blighted areas. Once the plan adoption process has begun, an agency may exercise certain additional powers, such as acquiring property.

What laws govern redevelopment agencies?

The California Community Redevelopment Law (CRL), contained in the California Health and Safety Code beginning with Section 33000 et seq., provides the authority and implementation provisions for a redevelopment program. California voters adopted Article XVI, Section 16 of the California Constitution in 1952, providing for tax increment financing.

Why is redevelopment important?

Redevelopment is one of the most effective ways to breathe new life into deteriorated areas plagued by social, physical, environmental or economic conditions which act as a barrier to new investment

by private enterprise. Through redevelopment, a project area will receive focused attention and financial investment to reverse deteriorating trends, create jobs, revitalize the business climate, rehabilitate and add to the housing stock and gain active participation and investment by citizens which would not otherwise occur.

What can redevelopment do?

Redevelopment activities may include the rehabilitation/reconstruction of existing structures, the redesign/replanning of areas with inefficient site layout, the demolition and clearance of existing structures, the construction/rehabilitation of affordable housing and the construction of public facilities including, but not limited to, public buildings, streets, sidewalks, sewers, storm drains, water systems and street lights. All of this contributes to general economic revitalization of an area, making it more attractive for additional investors.

Why can't private enterprise do it alone?

Community redevelopment is usually accomplished by forming a partnership of public and private enterprise. Public funds are used to lay the foundation and provide the pre-conditions that are necessary for private enterprises to be interested in and capable of investing their financial resources. Through the redevelopment process, a partnership of public and private efforts can join forces to bring new life to deteriorating areas.

What is a redevelopment plan?

The plan provides the Agency with powers to take certain actions such as to buy and sell land within the area covered by the plan (project area), improving dilapidated facilities and to use tax increment financing.

Who adopts the redevelopment plan?

A redevelopment plan is adopted by ordinance of the governing body of the community. Adoption of the plan is based on the recommendations of the agency, the planning commission, and the project area or redevelopment advisory committee (if formed). Public hearings are required so that community input can be considered before the plan is adopted.

What is a project area?

The area within which actual redevelopment will take place. The project area must first go to public hearing (giving citizens who will be included in the project area a chance to express their views) after which the Redevelopment Agency acts on the adoption of the project area and becomes primarily responsible for future projects.

How is redevelopment financed?

Redevelopment is primarily financed by tax increment revenue. Other revenue sources include loans, grants and issuance of tax allocation bonds. Typically, agencies use tax increment funds to leverage financial assistance from various agencies of the state and federal governments, and private sources.

What is tax increment?

Tax increment is the primary source of revenue that redevelopment agencies have to undertake redevelopment projects. It is based on the assumption that a revitalized project area will generate more property taxes than were being produced before redevelopment. When a redevelopment project area is adopted, the current assessed values of the property within the project area are designated as the base year value. Tax increment comes from the increased assessed value of property, not from an increase in tax rate. Any increases in property value, as assessed because of change of ownership or new construction, will increase tax revenue generated by the property. This increase in tax revenue is the tax increment that goes to the Agency.

Will property taxes be raised?

The redevelopment agency has no power to set tax rates or levy property taxes. The property tax on properties within a redevelopment project area is governed by the same laws as properties outside redevelopment project areas.

Who are other jurisdictions affected by tax increment financing?

Tax increment financing does not reduce revenue allocated to school districts. Existing state school funding formulas offset any gain or loss in property tax revenue. In this way, the state maintains a school's funding level, no matter what happens to the area's property taxes. Taxing entities such as the county, school districts, and special districts that serve the project area continue to receive all the tax revenues they were receiving the year the redevelopment project was formed (the base year). In addition, taxing entities receive a portion of the incremental increase in property tax revenues from a redevelopment project area.

Why does the agency have the power of eminent domain (condemnation of property)?

Eminent domain or condemnation is the right of a government to take private property for public use in exchange for just compensation. Agencies may use this redevelopment tool to assemble many separate parcels of land into a site large enough for their needs in order to reduce or eliminate a blighting condition.

What is relocation?

Relocation is the displacement of a business or family for the purpose of clearing land and preparing it for its designated use. When a person or business meets the legal qualifications, the redevelopment agency pays for: assistance in finding a new location, payments to help cover moving costs, and payments for certain other costs as provided by law.

If a citizen should decide to sell property to the agency, who determines the selling price?

A property owner may sell their property to a redevelopment agency. Under California law, a property is offered for sale if the owner offers it directly to the agency for a specified price before the agency begins negotiations with the property owner, or if it is offered for sale no more than six months before and is still available. An agency seeking to acquire property for redevelopment normally appraises the land and offers the owner its fair market value, which must be not less than the appraised value of the property.

How do redevelopment agencies maintain affordable housing?

California Community Redevelopment Law (CRL) requires that no less than 20 percent of tax increment revenue derived from a redevelopment project area be used to increase, improve, and preserve the supply of housing for very low-, low- and moderate-income households. If none is provided within a redevelopment project area, then the funds must be used to build twice that amount elsewhere. Possibilities include financial assistance to upgrade existing units, the construction of new housing, and improvements to public facilities and infrastructure that service low- and moderate-income neighborhoods.

What are exclusionary housing requirements?

In addition to the 20 percent requirement, the California Community Redevelopment Law (CRL) contains inclusionary housing requirements.

- Units developed by an agency: At least 30 percent of all new or rehabilitated dwelling units developed by the Agency must be available at affordable housing cost to persons of low and moderate income. Also, not less than 50 percent of those units are to be available at affordable cost to persons of very low income.
- Units developed within a redevelopment project area: For new or rehabilitated dwelling units developed by public or private entities or persons other than an agency within a 10-year period, those units are to be available at costs affordable to persons of low or moderate income. Not less than 40 percent of these units are to be available to very low-income households.

REDEVELOPMENT GLOSSARY

Affordability Covenant	A covenant or promise, which is recorded against the title of the property, to use and maintain the property for housing that is affordable to low-and moderate-income persons for a specified length of time.
Assessed Value (AV)	The amount used by the County Tax Assessor to value real property for tax purposes. Assessed value is generally the market value of property. Assessed value multiplied by the tax rate determines property tax.
Assessment Roll	A list showing total assessed value of taxable property in a county.
Base Year	The year in which the redevelopment plan is adopted.
Blighted Areas	Areas and/or structures of a community which constitute either physical, social, or economic liabilities requiring redevelopment in the interest of the health, safety, and general welfare of the people of the community and the state.
Bonded Debt	Debt incurred based on funds raised and received from the sale of bonds.
CDBG	Community Development Block Grant Entitlement Program administered by the U.S. Department of Housing and Urban Development (HUD).Local redevelopment agencies and cities use CDBG funds to augment local revenue sources in providing services both within project areas and elsewhere.
California Community Redevelopment Law (CRL)	Redevelopment Law of the State contained in California Health and Safety Code, Division 24, Part 1 (Section 33000 et seq.).
California Environmental Quality Act (CEQA)	Requires environmental review prior to discretionary approval of a project by a public agency. "Project" is defined to include activities directly undertaken by a public agency and activities undertaken by a person which are supported in whole or in part through contracts, grants, subsidies, loans or other forms of public assistance from one or more public agencies. See EIR.

REDEVELOPMENT GLOSSARY

(CONTINUED)

Certificates of Participation	A method of long-term public financing of public buildings or equipment through a lease. Capital is raised from investors by the sale of certificates of participation in the lease of the building or equipment to the public agency. The certificates of participation are secured by the public agency's lease rental payments. When the certificates are paid off, title to the public building or equipment vests in the public agency.
Community Development Corporation (CDC)	Locally based, non-profit organizations dedicated to community revitalization through economic development, job creation and housing construction. They have the ability to harness funding from a variety of sources, including foundation grants, donors, and fees for providing community services.
Demolition	Clearance or removal of a structure in order to carry out the redevelopment plan.
Disposition and Development Agreement	A DDA is an agreement between a redevelopment agency and a developer for the sale and development of property in the project area.
Eminent Domain	Authority of a government agency to acquire property for public purposes. A redevelopment agency has unique eminent domain authority: to acquire property for transfer to another private user.
Environmental Impact Report (EIR)	A detailed informational document prepared by the public agency responsible for carrying out a project. A required component of the redevelopment plan adoption process, an EIR describes existing environmental conditions, analyzes a project's significant environmental effects, and discusses ways to mitigate or avoid those effects.
Exclusive Negotiation Agreements	Once a developer has been selected, the agency and the developer may enter into an exclusive negotiation agreement. This agreement is not legally required, but both agencies and developers have found them to be useful for giving structure to the negotiation process.

REDEVELOPMENT GLOSSARY

(CONTINUED)

Frozen Base Property Taxes	<p>When a redevelopment plan is adopted, the County Auditor-Controller establishes the total value of taxable property within the boundaries of the redevelopment project area. This value is often called the:</p> <ul style="list-style-type: none"> • base year assessment roll, • base assessed value, or • frozen base... <p>All of the entities that levy property taxes in a project area county, city, school districts, special assessment districts, etc.– continue to receive all property tax revenues accruable from the frozen base ((at the time of redevelopment plan adoption).</p>
Highest And Best Use	<p>The most advantageous and profitable use to which the property is adaptable, considering the present and future business conditions and the uses authorized by applicable zoning and planning.</p>
Housing Set-Asides	<p>CRL requires agencies to set aside at least 20%of their tax increment revenues for the purpose of increasing, improving and preserving the community ’s supply of low-and moderate-income housing at affordable cost. “Low-income” is defined as a household whose annual income does not exceed 80% of the area median income for a family of four with adjustments for family size. “Moderate-income” refers to households whose annual income falls between 80% and 120% of area median income with adjustments for family size. “Very low-income” is defined as households whose annual income does not exceed 50% of area median with adjustments for family size.</p>
Implementation Plan	<p>A plan required to be adopted by an agency every five years which sets forth for the next five-year period an agency’s goals and objectives for the project area, the specific programs and expenditures Adopted, and an explanation of how the goals and objectives, programs and expenditures will eliminate blight and implement the housing requirements of the Community Redevelopment Law.</p>
Inclusionary Housing Requirements	<p>At least 30% of all new and substantially rehabilitated housing units developed by an agency, within each redevelopment project area, must be for low-and moderate-income households, and not less than 50%of that 30%must be for very low-income households. The units must remain</p>

REDEVELOPMENT GLOSSARY

(CONTINUED)

	affordable for the longest feasible time, but not less than the land use controls in the redevelopment plan.
Infrastructure	Public improvements which support development, including street lighting, sewers, flood control facilities, water lines, gas lines, telephone lines, etc.
Land Sale Proceeds and Lease Revenues	A redevelopment agency frequently receives money from the sale and lease of property it owns. As a general rule, this money may be deposited in the agency's general fund and used for authorized redevelopment purposes within its jurisdiction even if the property was originally acquired with tax increment revenues.
Land Write Down	The difference between the costs paid by a redevelopment agency for a parcel of land and the lower price for which it may be subsequently sold to a developer. This subsidy is permitted by state law to increase the financial feasibility of projects and to provide developers with a reasonable development opportunity. The price is determined by the development opportunity, intended use, constraints, and other criteria imposed by the agency. Because redevelopment agencies use public funds to write down land for private development, a public hearing is required, together with disclosure of the terms of the sale or lease.
Market Value	What a willing seller could reasonably expect to receive if he/she were to sell the property on the open market to a willing buyer.
Master Developer	A single developer of a large site; usually composed of many parcels, who is responsible over an extended period of time for bringing about the comprehensive, integrated redevelopment of the entire site.
Negative Declaration/ Mitigated Negative Declaration	A written statement prepared by the agency responsible for carrying out a project explaining why a project will not have a significant effect on the environment. (If a project is revised to mitigate a significant effect prior to public review of the project, the written statement explaining why a project will not have a significant effect on the environment is a "mitigated negative declaration".)

REDEVELOPMENT GLOSSARY

(CONTINUED)

Negotiated Sale	When the price to be paid for land and improvements is mutually agreed upon by the buyer and seller.
Open Meeting Requirements – The Brown Act	California has a comprehensive statute-the Ralph M. Brown Act-which governs the conduct of all local legislative bodies, including a redevelopment agency, guaranteeing that public decisions be made in public. The Act strictly limits the circumstances under which the redevelopment agency may take any official action outside public view. Accordingly, the adoption of a redevelopment plan, and any amendments to it, must be done at a properly noticed regular meeting of the redevelopment agency.
Owner Participation Agreement (OPA)	Describes the terms and conditions under which a redevelopment agency and the owner of a property within a project area will jointly develop a project. There are two kinds of OPAs: (1) a property owner wishes to redevelop property he or she owns in conjunction with adjacent property to be acquired by the agency and sold or leased to the owner; and (2) pertains only to the redevelopment of the owner's property, and waives the agency's power of eminent domain if the owner redevelops and maintains the property in accordance with the OPA. Rules governing owner participation must be adopted by the agency prior to approval of the redevelopment plan.
Pass-Through Agreements	Agreements between agencies and affected taxing entities which were authorized prior to January 1,1994,that provided for certain payments to be made by a redevelopment agency to an affected taxing entity which were determined to be necessary to alleviate the financial burden caused to the affected taxing entity because of the adoption of a redevelopment project.
“Polanco Act”	To give agencies authority to remediate soil and groundwater contamination, a bill adding Health and Safety Code Sections 33459 through 33459.8, known as the “Polanco Bill,” was passed by the legislature in 1990. Subject to certain conditions, a redevelopment agency may take any actions, which the agency determines are necessary to remedy or remove a release of hazardous substances on, under, or from

property within its project area. In return, the agency, a developer of the property, and subsequent owners receive limited immunity from further cleanup liability.

Project Area

“Project area” means all or any part of an area as described in the redevelopment or urban renewal plan as adopted by the legislative body, and with respect to which a project is to be undertaken and carried out.

Project Area Committee (PAC)

Composed of project area residents, businesspersons, and representatives of local organizations; consult with and advise the agency.

Property Tax

The amount of tax which a property owner pays on the value of his/her property. The tax is calculated by multiplying the assessed value of the property by the tax rate, which is one percent plus any voter approved increase.

Public Amenities

Generally refers to environmental beautification efforts, which can include greenbelts, parks, recreational facilities, lakes, fountains, and bike trails.

Redevelopment

Planning, development, replanning, redesign, clearance, reconstruction, or rehabilitation of all or part of a project area.

Redevelopment Agency

The public body created to designate redevelopment project areas, supervise and coordinate planning for a project area and implement the development program. In all but six communities in California, the agency is composed of the governing body of the community (city council or board of supervisors).

Redevelopment Plan

Plan for revitalizing and redevelopment of land within the project area in order to eliminate blight and remedy the conditions which caused it.

Rehabilitation

To improve, alter, modernize or modify an existing structure to made it safe, sanitary, and decent and/or bring it up to Building Code Standards.

Relocation Assistance

Relocation payments help to assist families, individuals, businesses and non-profit organizations, which are displaced as a result of redevelopment activities. This includes aid in

finding a new location, payments to help cover moving costs, and additional payments for certain other costs.

Replacement Housing

The low-and-moderate housing replacement requirement became applicable January 1, 1996 to all low and moderate-income housing units removed as part of a redevelopment project, regardless of when the redevelopment plan was adopted or amended. Units cannot be removed from the low-and moderate-income housing market until the agency has prepared a replacement housing plan which includes, among other requirements, the general location of the replacement housing and an explanation of adequate means for financing the new units. The plan must be adopted no less than 30 days prior to executing an agreement leading to destruction of the units.

Resolution of Necessity

A resolution required to be adopted, after a public hearing, by a public entity prior to exercising its right to file an eminent domain action in court.

Tax Allocation Bond

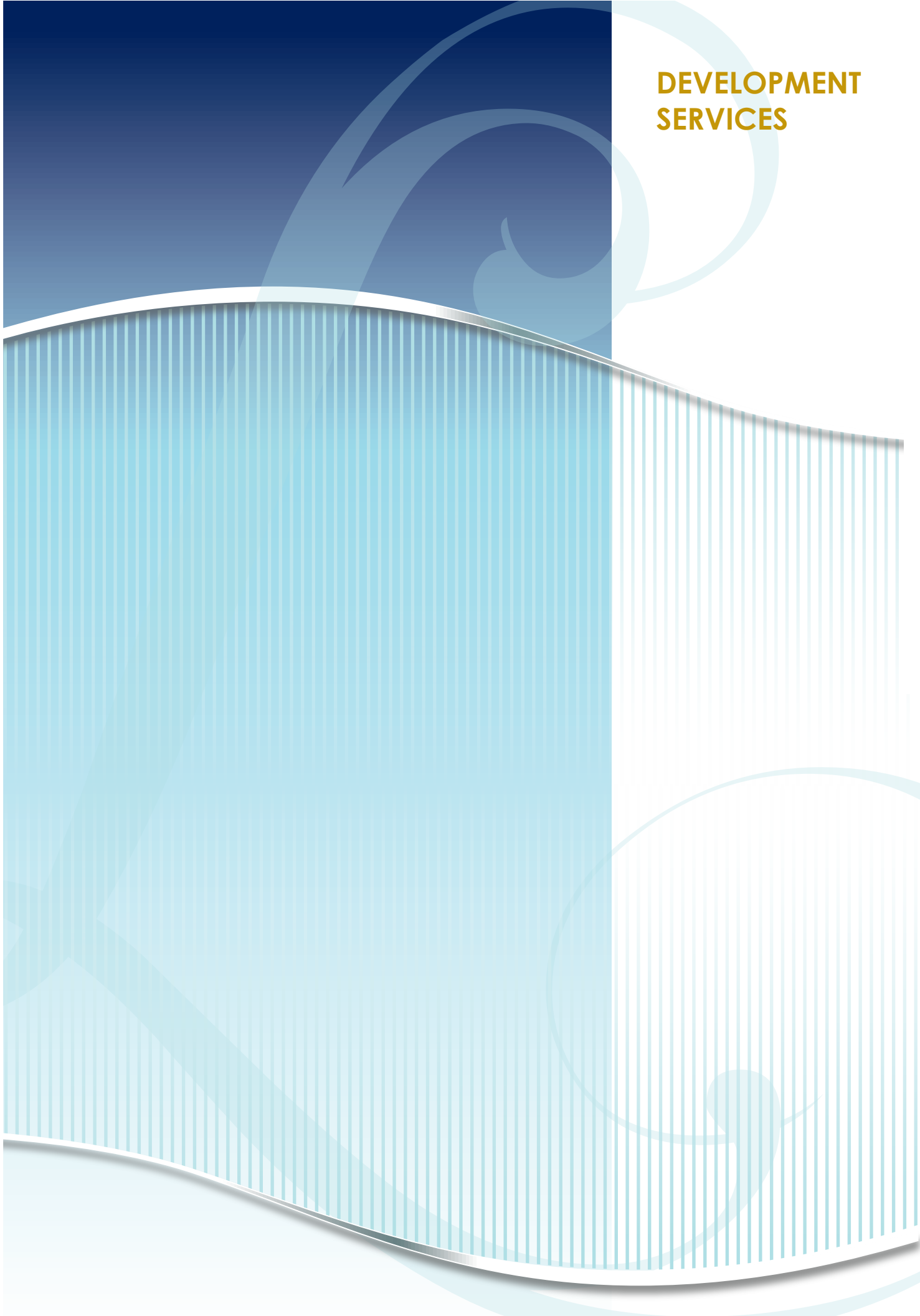
A bond or financial obligation issued by the agency in order to generate revenues to implement the redevelopment plan. The bond is repaid with tax increments flowing to the agency as a result of actions of the agency to revitalize the project area.

Tax Increment Financing

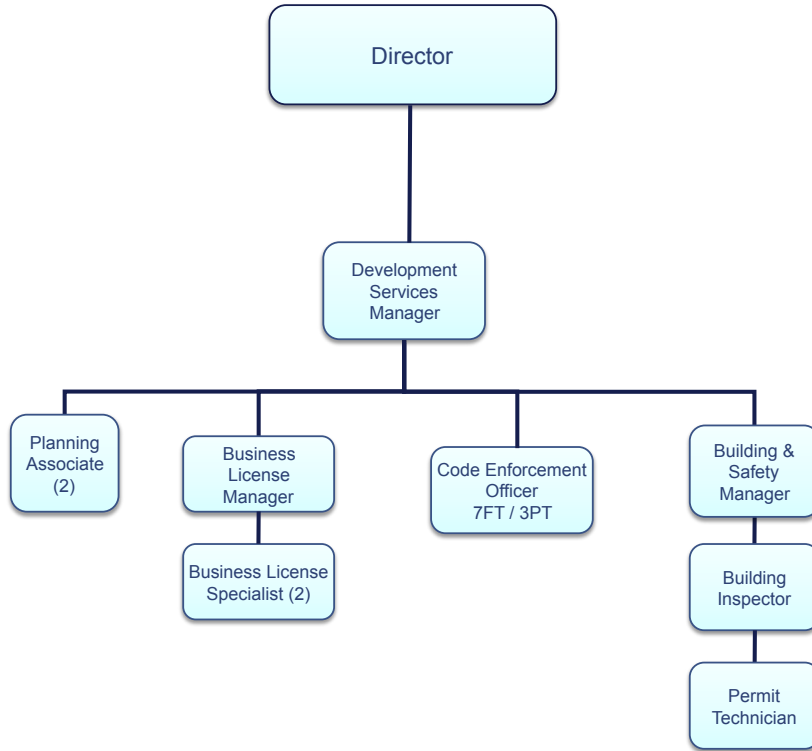
When a Legislative Body adopts a Redevelopment Plan, the total assessed value of property within the project area is established (called the frozen base). For up to 45 years, most of the property tax revenues generated from increases in the assessed value above the frozen base will be allocated to the Agency. These revenues are called tax increment. Tax increments do not always increase. During the California recession of the early 1990s, many agencies experienced declines. Tax increment equals the local property tax rate (e.g.1%) multiplied by the increase in assessed value (incremental value) generated within a redevelopment project area above the frozen base.

Example: $1\% \times \$50,000,000 = \$500,000$ in tax increment to Agency.

**DEVELOPMENT
SERVICES**



DEVELOPMENT SERVICES



Organizational Chart

MISSION STATEMENT

The mission of the Development Services Department is to promote and enhance the quality of life in Lynwood by protecting the health, safety and welfare of our residents and business community.

This task is accomplished through multi-disciplined teams of professionals and administrative staff, balancing individual customers' and partner's requirements with the broader public interest. We facilitate safe buildings, healthy environments, and a strong local business economy, well planned neighborhoods, quality infrastructure, and provide guidance through information and recommendations for the management and direction of our future.

DEPARTMENT DESCRIPTION

The Development Services Department consists of four divisions, Building & Safety, Business Licensing, Code Enforcement and Planning. The four divisions work collectively to administer and enforce the California Building Code, Uniform Building Code, the City's Municipal Code and the City's Zoning Ordinance.

DIVISIONS

- Building and Safety
- Business License
- Code Enforcement
- Planning

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY FUND

Fund #	Fund Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011	General Fund	\$ 1,715,818	\$ 1,718,547	\$ 1,932,043	\$ 1,741,416	\$ 1,769,300
2941	HUD/CDBG Fund	339,144	328,006	400,000	400,000	399,999
Fund Totals		\$ 2,054,962	\$ 2,046,553	\$ 2,332,043	\$ 2,141,416	\$ 2,169,299

FY 2010-11 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT BY DIVISION

Division Number	Division Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011.50.501	Building & Safety	\$ 547,318	\$ 544,134	\$ 523,000	\$ 488,368	\$ 558,634
1011.50.505	Planning	397,121	300,110	623,632	440,960	354,131
1011.50.510	Business Licensing	346,068	354,203	340,774	334,807	306,591
1011.50.605	Code Enforcement	425,311	520,100	444,637	477,281	549,944
2941.50.605	Code Enforcement	339,144	328,006	400,000	400,000	399,999
Division Totals		\$ 2,054,962	\$ 2,046,553	\$ 2,332,043	\$ 2,141,416	\$ 2,169,299

FY 2011-12 SUMMARY OF POSITIONS – DEPARTMENT LEVEL

POSITION TITLE	FY 2009-10 ADOPTED	FY 2010-11 ADOPTED	FY 2011-12 ADOPTED
FULL-TIME EMPLOYEES:			
ADMINISTRATIVE ANALYST III	1.00	0.00	0.00
BUILDING & SAFETY MANAGER	1.00	1.00	1.00
BUILDING INSPECTOR	1.00	1.00	1.00
BUSINESS LICENSE SPECIALIST	2.00	2.00	2.00
BUSINESS LICENSE MANAGER	0.00	0.00	1.00
CODE ENFORCEMENT OFFICER	7.00	7.00	7.00
DEVELOPMENT SERVICES MANAGER	1.00	1.00	1.00
DIRECTOR OF DEVELOPMENT SERVICES	1.00	1.00	1.00
FINANCIAL ANALYST	0.00	1.00	0.00
PERMIT TECHNICIAN	1.00	1.00	1.00
PLANNING ASSISTANT	1.00	0.00	0.00
PLANNING ASSOCIATE	1.00	2.00	2.00
TOTAL FULL-TIME EMPLOYEES	17.00	17.00	17.00
HOURLY/PART-TIME EMPLOYEES			
CODE ENFORCEMENT OFFICER	1.00	1.00	3.00
TOTAL HOURLY/PART-TIME EMPLOYEES	1.00	1.00	3.00
TOTAL DEVELOPMENT SERVICES EMPLOYEES	18.00	18.00	20.00
TOTAL DEVELOPMENT SERVICES EMPLOYEES FTE	17.50	17.50	18.50

FY 2011-2012 SALARY RANGE-DEPARTMENT LEVEL

POSITION TITLE	ANNUAL RANGE (STEP A – STEP E)	
FULL-TIME EMPLOYEES:		
BUILDING & SAFETY MANAGER	68,370	83,266
BUILDING INSPECTOR	44,868	54,556
BUSINESS LICENSE SPECIALIST	40,695	49,476
BUSINESS LICENSE MANAGER	54,815	66,667
CODE ENFORCEMENT OFFICER	40,695	49,476
DEVELOPMENT SERVICES MANAGER	65,077	79,245
DIRECTOR OF DEVELOPMENT SERVICES	91,920	111,870
PERMIT TECHNICIAN	32,675	39,715
PLANNING ASSOCIATE	45,088	54,815
HOURLY/PART-TIME EMPLOYEES		
CODE ENFORCEMENT OFFICER	42,729	42,729

BUILDING & SAFETY

MISSION STATEMENT

The Division enforces, adopts codes and other applicable laws and ordinances for construction, design, alteration, moving, demolition, repair and use of any building or structure within the City of Lynwood. The Division also performs plan check, issues building permits and performs site inspections to ensure compliance with pertinent codes, laws and city ordinances. The Division maintains the records of all construction activities in the city and provides reports to City Officials. The Division also reviews and evaluates applicable codes, laws and ordinances and makes recommendations as to desirable amendments to said codes, laws and ordinances

STATEMENT OF PURPOSE

The purpose of the Building & Safety Division is to provide the minimum standards to safeguard life or limb, health, property and public welfare by regulating and controlling the design, construction, quality of materials, use and occupancy, location,

and maintenance of all buildings and structures within this jurisdiction and certain equipment specifically regulated within the city.

GOALS AND OBJECTIVES

- a. Update City website to include all current applications and department guidelines.
- b. Conduct additional training including customer service classes to ensure high performance standards.
- c. Consolidation of full parcel activity.
- d. Scanning of plans and building permits.
- e. Track the volume of property registration for vacant properties.
- f. Through the RPR process, increased volume of realtor business license.
- g. Update all building permit forms in the City.
- h. Track and Follow up with all expired permits in all categories.
- i. Continue to monitor revenue generated from building permits as a result of the FY 2010-11 Fee Study.
- j. Continue to provide excellent, effective and efficient customer services.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
50 Development Services
501 Building & Safety

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 206,426	\$ 168,021	\$ 160,645	\$ 141,180	\$ 196,324
60005 Temporary/part-time	\$3,831	\$0	\$0	\$0	\$0
60015 Overtime	\$2,840	\$680	\$1,000	\$900	\$0
60040 Uniform allowance	\$75	\$75	\$0	\$0	\$0
61001 PERS - retirement	\$54,888	\$43,401	\$42,436	\$38,380	\$58,548
61010 Employer's FICA	\$239	\$0	\$0	\$0	\$0
61015 Employer's Medicare	\$3,119	\$2,474	\$2,329	\$2,047	\$2,847
61020 State disability ins.	\$1,986	\$1,835	\$1,769	\$1,553	\$2,160
61025 Unemployment insurance	\$1,392	\$1,222	\$1,606	\$1,412	\$1,963
61030 Workers compensation	\$13,286	\$10,742	\$10,442	\$9,177	\$12,761
61035 Group insurance	\$23,875	\$24,363	\$16,776	\$28,236	\$39,265
61036 Retirees group insurance	\$8,357	\$9,562	\$8,023	\$7,059	\$9,816
62015 Prof. & contractual services	\$198,501	\$261,964	\$245,000	\$230,000	\$215,000
62025 Advertising & printing	\$8,031	\$6,166	\$5,000	\$5,000	\$5,000
63025 Repairs/maint-bldg & equip.	\$8,758	\$0	\$9,500	\$7,500	\$7,500
63045 Vehicle expense	\$4,737	\$9,474	\$9,474	\$9,474	\$0
64015 Travel & meetings	\$273	\$99	\$2,500	\$1,000	\$1,000
64399 Other fees for svcs	\$631	\$0	\$500	\$450	\$450
65015 Office supplies	\$1,668	\$1,500	\$1,500	\$1,000	\$1,500
65020 Operating supplies	\$2,985	\$2,079	\$3,500	\$3,000	\$3,500
65040 Dues & subscriptions	\$1,420	\$478	\$1,000	\$1,000	\$1,000
Total Building & Safety	\$ 547,318	\$ 544,134	\$ 523,000	\$ 488,368	\$ 558,634

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Building and Safety (501)

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Average number of days for processing permits	1	1	1
Total number of permits issued	1,400	1,142	1,200
Average number of days from the day the customer requests inspection to the day the inspection is performed	1	1	1
(Audit) Percentage of correct assessment of fee permits	100%	100%	100%
Number of construction inspections performed	5,280	6,240	6,240
Average plan check turn around days	5	3	5

BUSINESS LICENSE

MISSION STATEMENT

The mission of the Business License Division is to work in cooperation with other Departments, such as Fire, Planning, Building & Safety, Code Enforcement, Parking Enforcement, and the Sheriff's Department to ensure compliance of City and State requirements, resolve customer related problems and to enhance the quality of life throughout the business community.

STATEMENT OF PURPOSE

The Business License Division accepts, reviews and processes applications for a wide range of permits and licenses. In addition, the Business License Division handles the preparation of permits, licenses, letters, renewal notices and various reports. The Division maintains personal contact with the business community to inform and promote involvement in the City's economic, community services, redevelopment and other programs. The Division is also responsible for the issuance and distribution of proper permits for special events such as carnivals, rummage sales, yard sales, firework stands, Christmas tree sales, pumpkin patch sales, and the Annual Christmas Parade vendor permits. Citywide systematic surveys and audits of the current business establishments in the City is another function of this Division.

GOALS

- Reduction of unlicensed vendors.
- Increase unreported sales tax.
- Continue to provide excellent, effective, and efficient customer service.

OBJECTIVES

- Monitor, track and identify illegal street vendors, ice cream trucks & pirate vendors.
- Higher interaction with the Los Angeles County Health Department, Department of Alcoholic Beverages, Fire Department and Sheriff Department.
- Tracking program for proper reporting of tobacco sales.
- Cross reference new accounts and closed account with the State Board of Equalization.
- Survey and scan commercial zones.
- Identify independent consultants operating under corporate umbrellas.
- Monitor, track, and identify non-compliant apartment and commercial buildings.
- Update City website to include all current applications and departmental guidelines.
- Audit Business License Software data for integrity and 100% accuracy
- Provide additional training including customer service to ensure high performance standards.
- Complete HdL Business License Software Training of updated version.
- Establish daylight schedule and regulate ice cream trucks.
- Identify news racks that have been placed without permits.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
50 Development Services
510 Business Licensing

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 174,208	\$ 170,868	\$ 169,828	\$ 179,025	\$ 165,213
60005 Temporary/part-time	4,008	15,633	0	0	0
60015 Overtime	3,506	8,862	10,000	3,000	0
60040 Uniform allowance	522	1,600	1,600	1,400	1,100
61001 PERS - retirement	48,032	43,499	44,862	48,668	49,270
61010 Employer's FICA	251	980	0	0	0
61015 Employer's Medicare	2,659	2,864	2,463	2,596	2,396
61020 State disability ins.	1,681	2,131	1,868	1,969	1,817
61025 Unemployment insurance	1,817	1,954	1,698	1,790	1,652
61030 Workers compensation	11,391	12,520	11,039	11,637	10,739
61035 Group insurance	37,898	34,152	46,699	35,805	33,043
61036 Retirees group insurance	7,164	9,065	8,491	8,951	8,261
62015 Prof. & contractual services	22,507	16,670	12,000	12,000	15,000
62025 Advertising & printing	0	1,793	1,800	1,800	1,800
63025 Repairs/maint-bldg& equip.	0	0	2,000	1,460	1,460
63045 Vehicle expense	4,746	9,476	9,476	9,476	0
64005 Liability insurance expense	9,850	9,850	9,850	9,850	9,850
64015 Travel & meetings	226	0	500	500	0
64399 Other fees for svcs	8,836	0	500	450	450
65015 Office supplies	1,144	1,800	2,200	1,980	1,980
65020 Operating supplies	2,937	1,384	1,900	1,000	1,000
65035 Postage	1,004	370	1,000	1,000	1,000
65040 Dues & subscriptions	60	135	500	150	260
67950 Miscellaneous expense	1,620	8,596	500	300	300
Total Business Licensing	\$ 346,068	\$ 354,203	\$ 340,774	\$ 334,807	\$ 306,591

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Business License (510)

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Number of elapsed calendar days from first report of complaint until inspectors' first inspection	3	3	3
<i>Existing Businesses:</i> Number of businesses visited during the canvass period per officer (courteous, informative, fair)	1,800	1,800	2,400
Percentage of non-complex permits processed by Division (over-the-counter) within 24 hrs	20%	20%	20%
Average number of days to process complex permits	15	15	15
<i>New Business Applications:</i> Number of inspections performed per Business License representative	1,100	527	500

CODE ENFORCEMENT

MISSION STATEMENT

The mission of the Code Enforcement Division is to respond to citizen's request for services, inspect targeted areas and carry out special enforcement projects in order to remedy violations, enhance the quality of life and property improvements and improve the visual character of the City. Staff will utilize City resources and programs to assist citizens in correcting violations and complying with all applicable code requirements.

STATEMENT OF PURPOSE

The Code Enforcement Division addresses property maintenance, zoning and building violations citywide through a combination of public education and enforcement of the Lynwood Municipal Code. Neighborhood Preservation Specialists work with citizens and inter-department staff to identify and remedy code violations in an efficient and effective manner.

GOALS

- Cross training with Building & Safety on building code violations.
- California State Franchise Tax Board reporting on sub-standard housing.
- Implementation of repeat offender ordinance for garage conversions.
- Implementation of an aggressive animal ordinance.
- Implementation of foreclosed property maintenance registration.
- Monitor and assist in Animal Control State guidelines
- Provide additional training including customer service classes to uphold performance standards.

OBJECTIVES

- To work in conjunction with Building & Safety for proper and complete identification of violations.
- State involvement with sub-standard housing.
- Higher revenue on fees for repeat offenders.
- Elimination of Blight.

**1011 General Fund
50 Development Services
605 Code Enforcement**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 183,250	\$ 196,468	\$ 141,376	\$ 178,993	\$ 209,335
60005 Temporary part-time	2,316	22,113	22,000	31,082	96,106
60015 Overtime	12,086	28,637	23,500	21,150	23,500
60025 Auto allowance	0	0	3,600	0	0
60040 Uniform allowance	4,380	5,135	3,500	2,800	2,042
61001 PERS-retirement	51,609	49,701	37,346	48,659	62,428
61010 Employer's FICA	145	1,321	1,364	2,020	6,247
61015 Employer's medicare	3,152	3,627	2,369	3,046	4,429
61020 State disability insurance	1,938	2,709	2,069	2,311	3,360
61025 Unemployment insurance	2,155	2,474	1,414	2,101	3,054
61030 Workers' compensation	12,078	15,058	10,620	13,655	19,854
61035 Group insurance	31,552	31,410	32,971	35,799	41,867
61036 Retirees group insurance	8,164	10,667	7,069	10,504	15,272
61050 Education exp. reimbursement	0	215	0	0	0
62001 Legal Fees	0	50,098	0	0	0
62015 Prof & contractual svcs	50,905	9,501	62,887	40,000	30,000
62025 Advertising & printing	2,698	2,381	1,400	1,400	1,400
63025 Repairs/maint-bldg & equip.	0	1,800	3,050	2,600	2,745
63030 Rental bldgs & equipment	0	0	400	2,400	2,055
63045 Vehicle expense	27,040	54,052	54,052	54,042	0
64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
64015 Travel & meetings	3,061	977	1,000	1,000	300
64025 Nuisance/weed abatement	4,678	2,310	5,000	0	2,000
64399 Other fees for services	0	0	0	44	0
65015 Office supplies	3,668	7,123	5,000	2,000	2,000
65020 Operating supplies	787	2,146	2,000	1,500	1,500
65040 Dues & subscriptions	0	525	1,000	525	800
Total Code Enforcement	\$ 425,311	\$ 520,100	\$ 444,637	\$ 477,281	\$ 549,944

2941 HUD/CDBG Fund
 50 Development Services
 605 Code Enforcement

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 197,518	\$ 179,148	\$ 213,692	\$ 221,223	\$ 198,620
60005 Temporary part-time	7,676	9,173	0	4,313	32,032
60015 Overtime	60	0	0	(188)	0
61001 PERS-retirement	52,236	46,462	68,202	60,139	59,232
61010 Employer's FICA	481	696	0	280	2,082
61015 Employer's medicare	2,975	2,761	3,744	3,270	3,344
61020 State disability insurance	1,981	2,095	2,065	2,481	2,537
61025 Unemployment insurance	2,031	1,883	2,582	2,255	2,307
61030 Workers' compensation	11,363	10,801	16,782	14,660	14,992
61035 Group insurance	31,137	24,941	35,530	44,245	39,724
61036 Retirees group insurance	8,072	8,464	12,909	11,277	11,533
62001 Legal Fees	3,965	15,324	0	0	0
62015 Prof & contractual svcs	0	6,608	24,844	16,395	13,946
64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
Total Code Enforcement	\$ 339,144	\$ 328,006	\$ 400,000	\$ 400,000	\$ 399,999

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Code Enforcement (605)

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Voluntary compliance as a percentage of cases open	80%	80%	80%
Code Enforcement expenditure per capita	\$4	\$4	\$4
Average number of elapsed calendar days from first report of services request until inspectors' first inspection (housing) or first non-inspection response	4	4	4
Number of hours attending neighborhood meetings	24 Hours	24 Hours	24 Hours
Total code violation cases with disposition during the reporting period per FTE	45%	45%	45%
Cases closed as a percentage of all cases open	90%	90%	90%

PLANNING

MISSION STATEMENT

The mission of the Planning Division is to provide zoning assistance and information to the general public. The Planning Division also formulates and drafts area plans and studies and prepares project reviews. The division also prepares staff reports and provides recommendations to the City Council, Planning Commission and Design Review Board.

The Planning Division updates the Lynwood General Plan and the Zoning Ordinance in order to carry out the goals, policies and programs of each. The Division is responsible for preparing and processing Zoning Ordinance Amendments for consistency with the General Plan in order to protect the public health, safety and welfare.

DEPARTMENT DESCRIPTION

The Planning Division is responsible for current and advance planning activities and implementation of the Lynwood General Plan, the Lynwood Municipal Code and the City's Zoning Ordinance. The Planning Division processes, prepares and presents discretionary and ministerial project reviews and recommendations to the City Council, Planning Commission and Design Review Board including General Plan Amendments, Zone Changes, Zoning Ordinance Amendments, Municipal Code Amendments, Conditional Use Permits, Specific Plans, Variances, Subdivisions, Environmental Assessments, Appeals, Site Plan Reviews, Lot Line Adjustments and Mergers, and sign permits, fence permits, minor development projects, business licenses, home occupations, child care facilities, color reviews and other development proposals.

GOALS

- a. Gateway Cities/SCAG Sustainable Communities strategy.
- b. Citywide Residential Guidelines.
- c. Processing of expired Conditional Use Permit.
- d. Zoning Ordinance for Vending Machines.
- e. Zoning Ordinance for Pawnshops, bail bonds, etc.
- f. Update the Lynwood General Plan overall (remaining mandatory elements).
- g. Non-conforming Alcoholic Beverages Establishment Ordinance.
- h. Zoning Ordinance Amendment land uses.
- i. Assessment of Historical Districts.
- j. Hotel/Motels Ordinance.

- k. Review Long Beach Boulevard Specific Plan.
- l. Planning Commission meetings monthly.
- m. Conduct additional training including customer service to ensure performance
- n. standards.
- o. Ongoing maintenance of Planning information on the City Website.

OBJECTIVES

- a. Continue processing zoning entitlements applications, discretionary applications, ministerial applications, administrative applications, special permits and development projects.
- b. Actively enforce residential, commercial and manufacturing development standards.
- c. Review Zoning Code pertaining to signs, murals and front yard parking.
- d. Make zoning information available online including zoning designations per parcel.
- e. Review of the Long Beach Boulevard Specific Plan.
- f. Continue to provide excellent, effective and efficient customer services.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
50 Development Services
505 Planning

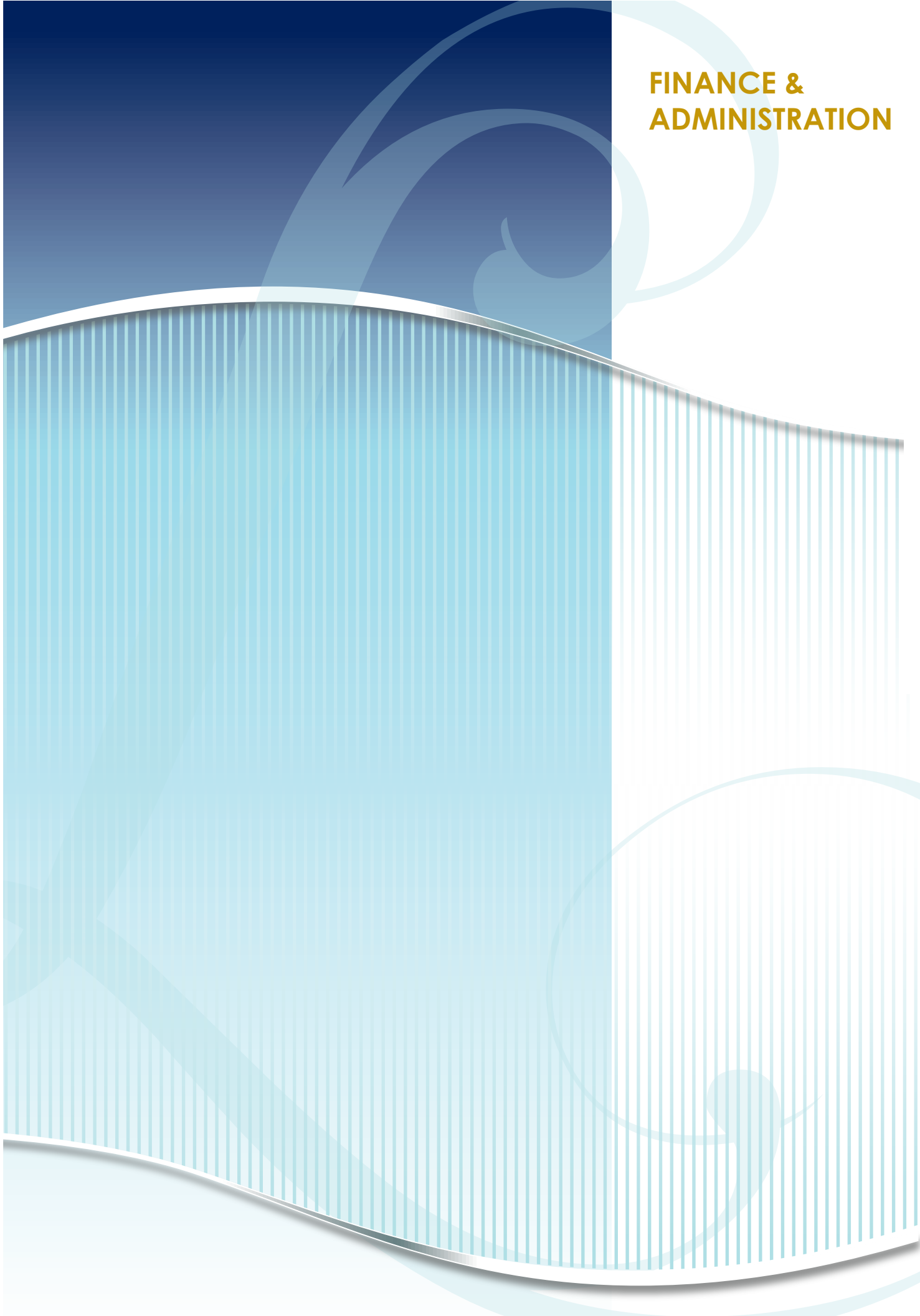
Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 125,285	\$ 130,285	\$ 331,028	\$ 227,686	\$ 168,525
60005 Temporary/part-time	5,474	32,932	0	0	0
60015 Overtime	4,123	2,254	4,000	1,724	0
60025 Auto allowance	6,000	6,190	6,000	6,000	6,000
60999 Other pay	2,250	1,200	3,193	950	1,750
61001 PERS - retirement	30,996	35,179	87,976	61,896	50,258
61010 Employer's FICA	343	1,566	0	0	0
61015 Employer's Medicare	1,833	2,496	4,799	3,301	2,444
61020 State disability ins.	1,207	1,846	2,905	2,505	1,854
61025 Unemployment insurance	1,247	1,703	3,310	2,277	1,685
61030 Workers compensation	7,519	10,462	21,517	14,800	10,954
61035 Group insurance	20,031	18,342	55,530	45,537	33,705
61036 Retirees group insurance	4,824	7,837	16,551	11,384	8,426
62015 Prof. & contractual services	136,522	11,745	32,000	25,000	28,000
62025 Advertising & printing	9,699	14,513	18,000	10,000	10,000
63025 Repairs/maint-bldg& equip.	8,758	0	9,500	7,500	7,500
63045 Vehicle expense	4,736	0	0	0	0
64005 Liability insurance expense	15,000	15,000	15,000	15,000	15,000
64015 Travel & meetings	2,368	904	4,566	1,500	1,500
64399 Other fees for svcs	3,406	428	1,500	500	1,200
65015 Office supplies	1,200	2,348	2,256	1,300	2,030
65020 Operating supplies	2,323	1,874	2,000	1,300	1,800
65040 Dues & subscriptions	1,977	1,008	2,000	800	1,500
Total Planning	\$ 397,121	\$ 300,110	\$ 623,632	\$ 440,960	\$ 354,131

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

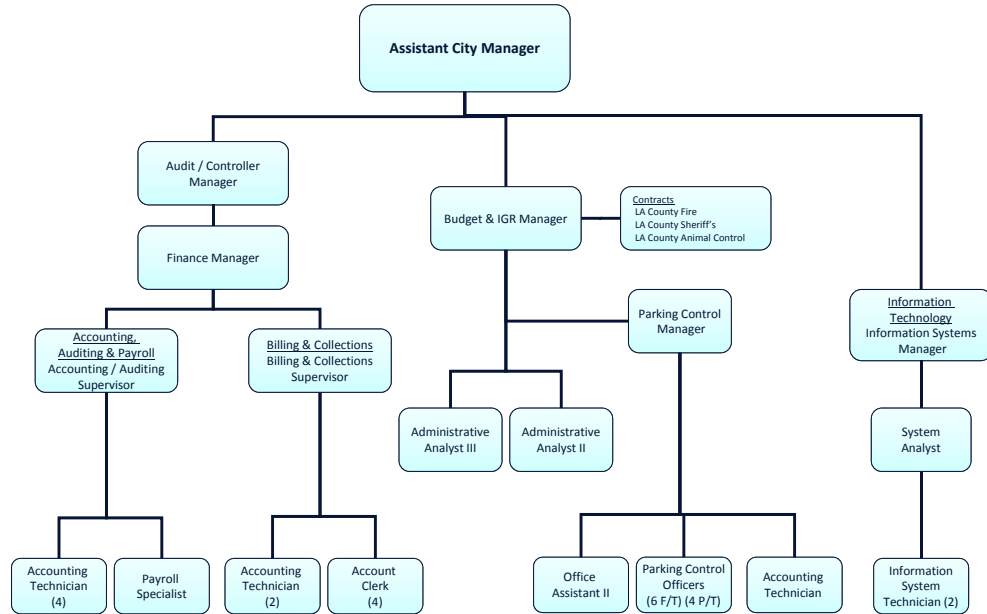
Division: Planning (505)

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Average customer counter wait time (Minutes)	3	3	3
Number of zoning applications processed	35	30	30
Total number of development plan reviews conducted	350	550	650
Percentage of over the counter permits approved or denied the same day received	95%	95%	95%

**FINANCE &
ADMINISTRATION**



FINANCE & ADMINISTRATION



Organizational Chart

MISSION STATEMENT

In a spirit of excellence, integrity, and dedication, the Finance & Administration Department is committed to providing timely, accurate, clear and complete information and support to City officials and City departments. Our mission:

- To manage and maintain financial records in conformity with generally accepted accounting principles and in compliance with State and Federal laws.
- To develop and maintain effective and efficient financial planning and reporting.
- To provide City officials and departments with financial information on a timely and meaningful basis.
- To provide quality service to the residents.

- To safeguard the City's assets.
- To manage the information technology responsibilities of the City.
- To serve as the City's central cashier.
- To prepare accurate and timely municipal services bills.

DEPARTMENT DESCRIPTION

The Finance & Administration Department assures the integrity of the City's resources by managing the fiscal, financial and information technology responsibilities of the City. The Department is responsible for the City's financial operations, internal controls and financial policies. The services provided by the department include Revenue Management, General Accounting, Budget Administration, Financial Reporting, Debt

Management and Information Services. Its primary role is to safeguard the City's assets, assure timely payments to vendors and employees, administer internal financial controls and provide support to the City Manager and fiscal staff in other departments by preparing financial reports, the annual budget and providing information services.

FY 2010-11 ACCOMPLISHMENTS

1. EDEN Tyler Technologies software implementation of two new modules: Utility Billing and Core Cashiering module to replace 20 year old system. New system has improved reporting capabilities. Integration of the software with the general ledger improves tracking and overall capabilities.
2. Implemented the acceptance of MasterCard, Visa and Discover as additional methods of payment at the Cashier Area.
3. Implemented additional security measures by installing 14 additional security cameras.
4. The City successfully participated in the Proposition 1A Securitization program, which allowed the City to be reimbursed \$734,000 in property tax revenues taken by the State.
5. Coordinated with the Redevelopment Agency the completion and submission of 28 vouchers to HUD for HOME and CDBG expenditure reimbursements totaling expenditures of more than \$2.2 million
6. Coordinated the application for ARRA funding. The City was awarded over \$4.1 million in ARRA funding for a variety of capital projects and programs, which include major street improvements to transit corridors.
7. The City met all ARRA grant reporting requirements and successfully reported federal grants to a nation-wide centralized database, which lists all ARRA grants across the country. This is located at www.Recovery.org.
8. Identified unclaimed funds due to the City, held by the State Controller's office and/or the Los Angeles County Auditor-Controller's office.
9. Completed the City's 2009 CAFR and Single Audit Report by deadline date and received unqualified opinion from the auditor
10. Coordinated the completion of the City's Annual Budget for FY 2009-2010
11. Published mid-year budget update and periodic revenue and expenditure reports
12. IGR staff generated Weekly Legislative Memorandum reports, apprising Council on pertinent legislative items affecting the City, as well as prepared (as necessary) legislative letters of correspondence communicating the City's position on priority issues.
13. Coordinated annual legislative meetings with Congresswoman Linda Sanchez and representatives from Senator's Barbara Boxer's office and submitted priority City projects for federal appropriations.
14. Fifteen letters of support or opposition were prepared by City IGR staff and sent to legislators and Congress under the Mayor's signature.
15. Coordinated the City's "Save Your City" campaign, a public outreach program which petitioned the general public to protect local revenues. IGR staff also prepared four Council resolutions in support of this cause.
16. Assisted Mayor with "State of the City Event"
17. Assisted in labor negotiations
18. Added a job assistance section on the City's website. The section features links to complimentary and comprehensive job search engine sites providing the latest job opportunities in the City and surrounding areas.
19. Reworked City's cell phone contract and moved to T-Mobile and utilized a pool of minutes thereby saving the City over \$20,000 from the previous fiscal year
20. Reworked the City's copier contract and moved to Canon Business solution to significantly reduce the City's copying and printing costs.
21. Installation of new Cisco 2801 router to improve efficiency and performance of network by 30%.
22. Implementation of new help-desk software to monitor and track service issues that increased overall efficiency for user assistance.
23. Installation and deployment of two terabyte Network Area Storage device for backup and computers and other peripherals
24. Installation of new Windows 2008 server for gate and user security and monitoring
25. Provided maintenance and support to 151 desktops, 22 laptops and 38 printers
26. Provided maintenance, administration, and daily operations of servers and Cisco network infrastructure with 99.9% uptime. Planned downtime was for server updates and upgrades.
27. Quarantined over 2.5 million emails identified as spam or containing viruses or malware.
28. Completed 398 Computer Service Requests with 99% of overall satisfaction, quality of service, and timeliness of service rated 'Excellent' or 'Good'

29. Processed accounting, payroll and purchasing documents:
- 6,340 payroll direct deposits
 - 524 payroll checks
 - 302 W-2/W-3 forms
 - 12 State quarterly and annual tax forms
 - 4 Federal quarterly 941 forms
 - 26 Payroll files to CalPers
 - 4,100 purchase orders and 400 purchase order amendments
 - 300 budget amendments
 - 8,500 invoices and issued 4,600 accounts payable checks
 - 2,635 utility bill payments (gas, electricity and telephone bills)
 - 336 IRS tax forms (1099 Miscellaneous)
 - 2,579 transaction updates via journal vouchers
30. Coordinated completion and submission of the Government Compliance Reports and Citywide Audits:
- Annual Expenditures Report to MTA
 - Annual Financial Audit – City, LRA and LII
 - Single Audit Report
 - MTA Audit – Prop “A”, Prop “C” and TDA Funds
 - Statement of Indebtedness
 - Bond Arbitrage Rebate Analysis
 - Annual Street Report
 - Federal Cash Reports to HUD
31. Processed transactions related to billing and collections:
- 112,962 municipal bills (water, trash, sewer, readiness to serve, street sweeping and environmental service fee)
 - 49,412 over the counter payments and 53,952 payments by mail (includes drop box payments) collecting a total of over \$12 million In payments
 - 407 utility user’s tax exemptions

OUTCOMES/EFFECTIVENESS

The Finance and Administration met all major goals. All Federal and State reporting requirements were submitted. The City’s Annual Audit Report and Single Audit Report were submitted timely and received unqualified opinion from the auditor.

The Core Cashiering and Utility Billing Modules of the EDEN Tyler Technologies financial system were successfully implemented due to the hard work

and aggressiveness of the Information Services Division and Water Billing Division.

By identifying grant opportunities, providing information and assistance to departments, additional grants were awarded to the City.

EFFICIENCY

The Department will continue to work towards producing accurate and timely reports. Its goal is to improve its major reports that would qualify for awards and recognition from financial institutions. It will continue to identify and refer grant opportunities to departments. It will continue to improve the City’s Financial and Information System.

VALUE-ADDED

- The implementation of the Core Cashiering and Utility Billing Modules provides enhancement on internal controls, improves the effectiveness and efficiency of financial transactions including real-time accounting.
- The implementation of new payment methods, which is the acceptance of MasterCard, Visa and Discover, provides customers additional options in paying their bills which can improve the collection rate.
- The production of meaningful and timely reports provide for stable financial management and administration of City departments. The financial reports provide departments the ability to track revenues and expenditures and allow them to make sound financial decisions.
- Identifying grant opportunities and providing departments, assistance in applying for grants allows funding for capital improvements.
- The implementation of network upgrades improves network performance and the installation of new computers allows staff to be more efficient.

DIVISIONS

- Accounting
- Administrative Services
- City Attorney
- Crossing Guards
- Debt Service
- Information Systems
- Parking Enforcement
- Public Finance Authority
- Purchasing
- Water Billing/Collections

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY FUND

Fund #	Fund Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011	General Fund	\$ 1,157,803	\$ 1,249,987	\$ 2,931,537	\$ 2,790,377	\$ 3,080,014
2051	Traffic Safety Fund	0	0	201,129	145,130	102,000
2941	HUD/CDBG Fund	1,353,148	0	80,000	81,000	60,000
5011	City Debt Service Fund	1,366,491	1,193,902	1,307,821	1,307,821	1,270,757
6051	Water/Enterprise Fund	1,225,620	1,076,888	1,166,032	980,448	1,165,216
7011	Information Technology Fund	(34,182)	0	0	0	0
9011	Public Financing Authority	10,487	10,081	12,023	11,052	10,620
Fund Totals		\$ 5,079,367	\$ 3,530,858	\$ 5,698,542	\$ 5,315,828	\$ 5,688,607

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY DIVISION

Division Number	Division Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011.30.265	City Attorney	\$ -	\$ -	\$ 446,500	\$ 510,500	\$ 378,500
1011.30.270	Accounting	406,701	453,372	475,615	467,570	510,591
1011.30.275	Administrative Services	162,700	479,803	621,054	611,594	574,967
1011.30.290	Information Technology	237,349	157,860	336,184	230,560	358,621
1011.30.295	Internal Audit	199,944	0	0	0	0
1011.30.310	Purchasing	151,109	158,952	157,333	136,062	91,769
1011.30.515	Parking Enforcement	0	0	894,851	834,091	1,165,566
2051.30.365	Crossing Guards	0	0	201,129	145,130	102,000
2941.30.285	HUD Administration	1,343,148	0	0	0	0
2941.30.305	Public Services	10,000	0	0	0	0
2941.30.365	Crossing Guards	0	0	80,000	81,000	60,000
5011.30.280	Debt Service	1,366,491	1,193,902	1,307,821	1,307,821	1,270,757
6051.30.290	Information Technology	261,999	336,756	417,284	280,586	372,873
6051.30.315	Water Billing/Collections	963,621	740,132	748,748	699,862	792,343
7101.30.290	Information Technology	(34,182)	0	0	0	0
9101.30.301	Public Financing Authority	10,487	10,081	12,023	11,052	10,620
Division Totals		\$ 5,079,367	\$ 3,530,858	\$ 5,698,542	\$ 5,315,828	\$ 5,688,607

FY 2011-12 SUMMARY OF POSITIONS – DEPARTMENT LEVEL

POSITION TITLE	FY 2009-10 ADOPTED	FY 2010-11 ADOPTED	FY 2011-12 ADOPTED
FULL-TIME EMPLOYEES:			
ACCOUNTING, AUDITING & PAYROLL SUPERVISOR	1.00	1.00	1.00
ACCOUNTING CLERK	4.00	4.00	4.00
ACCOUNTING TECHNICIAN	6.00	7.00	3.00
ACCOUNTING TECHNICIAN II	0.00	0.00	4.00
ADMINISTRATIVE AIDE	1.00	1.00	0.00
ADMINISTRATIVE ANALYST II	1.00	1.00	1.00
ADMINISTRATIVE ANALYST III	1.00	1.00	1.00
ASSISTANT CITY MANAGER	1.00	1.00	1.00
AUDITING/CONTROLLER MANAGER	0.00	0.00	1.00
BILLING & COLLECTIONS SUPERVISOR	1.00	1.00	1.00
BUDGET & IGR MANAGER	0.00	1.00	1.00
FINANCE MANAGER	1.00	1.00	1.00
FINANCIAL ANALYST	1.00	0.00	0.00
INFORMATION SYSTEM TECHNICIAN	2.00	2.00	2.00
INFORMATION SYSTEMS MANAGER	1.00	1.00	1.00
OFFICE ASSISTANT II	0.00	1.00	1.00
PARKING CONTROL MANAGER	0.00	1.00	1.00
PARKING CONTROL OFFICERS	0.00	6.00	6.00
PAYROLL SPECIALIST	1.00	1.00	1.00
SYSTEM ANALYST	1.00	1.00	1.00
TOTAL FULL-TIME EMPLOYEES	23.00	32.00	32.00
HOURLY/PART-TIME EMPLOYEES:			
CROSSING GUARD SUPERVISOR	0.00	1.00	0.00
CROSSING GUARD	0.00	12.00	0.00
IT ASSISTANT	1.00	1.00	0.00
PARKING CONTROL OFFICERS	0.00	2.00	4.00
TOTAL HOURLY/PART-TIME EMPLOYEES	1.00	16.00	4.00
TOTAL FINANCE EMPLOYEES	24.00	48.00	36.00
TOTAL FINANCE EMPLOYEES FTE	23.50	40.00	34.00

FY 2011-2012 SALARY RANGE-DEPARTMENT LEVEL

POSITION TITLE	RANGE (STEP A – STEP E)	
	ACCOUNTING, AUDITING & PAYROLL SUPERVISOR	61,994
ACCOUNTING CLERK	29,627	36,032
ACCOUNTING TECHNICIAN	34,308	41,693
ADMINISTRATIVE ANALYST II	40,915	49,722
ADMINISTRATIVE ANALYST III	46,200	56,175
ASSISTANT CITY MANAGER	Contract - 177,022	
AUDITING/CONTROLLER MANAGER	74,406	90,441
BILLING & COLLECTIONS SUPERVISOR	54,815	66,667
BUDGET & IGR MANAGER	96,573	117,446
FINANCE MANAGER	68,371	83,267
INFORMATION SYSTEM TECHNICIAN	42,727	51,943
INFORMATION SYSTEMS MANAGER	65,077	79,245
OFFICE ASSISTANT II	24,366	29,627
PARKING CONTROL MANAGER	54,815	66,667
PARKING CONTROL OFFICERS	40,695	49,476
PAYROLL SPECIALIST	39,715	48,279
SYSTEM ANALYST	49,476	60,199
HOURLY/PART-TIME EMPLOYEES:		
PARKING CONTROL OFFICERS	18,582	22,600

ACCOUNTING

GOALS

1. Provide quality financial services to both internal and external customers while adhering to established City policies and procedures and protecting City's assets
2. Provide accurate and timely financial information to City officials and departments
3. Maintain the integrity of the City's general ledger and financial records
4. Comply with State and Federal mandated reporting requirements
5. Identify internal control and compliance weaknesses and recommend corrective actions

OBJECTIVES

1. Record all financial transactions in the City's financial system. Record check disbursements upon issuance, revenues upon receipt and bank activities within 15 days at the end of the month
2. Provide technical accounting oversight and guidance to ensure that generally-accepted accounting procedures, City policies and procedures are consistently applied

3. Process vendor payments timely and accurately; and submit a check register which clearly identifies City expenditures to City Council
4. Process employee checks and related benefits bi-weekly within the established deadlines
5. File State and Federal tax correctly and timely
6. Submit the Annual Expenditure Report for Prop "A", Prop "C" and TDA funds to MTA
7. Coordinate the submission of annual reports such as the State Controller's Reports, Street Report and the Statement of Indebtedness
8. Coordinate the completion of an Award-winning Comprehensive Annual Financial Report (CAFR)
9. Coordinate the Annual Audit and receive un-qualified audit opinion letter
10. Develop and implement automated payroll timecards. This automation will reduce the time required for manual data inputting

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund 30 Finance & Administration 270 Accounting

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries & wages	\$ 192,452	\$ 210,292	\$ 210,191	\$ 208,219	\$ 235,147
60005 Temporary part-time	14,781	0	0	0	0
60015 Overtime	1,113	1,984	0	4,310	0
60025 Auto allowance	6,000	6,190	6,000	6,000	6,000
61001 PERS - retirement	48,695	46,631	55,524	56,604	70,125
61010 Employer's FICA	924	0	0	0	0
61015 Employer's medicare	3,183	3,237	3,048	3,019	3,410
61020 State disability insurance	1,999	2,286	2,312	2,290	2,587
61025 Unemployment Insurance	2,187	2,239	2,102	2,082	2,351
61030 Workers' compensation	12,792	13,415	13,663	13,534	15,285
61035 Group insurance	39,817	45,298	47,265	41,644	47,029
61036 Retirees group insurance	7,772	9,804	10,510	10,411	11,757
61050 Education exp. reimbursement	1,965	1,673	1,500	3,000	3,000
62005 Audit fees	25,916	17,000	49,000	61,000	49,000
62015 Prof & contractual svcs	11,900	36,216	17,750	7,500	8,500
62025 Advertising & printing	0	670	2,500	5,000	2,500
63025 Repairs/maint-bldg & equip.	500	126	500	0	500
63030 Rental bldgs & equipment	3,462	2,536	0	1,607	1,650

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

(CONTINUED)

64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
64015 Travel & meetings	3,045	2,523	1,000	1,100	0
64399 Other fees for services	10,389	26,511	27,500	16,000	27,500
65015 Office supplies	359	648	500	500	500
65020 Operating supplies	3,786	2,164	2,000	2,000	2,000
65040 Dues & subscriptions	932	1,338	2,500	1,500	1,500
66035 Office equipment	622	0	0	0	0
67950 Miscellaneous expense	(7,542)	941	600	600	600
Total Accounting	\$ 406,701	\$ 453,372	\$ 475,615	\$ 467,570	\$ 510,591

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Accounting/Auditing 1011.30.270

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Comprehensive annual financial report awarded clean opinion	YES	YES	YES
Percentage of payroll checks distributed on time	100%	100%	100%
Percentage of payroll payments processed accurately without errors	100%	100%	100%
Percentage of required State reports submitted on time and as requested	100%	100%	100%

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

CITY ATTORNEY

1011 General Fund
30 Finance & Administration
265 City Attorney

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62002 City Mgr's Office legal fees	\$ 0	\$ 0	\$ 23,000	\$ 35,000	\$ 30,000
62003 City Council legal fees	0	0	51,375	24,000	13,000
62004 Recreation legal fees	0	0	6,000	2,000	1,000
62006 Public Relations legal fees	0	0	6,000	500	500
62007 City Clerk's Office legal fees	0	0	14,000	9,000	9,000
62008 Human Resources legal fees	0	0	273,750	374,000	270,000
62009 Development Svcs legal fees	0	0	46,375	48,000	42,000
62011 Public Works legal fees	0	0	9,000	9,000	7,000
62012 Finance legal fees	0	0	17,000	9,000	6,000
Total City Attorney	\$ 0	\$ 0	\$ 446,500	\$ 510,500	\$ 378,500

ADMINISTRATIVE SERVICES

GOALS

1. Coordinate the development of the Annual Budget, which takes about four months to complete
2. Coordinate the preparation of the Mid-year Budget review
3. Monitor and report the fiscal well being of the City
4. Responsible for coordination/preparation of City agenda reports
5. Prepare and submit an Award winning budget.
6. Administer and coordinate the City's Intergovernmental Relations (IGR) program.
7. Provide general direction to members of the City Council, staff members and contracted advocacy firms to advance the City's core values, principles, and interests in all legislative affairs at both the State and Federal levels.
8. Manage the City's advocacy services contract with our lobbyist, Legislative Advocacy Group.
9. Prepare and adopt the City's annual Legislative Priorities.

OBJECTIVES

1. Establish budget forms that will be useful in the development of the Annual Budget
2. Provide timely revenue and expenditure projections and analysis to City officials and departments
3. Maintain the Citywide cost allocation schedules and formulas
4. Review all agenda items for fiscal impact and budgetary considerations
5. Assess fiscal impact of State and Federal legislation and policy changes
6. Provide management with information, cost analysis and forecast as needed for bargaining unit negotiations
7. Coordinate the completion of an Award-winning Budget
8. Develop and implement budget monitoring guidelines to insure that proper controls and safeguards are in place with respect to departmental spending.
9. Provide Weekly Legislative Memorandum reports to apprise Council of all pertinent legislative activities and provide updates on City's IGR program
10. Provide accurate and timely analysis on all

State Budget activity

11. Identify and refer new grant opportunities;
12. Draft letters of support/opposition on all pertinent legislation affecting the City;
13. Meet monthly with our lobbyist firm, Legislative Advocacy Group (LAG), to receive monthly briefings on all legislative activities and advocacy efforts;
14. 14. Provide monthly Legislative Briefings to Council from our lobbyist firm, Legislative Advocacy Group;
15. 15. Continue to work with contracted advocacy organizations, such as the League of California Cities, to advance the City's interests in legislative affairs;
16. 16. Generate and administer the City's new Intergovernmental Relations webpage, which will highlight the City's legislative goals, policy issues and identify projects that are currently generated from grants; and,
17. 17. Coordinate meetings between our City Council and City staff, elected representatives at the State and Federal levels and any other public entity agencies as necessary.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
30 Finance & Administration
275 Administrative Services

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries & wages	\$ 92,548	\$ 253,831	\$ 295,803	\$ 326,991	\$ 274,678
60015 Overtime	1,460	2,563	0	1,000	0
60025 Auto allowance	0	0	6,000	6,000	6,000
61001 PERS - retirement	26,660	59,957	90,633	88,893	81,914
61015 Employer's medicare	1,729	3,707	4,965	4,741	3,983
61020 State disability insurance	938	2,681	3,741	3,597	3,021
61025 Unemployment Insurance	998	2,543	3,530	3,270	2,747
61030 Workers' compensation	6,018	15,652	22,104	21,254	17,854
61035 Group insurance	14,024	33,288	53,174	65,398	54,936
61036 Retirees group insurance	3,975	11,304	17,004	16,350	13,734
61050 Education exp. reimbursement	0	3,000	0	0	0
62015 Prof & contractual svcs	44	71,949	67,000	40,000	76,000
62025 Advertising & printing	365	4,640	10,000	2,000	5,000
63025 Repairs/maint-bldg & equip.	0	0	500	0	500
64015 Travel & meetings	149	3,265	1,000	1,000	0
64399 Other fees for services	2,586	3,579	11,000	3,500	7,500
65015 Office supplies	309	386	1,000	1,000	1,000
65020 Operating supplies	1,403	1,279	2,000	1,000	1,000
65040 Dues & subscriptions	9,494	6,604	31,000	25,000	24,500
66035 Office equipment	0	(488)	0	0	0
67950 Miscellaneous expense	0	62	600	600	600
Total Administrative Services	\$ 162,700	\$ 479,803	\$ 621,054	\$ 611,594	\$ 574,967

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Administrative Services 1011.30.275

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Submit and receive Award-winning Distinguished Budget Award	YES	YES	YES
Generate Weekly Legislative Reports	52	48	52
Letters of Support/Opposition drafted	15	12	15
Quarterly Revenue and Expenditure Reports submitted	4	4	4

INFORMATION SYSTEMS

GOALS

1. Provide and promote the use and understanding of technology.
2. Plan, maintain, analyze and enhance the City's computer network and information systems including but not limited to financial systems, network infrastructure, backup and disaster recovery, file server integrity, network security and intrusion detection, and email and telecommunication services.
3. Provide support services for the City's computer systems and the Local Area Network (LAN) and Wide Area Network (WAN).
4. Provide support services, training and maintenance of the Eden Financial system.
5. Provide support services for software and hardware applications for all end users.
6. Safeguard the City's computers from viruses, malware, spam emails, and monitor intrusion detection.

OBJECTIVES

1. Research new technologies, and search for ways to improve and automate services.
2. Continue the implementation and configuration of the EDEN Financial Management System / Enterprise Resource Planning modules.
3. Implement new virtualization software using VM Ware and upgrade servers to replace aging application servers. City currently has eight older servers that are over five years old.
4. Implement Terminal Server using Windows 2008 Server for improved performance and capability to handle remote connections for remote users.
5. Upgrade security services to safeguard the City's computers from viruses, spyware, and junk mail. This will also allow a safer environment for remote computer support and VPN (Virtual Private Networking) connectivity.
6. Continue City-wide technology improvements by replacing and upgrading older computers with newer technology.
7. Perform routine upgrades of hardware and software, such as desktop computers, network printers, and related network equipment.
8. Perform scheduled upgrades of network equipment, such as firewalls, routers and switches.
9. Implement web commerce capabilities for ability to make utility and permit payments online via the City's website.

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
30 Finance & Administration
290 Information Technology

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 60,219	\$ 63,930	\$ 114,263	\$ 62,711	\$ 109,279
60005 Temporary part-time	19,306	2,114	10,300	5,200	0
60015 Overtime	22	538	0	0	0
61001 PERS-retirement	14,358	15,655	30,184	17,048	32,589
61010 Employer's FICA	1,236	187	639	338	0
61015 Employer's medicare	924	976	1,806	985	1,585
61020 State disability insurance	755	741	1,371	747	1,202
61025 Unemployment insurance	796	666	1,246	679	1,093
61030 Workers' compensation	4,806	4,153	8,097	4,414	7,103
61035 Group insurance	4,333	5,486	23,000	12,542	21,856
61036 Retirees group insurance	2,254	2,884	6,228	3,396	5,464
62015 Prof & contractual svcs	10,544	4,467	33,750	30,000	33,750
62025 Advertising & printing	0	449	700	0	400
63025 Repairs/maint-bldg & equip.	16,020	11,310	15,000	10,000	5,000
64015 Travel & meetings	73	16	2,000	1,000	0
64399 Other fees for services	13,262	6,875	37,250	30,000	19,000
64501 Telephone	32,539	24,571	18,000	20,000	91,000
65015 Office supplies	1,411	478	1,000	1,000	1,000
65020 Operating supplies	7,523	3,574	3,300	3,000	2,500
65040 Dues & subscriptions	0	240	500	0	300
66015 Machinery & equipment	10,208	1,344	6,050	6,000	5,500
66035 Office equipment	36,762	7,051	21,000	21,000	20,000
67950 Miscellaneous expense	0	156	500	500	0
Total Information Technology	\$ 237,349	\$ 157,860	\$ 336,184	\$ 230,560	\$ 358,621

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

6051 Water/Enterprise Fund 30 Finance & Administration 290 Information Technology

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 83,252	\$ 124,104	\$ 114,263	\$ 115,181	\$ 121,472
60005 Temporary part-time	17,207	2,125	10,300	4,324	0
60015 Overtime	22	0	0	0	0
61001 PERS-retirement	20,256	29,941	30,184	31,312	36,225
61010 Employer's FICA	1,104	187	639	281	0
61015 Employer's medicare	893	1,019	1,806	1,733	1,761
61020 State disability insurance	947	1,404	1,371	1,315	1,336
61025 Unemployment insurance	1,005	1,262	1,246	1,195	1,215
61030 Workers' compensation	6,107	7,786	8,097	2,053	7,896
61035 Group insurance	6,792	11,513	23,000	6,262	24,294
61036 Retirees group insurance	2,974	5,572	6,228	1,580	6,074
62015 Prof & contractual svcs	13,327	21,655	33,750	30,000	20,000
63025 Repairs/maint-bldg & equip.	16,020	0	15,000	5,000	7,000
64015 Travel & meetings	1,302	65	2,500	500	0
64399 Other fees for services	2,849	11,888	37,250	20,000	31,000
64501 Telephone	32,546	39,666	33,000	20,000	33,000
65015 Office supplies	1,448	1,346	500	650	500
65020 Operating supplies	3,950	11,428	5,000	8,200	4,000
65040 Dues & subscriptions	9,494	0	500	0	500
66015 Machinery & equipment	623	2,695	6,050	6,000	6,000
66035 Office equipment	39,881	58,566	86,000	25,000	70,000
67950 Miscellaneous expense	0	4,535	600	0	600
Total Information Technology	\$ 261,999	\$ 336,756	\$ 417,284	\$ 280,586	\$ 372,873

7101 Information Technology Fund 30 Finance & Administration 290 Information Technology

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
61045 Compensated absences	\$ (34,182)	\$ 0	\$ 0	\$ 0	\$ 0
Total Information Technology	\$ (34,182)	\$ 0	\$ 0	\$ 0	\$ 0

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Information Technology 1011.30.290; 6051.30.290

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Percentage of application problems / requested that were corrected within one business day	97%	97%	98%
Annual 'page views' received on the City's website	800,000	817,000	825,000
Uptime of critical applications servers and services with planned down-time	99.5%	99.9%	99.5%

DEBT SERVICES

GOALS

1. Administer the City's debt service and debt-funded capital projects
2. Ensure the proper recording and maintenance of debt-related financial records

OBJECTIVES

1. Process debt service payments of principal and interest in a timely manner in accordance with the debt service schedules for the following:
 - a. LRA 1999 Tax Allocation Bonds
 - b. HUD Section 108 Loan
 - c. 1999 Lease Revenue Bonds
 - d. 2003 Lease Revenue Bonds
 - e. 2003 Enterprise Revenue Bonds
 - f. 2008 Enterprise Revenue Bonds
 - g. 2009 Enterprise Revenue Bonds
 - h. 2010 Lease Revenue Bonds
 - i. 2011 Tax Allocation Bonds
2. Prepare and submit bond requisitions for timely reimbursement of expenditures
3. Maintain and retain trustee statements in accordance with the retention policy
4. Prepare and update schedules of cash held by trustees on a quarterly basis
5. Coordinate the preparation of Arbitrage Reports
6. Coordinate the completion of Annual Disclosure Reports

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

5011 City Debt Service Fund
30 Finance & Administration
280 Debt Service

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
67601 Debt svc pmt - principal	\$ 824,475	\$ 685,960	\$ 515,000	\$ 535,000	\$ 555,000
67605 Interest expense	542,016	507,941	792,821	772,821	715,757
Total Debt Service	\$ 1,366,491	\$ 1,193,902	\$ 1,307,821	\$ 1,307,821	\$ 1,270,757

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Debt Services 5011.30.280

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Percentage of debt service payments processed accurately without errors	100%	100%	100%

CROSSING GUARDS

FY 2010-11 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT BY DIVISION

2941 HUD/CDBG Fund
30 Finance & Administration
365 Crossing Guards

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60005 Temporary part-time	\$ 0	\$ 0	\$ 49,604	\$ 53,191	\$ 0
61001 PERS-retirement	0	0	11,887	7,230	0
61010 Employer's FICA	0	0	2,790	1,729	0
61015 Employer's medicare	0	0	653	771	0
61020 State disability insurance	0	0	3,600	585	0
61025 Unemployment insurance	0	0	450	532	0
61030 Workers' compensation	0	0	2,925	3,457	0
61035 Group insurance	0	0	5,842	9,845	0
61036 Retirees group insurance	0	0	2,250	2,660	0
62015 Prof & contractual svcs	0	0	0	1,000	60,000
Total Crossing Guards	\$ 0	\$ 0	\$ 80,000	\$ 81,000	\$ 60,000

FY 2010-11 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT BY DIVISION

2051 Traffic Safety Fund 30 Finance & Administration 365 Crossing Guards

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60005 Temporary part-time	\$ 0	\$ 0	\$ 136,076	\$ 90,000	\$ 0
61001 PERS-retirement	0	0	0	12,233	0
61010 Employer's FICA	0	0	8,437	2,925	0
61015 Employer's medicare	0	0	1,973	1,305	0
61020 State disability insurance	0	0	1,497	990	0
61025 Unemployment insurance	0	0	1,361	900	0
61030 Workers' compensation	0	0	8,845	5,850	0
61035 Group insurance	0	0	24,540	9,000	0
61036 Retirees group insurance	0	0	0	4,500	0
62015 Prof & contractual svcs	0	0	0	727	102,000
64005 Liability insurance expense	0	0	14,700	14,700	0
65020 Operating supplies	0	0	3,700	2,000	0
Total Crossing Guards	\$ 0	\$ 0	\$ 201,129	\$ 145,130	\$ 102,000

PARKING ENFORCEMENT

GOALS

The Parking Enforcement Division will continue to develop alternatives to addressing vehicle overcrowding on streets; the recovery effort of outstanding fines and forfeiture through Vehicle Immobilization Device deployment; expand enforcement near and around School Zones, and conduct City-Wide Vehicle Abatement to ensure proper storage of in-operable vehicles.

OBJECTIVES

The Division is responsible for the enforcement of parking regulations set forth in the Lynwood Municipal Code and the California Vehicle Code. The Division and its officers will, without favor or prejudice, work cooperatively with the public to provide a safe community and strive to enhance the quality of life for all citizens. This fiscal year the Parking Enforcement Division will also oversee the Crossing Guard program. This program is responsible for temporarily stopping the flow of traffic around schools so that pedestrians can cross an intersection safely.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
30 Finance & Administration
515 Parking Enforcement

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 403,364	\$ 418,779	\$ 418,838
60005 Temporary part-time	0	0	68,462	41,731	82,388
60015 Overtime	0	0	10,000	2,212	0
60040 Uniform allowance	0	0	12,450	10,000	10,000
61001 PERS-retirement	0	0	106,553	113,845	124,906
61010 Employer's FICA	0	0	4,245	2,713	5,355
61015 Employer's medicare	0	0	6,841	6,677	7,268
61020 State disability insurance	0	0	37,746	5,066	5,513
61025 Unemployment insurance	0	0	4,718	4,605	5,012
61030 Workers' compensation	0	0	30,669	29,933	32,580
61035 Group insurance	0	0	94,365	83,756	83,768
61036 Retirees group insurance	0	0	20,168	23,025	25,061
62015 Prof & contractual svcs	0	0	20,000	18,000	326,227
62025 Advertising & printing	0	0	8,486	6,000	5,000
63025 Repairs/maint-bldg & equip.	0	0	3,000	3,000	2,000
63045 Vehicle expense	0	0	18,946	18,946	0
64005 Liability insurance expense	0	0	19,650	19,650	19,650
64015 Travel & meetings	0	0	1,000	700	0
64399 Other fees for services	0	0	1,000	1,000	1,000
65015 Office supplies	0	0	3,187	2,600	2,000
65020 Operating supplies	0	0	3,000	7,000	6,000
66015 Machinery & equipment	0	0	10,000	14,853	3,000
66035 Office equipment	0	0	7,000	0	0
Total Parking Enforcement	\$ 0	\$ 0	\$ 894,851	\$ 834,091	\$ 1,165,566

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

PARKING ENFORCEMENT 1011.55.515

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Percentage of request for services received and resolved within a 24 hour period	98%	98%	98%
Number of vehicles impounded/immobilized	550	400	450
Parking Citations generated per officer per month	250	240	250

PUBLIC FINANCE AUTHORITY

GOALS

The Public Finance Authority provides a mechanism for financing major projects. It acts as Joint Exercise of Powers between the City of Lynwood and Lynwood Redevelopment Agency and borrows money by issuing bonds, notes or other obligation; accept financial assistance from various public sources.

OBJECTIVES

1. Review the Quarterly Treasurer's Report
2. Monitor the City's Financial Condition
3. Review funding and refunding options and make recommendations where appropriate
4. Search for ways to improve and automate services.

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

9011 Public Financing Authority
30 Finance & Administration
301 Public Financing Authority

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
61015 Employer's Medicare	\$ 57	\$ 51	\$ 41	\$ 28	\$ 22
61030 Workers compensation	0	0	182	124	98
62015 Prof. & contractual services	6,530	6,530	9,000	9,000	9,000
64015 Travel & meetings	3,900	3,500	2,800	1,900	1,500
Total Public Financing Authority	\$ 10,487	\$ 10,081	\$ 12,023	\$ 11,052	\$ 10,620

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Public Finance Authority 9011.30.301

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
City's Average Bond Rating	AAA	AAA	A-
Redevelopment Agency's Average Bond Rating	AAA	AAA	A-

PURCHASING

GOALS

1. Oversee the City's overall purchasing practices to ensure City-wide compliance with purchasing laws and ordinances
2. Facilitate and track the procurement of materials, supplies and services

OBJECTIVES

1. Provide training to employees on purchasing policies and procedures
2. Monitor department's compliance with purchasing policies and procedures
3. Review department's requisitions to ensure the use of appropriate expenditure account numbers
4. Process requisitions that meets all the requirements within three days
5. Immediate response to emergency purchase order request

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
30 Finance & Administration
310 Purchasing

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 83,968	\$ 85,433	\$ 84,227	\$ 81,154	\$ 52,325
61001 PERS - retirement	22,340	22,578	22,249	22,062	15,604
61015 Employer's Medicare	1,229	1,256	1,221	1,177	759
61020 State disability ins.	787	953	926	893	576
61025 Unemployment insurance	840	855	842	812	523
61030 Workers compensation	5,328	5,520	5,475	5,275	3,401
61035 Group insurance	29,368	30,304	29,832	16,231	10,465
61036 Retirees group insurance	3,416	4,227	4,211	4,058	2,616
62005 Audit fees	1,800	0	0	0	0
62015 Prof. & contractual services	0	2,000	0	0	0
64015 Travel & meetings	0	912	1,000	0	0
64399 Other fees for svcs	1,971	3,440	4,250	2,800	4,000
65015 Office supplies	0	489	500	500	500
65020 Operating supplies	62	917	2,000	500	500
67950 Miscellaneous expense	0	70	600	600	500
Total Purchasing	\$ 151,109	\$ 158,952	\$ 157,333	\$ 136,062	\$ 91,769

WATER BILLING AND COLLECTIONS

GOALS

1. Prepare, collect and account for all Lynwood municipal service bills
2. Serve as the City's central cashier station
3. Manages the City's Fixed Asset Master List
4. Oversees the Utility User's Tax Exemption and the Bus Pass Subsidy programs
5. Provide exceptional customer service and achieve positive customer feedback.

OBJECTIVES

1. Prepare accurate and timely Lynwood municipal service bills, before the end of each month
2. Accept and record daily cash receipts with accuracy and timeliness. Post all transactions at the end of the day

3. Reconcile cash receipts and process deposit to the bank daily
4. Actively enforce collection of past due and closing accounts
5. Maintain an updated list of Utility Users Tax Exemption and submit an Annual Report to City Council
6. Utilize the City's municipal bills as a means of communicating City events and services to the residents and businesses
7. Reconcile and record fixed asset additions and deletions on a regular basis; conduct a physical inventory of assets annually
8. Handle complaints in an expedient and appropriate manner for maximum customer satisfaction.

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

6051 Water/Enterprise Fund
30 Finance & Administration
315 Water Billing/Collections

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 321,919	\$ 351,597	\$ 362,133	\$ 354,897	\$ 405,068
60005 Temporary/part-time	8,630	0	0	0	0
60015 Overtime	4,447	5,340	0	8,215	0
61001 PERS - retirement	84,966	88,493	95,662	96,479	120,799
61010 Employer's FICA	497	0	0	0	0
61015 Employer's Medicare	4,903	5,196	5,251	5,146	5,873
61020 State disability ins.	3,122	3,735	3,984	3,904	4,456
61025 Unemployment insurance	3,365	3,570	3,622	3,549	4,051
61030 Workers compensation	20,497	22,475	23,539	23,068	26,329
61035 Group insurance	77,641	90,070	89,050	70,979	81,014
61036 Retirees group insurance	11,883	14,482	18,107	17,745	20,253
61045 Compensated absences	44,693	26,052	0	0	0
61050 Educational reimbursement	0	0	0	200	0
62005 Audit fees	13,664	10,000	15,000	22,480	19,500
62015 Prof. & contractual services	81,508	62,416	72,000	60,000	60,000
62025 Advertising & printing	1,162	1,194	2,500	2,500	2,500
62030 Collection expense	1,740	2,227	6,000	1,000	6,000
63025 Repairs/maint-bldg& equip.	1,452	1,249	5,500	1,200	5,500
63030 Rental bldgs & equipment	1,757	3,140	5,000	3,500	5,000
64015 Travel & meetings	14	11	1,400	0	0
64399 Other fees for svcs	3,193	24,805	30,000	16,000	16,000
65015 Office supplies	500	1,151	500	500	500
65020 Operating supplies	8,723	4,058	2,500	3,500	2,500
65035 Postage	0	700	900	0	900
65040 Dues & subscriptions	0	0	500	0	500
66015 Machinery & equip.	0	5,067	0	0	0
67001 Bad debts	264,291	12,787	5,000	5,000	5,000
67950 Miscellaneous expense	(947)	317	600	0	600
Total Water Billing/Collections	\$ 963,621	\$ 740,132	\$ 748,748	\$ 699,862	\$ 792,343

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Water Billing 6051.30.315

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Utility accounts written off as bad debt (as percent of operating revenues)	.75%	.80%	.75%
Percentage of payments processed within 24 hours	100%	100%	100%

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DIVISIONAL LEVEL

1011 General Fund
30 Finance & Administration
295 Internal Audit

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 63,121	\$ 0	\$ 0	\$ 0	\$ 0
61001 PERS - retirement	18,193	0	0	0	0
61015 Employer's Medicare	900	0	0	0	0
61020 State disability ins.	575	0	0	0	0
61025 Unemployment insurance	631	0	0	0	0
61030 Workers compensation	3,878	0	0	0	0
61035 Group insurance	7,596	0	0	0	0
61036 Retirees group insurance	2,515	0	0	0	0
62015 Prof and contractual svcs	90,445	0	0	0	0
64015 Travel & meetings	317	0	0	0	0
64399 Other fees for svcs	3,116	0	0	0	0
65020 Operating supplies	8,615	0	0	0	0
65040 Dues & subscriptions	40	0	0	0	0
Total Internal Audit	\$ 199,944	\$ 0	\$ 0	\$ 0	\$ 0

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

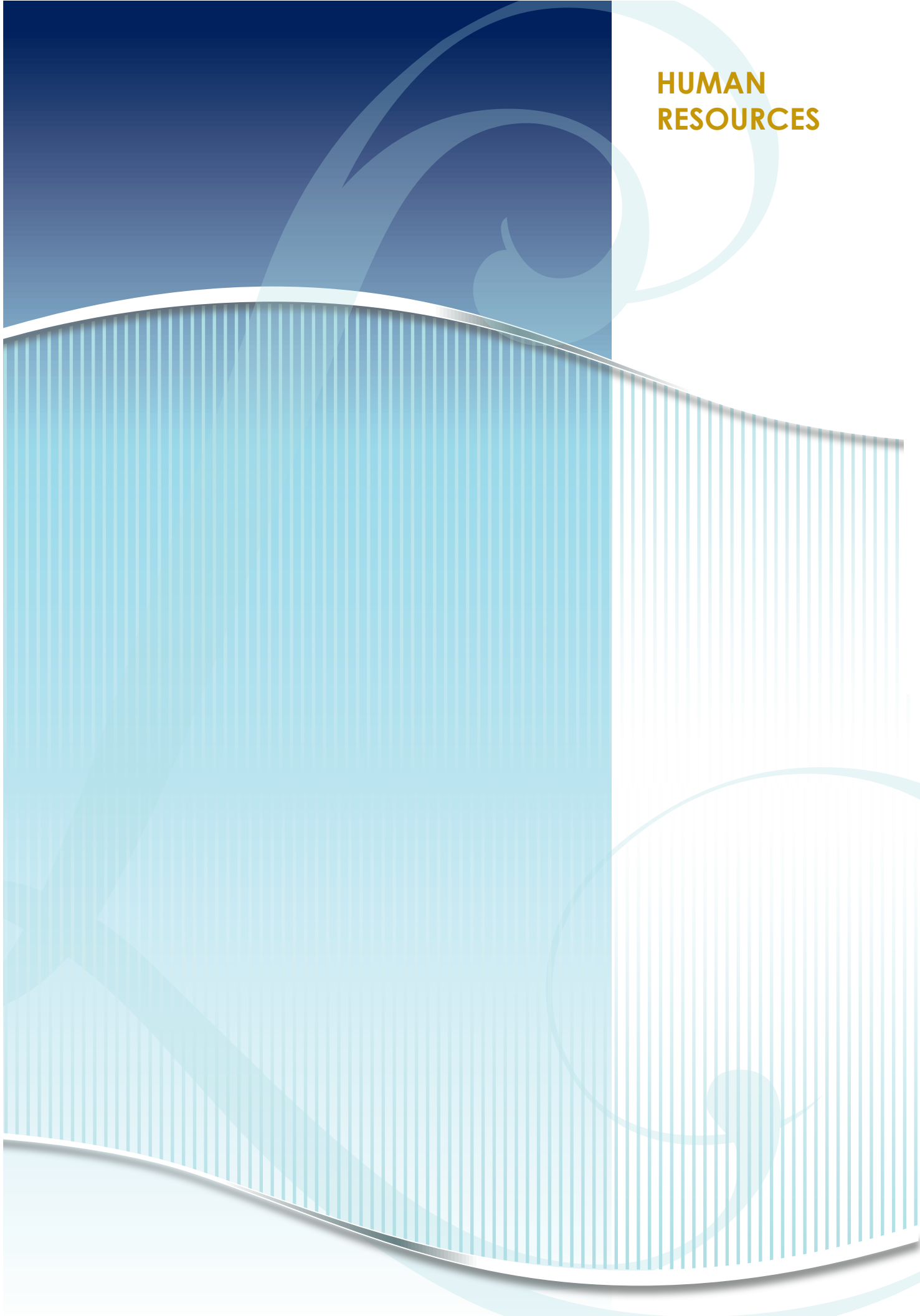
2941 HUD/CDBG Fund 30 Finance & Administration 285 HUD Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries & wages	\$ 147,355	\$ 0	\$ 0	\$ 0	\$ 0
60015 Overtime	1	0	0	0	0
60025 Auto allowance	3,600	0	0	0	0
61001 PERS - retirement	40,504	0	0	0	0
61015 Employer's medicare	895	0	0	0	0
61020 State disability insurance	1,496	0	0	0	0
61025 Unemployment Insurance	1,632	0	0	0	0
61030 Workers' compensation	8,906	0	0	0	0
61035 Group insurance	24,044	0	0	0	0
61036 Retirees group insurance	5,965	0	0	0	0
62005 Audit fees	1,800	0	0	0	0
62015 Prof & contractual svcs	18,000	0	0	0	0
62025 Advertising & printing	3,106	0	0	0	0
63045 Vehicle expense	379	0	0	0	0
64005 Liability insurance expense	18,250	0	0	0	0
65015 Office supplies	309	0	0	0	0
65020 Operating supplies	901	0	0	0	0
67601 Debt svc pmt - principal	585,000	0	0	0	0
67605 Interest expense	481,006	0	0	0	0
Total HUD Administration	\$ 1,343,148	\$ 0	\$ 0	\$ 0	\$ 0

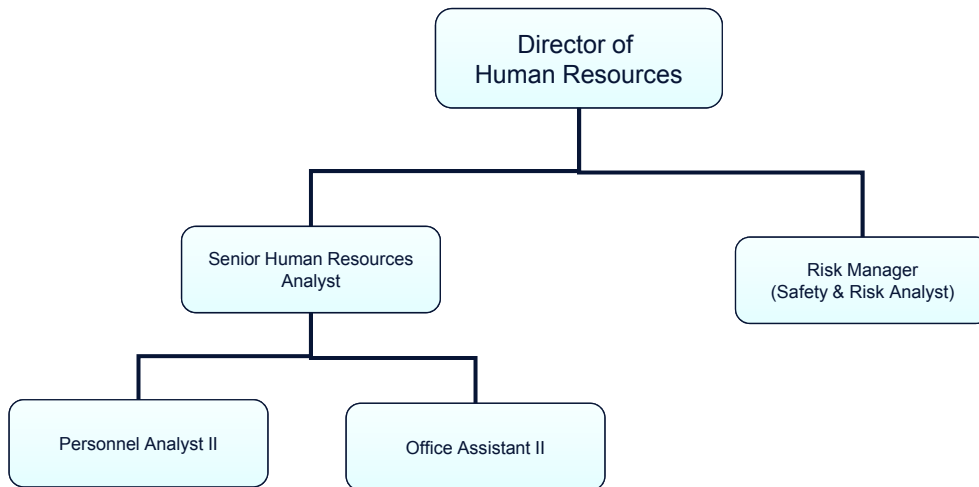
2941 HUD/CDBG Fund 30 Finance & Administration 305 Public Services

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
67213 Parents Interested in Education	\$ 10,000	\$ 0	\$ 0	\$ 0	\$ 0
Total Public Services	\$ 10,000	\$ 0	\$ 0	\$ 0	\$ 0

**HUMAN
RESOURCES**



HUMAN RESOURCES



Organizational Chart

MISSION STATEMENT

The Department of Human Resources provides full-range hire-thru-retire services, with a dedicated focus on recruiting, hiring, training and retaining high quality personnel. We do this by managing top notch recruitment and selection efforts, engaging, developing and leveraging talent, minimizing risk, maintaining positive labor relations, and achieving strategic HRD goals and objectives.

DEPARTMENT DESCRIPTION

The purpose of HR is to manage the personnel needs of City Departments and the environment in which they operate. We provide strategic, administrative and operational service to help achieve the City's overall success, and to ensure the organization is compliant with Federal, State and local laws and regulations.

FY 2010-11 ACCOMPLISHMENTS

OUTCOMES/EFFECTIVENES

- a. Managed the City's Critical Staffing Plan
- b. Completed over 150 background checks.

EFFICIENCY

- a. Managed ongoing Reduction In Workforce (RIW) process.
- b. Successfully negotiated and oversaw two, one-year contracts with the Lynwood Employees' Association (LEA) and Management Bargaining Unit (MBU).
- c. Coordinated a dozen mandatory training activities

VALUE-ADDED

- a. Established eligibility lists for Maintenance Worker, Systems Analyst, Risk Manager and other critical positions.
- b. Supported departments in corrective action on two dozen personnel actions.

GOALS

- Implement Applicant Tracking System (ATS)
- Negotiate and implement successor FY 12 MOUs.
- Continue to enhance City Performance Evaluation Tools and systems.
- Coordinate essential core safety and emergency preparedness training.
- Update areas of Personnel Rules and Regulations in partnership with Personnel Board legal advisor.

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY FUND

Fund #	Fund Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011	General Fund	\$ 740,038	\$ 581,285	\$ 753,581	\$ 696,652	\$ 548,742
2011	Retirement Fund	\$ 740,547	\$ 767,469	\$ 775,018	\$ 775,018	\$ 898,752
2051	Traffic Safety Fund	173,398	166,823	0	0	0
2941	HUD/CDBG Fund	50,000	50,000	0	0	0
7151	Self-Insurance Fund	1,119,183	2,068,515	2,129,318	2,479,238	2,593,352
Fund Totals		\$ 2,823,166	\$ 3,634,092	\$ 3,657,917	\$ 3,950,908	\$ 4,040,846

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY DIVISION

Division Number	Division Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011.35.330	General Services	\$ 347,082	\$ 314,767	\$ 297,780	\$ 331,865	\$ 241,767
1011.35.335	Employee Personnel Services	392,956	266,518	455,801	364,787	306,975
2011.35.340	PERS Administration	740,547	767,469	775,018	775,018	898,752
2051.35.365	Crossing Guards	173,398	166,823	0	0	0
2941.35.365	Crossing Guards	50,000	50,000	0	0	0
7151.35.345	Worker's Comp Admin.	(755,991)	444,355	448,244	402,170	380,363
7151.35.350	Liability Insurance Admin.	1,173,265	912,756	1,046,283	940,641	1,089,505
7151.35.355	Group Health Ins. Admin.	571,417	546,440	557,210	990,810	995,810
7151.35.360	Unemployment Ins. Admin.	130,492	164,964	77,581	145,617	127,674
Division Totals		\$ 2,823,166	\$ 3,634,092	\$ 3,657,917	\$ 3,950,908	\$ 4,040,846

FY 2011-12 SUMMARY OF POSITIONS – DEPARTMENT LEVEL

POSITION TITLE	FY 2009-10 ADOPTED	FY 2010-11 ADOPTED	FY 2011-12 ADOPTED
FULL-TIME EMPLOYEES:			
DIRECTOR OF HUMAN RESOURCES	1.00	1.00	1.00
OFFICE ASSISTANT II	1.00	1.00	1.00
PERSONNEL ANALYST II	1.00	1.00	1.00
SAFETY AND RISK ANALYST	1.00	1.00	1.00
SENIOR HR ANALYST	1.00	1.00	1.00
TOTAL FULL-TIME EMPLOYEES	5.00	5.00	5.00
HOURLY/PART-TIME EMPLOYEES:			
CROSSING GUARD SUPERVISOR	1.00	0.00	0.00
CROSSING GUARD	12.00	0.00	0.00
TOTAL HOURLY/PART-TIME EMPLOYEES	13.00	0.00	0.00
TOTAL HUMAN RESOURCES	18.00	5.00	5.00
TOTAL HUMAN RESOURCES FTE	11.50	5.00	5.00

FY 2011-2012 SALARY RANGE-DEPARTMENT LEVEL

POSITION TITLE	RANGE (STEP A – STEP E) POSITION TITLE	
FULL-TIME EMPLOYEES:		
DIRECTOR OF HUMAN RESOURCES	Contract - 137,917	
OFFICE ASSISTANT II	24,366	29,627
PERSONNEL ANALYST II	40,915	49,722
RISK MANAGER	59,027	71,817
SENIOR HR ANALYST	81,237	98,985

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DEPARTMENT LEVEL

1011 General Fund
35 Human Resources
330 General Services

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 64,107	\$ 77,832	\$ 66,689	\$ 67,382	\$ 82,283
60005 Temporary/part-time	0	0	0	29,080	0
61001 PERS - retirement	16,781	16,510	17,617	18,318	24,539
61010 Employer's FICA	0	0	0	1,890	0
61015 Employer's Medicare	928	1,139	967	1,399	1,193
61020 State disability ins.	596	674	730	1,061	905
61025 Unemployment insurance	641	783	667	965	823
61030 Workers compensation	4,019	4,837	4,335	6,270	5,348
61035 Group insurance	9,443	11,022	20,015	13,476	16,457
61036 Retirees group insurance	2,422	3,312	3,335	4,823	4,114
61050 Educational reimbursement	0	425	425	1,120	0
62001 Legal Fees	0	513	0	0	0
62015 Prof. & contractual services	10,634	8,528	12,500	24,200	12,500
63025 Repairs/maint-bldg& equip.	13,739	16,606	11,000	11,000	11,000
63030 Rental bldgs & equipment	0	427	0	15,776	0
64015 Travel & meetings	29	847	0	1,105	1,105
64399 Other fees for svcs	3,377	2,374	5,800	3,000	5,800
64501 Telephone	111,480	79,700	73,000	73,000	0
65001 Lights & power	59,724	42,661	30,000	15,000	30,000
65005 Gas	1,353	1,255	2,000	2,000	2,000
65015 Office supplies	883	(10)	0	0	0
65020 Operating supplies	18,652	15,256	20,000	15,000	15,000
65035 Postage	28,273	30,075	28,700	26,000	28,700
Total General Services	\$ 347,082	\$ 314,767	\$ 297,780	\$ 331,865	\$ 241,767

1011 General Fund
35 Human Resources
335 Employee Personnel Services

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 85,578	\$ 92,712	\$ 108,644	\$ 87,254	\$ 84,505
60015 Overtime	0	57	0	0	0
60025 Auto allowance	6,000	6,190	6,000	6,000	6,000
60999 Other pay	1,800	1,375	7,210	0	0
61001 PERS - retirement	22,663	22,208	28,700	23,720	25,201
61015 Employer's Medicare	1,346	1,465	1,575	1,265	1,225
61020 State disability ins.	858	946	1,195	960	930
61025 Unemployment insurance	915	989	1,086	873	845
61030 Workers compensation	5,226	5,569	7,062	5,672	5,493
61035 Group insurance	24,333	22,038	14,986	17,451	16,901
61036 Retirees group insurance	3,583	4,582	5,432	4,363	4,225
61050 Educational reimbursement	0	0	3,090	0	3,090
62001 Legal Fees	0	0	0	65,426	0
62015 Prof. & contractual services	171,817	35,841	179,710	110,000	119,710
62025 Advertising & printing	11,395	5,846	10,000	6,000	6,000
64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
64010 Employee training exp	1,131	5,394	41,761	5,000	2,000
64015 Travel & meetings	7,199	9,890	10,000	5,000	2,500
64399 Other fees for svcs	21,840	25,363	0	0	0
64501 Telephone	0	0	0	420	0
65015 Office supplies	3,175	5,655	5,500	4,000	5,000
65020 Operating supplies	1,888	164	2,000	(510)	1,500
65040 Dues & subscriptions	2,560	585	2,200	2,243	2,200
Total Employee Personnel Services	\$ 392,956	\$ 266,518	\$ 455,801	\$ 364,787	\$ 306,975

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL

2011 Retirement Fund 35 Human Resources 340 PERS Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
61005 PERS unfunded liability expense	\$ 740,547	\$ 767,469	\$ 775,018	\$ 775,018	\$ 898,742
Total PERS Administration	\$ 740,547	\$ 767,469	\$ 775,018	\$ 775,018	\$ 898,742

2051 Traffic Safety Fund 35 Human Resources 365 Crossing Guards

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 971	\$ 526	\$ 0	\$ 0	\$ 0
60005 Temporary/part-time	103,742	97,952	0	0	0
61001 PERS - retirement	18,329	11,929	0	0	0
61010 Employer's FICA	2,137	3,416	0	0	0
61015 Employer's Medicare	1,255	1,426	0	0	0
61020 State disability ins.	841	1,081	0	0	0
61025 Unemployment insurance	857	987	0	0	0
61030 Workers compensation	5,508	6,415	0	0	0
61035 Group insurance	19,905	22,955	0	0	0
61036 Retirees group insurance	758	1,613	0	0	0
62015 Prof. & contractual services	298	0	0	0	0
64005 Liability insurance expense	14,700	14,700	0	0	0
65020 Operating supplies	4,097	3,825	0	0	0
Total Crossing Guards	\$ 173,398	\$ 166,823	\$ 0	\$ 0	\$ 0

2941 HUD/CDBG Fund 35 Human Resources 365 Crossing Guards

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 647	\$ 0	\$ 0	\$ 0	\$ 0
60005 Temporary/part-time	32,229	34,065	0	0	0
61001 PERS - retirement	4,457	4,425	0	0	0
61010 Employer's FICA	1,273	1,096	0	0	0
61015 Employer's Medicare	760	497	0	0	0
61020 State disability ins.	502	377	0	0	0
61025 Unemployment insurance	519	339	0	0	0
61030 Workers compensation	3,330	2,201	0	0	0
61035 Group insurance	5,842	5,962	0	0	0
61036 Retirees group insurance	423	693	0	0	0
65020 Operating supplies	16	346	0	0	0
Total Crossing Guards	\$ 50,000	\$ 50,000	\$ 0	\$ 0	\$ 0

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DEPARTMENT LEVEL

7151 Self-Insurance Fund
35 Human Resources
345 Worker's Comp Admin.

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 61,731	\$ 60,584	\$ 62,556	\$ 51,548	\$ 58,198
61001 PERS - retirement	15,561	15,767	16,525	14,013	17,356
61015 Employer's Medicare	897	883	907	747	844
61020 State disability ins.	570	537	688	567	640
61025 Unemployment insurance	618	606	626	515	582
61030 Workers compensation	(1,244,468)	3,837	4,066	3,351	3,783
61035 Group insurance	8,761	8,526	9,327	10,310	11,640
61036 Retirees group insurance	2,302	2,759	3,128	2,577	2,910
62015 Prof. & contractual services	57,400	30,683	40,000	35,000	30,000
62025 Advertising & printing	0	0	500	500	500
64015 Travel & meetings	0	33	0	0	0
64399 Other fees for svcs	46	0	0	0	0
65025 Safety supplies	853	4,738	5,000	132	1,000
65040 Dues & subscriptions	85	100	1,000	2,910	2,910
67410 Insurance claims paid	339,653	315,303	303,921	280,000	250,000
Total Worker's Comp Admin.	\$ (755,991)	\$ 444,355	\$ 448,244	\$ 402,170	\$ 380,363

7151 Self-Insurance Fund
35 Human Resources
350 Liability Insurance Admin.

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 51,920	\$ 51,282	\$ 52,293	\$ 43,664	\$ 49,356
61001 PERS - retirement	13,187	13,372	6,289	11,870	14,719
61015 Employer's Medicare	751	746	758	633	716
61020 State disability ins.	478	488	573	480	543
61025 Unemployment insurance	520	513	523	437	494
61030 Workers compensation	3,205	3,254	3,399	2,838	3,208
61035 Group insurance	8,095	7,928	8,543	8,733	9,871
61036 Retirees group insurance	1,960	2,365	2,615	2,183	2,468
62001 Legal Fees	0	0	0	20,108	18,130
62015 Prof. & contractual services	369,133	97,601	172,338	170,000	160,000
64001 Insurance premiums	525,998	600,532	633,000	575,695	656,000
64399 Other fees for svcs	2,973	65	7,500	4,000	7,000
67410 Insurance claims paid	195,046	134,608	158,452	100,000	167,000
Total Liability Insurance Admin.	\$ 1,173,265	\$ 912,756	\$ 1,046,283	\$ 940,641	\$ 1,089,505

**FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DEPARTMENT LEVEL**

**7151 Self-Insurance Fund
35 Human Resources
355 Group Health Ins. Admin.**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
61040 Employee Assistance Prog	\$ 5,750	\$ 0	\$ 7,210	\$ 0	\$ 5,000
62015 Prof. & contractual services	565,667	546,440	550,000	990,810	990,810
Total Group Health Ins. Admin.	\$ 571,417	\$ 546,440	\$ 557,210	\$ 990,810	\$ 995,810

**7151 Self-Insurance Fund
35 Human Resources
360 Unemployment Ins. Admin.**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 42,817	\$ 42,632	\$ 23,808	\$ 40,447	\$ 41,047
61001 PERS - retirement	10,945	11,115	6,289	10,995	12,241
61015 Employer's Medicare	615	619	345	586	595
61020 State disability ins.	393	387	262	445	452
61025 Unemployment insurance	427	425	238	404	410
61030 Workers compensation	2,644	2,706	1,548	2,629	2,668
61035 Group insurance	6,606	6,471	3,901	8,089	8,209
61036 Retirees group insurance	1,620	1,959	1,190	2,022	2,052
67410 Insurance claims paid	64,426	98,650	40,000	80,000	60,000
Unemployment Ins. Admin.	\$ 130,492	\$ 164,964	\$ 77,581	\$ 145,617	\$ 127,674

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Employee Personnel Services 1011.35.335

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Average number of working days to complete an external recruitment (open to creation of eligibility list)	40	40	40
Annualized Employee Turnover Rate	6%	6%	5%
Number of employee grievances and appeals per 100 employees	0	6	0
Number of Background Checks Conducted	100	150	150

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

General Services 1011.35.330

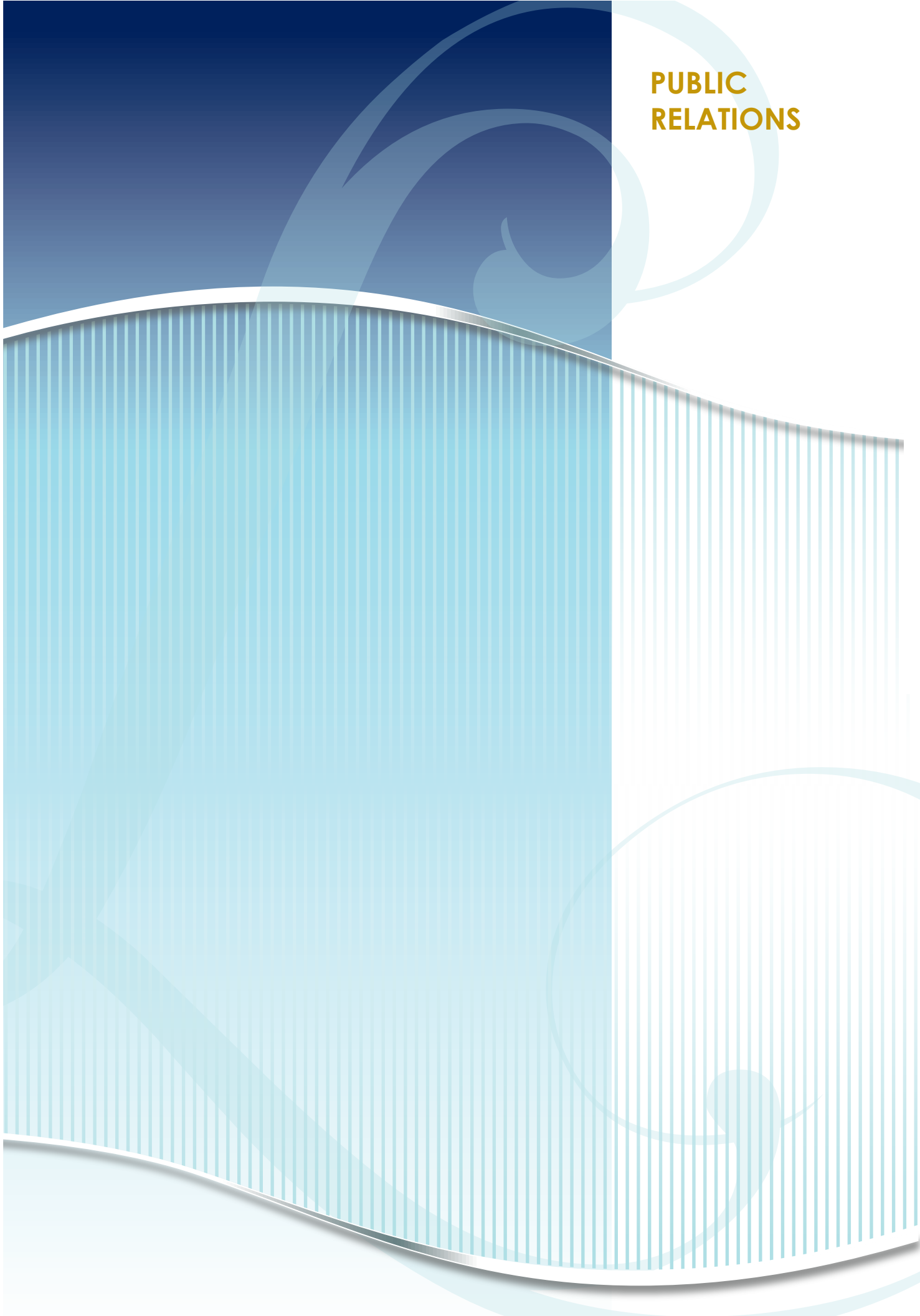
Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
* Employee Grievances Filed	0	3	0
* Employee Grievances Resolved	0	3	0

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

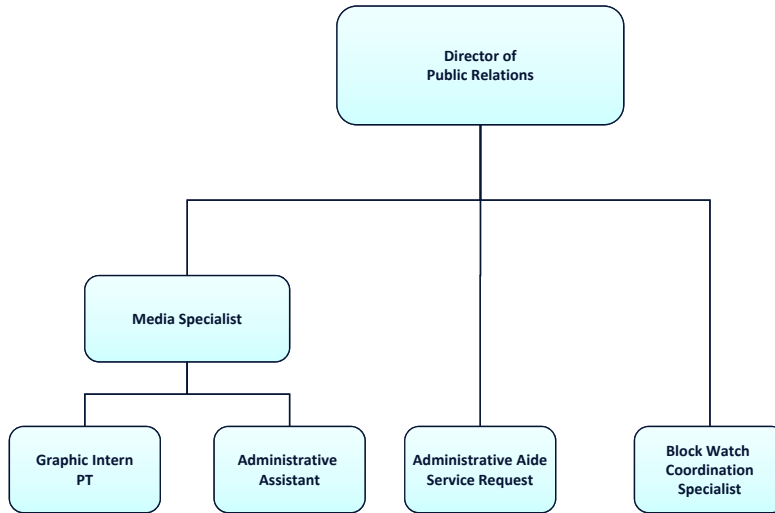
Risk Management Services

Measure	FY 2010-11 Adopted Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Number of Industrial Injury Claims Filed	12	18	12
Number of Workers Days lost to injury per FTE	0	0	0
Number of Workers Compensation Claims per 100 FTE	2	1.8	2
Total hours of training focused on occupational safety and health training, limitation of losses, or limitation of liability	60	48	36
Number of Claims for Damages Filed	70	60	40

**PUBLIC
RELATIONS**



PUBLIC RELATIONS



Organizational Chart

MISSION STATEMENT

The Public Relations Department will promote the City of Lynwood's programs, highlight the City's accomplishments, and provide effective and efficient communication programs to the public.

The department also serves as Liaison to the Los Angeles County Sheriff's and Fire Departments, Business Roundtable, Neighborhood Block Watch, Services Request Division, Graffiti Tracker contract, ASAP Video Surveillance Camera Program, and the Redflex Red Light Camera operations. The department will also continue to work with the Sheriff's Department to enhance our collaborated Advanced Surveillance and Protection Program (ASAP) and promote Fire Services and CERT training activities.

DEPARTMENT DESCRIPTION

The mission of the Public Relations, Marketing and Media Department is to serve as the primary link between the City and the news media, Neighborhood Block Watch, and enhance the collaboration with the Sheriff's Department with our Advanced Surveillance and Protection Program (ASAP), and Fire Services including programs such as CERT. The goal of the department is to connect neighborhoods, businesses, and City government to facilitate effective public relations and enhance the quality of life for all Lynwood residents and businesses.

FY 2010-11 ACCOMPLISHMENTS

- Liaison for Mayor's 2010 Census Committee.
- Coordinated 12 successful Business Roundtable Meetings.
- Members of the All America City Committee who won the coveted 2010 All-America City award, and marketed all publicity associated with the award.
- Member of the Gateway Cities Public Safety Directors Group.
- Event coordination for:
 - The Mayors State of the City Address
 - Employee Holiday Party
 - Commissioners and Block Watch Captains annual Holiday Gala
- Managed and continue to submit monthly reporting data to ARRA for \$367,000 received for law enforcement.
- Completed the installation of 10 additional video surveillance cameras and negotiated the purchase of one portable video surveillance camera funded through ARRA for law enforcement programs.
- Launched City's new website.
- Improved working relationship with Lynwood

Unified School District through meetings and participating in quarterly Parent Association meetings.

- Created new design for City Lynwood n' Perspective newsletter
- Provided marketing and advertising for all City departments.
- Created design for the award winning 2010/11 budget book.

DIVISIONS

- Administration
 - Marketing
-

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY FUND

Fund #	Fund Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011	General Fund	\$ 1,152,148	\$ 1,296,053	\$ 572,974	\$ 626,996	\$ 646,931
2701	Landscape Maint. Assessment District	1,108,681	1,436,315	0	0	0
2851	Litter Abatement Fund	71,440	60,271	0	0	0
2941	HUD/CDBG Fund	27,752	0	0	0	0
Fund Totals		\$ 2,360,021	\$ 2,792,639	\$ 572,974	\$ 626,996	\$ 646,931

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT BY DIVISION

Division Number	Division Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011.55.250	Marketing Division	\$ 0	\$ 0	\$ 301,411	\$ 316,757	\$ 280,261
1011.55.445	Animal Control Services	106,810	238,663	0	0	0
1011.55.515	Parking Enforcement	749,525	770,889	0	0	0
1011.55.601	Public Relation Administration	295,813	286,501	271,563	310,239	366,670
1011.55.615	Right of Way	626,391	722,358	0	0	0
1011.55.625	Vine Program	2,408	88	0	0	0
1011.55.630	Weed Abatement	39,874	13,795	0	0	0
2701.55.610	Landscaping Arbor Services	827,194	944,669	0	0	0
2701.55.620	Tree Maintenance	281,487	491,646	0	0	0
2851.55.615	Right of Way	71,440	60,271	0	0	0
2941.55.615	Right of Way	27,752	0	0	0	0
Division Totals		\$ 3,028,694	\$ 3,528,880	\$ 572,974	\$ 626,996	\$ 646,931

FY 2011-12 SUMMARY OF POSITIONS – DEPARTMENT LEVEL

POSITION TITLE	FY 2009-10 ADOPTED	FY 2010-11 ADOPTED	FY 2011-12 ADOPTED
FULL-TIME EMPLOYEES:			
ACCOUNTING TECHNICIAN	1.00	0.00	0.00
ADMINISTRATIVE AIDE SERVICE REQUEST	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT	0.00	1.00	1.00
BLOCK WATCH COORDINATION SPECIALIST	1.00	1.00	1.00
DIRECTOR OF PUBLIC RELATIONS	1.00	1.00	1.00
DISPATCH ASSISTANT	1.00	0.00	0.00
MAINTENANCE WORKER	21.00	0.00	0.00
MEDIA SPECIALIST	0.00	1.00	1.00
PARK MAINTENANCE LEAD WORKER	1.00	0.00	0.00
PARK SUPERINTENDENT	1.00	0.00	0.00
PARKING CONTROL MANAGER	1.00	0.00	0.00
PARKING CONTROL OFFICERS	6.00	0.00	0.00
RIGHT-OF-WAY LEAD WORKER	2.00	0.00	0.00
TOTAL FULL-TIME EMPLOYEES	37.00	5.00	5.00
HOURLY/PART-TIME EMPLOYEES:			
GRAPHICS INTERN	0.00	1.00	1.00
PARKING CONTROL OFFICERS	2.00	0.00	0.00
TOTAL HOURLY/PART-TIME EMPLOYEES	2.00	1.00	1.00
TOTAL PUBLIC RELATIONS EMPLOYEES	39.00	6.00	6.00
TOTAL PUBLIC RELATIONS FTE	38.00	5.50	5.50

FY 2011-2012 SALARY RANGE-DEPARTMENT LEVEL

POSITION TITLE	ANNUAL RANGE (STEP A – STEP E)	
FULL-TIME EMPLOYEES:		
ADMINISTRATIVE AIDE	31,895	38,772
ADMINISTRATIVE ASSISTANT	35,161	42,727
BLOCK WATCH COORDINATION SPECIALIST	40,695	49,476
DIRECTOR OF PUBLIC RELATIONS	Contract - 109,141	
MEDIA SPECIALIST	47,117	57,332
HOURLY/PART-TIME EMPLOYEES:		
GRAPHIC ARTS INTERN	26,852	26,852

ADMINISTRATION

GOALS

The Public Relations Department will promote the City's programs, highlight City accomplishments, and provide effective and efficient communication programs to the public through media communications, public outreach, and public safety technological enhancements.

OBJECTIVES

- Increase readership and distribution of Lynwood 'N Perspective newsletter
- Continue marketing and branding efforts through print collateral
- Serve as liaison to the Sheriff and Fire Departments
- Enhance the City and Sheriff's Department Advanced Surveillance and Protection Program (ASAP)
- Increase Neighborhood Block Watch participation

- Continue to serve the public through our Service Request Division by offering person to person access as well as being online making the system available to allow residents to submit requests for service online
- Increase volunteerism through citywide activities and Sheriff's Volunteers on Patrol Program

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
55 Public Relation
601 Public Relation Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 174,432	\$ 169,604	\$ 147,023	\$ 175,342	\$ 207,120
60005 Temporary/part-time	3,704	9,767	0	0	0
60015 Overtime	3,414	1,317	3,000	2,500	2,500
60025 Auto allowance	6,000	6,190	6,000	6,000	6,000
61001 PERS - retirement	46,572	42,599	38,838	47,667	61,767
61010 Employer's FICA	0	612	674	11,397	13,463
61015 Employer's Medicare	2,745	2,738	2,289	2,542	3,003
61020 State disability ins.	1,758	1,734	13,571	1,929	2,278
61025 Unemployment insurance	1,876	1,869	1,579	1,753	2,071
61030 Workers compensation	11,367	11,535	10,263	11,397	13,463
61035 Group insurance	26,498	26,219	34,301	35,068	41,424
61036 Retirees group insurance	6,880	8,736	7,351	8,767	10,356
61050 Educational reimbursement	0	0	1,000	0	0
62015 Prof. & contractual services	4,810	129	0	0	0
62025 Advertising & printing	0	0	0	306	0
64015 Travel & meetings	636	858	1,000	1,271	1,000
64399 Other fees for svcs	0	88	0	0	0
65015 Office supplies	1,336	981	1,875	1,500	1,000
65020 Operating supplies	3,579	1,254	2,500	2,500	1,000
65040 Dues & subscriptions	205	271	300	300	225
Total Public Relation Administration	\$ 295,813	\$ 286,501	\$ 271,563	\$ 310,239	\$ 366,670

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Administration (601)

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Total number of requests received by the Service Request Division	5000	5446	5000
Number of Neighborhood Meetings attended	20	14	18
Number of messages retrieved from the 24 Hour Hotline	90	102	130
Number of informational workshops and events provided to the public	6	3	3

MARKETING

MISSION STATEMENT

The mission of the Marketing Division is to promote the effective and efficient delivery of City services by communicating to the public through various media, including marketing, advertising, branding, photography, website design/development and video production. We are committed to meet our City's objectives by delivering the highest levels of professionalism and experience.

GOALS AND OBJECTIVES

- Increase City website hits by 40%.
- Increase Arts and Cultural Program attendance by 30%.
- Update Lynwood Brand Identity through City Graphic Standards Manual City department literature and Advertisement.
- Implement video production and advertisement.
- Implement marketing strategies to generate revenue.

**FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DEPARTMENT LEVEL**

1011 General Fund
55 Public Relation
250 Marketing Division

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 93,706	\$ 133,719	\$ 101,515
60005 Temporary part-time	0	0	11,877	11,000	10,574
60015 Overtime	0	0	2,746	2,746	0
60025 Auto allowance	0	0	3,600	0	0
60999 Other salaries and wages	0	0	0	225	0
61001 PERS-retirement	0	0	24,753	36,352	30,274
61010 Employer's FICA	0	0	736	715	687
61015 Employer's medicare	0	0	1,531	2,098	1,625
61020 State disability insurance	0	0	1,161	1,592	1,233
61025 Unemployment insurance	0	0	2,259	1,447	1,121
61030 Workers' compensation	0	0	6,864	9,407	7,286
61035 Group insurance	0	0	26,522	26,744	20,303
61036 Retirees group insurance	0	0	4,685	7,236	5,604
62015 Prof & contractual svcs	0	0	50,539	37,000	50,539
62025 Advertising & printing	0	0	3,673	2,368	3,300
64015 Travel & meetings	0	0	5,000	1,150	1,000
64399 Other fees for services	0	0	57,289	36,000	41,000
65020 Operating supplies	0	0	4,200	6,958	4,200
65040 Dues & subscriptions	0	0	270	0	0
Total Marketing Division	\$ 0	\$ 0	\$ 301,411	\$ 316,757	\$ 280,261

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT BY DIVISION

1011 General Fund 55 Public Relation 445 Animal Control Services

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 1,756	\$ 409	\$ 0	\$ 0	\$ 0
61001 PERS-retirement	1,335	108	0	0	0
61015 Employer's medicare	25	6	0	0	0
61020 State disability insurance	16	5	0	0	0
61025 Unemployment insurance	17	4	0	0	0
61030 Workers' compensation	86	27	0	0	0
61035 Group insurance	133	79	0	0	0
61036 Retirees group insurance	49	19	0	0	0
62015 Prof & contractual svcs	103,392	238,006	0	0	0
Total Animal Control Services	\$ 106,810	\$ 238,663	\$ 0	\$ 0	\$ 0

1011 General Fund 55 Public Relation 515 Parking Enforcement

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 390,848	\$ 403,490	\$ 0	\$ 0	\$ 0
60005 Temporary part-time	17,628	23,855	0	0	0
60015 Overtime	8,879	13,984	0	0	0
60040 Uniform allowance	6,769	1,675	0	0	0
61001 PERS-retirement	104,463	103,835	0	0	0
61010 Employer's FICA	1,117	1,496	0	0	0
61015 Employer's medicare	6,108	6,471	0	0	0
61020 State disability insurance	3,877	4,886	0	0	0
61025 Unemployment insurance	4,173	4,413	0	0	0
61030 Workers' compensation	24,745	28,175	0	0	0
61035 Group insurance	102,630	95,426	0	0	0
61036 Retirees group insurance	17,534	20,662	0	0	0
62015 Prof & contractual svcs	17,511	10,679	0	0	0
62025 Advertising & printing	1,516	8,177	0	0	0
63025 Repairs/maint-bldg & equip.	1,491	1,417	0	0	0
63045 Vehicle expense	9,473	18,946	0	0	0
64005 Liability insurance expense	19,650	19,650	0	0	0
64015 Travel & meetings	50	0	0	0	0
64399 Other fees for services	435	182	0	0	0
65015 Office supplies	1,524	1,807	0	0	0
65020 Operating supplies	2,602	1,662	0	0	0
66015 Machinery & equipment	6,503	0	0	0	0
Total Parking Enforcement	\$ 749,525	\$ 770,889	\$ 0	\$ 0	\$ 0

**FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DEPARTMENT BY DIVISION**

**1011 General Fund
55 Public Relation
615 Right of Way**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 296,029	\$ 304,340	\$ 0	\$ 0	\$ 0
60005 Temporary/part-time	15,110	8,768	0	0	0
60015 Overtime	4,013	7,080	0	0	0
60040 Uniform allowance	1,350	1,350	0	0	0
61001 PERS - retirement	79,378	81,165	0	0	0
61010 Employer's FICA	932	9	0	0	0
61015 Employer's Medicare	4,617	4,714	0	0	0
61020 State disability ins.	2,964	3,568	0	0	0
61025 Unemployment insurance	3,163	3,215	0	0	0
61030 Workers compensation	19,775	20,382	0	0	0
61035 Group insurance	90,167	92,752	0	0	0
61036 Retirees group insurance	12,178	14,803	0	0	0
62015 Prof. & contractual services	0	6,571	0	0	0
63025 Repairs/maint-bldg& equip.	189	241	0	0	0
63045 Vehicle expense	76,875	153,750	0	0	0
64005 Liability insurance expense	19,650	19,650	0	0	0
Total Right of Way	\$ 626,391	\$ 722,358	\$ 0	\$ 0	\$ 0

**1011 General Fund
55 Public Relation
625 Vine Program**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof. & contractual services	\$ 0	\$ 88	\$ 0	\$ 0	\$ 0
65020 Operating supplies	2,408	0	0	0	0
Total Vine Program	\$ 2,408	\$ 88	\$ 0	\$ 0	\$ 0

**1011 General Fund
55 Public Relation
630 Weed Abatement**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 22,913	\$ 8,110	\$ 0	\$ 0	\$ 0
61001 PERS - retirement	6,227	2,154	0	0	0
61015 Employer's Medicare	335	119	0	0	0
61020 State disability ins.	200	87	0	0	0
61025 Unemployment insurance	229	81	0	0	0
61030 Workers compensation	1,419	527	0	0	0
61035 Group insurance	5,920	2,334	0	0	0
61036 Retirees group insurance	832	381	0	0	0
65020 Operating supplies	1,799	0	0	0	0
Total Weed Abatement	\$ 39,874	\$ 13,795	\$ 0	\$ 0	\$ 0

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT BY DIVISION

2701 Landscape Maint. Assessment District 55 Public Relation 610 Landscaping Arbor Services

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 414,020	\$ 470,386	\$ 0	\$ 0	\$ 0
60005 Temporary/part-time	0	34,132	0	0	0
60015 Overtime	6,766	5,232	0	0	0
60040 Uniform allowance	1,425	1,650	0	0	0
61001 PERS - retirement	109,372	107,653	0	0	0
61010 Employer's FICA	0	1,058	0	0	0
61015 Employer's Medicare	4,376	5,518	0	0	0
61020 State disability ins.	3,913	5,882	0	0	0
61025 Unemployment insurance	4,222	5,116	0	0	0
61030 Workers compensation	25,761	32,828	0	0	0
61035 Group insurance	127,594	136,491	0	0	0
61036 Retirees group insurance	15,760	21,849	0	0	0
62015 Prof. & contractual services	7,293	5,462	0	0	0
62025 Advertising & printing	109	0	0	0	0
63025 Repairs/maint-bldg& equip.	3,830	0	0	0	0
63030 Rental bldgs & equipment	661	0	0	0	0
63045 Vehicle expense	19,139	37,478	0	0	0
64005 Liability insurance expense	29,450	29,450	0	0	0
64399 Other fees for svcs	495	7,289	0	0	0
65001 Lights & power	21,627	22,723	0	0	0
65020 Operating supplies	26,554	3,157	0	0	0
66015 Machinery & equip.	4,827	11,315	0	0	0
Total Landscaping Arbor Services	\$ 827,194	\$ 944,669	\$ 0	\$ 0	\$ 0

2701 Landscape Maint. Assessment District 55 Public Relation 620 Tree Maintenance

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 0	\$ 3,016	\$ 0	\$ 0	\$ 0
60015 Overtime	0	3,023	0	0	0
61001 PERS - retirement	0	797	0	0	0
61015 Employer's Medicare	0	85	0	0	0
61020 State disability ins.	0	64	0	0	0
61025 Unemployment insurance	0	58	0	0	0
61030 Workers compensation	0	376	0	0	0
61035 Group insurance	0	1,483	0	0	0
61036 Retirees group insurance	0	247	0	0	0
62005 Audit fees	1,910	1,000	0	0	0
62015 Prof. & contractual services	253,985	451,492	0	0	0
63045 Vehicle expense	5,013	10,025	0	0	0
64005 Liability insurance expense	19,650	19,650	0	0	0
65020 Operating supplies	929	330	0	0	0
Total Tree Maintenance	\$ 281,487	\$ 491,646	\$ 0	\$ 0	\$ 0

**FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DEPARTMENT BY DIVISION**

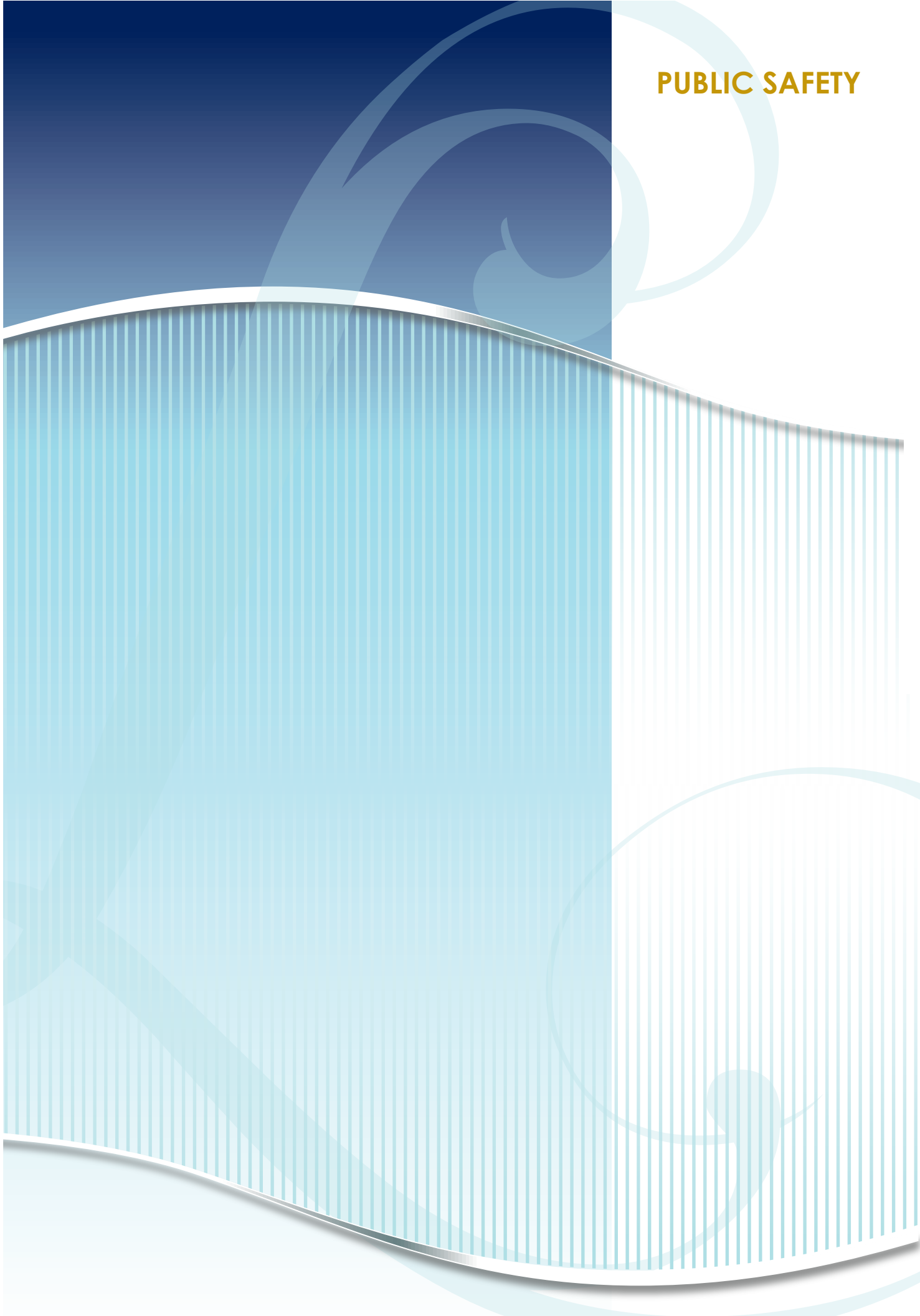
**2851 Litter Abatement Fund
55 Public Relation
615 Right of Way**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 2,429	\$ 0	\$ 0	\$ 0	\$ 0
61001 PERS - retirement	662	0	0	0	0
61010 Employer's FICA	14	0	0	0	0
61015 Employer's Medicare	38	0	0	0	0
61020 State disability ins.	(10)	0	0	0	0
61025 Unemployment insurance	26	0	0	0	0
61030 Workers compensation	164	0	0	0	0
61035 Group insurance	1,312	0	0	0	0
61036 Retirees group insurance	(482)	0	0	0	0
62015 Prof. & contractual services	13,285	14,328	0	0	0
63025 Repairs/maint-bldg& equip.	2,816	912	0	0	0
63045 Vehicle expense	10,050	20,100	0	0	0
64015 Travel & meetings	0	506	0	0	0
64399 Other fees for svcs	0	240	0	0	0
65020 Operating supplies	41,137	24,186	0	0	0
Total Right of Way	\$ 71,440	\$ 60,271	\$ 0	\$ 0	\$ 0

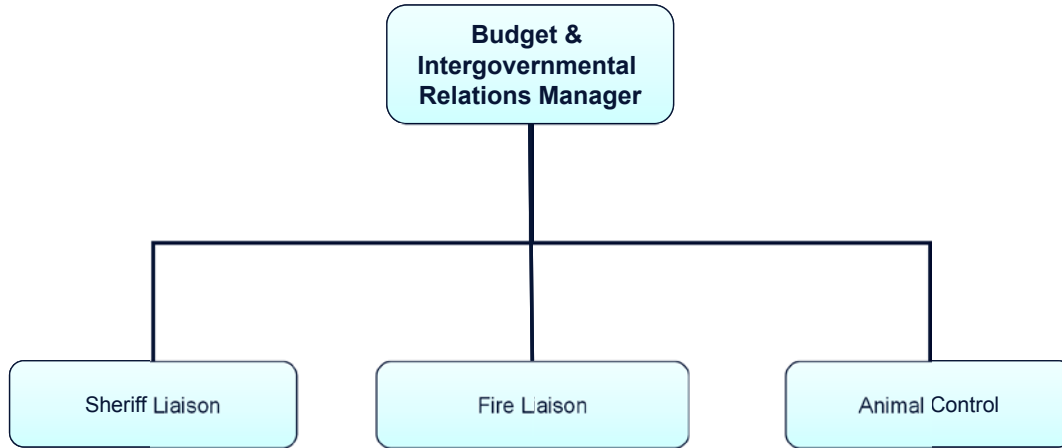
**2941 HUD/CDBG Fund
55 Public Relation
615 Right of Way**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 16,626	\$ 0	\$ 0	\$ 0	\$ 0
61001 PERS-retirement	4,313	0	0	0	0
61015 Employer's medicare	244	0	0	0	0
61020 State disability insurance	176	0	0	0	0
61025 Unemployment insurance	166	0	0	0	0
61030 Workers' compensation	1,081	0	0	0	0
61035 Group insurance	4,384	0	0	0	0
61036 Retirees group insurance	762	0	0	0	0
Total Right of Way	\$ 27,752	\$ 0	\$ 0	\$ 0	\$ 0

PUBLIC SAFETY



PUBLIC SAFETY



Organizational Chart

DEPARTMENT DESCRIPTION

Public Safety is the City's highest priority. As the City continues to grow, the challenge will be to continue addressing the increased needs that affect the quality of life in Lynwood and define our community as a safe one.

Through a team effort between the City and the Los Angeles County Sheriff's Department to make the community a safer place to live and do business, the implementation of the Advanced Surveillance and Protection Program has proven to be very successful. Its technology includes video surveillance cameras; acoustic gunshot detection;

automatic license plate recognition scanners, and "Bluecheck" the newest mobile device that allow deputies to scan thumbprints for immediate identification of individuals. This new technology facilitates crime fighting while also providing deputies with real time intelligence that enhances their safety.

FY 2010-11 ACCOMPLISHMENTS

- Initiated new Advanced Surveillance & Protection Program (ASAP) which includes video surveillance; acoustic gunshot detection; automatic license plate recognition scanners; and "Blue Check", the newest mobile device which allows deputies to scan thumbprints for immediate identification of individuals.
- Upheld lowest number of homicides since 1985, and a 32% reduction in armed robberies, the lowest number since crime statistics were recorded in Lynwood.

DIVISIONS

- Law Enforcement
- Fire Suppression
- LLEBG/JusticeAssistance Grant Program
- Sheriff Forfeiture
- Justice Assistance Grant
- Animal Control

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY FUND

Fund #	Fund Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011	General Fund	\$12,931,688	\$13,076,076	\$13,904,202	\$13,684,212	\$13,808,416
2051	Traffic Safety Fund	151,877	113,811	100,000	100,000	0
2601	Sheriff Drug Seizure Fund	59,230	1,421	44,700	975	0
3801	Justice Assistance Grant	55,998	11,867	75,302	392,587	122,582
Fund Totals		\$13,198,793	\$13,203,175	\$14,124,204	\$14,177,774	\$13,930,998

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT BY DIVISION

Division Number	Division Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011.40.215	Law Enforcement	\$ 8,084,728	\$ 8,294,257	\$ 8,412,090	\$ 8,359,212	\$ 8,492,964
1011.40.245	Fire Suppression	4,846,960	4,781,819	5,232,112	5,100,000	5,145,452
1011.40.445	Animal Control Services	0	0	260,000	225,000	170,000
2051.40.225	LLEBG/Justice Assitance Program	151,877	113,811	100,000	100,000	0
2601.40.230	Sheriff Forfeiture	59,230	1,421	44,700	975	0
3801.40.235	Justice Assistance Grant	55,998	11,867	75,302	61,883	88,419
3801.40.236	JAG ARRA Grant	0	0	0	330,704	34,163
Division Totals		\$13,198,793	\$13,203,175	\$14,124,204	\$14,177,774	\$13,930,998

LAW ENFORCEMENT

DEPARTMENT DESCRIPTION

Law Enforcement Services are provided by the County of Los Angeles Sheriff's Department under a contractual agreement with the City. The Sheriff's Department provides general law enforcement, traffic enforcement, and specialized services. The specialized services include canine response, helicopter support in emergencies, gang enforcement and investigation, Arson Explosive Detail, and Parking Enforcement and Special Weapons Teams.

Through the availability of the Local Law Enforcement Block Grant, COPS Grant and right sizing of the City organization, the City is able to supplement basic law enforcement services with a COPS team that includes a Special Assignment Sergeant and six deputies.

GOALS

To provide Public Safety, via new advanced technology including video surveillance cameras; acoustic gunshot detection; automatic license plate recognition scanners; and "BlueCheck" mobile device allows deputies to scan thumbprints for immediate identification of individuals.

OBJECTIVES

The Sheriff's Department is actively pursuing and proposing new technology which facilitates crime fighting while also providing deputies with real time intelligence that enhances their safety.

1011 General Fund 40 Public Safety 215 Law Enforcement

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62001 Legal Fees	\$ 0	\$ 924	\$ 0	\$ 0	\$ 0
62015 Prof & contractual svcs	7,681,741	7,910,927	8,037,090	8,037,090	8,199,964
62025 Advertising & printing	0	152	0	0	0
64399 Other fees for services	217,565	260,276	215,000	200,000	170,000
67950 Miscellaneous expense	185,422	121,978	160,000	122,122	123,000
Total Law Enforcement	\$ 8,084,728	\$ 8,294,257	\$ 8,412,090	\$ 8,359,212	\$ 8,492,964

**2051 State COPS Program Fund
40 Public Safety
225 LLEBG/Justice Assistance Program**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof & contractual svcs	\$ 151,877	\$ 113,811	\$ 100,000	\$ 100,000	\$ 0
LLEBG/Justice Assistance Program	\$ 151,877	\$ 113,811	\$ 100,000	\$ 100,000	\$ 0

**2601 Sheriff Drug Seizure Fund
40 Public Safety
230 Sheriff Forfeiture**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries & wages	\$ 2,350	\$ 0	\$ 0	\$ 0	\$ 0
61001 PERS - retirement	459	0	0	0	0
61015 Employer's medicare	35	(0)	0	0	0
61020 State disability insurance	19	0	0	0	0
61025 Unemployment Insurance	24	0	0	0	0
61030 Workers' compensation	149	0	0	0	0
61035 Group insurance	161	(14)	0	0	0
61036 Retirees group insurance	5	(6)	0	0	0
62015 Prof & contractual svcs	55,574	1,440	25,044	975	0
64501 Telephone	0	0	1,000	0	0
65020 Operating supplies	455	0	18,656	0	0
Total Sheriff Forfeiture	\$ 59,230	\$ 1,421	\$ 44,700	\$ 975	\$ 0

**3801 Justice Assistance Grant
40 Public Safety
235 Justice Assistance Grant**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof & contractual svcs	\$ 36,116	\$ 0	\$ 75,302	\$ 61,883	\$ 88,419
66015 Machinery & equipment	19,882	11,867	0	0	0
Total Justice Assistance Grant	\$ 55,998	\$ 11,867	\$ 75,302	\$ 61,883	\$ 88,419

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Law Enforcement

Measure	FY 2010-2011 Target	FY 2010-2011 Estimated Actual	FY 2011-2012 Adopted Target
Response time in minutes to top priority calls	6.0	6.5	6.0
Number of Prostitution Arrest	60	25	20
Arrests as a result of Surveillance Cameras	10	15	20

3801 Justice Assistance Grant
40 Public Safety
236 JAG ARRA Grant

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof & contractual svcs	\$ 0	\$ 0	\$ 0	\$ 32,305	\$ 34,163
66015 Machinery & equipment	0	0	0	298,400	0
Total JAG ARRA Grant	\$ 0	\$ 0	\$ 0	\$ 330,704	\$ 34,163

FIRE SUPPRESSION

DEPARTMENT DESCRIPTION

The Consolidated Fire Protection District of Los Angeles County provides fire protection and other related services to the citizens of Lynwood under a contractual agreement with the City. The County provides services designed to protect lives and property of the people in the City of Lynwood from the adverse effects of fires, sudden medical emergencies, or exposure to dangerous conditions created by either man or nature. These services include fire protections, hazardous materials, emergency medical services which include paramedic services, fire codes and related code enforcement, fire cause and arson investigation, and other related services to the City. The County operates two fire stations in Lynwood: Fire Station 147 and Fire Station 148.

GOALS

To continue providing fire protection and medical assistance to the citizens of Lynwood and continue enforcing fire codes.

OBJECTIVES

Provide fire protection, hazardous materials mitigation and resale services to the city.

Provide five prevention services.

Provide emergency medical services, which include paramedics.

1011 General Fund
40 Public Safety
245 Fire Suppression

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof & contractual svcs	\$ 4,846,960	\$ 4,781,819	\$ 5,232,112	\$ 5,100,000	\$ 5,145,452
Total Fire Suppression	\$ 4,846,960	\$ 4,781,819	\$ 5,232,112	\$ 5,100,000	\$ 5,145,452

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Fire Suppression

Measure	FY 2010-2011 Target	FY 2010-2011 Estimated Actual	FY 2011-2012 Adopted Target
Total residential dwelling structure fire incidents	25	25	20
Total number of participants in CERT classes	35	25	35

ANIMAL CONTROL SERVICES

GOALS

To hold annual Rabies Vaccination Clinic, evaluate the Animal Control Services contract and promote the humane care of domestic animals.

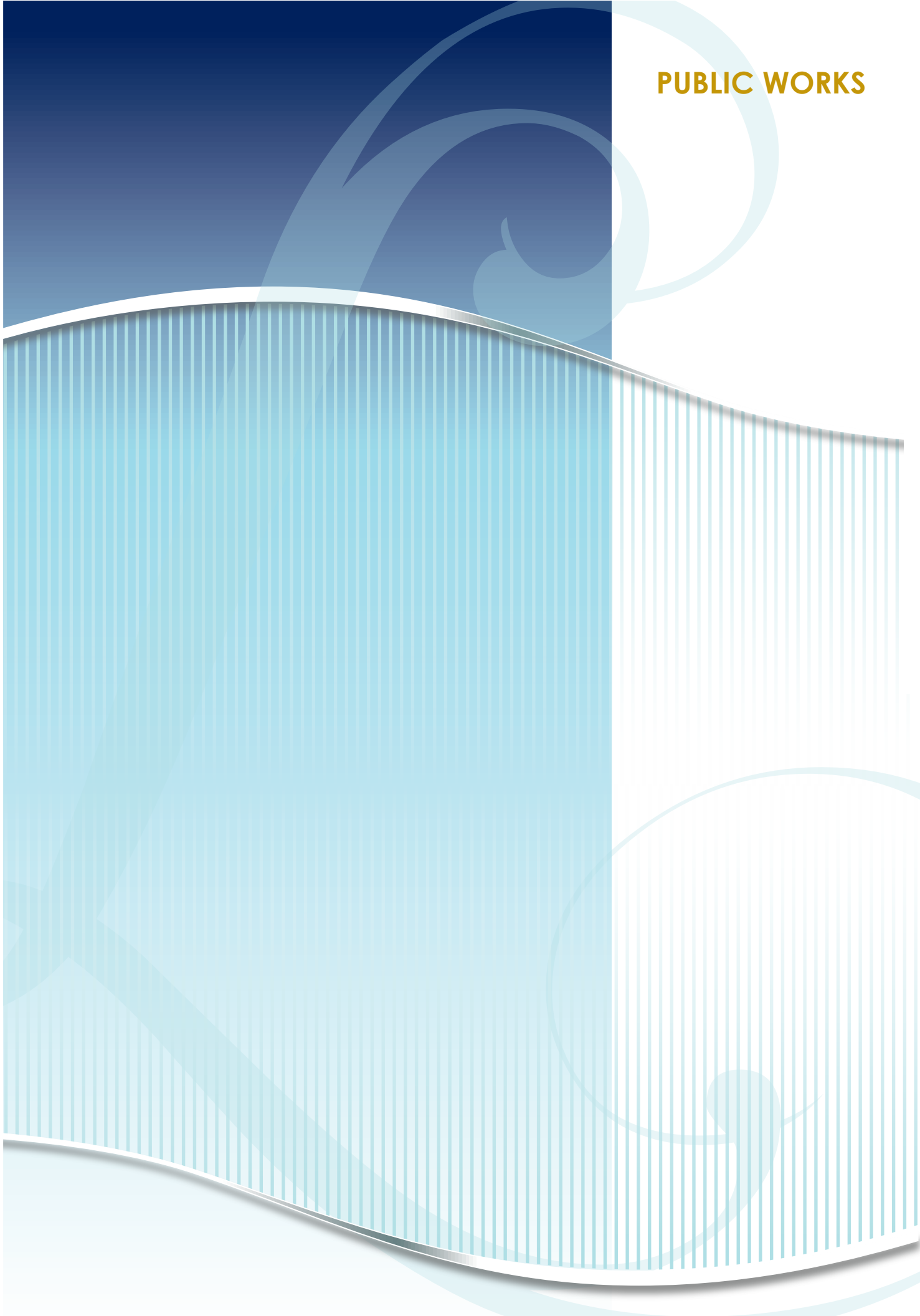
OBJECTIVES

To monitor the Animal Control Services contract and enforce all applicable City and State Animal Control Regulations for the safety and health of the citizens of Lynwood and their pets.

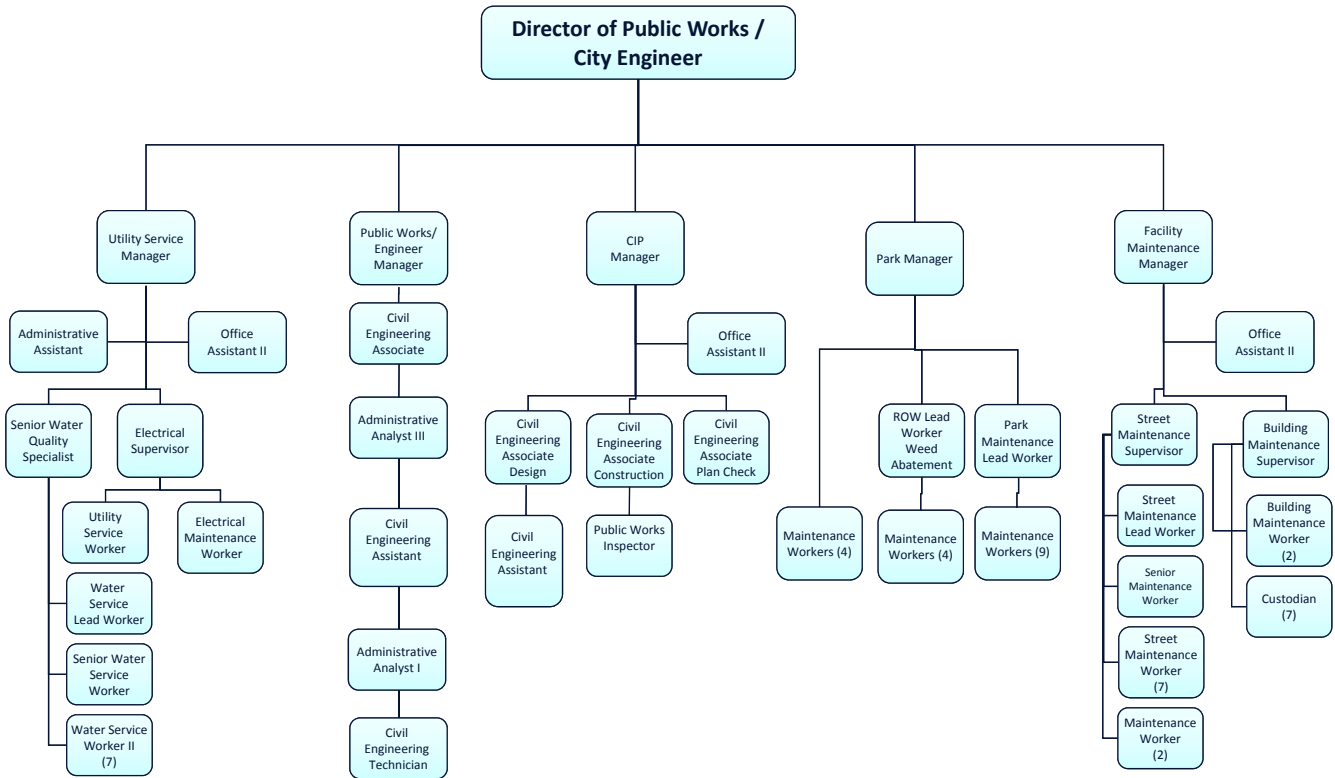
1011 General Fund
40 Public Safety
445 Animal Control Services

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof & contractual svcs	\$ 0	\$ 0	\$ 260,000	\$ 225,000	\$ 170,000
Total Animal Control Services	\$ 0	\$ 0	\$ 260,000	\$ 225,000	\$ 170,000

PUBLIC WORKS



PUBLIC WORKS



Organizational Chart

MISSION STATEMENT

The Public Works Department consists of four (4) major divisions. These four divisions work closely together and are responsible for the maintenance and improvements of the City’s infrastructure such as public buildings, graffiti abatement, parks, water and sewer systems, streets, traffic control devices, environmental programs, transportation programs, traffic signals, development review services, and providing public works permitting information.

DEPARTMENT DESCRIPTION

Through a dedicated, quality and reliable work force, the Public Works Department is committed to the continuous improvement and maintenance of the City’s infrastructure and to the protection of the health and welfare of our City residents, businesses and visitors.

FY 2010-11 ACCOMPLISHMENTS

1. Completed four street projects funded with the American Recovery and Reinvestment Act funds:
 - Atlantic Avenue from I-105 Fwy. To south city limits
 - Otis Avenue from Imperial Hwy. to Abbott Rd.
 - Martin L. King, Jr. Blvd. from Atlantic Avenue to east city limits
 - Imperial Hwy. from Atlantic Avenue to east city limits
2. Completed Benwell/Stockwell/Carson/Lilita/Le Sage Street Improvements.
3. Completed improvements on Abbott Road from MLK Blvd. to east city limits.
4. Improvements of Industry Way just west of Alameda St.
5. Successful completion of the New water well No. 22 at 2500 GPM.
6. Completed the Sewer Improvements on Long Beach Blvd, north of Imperial Hwy.
7. Completed the design of the new SCADA System.
8. Completed the destruction of seven inactive water wells: 1,3,4,6,7,15A and 20.
9. Completed installation of a sand separator at Well No. 9.
10. Completed construction of a new 12" water main on State St. and Tweedy Blvd.
11. Completed new 12" water main on Josephine Ave. from LBB to Bullis Rd.
12. Completed Well # 9 rehabilitation.
13. Completed the Urban Water Management Plan.
14. Completed the installation of sport field lights and picnic/BBQ facilities at Yvonne Burke-John Ham Park.
15. Completed Sanborn Ave. improvements (Atlantic to Beechwood).
16. Completed design of 4-Pocket Parks.
17. New Annex Building and Council Chambers design contract.
18. Completed City Hall HVAC Design and Construction.
19. Completed Modular Building Design and Construction.
20. Completed New Civic Center Parking Lot Design.
21. Installation of new electrical transformers for temporary modular Annex units.
22. Started bus shelter replacement maintenance contract.

23. Completed installation of video camera surveillance system at the City Corporate Yard.
24. Started Rule 20 A Undergrounding Project with SCE.
25. Completed Natatorium Building rehabilitation project.
26. Implemented New citywide employee I.D. Card System.
27. Completed the Traffic Signal Master Plan.
28. Prepared annual Water Quality Report
29. Effectively maintained 55 traffic signal locations.
30. Replaced over 50 street lights.

OUTCOMES/EFFECTIVENES

Public Works met the majority of its goals. The Department will be updating and preparing several master plan studies which will be useful tools to more effectively implement and plan for future infrastructure projects with limited resources..

EFFICIENCY

The Department will be updating and preparing several infrastructure master plan studies. These studies will be useful tools to more effectively implement and plan for future projects and the use of limited resources

VALUE ADDED

By providing efficient and effective improvements due to either new construction or various maintenance activities, the quality of life is improved as well as extending the useful life of various public improvements.

DIVISIONS

- Public Works Administration
- Engineering Services
- Building Maintenance
- Landscape & Arbor Services
- Right of Way
- Sanitation Services
- Storm Water
- Street Maintenance
- Traffic Signals
- Transportation Services
- Tree Maintenance
- Street Lighting
- Vine Program
- Water Utility
- Weed Abatement
- Sewer Services
- Garage

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY FUND

Fund #	Fund Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011	General Fund	\$ 3,865,876	\$ 3,861,476	\$ 4,810,017	\$ 4,165,271	\$ 4,129,691
2051	Traffic Safety Fund	1,609,135	1,639,562	1,741,782	1,553,142	1,573,113
2401	Transportation Fund	829,400	772,373	1,010,451	961,115	954,083
2651	Street Lighting Fund	976,840	1,024,859	944,004	963,972	665,838
2701	Landscape Maint. Assessment District	0	881	1,448,772	1,170,559	1,043,299
2851	Litter Abatement Fund	155,699	233,505	285,405	285,405	285,405
3501	Beverage Recycle Grant Fund	0	829	40,724	40,724	40,724
3621	Used Oil Recycling Grant Fund	14,936	14,916	20,000	12,550	20,000
6051	Water/Enterprise Fund	6,490,684	6,279,803	9,420,267	9,238,919	7,658,671
7011	Garage Fund	323,038	246,771	234,593	287,538	692,500
Fund Totals		\$14,265,608	\$14,074,975	\$19,956,015	\$18,679,195	\$17,063,324

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY DIVISION

Division Number	Division Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011.45.401	Public Works Administration	\$ 165,604	\$ 114,045	\$ 135,357	\$ 59,592	\$ 73,354
1011.45.405	Engineering	250,845	247,026	271,129	266,535	173,713
1011.45.415	Building Maintenance	940,771	972,296	969,536	853,944	809,114
1011.45.440	Sanitation Services	2,215,225	2,290,677	2,299,562	2,090,923	2,280,416
1011.45.457	Storm Water Program	293,431	237,432	329,276	313,140	294,098
1011.45.615	Right of Way	0	0	777,379	581,137	498,996
1011.45.625	Vine Program	0	0	6,582	0	0
1011.45.630	Weed Abatement	0	0	21,196	0	0
2051.45.410	Street Maintenance	1,342,604	1,422,259	1,425,277	1,275,907	1,240,271
2051.45.430	Traffic Signals	266,531	217,303	316,505	277,235	332,842
2401.45.435	Transportation Administration	829,400	772,373	1,010,451	961,115	954,083
2651.45.425	Street Lighting	976,840	1,024,859	944,004	963,972	665,838
2701.45.610	Landscaping Arbor Services	0	881	1,135,987	859,774	822,539
2701.45.620	Tree Maintenance	0	0	312,785	310,785	220,760
2851.45.410	Street Maintenance	155,699	233,505	205,805	205,805	205,805
2851.45.615	Right of Way	0	0	79,600	79,600	79,600
3501.45.465	Beverage Recycling Grant	0	829	40,724	40,724	40,724
3621.45.460	Sewer Service	14,936	14,916	20,000	12,550	20,000
6051.45.450	Water Utility	5,882,198	5,691,602	8,362,794	8,336,043	6,821,496
6051.45.460	Sewer Service	608,486	588,201	1,057,473	902,876	837,175
7101.45.420	Garage	323,038	246,771	234,593	287,538	692,500
Division Totals		\$14,265,608	\$14,074,975	\$19,956,015	\$18,679,195	\$17,063,324

FY 2011-12 SUMMARY OF POSITIONS – DEPARTMENT LEVEL

POSITION TITLE	FY 2009-10 ADOPTED	FY 2010-11 ADOPTED	FY 2011-12 ADOPTED
FULL-TIME EMPLOYEES:			
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00
ADMINISTRATIVE ANALYST I	0.00	0.00	1.00
ADMINISTRATIVE ANALYST III	1.00	1.00	1.00
BUILDING MAINTENANCE SUPERVISOR	1.00	1.00	1.00
BUILDING MAINTENANCE WORKER	2.00	2.00	2.00
CIP MANAGER	1.00	1.00	1.00
CIVIL ENGINEERING ASSISTANT	2.00	2.00	2.00
CIVIL ENGINEERING ASSOCIATE	4.00	4.00	4.00
CIVIL ENGINEERING TECHNICIAN	1.00	1.00	1.00
CUSTODIAN	7.00	7.00	7.00
DIRECTOR OF PUBLIC WORKS/CITY ENGINEERING	1.00	1.00	1.00
ELECTRICAL MAINTENANCE WORKER	1.00	1.00	1.00
ELECTRICAL MAINTENANCE SUPERVISOR	1.00	1.00	1.00
EXECUTIVE ASSISTANT	1.00	1.00	0.00
FACILITY MAINTENANCE MANAGER	1.00	1.00	0.00
OFFICE ASSISTANT II	3.00	3.00	3.00
PARK MAINTENANCE LEAD WORKER	0.00	1.00	1.00
PARK SUPERINTENDENT	0.00	1.00	1.00
PUBLIC WORKS ENGINEERING MANAGER	1.00	1.00	1.00
PUBLIC WORKS INSPECTOR	1.00	1.00	1.00
RIGHT OF WAY LEAD WORKER	0.00	2.00	1.00
SR. STREET MAINTENANCE WORKER	1.00	1.00	1.00
SR. WATER SERVICE WORKER	1.00	1.00	1.00
STREET MAINTENANCE LEAD WORKER	1.00	1.00	1.00
STREET MAINTENANCE SUPERVISOR	1.00	1.00	1.00
MAINTENANCE WORKER	2.00	23.00	16.00
STREET MAINTENANCE WORKER	8.00	8.00	8.00
UTILITY SERVICE WORKER	1.00	1.00	1.00
UTILITY SERVICES MANAGER	1.00	1.00	1.00
WATER QUALITY SPECIALIST	1.00	1.00	1.00
WATER SERVICE LEAD WORKER	1.00	1.00	1.00
WATER SERVICE WORKERS II	7.00	7.00	7.00
TOTAL FULL-TIME EMPLOYEES	55.00	80.00	71.00
HOURLY/PART-TIME EMPLOYEES:			
ENVIRONMENTAL SPECIALIST	1.00	1.00	0.00
TOTAL HOURLY/PART-TIME EMPLOYEES	1.00	1.00	0.00
TOTAL PUBLIC WORKS EMPLOYEES	56.00	81.00	71.00
TOTAL PUBLIC WORKS FTE	55.50	80.50	71.00

FY 2011-2012 SALARY RANGE-DEPARTMENT LEVEL

POSITION TITLE	RANGE (STEP A – STEP E)	
FULL-TIME EMPLOYEES:		
ADMINISTRATIVE ANALYST I	35,161	42,727
ADMINISTRATIVE ANALYST III	46,200	56,175
ADMINISTRATIVE ASSISTANT	35,161	42,727
BUILDING MAINTENANCE SUPERVISOR	52,212	63,527
BUILDING MAINTENANCE WORKER	33,492	40,695
CIP MANAGER	68,370	83,266
CIVIL ENGINEERING ASSISTANT	44,868	54,556
CIVIL ENGINEERING ASSOCIATE	60,502	73,616
CIVIL ENGINEERING TECHNICIAN	36,032	43,779
CUSTODIAN	25,582	31,116
DIRECTOR OF PUBLIC WORKS/CITY ENGINEERING	Contract - 153,632	
ELECTRICAL MAINTENANCE SUPERVISOR	52,211	63,526
ELECTRICAL MAINTENANCE WORKER	36,032	43,779
EXECUTIVE ASSISTANT	39,715	48,279
FACILITY MAINTENANCE MANAGER	68,371	83,266
MAINTENANCE WORKER	28,920	35,161
OFFICE ASSISTANT II	24,366	29,627
PARK MAINTENANCE LEAD WORKER	35,161	42,727
PARK SUPERINTENDENT	52,211	63,526
PUBLIC WORKS ENGINEERING MANAGER	68,370	83,266
PUBLIC WORKS INSPECTOR	44,868	54,556
RIGHT OF WAY LEAD WORKER	35,161	42,727
SR. STREET MAINTENANCE WORKER	31,895	38,772
SR. WATER SERVICE WORKER	38,772	47,118
STREET MAINTENANCE LEAD WORKER	35,161	42,727
STREET MAINTENANCE SUPERVISOR	52,211	63,526
STREET MAINTENANCE WORKER	29,627	36,032
UTILITY SERVICES MANAGER	68,370	83,266
UTILITY SERVICE WORKER	36,032	43,779
WATER QUALITY SPECIALIST	48,279	58,747
WATER SERVICE LEAD WORKER	42,727	51,943
WATER SERVICE WORKERS II	36,032	43,779

PUBLIC WORKS ADMINISTRATION

MISSION STATEMENT

To provide administrative support services to the Public Works Department and receive, handle and resolve resident's concerns.

GOALS & OBJECTIVES

1. Provide Public Works permitting information to citizens and contractors.
2. Administer and coordinate various Public Works contracts for the Lynwood Trolley System, Street Sweeping, Solid Waste Collection and tree trimming.
3. Provide account support and record keeping for all Public works Divisions.
4. Coordinate with various Federal, State and County agencies to ensure the City's compliance with the NPDES, AB939, Air Quality Act, Flood Plain Management, etc.
5. Sidewalk & pedestrian facility improvement projects.
6. Other miscellaneous small scope CIP projects.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
45 Public Works
401 Public Works Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 96,893	\$ 61,324	\$ 69,804	\$ 30,734	\$ 41,265
60005 Temporary/part-time	0	11,164	10,000	5,135	0
60015 Overtime	249	0	0	0	0
61001 PERS - retirement	24,570	17,455	22,080	8,355	12,306
61010 Employer's FICA	0	0	0	334	0
61015 Employer's Medicare	1,439	1,091	1,157	520	598
61020 State disability ins.	961	774	592	395	454
61025 Unemployment insurance	995	756	798	359	413
61030 Workers compensation	5,988	4,168	5,187	2,331	2,682
61035 Group insurance	16,721	10,063	15,748	6,147	8,253
61036 Retirees group insurance	3,868	3,287	3,990	1,793	2,063
61050 Educational reimbursement	2,336	3,175	0	0	0
62015 Prof. & contractual services	408	(4,980)	2,066	0	1,859
62025 Advertising & printing	113	2,961	1,000	1,000	900
63025 Repairs/maint-bldg& equip.	0	0	85	85	77
64015 Travel & meetings	0	0	90	90	0
64399 Other fees for svcs	9,282	611	860	15	774
65015 Office supplies	886	0	800	300	720
65020 Operating supplies	895	2,197	1,000	1,999	900
65040 Dues & subscriptions	0	0	100	0	90
Total Public Works Administration	\$ 165,604	\$ 114,045	\$ 135,357	\$ 59,592	\$ 73,354

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Public Works Administration 1011.45.401

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
(59) Sick leave hours used per 1,000 hours	35.9	37.59	36.00
(60) Average number of lapse calendar days from first report of request for service until staff's first response	2	2	1
(61) Number of grievances and appeals per 100 employees	1	1	1

ENGINEERING SERVICES

MISSION STATEMENT

To ensure the City's infrastructure meets current and future demands by mitigating potential impacts of development and construction through ensuring compliance with engineering standards and other City, State and Federal regulations.

GOALS

To ensure the City's infrastructure meets current and future demands by mitigating potential impacts of development and construction through ensuring compliance with engineering standards and other City, State and Federal regulations.

OBJECTIVES

1. Ensure compliance with State Law, City Ordinances and engineering standards and maintenance practices.
2. Issue Permits, perform inspections and field visits as required. Check improvement plans and prepare conditions for SPR's, CUP's, VAR's, subdivisions, etc.
3. Implement Capital Improvement Projects and Public Works Programs.
4. Continuously monitor and improve Traffic Safety in the City.
5. Administer various funding sources that finance the City CIP Programs: Prop C, STP/TEA-21, CDBG, SB821, Park Grant, Measure R, ARRA and Prop IB.
6. Search for funding alternatives to address cost of environmental issues

7. Advertise more for events, (especially if grant is 7. available)
8. City to "Go Green" and undertake more environmentally-friendly and energy conservation projects.
9. Provide additional staff training for more efficient and proficiency.
10. Attend and take an active part in the IRWM Gateway Cities COG board meetings.
11. Meaningful input as part of the I-710 Freeway Freight Corridor Expansion EIR/EIS Technical Advisory committee (TAC).
12. Meaningful input as part of the PERR/West Santa Ana Branch Corridor Transportation alternatives, Technical Advisory and Steering Committees.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund 45 Public Works 405 Engineering

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 111,902	\$ 108,591	\$ 101,892	\$ 108,195	\$ 67,822
60005 Temporary/part-time	0	4,707	6,667	3,935	0
60015 Overtime	686	4	0	273	0
61001 PERS - retirement	20,528	16,035	28,677	29,413	20,226
61010 Employer's FICA	0	0	0	256	0
61015 Employer's Medicare	1,661	1,650	1,573	1,626	983
61020 State disability ins.	963	964	850	1,233	746
61025 Unemployment insurance	1,132	1,131	1,085	1,121	678
61030 Workers compensation	5,669	5,664	7,057	7,288	4,408
61035 Group insurance	15,132	12,866	17,699	21,639	13,564
61036 Retirees group insurance	3,379	3,949	5,428	5,607	3,391
62015 Prof. & contractual services	6,731	7,677	14,000	4,300	4,300
62025 Advertising & printing	0	0	0	493	0
62044 I-710 Corridor Program	25,000	25,000	25,000	25,000	25,000
63025 Repairs/maint-bldg& equip.	0	0	128	0	115
63030 Rental bldgs & equipment	500	981	1,000	0	900
63045 Vehicle expense	23,404	23,408	23,408	23,408	0
64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
64015 Travel & meetings	6,456	5,066	6,480	4,980	5,000
64399 Other fees for svcs	2,936	3,557	4,200	100	3,000
64501 Telephone	0	0	0	3,968	0
65015 Office supplies	1,650	4,845	1,870	3,500	0
65020 Operating supplies	2,942	613	3,700	550	3,330
65040 Dues & subscriptions	526	666	765	0	600
Total Engineering	\$ 250,845	\$ 247,026	\$ 271,129	\$ 266,535	\$ 173,713

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Engineering 1011.45.405

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
(62) Percentage of customers surveyed who rate the development plan check as satisfactory or better	N/A	N/A	N/A
(63) Paved lane miles assessed in satisfactory or better condition as a percentage of total paved lane miles assessed	85%	86%	80%
(64) Percentage of plans reviewed within 8-working days	95%	99%	95%

BUILDING MAINTENANCE

MISSION STATEMENT

The Building Maintenance Division provides maintenance service for all City owned buildings. The scope of service provided includes custodial, carpentry, plumbing, electrical, painting, mechanical repairs and installations.

GOALS

The Building Maintenance Division will provide maintenance service for all City owned buildings. The scope of service that will be provided includes

OBJECTIVES

1. To improve the level/scope of a preventive program to limit and lessen the necessity for major repairs
2. Assisted in the relocation and finishing work for new temporary Annex facility.
3. City Park snack bar area, strip paint off wood trimming around building seal and repaint.
4. Work on replacing old light fixtures with new energy saving fixtures for Bateman Auditorium.
5. Install paneling in Youth Center Game Room for the protection of the walls against damage.
6. Continue with City building preventative maintenance program
7. Continue to do all work and/or project activities in safe manner.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
45 Public Works
415 Building Maintenance

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 413,381	\$ 449,932	\$ 401,222	\$ 381,783	\$ 341,151
60015 Overtime	2,875	1,514	0	2,423	0
60025 Auto allowance	0	0	1,500	0	1,500
60040 Uniform allowance	1,425	1,425	0	1,425	0
61001 PERS - retirement	110,462	106,381	108,783	103,788	101,738
61015 Employer's Medicare	4,907	5,148	5,818	5,536	4,947
61020 State disability ins.	3,904	4,959	3,210	4,200	3,753
61025 Unemployment insurance	4,179	4,529	4,012	3,818	3,412
61030 Workers compensation	25,864	28,638	26,079	24,816	22,175
61035 Group insurance	134,360	135,454	125,777	76,357	68,230
61036 Retirees group insurance	16,831	19,980	20,061	19,089	17,058
62015 Prof. & contractual services	36,361	38,712	74,750	49,750	79,750
63025 Repairs/maint-bldg& equip.	12,937	4,807	14,500	4,500	14,500
63030 Rental bldgs & equipment	789	914	1,500	2,540	1,500
63045 Vehicle expense	21,155	14,109	14,109	14,109	0
64005 Liability insurance expense	44,200	44,200	44,200	44,200	44,200
64015 Travel & meetings	0	450	900	0	0
64399 Other fees for svcs	25,700	35,558	40,560	35,000	33,000
65001 Lights & power	0	0	850	850	850
65005 Gas	0	0	595	0	0
65020 Operating supplies	81,241	73,974	79,760	79,760	70,000
65040 Dues & subscriptions	200	0	900	0	900
66015 Machinery & equip.	0	1,612	450	0	450
Total Building Maintenance	\$ 940,771	\$ 972,296	\$ 969,536	\$ 853,944	\$ 809,114

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Building Maintenance 1011.45.415

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
(89) Custodial expenditures; all facilities	\$0.78	\$0.78	\$0.78
(90) Number of service requests responded to within 24 hours	100%	100%	100%
(91) Repair expenditures per square foot; all facilities	\$0.65	\$0.65	\$0.65
(102) Light vehicles – preventive and maintenance expenditures per vehicle	\$210	\$210	\$215
(103) Light vehicles – percentage of preventive maintenance work completed within 24 hours	70%	70%	73%

LANDSCAPING & ARBOR SERVICES

GOALS

The Landscape and Arbor Services Division will expand the locations of the City's Vine Program and the add use of plastic Ivy, which helps diminish graffiti. This division will continue to provide durable, functional and aesthetically pleasant and safe parks for the community seven days a week. Provide comprehensive care and maintain of the City's parks, civic lawn areas, street median islands and circles, and all other recreational areas as well as maintenance of various City facility grounds.

OBJECTIVES

The Landscape and Arbor Services Division maintains the green components of the city including but not limited to City parks, street medians, City trees, and civic lawn areas. With the opening of new parks the Landscape and Arbor Services Division is preparing to assure adequate and proper maintenance for the new parks so that the community can enjoy beautiful and safe parks

**2701 Landscape Maint. Assessment District
45 Public Works
610 Landscaping Arbor Services**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 598	\$ 574,231	\$ 376,487	\$ 387,015
60005 Temporary part-time	0	0	0	26,824	31,876
60015 Overtime	0	0	3,000	4,200	2,760
60040 Uniform allowance	0	0	2,000	2,000	1,840
61001 PERS-retirement	0	163	150,688	102,348	115,416
61015 Employer's medicare	0	9	7,326	5,848	6,074
61020 State disability insurance	0	7	21,542	4,436	4,608
61025 Unemployment insurance	0	6	5,742	4,033	4,189
61030 Workers' compensation	0	39	36,325	26,215	27,228
61035 Group insurance	0	34	170,193	150,025	147,066
61036 Retirees group insurance	0	26	25,012	20,166	20,945
62015 Prof & contractual svcs	0	0	6,000	6,000	4,000
63030 Rental bldgs & equipment	0	0	1,000	520	1,000
63045 Vehicle expense	0	0	37,478	37,478	2,072
64005 Liability insurance expense	0	0	29,450	29,450	29,450
64015 Travel & meetings	0	0	0	1,744	0
64399 Other fees for services	0	0	6,088	2,000	5,000
65001 Electricity	0	0	17,000	23,000	12,000
65020 Operating supplies	0	0	42,912	37,000	20,000
Total Landscaping Arbor Services	\$ 0	\$ 881	\$ 1,135,987	\$ 859,774	\$ 822,539

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

LANDSCAPE & ARBOR SERVICES 2701.45.610

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Average number of hours it takes to mow 1 acre of land	4 hours	4.5 hours	4
Number of days it takes to respond to a tree trimming request (non-emergency)	2 days	3 days	2 days

RIGHT OF WAY/GRAFFITI

GOALS

The Right of Way/Graffiti Division will continue to implement a computerized work order and service request database for a more effective and proactive maintenance service along with creating a monthly report for CDBG graffiti removal areas. The Division will increase the number of photos taken for the Graffiti Tracker System to use as evidence when prosecuting graffiti vandals.

OBJECTIVES

- Improve response times for graffiti removal.
- Improve response times for alley & Right of Way maintenance.
- Continue partnership with Cal Trans through the Adopt-a-Highway program to remove graffiti from freeway bridges in the City's right of way areas.

1011 General Fund 45 Public Works 615 Right of Way

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 354,272	\$ 249,445	\$ 288,858
60015 Overtime	0	0	5,140	1,000	1,000
60040 Uniform allowance	0	0	1,600	2,050	2,100
61001 PERS-retirement	0	0	91,585	67,812	86,143
61015 Employer's medicare	0	0	5,137	3,617	4,188
61020 State disability insurance	0	0	30,768	2,744	3,177
61025 Unemployment insurance	0	0	3,543	2,494	2,889
61030 Workers' compensation	0	0	23,028	16,214	18,776
61035 Group insurance	0	0	70,693	49,889	57,772
61036 Retirees group insurance	0	0	15,714	12,472	14,443
63025 Repairs/maint-bldg & equip.	0	0	2,500	0	0
63045 Vehicle expense	0	0	153,750	153,750	0
64005 Liability insurance expense	0	0	19,650	19,650	19,650
Total Right of Way	\$ 0	\$ 0	\$ 777,379	\$ 581,137	\$ 498,996

2851 Litter Abatement Fund 45 Public Works 615 Right of Way

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof & contractual svcs	\$ 0	\$ 0	\$ 14,500	\$ 14,500	\$ 14,500
63045 Vehicle expense	0	0	20,100	20,100	20,100
65020 Operating supplies	0	0	45,000	45,000	45,000
Total Right of Way	0	0	79,600	79,600	79,600

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

RIGHT OF WAY/GRAFFITI 1011.45.615

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Number of service requests responded to for illegally dumped debris & household items	800	320	500
Percentage of graffiti removed within 48 hours of notification	80%	85%	90%
Number of requests received from "Services for Seniors" program	25	29	35

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
45 Public Works
625 Vine Program

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
65020 Operating supplies	\$ 0	\$ 0	\$ 6,582	\$ 0	\$ 0
Total Vine Program	\$ 0	\$ 0	\$ 6,582	\$ 0	\$ 0

SANITATION SERVICES

MISSION STATEMENT

To ensure the City's refuse hauling needs are met and the City is in compliance with State mandated diversion requirements.

GOALS

To ensure the City's refuse hauling needs are met and the City is in compliance with State mandated diversion requirements.

OBJECTIVES

1. Continue to monitor City's waste hauler for compliance with AB 939 diversion requirements.
2. Continue to administer the waste hauler's contract.
3. Continue to monitor waste hauling activities in the City.
4. Ascertain that the City's waste hauling needs are met.
5. Work with waste hauler to develop effective community outreach programs.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
45 Public Works
440 Sanitation Services

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 76,650	\$ 55,095	\$ 70,028	\$ 42,054	\$ 30,457
60005 Temporary/part-time	0	20,357	6,667	10,446	0
60015 Overtime	1	0	0	0	0
61001 PERS - retirement	18,806	18,641	20,841	11,432	9,083
61010 Employer's FICA	0	0	0	680	0
61015 Employer's Medicare	1,108	1,069	1,113	761	442
61020 State disability ins.	695	699	593	577	335
61025 Unemployment insurance	767	754	768	525	305
61030 Workers compensation	4,571	4,623	4,984	3,412	1,980
61035 Group insurance	11,580	12,366	12,234	8,411	6,091
61036 Retirees group insurance	2,918	3,500	3,834	2,625	1,523
62015 Prof. & contractual services	2,089,495	2,161,460	2,160,000	1,970,000	2,214,000
62025 Advertising & printing	0	2,500	2,500	0	1,500
64399 Other fees for svcs	0	0	2,300	0	2,000
65020 Operating supplies	0	975	5,000	0	4,000
65040 Dues & subscriptions	8,635	8,637	8,700	40,000	8,700
Total Sanitation Services	\$ 2,215,225	\$ 2,290,677	\$ 2,299,562	\$ 2,090,923	\$ 2,280,416

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Sanitation 1011.45.440

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
(65) Percentage of request for services resolved for residential refuse collection within 24 hours	95%	95%	95%
(66) Total diversion rate	40%	40%*	40%
(67) Percentage of residents rating refuse collection service as good or excellent	N/A	N/A	N/A

STORM WATER PROGRAM

GOALS

To manage the and implement the new State mandated storm water programs and monitor any new requirements related to the Nation Pollution Elimination Discharge System (NPDES) permit.

OBJECTIVES

1. Prepare a plan to comply with the State mandated NPDES requirements.
2. Monitor the existing NPDES related programs for any additional requirements and current progress.
3. Implement the storm water catch basin insert project.
4. Implement a catch basin cleaning program.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
45 Public Works
457 Storm Water Program

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof & contractual svcs	\$ 292,931	\$ 227,196	\$ 308,976	\$ 293,140	\$ 278,078
62025 Advertising & printing	0	0	2,500	0	0
64399 Other fees for services	0	10,236	0	0	0
65020 Operating supplies	500	0	17,800	0	16,020
65040 Dues & subscriptions	0	0	0	20,000	0
Total Storm Water Program	\$ 293,431	\$ 237,432	\$ 329,276	\$ 313,140	\$ 294,098

STREET MAINTENANCE

GOALS

The Street Maintenance Division is responsible for the maintenance of streets and alleys in the City of Lynwood. The division is also responsible for the repairs and maintenance of all City owned parking lots and curves. The division is also responsible for installing and maintaining curb painting, signs, pothole patching and emergency roadwork.

OBJECTIVES

1. Skin patch with "A/C", Streets Residential and Arterial, showing signs of breakdown, such as cracking.
2. Replace all Button Dots "pavement markers" on all main streets throughout the City.
3. Re-paint all crosswalks and legends around schools, main arterials and residential areas.

4. Re-paint all curb markings, arterials and residential areas.
5. Re-stripe all City-owned parking lots including Handicap markings.
6. Re-paint all updated residential Handicap markings and signage as needed.
7. Continue grinding and ramping all raised sidewalks.
8. Continue to remove street sweeping signs from post/channels that already have stop signs attached.
9. Continue to maintain island nose caps and type K-markers citywide.
10. Continue to maintain and replace all traffic control channelizers in various locations.
11. Continue to replace all signage as needed, due to fading and /or damage ("graffiti" for example).
12. Implement street signage replacement program to new reflective standards.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

2051 Traffic Safety Fund
45 Public Works
410 Street Maintenance

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 519,806	\$ 572,177	\$ 557,430	\$ 496,483	\$ 488,386
60015 Overtime	39,804	55,912	25,000	50,000	25,000
60040 Uniform allowance	1,725	1,725	0	1,725	1,725
60999 Other pay	2,400	1,175	2,833	2,833	2,500
61001 PERS - retirement	138,969	136,289	147,250	134,969	145,646
61015 Employer's Medicare	6,583	7,123	8,083	7,199	7,082
61020 State disability ins.	5,232	6,928	4,459	5,461	5,372
61025 Unemployment insurance	5,613	6,299	5,574	4,965	4,884
61030 Workers compensation	34,111	39,216	36,233	32,271	31,745
61035 Group insurance	164,136	165,626	178,498	99,297	97,677
61036 Retirees group insurance	21,363	25,961	27,872	24,824	24,419
62005 Audit fees	2,360	1,000	1,450	1,450	1,450
62015 Prof. & contractual services	15,718	4,432	20,000	15,000	18,000
62025 Advertising & printing	0	490	0	0	0
63025 Repairs/maint-bldg& equip.	3,614	2,823	7,900	6,000	6,000
63030 Rental bldgs & equipment	9,878	6,853	7,600	7,600	7,000
63045 Vehicle expense	50,043	75,085	75,085	75,085	75,085
64005 Liability insurance expense	196,300	196,300	196,300	196,300	196,300
64015 Travel & meetings	0	(749)	0	0	0
64399 Other fees for svcs	1,360	2,734	4,000	1,000	2,000
65015 Office supplies	0	2,232	0	245	0
65020 Operating supplies	109,071	112,511	119,510	113,000	100,000
65040 Dues & subscriptions	120	120	200	200	0
66015 Machinery & equip.	14,397	0	0	0	0
Total Street Maintenance	\$ 1,342,604	\$ 1,422,259	\$ 1,425,277	\$ 1,275,907	\$ 1,240,271

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

2851 Litter Abatement Fund
45 Public Works
410 Street Maintenance

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof. & contractual services	\$ 146,846	\$ 215,800	\$ 188,100	\$ 188,100	\$ 188,100
63045 Vehicle expense	8,853	17,705	17,705	17,705	17,705
Total Street Maintenance	\$ 155,699	\$ 233,505	\$ 205,805	\$ 205,805	\$ 205,805

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Street Maintenance 2051.45.410

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Street sweeping expenditures per capita	\$3.44	\$3.44	\$5.16
Cost per sign installed/maintained	\$108	\$108	\$110

TRAFFIC SIGNAL

GOALS

To maintain the City traffic signals system in an optimum condition that can meet or exceed all traffic flow demands.

OBJECTIVE

1. Continue maintaining the City's traffic signal system and traffic signal weekly lamp outage inspections.
2. Develop and implement a traffic signal inductive loop inspection repair and replacement program.
3. Implement a routine traffic signal timing observation inspection and maintenance program.
4. Implement a traffic signal routine re-lamping program and investigate possible savings from recently introduced energy efficient lights.
5. Synchronize and channel traffic flow at major signalized intersections.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

2051 Traffic Safety Fund
45 Public Works
430 Traffic Signals

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 75,551	\$ 57,623	\$ 72,477	\$ 31,562	\$ 47,377
60015 Overtime	839	2,594	2,000	5,600	2,000
60040 Uniform allowance	225	225	0	0	0
61001 PERS - retirement	19,085	14,476	19,651	8,580	14,129
61015 Employer's Medicare	1,122	886	1,051	458	687
61020 State disability ins.	720	638	580	347	521
61025 Unemployment insurance	766	604	725	316	474
61030 Workers compensation	4,466	3,526	4,711	2,052	3,080
61035 Group insurance	15,594	10,835	15,441	6,312	9,475
61036 Retirees group insurance	2,903	2,685	3,624	1,578	2,369
62015 Prof. & contractual services	23,742	11,085	43,520	13,520	28,850
64015 Travel & meetings	50	450	1,825	2,300	0
65001 Lights & power	91,639	82,016	116,000	116,000	116,000
65020 Operating supplies	29,831	29,661	34,900	45,000	34,270
66015 Machinery & equip.	0	0	0	0	30,000
67601 Debt svc pmt - principal	0	0	0	34,185	34,805
67605 Interest expense	0	0	0	9,425	8,805
Total Traffic Signals	\$ 266,531	\$ 217,303	\$ 316,505	\$ 277,235	\$ 332,842

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Traffic Signals 2051.45.430

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Percentage of traffic signal trouble calls responded to within 4 hours	100%	100%	100%
Number of signalized intersections maintained	52	52	52
Percent of traffic signals operating trouble free daily	91%	94.9	95%

TRANSPORTATION ADMINISTRATION

GOALS

To meet and improve the transportation needs of the community.

OBJECTIVES

1. Administer the Lynwood Fixed Route Trolley System.
2. Continue improving bus stops through the construction of bus pads, installation of bus shelters and implementation of a routine clean up program.
3. Evaluate and make recommendations for new transit projects.
4. Interface with LAMTA and other agencies, to evaluate the City's transit needs and propose new improvements.
5. Administer Prop A, Prop C and Prop C Discretionary Funds.
6. Complete Route and Rate Study for the Lynwood Fixed Route Trolley System.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

2401 Transportation Fund
45 Public Works
435 Transportation Administration

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 87,073	\$ 61,661	\$ 70,221	\$ 52,575	\$ 31,871
60005 Temporary part-time	0	14,779	10,000	7,885	0
60025 Auto allowance	0	0	3,600	0	3,600
61001 PERS-retirement	21,337	19,279	21,820	14,292	9,505
61010 Employer's FICA	0	0	0	513	0
61015 Employer's medicare	1,253	1,096	1,163	877	462
61020 State disability insurance	835	771	612	665	351
61025 Unemployment insurance	872	765	802	605	319
61030 Workers' compensation	5,124	4,644	5,214	3,930	2,072
61035 Group insurance	16,051	12,093	15,143	10,515	6,374
61036 Retirees group insurance	3,529	3,524	4,011	3,023	1,594
62015 Prof & contractual svcs	642,385	613,263	799,930	780,000	820,000
63045 Vehicle expense	4,143	8,285	8,285	8,285	8,285
64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
65040 Dues & subscriptions	0	0	0	8,300	0
67220 Bus pass subsidy	27,149	12,563	50,000	50,000	50,000
Total Transportation Administration	\$ 829,400	\$ 772,373	\$ 1,010,451	\$ 961,115	\$ 954,083

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Transportation 2401.45.435

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Direct cost per passenger (fixed route)	\$2.39	\$2.39	\$2.51
Missed trips as a percentage of total trips	0%	0%	0%
Percentage of riders rating the fixed route trolley service as good or excellent	80%	80%	90%
Fare recovery rate of fixed route direct cost	30%	30%	30%

STREET LIGHTING

GOALS

To maintain the City street lighting system in an optimum condition that can meet or exceed all requirements in order to provide satisfactory lighting for the public.

OBJECTIVES

1. Develop an inspection/preventative street lighting maintenance program, along with re-lamping schedules.
2. Develop and implement procedures to reduce repair time for City maintained street lights.
3. Identify energy efficient lighting fixtures and develop and implement replacement projects.
4. Implement a maintenance program for the I-105 Freeway soffit lights to reduce damage by vandalism.
5. Identify problem areas where conduits and conductors have deteriorated and schedule for repair/replacement.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

2651 Street Lighting Fund 45 Public Works 425 Street Lighting

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 176,753	\$ 196,948	\$ 167,383	\$ 194,694	\$ 53,833
60015 Overtime	356	612	2,500	0	0
61001 PERS - retirement	45,250	50,339	44,081	52,928	16,054
61015 Employer's Medicare	2,593	2,894	2,428	2,823	781
61020 State disability ins.	1,667	1,953	1,286	2,142	592
61025 Unemployment insurance	1,772	1,976	1,674	1,947	538
61030 Workers compensation	9,953	11,523	10,880	12,655	3,499
61035 Group insurance	35,163	30,927	34,403	38,939	10,767
61036 Retirees group insurance	6,652	8,684	8,369	9,735	2,692
62005 Audit fees	2,050	1,000	1,250	1,000	1,250
62015 Prof. & contractual services	6,126	7,123	15,468	6,000	10,000
62025 Advertising & printing	0	0	0	122	0
63025 Repairs/maint-bldg& equip.	0	0	500	800	0
63030 Rental bldgs & equipment	3,475	495	3,800	1,800	0
63045 Vehicle expense	3,501	5,250	5,250	5,250	0
64005 Liability insurance expense	29,450	29,450	29,450	29,450	29,450
64015 Travel & meetings	0	0	500	305	0
65001 Lights & power	608,734	630,280	578,200	567,000	500,000
65015 Office supplies	0	0	200	0	0
65020 Operating supplies	43,346	45,406	36,382	36,382	36,382
Total Street Lighting	\$ 976,840	\$ 1,024,859	\$ 944,004	\$ 963,972	\$ 665,838

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Street Lighting 2651.45.425

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
Average number of days to trouble shoot, repair, or replace a street light	3	3	3

TREE MAINTENANCE

GOALS

To manage the tree maintenance contract and continue to provide for the care, maintenance and beautification of all City trees.

OBJECTIVES

1. Prepare a Tree Planting Master Plan and tree planting standards for the City.
2. Administer City's annual tree trimming contract.
3. Reduce the number of tree claims though working with the contractor to assure proper maintenance.
4. Replant 245 new street trees city-wide with the AQMD grant funds.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

2701 Landscape Maint. Assessment District
45 Public Works
620 Tree Maintenance

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62005 Accounting & auditing	\$ 0	\$ 0	\$ 1,110	\$ 1,110	\$ 1,110
62015 Prof & contractual svcs	0	0	280,000	280,000	200,000
63045 Vehicle expense	0	0	10,025	10,025	0
64005 Liability insurance expense	0	0	19,650	19,650	19,650
65020 Operating supplies	0	0	2,000	0	0
Total Tree Maintenance	\$ 0	\$ 0	\$ 312,785	\$ 310,785	\$ 220,760

WATER UTILITY

GOALS

To maintain the City water system in an optimum condition in order to meet or exceed all the water demands for residential, industrial and commercial uses.

OBJECTIVES

1. Continue a Citywide system study to identify needed improvements.
2. Continue maintaining and upgrading system equipment and operations.
3. Continue a routine citywide water meter replacement program.

4. Continue a water system valve exercising, maintenance and replacement program.
5. Continue implementing water conservation measures and work with other water agencies to comply with State and local basin conservation requirements.
6. Continue monitoring and improving the operation of the City's Water System to optimize the efficiency and to insure the system reliability and flexibility.
7. Keep up with professional standards by being active in AWWA.
8. Implement and enforce the city's water conservation ordinance

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

6051 Water/Enterprise Fund
45 Public Works
450 Water Utility

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 668,131	\$ 635,192	\$ 664,383	\$ 677,251	\$ 787,509
60005 Temporary/part-time	0	1,699	0	0	0
60015 Overtime	87,593	82,170	60,000	60,000	75,000
60025 Auto allowance	13,200	13,618	9,600	9,600	9,600
60040 Uniform allowance	1,800	1,200	0	1,650	1,650
61001 PERS - retirement	179,215	163,139	175,327	184,111	234,851
61015 Employer's Medicare	10,268	9,710	9,378	9,820	11,419
61020 State disability ins.	7,179	7,741	5,262	7,450	8,663
61025 Unemployment insurance	7,699	7,349	6,644	6,773	7,875
61030 Workers compensation	43,670	42,233	43,185	44,021	51,188
61035 Group insurance	174,481	147,613	174,441	135,450	157,502
61036 Retirees group insurance	26,139	28,951	33,219	33,863	39,375
61050 Educational reimbursement	300	719	1,000	1,000	1,200
62001 Legal Fees	0	0	0	1,000	1,000
62015 Prof. & contractual services	84,019	187,524	172,506	172,506	192,506
62025 Advertising & printing	373	784	1,000	1,000	1,000
62035 Admin costs - general	882,837	882,837	882,837	882,837	882,837
63025 Repairs/maint-bldg& equip.	961	956	1,000	2,500	2,500
63030 Rental bldgs & equipment	0	25	1,000	1,000	1,000
63045 Vehicle expense	97,111	194,222	194,222	194,222	194,222
64005 Liability insurance expense	39,250	39,250	39,250	39,250	39,250
64015 Travel & meetings	545	2,477	8,770	7,600	8,770
64399 Other fees for svcs	132,571	143,815	148,066	148,066	148,066
64501 Telephone	18,042	18,479	0	0	0
65001 Lights & power	346,245	363,886	470,000	470,000	470,000
65005 Gas	760	1,112	2,000	2,000	2,000
65015 Office supplies	0	0	1,000	1,000	1,000
65020 Operating supplies	181,150	125,776	214,630	200,000	200,000
65040 Dues & subscriptions	5,198	4,499	8,000	6,000	6,000
66005 Buildings	0	(25,559)	0	0	0
66015 Machinery & equip.	(3,381)	0	5,621	5,620	5,620
66060 Infrastructure - proprietary	0	(208,788)	0	0	0
66901 Depreciation expense	355,254	330,770	0	0	0
67231 Loan to Redevelopment Agency	0	0	1,950,000	1,950,000	0
67415 Purchases for resale	1,380,587	1,403,474	1,920,000	1,920,000	1,920,000
67601 Debt svc pmt - principal	0	0	340,000	340,000	350,000
67605 Interest expense	1,123,126	1,051,922	820,453	820,453	1,009,893
67610 Issuance costs	(1)	11,564	0	0	0
67625 Amortization expense	17,877	19,543	0	0	0
67899 Other debt costs	0	1,700	0	0	0
Total Water Utility	\$ 5,882,198	\$ 5,691,602	\$ 8,362,794	\$ 8,336,043	\$ 6,821,496

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Water 6051.45.450

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
(72) Annual cost per meter to read residential and commercial meter	\$ 0.55	\$0.55	\$0.99
(73) Number of errors per 10,000 reads	2	1	1
(74) Percentage of 3" water meter or larger tested that are found to be accurate within standard specifications during the fiscal year	100%	100%	100%
(75) Percent of requests responded to within 1 day	100%	100%	100%
(76) Stay within the acceptable industry standard on leakage level from water pipes	100%	100%	100%
(77) Labor costs per mile of distribution infrastructure	100%	100%	100%

SEWER SERVICES

GOALS

To maintain the City sewer system in an optimum condition that can meet or exceed all the sewer discharge demands for residential, industrial and commercial uses.

OBJECTIVES

1. Optimize the sewer routine cleaning program to reduce sewer blockages and reduce emergency call outs.
2. Implement a sewer manhole inspection and cleaning program.
3. Implement a sewer inspection and monitoring program to identify system deficiencies.
4. Continue a citywide sewer system study to identify and recommend system improvements.
5. Set up procedures for emergency contract sewer maintenance on a yearly basis.
6. Implement a sewer lateral repair program citywide on areas affected by tree roots.
7. Comply with new NPDES Regulation for sewer system.
8. Purchase and implement a training program for the use of the new vacuum truck.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

6051 Water/Enterprise Fund
45 Public Works
460 Sewer Service

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 126,485	\$ 73,768	\$ 119,527	\$ 84,125	\$ 167,412
60005 Temporary/part-time	0	1,345	0	319	0
60015 Overtime	4,157	9,958	15,000	10,000	10,000
61001 PERS - retirement	33,659	18,955	32,407	22,869	49,926
61010 Employer's FICA	0	0	0	21	0
61015 Employer's Medicare	1,912	1,138	1,733	1,224	2,427
61020 State disability ins.	1,164	842	956	929	1,842
61025 Unemployment insurance	1,307	834	1,195	844	1,674
61030 Workers compensation	7,867	5,181	7,769	5,489	10,882
61035 Group insurance	25,186	14,979	25,011	16,825	33,482
61036 Retirees group insurance	4,629	3,456	5,976	4,222	8,371
62015 Prof. & contractual services	126,846	177,476	150,000	150,000	195,000
62025 Advertising & printing	415	456	300	300	300
62035 Admin costs - general	235,409	235,409	235,409	235,409	235,409
63030 Rental bldgs & equipment	278	0	1,000	500	1,000
64005 Liability insurance expense	29,450	29,450	29,450	29,450	29,450
64015 Travel & meetings	0	0	350	350	0
64399 Other fees for svcs	8,392	0	35,000	5,000	80,000
65020 Operating supplies	1,331	0	15,390	5,000	10,000
66015 Machinery & equip.	0	14,953	380,000	330,000	0
66035 Office equipment	0	0	1,000	0	0
Total Sewer Service	\$ 608,486	\$ 588,201	\$ 1,057,473	\$ 902,876	\$ 837,175

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

3621 Used Oil Recycling Grant Fund
45 Public Works
460 Sewer Service

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof & contractual svcs	\$ 4,630	\$ 5,225	\$ 10,000	\$ 5,000	\$ 10,000
62025 Advertising & printing	598	7,731	8,000	2,500	8,000
64015 Travel & meetings	0	20	0	50	0
65020 Operating supplies	4,284	0	2,000	0	2,000
67201 Used oil recycling	5,425	0	0	5,000	0
67950 Miscellaneous expense	0	1,940	0	0	0
Total Sewer Service	\$ 14,936	\$ 14,916	\$ 20,000	\$ 12,550	\$ 20,000

FY 2011-12 PERFORMANCE INDICATORS BY DIVISION

Division: Sewer 6051.45.460

Measure	FY 2010-11 Target	FY 2010-11 Estimated Actual	FY 2011-12 Adopted Target
(78) Number of miles of sewer lines cleaned	11.1	12	15
(79) Percent of time sewer main is restored within 5 hours of a stoppage	100%	100%	100%
(80) Public systems backup per 1000 service connections	0.50	0.50	0.50

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

1011 General Fund
45 Public Works
630 Weed Abatement

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 0	\$ 0	\$ 11,791	\$ 0	\$ 0
60015 Overtime	0	0	3,000	0	0
61001 PERS-retirement	0	0	3,115	0	0
61015 Employer's medicare	0	0	171	0	0
61020 State disability insurance	0	0	943	0	0
61025 Unemployment insurance	0	0	118	0	0
61030 Workers' compensation	0	0	766	0	0
61035 Group insurance	0	0	701	0	0
61036 Retirees group insurance	0	0	590	0	0
Total Weed Abatement	\$ 0	\$ 0	\$ 21,196	\$ 0	\$ 0

GARAGE

GOALS

To maintain and repair City-owned vehicle fleet and equipment.

OBJECTIVES

1. Improve vehicle maintenance prevention program.
2. Improve and streamline documentation process.
3. Conduct annual auction of surplus vehicles and equipment.
4. Minimize maintenance costs by doing RFB/s necessary for various maintenance/repair items
5. Investigate the feasibility of an outside lease/maintenance program through an RFP.

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

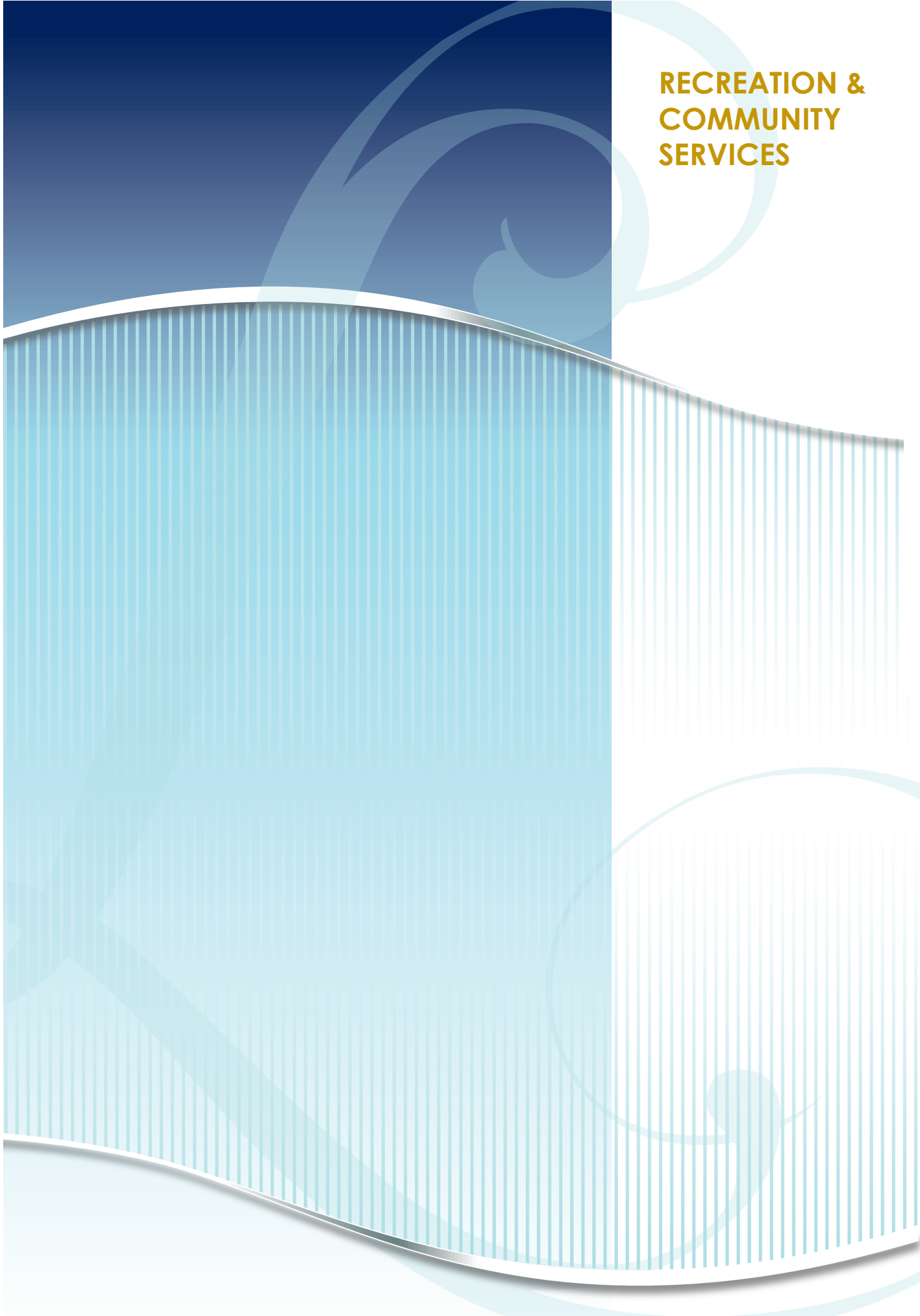
7011 Garage Fund 45 Public Works 420 Garage

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 11,210	\$ 0	\$ 0	\$ 0	\$ 0
60055 Tool allowance	72	0	0	0	0
61001 PERS - retirement	1,637	0	0	0	0
61015 Employer's Medicare	165	0	0	0	0
61020 State disability ins.	91	0	0	0	0
61025 Unemployment insurance	113	0	0	0	0
61030 Workers compensation	723	0	0	0	0
61035 Group insurance	1,688	0	0	0	0
61045 Compensated absences	(7,408)	0	0	0	0
62015 Prof. & contractual services	134,765	66,076	70,169	80,000	80,000
63025 Repairs/maint-bldg& equip.	5,322	17,096	21,193	50,000	50,000
63045 Vehicle expense	6,260	0	0	0	0
64399 Other fees for svcs	672	682	2,500	2,500	2,500
65010 Fuel	121,680	95,608	97,000	132,000	140,000
65020 Operating supplies	2,492	1,671	3,935	0	0
65045 Fleet service parts	8,406	17,145	23,038	23,038	20,000
66015 Machinery & equip.	0	1,612	0	0	0
66025 Automotive equipment	0	0	0	0	400,000
66901 Depreciation expense	35,151	29,044	0	0	0
67420 Loss on disposal	0	17,837	0	0	0
67601 Debt svc pmt - principal	0	0	880	0	0
67605 Interest expense	0	0	15,878	0	0
Total Garage	\$ 323,038	\$ 246,771	\$ 234,593	\$ 287,538	\$ 692,500

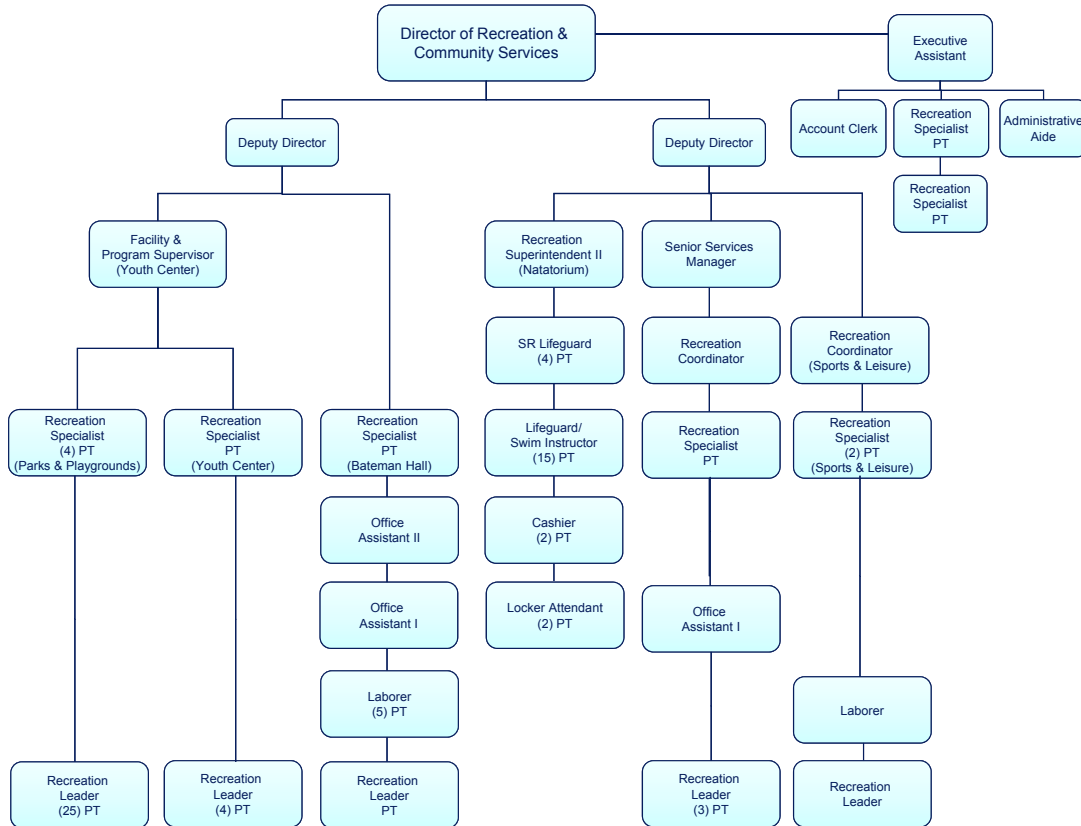
3501 Beverage Recycle Grant Fund 45 Public Works 465 Beverage Recycling Grant

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof. & contractual services	\$ 0	\$ 0	\$ 35,724	\$ 35,724	\$ 35,724
64015 Travel & meetings	0	829	0	0	0
65020 Operating supplies	0	0	5,000	5,000	5,000
Total Beverage Recycling Grant	\$ 0	\$ 829	\$ 40,724	\$ 40,724	\$ 40,724

**RECREATION &
COMMUNITY
SERVICES**



RECREATION & COMMUNITY SERVICES



Organizational Chart

MISSION STATEMENT

The basic principle of recreation is that it should offer quality leisure diversion in our life.

The Lynwood Recreation and Community Services Department was founded in 1954 to provide Lynwood residents with quality recreation programs and activities that would provide a respite from school and work to promote the health and well-being of the public through services and the development and implementation of special events for the specific purpose of creating “quality leisure time activities” for families, children and senior citizens.

The primary concern of the Lynwood Recreation and Community Services Department is to provide superior public service to the community by working collaboratively to enhance the quality of life for all people in the City of Lynwood.

The designated role of the Recreation and Community Services Department is to increase public awareness of the existing City of Lynwood Recreation programs and activities, thereby increasing the overall appeal and participation in youth, adult and senior activities; creating health and wellness programs, generating interest in shared community responsibility, and improving the overall quality of life for Lynwood citizens.

The department is based in respecting cultural diversity, utilizing young minds to help shape the future by implementing youth outreach programs, initiating new and innovative ideas for continuous improvement, growth and development; encouraging working relationships based upon mutual respect, trust and pride; pursuing openness and promoting the spirit of teamwork.

The Recreation and Community Services Department embraces opportunities and challenges of technological advances, evolving demographics, revitalization and the changing role of government. The Recreation and Community Services Department always strives to demonstrate fair, consistent and compassionate treatment of the general public and fellow employees in all actions.

DEPARTMENT DESCRIPTION

The Recreation & Community Services Department provides the community with exciting and fulfilling recreation and leisure activities, and community oriented programming. The Recreation & Community Services Department is responsible for the provision of the following primary functions and activities:

1. Recreation Administration
2. Sports & Leisure Activities and the operation of the Community/Transit Center, Lynwood City Park as well as satellite sports program sites
3. Bateman Hall
4. Aquatic Activities and the Operation of the Lynwood Natatorium Swim Facility

Parks and Playgrounds includes the After-school Playground Program, Lynwood Skate Park as well as the Day Camp Program.

Below are a list of programs offered:

1. Lynwood Dial A Taxi Service
2. Lynwood Senior Citizens Programs
3. Lynwood Youth Center Operation
4. Special Interest Classes and Trips/Excursions
5. Lynwood City Store
6. After school Homework and Computer Centers
Community Promotions - Citywide Special Events
7. Park and Public Facilities Security
8. Staff liaison support to the Ministerial Alliance and the Lynwood Sports Association.

DIVISIONS

- Administration
 - Art In Public Places
 - Bateman Hall
 - Community Promotions
 - Dial-A-Ride
 - Natatorium
 - Parks/Playground
 - Sports & Leisure
 - Senior Citizens
 - Youth Center
-

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY FUND

Fund #	Fund Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011	General Fund	\$ 3,535,156	\$ 3,374,544	\$ 3,223,122	\$ 2,984,625	\$ 2,808,160
2401	Transportation Fund	252,275	251,543	260,000	260,000	260,000
2941	HUD/CDBG Fund	142,147	164,766	160,000	155,794	155,000
3381	Business Improvement District Fund	73,250	32,120	0	73,250	0
Fund Totals		\$ 4,002,828	\$ 3,822,973	\$ 3,643,122	\$ 3,473,669	\$ 3,223,160

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY DIVISION

Division Number	Division Name	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est.	2012 Adopted Budget
1011.60.250	Marketing Division	\$ 495,228	\$ 270,427	\$ 0	\$ 0	\$ 0
1011.60.701	Recreation & Community Svc. Admin.	766,716	824,709	977,572	920,022	903,788
1011.60.705	Sports & Leisure Svc.	436,129	459,317	343,656	411,361	386,172
1011.60.710	Parks & Playground	560,162	581,762	451,576	373,004	422,662
1011.60.715	Youth Center Operations	129,222	169,430	183,794	224,612	52,729
1011.60.720	Senior Citizens Programs	179,259	258,786	295,044	253,968	246,438
1011.60.740	Bateman Hall	573,778	445,903	529,904	418,573	452,532
1011.60.745	Natatorium	394,662	364,210	441,576	383,085	343,839
2401.60.725	Dial-A-Ride	252,275	251,543	260,000	260,000	260,000
2941.60.720	Senior Citizens Programs	112,147	104,860	100,000	95,735	95,000
2941.60.745	Natatorium	30,000	59,906	60,000	60,059	60,000
3381.60.750	Business Improvement District	73,250	32,120	0	73,250	0
Division Totals		\$ 4,002,828	\$ 3,822,973	\$ 3,643,122	\$ 3,473,669	\$ 3,223,160

FY 2011-12 SUMMARY OF POSITIONS- DEPARTMENT LEVEL

POSITION TITLE	FY 2008-09 ADOPTED	FY 2009-10 ADOPTED	FY 2010-11 ADOPTED
FULL-TIME EMPLOYEES:			
ACCOUNT CLERK	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT	1.00	1.00	0.00
DEPUTY DIRECTOR RECREATION & COMMUNITY SERVICES	2.00	2.00	2.00
DIRECTOR RECREATION & COMMUNITY SERVICES	1.00	1.00	1.00
EXECUTIVE ASSISTANT	1.00	1.00	1.00
FACILITIES & PROGRAM SUPERVISOR	1.00	1.00	2.00
GRAPHIC TECHNICIAN	1.00	1.00	0.00
LABORER	3.00	2.00	2.00
MARKETING AND GRANTS MANAGER	1.00	0.00	0.00
OFFICE ASSISTANT I	2.00	2.00	2.00
RECREATION COORDINATOR	3.00	3.00	3.00
RECREATION SUPERINTENDENT II	3.00	3.00	1.00
SENIOR SERVICES MANAGER	1.00	1.00	1.00
TOTAL FULL-TIME EMPLOYEES	21.00	19.00	16.00

FY 2010-11 SUMMARY OF POSITIONS- DEPARTMENT LEVEL
Continued

HOURLY/PART-TIME EMPLOYEES:			
CASHIER	2.00	2.00	2.00
LABORER	5.00	5.00	5.00
LIFEGUARD / SWIM INSTRUCTOR	15.00	15.00	15.00
LOCKER ATTENDANT	4.00	4.00	4.00
RECREATION LEADER	40.00	40.00	40.00
RECREATION SPECIALIST	11.00	11.00	10.00
SENIOR LIFEGUARD	4.00	4.00	4.00
TOTAL HOURLY/PART-TIME EMPLOYEES	81.00	81.00	80.00
TOTAL RECREATION & COMMUNITY EMPLOYEES	102.00	100.00	96.00
TOTAL RECREATION & COMMUNITY FTE	61.50	59.50	56.00

FY 2011-2012 SALARY RANGE-DEPARTMENT LEVEL

POSITION TITLE	RANGE (STEP A – STEP E)	
FULL-TIME EMPLOYEES:		
ACCOUNT CLERK	29,628	36,032
ADMINISTRATIVE AIDE	31,896	38,772
DEPUTY DIRECTOR OF REC. & COMM. SVCS.	68,371	83,267
DIRECTOR OF REC. & COMM SVCS.	91,921	111,871
EXECUTIVE ASSISTANT	39,715	48,280
LABORER	25,584	31,116
OFFICE ASSISTANT I	22,098	26,870
OFFICE ASSISTANT II	24,366	29,268
RECREATION COORDINATOR	31,896	38,772
RECREATION FACILITY AND PROGRAM SUPERVISOR	46,200	56,175
RECREATION SUPERINTENDENT II	54,816	66,667
SENIOR SERVICES MANAGER	60,502	73,617
HOURLY/PART-TIME EMPLOYEES:		
CASHIER	8.49	10.28
LABORER	12.30	14.96
LIFEGUARD/SWIM INSTRUCTOR	11.33	13.77
LOCKER ATTENDANT	8.49	
RECREATION LEADER	8.49	
RECREATION SPECIALIST	8.49	34.66
SENIOR LIFEGUARD	13.77	16.74

ADMINISTRATION

MISSION STATEMENT

The division administers the Department's finance, purchasing, information system for recreational and park facilities covering a Sports Complex, (4) neighborhood parks, Natatorium Facility, Lynwood Senior Center, Bateman Hall Rental Facility and the Lynwood Youth Center. Other functions include administering program/activity registration, permits, reservations and marketing functions. This also encompasses the managerial functions of supervising and controlling the work of line personnel involved in the day-to-day operations of these facilities.

DEPARTMENT DESCRIPTION

To operate and provide a recreation system that provides superior public service and enriches the quality of life for residents and visitors alike

GOALS AND OBJECTIVES

1. Provide high quality service
2. Develop and retain committed and valued employees
3. Maintain quality park and facility maintenance
4. Instill community pride and ownership
5. Expand the use of service technologies by offering on-line registration and information
6. Create a culture of high quality customer service
7. Conduct more in-house training for employees and improve recruiting
8. Maintain facilities and park grounds in good repair and condition by working closely with the City's Public Works and Neighborhood Services Departments
9. Provide inviting and attractive facilities for the community
10. Increase volunteerism of youth and adults in the park system

WORK PLAN FOR THE YEAR

1. Intra Agency Collaborative Meetings 24

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY DIVISION

1011 General Fund
60 Recreation & Community Services
701 Recreation & Community Svc. Admin.

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 124,265	\$ 144,110	\$ 267,085	\$ 205,957	\$ 232,509
60005 Temporary part-time	41,569	49,154	10,200	39,921	30,136
60015 Overtime	3,400	1,719	2,500	3,009	0
60025 Auto allowance	3,600	3,714	9,600	9,600	9,600
60999 Other salaries and wages	3,950	1,750	6,600	5,940	0
61001 PERS-retirement	38,672	41,561	70,553	63,102	77,141
61010 Employer's FICA	1,267	1,201	632	2,595	258
61015 Employer's medicare	2,552	2,929	4,021	3,565	3,808
61020 State disability insurance	1,629	1,976	3,050	2,705	2,889
61025 Unemployment insurance	1,750	1,986	2,773	2,459	2,626
61030 Workers' compensation	10,456	12,305	18,024	15,982	17,072
61035 Group insurance	34,378	34,116	41,057	46,424	51,734

**FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DEPARTMENT LEVEL – BY DIVISION
(CONTINUED)**

61035	Group insurance	34,378	34,116	41,057	46,424	51,734
61036	Retirees group insurance	6,414	8,183	13,354	12,294	12,934
61050	Education exp. reimbursement	2,250	1,500	0	0	0
62015	Prof & contractual svcs	329,398	382,931	386,694	362,826	389,000
62025	Advertising & printing	1,910	604	1,500	6,500	1,350
63025	Repairs/maint-bldg & equip.	667	16,228	2,500	2,500	2,250
63030	Rental bldgs & equipment	(28)	1,146	1,146	0	1,032
63045	Vehicle expense	30,648	61,296	61,296	61,296	0
64005	Liability insurance expense	19,650	19,650	19,650	19,650	19,650
64015	Travel & meetings	2,387	4,075	3,009	2,400	2,708
64399	Other fees for services	85,871	3,714	25,160	25,160	22,644
65015	Office supplies	0	3,607	5,788	5,788	5,209
65020	Operating supplies	8,738	11,404	8,600	8,600	7,740
65040	Dues & subscriptions	1,111	1,748	1,115	1,370	1,000
66015	Machinery & equipment	10,212	9,768	9,379	9,379	8,441
66035	Office equipment	0	2,335	2,286	1,000	2,057
Total Recreation & Community Svc. Admin.		\$ 766,716	\$ 824,709	\$ 977,572	\$ 920,022	\$ 903,788

ARTS IN PUBLIC PLACES

MISSION STATEMENT

The AIPP Program was created by the Mayor and City Council approval of Ordinance 1575, which was enacted in May 2006. This program promotes to residents and the region based on the concept that it has the ability to create a unique and attractive identity for Lynwood

WORK PLAN FOR THE YEAR

- Generate interest in serving on the AIPP Advisory Committee
- Create a Citywide Public Art Plan identifying sites for artwork
- Develop AIPP Policies and Procedures

The AIPP generates will generate \$17,000 in FY 2008-09. This amount of revenue generated varies with the state of economy and construction activity. These funds are used as a depository or endowments, bequests, grants or donations specifically designated for public art or related purposes.

BATEMAN HALL

MISSION STATEMENT

Bateman Hall is a showcase facility utilized by individuals and groups including those who are civic, private, church, business or public. Its usage varies but includes meetings, conferences, public events, weddings and related private affairs as well as town-hall meeting. This division is responsible for the overall planning, care, client service, marketing, maintenance, scheduling, coordination and development of the Bateman Hall facility.

DEPARTMENT DESCRIPTION

In keeping with the Mission Statement of the City of Lynwood Recreation Department, Bateman Hall has principles and guidelines governing the use of its facilities in order to provide a safe and enjoyable atmosphere for the public and everyone who uses the facility for activities and functions approved by the Director of Recreation and Community Services Department .

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL – BY DIVISION

1011 General Fund
60 Recreation & Community Services
740 Bateman Hall

Account Number	2008 Actuals	2009 Actuals	2010 Adopted Budget	2010 Yr. End Est	2011 Adopted Budget
60001 Salaries	\$ 146,605	\$ 122,074	\$ 121,984	\$ 42,500	\$ 101,517
60005 Temporary/part-time	135,740	105,388	77,041	90,000	65,164
60015 Overtime	128	0	0	0	0
60025 Auto allowance	0	0	2,100	0	2,100
60040 Uniform allowance	0	1,158	100	1,500	100
60061 Retirees Group Insurance	12,955	7,938	6,099	6,099	5,076
61001 PERS - retirement	65,147	51,981	32,223	32,223	26,817
61010 Employer's FICA	2,703	2,287	4,777	4,777	4,041
61015 Employer's Medicare	4,124	3,329	2,886	2,886	2,417
61020 State disability ins.	1,983	2,115	2,189	2,189	1,833
61025 Unemployment insurance	2,013	2,274	1,990	1,990	1,666
61030 Workers compensation	17,595	14,320	12,937	12,937	10,835
61035 Group insurance	97,983	89,525	99,913	99,913	99,913
61050 Educational reimbursement	0	0	500	0	500
62015 Prof and contractual svcs	6,080	7,224	105,000	105,000	83,825
63025 Repairs/maint-bldg& equip.	0	4,728	13,500	13,500	13,500
63030 Rental bldgs & equipment	696	168	2,500	2,500	2,500
64001 Insurance premiums	20,179	20,963	25,000	25,000	25,000
64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
64399 Other fees for svcs	80,173	82,110	0	0	0
65001 Lights & power	39,879	31,151	48,050	48,050	48,050
65005 Natural Gas	6,403	541	4,500	4,500	4,500
65015 Office supplies	0	0	1,500	700	700
65020 Operating supplies	6,488	4,855	1,500	2,300	2,300
66015 Machinery & equip.	0	0	0	0	7,900
66035 Office equipment	3,150	0	0	0	0
Total Bateman Hall	\$ 669,675	\$ 573,778	\$ 585,939	\$ 518,214	\$ 529,904

DIAL- A- RIDE

MISSION STATEMENT

To maintain the highest level of “on-time” responses to passengers and continually strive to improve efficiency. To provide service to the highest number of residents with the least possible impact on costs.

WORK PLAN FOR YEAR

1. Reduce resident complaints.
2. Survey program participants to determine level of on-time response of participating drivers.
3. Monitor and review the service provided by the contractor.

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL

2401 Transportation Fund
60 Recreation & Community Services
725 Dial-A-Ride

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof & contractual svcs	\$ 252,275	\$ 251,543	\$ 260,000	\$ 260,000	\$ 260,000
Total Dial-A-Ride	\$ 252,275	\$ 251,543	\$ 260,000	\$ 260,000	\$ 260,000

NATATORIUM

MISSION STATEMENT

Provide the Lynwood community with a safe and enjoyable aquatic facility. The Natatorium promotes events which emphasize a healthy lifestyle and a family atmosphere. These activities contribute to the physical and mental health of the community and to its economic and social well-being.

The Natatorium will adhere to the American Red Cross safety standards in regard to all aquatic programming.

DEPARTMENT DESCRIPTION

Provide Lynwood residents with a variety of aquatic activities in a safe, efficient, clean and wholesome environment.

GOALS AND OBJECTIVES

1. Provide a safe, aquatic environment to learn to swim
2. To reach out to as many residents possible and expose them to aquatic experience
3. Promote fitness at the Elementary & Jr. High Level

4. To continue to promote the Natatorium through press releases, school visits and brochures
5. To continue to promote family by increasing programs that targets family participation
6. Promote fitness & healthy competition to the adult community
7. Increase staff training from twice a year to three times a year and increase drills from once a week to twice a week
8. Utilize Internet to send out mass mails to all residents using recinfo@lynwood.ca.us
9. Begin a Pilot “Fit is Fun” program including Elementary and Jr. High school
10. Increase School Visits by visiting all schools in the School district. Increase the number of Press Releases by 12 and increase the number of brochures that go out to the public by utilizing recinfo@lynwood.ca.us
11. Host a family swim night twice a month during the summer evenings and once a month during Fall, Winter and Spring
12. Begin a “Master “ Competitive Swim Team

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL

60 Recreation & Community Services 745 Natatorium

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 109,034	\$ 97,354	\$ 87,893	\$ 98,723	\$ 82,195
60005 Temporary/part-time	126,508	108,526	189,504	134,000	120,944
60040 Uniform allowance	3,336	4,609	3,500	3,150	3,150
61001 PERS - retirement	36,711	33,465	28,819	26,838	24,512
61010 Employer's FICA	6,243	6,221	10,435	8,710	7,358
61015 Employer's Medicare	3,281	3,385	4,022	3,374	2,833
61020 State disability ins.	2,128	2,461	3,051	2,560	2,149
61025 Unemployment insurance	2,241	2,310	2,774	2,327	1,954
61030 Workers compensation	14,133	14,841	18,031	15,127	12,701
61035 Group insurance	20,643	19,180	17,504	19,745	16,439
61036 Retirees group insurance	7,032	8,388	5,455	4,936	4,110
62015 Prof. & contractual services	2,662	6,105	2,500	1,000	2,250
64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
64015 Travel & meetings	0	150	500	450	450
64399 Other fees for svcs	(73)	(167)	0	0	0
65001 Lights & power	12,616	12,819	20,000	18,000	18,000
65005 Natural Gas	24,678	22,795	23,000	20,700	20,700
65015 Office supplies	1,119	1,679	1,288	1,160	1,159
65020 Operating supplies	2,719	300	3,500	2,500	3,150
65040 Dues & subscriptions	0	140	150	135	135
Total Natatorium	\$ 394,662	\$ 364,210	\$ 441,576	\$ 383,085	\$ 343,839

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL

2941 HUD/CDBG Fund 60 Recreation & Community Services 745 Natatorium

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 10,211	\$ 19,551	\$ 33,384	\$ 30,769	\$ 34,417
60005 Temporary/part-time	9,993	29,640	7,960	8,700	1,947
61001 PERS - retirement	2,613	3,958	5,422	8,365	10,868
61010 Employer's FICA	67	571	870	566	0
61015 Employer's Medicare	394	353	484	572	528
61020 State disability ins.	228	268	268	434	400
61025 Unemployment insurance	269	241	334	395	364
61030 Workers compensation	1,697	1,562	2,170	2,566	2,365
61035 Group insurance	3,549	2,958	7,438	6,154	7,289
61036 Retirees group insurance	978	805	1,670	1,538	1,822
Total Natatorium	\$ 30,000	\$ 59,906	\$ 60,000	\$ 60,059	\$ 60,000

PARKS/PLAYGROUND

MISSION STATEMENT

Operate the City's After-School Playground/ Mobile Program, Middle School Lunch Programs, Summer Day Camp Program, and Summer Food Service Program. This division also, provides staff support for citywide special events and related city programs and maintains recreational program services at the Burke-Ham Park year-round during traditional peak periods. Programs offered throughout the year include, Movies in the Park, Outdoor fitness classes, drop-in sports, and community events.

DEPARTMENT DESCRIPTION

To maintain youth involved in positive activities through the development and operation of recreational programs during crucial hours.

GOALS AND OBJECTIVE

1. Develop and implement a marketing strategy that will maintain youth and parents informed of such programs.
2. Continue to work with the Lynwood Unified School District to give priority to recreational programs that benefit Lynwood youth through a joint-use facility agreement.

3. Increase the number of students being serviced through the Summer Day Camp and Summer Food Program.
4. Offer Movies in the Park Program during the summer months at both Lynwood Park and Yvonne-Burke Ham Park.
5. Operate and maintain program services at Yvonne-Burke Ham Park that bring persons with various interests to enjoy special events and activities.
6. Offer a range of special interest classes in art, dance and music fields
7. Maintain an open avenue of communication among staff and the administrators at the Lynwood Unified School District
8. Help youth develop and maintain a Youth Club to represent the views of Lynwood youth
9. Provide recreational programs and tutoring services at selected elementary schools within Lynwood and park site where feasible.
10. Continue to provide activities that promote personal and social growth and development such cultural activities, fitness programs and sports.

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL

1011 General Fund 60 Recreation & Community Services 710 Parks & Playground

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 87,046	\$ 94,380	\$ 0	\$ 650	\$ 69,869
60005 Temporary/part-time	242,395	247,007	254,898	210,000	150,000
60015 Overtime	397	1,364	0	0	0
60025 Auto allowance	6,000	6,190	1,600	3,600	3,600
60040 Uniform allowance	2,643	1,560	3,500	5,469	3,150
61001 PERS - retirement	36,331	31,576	0	10,470	32,481
61010 Employer's FICA	12,797	13,554	15,804	13,650	7,212
61015 Employer's Medicare	5,042	5,129	3,696	3,200	3,188
61020 State disability ins.	3,169	3,879	2,804	2,419	2,419
61025 Unemployment insurance	3,416	3,505	2,549	2,199	2,199
61030 Workers compensation	21,164	21,710	16,568	13,200	14,292
61035 Group insurance	45,890	43,267	45,489	18,000	21,783
61036 Retirees group insurance	10,442	9,999	0	10,533	10,993
61050 Educational reimbursement	1,500	1,500	0	0	0
62015 Prof. & contractual services	6,456	10,673	15,818	12,700	15,676
62025 Advertising & printing	240	0	0	0	0
63025 Repairs/maint-bldg& equip.	670	400	1,863	1,863	1,677
64015 Travel & meetings	660	595	2,500	140	2,250
65001 Lights & power	46,821	48,620	40,000	40,000	40,000
65005 Natural Gas	3,026	2,769	1,017	2,500	2,500

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL CONTINUED

65005 Natural Gas	3,026	2,769	1,017	2,500	2,500
65010 Fuel	0	0	2,500	2,500	2,500
65015 Office supplies	311	978	1,288	1,288	1,159
65020 Operating supplies	7,885	10,879	9,000	6,200	8,100
65040 Dues & subscriptions	341	389	682	650	614
67250 Prop a travel	15,521	21,841	30,000	11,773	27,000
Total Parks & Playground	\$ 560,162	\$ 581,762	\$ 451,576	\$ 373,004	\$ 422,662

SPORTS & LEISURE

MISSION STATEMENT

The Sports & Leisure Division serves the community through diverse and innovative programming and broad partnerships, creating a healthy community. The department goal is to continuously create and provide a competitive, safe, and enjoyable atmosphere that encourages civility, teamwork and leadership development, as well as, a lifelong pattern of positive recreational activity regardless of physical ability. By providing space to learn and play, be safe and secure, and to create and imagine, the Sports & Leisure Division meets an important need in the community.

DEPARTMENT DESCRIPTIONS

The Sports & Leisure Division offers a wide variety of recreational and competitive sports programs for the youth and adults in our community. Our programs operate year-round and are offered to boys and girls ages 5 years to 17 years with an "everyone plays" philosophy. The Sports & Leisure Division also offers sports programs for adults in co-ed softball and men's and women's basketball. The City of Lynwood operates all their sports programs with an emphasis on learning the fundamentals of sportsmanship and fun.

GOALS

To provide well-rounded services for the use of the entire community that is safe, well-maintained, fully-equipped and pleasant to enjoy:

- Check and maintain facilities on a daily basis and recommend repairs as needed.
- Continue to search for possible facility and equipment improvements as well as corresponding potential funding sources.
- To provide an range of free or low cost drop in activities and provide supervised gymnasium opportunities for all ages.
- Supervised weight room access and development.
- Provide equipped and operational meeting rooms for community rentals
- To maintain facility equipment and make improvements as needed.
- Provide access to gym for volleyball and basketball.
- Continue to actively promote and advertise division programs and services via the schools, advertising and other local agencies.
- Maintain and enhance recreation services to the community, filling citizens' fitness, social and entertainment needs.
- Continue to encourage and administer sports and league events while minimizing public safety concerns.

OBJECTIVES

- Continue to implement new and expanded programming at the new Yvonne Burke John D. Ham Park based on community surveys
- Increase adult sports programming by 10%
- Reduce cost per participant by 10%
- Increase total rental, registration and sponsorship revenue by 15%
- Provide low-cost, well-organized sports leagues for both youth and adults

**FY 2010-11 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DEPARTMENT LEVEL**

**1011 General Fund
60 Recreation & Community Services
705 Sports & Leisure Svc.**

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 69,280	\$ 76,434	\$ 64,707	\$ 81,609	\$ 106,569
60005 Temporary/part-time	130,394	122,536	61,914	117,676	63,621
60025 Auto allowance	1,760	5,814	3,600	3,600	3,600
60040 Uniform allowance	0	948	1,030	1,300	927
61001 PERS - retirement	40,819	38,883	17,093	42,406	50,730
61010 Employer's FICA	3,030	3,013	3,839	7,649	5
61015 Employer's Medicare	2,948	3,002	1,836	2,890	2,468
61020 State disability ins.	1,858	2,278	1,393	2,192	1,872
61025 Unemployment insurance	2,015	2,048	1,266	1,993	1,702
61030 Workers compensation	12,482	12,672	8,231	9,964	11,062
61035 Group insurance	36,332	33,145	64,555	28,541	34,022
61036 Retirees group insurance	6,670	8,346	3,236	9,964	8,505
62015 Prof. & contractual services	17,708	23,161	22,875	15,000	20,588
62025 Advertising & printing	0	210	0	0	0
63025 Repairs/maint-bldg& equip.	748	13,780	1,300	0	1,170
64005 Liability insurance expense	19,650	19,650	19,650	19,650	19,650
64015 Travel & meetings	0	110	1,250	500	1,125
64399 Other fees for svcs	60,105	60,966	2,500	(2,756)	1,500
64501 Telephone	0	1,053	700	800	630
65015 Office supplies	85	970	988	900	900
65020 Operating supplies	13,205	11,764	15,568	15,568	14,011
65040 Dues & subscriptions	0	675	775	700	700
66015 Machinery & equip.	0	1,293	1,350	1,215	1,215
67255 USDA grant lunch program	17,040	16,565	44,000	50,000	39,600
Total Sports & Leisure Svc.	\$ 436,129	\$ 459,317	\$ 343,656	\$ 411,361	\$ 386,172

SENIOR CITIZENS

MISSION STATEMENT

The mission of the Senior Division is to promote the physical and economic well being of older adults and to promote participation in all aspects of community life that support their efforts to remain healthy, active and independent.

DEPARTMENT DESCRIPTIONS

Operate and maintain the Lynwood Senior Center, which provides information and referral services, recreational, social, health and educational programs as well as transportation and other resources for the benefit of senior citizens residing in Lynwood.

GOALS

1. Continue to coordinate with contracted transportation service provider to meet the need of senior Dial-a-Taxi users
2. Help to increase Senior Center membership to 600 or more
3. Help to increase the number of affordable trips to more than one per month
4. Conduct strategic planning on specific senior center topics in cooperation with the Senior Clubs of Council.
5. Continue to develop a working relationship with

the various senior activity groups housed in the Senior Center to explore the potential for new collaborative opportunities, services and interactions.

6. Continue development of innovative programming
7. Continue to offer nutritional meals through the contracted vendor to seniors during the week for lunchtime
8. Increase the number of volunteer hours by 10%

OBJECTIVES

1. Offer a range of activities in the fitness, arts, and dance field
2. Collaborate with health providers, housing agencies, businesses, and other professional senior organizations in order to provide comprehensive programs to Lynwood seniors
3. Evaluate and enhance programs where participation levels exceed expectations
4. Provide staff with support and training in the development and implementation of programs
5. Actively participate in the event planning and implementation of senior events
6. Use senior volunteer program through the Retired Senior Volunteer Program to assist with the operations of the Senior Center

FY 2010-11 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL

1011 General Fund
60 Recreation & Community Services
720 Senior Citizens Programs

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 30,150	\$ 67,900	\$ 129,168	\$ 79,535	\$ 78,043
60005 Temporary/part-time	52,252	57,941	15,300	46,635	44,979
60015 Overtime	274	315	1,750	102	0
61001 PERS - retirement	18,778	27,417	34,121	24,000	26,530
61010 Employer's FICA	813	1,388	949	2,000	2,214
61015 Employer's Medicare	1,153	1,841	2,095	2,000	1,784
61020 State disability ins.	792	1,396	1,589	1,388	1,353
61025 Unemployment insurance	791	1,262	1,445	1,262	1,230
61030 Workers compensation	3,783	7,529	9,390	8,201	7,996
61035 Group insurance	15,337	24,747	37,041	25,000	17,793
61036 Retirees group insurance	3,174	5,674	6,458	5,000	6,151
62015 Prof. & contractual services	21,239	24,358	25,100	24,300	22,600
64005 Liability insurance expense	9,800	9,800	9,800	9,800	9,800

**FY 2010-11 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DEPARTMENT LEVEL
CONTINUED**

65005 Gas	588	1,150	2,000	2,000	2,000
65015 Office supplies	374	2,265	2,388	2,300	2,150
65020 Operating supplies	2,933	2,733	6,100	3,000	3,500
65040 Dues & subscriptions	0	140	350	0	315
Total Senior Citizens Programs	\$ 179,259	\$ 258,786	\$ 295,044	\$ 253,968	\$ 246,438

**FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES
AND BUDGET DEPARTMENT LEVEL**

2941 HUD/CDBG Fund
60 Recreation & Community Services
720 Senior Citizens Programs

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 74,655	\$ 67,624	\$ 49,156	\$ 58,973	\$ 56,667
60005 Temporary/part-time	0	300	0	0	0
61001 PERS - retirement	19,661	17,864	13,328	16,032	16,899
61010 Employer's FICA	0	19	0	0	0
61015 Employer's Medicare	1,083	985	713	855	822
61020 State disability ins.	638	747	393	649	623
61025 Unemployment insurance	747	679	492	649	623
61030 Workers compensation	1,765	2,249	3,195	3,833	3,683
61035 Group insurance	10,808	11,015	13,277	11,795	11,333
61036 Retirees group insurance	2,790	3,378	2,458	2,949	2,833
65020 Operating supplies	0	0	16,988	0	1,517
Total Senior Citizens Programs	\$ 112,147	\$ 104,860	\$ 100,000	\$ 95,735	\$ 95,000

YOUTH CENTER

MISSION STATEMENT

The mission of the Youth Center is to provide youth of Lynwood a place to learn, play, meet others and enjoy the many recreational and educational services and programs that are offered year-round.

DEPARTMENT DESCRIPTIONS

Operate special interest classes ranging from fitness, karate, piano, aerobics, and variation of dance.

Operate and plan social nights/ activities through teen dances and trips.

Provide residents rental opportunities of the multi-purpose room for family related functions.

GOALS

1. Develop a public relation to promote and inform the public/youth of all programs available to them.

2. Expand and develop new contract classes.
3. Maintain Tiny Tot Program for ages 3-5.
4. Develop and provide support to Youth Clubs to keep youth involved in Recreation & Social Programs. Clubs will serve as a vehicle to bring awareness to issues that affect youth.
5. Organize Teen Dances and Trips to create social gatherings and outings for the youth in the community.
6. Work with the City's Human Resources Department to continue to provide opportunities for paid work to young people interesting in working in recreation facilities.

OBJECTIVES

1. Offer a wide variety of special interest classes in fitness, dance and arts.
2. Organize activities to increase youth involvement/participation.
3. Train staff in the development and implementation of after-school programming
4. Insure that the operations of the Youth Center are performed under the standards and guidelines of the Recreation Director

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL

1011 General Fund
60 Recreation & Community Services
715 Youth Center Operations

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 38,243	\$ 50,449	\$ 38,356	\$ 91,570	\$ 19,853
60005 Temporary/part-time	32,661	37,323	65,576	58,013	0
61001 PERS - retirement	13,639	16,612	10,132	24,893	5,921
61010 Employer's FICA	1,416	1,318	4,066	3,771	0
61015 Employer's Medicare	1,040	1,287	1,507	2,169	288
61020 State disability ins.	647	976	1,143	1,645	218
61025 Unemployment insurance	711	878	1,039	1,645	199
61030 Workers compensation	4,414	5,540	6,756	9,723	1,290
61035 Group insurance	20,905	30,942	30,425	18,314	3,971
61036 Retirees group insurance	1,831	3,050	1,918	4,579	993
62015 Prof. & contractual services	7,941	7,097	7,218	7,500	6,496
63025 Repairs/maint-bldg& equip.	720	581	1,420	500	1,000
63030 Rental bldgs & equipment	410	0	1,500	0	1,000
64399 Other fees for svcs	(986)	(359)	0	(940)	0
65005 Gas	0	0	350	350	350
65020 Operating supplies	5,632	2,886	12,388	880	11,150
66015 Machinery & equip.	0	4,610	0	0	0
66035 Office equipment	0	6,241	0	0	0
Total Youth Center Operations	\$ 129,222	\$ 169,430	\$ 183,794	\$ 224,612	\$ 52,729

FY 2011-12 SUMMARY OF HISTORICAL EXPENDITURES AND BUDGET DEPARTMENT LEVEL

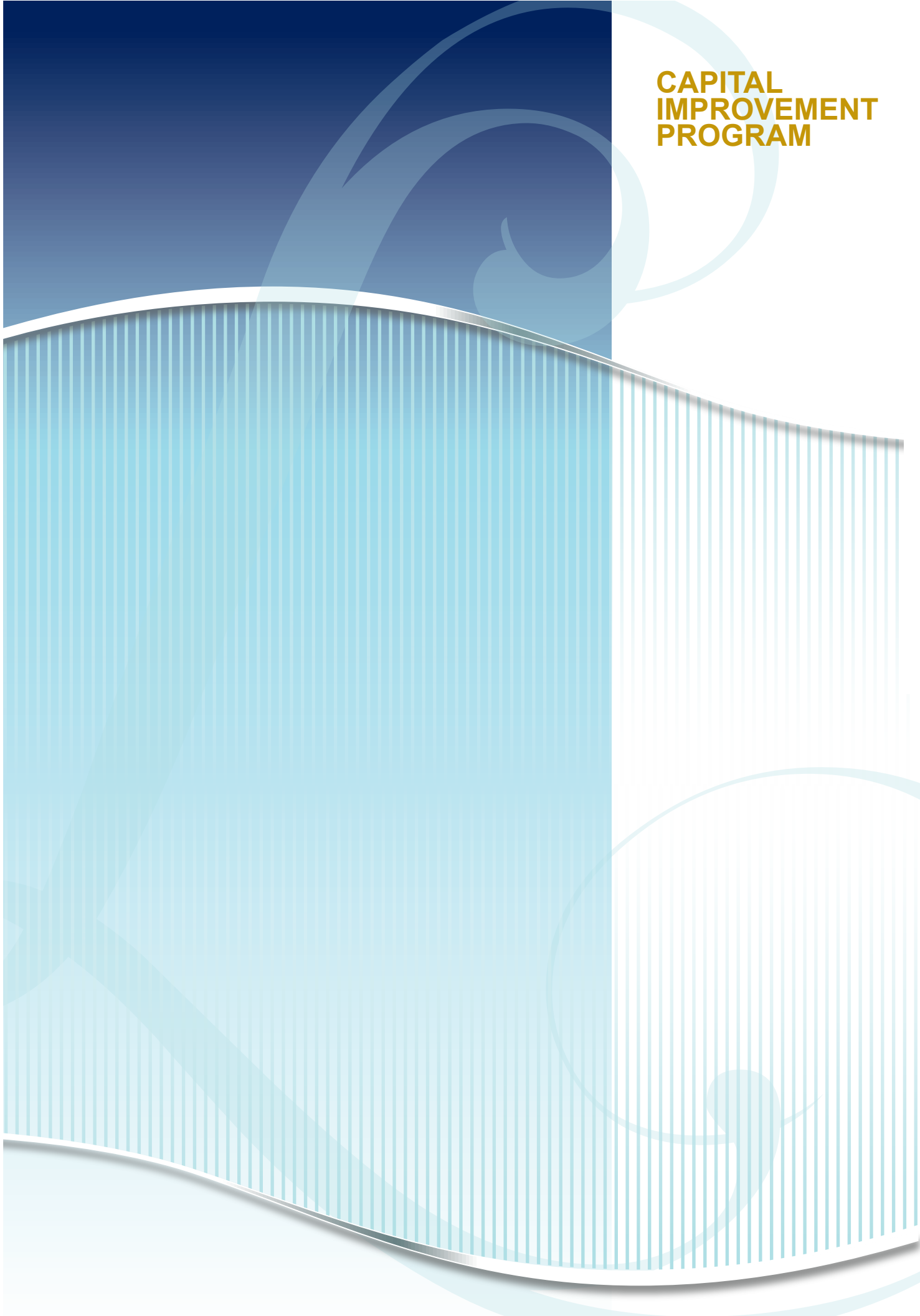
3381 Business Improvement District Fund 60 Recreation & Community Services 750 Business Improvement District

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
62015 Prof. & contractual services	\$ 750	\$ 0	\$ 0	\$ 750	\$ 0
62025 Advertising & printing	0	1,580	0	0	0
64399 Other fees for svcs	72,500	30,539	0	72,500	0
Total Business Improvement District	\$ 73,250	\$ 32,120	\$ 0	\$ 73,250	\$ 0

1011 General Fund 60 Recreation & Community Services 250 Marketing Division

Account Number	2008 Actuals	2009 Actuals	2010 Adopted Budget	2010 Yr. End Est	2011 Adopted Budget
60001 Salaries wages	\$ 0	\$ 243,057	\$ 89,423	\$ 92,000	\$ 0
60005 Temporary part-time	0	12,138	0	2,270	0
60015 Overtime	0	1,725	2,746	1,307	0
60025 Auto allowance	0	2,962	3,600	0	0
60061 Retirees Group Insurance	0	8,210	4,471	4,471	0
60999 Other salaries and wages	0	2,600	0	1,800	0
61001 PERS-retirement	0	47,478	23,622	23,622	0
61010 Employer's FICA	0	760	0	142	0
61015 Employer's medicare	0	3,825	1,297	1,297	0
61020 State disability insurance	0	2,431	983	983	0
61025 Unemployment insurance	0	2,613	2,098	2,098	0
61030 Workers' compensation	0	15,561	5,813	5,313	0
61035 Group insurance	0	38,710	26,522	26,522	0
62005 Accounting & auditing	0	0	3,050	3,050	0
62015 Prof & contractual svcs	0	21,932	65,605	20,100	0
62025 Advertising & printing	0	5,251	3,500	18,673	0
64015 Travel & meetings	0	364	0	0	0
64399 Other fees for services	0	83,004	65,015	51,000	0
65020 Operating supplies	0	2,606	3,000	4,100	0
65040 Dues & subscriptions	0	0	270	270	0
Total Marketing Division	\$ 0	\$ 495,228	\$ 301,015	\$ 259,018	\$ 0

**CAPITAL
IMPROVEMENT
PROGRAM**



CAPITAL IMPROVEMENT PROGRAM (CIP)

DESCRIPTION

The Capital Improvement Program (CIP) is the City's acting document and financial investment plan of all existing City infrastructure project improvements and new capital outlay projects. The City operates its CIP program on a year-to-year basis, ensuring high-priority capital projects are being completed each fiscal year.

The City organizes its capital projects into four major categories:

1. **Transportation Improvement Projects:** Includes all street, sidewalk, traffic signal, street lighting, median-islands, bus shelters, striping, and storm drain improvements.
2. **Water Utility Improvement Projects:** Includes all water and sewer improvements.
3. **Public Facility Improvement Projects:** Includes improvements to all City-owned buildings and public-related facilities.
4. **Park Improvement Projects:** Includes improvements to all parks and open space areas.
5. **The City Council adopts the CIP Budget** by utilizing new revenue sources and carry-over allocated funding from on-going projects from the previous fiscal year. The City will be endeavoring in the near future on developing a comprehensive 5-Year Capital Improvement Plan to identify priority capital needs and develop a strategic plan to replace and upgrade existing aging infrastructure over the next several years.

Mission

To continue to plan, design and construct the City's infrastructure and find innovative ways to reduce costs and finance future infrastructure projects.

Accomplishments for Fiscal Year 2010-11

1. Completed four street projects funded by the American Recovery and

Reinvestment Act (ARRA) Federal grant funding:

- Atlantic Avenue (from I-105 Fwy. to south city limits)
- Otis Avenue (from Imperial Hwy. to Abbott Rd)
- Martin L. King, Jr. Blvd. (from Atlantic Avenue to east city limits)
- Imperial Hwy (from Atlantic Avenue to east city limits)
2. Completed Benwell/Stockwell/Carson/Lilita/Le Sage street improvements.
3. Completed improvements on Abbott Road (from MLK Blvd. to east city limits).
4. Improvements of Industry Way just west of Alameda St.
5. Successful completion of the new Water Well No. 22.
6. Completed the Sewer Improvements on Long Beach Blvd, north of Imperial Hwy.
7. Completed the design of the new SCADA System.
8. Completed the destruction of seven inactive Water Wells: Nos.1,3,4,6,7,15A and 20.
9. Completed installation of a sand separator at Well No. 9.
10. Completed construction of a new 12" Water Main on State St. and Tweedy Blvd.
11. Completed new 12" Water Main on Josephine Ave. from Long Beach Blvd to Bullis Rd.
12. Completed Water Well # 9 rehabilitation.
13. Completed the installation of sport field lights and picnic/BBQ facilities at Yvonne Burke-John Ham Park.
14. Completed Sanborn Ave. street improvements (Atlantic to Beechwood).
15. Completed design of 4-Pocket Parks.
16. New Annex Building and Council Chambers design contract.
17. Completed City Hall HVAC Design and Construction.
18. Completed Modular Building Design and Construction.
19. Completed New Civic Center Parking Lot Design.
20. Installation of new electrical transformers for temporary modular Annex units.
21. Completed installation of video camera surveillance system at the City Corporate Yard.
22. Completed Natatorium Building rehabilitation project.

Work Plan for the Fiscal Year 2011-2012

Transportation Improvement Projects:

1. Long Beach Boulevard (Magnolia to South city limits)
2. Abbott Road (MLK to Atlantic Ave.)
3. Sidewalk Improvement Project
4. Bradfield Ave. (Carlin to Agnes)
5. Mulford Ave. (Long Beach to Birch)
6. Bullis Road (Fernwood to Cedar)
7. Linden Ave. (MLK to Sanborn)
8. El Granda Ave (Fernwood to Cortland)
9. Vieta Ave. (Fernwood to Cortland)
10. Lugo Park Ave (Fernwood to Cortland)
11. Clark Ave. (Atlantic to Edgebrook)
12. First Alley East of Virginia Ave. (Elmwood to Beechwood)
13. Traffic Signage Upgrade Project
14. Safety Improvements Around Schools (HSIP Grant)
15. Catch Basin Screens (City wide)
16. Stop Sign Upgrades (State and Norton)
17. Traffic Signal Improvements (Arlington & Atlantic)
18. Fernwood Ave. (Atlantic to Bullis) Design Only
19. Los Flores Blvd. (Peach to Bellinger) Design Only

Water Utility Improvement Projects:

1. Well 21 Construction
2. Well 22 Construction
3. Long Beach Blvd. Sewer Main Replacement
4. New SCADA System
5. Well No. 15 Rehabilitation
6. Booster No. 2 Rehabilitation
7. Pump Station Emergency Generators
8. Pump Station (Water Well) Beautification
9. Well No. 8 Sand Separator
10. Well No. 8 Secondary Pressure Relief Valve
11. Louise St. Sewer Main Replacement
12. Drury Lane Sewer Replacement Project

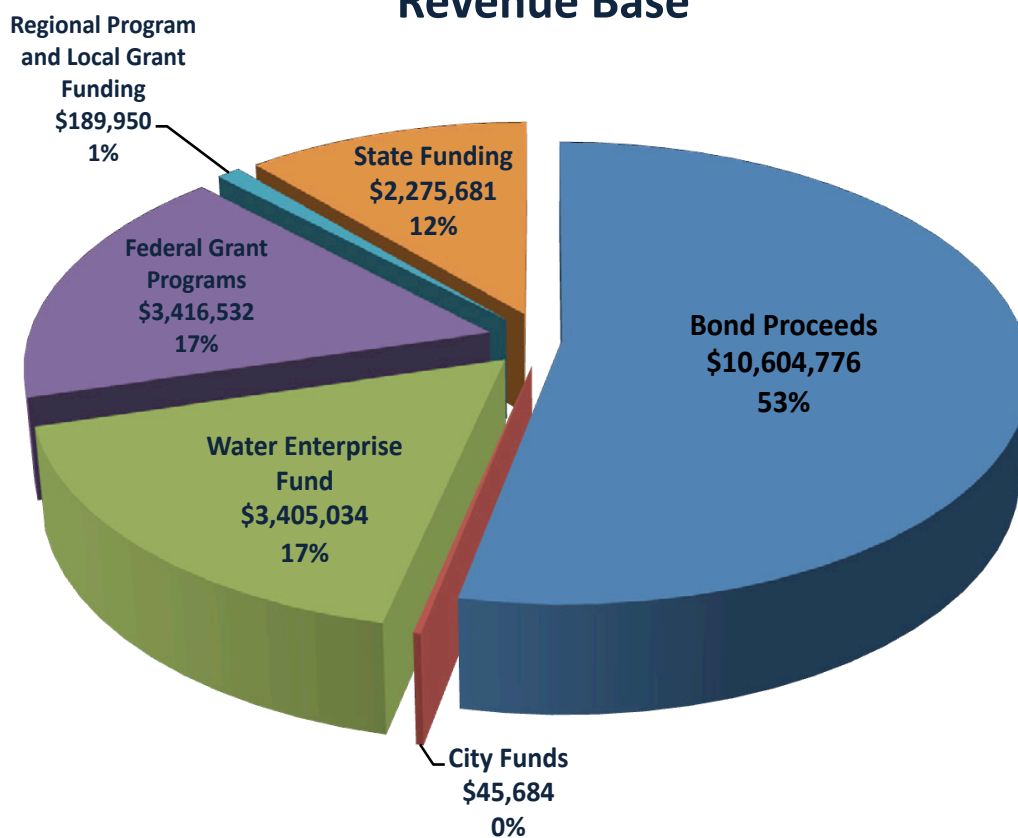
Facility Improvement Projects:

1. City Hall Annex Rehabilitation
2. City Hall Modular Units
3. City Hall Council Chambers
4. Natatorium Building Rehabilitation
5. City Hall Heating & Air Handling Units
6. Civic Center Parking Lot Improvements

REVENUES

The City's CIP Program is funded by a variety of revenue sources which include Federal, State, regional and local funding, in addition to being supported by internal City funds. In addition, as a result of the City's highly improved credit rating, the issuance of bonds contribute heavily to the financing of our major capital projects. The majority of the City's CIP Budget's revenue base is based upon revenue sources other than City funds. Bond Proceeds account for 53% of our CIP Budget. As part of our budget cuts for FY 12, the City eliminated all General Fund support to capital projects.

FY 12 Adopted CIP Program Revenue Base



Last fiscal year (FY 2010-11), the City issued our 2010 Lease Revenue Bonds and received \$8.4 million to finance several new projects, most notably to finance and construct our City Hall Annex Rehabilitation project, which includes: building a brand new, state-of-the-art City Hall Annex complex, City Council Chamber renovation and new Civic Center surface parking improvements. Completing this major public facility infrastructure improvement project will be at the forefront of the City's CIP Program for FY 12. The City is also undertaking several traffic and street improvement projects, improving our public safety infrastructure. The detailed summary of the adopted CIP revenue base is listed below.

<i>Revenue Source</i>	<i>FY 12 Adopted Revenues</i>
CIP Bond	\$ 138,045
1999/2009 Enterprise Water Bond	41,389
2008 Enterprise Water Bond	5,247,415
2003 Lease Revenue Bond	977,927
2010 Lease Revenue Bond	4,200,000
General Fund	0
Street Lighting Fund	0
Impact Fees	45,684
Water Fund	3,405,034
HUD	925,689
TEA Grant	2,370,667
DOE Federal Grant	120,176
ARRA Federal Grant	0
Measure R	45,000
Prop A Park Grant	0
Park Main. Grant	18,639
2001 Per Capita Grant	0
CEC Grant	0
Dupont Lead Safety Grant	92,424
Park Replacement	0
Robert Z'Berg Harris Grant	33,887
Other Grant	0
AB 2928	184,967
SB 821	40,000
ST TRS PRG	0
Prop A	0
Prop C	1,950,714
Prop 1B	100,000
<i>CIP Grand Total:</i>	\$ 19,937,657

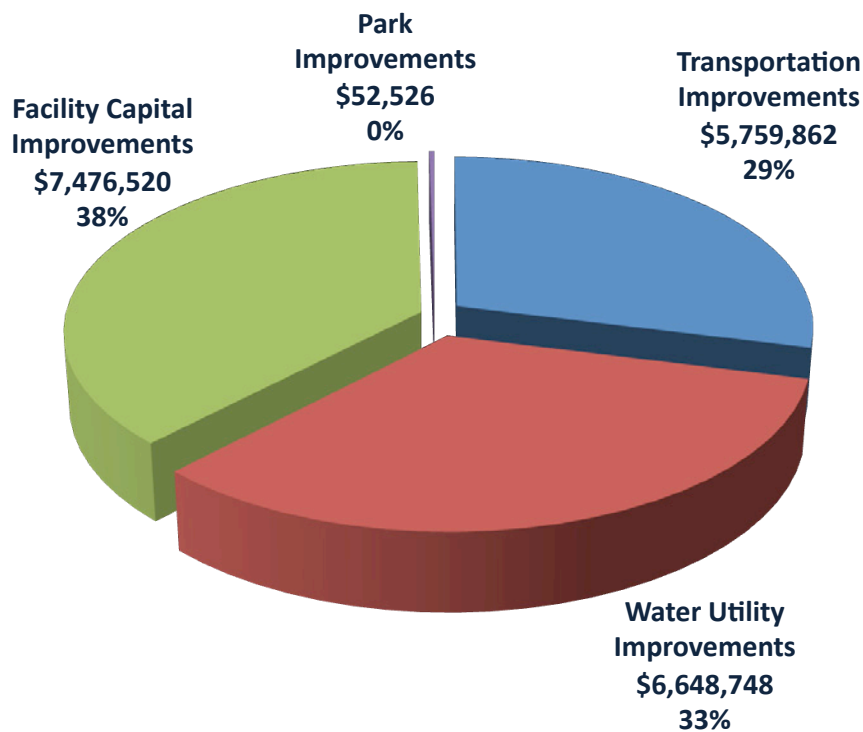
The City's CIP Program also utilizes previously allocated funding for capital projects, which are revenue streams that have been identified and allocated for on-going projects in previous fiscal years. These projects often take more than 1 year to complete and the balances of each on-going project are simply carried-over and included as a revenue source for the FY 12 CIP budget. Carry-over revenue typically includes: State resources such as Prop A, Prop C and Prop 1B; Federal funding such as HUD and ARRA block grants; and Bond Proceeds.

FY 2011-12 Adopted CIP Program Budget

For FY 2011-12, the City of Lynwood will adopt a \$19.9 million Capital Improvement Project (CIP) Program Budget. The adopted FY 2011-12 CIP Program Budget will feature 64 capital improvement projects. The City organizes and plans its CIP Program by category (Transportation, Water Utility, Facility Capital and Parks) and is summarized as follows:

<i>Project Category</i>	<i>FY 10-11 Adjusted Budget</i>	<i>FY 10-11 Expenditures</i>	<i>FY 11-12 Adopted Budget</i>
Transportation Improvements	10,201,557	3,451,947	5,759,862
Water Utility Improvements	8,735,231	1,368,180	6,648,748
Facility Capital Improvements	9,154,589	1,489,052	7,476,520
Park Improvements	300,520	114,045	52,526
Total CIP Program Budget:	\$28,391,897	\$6,423,224	\$19,937,656

FY 2011-12 Adopted CIP Program Budget
(by Project Category)



Transportation Improvements

Capital Improvement Projects that includes improvements to all street, sidewalk, traffic signal, street lighting, median-islands, bus shelters, striping, and storm drain infrastructure. Primary revenue sources are: Propositions A and C transportation funding, Housing and Urban Development (HUD) block grants, ARRA Federal grants funds, gas tax revenues, Proposition 1B, and Measure R. There are currently 24 on-going projects adopted for FY 2011-12.

<i>Project Number</i>	<i>Project Name</i>	<i>FY 10-11 Adjusted Budget</i>	<i>FY 10-11 Expenditures</i>	<i>FY 11-12 Adopted Budget</i>
67.868	SANBORN AVENUE STREET IMP FY 10	\$387,439	\$196,135	\$0
67.869	PROP 1B PHASE STREET IMP FY 10	541,843	92,176	-
67.870	JOSEPHINE STREET IMP FY 10	390,137	17,724	348,780
67.871	IMPERIAL HWY IMP PROJ FY 10	503,565	511,805	-
67.872	MLK BLVD IMP PROJ FY 10	69,162	29,010	-
67.873	OTIS AVENUE IMP PROJ FY 10	71,330	-	-
67.874	ATLANTIC AVENUE IMP PROJ FY 10	249,729	-	238,419
67.875	MARTIN LUTHER KING JR BLVD - MTA	77,820	-	77,820
67.884	STOP SIGN UPGRADE	75,000	20,000	-
67.885	TRAFFIC SIGNS IMPROVEMENTS	60,000	15,000	45,000
67.886	SIDEWALK IMPROVEMENTS	3,900	-	3,900
67.893	STOCKWELL, BENWELL, CARSON, LILITA, LE SAGE	715,618	375,596	225,122
67.899	SIDEWALK IMPROVEMENTS	140,000	-	163,633
67.903	AGNES AVE IMPROVEMENT FY 11	289,354	-	289,354
67.919	BUS STOP RECEPTACLES 2000-2001	11,984	-	-
67.926	CARLIN & FIRST STREET IMPROVEMENT	55,329	-	55,329
67.937	LONG BEACH BLVD PHASE I	249,345	112,921	172,531
67.938	IMPERIAL HIGHWAY	2,127	-	2,127
67.944	IMPERIAL HWY/MLK BLVD INTERSECTION	7,260	-	7,260
67.949	STREET IMPROVE-LUA/2004	330,523	-	331,970
67.955	LAVINIA AVE PROJ-HARRIS/FIRST 2004-05	40,598	-	40,598
67.956	HARRIS PROJ-LAVINIA/JOSEPHINE 04-05	5,410	-	5,410
67.957	WRIGHT ROAD PROJ-LAVINIA/OLANDA	145,816	-	145,816
67.964	BULLIS/AGNES/JOSEPHINE 2005-06	70,000	-	70,000
67.965	OLANDA/WRIGHT/CARLIN 2005-06	54,512	-	54,512
67.967	IMPERIAL/FERNWOOD/LB 2005-06	289,229	262,931	26,298
67.984	STREET LIGHTS ABANDON 06-07	53,787	-	-
67.986	STREET IMPROVE (CDBG) 2006-07	11,722	-	11,722
67.988	TRAFFIC SIGNAL IMP 2006-07	541,101	86,165	363,383
67.993	LONG BEACH BLVD ST IMP 06-07	2,803,668	148,050	2,655,618
67.994	BIKE LANES - CITY STREETS 06-07	15,000	-	15,000
67.996	ABBOTT ROAD 2007-08	1,584,434	1,584,434	-
67.997	PROP C IMPROVEMENTS	354,815	-	410,260
	Transportation Projects Total:	\$10,201,557	\$3,451,947	\$5,759,862
	CIP Subtotal:	\$10,201,557	\$3,451,947	\$5,759,862

Water Utility Improvements

Capital Improvement Projects that includes improvements to all water and sewer capital infrastructure. Primary revenue sources for these projects are: Water Enterprise Fund, 2008 Water Bond and the 2003 Water Lease Revenue Bond. There are currently 23 on-going Water Utility improvement projects adopted for FY 12.

<i>Project Number</i>	<i>Project Name</i>	<i>FY 10-11 Adjusted Budget</i>	<i>FY 10-11 Expenditures</i>	<i>FY 11-12 Adopted Budget</i>
67.876	WELL# 9 REHAB	\$176,715	\$40,000	\$106,736
67.878	ABANDON 3 WATER WELLS	63,682	54,000	-
67.887	DRURY LANE-NORTON SEWER UPG	607,539	200,000	171,680
67.890	WELL 15 REHAB	45,978	70,000	-
67.894	WATER WELL 22 CONST. PROJ.	2,016,080	350,000	1,666,080
67.897	SCADA UPGRADE	402,818	100,000	302,818
67.900	WATER WELL NO. 5 REHABILITATION	50,804	-	50,804
67.901	EMERGENCY GENERATORS	1,500,000	43,000	1,401,718
67.904	WATER WELL 21 CONST. PROJ.	1,262,759	39,000	1,243,546
67.910	WATER WELLL BEAUTIFICATION	81,000	-	81,000
67.914	WATER WELL SAND SEPARATOR	80,000	-	80,000
67.915	WELL NO. 8 SECONDARY PRESSURE FY 11	110,000	31,866	58,346
67.918	LOUISE/MLK MAIN REPLACEMENT	110,000	-	-
67.923	RESERVOIR INSPECTION & MAINT 2006-2007	104,363	-	104,363
67.936	CORPORATE YARD SECURITY UPGRADE	12,000	-	12,000
67.940	RESERVOIR STUDY 2006-07	100,000	500	99,456
67.943	WELL NO. 6 ABANDONMENT 2006-07	60,201	47,000	13,201
67.950	WATER MAIN IMPROVEMENTS 2004-05	606,292	313,814	-
67.954	BOOSTER NO. 2 REHAB 2006-07	30,000	-	41,389
67.975	WELL NO. 8 REHABILITATION 2006-07	172,938	37,000	87,105
67.976	WELL NO. 11 REHAB 2006-07	90,811	5,000	79,538
67.977	WATER METER REPLACE 2006-07	17,090	-	17,090
67.978	WATER MAIN VALVE REPLACE 06-07	59,099	1,400	56,047
67.979	CHLORINATION SYS REPLACE 06-07	332,432	600	331,068
67.980	CLEANING & VIDEO SEWERS	19,656	-	19,656
67.981	SEWER MASTER PLAN 2006-07	31,420	-	31,420
67.982	WATER MAIN IMP 2006-07	591,554	35,000	593,687
	Water Utility Improvement Total:	\$8,735,231	\$1,368,180	\$6,648,748
	CIP Subtotal:	\$18,936,788	\$4,820,127	\$12,408,610

Facility Capital Improvements

Capital Improvement Projects that includes improvements to all City-owned buildings and building-related facilities. Primary revenue sources that funds these projects are: General Fund, CIP Bond, 2003 Lease Revenue Bond, and 2010 Lease Revenue Bond. There are currently 8 on-going projects adopted for FY 2011-12.

<i>Project Number</i>	<i>Project Name</i>	<i>FY 10-11 Adjusted Budget</i>	<i>FY 10-11 Expenditures</i>	<i>FY 11-12 Adopted Budget</i>
67.866	ENERGY EFFICIENCY IMP PROJ FY 10	\$537,989	\$279,778	\$120,176
67.877	TEEN CENTER ROOF REPLACEMENT	2,907	-	-
67.879	I-105 STORAGE FACILITY 2008-09	25,000	-	25,000
67.880	UNDERGROUND STORAGE TANKS	30,395	28,783	-
67.896	DUPONT/LEAD SAFETY 2003-2004	92,424	-	92,424
67.898	NATATORIUM POOL SYSTEM	320,872	275,188	45,684
67.905	ANNEX BUILDING REHAB	7,760,391	886,718	6,838,045
67.924	EMERGENCY OPERATIONS CENTER 01-02	29,477	-	20,089
67.948	CITY HALL EXPANSION 2004-05	202,934	18,585	182,902
67.951	CITY HALL REHAB/ADA COMPL. 2004-05	152,200	-	152,200
	Public Facility Improvement Total:	\$9,154,589	\$1,489,052	\$7,476,520
	CIP Subtotal:	\$28,091,377	\$6,309,179	\$19,885,130

Park Improvements

Capital Improvement Projects that includes improvements to all parks and areas of open space. Revenue sources that fund these projects are: Per Capita Park Grants, General Fund, Robert Zberg Harris Grant, and other various local grants. There are currently 2 existing carry-over projects adopted for FY 2011-12.

<i>Project Number</i>	<i>Project Name</i>	<i>FY 10-11 Adjusted Budget</i>	<i>FY 10-11 Expenditures</i>	<i>FY 11-12 Adopted Budget</i>
67.867	POCKET PARK PROJ FY 10	\$147,000	\$30,000	\$0
67.909	LYNWOOD PARK MAINT PROJECT	52,684	34,045	18,639
67.942	ESTHER PARK/LYN MEADOWS	50,836	-	33,887
67.945	HAM PARK REPLACEMENT PROJ.	50,000	50,000	-
	<i>Park Improvements Total:</i>	<i>\$300,520</i>	<i>\$114,045</i>	<i>\$52,526</i>
	<i>CIP Subtotal:</i>	<i>\$28,391,897</i>	<i>\$6,423,224</i>	<i>\$19,937,656</i>
	<i>CIP Grand Total:</i>	<i>\$28,391,897</i>	<i>\$6,423,224</i>	<i>\$19,937,656</i>

New Funded Facilities Capital

CITY HALL ANNEX REHABILITATION

LOCATION:

**City Hall Annex, Civic Center,
Lynwood CA**

PROJECT BACKGROUND

The Annex building was constructed in 1952 by Los Angeles County and used as a County Library. By the late 1970's, it became evident that additional space was needed to accommodate the City's operations and staffing. The City acquired the Library building from the County in 1981 to serve as a City Hall Annex. Several departments' administrative and permitting operations were transferred to the Annex, including the Development Services Department and the Public Works Department. At the time, this move was deemed as temporary with the long-term goal being to either remodel the existing facility or construct a new building. However, no major improvements or renovations have been done to the Annex in the subsequent years

PROJECT SCOPE AND GOAL

Demolish existing Annex building and replace it with a modern, state-of-the art 20,000 square foot two-story or three story facility, with expanded employee and public surface parking. The new facility would house the existing programs (Engineering, Planning, Building, Business License, Code Enforcement and a portion of Parking Enforcement) as well as programs moved from City Hall and the Public Works yard, to include the Capital Projects Division, Redevelopment, the rest of Parking Enforcement and Water/Utility Billing. Basically, the new facility would be set up as a "one-stop" development/permitting center, where businesses and developers would go to obtain all their City licenses, permits and utility services. Many other cities have adopted the one-stop development/construction center approach with great success; the benefits to the public would be tangible and obvious.

PROJECT JUSTIFICATION

The building is non-ADA compliant and new codes require all government building to meet new regulations. This would require a generous amount of upgrade to meet the latest building codes.

FISCAL IMPLICATIONS

1999 and 2003 Lease Revenue Bond, Water Bond, CDBG Funds and other Bond proceeds; \$5,935,000

There are no additional annual operational costs associated with this capital project. Staff anticipates increased energy efficiency.

CITY HALL ANNEX BUILDING DEMOLITION

Location:

**City Hall Annex, Civic Center,
Lynwood CA**

PROJECT BACKGROUND

The Annex building was constructed in 1952 by Los Angeles County and used as a County Library. The City acquired the Library building from the County in 1981 to serve as a City Hall Annex. Several departments' administrative and permitting operations were transferred to the Annex, including the Development Services Department and the Public Works Department. At the time, this move was deemed as temporary with the long-term goal being to either remodel the existing facility or construct a new building. However, no major improvements or renovations have been done to the Annex in the subsequent years

PROJECT SCOPE AND GOAL

To demolish the existing Annex building and provide a flat area for new development.

PROJECT JUSTIFICATION

To provide a better service to the residents. The new building will meet all ADA requirement and will in compliant with the new codes and meet new regulations.

FISCAL IMPLICATIONS

1999 and 2003 Lease Revenue Bond, Water Bond, CDBG Funds and other Bond proceeds; Total \$5,935,000

There are no additional annual operational costs associated with this capital project.

CITY HALL MODULAR UNITS**Location:**

City Hall,
Lynwood CA

PROJECT BACKGROUND

Proceeding the demolition of the Annex building, Public Works Department along with Development Services, will still need to provide services for the general public and the contractors. The use of these modular units will be a temporary siting until the new Annex building is being built.

PROJECT SCOPE AND GOAL

The City will set up temporary building through the use of modular units. These units will be approximately 60'x72', similar in size to the demolished Annex building to accommodate working staff for a period of 12 to 18 months.

PROJECT JUSTIFICATION

Establish a temporary set up for staff to safely serve the public.

FISCAL IMPLICATIONS

1999 and 2003 Lease Revenue Bond, Water Bond, CDBG Funds and other Bond proceeds; Total \$5,935,000

There are no additional annual operational costs associated with this capital project.

CITY HALL COUNCIL CHAMBERS RENOVATION**Location:**

City Hall Council Chambers,
Civic Center, Lynwood CA

PROJECT BACKGROUND

The current Council Chamber is 925 square feet in size with an adjacent 250 square foot conference room and was constructed in 1960 as an add on. The conference room includes a small, "unisex" restroom (18 square feet). The Council Chamber is relatively small, and was built at a time when the City had a much smaller population and staff. The Chambers are now very old and in need of a major upgrade. Also, the Chambers are currently somewhat ADA compliant; there is a need to improve accessibility for disabled employees and members of the public in order to achieve full compliance

PROJECT SCOPE AND GOAL

To construct a new 5,000 square foot Council Chambers to include public restrooms, 144 seats for the public, better energy efficient lighting, better acoustics and sound system, enhanced security systems, improved floor plan layout and accessibility, and a conference room with separate restrooms for male and female Council members and staff and another conference room that could also be used for community meetings as well with great success; the benefits to the public would be tangible and obvious.

PROJECT JUSTIFICATION

The building is non-ADA compliant and new codes require all government building to meet new regulations. This would require a generous amount of upgrade to meet the latest building codes.

FISCAL IMPLICATIONS

CIP Bond; \$1,623,000

There are no additional annual operational costs associated with this capital project. Staff anticipates greater energy efficiency.

NATATORIUM BUILDING REHABILITATION; POOL SYSTEM

Location:

Natorium

3770 Martin Luther King Jr. Blvd,

Lynwood CA

PROJECT BACKGROUND

The pool's filtration systems and equipment are upwards of 20 years old. In order to determine the condition of this equipment, City staff met with a pool consultant to conduct an inspection of the Natatorium's pool, pool filtration system and the appurtenant pool equipment. It was found that the majority of the equipment used for maintaining the pool's water quality is in need of replacement or major repair

PROJECT SCOPE AND GOAL

To rehabilitate the pool filtration system and equipment, to switch from Chlorine gas to Sodium Hypochlorite liquid sanitizer, replacement of sand filter tanks, replacement of pool covers and motors, enlarge and resize the suction grates, replace existing pump with premium efficient motors to improve the water circulation, to sandblast, re-plaster and repaint the pool to prevent further flakes entering the filtration system and to meet Los Angeles County Fire Department and County Health Department.

PROJECT JUSTIFICATION

The pool suction grates and chlorine system is not in compliance with County Fire Department and County Health Department and requires a generous amount of upgrade to meet the latest codes.

FISCAL IMPLICATIONS

Impact Fee Fund, \$600,000

There are no additional annual operational costs associated with this capital project.

CIVIC CENTER PARKING LOTS

Location:

Civic Center,

Lynwood CA

PROJECT BACKGROUND

Over the years, the City's population continued to grow from 30,000 inhabitants in 1960 to an estimated 100,000 at the present time; as such additional space is needed at the Civic Center in order to meet the overall needs of the community and it became evident that additional parking lots were needed to accommodate the City's operation.

PROJECT SCOPE AND GOAL

To design and construct additional parking lots within the Civic Center area and provide additional parking spaces for City vehicles.

PROJECT JUSTIFICATION

Additional parking lots were needed to accommodate the City's operation and to better serve the public.

FISCAL IMPLICATIONS

1999 and 2003 Lease Revenue Bond, Water Bond, CDBG Funds and other Bond proceeds; \$300,000

There are no additional annual operational costs associated with this capital project.

New Funded Transportation Capital

CITY STORM DRAINS SCREENS

Location:

City wide

PROJECT BACKGROUND

The Storm Drain System is designed to channel water as a result of a storm, flows from streets and properties to its ultimate drainage destination - our Oceans. City of Lynwood has 220 catch basins

within its jurisdiction. Many of the City's largest storm drain are owned and maintained by the Los Angeles County Department of Public Works (LAC DPW), while the City owns and maintains the remaining 12 catch basins of smaller storm drains. All of contents in the system eventually end up in our ocean water. Funding for this project is provided by City's Gateway Grant through the Water Regional Board

PROJECT SCOPE AND GOAL

To implement pollution control measures and devices in the City's streets and catch basins to control urban runoff.

PROJECT JUSTIFICATION

To comply with the municipal NPDES permit requirements to control and/or eliminate sources of bacteria contamination and to provide a pleasant and healthy environment for living or working.

FISCAL IMPLICATIONS

Oil grant; \$8,000/year and Regional Water board \$600,000

There are no additional annual operational costs associated with this capital project.

SIDEWALK IMPROVEMENTS

Location:

City wide

PROJECT BACKGROUND

The City receives funding on a yearly basis from Senate Bill 821. These funds are to be used for reconstruction of sidewalks around the City. The Public Works Department introduces a new list every year for the most severe sidewalk conditions.

PROJECT SCOPE AND GOAL

To reconstruct damaged sidewalks throughout the City. The sidewalk repair program is a part of our continuing efforts to repair our deteriorated infrastructure and to provide safer and more attractive public facilities for our citizens

PROJECT JUSTIFICATION

The project is part of the City's on going construction program in order to provide a better quality of life and a pleasant environment for the residents.

FISCAL IMPLICATIONS

TDA; \$140,000

There are no additional annual operational costs associated with this capital project.

STOP SIGN UPGRADE

Location:

State St. and Norton Ave.

at Lincoln Elementary

PROJECT BACKGROUND

The area at Lincoln Elementary school currently has a standard Stop Signs on the corner of State St. and Norton St. Due to heavy pedestrian traffic during school hours, additional warning signs may be needed.

PROJECT SCOPE AND GOAL

To install new top signs with flashing beacons.

PROJECT JUSTIFICATION

To provide additional safety measures for students during school rush hours

FISCAL IMPLICATIONS

General Fund; \$75,000

There are no additional annual operational costs associated with this capital project.

TRAFFIC SIGN IMPROVEMENTS

Location:

City Wide

PROJECT BACKGROUND

Many of City's existing signs are old, faded have been victims of graffiti vandals repeatedly; approximately 30%-40% of the City's 2,700 various types of traffic signs (Stop, Street Sweeping, No Stopping, etc.) fall into that category. In addition, Federal Highway Administration (FHWA) recently established a new national standard for roadway signage reflectivity. All agencies are now required to maintain traffic signage to a set minimum retroreflective standard

PROJECT SCOPE AND GOAL

To install new signs, set minimum retroreflective standard and to establish and implement a sign assessment or management method to maintain minimum levels of sign retroreflectivity.

PROJECT JUSTIFICATION

All agencies are now required to maintain traffic signage to a set minimum retroreflective standard

FISCAL IMPLICATIONS

Measure R; \$150,000

There are no additional annual operational costs associated with this capital project.

New Funded Water and Sewer Capital

EMERGENCY GENERATORS- WELL SITES

Location:

Water Well No. 5,8,9,11,19

and one reservoir,

Lynwood CA

PROJECT BACKGROUND

Currently none of the water well facilities have back-up emergency generators. In case of a power failure or other emergency affecting power the back-up generators will provide electrical power to maintain the water system in operation during a power outage or other emergency.

PROJECT SCOPE AND GOAL

To design, purchase and install emergency back-up generators at various water supply facilities.

PROJECT JUSTIFICATION

In case of wide area power outage or other emergencies affecting electrical power supply, these generators will be able to provide electrical power to continue to supply water system wide.

FISCAL IMPLICATIONS

Water Fund; \$500,000

There are no additional annual operational costs associated with this capital project.

WATER WELL BEAUTIFICATION PROJECT

Location:

**Water Well No. 5,8,9,11,19
and one reservoir,
Lynwood CA**

PROJECT BACKGROUND

The area surrounding the city water Wells are in desperate shape and lacks security. Providing landscaping and fencing around the wells would beautify the area and provide secure condition.

PROJECT SCOPE AND GOAL

To install new landscaping and provide a block wall fencing for security.

PROJECT JUSTIFICATION

To secure the water wells from a potential vandalism at the same time providing aesthetically pleasing site.

FISCAL IMPLICATIONS

2008 Water Bond; \$180,000

There are no additional annual operational costs associated with this capital project.

WELL NO. 8 SAND SEPARATOR REPLACEMENT

Location:

**Water Well No. 8,
Lynwood CA**

PROJECT BACKGROUND

The sand separator has been in operation for many years and has outlived its potential and capability to efficiently sediment the sand as the water discharges from the water well.

PROJECT SCOPE AND GOAL

To replace the old and rusty sand separator with new.

PROJECT JUSTIFICATION

To provide a more efficient sand separator

FISCAL IMPLICATIONS

2008 Water Bond; \$80,000

There are no additional annual operational costs associated with this capital project.

WELL NO. 8 SECONDARY PRESSURE RELIEF VALVE INSTALLATION

Location:

**Water Well No. 8,
Lynwood CA**

PROJECT BACKGROUND

Currently, the water system has one pressure release valve. A secondary valve is necessary in order to continue a sustainable water pressure balance on the system when providing maintenance to the primary pressure relief valve.

PROJECT SCOPE AND GOAL

To install a secondary relief valve and maintain a balanced pressure distribution in the system

PROJECT JUSTIFICATION

To safely and efficiently repair and maintain the system at its optimum level

FISCAL IMPLICATIONS

2008 Water Bond; \$110,000

There are no additional annual operational costs associated with this capital project.

LOUISE ST./ MARTIN LUTHER KING SEWER MAIN REPLACEMENT

Location:

**Louise St. at
Martin Luther King Blvd.
Sewer Main Replacement,
Lynwood**

PROJECT BACKGROUND

Due to aging sewer main lines, the City is planning to replace the outdated sewer mains and replacing with new. This replacement would increase the flow capacity due to increase in population and demand. The main line is located at Louise street and will continue south to Firebaugh High school to intercept Los Angeles County Sanitation main trunk line.

PROJECT SCOPE AND GOAL

To replace old and aging sewer mains and to provide a better service for Lynwood residents.

PROJECT JUSTIFICATION

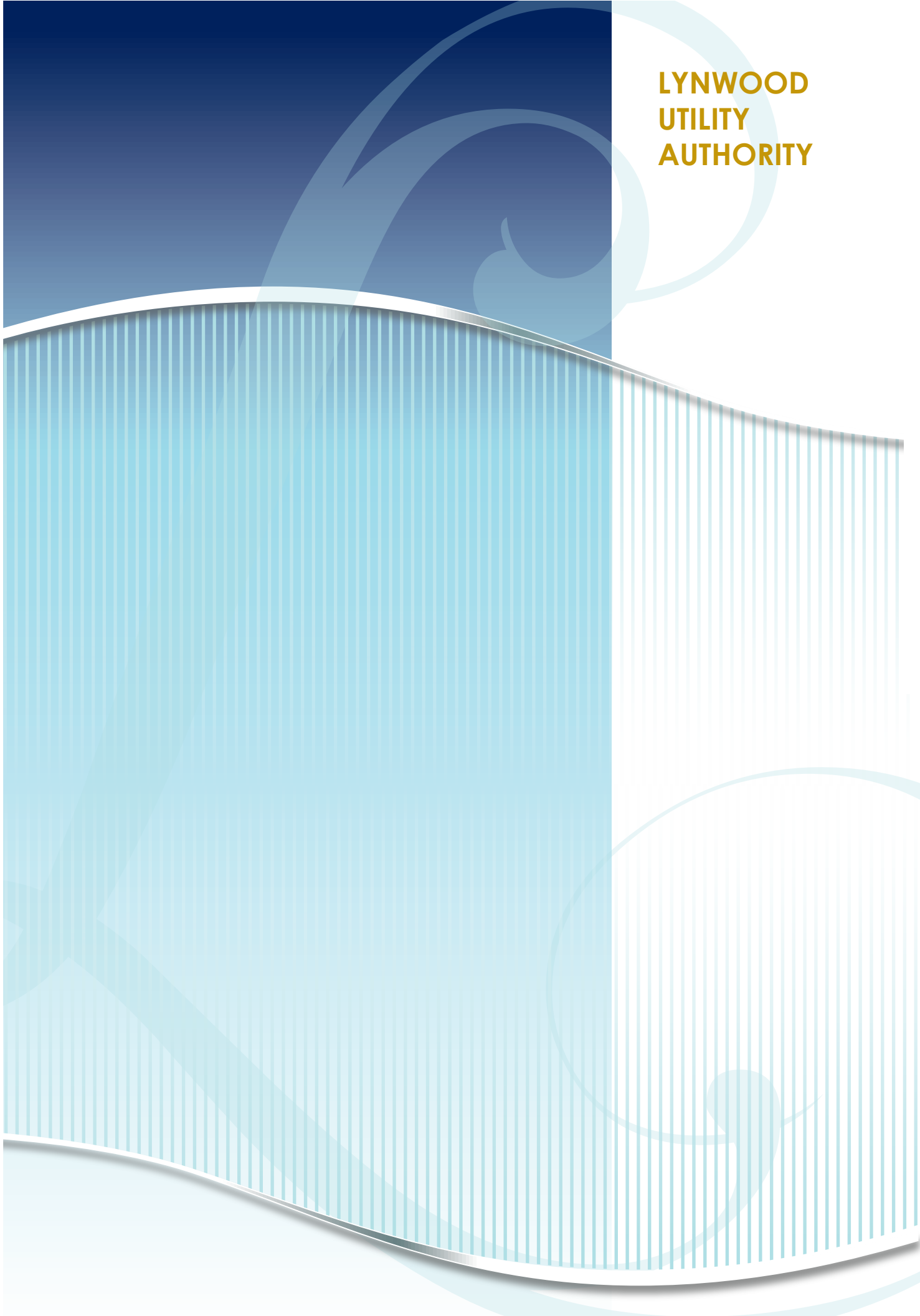
In order to meet the demand of all businesses and residents due to increase in population, a newer, larger and more efficient sewer mains are needed

FISCAL IMPLICATIONS

1999 Water Bond; \$110,000

There are no additional annual operational costs associated with this capital project.

**LYNWOOD
UTILITY
AUTHORITY**



FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

6051 Water/Enterprise Fund
30 Finance & Administration
290 Information Technology

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries wages	\$ 83,252	\$ 124,104	\$ 114,263	\$ 115,181	\$ 121,472
60005 Temporary part-time	17,207	2,125	10,300	4,324	0
60015 Overtime	22	0	0	0	0
61001 PERS-retirement	20,256	29,941	30,184	31,312	36,225
61010 Employer's FICA	1,104	187	639	281	0
61015 Employer's medicare	893	1,019	1,806	1,733	1,761
61020 State disability insurance	947	1,404	1,371	1,315	1,336
61025 Unemployment insurance	1,005	1,262	1,246	1,195	1,215
61030 Workers' compensation	6,107	7,786	8,097	2,053	7,896
61035 Group insurance	6,792	11,513	23,000	6,262	24,294
61036 Retirees group insurance	2,974	5,572	6,228	1,580	6,074
62015 Prof & contractual svcs	13,327	21,655	33,750	30,000	20,000
63025 Repairs/maint-bldg & equip.	16,020	0	15,000	5,000	7,000
64015 Travel & meetings	1,302	65	2,500	500	0
64399 Other fees for services	2,849	11,888	37,250	20,000	31,000
64501 Telephone	32,546	39,666	33,000	20,000	33,000
65015 Office supplies	1,448	1,346	500	650	500
65020 Operating supplies	3,950	11,428	5,000	8,200	4,000
65040 Dues & subscriptions	9,494	0	500	0	500
66015 Machinery & equipment	623	2,695	6,050	6,000	6,000
66035 Office equipment	39,881	58,566	86,000	25,000	70,000
67950 Miscellaneous expense	0	4,535	600	0	600
Total Information Technology	\$ 261,999	\$ 336,756	\$ 417,284	\$ 280,586	\$ 372,873

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

6051 Water/Enterprise Fund
30 Finance & Administration
315 Water Billing/Collections

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 321,919	\$ 351,597	\$ 362,133	\$ 354,897	\$ 405,068
60005 Temporary/part-time	8,630	0	0	0	0
60015 Overtime	4,447	5,340	0	8,215	0
61001 PERS - retirement	84,966	88,493	95,662	96,479	120,799
61010 Employer's FICA	497	0	0	0	0
61015 Employer's Medicare	4,903	5,196	5,251	5,146	5,873
61020 State disability ins.	3,122	3,735	3,984	3,904	4,456
61025 Unemployment insurance	3,365	3,570	3,622	3,549	4,051
61030 Workers compensation	20,497	22,475	23,539	23,068	26,329
61035 Group insurance	77,641	90,070	89,050	70,979	81,014
61036 Retirees group insurance	11,883	14,482	18,107	17,745	20,253
61045 Compensated absences	44,693	26,052	0	0	0
61050 Educational reimbursement	0	0	0	200	0
62005 Audit fees	13,664	10,000	15,000	22,480	19,500
62015 Prof. & contractual services	81,508	62,416	72,000	60,000	60,000
62025 Advertising & printing	1,162	1,194	2,500	2,500	2,500
62030 Collection expense	1,740	2,227	6,000	1,000	6,000
63025 Repairs/maint-bldg& equip.	1,452	1,249	5,500	1,200	5,500
63030 Rental bldgs & equipment	1,757	3,140	5,000	3,500	5,000
64015 Travel & meetings	14	11	1,400	0	0
64399 Other fees for svcs	3,193	24,805	30,000	16,000	16,000
65015 Office supplies	500	1,151	500	500	500
65020 Operating supplies	8,723	4,058	2,500	3,500	2,500
65035 Postage	0	700	900	0	900
65040 Dues & subscriptions	0	0	500	0	500
66015 Machinery & equip.	0	5,067	0	0	0
67001 Bad debts	264,291	12,787	5,000	5,000	5,000
67950 Miscellaneous expense	(947)	317	600	0	600
Total Water Billing/Collections	\$ 963,621	\$ 740,132	\$ 748,748	\$ 699,862	\$ 792,343

**FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES
AND BUDGET DIVISIONAL LEVEL**

**6051 Water/Enterprise Fund
45 Public Works
450 Water Utility**

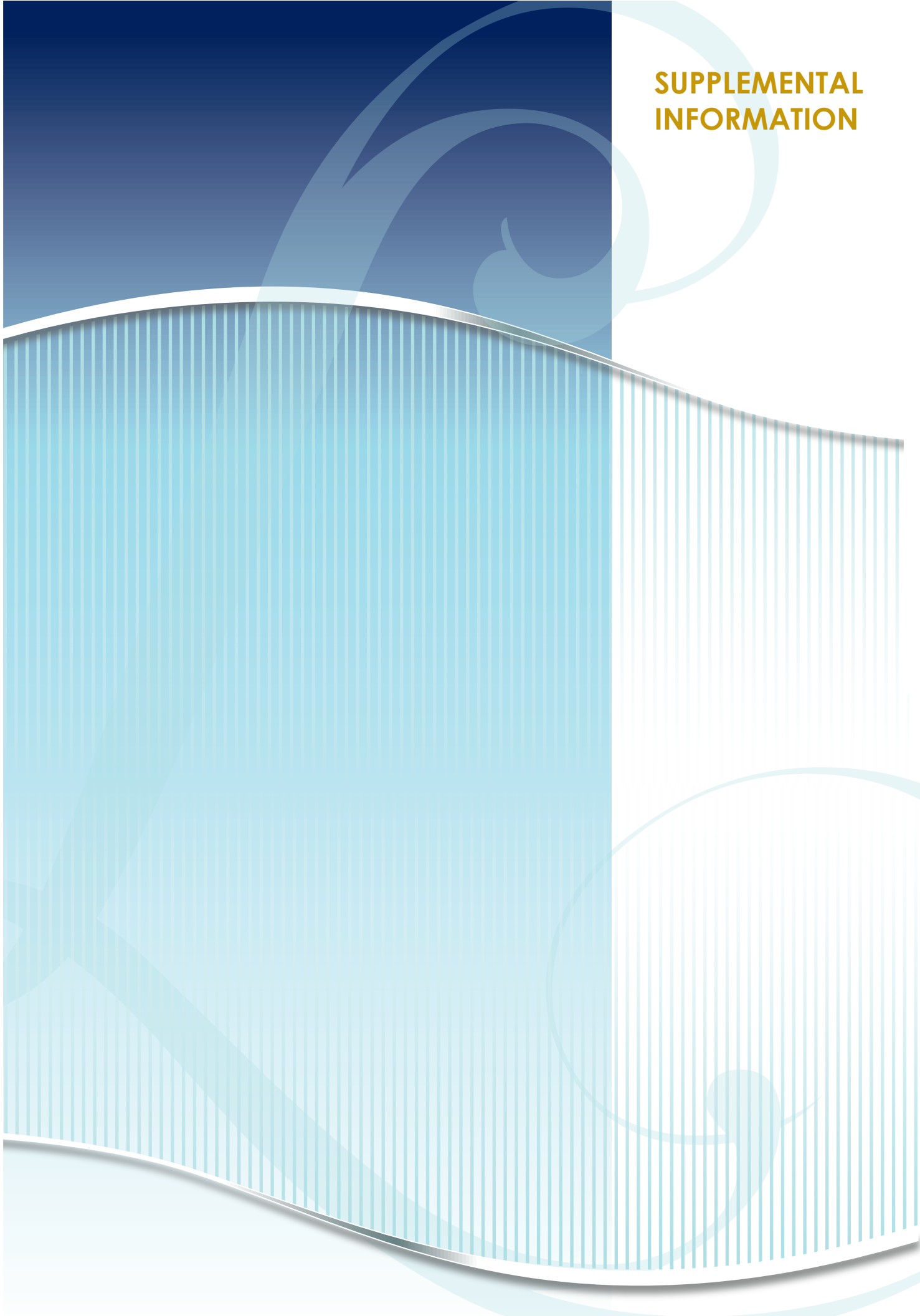
Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 668,131	\$ 635,192	\$ 664,383	\$ 677,251	\$ 787,509
60005 Temporary/part-time	0	1,699	0	0	0
60015 Overtime	87,593	82,170	60,000	60,000	75,000
60025 Auto allowance	13,200	13,618	9,600	9,600	9,600
60040 Uniform allowance	1,800	1,200	0	1,650	1,650
61001 PERS - retirement	179,215	163,139	175,327	184,111	234,851
61015 Employer's Medicare	10,268	9,710	9,378	9,820	11,419
61020 State disability ins.	7,179	7,741	5,262	7,450	8,663
61025 Unemployment insurance	7,699	7,349	6,644	6,773	7,875
61030 Workers compensation	43,670	42,233	43,185	44,021	51,188
61035 Group insurance	174,481	147,613	174,441	135,450	157,502
61036 Retirees group insurance	26,139	28,951	33,219	33,863	39,375
61050 Educational reimbursement	300	719	1,000	1,000	1,200
62001 Legal Fees	0	0	0	1,000	1,000
62015 Prof. & contractual services	84,019	187,524	172,506	172,506	192,506
62025 Advertising & printing	373	784	1,000	1,000	1,000
62035 Admin costs - general	882,837	882,837	882,837	882,837	882,837
63025 Repairs/maint-bldg& equip.	961	956	1,000	2,500	2,500
63030 Rental bldgs & equipment	0	25	1,000	1,000	1,000
63045 Vehicle expense	97,111	194,222	194,222	194,222	194,222
64005 Liability insurance expense	39,250	39,250	39,250	39,250	39,250
64015 Travel & meetings	545	2,477	8,770	7,600	8,770
64399 Other fees for svcs	132,571	143,815	148,066	148,066	148,066
64501 Telephone	18,042	18,479	0	0	0
65001 Lights & power	346,245	363,886	470,000	470,000	470,000
65005 Gas	760	1,112	2,000	2,000	2,000
65015 Office supplies	0	0	1,000	1,000	1,000
65020 Operating supplies	181,150	125,776	214,630	200,000	200,000
65040 Dues & subscriptions	5,198	4,499	8,000	6,000	6,000
66005 Buildings	0	(25,559)	0	0	0
66015 Machinery & equip.	(3,381)	0	5,621	5,620	5,620
66060 Infrastructure - proprietary	0	(208,788)	0	0	0
66901 Depreciation expense	355,254	330,770	0	0	0
67231 Loan to Redevelopment Agency	0	0	1,950,000	1,950,000	0
67415 Purchases for resale	1,380,587	1,403,474	1,920,000	1,920,000	1,920,000
67601 Debt svc pmt - principal	0	0	340,000	340,000	350,000
67605 Interest expense	1,123,126	1,051,922	820,453	820,453	1,009,893
67610 Issuance costs	(1)	11,564	0	0	0
67625 Amortization expense	17,877	19,543	0	0	0
67899 Other debt costs	0	1,700	0	0	0
Total Water Utility	\$ 5,882,198	\$ 5,691,602	\$ 8,362,794	\$ 8,336,043	\$ 6,821,496

FY 2011-12 DETAIL OF HISTORICAL EXPENDITURES AND BUDGET DIVISIONAL LEVEL

6051 Water/Enterprise Fund
45 Public Works
460 Sewer Service

Account Number	2009 Actuals	2010 Actuals	2011 Adopted Budget	2011 Yr. End Est	2012 Adopted Budget
60001 Salaries	\$ 126,485	\$ 73,768	\$ 119,527	\$ 84,125	\$ 167,412
60005 Temporary/part-time	0	1,345	0	319	0
60015 Overtime	4,157	9,958	15,000	10,000	10,000
61001 PERS - retirement	33,659	18,955	32,407	22,869	49,926
61010 Employer's FICA	0	0	0	21	0
61015 Employer's Medicare	1,912	1,138	1,733	1,224	2,427
61020 State disability ins.	1,164	842	956	929	1,842
61025 Unemployment insurance	1,307	834	1,195	844	1,674
61030 Workers compensation	7,867	5,181	7,769	5,489	10,882
61035 Group insurance	25,186	14,979	25,011	16,825	33,482
61036 Retirees group insurance	4,629	3,456	5,976	4,222	8,371
62015 Prof. & contractual services	126,846	177,476	150,000	150,000	195,000
62025 Advertising & printing	415	456	300	300	300
62035 Admin costs - general	235,409	235,409	235,409	235,409	235,409
63030 Rental bldgs & equipment	278	0	1,000	500	1,000
64005 Liability insurance expense	29,450	29,450	29,450	29,450	29,450
64015 Travel & meetings	0	0	350	350	0
64399 Other fees for svcs	8,392	0	35,000	5,000	80,000
65020 Operating supplies	1,331	0	15,390	5,000	10,000
66015 Machinery & equip.	0	14,953	380,000	330,000	0
66035 Office equipment	0	0	1,000	0	0
Total Sewer Service	\$ 608,486	\$ 588,201	\$ 1,057,473	\$ 902,876	\$ 837,175

**SUPPLEMENTAL
INFORMATION**



DEBT SERVICE SCHEDULE

	<i>Principal Outstanding</i>	<i>FY 11-12 Debt Service</i>
Tax Allocation Bonds – Lynwood Redevelopment Agency		
1999 Tax Allocation Bonds A	10,235,000	602,483
1999 Tax Allocation Bonds B	765,000	414,370
1999 Tax Allocation Bonds Alameda	960,000	104,063
2011 Tax Allocation Bonds A	18,480,000	1,161,233
2011 Taxable Tax Allocation Bonds B	5,660,000	462,440
Subtotal	36,100,000	2,744,589
Tax Increment Loan		
Note Payable - Grae Atlantic	0	0
Department of Housing and Urban Development Loans		
HUD Section 108 Loan	4,765,000	631,890
State of California Energy Resources Conservation and Development Commission Development Loan		
California Energy Commission Loan	295,815	43,610
Revenue Bonds		
1999 Lease Revenue Refunding Bonds	0	0
2003 Lease Revenue Bonds A & B	5,165,000	783,163
2003 Enterprise Revenue Bonds	5,775,000	429,513
2008 Enterprise Revenue Bonds	9,265,000	636,706
2009 Enterprise Revenue Bonds	5,735,000	293,675
2010 Lease Revenue Bonds A	8,985,000	470,600
Subtotal	34,925,000	2,613,656
Total Direct Debt	\$76,085,815	\$6,033,745

Series Name	Original Par Amount	Outstanding Par Amount	Total Debt		Total Debt Service
			Principal	Interest	
		<i>As of July 1, 2011</i>			
Tax Allocation Bonds - Lynwood Redevelopment Agency					
1999 Tax Allocation Bonds A	10,235,000	10,235,000	-	602,483	602,483
1999 Tax Allocation Bonds B	3,425,000	765,000	370,000	44,370	414,370
1999 Tax Allocation Bonds Alameda	1,310,000	960,000	45,000	59,063	104,063
2011 Tax Allocation Bonds A	18,480,000	18,480,000	0	1,161,233	1,161,233
2011 Taxable Tax Allocation Bonds B	5,660,000	5,660,000	0	462,440	462,440
Subtotal	39,110,000	36,100,000	415,000	2,329,589	2,744,589
Tax Increment Loan					
Note Payable - Grae Atlantic (paid off)	635,900	0	0	0	0
Department of Housing and Urban Development Loans					
HUD Section 108 Loan	7,000,000	4,765,000	360,000	271,890	631,890
State of California Energy Resources Conservation and Development Commission Development Loans					
California Energy Commission Loan	330,000	295,815	34,805	8,805	43,610
Revenue Bonds					
1999 Lease Revenue Refunding Bonds (refunded in 2010)	3,760,000	0	-	0	0
2003 Lease Revenue Bonds A & B	8,630,000	5,165,000	555,000	228,163	783,163
2003 Enterprise Revenue Bonds	6,930,000	5,775,000	145,000	284,513	429,513
2008 Enterprise Revenue Bonds	9,755,000	9,265,000	175,000	461,706	636,706
2009 Enterprise Revenue Bonds	5,735,000	5,735,000	30,000	263,675	293,675
2010 Lease Revenue Bonds A	8,985,000	8,985,000	-	470,600	470,600
Subtotal	43,795,000	34,925,000	905,000	1,708,656	2,613,656
Total Direct Debt	90,870,900	76,085,815	1,714,805	4,318,940	6,033,745

DESCRIPTION OF CITY'S DEBT ISSUANCES

The City of Lynwood has undertaken the responsibility of gathering information relating to debt issuance for which the City of Lynwood, the Lynwood Public Financing Authority and the Lynwood Redevelopment Agency have continuing disclosure obligations. The information below is maintained and updated by the City's Finance and Administration Department.

Tax Allocation Bonds. On October 1, 1999, the Agency issued Tax Allocation Bonds Series A in the amount of \$10,235,000, Tax Allocation Bonds Series B in the amount of \$3,425,000, and Tax Allocation Bonds Alameda Project Area A in the amount of \$1,310,000. The interest rate varies from 4.45% to 7.65%. A portion of the proceeds was used to refund \$7,780,000 of outstanding 1993 Tax Allocation Bonds. The primary purpose of the issuance of the 1999 Tax Allocation Bonds is to establish more appropriate bond payment dates which correspond with tax roll collections and allow the Agency to capture the maximum tax increment allowed by the legislation. Also, the 1999 Tax Allocation Bonds provide a source of funding for the various proposed redevelopment projects. As of June 30, 2011, the total unpaid principal balance was \$11,960,000.

On March 7, 2011, the Agency issued Tax Allocation Bonds (Project Area A—Subordinate Lien), 2011 Series A in the amount of \$18,480,000, and Taxable Tax Allocation Bonds (Housing Projects—Subordinate Lien), 2011 Series B in the amount of \$5,660,000. The proceeds from the sale of the \$18,480,000 Lynwood Redevelopment Agency Tax Allocation Bonds will be used to by the Lynwood Redevelopment Agency to generate new money to finance redevelopment activities within or of benefit to the Agency's Redevelopment Project Are A fund, fund a reserve account for the Bonds, and provide for the costs of issuing the bonds. The proceeds from the sale of the \$5,660,000 Lynwood Redevelopment Agency Taxable Allocation Bonds will be used by the Lynwood Redevelopment Agency to generate new money to finance low and moderate income housing projects throughout the geographic boundaries of the City of Lynwood, of benefit to the Agency's redevelopment project areas, fund a reserve account for the Bonds, and provide for the costs of issuing the Bonds. As of

June 30, 2011, the principal outstanding was \$24,140,000.

Note Payable - Grae Atlantic. On July 18, 2000, the Agency executed a Disposition and Development Agreement (DDA) with Grae Ventures, LLC for the development of a commercial project at the corner of Atlantic Avenue and Imperial Highway. The agreement stipulates that the Agency will contribute \$635,900 through a Tax Increment Loan Agreement. The Agency began monthly payments to Grae Ventures, LLC during the fiscal year ended June 30, 2007. Payments are \$79,853 per year at an interest rate of 11%. The final payment is due during the fiscal year ending June 30, 2026. The balance as of June 30, 2010 was \$664,714.48 (including interest) and was paid off in August 2010.

HUD Section 108 Loan Payable. On August 8, 2002, the Department of Housing and Urban Development loaned \$7 million to the City of Lynwood. The funds are to be used for expansion, rehabilitation, and development of the Plaza De Mexico project. The interest rate charged on the loan varies from 5.0% to 6.0% and the final maturity date of the loan is August 8, 2021. Principal payments are due every August 1 starting in 2004 and interest is to be paid semi-annually. The City has received \$875,000 in Federal Brownfield Grant funds to assist in the payment of principal and interest. The balance of the loan outstanding at June 30, 2011 was \$4,765,000.

California Energy Resources Conservation and Development Commission Loan. On March 28, 2008, the State of California Energy Resources Conservation and Development Commission loaned \$330,000 to the City of Lynwood. The funds are to be used to replace existing traffic signal lighting with light emitting diodes. The interest rate charged on the loan is 3.95% and the final maturity date of the loan is June 22, 2017. Principal payments are due every December and June starting in 2010 and interest is to be paid semi-annually. The balance of the loan outstanding at June 30, 2011 is \$295,815.

Revenue Bonds.

Lynwood Public Financing 1999 Revenue Bonds. On October 28, 1999 the Lynwood Public Financing Authority issued \$3,760,000 of 1999 Lease Revenue Refunding Bonds. The proceeds plus bond funds from the 1996 Revenue Bonds in the amount of \$151,141 will be used to pay

costs of issuance, fund a reserve account, finance improvements, and to refund the Authority's 1996 Revenue Bonds in the amount of \$1,440,000. Interest on the bonds is payable semi-annually each September 1 and March 1. The principal matures each September 1 beginning in 2019 and maturing in 2029. The bonds have interest rates of 6.25% and 6.30%. The bond was refunded in 2010 with proceeds from the Lease Revenue Bonds, Series 2010 A. As of June 30, 2011, there was no outstanding balance.

Lynwood Public Financing Authority 2003 Lease Revenue Refunding Bonds Series A and B.

On September 3, 2003, the Lynwood Public Financing Authority issued \$8,630,000 of 2003 Lease Revenue Refunding Bonds. The proceeds along with remaining funds from the 1993 issue will be used to advance refund the 1993 Lynwood Public Financing Authority Revenue Bonds Series A, pay costs of issuance, fund a reserve account, and fund certain projects within the City (corporate yard land purchase and improvements to the City owned property). Interest on the Bonds is payable semi-annually each March 1 and September 1 beginning on March 1, 2004. Principal matures each September 1 beginning in 2004 and maturing in 2018. Interest rates on the bonds vary between 2.125% and 5.00% for the Series A bonds and 1.65% and 2.36% for the Series B bonds. The outstanding balance of the bonds at June 30, 2011 was \$5,165,000.

Lynwood Public Financing Authority 2010 Series A Lease Revenue Bonds (Civic Center Improvement Project).

On August 4, 2010, the Lynwood Public Financing Authority issued \$8,985,000 of 2010 Series A Lease Revenue Bonds. The Bonds are being used to finance the cost of the acquisition, construction, installation and equipping of certain public capital improvements for the City, to refund the outstanding Lynwood Public Financing Authority Lease Revenue Bonds, Series 1999, to fund a reserve fund for the Bonds, and to pay the costs of issuance of the Bonds. Interest on the Bonds is payable semiannually on each March 1 and September 1, beginning March 1, 2011. The principal balance outstanding at June 30, 2011 is \$8,985,000.

Lynwood Utility Authority 2008 Series A Enterprise Revenue Bonds. On November 25, 2008, the Lynwood Utility Authority issued

\$9,755,000 of 2008 Series A Enterprise Revenue Bonds, the proceeds which were used to refund, on a current basis, the outstanding Lynwood Public Financing Authority Water Revenue Bonds Series 1995, finance certain new improvements to the water distribution systems, finance certain capital improvements for the City, fund a reserve fund for the bonds and pay the costs of issuance of the bonds.

The bonds consist of \$3,855,000 of serial bonds maturing from 2009 through 2025 and \$5,900,000 of term bonds maturing on June 1 of 2028, 2033, and 2038.

The serial bonds carry interest at rates of 3.00% to 5% and mature June 1, 2025. Interest is payable semi-annually every December 1 and June 1 with principal due June 1 beginning in 2009. The term bonds carry interest at rates of 4.875% to 5.375%.

The bonds will be paid from and secured by the net revenues of the water and sewer enterprise of the City. The Lynwood Utility Authority has covenanted, to the maximum extent permitted by law, to set rates and charges for the service and facilities of water and sewer enterprise sufficient to provide net revenues each year equal to at least 1.25 times the aggregate annual amount of debt service payments on these bonds and any other parity debt.

The refunding of the Revenue Bonds 1995 Series A created a deferred loss on refunding in the amount of \$60,075. This deferred loss is being amortized over the shorter life of either the new d covenanted debt or old debt which is 150 months. At June 30, 2009, the accumulated amortization was \$3,014.

The principal balance outstanding at June 30, 2011 is \$9,265,000.

Lynwood Utility Authority 2009 Series A Enterprise Revenue Bonds.

On May 28, 2009, the Lynwood Utility Authority issued \$5,735,000 of 2009 Series A Enterprise Revenue Bonds, the proceeds which were used to refund, on a current basis, the outstanding Lynwood Public Financing Authority Water Revenue Bonds Series 1999, fund a reserve fund for the bonds and pay the costs of issuance of the bonds.

The bonds consist of \$3,745,000 of serial bonds

maturing from 2012 through 2026 and \$1,990,000 of term bonds maturing on June 1 of 2029.

The serial bonds carry interest at rates of 2.50% to 5.00% and mature June 1, 2026. Interest is payable semi-annually every December 1 and June 1 with principal due June 1 beginning in December 2009. The term bonds carry interest at rates of 5.00%.

The bonds will be paid from and secured by the net revenues of the water and sewer enterprise of the City. The Lynwood Utility Authority has covenanted, to the maximum extent permitted by law, to set rates and charges for the service and facilities of water and sewer enterprise sufficient to provide net revenues each year equal to at least 1.25 times the aggregate annual amount of debt service payments on these bonds and any other parity debt.

The refunding of the Revenue Bonds 1999 Series A created a deferred loss on refunding in the amount of \$233,228. This deferred loss is being amortized over the shorter life of either the new debt or old debt which is 241 months. At June 30, 2009, the accumulated amortization was \$485.

The principal balance outstanding at June 30, 2011 is \$5,735,000.

Lynwood Utility Authority 2003 Enterprise Revenue Bonds. On November 20, 2003, the Lynwood Utility Authority issued \$6,930,000 of 2003 Enterprise Revenue Bonds, the proceeds which were used to pay costs of issuance, and to improve, renovate and expand the City's Water and Sewer System. The City paid a reserve policy premium in-lieu of funding a reserve account.

The bonds consist of \$1,450,000 of serial bonds maturing from 2004 through 2013 and \$548,000 of term bonds maturing on June 1 of 2020, 2025, and 2034.

The serial bonds carry interest at rates of 1.00% to 3.625% and mature June 1, 2013. Interest is payable semi-annually every December 1 and June 1 with principal due June 1 beginning in 2006. The term bonds carry interest at 5%.

The bonds will be paid from and secured by the net revenues of the water distribution system and the wastewater collection system of the City. The City has covenanted that the net revenues in each

year will be greater than or equal to the debt service payments on these bonds and any other parity debt.

The principal balance outstanding at June 30, 2011 was \$5,775,000.



May 2011

Dear Fiscal Officer:

Subject: Price and Population Information

Appropriations Limit

The California Revenue and Taxation Code, Section 2227, mandates the Department of Finance (Finance) to transmit an estimate of the percentage change in population to local governments. Each local jurisdiction must use their percentage change in population factor for January 1, 2011, in conjunction with a change in the cost of living, or price factor, to calculate their appropriations limit for fiscal year 2011-2012. Enclosure I provides the change in California's per capita personal income and an example for utilizing the price factor and population percentage change factor to calculate the 2011-2012 appropriations limit. Enclosure II provides city and unincorporated county population percentage changes, and Enclosure IIA provides county's and incorporated area's summed population percentage changes. The population percentage change data excludes federal and state institutionalized populations and military populations.

Population Percent Change for Special Districts

Some special districts must establish an annual appropriations limit. Consult the Revenue and Taxation Code, Section 2228 for further information regarding the appropriation limit. You can access the Code from the following website: "<http://www.leginfo.ca.gov/calaw.html>" check box: "Revenue and Taxation Code" and enter 2228 for the search term to learn more about the various population change factors available to special districts to calculate their appropriations limit. Article XIII B, Section 9(C), of the State Constitution exempts certain special districts from the appropriations limit calculation mandate. Consult the following website: "http://www.leginfo.ca.gov/const/article_13B" for additional information. Special districts required by law to calculate their appropriations limit must present the calculation as part of their annual audit. Any questions special districts have on this issue should be referred to their respective county for clarification, or to their legal representation, or to the law itself. No State agency reviews the local appropriations limits.

Population Certification

The population certification program applies only to cities and counties. The Federal 2010 Census population counts for cities and counties have been certified to the State Controller's Office. Revenue and Taxation Code Section 11005.6 mandates Finance to automatically certify any population estimate that exceeds the current certified population with the State Controller's Office. **Finance will certify the higher estimate to the State Controller by June 1, 2011.**

Please Note: The population estimates provided in this report incorporate 2010 Census numbers as benchmarks. Therefore, the population estimates for 2010 and 2011 published in this report for your jurisdiction may be noticeably different from the previous year estimates.

If you have any questions regarding this data, please contact the Demographic Research Unit at (916) 323-4086.

Fiscal Year 2011-2012

May 2011

Enclosure I

- A. **Price Factor:** Article XIII B specifies that local jurisdictions select their cost-of-living factor to compute their appropriation limit by a vote of their governing body. The cost-of-living factor provided here is per capita personal income. If the percentage change in per capita personal income is selected, the percentage change to be used in setting the 2011-2012 appropriation limit is:

Per Capita Personal Income	
Fiscal Year (FY)	Percentage change over prior year
2011-2012	2.51

- B. Following is an example using sample population change and the change in California per capita personal income as growth factors in computing a 2011-2012 appropriation limit.

2011-2012:

Per Capita Cost of Living Change = 2.51 percent
 Population Change = 0.77 percent

Per Capita Cost of Living converted to a ratio: $\frac{2.51 + 100}{100} = 1.0251$

Population converted to a ratio: $\frac{0.77 + 100}{100} = 1.0077$

Calculation of factor for FY 2011-2012: $1.0251 \times 1.0077 = 1.0330$

Enclosure II
Annual Percent Change in Population Minus Exclusions
January 1, 2010 to January 1, 2011 and Total Population, January 1, 2011

County City	Percent Change	--- Population Minus Exclusions ---		Total Population
	2010-2011	1-1-10	1-1-11	1-1-2011
Los Angeles				
Agoura Hills	0.25	20,342	20,393	20,393
Alhambra	0.38	83,138	83,450	83,450
Arcadia	0.25	56,405	56,548	56,548
Artesia	0.39	16,514	16,579	16,579
Avalon	1.07	3,731	3,771	3,771
Azusa	0.02	46,391	46,399	46,399
Baldwin Park	0.30	75,437	75,664	75,664
Bell	0.21	35,503	35,577	35,577
Bellflower	0.24	76,657	76,840	76,840
Bell Gardens	0.20	42,103	42,188	42,188
Beverly Hills	0.23	34,132	34,210	34,210
Bradbury	1.44	1,044	1,059	1,059
Burbank	0.88	103,396	104,304	104,304
Calabasas	0.27	23,072	23,134	23,134
Carson	-0.25	91,781	91,548	91,548
Cerritos	0.21	49,077	49,181	49,181
Claremont	0.31	34,946	35,053	35,053
Commerce	0.21	12,832	12,859	12,859
Compton	0.41	96,526	96,925	96,925
Covina	0.21	47,831	47,931	47,931
Cudahy	0.21	23,823	23,874	23,874
Culver City	0.16	38,911	38,973	38,973
Diamond Bar	0.33	55,585	55,766	55,766
Downey	0.23	111,850	112,103	112,103
Duarte	0.22	21,333	21,380	21,380
El Monte	0.21	113,550	113,785	113,785
El Segundo	0.26	16,664	16,708	16,708
Gardena	0.23	58,872	59,009	59,009
Glendale	0.34	191,823	192,473	192,473
Glendora	0.30	50,109	50,260	50,260
Hawaiian Gardens	0.18	14,264	14,290	14,290
Hawthorne	0.62	84,335	84,854	84,854
Hermosa Beach	0.24	19,510	19,557	19,557
Hidden Hills	0.70	1,857	1,870	1,870
Huntington Park	0.21	58,157	58,280	58,280
Industry	-6.04	480	451	451
Inglewood	0.25	109,753	110,028	110,028
Irwindale	0.21	1,423	1,426	1,426
La Canada Flintridge	0.20	20,261	20,301	20,301

(*) Exclusions include residents on federal military installations and group quarters residents in state mental institutions, state and federal correctional institutions and veteran homes.

Fiscal Year 2011-2012

Enclosure II
Annual Percent Change in Population Minus Exclusions
January 1, 2010 to January 1, 2011 and Total Population, January 1, 2011

County City	Percent Change	--- Population Minus Exclusions ---		Total Population
	2010-2011	1-1-10	1-1-11	1-1-2011
La Habra Heights	0.21	5,329	5,340	5,340
Lakewood	0.19	80,107	80,260	80,260
La Mirada	0.20	48,561	48,659	48,659
Lancaster	0.86	151,980	153,293	157,795
La Puente	0.21	39,845	39,930	39,930
La Verne	0.22	31,085	31,153	31,153
Lawndale	0.20	32,793	32,860	32,860
Lomita	0.24	20,271	20,319	20,319
Long Beach	0.28	462,521	463,837	463,894
Los Angeles	0.45	3,788,839	3,805,881	3,810,129
Lynwood	0.21	69,822	69,970	69,970
Malibu	0.25	12,652	12,683	12,683
Manhattan Beach	0.19	35,182	35,248	35,248
Maywood	0.26	27,411	27,481	27,481
Monrovia	0.19	36,617	36,686	36,686
Montebello	0.49	62,486	62,792	62,792
Monterey Park	0.20	60,316	60,435	60,435
Norwalk	0.24	104,749	104,996	105,808
Palmdale	0.41	152,714	153,334	153,334
Palos Verdes Estates	0.28	13,443	13,480	13,480
Paramount	0.27	54,108	54,252	54,252
Pasadena	1.57	136,769	138,915	138,915
Pico Rivera	0.21	62,988	63,121	63,121
Pomona	0.08	148,768	148,890	149,243
Rancho Palos Verdes	0.23	41,670	41,766	41,766
Redondo Beach	0.25	66,804	66,970	66,970
Rolling Hills	0.38	1,861	1,868	1,868
Rolling Hills Estates	0.25	8,073	8,093	8,093
Rosemead	0.40	53,817	54,034	54,034
San Dimas	0.22	33,392	33,465	33,465
San Fernando	0.21	23,662	23,712	23,712
San Gabriel	0.22	39,750	39,839	39,839
San Marino	0.21	13,157	13,185	13,185
Santa Clarita	0.35	176,356	176,971	176,971
Santa Fe Springs	1.64	16,184	16,450	16,450
Santa Monica	0.66	89,583	90,174	90,174
Sierra Madre	0.21	10,925	10,948	10,948
Signal Hill	0.45	11,022	11,072	11,072
South El Monte	0.21	20,131	20,174	20,174
South Gate	0.24	94,442	94,666	94,666
South Pasadena	0.20	25,640	25,692	25,692

(*) Exclusions include residents on federal military installations and group quarters residents in state mental institutions, state and federal correctional institutions and veteran homes.

Enclosure II
Annual Percent Change in Population Minus Exclusions
January 1, 2010 to January 1, 2011 and Total Population, January 1, 2011

County City	<u>Percent Change</u>	<u>--- Population Minus Exclusions ---</u>		<u>Total</u>
	2010-2011	1-1-10	1-1-11	1-1-2011
Temple City	0.28	35,575	35,673	35,673
Torrance	0.27	145,529	145,927	145,927
Vernon	0.00	112	112	112
Walnut	0.92	29,170	29,439	29,439
West Covina	0.21	106,179	106,400	106,400
West Hollywood	0.62	34,423	34,636	34,636
Westlake Village	0.22	8,276	8,294	8,294
Whittier	0.20	85,401	85,573	85,573
Unincorporated	0.28	1,057,482	1,060,493	1,061,068
County Total	0.38	9,811,390	9,848,442	9,858,989

(* Exclusions include residents on federal military installations and group quarters residents in state mental institutions, state and federal correctional institutions and veteran homes.

APPROPRIATION LIMIT CALCULATION 2010-11

MAY 19, 2011

EXHIBIT "A"

REVENUE SUMMARY FISCAL YEAR 2011-12

ACCT. NO.	SOURCE	BUDGET FY 2011-12	TOTAL
	NON-TAXES/OTHER TAXES		
1011-45-30150	FRANCHISE TAXES	0	
1011-30-30151	FRANCHISE TAX-PIPELINES	105,000	
1011-30-30152	FRANCHISE TAX-REFUSE COLLECTION	714,000	
1011-30-30153	FRANCHISE TAX-CABLE	153,000	
1011-30-30154	FRANCHISE TAX-TOWING SERVICES	28,000	
1011-30-30156	FRANCHISE TAX-EDISON	290,000	
1011-45-30160	FRANCHISE TX IN LIEU	0	1,290,000
	LICENSES AND PERMITS		
1011-50-31105	BUSINESS LICENSE AP	13,700	
1011-50-31110	CONSTRUCTION PERMITS	355,000	
1011-50-31115	SIGN PERMITS	6,200	
1011-50-31120	FENCE PERMITS	2,700	
1011-30-33101	REAL PROPERTY REPORT FEES	43,400	
1011-55-31125	ANIMAL LICENSE FEES/SURPLUS	0	421,000
	FINES, FORFEITS AND PENALTIES		
1011-30-34101	MUNICIPAL COURT FINES	680,000	
1011-30-34105	VEHICLE CODE FINES	150,000	
1011-30-34110	ST SWEEPING PARKING FINES	420,000	
1011-30-34115	PARKING METER FINES	18,000	
1011-30-34125	LAWN PARKING FINES	18,000	
1011-50-34135	CODE ENFORCEMENT INF	40,000	
1011-50-34140	CODE ENF-BLDG VIOLAT	120,000	
1011-50-34145	LOUD PARTY VIOLATION	200	
1011-30-34150	MISC. PARKING FINES	290,000	1,736,200
	REVENUE FROM USE OF MONEY/PROP		
1011-50-33161	ABANDONED/FORECLOSED PROPERTY FEES	30,000	
1011-20-35101	INTEREST	38,000	
1011-50-35105	RENTAL - NON RECREATIONAL	130,000	
1011-60-35115	RENTAL- PARKING LOT	40,000	
1011-20-36110	INTEREST INCOME/NON-ALLOC.	39,002	
3421-20-35101	INTEREST	0	277,002
	REVENUE FROM OTHER AGENCIES		
1011-45-32110	STATE-MANDATED COST	60,000	
1011-60-32175	USDA GRT SPTS/LEIS.	53,055	
1011-30-37110	LOAN PROCEEDS-LRA	65,000	
4011-45-30544	HAZARD ELIM. GRT	0	
Fund 2101	GAS TAX FUND	1,953,423	
Fund 2601	SHERIFF DRUG SEIZURE FUND	0	
Fund 2451	AIR QUALITY IMPROVEMENT FUND	60,000	
Fund 4101	PARK REPLACEMENT FUND	0	
Fund 2251	SB 821 FUND	100,000	
Fund 2401	TRANSPORTATION FUND	9,000	
Fund 2901	HUD SECTION 108 LOAN	1,000	
Fund 2921	HUD SECTION 108 LOAN/2002	2,000	
Fund 2941	H.U.D. FUND	1,938,550	
Fund 2961	HUD HOME PROGRAM	641,069	
Fund 2201	STP FUND	0	

APPROPRIATION LIMIT CALCULATION 2010-11 (CONTINUED)

MAY 19, 2011

EXHIBIT "A"

REVENUE SUMMARY FISCAL YEAR 2011-12

ACCT. NO.	SOURCE	BUDGET FY 2011-12	TOTAL
Fund 3461	GRAFFITI PREVENTION GRANT	0	
Fund 2551	LOCAL LAW ENF BLOCK GRANT	0	
Fund 2501	COPS PROGRAM - AB 3229	0	
Fund 3501	BEVERAGE RECYCLING GRANT	8,000	
Fund 3541	1996 LA COUNTY PK & REC ACT	0	
Fund 3601	LAC HWY THRU CITIES	0	
Fund 3621	USED OIL RECYCLING GRANT	20,000	
Fund 4451	ROBERTI-ZBERG BOND 2000	0	
Fund 3661	PER CAPITA BOND ACT 2000	0	
Fund 3681	TEA GRANT	2,376,799	
Fund 3761	STATE HOMELAND SECURITY GRANT TOTAL	0	
Fund 3781	PROP 40 GRANT	0	
Fund 3801	JUSTICE ASSISTANCE PROGAM	88,519	
Fund 3821	RMC GRANT	0	
Fund 7101	INFORMATION SERVICES	0	7,376,415
CHARGES FOR CURRENT SERVICES			
1011-50-33110	PLAN CHECK FEES	84,000	
1011-50-33115	SPEC. INSPECTION FEE	12,000	
1011-50-33120	GENERAL PLAN AMEND	3,500	
1011-50-33125	ZONING & VARIANCE	7,000	
1011-50-33130	CONDITIONAL USE PRMT	14,000	
1011-50-33135	PARCEL & TRACT MAP	7,000	
1011-50-33140	APPEAL PROCESSING	500	
1011-50-33145	SITE PLAN REVIEW FEES	8,000	
1011-50-33155	LAND USE DETERMINATION	1,000	
1011-45-33165	ENGINEERING INSPECT.	130,000	
1011-50-33170	FIRE INSPECTION FEES	450,000	
1011-60-33180	REG. SPECIAL EVENTS	15,000	
1011-60-33190	ADULT SPORTS FEE	17,000	
1011-60-33195	YOUTH SPORTS FEE	4,000	
1011-60-33201	FIELD RENTAL FEES	20,000	
1011-60-33205	PUBLIC BUILDING RENTAL	9,000	
1011-25-33206	BILLBOARD AGREEMENT	33,750	
1011-60-33210	NATATORIUM FEES	30,000	
1011-60-33215	BATEMAN RENTALS	290,000	
1011-60-33220	RECREATION FEES	20,000	
1011-60-33225	DAY CAMP FEES	50,000	
1011-50-33240	WEED ABATEMENT CHRGS	10,500	
1011-45-33255	WASTE COLLECTION-RESID	2,300,000	
1011-15-33285	CANDIDATE FILING FEES	3,200	
1011-50-36135	SALE OF MAPS, PLANS & PHOTOS	4,700	
1011-60-33285	YOUTH CTR SPEC. EVENTS	2,400	
1011-60-33315	RACQUETBALL FEES	500	
Fund 2051	ST. SWEEPING /IMPROV CHARGES	0	

APPROPRIATION LIMIT CALCULATION 2010-11 (CONTINUED)

MAY 19, 2011

EXHIBIT "A"

REVENUE SUMMARY FISCAL YEAR 2011-12

ACCT. NO.	SOURCE	BUDGET FY 2011-12	TOTAL
Fund 2651	LIGHTING ASSESSMENT	1,041,810	
Fund 3381	BUSINESS IMPROVEMENT DISTRICT	135,000	
Fund 2401	PASSENGER FARES/BUS PASS COLLECTIONS	9,000	
Fund 2701	LANDSCAPE MAINTENANCE	1,088,592	
Fund 2751	IMPACT FEES FUND	101,210	
Fund 2801	PUBLIC ART FUND	21,500	
Fund 2851	LITTER ABATEMENT PROGRAM	363,400	6,287,562
OTHER REVENUE			
1011-30-36999	MISCELLANEOUS REV	60,000	
1011-30-33340	ADMIN SUPPORT-WATER	1,118,246	
1011-30-33345	ADMIN SUPPORT - LRA	0	
1011-30-33350	ADMIN SUPPORT-HUD	0	
1011-30-33375	ADM SUPPORT-CAPITAL	0	
1011-30-33385	CASH OVER/SHORT	-250	
1011-35-36155	DAMAGE TO CITY PROPERTY	0	
1011-30-33390	ADMIN. SUPPORT-PERS	0	
1011-50-33405	PAINT PERMIT	100	
1011-30-36175	MISC. DONATIONS	1,000	
1011-30-33415	VEHICLE RELEASE/ADMIN. FEE	80,000	
1011-45-33420	RUBBISH ADMIN. FEES	330,000	1,589,096
SUBTOTAL NON-TAXES/OTHER TAXES			18,977,275
TAXES:			
PROPERTY TAXES (GENERAL)			
1011-30-30101	CURRENT YEAR SECURED	2,033,670	
1011-30-30105	CURRENT YEAR UNSECUR	73,023	
1011-30-31110	PRIOR YEARS	0	
1011-30-30115	INTEREST & PENALTIES	15,150	
1011-30-30120	TAX REDEMPTION	93,930	
1011-30-30125	PROPERTY TAX IN LIEU	0	
1011-30-30130	HOMEOWNER'S EXEMPT.	18,541	
1011-30-30135	SUPPLEMENTAL TAXES	25,250	
1011-30-30140	IN-LIEU PROPERTY TX/VLF SWAP	5,849,484	8,109,048
PROPERTY TAXES (RETIREMENT)			
2011-30-30101	CURRENT YEAR SECURED	2,225,844	
2011-30-30105	CURRENT YEAR UNSECUR	42,000	
2011-30-30110	PRIOR YEARS	880	
2011-30-30115	INTEREST & PENALTIES	55,000	

APPROPRIATION LIMIT CALCULATION 2010-11 (CONTINUED)

MAY 19, 2011

EXHIBIT "A"

REVENUE SUMMARY FISCAL YEAR 2011-12

ACCT. NO.	SOURCE	BUDGET FY 2011-12	TOTAL
2011-30-30120	TAX REDEMPTION	140,000	
2011-30-30130	HOMEOWNER'S EXEMPT.	37,000	
2011-30-30135	SUPPLEMENTAL TAXES	0	2,500,724
	OTHER TAXES		
1011-30-30145	SALES TAX	2,418,436	
1011-30-30155	DOCUMENTARY TRANSFER TAX	52,264	
1011-50-31101	BUSINESS LICENSE	405,000	
1011-40-30166	UTILITY USER'S TAX-ELECTRIC	2,247,000	
1011-40-30167	UTILITY USER'S TAX-GAS	754,000	
1011-40-30168	UTILITY USER'S TAX-WATER	640,000	
1011-40-30169	UTILITY USER'S TAX-TELEPHONE	2,250,000	
1011-30-30175	SALES TAX-PUBLIC SAFETY	117,473	
1011-30-30185	SALES TAX COMP/BACKFILL	803,466	
Fund 2301	PROP "A" LOCAL RETURN FUND	988,631	
Fund 2351	PROP "C" FUND	1,020,000	11,696,270
	REVENUE FROM OTHER AGENCIES		
1011-45-32101	STATE-MTR VEHICLE	236,270	
1011-45-32105	STATE-OFF HWY FEES	0	
1011-45-32115	STATE - HIGHWAY RENTAL	1,950	238,220
	SUBTOTAL TAXES		22,544,262
	TOTAL NON-TAXES & TAXES		41,521,537
 INTEREST ALLOCATION:			
	INTEREST		200,000
	TOTAL NON-TAXES & TAXES & INTEREST		41,721,537
 INTEREST DISTRIBUTION (%):			
	NON-PROCEEDS OF TAXES	45.70%	91,409
	PROCEEDS OF TAXES	54.30%	108,591
	TOTAL	100.00%	200,000
 REVENUE SUMMARY:			
	NON-PROCEEDS OF TAXES		19,068,684
	PROCEEDS OF TAXES INCLUDING INTEREST		22,652,853
	TOTAL		41,721,537

APPROPRIATION LIMIT CALCULATION 2010-11 (CONTINUED)

MAY 19, 2011

EXHIBIT "A"

APPROPRIATION LIMIT CALCULATION

YEAR	CPI	POPULATION CHANGE % *	FACTOR*	APPROPRIATION LIMIT**
FY 1986-87 BASE YEAR				8,490,630
FY 2002-2003	4.91%	1.63%	1.06620	18,650,087
FY 2003-2004	2.31%	1.03%	1.03384	19,281,206
FY 2004-2005	3.28%	0.61%	1.03910	20,035,101
(FY 2004-2005 Recalculated)				
FY 2005-2006	5.26%	0.31%	1.05580	21,153,060
(FY 2005-2006 Recalculated)				
FY 2006-2007	3.96%	0.35%	1.04320	22,066,872
FY 2007-2008	4.42%	1.20%	1.05670	23,053,261
FY 2008-2009	4.29%	1.31%	1.05660	24,049,162
FY 2009-2010	4.35%	1.11%	1.01717	24,461,990
FY 2010-2011	-2.54%	0.53%	0.97980	23,967,858
(FY 2010-2011 Recalculated)				

2011-12:

*Per Capita Cost of Living Change =2.51 percent

*Population Change (Lynwood) = 0.21 percent

Per Capita Cost of Living converted to a ratio: $\frac{2.51 + 100}{100} = 1.0251$

Population converted to a ratio: $\frac{0.21 + 100}{100} = 1.0021$

Calculation of factor for FY 2011-2012: $1.0251 \times 1.0021 = 1.0273$

Calculation of Appropriation Limit $\$23,967,858 \times 1.0273 = \$24,622,181$
(Prior Year's Appropriation Limit multiply by factor)

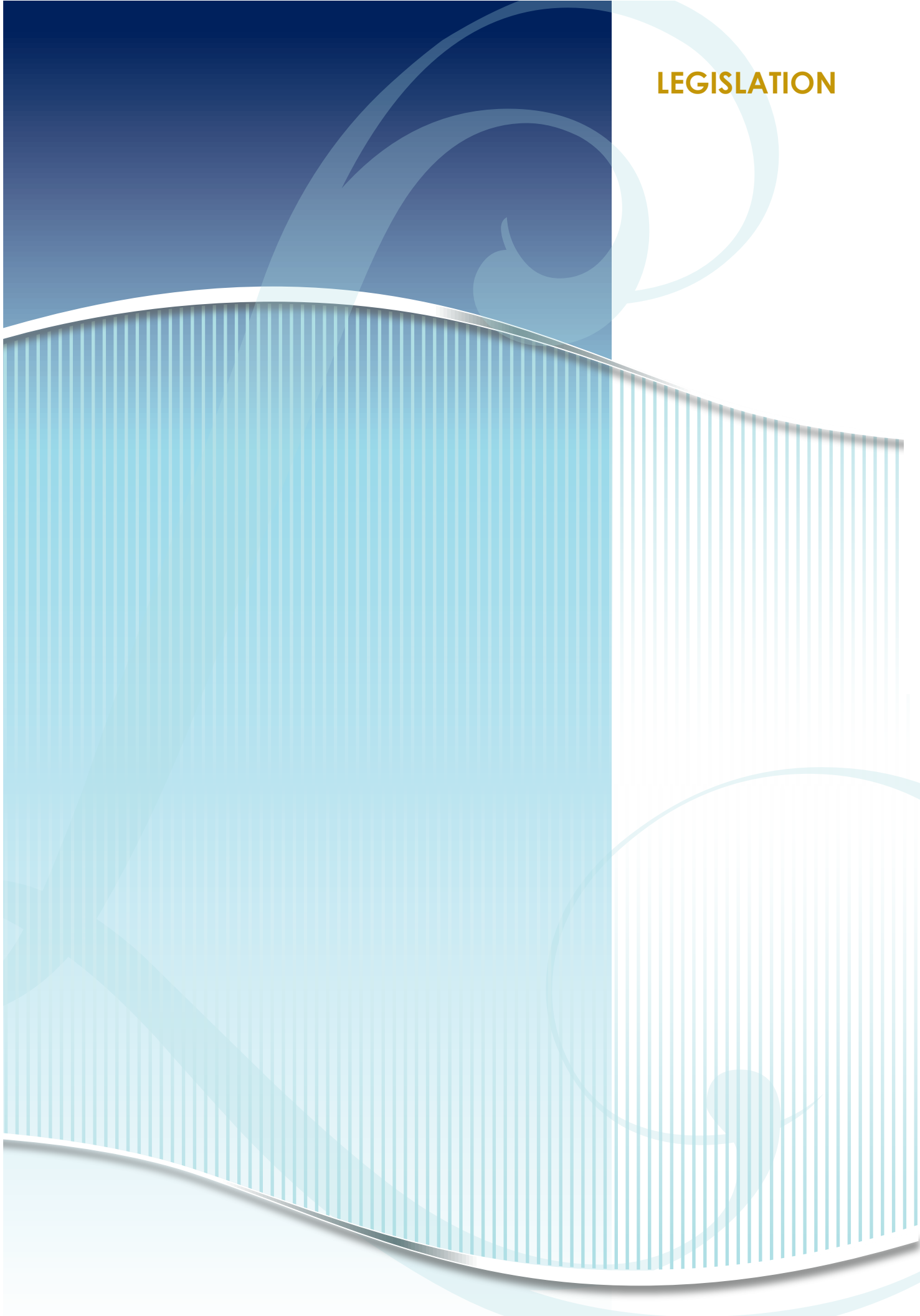
STATUS OF APPROPRIATION LIMIT

FY 2011-2012

Maximum Appropriation Limit		24,622,181
(1) Proceeds of Taxes (less Retirement Taxes + Interest Allocation for Taxes)		20,152,129
Under Maximum Appropriation Limit		4,470,052
Over Maximum Appropriation Limit		0
(1) (+) Proceeds of Taxes	22,544,262	
(-) Retirement Taxes	2,500,724	
(+) Interest Alloc. on Proceeds of Taxes	108,591	
Total	20,152,129	

*Source: State Department of Finance

LEGISLATION



CITY FY 2011-12 BUDGET RESOLUTION 2011.115

RESOLUTION NO. 2011.115

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF LYNWOOD ADOPTING THE FISCAL YEAR 2011-2012 BUDGET WITH APPROPRIATE CLASSIFICATION/POSITION CHANGES

WHEREAS, the City Council of the City of Lynwood (the "City Council") reviewed the City Manager's Fiscal Year 2011-2012 Proposed Budget for the City of Lynwood attached herein and made a part of this resolution through this reference; and

WHEREAS, at the conclusion of FY 2009-2010 audit, the City met the Water Enterprise Fund Replacement Account Policy requirements and anticipate to end FY 2011-2012 at \$13 million in reserves meeting the 16% reserve policy requirement; and

WHEREAS, the agenda for the June 7, 2011 meeting of the City Council were duly posted, and the City Manager's FY 2011-12 Proposed Budget and all related agenda material were made available to the interested parties.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF LYNWOOD DOES HEREBY RESOLVE AND DETERMINE AS FOLLOWS:

Section 1. The City of Lynwood budget for Fiscal Year 2011-12 is hereby adopted as presented in the City Manager's Proposed FY 2011-12 Proposed Budget. All actions covered by this resolution shall be carried out in the ordinary course of business consistent with the current ordinances, resolutions and Personnel Rules and Regulations of the City to the extent that the same apply to the complemented actions.

Section 2. The Fiscal Year 2011-12 Budget is hereby amended by adding, deleting, reclassifying, and/or transferring the classifications/positions and their funding as follows:

# of FTEs	Action	Position Title	Department
1	Delete	Vacant Administrative Analyst III position	City Manager's Office
1	Delete	Vacant Executive Assistant position	Public Works
1	Delete	Vacant Part Time Environmental Specialist position	Public Works
1	Delete	Vacant Facility Maintenance Manager	Public Works
1	Delete	Vacant Lead Worker (Right of Way)	Public Works
1	Delete	Vacant Maintenance Worker (Street) position	Public Works
5	Delete	Vacant Maintenance Workers (Landscape)	Public Works

CITY FY 2011-12 BUDGET RESOLUTION 2011.115 CONTINUED

1	Delete	Vacant Part Time Information Technician position	Finance
1	Delete	Crossing Guard Supervisor (Part Time) Filled position	Finance
13	Delete	Part Time (Seasonal) Crossing Guard positions	Finance
1	Add and Add New Classification	Establish Controller and Audit Manager (M-61) Classification. Subject to Human Resources review and Personnel Commission action.	Finance
1	Reclassify	Administrative Aide (G-27) Position to Information Technician Position (G-39) and delete (1) Administrative Aide position	Finance
1	Add	Administrative Aide Position	Recreation
1	Delete	Recreation Specialist (Part Time) Filled Position	Recreation
1	Delete	Vacant Bateman Hall Facility Supervisor position	Recreation
1	Downgrade	Vacant Laborer position to Office Assistant II	Recreation
	Reduce	Part Time Seasonal positions and hours (Parks and Playground-After School Program)	Recreation
1	Change	Change Title of Filled Financial Analyst position to Business License Manager	Development Services

Section 3. That the deletion of filled positions may be subject to meet and confer obligations with the employee bargaining units and that the City Manager is authorized to adjust the adopted budget to comply with the terms of existing employee agreements approved by the City Council.

Section 4. That the City Council authorizes staff to release a Request for Proposal to contract out Crossing Guard Services.


Section 5. That the City Manager or his designee is authorized to carry over incomplete Capital Improvement Projects with remaining account balances and available funding sources from the prior fiscal year, to allow the work in progress relative to these projects to continue in an uninterrupted manner contingent upon revenues being available.

Section 6. The City Manager or his designee is authorized to approve any transfer between accounts provided that they are within the same department and the same fund.

**CITY FY 2010-11 BUDGET RESOLUTION 2011.115
(CONTINUED)**

Section 7. This resolution shall go into effect immediately upon its adoption.

PASSED, APPROVED and ADOPTED this 7th day of June, 2011.


Aide Castro, Mayor

ATTEST:


Maria Quinonez, City Clerk


Roger L. Halev, City Manager

CITY FY 2011-12 BUDGET RESOLUTION 2011.116**RESOLUTION NO. 2011.116****A RESOLUTION OF THE CITY COUNCIL OF CITY OF LYNWOOD APPROVING THE PROPOSED FEE REVISIONS AND ADOPTING THE FY 2011-12 MASTER FEE SCHEDULE**

WHEREAS, the City of Lynwood is a general law city under California law with a recognized mandate to preserve, protect and enhance the general health and welfare of its residents; and

WHEREAS, the Government Finance Officer's Association (GFOA) states: "A government should adopt policies that identify the manner in which fees and charges are set and the extent to which they cover the cost of the service provided;" and

WHEREAS, the Master Fee Schedule allows the public and the City staff to obtain a better understanding of all fees, rates and permits charged by the City of Lynwood; and

WHEREAS, current charges are insufficient to cover all business cost associated with providing certain services; and

WHEREAS, pursuant to Government Code §66016, the specific fees to be charged for services must be adopted by the City Council by resolution or ordinance, after providing notice and holding a public hearing; and

WHEREAS, amendments for the Master Fee Schedule were presented to City Council on June 7, 2011:

NOW THEREFORE, THE CITY COUNCIL OF THE CITY OF LYNWOOD DOES HEREBY FIND, PROCLAIM, ORDER, AND RESOLVE AS FOLLOWS:

Section 1. That the City Council approves and adopts the revisions to the City of Lynwood's Master Fee Schedule, attached hereto as Exhibit "A", and the revisions together with the fees in the Master Fee Schedule that were already previously approved shall form the FY 2012 Master Fee Schedule which is hereby adopted.

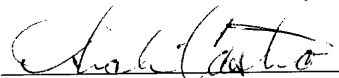
Section 2. That any existing fee not specifically enumerated in the attached Exhibit "A" shall remain in effect at the current level and shall be subject to the provisions of the legislative action that placed it into effect.

Section 3. Any action adopting or increasing a fee or charge for development projects may not take effect for at least 60 days upon adoption.

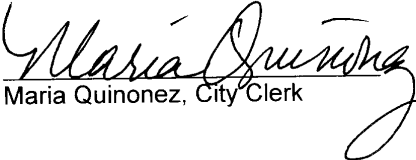
Section 4. All other fees that are not related to development projects fees are effective immediately upon approval.


**CITY FY 2011-12 BUDGET RESOLUTION 2011.116
CONTINUED**

PASSED, APPROVED and ADOPTED this 7th day of June, 2011.


Aide Castro, Mayor

ATTEST:

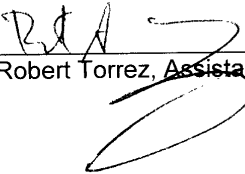

Maria Quinonez, City Clerk


Roger L. Haley, City Manager

APPROVED AS TO FORM:


Fred Galante, City Attorney

APPROVED AS TO CONTENT:


Robert Torres, Assistant City Manager

**CITY FY 2011-12 BUDGET RESOLUTION 2011.116
CONTINUED**

STATE OF CALIFORNIA)
) **SS.**
COUNTY OF LOS ANGELES)

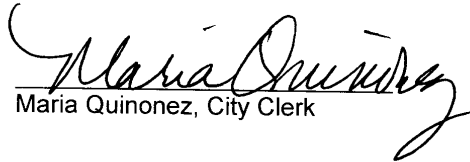
I, the undersigned, City Clerk of the City of Lynwood, do hereby certify that the foregoing Resolution was passed and adopted by the City Council of the City of Lynwood at a regular meeting held on the 7th day of **June, 2011**.

AYES: **COUNCIL MEMBERS FLORES, RODRIGUEZ, SANTILLAN, MORTON
 AND CASTRO**

NOES: **NONE**

ABSENT: **NONE**

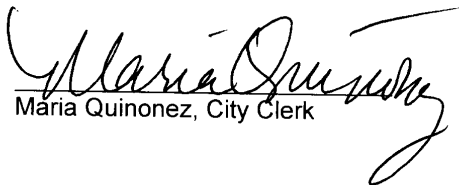
ABSTAIN: **NONE**



Maria Quinonez, City Clerk

STATE OF CALIFORNIA)
) **SS.**
COUNTY OF LOS ANGELES)

I, the undersigned City Clerk of the City of Lynwood, and the Clerk of the City Council of said City, do hereby certify that the above foregoing is a full, true and correct copy of Resolution No. **2011.116** on file in my office and that said Resolution was adopted on the date and by the vote therein stated. Dated this 7th day of **June, 2011**.



Maria Quinonez, City Clerk

CITY FY 2011-12 BUDGET RESOLUTION 2011.116 CONTINUED

FY 2012 REVISIONS TO THE MASTER FEE SCHEDULE (DEVELOPMENT RELATED FEES, PARKING FINES AND FEES, AND ENTERPRISE ZONE FEE)

Exhibit "A"

Type	Description	Total Actual Cost	Current Fee	FY 12 Proposed Fee	Percent Change	Unit
Building & Safety						
User Fee Service	Real Property Report	\$ 230.44	\$ 224.40	\$ 230.44	3%	each
User Fee Service	Fire Dept. permit issuance fee	\$ 57.61	\$ 41.80	\$ 43.89	5%	each
User Fee Service	Mobile home installation	\$ 115.22	\$ 89.10	\$ 93.56	5%	each
User Fee Service	House moving permit	\$ 518.49	\$ 518.49	\$ 518.49	0%	each
User Fee Service	New Private In-Ground Swimming Pool	\$ 144.03	\$ 119.90	\$ 125.90	5%	each
User Fee Service	Other types of swimming pools, therapeutic, whirlpools, spas, hot tubs and alterations to existing swimming pools	\$ 86.42	\$ 71.50	\$ 75.08	5%	each
User Fee Service	Air conditioning commercial, plan check (assume 30 sq. ft.)	\$ 115.22	\$ 4.40	\$ 4.62	5%	each
User Fee Service	Air conditioning residential, plan check (assume 17 sq. ft.)	\$ 57.61	\$ 4.40	\$ 4.62	5%	each
User Fee Service	Plan check by the hour (outside consultant)	\$ 134.00	\$ 110.00	\$ 115.50	5%	each
User Fee Service	Accelerated plan check fee (50% more)		--	--	5%	of regular Plan Check fee
User Fee Service	SMIP FEE: (X 0.0001 for Residential and X 0.00021 for Commercial)		--	--	5%	valuation & formula
User Fee Service	SPECIAL INSPECTION FEE	\$ 115.22	\$ 95.70	\$ 100.49	5%	each
User Fee Service	RE-INSPECTION FEE	\$ 115.22	\$ 95.70	\$ 100.49	5%	each
User Fee Service	SPECIAL INSPECTION FEE: Outside normal business hours (2 hr. min.)	\$ 230.44	\$ 191.40	\$ 200.97	5%	each
User Fee Service	INSPECTION: For work started without permits, plus double permit fees	\$ 115.22	\$ 95.70	\$ 100.49	5%	each
User Fee Service	Temporary Certificate of Occupancy	\$ 1,179.00	\$ 1,100.00	\$ 1,155.00	5%	each
User Fee Service	Temporary Utility Bond	\$ 6,702.00	\$ 5,500.00	\$ 5,775.00	5%	each
User Fee Service	Board of Appeals Fee	\$ 1,267.43	\$ 1,183.60	\$ 1,242.78	5%	each
User Fee Service	Fees per Mile for investigations of outside city limits (assume 5 miles and mileage reimbursement at IRS rate)property located	\$ 115.22	\$ 19.80	\$ 20.79	5%	each
User Fee Service	Inspecting fee for temporary mobile office	\$ 403.27	\$ 328.90	\$ 345.35	5%	each
User Fee Service	Permit verification letter	\$ 28.81	\$ 29.70	\$31.19 \$28.81	6% -3%	each
User Fee Service	Permit issuance fee	\$ 57.61	\$ 41.80	\$ 43.89	5%	each
User Fee Service	Supplemental permit fee	\$ 28.81	\$ 20.90	\$ 21.95	5%	each
User Fee Service	Minimum fee (permit issuance fee + .25 hrs inspector time)	\$ 86.42	\$ 64.90	\$ 68.15	5%	each
Electrical: Services Main or sub panels	100 or 200 AMPS	\$ 57.61	\$ 31.90	\$ 33.50	5%	each
Electrical: Services Main or sub panels	400 to 1,000 AMPS	\$ 86.42	\$ 68.20	\$ 71.61	5%	each
Electrical: Services Main or sub panels	1001 and more AMPS	\$ 172.83	\$ 137.50	\$ 144.38	5%	each
Electrical: Services Main or sub panels	Temporary power – main or pole	\$ 86.42	\$ 71.50	\$ 75.08	5%	each
Electrical: Services Main or sub panels	Temporary power distribution circuit	\$ 86.42	\$ 71.50	\$ 75.08	5%	each
Electrical: Services Main or sub panels	One and Two Family Dwellings (per sq ft) (assume 1400 sq ft)	\$ 144.03	\$ 144.03	\$ 144.03	0%	
Electrical: Services Main or sub panels	Multi Family (per sq ft) (assume 1900 sq ft)	\$ 172.83	\$ 172.83	\$ 172.83	0%	

CITY FY 2011-12 BUDGET RESOLUTION 2011.116
CONTINUED

FY 2012 REVISIONS TO THE MASTER FEE SCHEDULE

Exhibit "A"

(DEVELOPMENT RELATED FEES, PARKING FINES AND FEES, AND ENTERPRISE ZONE FEE)

Type	Description	Total Actual Cost	Current Fee	FY 12 Proposed Fee	Percent Change	Unit
New Residential:	Habitable space per Sq. Ft. Cost is assess by market value reported in "Builders Standard Magazine"		--	--	5%	
New Residential:	Habitable space per Sq. Ft. Cost is assess by market value reported in "Builders Standard Magazine"		--	--	5%	
Fixtures	Switches, outlets, lights – First 20	\$ 57.61	\$ 1.10	\$ 1.16	5%	each
Fixtures	Switches, outlets, lights – next 10	\$ 57.61	\$ 1.10	\$ 1.16	5%	each
Fixtures	Special light assembly	\$ 57.61	\$ 1.10	\$ 1.16	5%	each
Appliances – Motors, generators and HVAC's	0 to 1 Horse power	\$ 57.61	\$ 4.40	\$ 4.62	5%	each
Appliances – Motors, generators and HVAC's	2 to 10 Horse power	\$ 57.61	\$ 14.30	\$ 15.02	5%	each
Appliances – Motors, generators and HVAC's	11 to 50 Horse power	\$ 57.61	\$ 38.50	\$ 40.43	5%	each
Appliances – Motors, generators and HVAC's	51 to 100 Horse power	\$ 57.61	\$ 47.30	\$ 49.67	5%	each
Appliances – Motors, generators and HVAC's	Over 100 Horse Power	\$ 57.61	\$ 95.70	\$100.49 \$57.61	6% -40%	each
Appliances – Motors, generators and HVAC's	Buss ways	\$ 57.61	\$ 4.40	\$ 4.62	5%	per 100 ln. ft.
Appliances – Motors, generators and HVAC's	Signs	\$ 57.61	\$ 24.20	\$ 25.41	5%	each
Carnivals, Circus, Mobile Exhibits	Generators, electrical driven amusement rides	\$ 57.61	\$ 38.50	\$ 40.43	5%	each
Carnivals, Circus, Mobile Exhibits	Lighted exhibits, booths, and mechanical rides	\$ 57.61	\$ 18.70	\$ 19.64	5%	each
Carnivals, Circus, Mobile Exhibits	Miscellaneous apparatus and circuits not listed	\$ 57.61	\$ 24.20	\$ 25.41	5%	each
Carnivals, Circus, Mobile Exhibits	Electrical permit base fee	\$ 86.42	\$ 20.90	\$ 21.95	5%	each
Carnivals, Circus, Mobile Exhibits	Electrical permit issuance fee	\$ 115.22	\$ 41.80	\$ 43.89	5%	each
Carnivals, Circus, Mobile Exhibits	Electrical supplemental permit fee	\$ 86.42	\$ 20.90	\$ 21.95	5%	each
Carnivals, Circus, Mobile Exhibits	Minimum Electrical fee (permit issuance fee + .25 hrs inspector time)	\$ 144.03	\$ 64.90	\$ 68.15	5%	each
Plumbing: Plumbing fixtures, each	Toilets, urinals, bidets	\$ 28.81	\$ 9.90	\$ 10.40	5%	each
Plumbing: Plumbing fixtures, each	Tubs, showers, lavatories	\$ 28.81	\$ 9.90	\$ 10.40	5%	each
Plumbing: Plumbing fixtures, each	Laundry tubs, washing machines	\$ 28.81	\$ 9.90	\$ 10.40	5%	each
Plumbing: Plumbing fixtures, each	Kitchen sinks, wet bar sinks, garbage disposers	\$ 28.81	\$ 9.90	\$ 10.40	5%	each
Plumbing: Plumbing fixtures, each	Dish washers	\$ 28.81	\$ 9.90	\$ 10.40	5%	each
Plumbing: Plumbing fixtures, each	Roof drains, floor drains, floor sinks	\$ 28.81	\$ 9.90	\$ 10.40	5%	each
Plumbing: Plumbing fixtures, each	Other fixtures and appliances not listed	\$ 28.81	\$ 9.90	\$ 10.40	5%	each
Plumbing: Repairs, alterations to existing, each fixture	Repair waste to any of the above	\$ 28.81	\$ 4.40	\$ 4.62	5%	each
Plumbing: Repairs, alterations to existing, each fixture	Repair water to any of the above	\$ 28.81	\$ 4.40	\$ 4.62	5%	each

**CITY FY 2011-12 BUDGET RESOLUTION 2011.116
CONTINUED**

**FY 2012 REVISIONS TO THE MASTER FEE SCHEDULE
(DEVELOPMENT RELATED FEES, PARKING FINES AND FEES, AND ENTERPRISE ZONE FEE)**

Exhibit "A"

Type	Description	Total Actual Cost	Current Fee	FY 12 Proposed Fee	Percent Change	Unit
Plumbing: Repairs, alterations to existing, each fixture	Water Heaters, each	\$ 28.81	\$ 14.30	\$ 15.02	5%	each
Plumbing: Repairs, alterations to existing, each fixture	Sewer connections, each	\$ 28.81	\$ 24.20	\$ 25.41	5%	each
Plumbing: Repairs, alterations to existing, each fixture	Waste interceptors, each	\$ 28.81	\$ 24.20	\$ 25.41	5%	each
Plumbing: Lawn sprinklers	System with 1 anti-siphon	\$ 28.81	\$ 14.30	\$ 15.02	5%	each
Plumbing: Lawn sprinklers	Additional anti-siphons up to 5	\$ 28.81	\$ 14.30	\$ 15.02	5%	each
Plumbing: Repairs, alterations to existing, each fixture	Additional anti-siphons over 5	\$ 28.81	\$ 4.40	\$ 4.62	5%	each
Plumbing: Repairs, alterations to existing, each fixture	Hose Bibb	\$ 28.81	\$ 9.90	\$ 10.40	5%	each
Plumbing: Repairs, alterations to existing, each fixture	Miscellaneous fixtures not listed	\$ 28.81	\$ 24.20	\$ 25.41	5%	each
Plumbing: Repairs, alterations to existing, each fixture	Plumbing permit base fee	\$ 57.61	\$ 20.90	\$ 21.95	5%	each
Plumbing: Repairs, alterations to existing, each fixture	Plumbing permit issuance fee	\$ 86.42	\$ 41.80	\$ 43.89	5%	each
Plumbing: Repairs, alterations to existing, each fixture	Plumbing supplemental permit fee	\$ 57.61	\$ 20.90	\$ 21.95	5%	each
Plumbing: Repairs, alterations to existing, each fixture	Minimum Plumbing fee (permit issuance fee + .25 hrs inspector time)	\$ 115.22	\$ 64.90	\$ 68.15	5%	each
Mechanical: Furnace, Force Air, Wall, Floor, each	0 - 100,000 BTU's	\$ 28.81	\$ 24.40	\$ 25.62	5%	each
Mechanical: Furnace, Force Air, Wall, Floor, each	Over 100,000 BTU's	\$ 57.61	\$ 47.30	\$ 49.67	5%	each
Mechanical: Boilers, Compressors	0 - 3 Horse Power	\$ 23.04	\$ 18.70	\$ 19.64	5%	each
Mechanical: Boilers, Compressors	Over 3 to 15 Horse Power	\$ 34.57	\$ 28.60	\$ 30.03	5%	each
Mechanical: Boilers, Compressors	Over 15 to 30 Horse Power	\$ 57.61	\$ 47.30	\$ 49.67	5%	each
Mechanical: Boilers, Compressors	Over 30 to 50 Horse Power	\$ 86.42	\$ 71.50	\$ 75.08	5%	each
Mechanical: Boilers, Compressors	Over 50 Horse Power	\$ 132.50	\$ 110.00	\$ 115.50	5%	each
Mechanical: Absorption Systems, A/C Units	Up to 100,000 BTU's	\$ 51.85	\$ 18.70	\$ 19.64	5%	each
Mechanical: Absorption Systems, A/C Units	Over 100,000 BTU's to 500,000 BTU's	\$ 63.37	\$ 28.60	\$ 30.03	5%	each
Mechanical: Absorption Systems, A/C Units	Over 500,000 BTU's to 1,000,000 BTU's	\$ 57.61	\$ 47.30	\$ 49.67	5%	each
Mechanical: Absorption Systems, A/C Units	Over 1,000,000 BTU's to 1,750,000 BTU's	\$ 86.42	\$ 71.50	\$ 75.08	5%	each
Mechanical: Absorption Systems, A/C Units	Over 1,750,000 BTU's	\$ 132.50	\$ 110.00	\$ 115.50	5%	each
Mechanical: Absorption Systems, A/C Units	Evaporative Coolers, each	\$ 17.28	\$ 14.30	\$ 15.02	5%	each

**CITY FY 2011-12 BUDGET RESOLUTION 2011.116
(CONTINUED)**

**FY 2012 REVISIONS TO THE MASTER FEE SCHEDULE
(DEVELOPMENT RELATED FEES, PARKING FINES AND FEES, AND ENTERPRISE ZONE FEE)**

Exhibit "A"

Type	Description	Total Actual Cost	Current Fee	FY 12 Proposed Fee	Percent Change	Unit
Mechanical: Absorption Systems, A/C Units	Appliance Vents, each	\$ 11.52	\$ 8.80	\$ 9.24	5%	each
Mechanical: Air Handlers	Up to 10,000 cu/ft/mn.	\$ 17.28	\$ 13.20	\$ 13.86	5%	each
Mechanical: Air Handlers	Over 10,000 cu/ft/mn.	\$ 28.81	\$ 23.10	\$ 24.26	5%	each
Mechanical: Ventilators	Vent fans	\$ 11.52	\$ 8.80	\$ 9.24	5%	each
Mechanical: Ventilators	Ventilation system or Hood system	\$ 17.28	\$ 13.20	\$ 13.86	5%	each
Mechanical: Incinerators	Domestic	\$ 28.81	\$ 23.10	\$ 24.26	5%	each
Mechanical: Incinerators	Commercial/Industrial	\$ 69.13	\$ 56.10	\$ 58.91	5%	each
Mechanical: Miscellaneous	Fixtures not listed, each	\$ 28.81	\$ 24.40	\$ 25.62	5%	each
Mechanical: Miscellaneous	Mechanical permit base fee	\$ 28.81	\$ 20.90	\$ 21.95	5%	each
Mechanical: Miscellaneous	Mechanical permit issuance fee	\$ 57.61	\$ 41.80	\$ 43.89	5%	each
Mechanical: Miscellaneous	Mechanical supplemental permit fee	\$ 28.81	\$ 20.90	\$ 21.95	5%	each
Mechanical: Miscellaneous	Minimum Mechanical fee (permit issuance fee + .25 hrs inspector time)	\$ 86.42	\$ 64.90	\$ 68.15	5%	each
Other permit fees: Patios, per sq. ft.	Enclosed patios	\$ 115.22	\$ 92.40	\$ 97.02	5%	per sq. ft.
Other permit fees: Patios, per sq. ft.	Solid roof patios	\$ 115.22	\$ 45.10	\$ 47.36	5%	per sq. ft.
Other permit fees: Patios, per sq. ft.	Open lattice patio	\$ 86.42	\$ 45.10	\$ 47.36	5%	per sq. ft.
Other permit fees: Patios, per sq. ft.	Wrought Iron Fence (per sq. ft) (assume 24 sq. ft)	\$ 4.00	\$ 3.30	\$ 3.47	5%	per sq. ft.
Other permit fees: Patios, per sq. ft.	New gable/Hip roofs over existing flat roof, per sq. ft.	\$ 57.61	\$ 24.20	\$ 25.41	5%	per sq. ft.
Other permit fees: Patios, per sq. ft.	Garage conversions, per sq. ft.	\$ 57.61	\$ 56.10	\$ 57.61	3%	per sq. ft.
Other permit fees: Patios, per sq. ft.	Convert patio to room, per sq. ft.	\$ 57.61	\$ 56.10	\$ 57.61	3%	per sq. ft.
Other permit fees: Trash enclosures	Single container	\$ 115.22	\$ 95.70	\$ 100.49	5%	each
Other permit fees: Trash enclosures	Double container	\$ 230.44	\$ 191.40	\$ 200.97	5%	each
Block walls, per linear foot	6 inch residential	\$ 57.61	\$ 47.30	\$ 49.67	5%	per linear foot
Block walls, per linear foot	8 inch commercial/industrial	\$ 86.42	\$ 71.50	\$ 75.08	5%	per linear foot
Roofs, per sq. foot	Reroof - new layer over existing	\$ 115.22	\$ 115.22	\$ 115.22	0%	per sq. ft.
Roofs, per sq. foot	Reroof - tear off & new layer	\$ 144.03	\$ 144.03	\$ 144.03	0%	per sq. ft.
Roofs, per sq. foot	Reroof - new sheathing & new layer	\$224.68 \$201.64	\$ 209.00	\$209 \$201.64	0% - 3.65%	per sq. ft.
Signs, per sq. ft.	Pole	\$ 57.61	\$ 47.30	\$ 49.67	5%	per sq. ft.
Signs, per sq. ft.	Monument	\$ 57.61	\$ 47.30	\$ 49.67	5%	per sq. ft.
Signs, per sq. ft.	Cabinet	\$ 57.61	\$ 47.30	\$ 49.67	5%	per sq. ft.
Signs, per sq. ft.	Channel letter	\$ 57.61	\$ 47.30	\$ 49.67	5%	per sq. ft.
Signs, per sq. ft.	RESEARCH FEE, per hour	\$ 115.22	\$ 82.50	\$ 86.63	5%	per sq. ft.
Signs, per sq. ft.	FEE FOR COPIES	\$ 0.13	\$ 0.11	\$ 0.12	5%	per sq. ft.
Construction Permits	Up to \$500	\$ 51.00	\$ 41.80	\$ 43.89	5%	each
Construction Permits	\$501.00 to \$2,000.00	\$ 51.00	\$ 41.80	\$ 43.89	5%	each
Construction Permits	For each additional \$100, or fraction thereof, to and including \$2,000	\$ 8.00	\$ 6.60	\$ 6.93	5%	each
Construction Permits	For the first \$2,000 plus	\$ 134.00	\$ 110.00	\$ 115.50	5%	each
Construction Permits	For each additional \$1,000, or fraction thereof, to and including \$25,000	\$ 19.00	\$ 15.40	\$ 16.17	5%	each
Construction Permits	\$25,001 to \$50,000.00	\$ 524.00	\$ 430.10	\$ 451.61	5%	each
Construction Permits	For each additional \$1,000, or fraction thereof, to and including \$50,000	\$ 13.00	\$ 11.00	\$ 11.55	5%	each
Construction Permits	\$50,001.00 to \$100,000.00	\$ 863.00	\$ 708.40	\$ 743.82	5%	each
Construction Permits	For each additional \$1,000, or fraction thereof, to and including \$100,000	\$ 9.00	\$ 7.70	\$ 8.09	5%	each
Construction Permits	\$100,001 to \$500,000	\$ 1,332.00	\$ 1,093.40	\$ 1,148.07	5%	each

**CITY FY 2011-12 BUDGET RESOLUTION 2011.116
(CONTINUED)**

**FY 2012 REVISIONS TO THE MASTER FEE SCHEDULE
(DEVELOPMENT RELATED FEES, PARKING FINES AND FEES, AND ENTERPRISE ZONE FEE)**

Exhibit "A"

Type	Description	Total Actual Cost	Current Fee	FY 12 Proposed Fee	Percent Change	Unit
Construction Permits	For each additional \$1,000, or fraction thereof, to and including \$500,000	\$ 8.00	\$ 6.60	\$ 6.93	5%	each
Construction Permits	\$500,001 to \$1,000,000.00	\$ 4,334.70	\$ 3,557.40	\$ 3,735.27	5%	each
Construction Permits	For each additional \$1,000, or fraction	\$ 6.70	\$ 5.50	\$ 5.78	5%	each
Construction Permits	\$1,000,001.00 and up	\$ 7,518.04	\$ 6,169.90	\$ 6,478.40	5%	each
Construction Permits	For each additional \$1,000, or fraction thereof.	\$ 5.00	\$ 4.40	\$ 4.62	5%	each
Plan Check Fees	Building Plan Check Fee (includes original plan review and 1 recheck)		--	--	5%	65% of construction permit fee
Plan Check Fees	Additional Plan Reviews (for revisions or additions to plans) minimum 1 hour	\$ 117.00	\$ 95.70	\$ 100.49	5%	per hour
Plan Check Fees	Electrical Plan Check Fee		--	--	5%	25% of bldg. plan check fee
Plan Check Fees	Plumbing Plan Check Fee		--	--	5%	25% of bldg. plan check fee
Plan Check Fees	Mechanical Plan Check Fee		--	--	5%	25% of bldg. plan check fee
Plan Check Fees	Title 24-Energy Efficiency Plan Check		--	--	5%	10% of bldg. plan check fee
Plan Check Fees	Title 24-Disabled Access Plan Check		--	--	5%	10% of bldg. plan check fee
Grading Permit Fees by Volume	50 cubic yards or less	\$ 32.00	\$ 26.40	\$ 27.72	5%	per permit
Grading Permit Fees by Volume	51 to 100 cubic yards	\$ 50.00	\$ 40.70	\$ 42.74	5%	per permit
Grading Permit Fees by Volume	101 to 1,000 cubic yards	\$ 50.00	\$ 40.70	\$ 42.74	5%	per permit
Grading Permit Fees by Volume	For each additional 100 cubic yards or fraction thereof.	\$ 24.00	\$ 19.80	\$ 20.79	5%	per permit
Grading Permit Fees by Volume	1,001 to 10,000 cubic yards	\$ 261.00	\$ 214.50	\$ 225.23	5%	per permit
Grading Permit Fees by Volume	For each additional 1,000 cubic yards or fraction thereof.	\$ 20.00	\$ 16.50	\$ 17.33	5%	per permit
Grading Permit Fees by Volume	10,001 to 100,000 cubic yards	\$ 436.00	\$ 357.50	\$ 375.38	5%	per permit
Grading Permit Fees by Volume	For each additional 10,000 cubic yards or fraction thereof.	\$ 88.00	\$ 72.60	\$ 76.23	5%	per permit
Grading Permit Fees by Volume	100,001 cubic yards and up	\$ 1,232.00	\$ 1,010.90	\$ 1,061.45	5%	per permit
Grading Permit Fees by Volume	For each additional 10,000 cubic yards or fraction thereof.	\$ 50.00	\$ 40.70	\$ 42.74	5%	per permit
Others	Cell Phone Towers	\$ 121.00	\$ 99.00	\$ 103.95	5%	
Others	Standard Hourly Rate	\$ 171.64	\$ 171.64	\$ 171.64	0%	
Others	Items not listed may be charged based on the calculated hourly rate(s) for the department(s) involved. Items of unusual size or complexity may also be charged on hourly rated, subject to advance determination of the City of the estimated time required for the effort.		Based on Hourly Rate	Based on Hourly Rate		

Planning

CITY FY 2011-12 BUDGET RESOLUTION 2011.116 CONTINUED

FY 2012 REVISIONS TO THE MASTER FEE SCHEDULE

Exhibit "A"

(DEVELOPMENT RELATED FEES, PARKING FINES AND FEES, AND ENTERPRISE ZONE FEE)

Type	Description	Total Actual Cost	Current Fee	FY 12 Proposed Fee	Percent Change	Unit
User Fee Services	Agency and City Owned Properties (pages)	\$ 3.60	\$ 3.60	\$ 3.60	0%	each
User Fee Services	Appeal (City Council or Planning Commission)	\$ 920.26	\$ 920.26	\$ 920.26	0%	each
User Fee Services	Categorical Exemption	\$ 234.42	\$ 116.64	\$ 122.47	5%	each
User Fee Services	Certification of Compliance	\$ 234.42	\$ 234.36	\$ 234.42	0.03%	each
User Fee Services	Conditional Use Permit	\$ 2,290.93	\$ 2,290.93	\$ 2,290.93	0%	each
User Fee Services	Copying Fees per page	\$ 0.10	\$ 0.10	\$ 0.10	0%	each
User Fee Services	CUP Modification	\$4,411 \$1,470.47	\$ 1,470.47	\$1,543.99 \$1,470.47	5%-0%	each
User Fee Services	Environmental Assessment/Negative Declaration	\$ 468.84	\$ 467.64	\$ 468.84	0%	each
User Fee Services	Extraordinary Research (Rebuild Letters)	\$ 293.02	\$ 116.64	\$ 122.47	5%	each
User Fee Services	Fence Permit	\$ 58.60	\$ 58.32	\$ 58.60	0.00%	each
User Fee Services	General Plan (pages)	\$ 17.00	\$ 17.00	\$ 17.00	0%	each
User Fee Services	General Plan Revision	\$ 2,056.52	\$ 2,056.52	\$ 2,056.52	0%	each
User Fee Services	Home Occupation Appeal	\$ 351.63	\$ 351.00	\$ 351.63	0.18%	each
User Fee Services	Initial Study	\$ 703.26	\$ 702.00	\$ 703.26	0.18%	each
User Fee Services	Land Use Determination Review	\$ 468.84	\$ 467.64	\$ 468.84	0.26%	each
User Fee Services	Lot Line Adjustment	\$ 468.84	\$ 467.64	\$ 468.84	0.26%	each
User Fee Services	Lot Merger or Unmerger	\$ 468.84	\$ 467.64	\$ 468.84	0.26%	each
User Fee Services	Minor Variance	\$ 351.63	\$ 351.00	\$ 351.63	0.18%	each
User Fee Services	Parcel Map/Tract Map Subdivision	\$ 2,290.93	\$ 2,290.93	\$ 2,290.93	0%	each
User Fee Services	Postage-Agency and City Owned Properties (pages)	\$ 1.84	\$ 1.84	\$ 1.84	0%	each
User Fee Services	Postage-Copy	\$ 0.39	\$ 0.39	\$ 0.39	0%	each
User Fee Services	Postage-General Plan	\$ 5.01	\$ 5.01	\$ 5.01	0%	each
User Fee Services	Postage-Zoning Maps, Blue Print	\$ 0.63	\$ 0.63	\$ 0.63	0%	each
User Fee Services	Postage-Zoning Ordinance (Chapter 25)	\$ 5.01	\$ 5.01	\$ 5.01	0%	each
User Fee Services	Preliminary Project Review/48 hour plan check	\$ 820.47	\$ 351.00	\$ 368.55	5%	each
User Fee Services	Property Owner Notification	\$ 234.42	\$ 234.36	\$ 234.42	0.03%	each
User Fee Services	Revision to Approved Plans	\$ 234.42	\$ 116.64	\$ 125.97	5%	each
User Fee Services	(a) Room Additions	\$ 175.81	\$ 29.16	\$ 30.62	5%	each
User Fee Services	(b) Tenant Improvement	\$ 175.81	\$ 29.16	\$ 30.62	5%	each
User Fee Services	Sign Review and Inspection	\$ 234.42	\$ 116.64	\$ 122.47	5%	each
User Fee Services	Site Plan Review-Commercial/Industrial	\$ 703.26	\$ 702.00	\$ 703.26	0.18%	each
User Fee Services	Site Plan Review-Remodel/Interior Alterations	\$ 468.84	\$ 467.64	\$ 468.84	0.26%	each
User Fee Services	Site Plan Review-Single Family	\$ 468.84	\$ 467.64	\$ 468.84	0.26%	each
User Fee Services	Staff Appeal	\$ 920.26	\$ 935.28	\$ 920.26	-2%	each
User Fee Services	Total Agency and City Owned Properties	\$ 5.44	\$ 5.44	\$ 5.44	0%	each
User Fee Services	Total General Plan	\$ 22.01	\$ 22.01	\$ 22.01	0%	each
User Fee Services	Total Zoning Maps, Blue Print	\$ 3.28	\$ 3.28	\$ 3.28	0%	each
User Fee Services	Total Zoning Ordinance	\$ 31.71	\$ 31.71	\$ 31.71	0%	each
User Fee Services	Variance	\$ 2,290.93	\$ 2,290.93	\$ 2,290.93	0%	each
User Fee Services	Zone Change	\$ 2,290.93	\$ 2,290.93	\$ 2,290.93	0%	each
User Fee Services	Zoning Maps, Blue Print	\$ 2.65	\$ 2.65	\$ 2.65	0%	each
User Fee Services	Zoning Ordinance (Chapter 25) (pages)	\$ 26.70	\$ 26.70	\$ 26.70	0%	each
User Fee Services	Zoning Clearance	\$ 58.60	\$ 58.60	\$ 58.60	0%	each
User Fee Services	Landscape Plan Review Residential	\$ 234.42	\$ 234.42	\$ 234.42	0%	each
User Fee Services	Landscape Plan Review Commercial /Industrial	\$ 351.63	\$ 351.63	\$ 351.63	0%	each
User Fee Services	New Address	\$ 234.42	\$ 234.42	\$ 234.42	0%	each
User Fee Services	Standard Hourly Rate	\$ 117.21	\$ 117.21	\$ 117.21	0%	each

**CITY FY 2011-12 BUDGET RESOLUTION 2011.116
CONTINUED**

**FY 2012 REVISIONS TO THE MASTER FEE SCHEDULE
(DEVELOPMENT RELATED FEES, PARKING FINES AND FEES, AND ENTERPRISE ZONE FEE)**

Exhibit "A"

Type	Description	Total Actual Cost	Current Fee	FY 12 Proposed Fee	Percent Change	Unit
Public Works Engineering						
User Fee Services	Curb or Gutter Only (linear foot)	\$ 472.01	\$ 145.85	\$ 153.14	5%	Base Fee *
User Fee Services	Curb or Gutter Only (linear foot)	\$ 2.49	\$ 2.49	\$ 2.49	0%	Variable Fee **
User Fee Services	Curb and Gutter Construction (linear foot)	\$ 472.01	\$ 145.85	\$ 153.14	5%	Base Fee *
User Fee Services	Curb and Gutter Construction (linear foot)	\$ 2.49	\$ 2.49	\$ 2.49	0%	Variable Fee **
User Fee Services	Sidewalk Construction (sq. foot)	\$ 472.01	\$ 145.85	\$ 153.14	5%	Base Fee *
User Fee Services	Sidewalk Construction (sq. foot)	\$ 1.08	\$ 1.08	\$ 1.08	0%	Variable Fee **
User Fee Services	Pavement Construction (sq. foot)	\$ 472.01	\$ 145.85	\$ 153.14	5%	Base Fee *
User Fee Services	Pavement Construction (sq. foot)	\$ 0.22	\$ 0.22	\$ 0.22	0%	Variable Fee **
User Fee Services	Grind and Overlay (sq. foot)	\$ 472.01	\$ 145.85	\$ 153.14	5%	Base Fee *
User Fee Services	Grind and Overlay (sq. foot)	\$ 0.36	\$ 0.36	\$ 0.36	0%	Variable Fee **
User Fee Services	Driveway Construction - Commercial	\$ 472.01	\$ 414.63	\$ 435.36	5%	Fee per Unit
User Fee Services	Driveway Construction - Residential	\$ 472.01	\$ 214.78	\$ 225.52	5%	Fee per Unit
User Fee Services	Sanitary Sewer Main and Lateral (Lane ft.)	\$ 514.92	\$ 145.85	\$ 153.14	5%	Base Fee *
User Fee Services	Sanitary Sewer Main and Lateral (Lane ft.)	\$ 2.49	\$ 2.49	\$ 2.49	0%	Variable Fee **
User Fee Services	Sewer Saddle Inspection	\$ 472.01	\$ 214.78	\$ 225.52	5%	Fee per Unit
User Fee Services	Sewer Manhole Construction	\$ 472.01	\$ 214.78	\$ 225.52	5%	Fee per Unit
User Fee Services	Adjust Existing Manhole	\$ 472.01	\$ 214.78	\$ 225.52	5%	Fee per Unit
User Fee Services	Water Main Construction (linear foot)	\$ 514.92	\$ 145.85	\$ 153.14	5%	Base Fee *
User Fee Services	Water Main Construction (linear foot)	\$ 2.49	\$ 2.49	\$ 2.49	0%	Variable Fee **
User Fee Services	Water Service Construction	\$ 472.01	\$ 214.78	\$ 225.52	5%	Fee per Unit
User Fee Services	Water Meters, Valve Construction	\$ 472.01	\$ 214.78	\$ 225.52	5%	Fee per Unit
User Fee Services	Fire Hydrant Installation	\$ 514.92	\$ 237.51	\$ 249.39	5%	Fee per Unit
User Fee Services	Storm Drain (linear foot)	\$ 514.92	\$ 145.85	\$ 153.14	5%	Base Fee *
User Fee Services	Storm Drain (linear foot)	\$ 2.49	\$ 2.49	\$ 2.49	0%	Variable Fee **
User Fee Services	Catch Basin Construction	\$ 514.92	\$ 237.51	\$ 249.39	5%	Fee per Unit
User Fee Services	Curb Drain Construction	\$ 472.01	\$ 214.78	\$ 225.52	5%	Fee per Unit
User Fee Services	Tree Planting/Well Construction	\$ 472.01	\$ 214.78	\$ 225.52	5%	Fee per Unit
User Fee Services	Wheelchair Ramp Construction	\$ 472.01	\$ 214.78	\$ 225.52	5%	Fee per Unit
User Fee Services	Street Light Installation/Relocation	\$ 472.01	\$ 214.78	\$ 225.52	5%	Fee per Unit
User Fee Services	Residential Trash Bin	\$ 343.28	\$ 155.76	\$ 163.55	5%	Fee per Unit
User Fee Services	Road Closure	\$ 514.92	\$ 490.00	\$ 514.50	5%	Per Day
User Fee Services	Off Street Handicap Parking	\$ 429.10	\$ 207.36	\$ 217.73	5%	Fee per Unit
User Fee Services	Industrial Waste Water Discharge Permit	\$ 343.28	\$ 173.44	\$ 182.11	5%	Fee per Unit
User Fee Services	Encroachment Permit	\$ 557.83	\$ 286.80	\$ 301.14	5%	Per Day
User Fee Services	Filing Fee	\$ 58.82	\$ 51.84	\$ 54.43	5%	Fee per Unit
User Fee Services	Flood Zone Letter	\$ 128.73	\$ 66.75	\$ 70.09	5%	Fee per Unit
User Fee Services	Parcel Map Processing	\$ 1,373.12	\$ 1,167.36	\$ 1,225.73	5%	Base Fee
User Fee Services	Improvement Plan Check First Sheet	\$ 600.74	\$ 600.74	\$ 600.74	0%	Base Fee
User Fee Services	Grading Plan Check (up to 2 sheets)	\$ 3,346.99	\$ 1,643.52	\$ 1,725.70	5%	Fee per Unit
User Fee Services	ROW Vacation	\$ 4,119.37	\$ 1,382.40	\$ 1,451.52	5%	Fee per Unit
User Fee Services	CIP Permit Fee	\$ 386.19	\$ 181.30	\$ 190.37	5%	Fee per Unit
User Fee Services	Tree Trimming/Root Pruning	\$ 472.01	\$ 214.78	\$ 225.52	5%	Base Fee *
User Fee Services	Tree Removal/Stump Removal	\$ 472.01	\$ 214.78	\$ 225.52	5%	Base Fee *
User Fee Services	Tree Removal/Stump Removal	\$ 18.30	\$ 18.30	\$ 18.30	0%	Variable Fee **
User Fee Services	Tree Trimming/Root Pruning	\$ 18.30	\$ 18.30	\$ 18.30	0%	Variable Fee **
User Fee Services	Flow Test	\$ 600.74	\$ 414.72	\$ 435.46	5%	Fee per Unit
User Fee Services	Bacterial Test	\$ 343.28	\$ 246.24	\$ 258.55	5%	Fee per Unit
User Fee Services	Abandonment of Existing Sewer or Water Services	\$ 472.01	\$ 356.40	\$ 374.22	5%	Fee per Unit
User Fee Services	Hydrostatic Test (Fire Hydrant & Lateral)	\$ 815.29	\$ 570.24	\$ 598.75	5%	Fee per Unit

**CITY FY 2011-12 BUDGET RESOLUTION 2011.116
CONTINUED**

FY 2012 REVISIONS TO THE MASTER FEE SCHEDULE

Exhibit "A"

(DEVELOPMENT RELATED FEES, PARKING FINES AND FEES, AND ENTERPRISE ZONE FEE)

Type	Description	Total Actual Cost	Current Fee	FY 12 Proposed Fee	Percent Change	Unit
User Fee Services	Traffic Control Plan Check (Local Street)	\$ 257.46	\$ 249.48	\$ 261.95	5%	Base Fee
User Fee Services	Hourly Rate	\$ 171.64	\$ 171.64	\$ 171.64	0%	Fee per Hour
User Fee Services	Tract Map Processing	\$ 3,089.53	\$ 2,449.44	\$ 2,571.91	5%	Base Fee
User Fee Services	Lot merger Review	\$ 686.56	\$ 285.12	\$ 299.38	5%	Base Fee
User Fee Services	Letter of Compliance	\$ 686.56	\$ 176.26	\$ 185.07	5%	Base Fee
User Fee Services	Improvement Plan Check Second Sheet	\$ 514.92	\$ 514.92	\$ 514.92	0%	Base Fee
User Fee Services	Improvement Plan Check Third Sheet	\$ 514.92	\$ 332.64	\$ 349.27	5%	Base Fee
User Fee Services	Improvement Plan Check Each Additional Sheet	\$ 514.92	\$ 332.64	\$ 349.27	5%	Base Fee
User Fee Services	Traffic Control Plan Check (Collector Street)	\$ 257.46	\$ 249.48	\$ 257.46	3%	Base Fee
User Fee Services	Traffic Control Plan Check (Arterial Street)	\$ 600.74	\$ 498.96	\$ 523.91	5%	Base Fee
User Fee Services	NPDES Related Fees	\$ 858.20	\$ 858.20	\$ 858.20	0%	Base Fee
User Fee Services	Initiating Work Without Encroachment Permit		\$ 830.51	\$ 872.04	5%	Base Fee
User Fee Services	C & D Fee	\$ 171.64	\$ 171.64	\$ 171.64	0%	
User Fee Services	Request for Green Curb	\$ 265.00	\$ 265.00	\$ 265.00	0%	Base Fee
User Fee Services	Standard Hourly Rate	\$ 171.64	\$ 171.64	\$ 171.64	0%	
User Fee Services	Installation of monitoring wells and cone penetration tests (CPT)	\$ 300.37	\$ 300.37	\$ 300.37	0%	
User Fee Services	Items not listed may be charged based on the calculated hourly rate(s) for the department(s) involved. Items of unusual size or complexity may also be charged on hourly rated, subject to advance determination of the City of the estimated time required for the effort.		Based on Hourly Rate	Based On Hourly Rate		

Parking Violations						
Violation Description	Street Sweeping	\$ 65.50	\$ 68.78	5%	per violation	
Violation Description	No Alley Parking	\$ 65.50	\$ 68.78	5%	per violation	
Violation Description	Lawn Parking	\$ 65.50	\$ 68.78	5%	per violation	
Violation Description	Drive Across Sidewalk	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	For Sale	\$ 65.50	\$ 68.78	5%	per violation	
Violation Description	Greasing Vehicle	\$ 112.50	\$ 118.13	5%	per violation	
Violation Description	No Parking, Excess 72 hrs	\$ 60.50	\$ 63.53	5%	per violation	
Violation Description	No Parking, Any Time	\$ 60.50	\$ 63.53	5%	per violation	
Violation Description	No Parking, Red Curb	\$ 60.50	\$ 63.53	5%	per violation	
Violation Description	No Parking, Yellow Curb	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	No Parking, White Curb	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	No Parking, Green Zone	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	Parking Left Side	\$ 60.50	\$ 63.53	5%	per violation	
Violation Description	No Parking, Temp	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	Parking Push Cart/Veh	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	Parking Prohibited	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	Permit Parking	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	Parking Restricted 1 HR	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	Parking Restricted 2 HR	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	Parking in Loading Zone	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	Parking in Drive/Park Way	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	Angle Parking	\$ 55.00	\$ 57.75	5%	per violation	
Violation Description	Marking of Parking Spaces	\$ 55.00	\$ 57.75	5%	per violation	

**CITY FY 2011-12 BUDGET RESOLUTION 2011.116
CONTINUED**

**FY 2012 REVISIONS TO THE MASTER FEE SCHEDULE
(DEVELOPMENT RELATED FEES, PARKING FINES AND FEES, AND ENTERPRISE ZONE FEE)**

Exhibit "A"

Type	Description	Total Actual Cost	Current Fee	FY 12 Proposed Fee	Percent Change	Unit
Violation Description	Parking Within Intersection		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Parking on Crosswalk		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Parking/Safety and Curb		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Parking Fire Station Entrance		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Parking Along/Excavation		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Double Parking		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Parking in Bus Zone		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Parking on Bridge		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Blocking Wheelchair Ramp Curb		\$ 370.00	\$ 388.50	5%	per violation
Violation Description	Parking in Fire Lane		\$ 76.00	\$ 79.80	5%	per violation
Violation Description	Late payment fee after 14 days of issuance		\$ 21.00	\$ 25.00	5%	per violation
Violation Description	Late payment fee after 10 days of mailing of notice of delinquency		\$ 24.00	\$ 30.00	5%	per violation
Violation Description	Returned check fee		\$ 26.00	\$ 27.30	5%	per violation
Violation Description	DMV hold charge		\$ 3.00	\$ 3.15	5%	per violation
Violation Description	Facsimile copy of original citation		\$ 2.00	\$ 2.10	5%	per violation
Violation Description	All parking violations not listed above shall have a \$35 penalty.		\$ 57.50	\$ 60.38	5%	per violation
Violation Description	School Zone Violation [double per violation (see fees above)]					double per violation
Violation Description	Vehicle Immobilization Device Release		\$ 122.00	\$ 128.10	5%	per vehicle
Violation Description	Parked on Unpaved Surface		\$ 65.50	\$ 68.78	5%	
Violation Description	Failure to Display Valid Placard		\$ 25.00	\$ 26.25	5%	
Violation Description	Vehicles of Excessive Length		\$ -	\$ 217.50		
Violation Description	Door Open in Roadway		\$ 55.50	\$ 58.28		
Violation Description	Fix-It/Correction Fee		\$ 10.00	\$ 25.00		
Designated Parking	Filming Crew Parking Per Day for 15 Days or Less		\$ 250.00	\$ 262.50	5%	per day

Towing & Storage Rates						
Towing Rate (Hook-up)	Standard Vehicles		\$ 124.00	\$ 130.20	5%	Hook-Up
Storage Rate (Per day)	Standard Vehicles		\$ 36.00	\$ 37.80	5%	Per Day
Towing Rate (Hook-up)	Mid-Heavy		\$ 165.00	\$ 173.25	5%	Hook-Up
Storage Rate (Per day)	Mid-Heavy		\$ 40.00	\$ 42.00	5%	Per Day
Towing Rate (Hook-up)	Heavy Duty		\$ 220.00	\$ 231.00	5%	Hook-Up
Storage Rate (Per day)	Heavy Duty		\$ 50.00	\$ 52.50	5%	Per Day
After Hours Gate Fee			\$ 60.00	\$ 63.00	5%	

Miscellaneous Fees						
Enterprise Zone Voucher Fee		\$ 173.23	\$ 45.00	\$ 60.00	33%	each

CITY FY 2011-12 BUDGET RESOLUTION 2011.116
CONTINUED

FY 2012 REVISIONS TO THE MASTER FEE SCHEDULE

Exhibit "A"

(DEVELOPMENT RELATED FEES, PARKING FINES AND FEES, AND ENTERPRISE ZONE FEE)

Type	Description	Total Actual Cost	Current Fee	FY 12 Proposed Fee	Percent Change	Unit
Violation Description	No Parking City Property		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Parking 18" from curb		\$ 55.00	\$ 57.75	5%	per violation
Violation Description	Curb Parking One-Way		\$ 55.00	\$ 57.75	5%	per violation
Violation Description	State Highway Parking		\$ 76.00	\$ 79.80	5%	per violation
Violation Description	Unattended Vehicles		\$ 65.50	\$ 68.78	5%	per violation
Violation Description	Locked Vehicle		\$ 65.50	\$ 68.78	5%	per violation
Violation Description	Stopping on Freeway		\$ 55.00	\$ 57.75	5%	per violation
Violation Description	Vending on Freeway R.O.W		\$ 81.50	\$ 85.58	5%	per violation
Violation Description	2nd Offense Vending		\$ 81.50	\$ 85.58	5%	per violation
Violation Description	Vending From Vehicles		\$ 86.50	\$ 90.83	5%	per violation
Violation Description	Illegal to Park on RRD		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Parking Near Sidewalk Access		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Abandonment Prohibited		\$ 165.50	\$ 173.78	5%	per violation
Violation Description	Anti-Gridlock Act		\$ 81.50	\$ 85.58	5%	per violation
Violation Description	2nd Off. Anti-Gridlock		\$ 128.50	\$ 134.93	5%	per violation
Violation Description	3rd Off Anti-Gridlock		\$ 285.50	\$ 299.78	5%	per violation
Violation Description	Parking Lot-Street and Alley		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Stopping Parking-Vehicular		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Defective Windshield		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Fuel Cap Required		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Front Bumper Required		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Registration Card		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Position of Plates		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Period of Display		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Evidence of Registration		\$ 72.50	\$ 76.13	5%	per violation
Violation Description	Evidence of Registration Wrong Vehicle		\$ 72.50	\$ 76.13	5%	per violation
Violation Description	No Parking, Private property		\$ 76.00	\$ 79.80	5%	per violation
Violation Description	No Parking Prohibited Gen.		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Safety Parking Zone		\$ 81.50	\$ 85.58	5%	per violation
Violation Description	Expired Meter		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Extended Parking		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Replugging Meter		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Non Designated Space		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Improper Manner of Parking		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Use of Entrance and Exit		\$ 49.50	\$ 51.98	5%	per violation
Violation Description	Private Property C/V		\$ 217.50	\$ 228.38	5%	per violation
Violation Description	CV Parking on Residential		\$ 217.50	\$ 228.38	5%	per violation
Violation Description	Restriction on Comm. Veh		\$ 217.50	\$ 228.38	5%	per violation
Violation Description	Compliance with Truck Route		\$ 217.50	\$ 228.38	5%	per violation
Violation Description	Prohibit CV Parking on T/R		\$ 217.50	\$ 228.38	5%	per violation
Violation Description	Oversize Vehicle Parking		\$ 217.50	\$ 228.38	5%	per violation
Violation Description	Registration Required		\$ 76.00	\$ 79.80	5%	per violation
Violation Description	No Tags/Expired Tags		\$ 86.50	\$ 90.83	5%	per violation
Violation Description	Missing License Plate (F)		\$ 44.50	\$ 46.73	5%	per violation
Violation Description	Missing License Plate (R)		\$ 44.50	\$ 46.73	5%	per violation
Violation Description	Blocking Driveway/Ent		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Parking On/Across Sidewalk		\$ 60.50	\$ 63.53	5%	per violation
Violation Description	Parking in RPPD w/o permit		\$ 55.00	\$ 57.75	5%	per violation
Violation Description	Repairing Vehicle		\$ 217.50	\$ 228.38	5%	per violation
Violation Description	Handicapped Zone (Blue)		\$ 370.00	\$ 388.50	5%	per violation
Violation Description	Blocking Disabled Parking		\$ 370.00	\$ 388.50	5%	per violation
Violation Description	Disabled Placard Misuse		\$ 427.50	\$ 448.88	5%	per violation
Violation Description	Unlawful Use of Reg., Plac. Plate		\$ 427.50	\$ 448.88	5%	per violation
Violation Description	Unattached Trailer		\$ 217.50	\$ 228.38	5%	per violation
Violation Description	Fire Hyd./No Parking 15 Ft		\$ 65.50	\$ 68.78	5%	per violation
Violation Description	Unlawful Parking		\$ 44.50	\$ 46.73	5%	per violation
Violation Description	Bicycle Parking		\$ 28.50	\$ 29.93	5%	per violation
Violation Description	Traffic Control Device		\$ 55.00	\$ 57.75	5%	per violation

CITY FY 2011-12 BUDGET RESOLUTION 2011.117

RESOLUTION NO. 2011.117

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF LYNWOOD ESTABLISHING THE APPROPRIATION LIMIT FOR FISCAL YEAR 2011-12 PURSUANT TO ARTICLE XIII B OF THE CALIFORNIA CONSTITUTION AND CORRECTING THE CALCULATION FOR THE APPROPRIATION LIMIT FOR FISCAL YEAR 2010-11

WHEREAS, Article XIII B of the California Constitution provided that the total annual appropriation subject to limitations of each government entity shall not exceed the appropriation limit of such entity of government, except for prior year adjustments in the cost-of-living or personal income and population, as noted in Article XIII B and State Statues; and

WHEREAS, pursuant to Article XIII B of the California Constitution, and section 7900 et seq. of the California Government Code, the City of Lynwood is required to set its appropriation limit for each fiscal year by resolution, and approve appropriate inflation and population factors used in calculating limit; and

WHEREAS, the total annual appropriation subject to limitation has been computed in accordance with provisions set forth in Article XIII B, Government Code Section 7900 et seq. and Proposition 111; and

WHEREAS, detailed documentation used in calculating the appropriation limit for FY 2012 is available for review on file in the Finance and Administration Department, and a summary is provided in the attached Exhibit A, which is incorporated as a part of this resolution for reference.

WHEREAS, the detailed documentation used in calculating the appropriation limit for FY 2011 is available for review on file in the Finance and Administration Department, and a summary is provided in the attached Exhibit B, which is incorporated as part of this resolution for reference.

NOW THEREFORE, THE CITY COUNCIL OF THE CITY OF LYNWOOD DOES HEREBY FIND, ORDER, AND RESOLVE AS FOLLOWS:

Section 1. That the City of Lynwood's Appropriation Limit for FY 2012 is \$24,622,181 as calculated under Exhibit A.

Section 2. That the City Council approves the correction to the City of Lynwood's Appropriation Limit for FY 2011, attached hereto as Exhibit B, revising and updating the original calculation adopted on June 1, 2010, Resolution 2010.111 as follows:

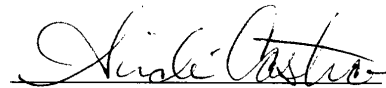
**CITY FY 2011-12 BUDGET RESOLUTION 2011.117
CONTINUED**

	Appropriation Limit
FY 2010-2011 (Resolution 2010.111)	\$24,844,932
FY 2010-2011 (Proposed Correction and Revision)	\$23,967,858

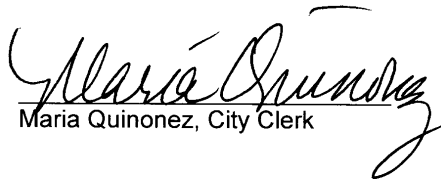
Section 3. That the growth factors used in calculating the FY 2011 and FY 2012 Appropriation Limit shall be the percentage change in California per capita income and the percentage change in population in the City of Lynwood.


Section 4. The Resolution shall take effect immediately upon its adoption.

PASSED, APPROVED and ADOPTED this 7th day of June, 2011.

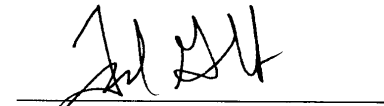

Aide Castro, Mayor

ATTEST:


Maria Quinonez, City Clerk


Roger L. Haley, City Manager

APPROVED AS TO FORM:


Fred Galante, City Attorney

APPROVED AS TO CONTENT:


Robert Torrez, Assistant City Manager

**CITY FY 2011-12 BUDGET RESOLUTION 2011.117
CONTINUED**

STATE OF CALIFORNIA)
) SS.
COUNTY OF LOS ANGELES)

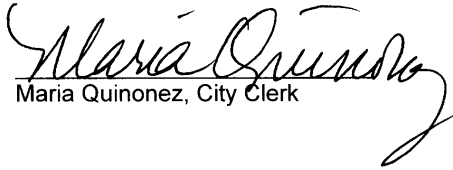
I, the undersigned, City Clerk of the City of Lynwood, do hereby certify that the foregoing Resolution was passed and adopted by the City Council of the City of Lynwood at a regular meeting held on the 7th day of **June, 2011**.

AYES: **COUNCIL MEMBERS FLORES, RODRIGUEZ, SANTILLAN, MORTON
 AND CASTRO**

NOES: **NONE**

ABSENT: **NONE**

ABSTAIN: **NONE**


Maria Quinonez, City Clerk

STATE OF CALIFORNIA)
) SS.
COUNTY OF LOS ANGELES)

I, the undersigned City Clerk of the City of Lynwood, and the Clerk of the City Council of said City, do hereby certify that the above foregoing is a full, true and correct copy of Resolution No. **2011.117** on file in my office and that said Resolution was adopted on the date and by the vote therein stated. Dated this 7th day of **June, 2011**.


Maria Quinonez, City Clerk

CITY FY 2011-12 BUDGET RESOLUTION 2011.117 CONTINUED

MAY 19, 2011

EXHIBIT "A"

REVENUE SUMMARY FISCAL YEAR 2011-12

ACCT. NO.	SOURCE	BUDGET FY 2011-12	TOTAL
	NON-TAXES/OTHER TAXES		
1011-45-30150	FRANCHISE TAXES	0	
1011-30-30151	FRANCHISE TAX-PIPELINES	105,000	
1011-30-30152	FRANCHISE TAX-REFUSE COLLECTION	714,000	
1011-30-30153	FRANCHISE TAX-CABLE	153,000	
1011-30-30154	FRANCHISE TAX-TOWING SERVICES	28,000	
1011-30-30156	FRANCHISE TAX-EDISON	290,000	
1011-45-30160	FRANCHISE TX IN LIEU	0	1,290,000
	LICENSES AND PERMITS		
1011-50-31105	BUSINESS LICENSE AP	13,700	
1011-50-31110	CONSTRUCTION PERMITS	355,000	
1011-50-31115	SIGN PERMITS	6,200	
1011-50-31120	FENCE PERMITS	2,700	
1011-30-33101	REAL PROPERTY REPORT FEES	43,400	
1011-55-31125	ANIMAL LICENSE FEES/SURPLUS	0	421,000
	FINES, FORFEITS AND PENALTIES		
1011-30-34101	MUNICIPAL COURT FINES	680,000	
1011-30-34105	VEHICLE CODE FINES	150,000	
1011-30-34110	ST SWEEPING PARKING FINES	420,000	
1011-30-34115	PARKING METER FINES	18,000	
1011-30-34125	LAWN PARKING FINES	18,000	
1011-50-34135	CODE ENFORCEMENT INF	40,000	
1011-50-34140	CODE ENF-BLDG VIOLAT	120,000	
1011-50-34145	LOUD PARTY VIOLATION	200	
1011-30-34150	MISC. PARKING FINES	290,000	1,736,200
	REVENUE FROM USE OF MONEY/PROP		
1011-50-33161	ABANDONED/FORECLOSED PROPERTY FEES	30,000	
1011-20-35101	INTEREST	38,000	
1011-50-35105	RENTAL - NON RECREATIONAL	130,000	
1011-60-35115	RENTAL- PARKING LOT	40,000	
1011-20-36110	INTEREST INCOME/NON-ALLOC.	39,002	
3421-20-35101	INTEREST	0	277,002
	REVENUE FROM OTHER AGENCIES		
1011-45-32110	STATE-MANDATED COST	60,000	
1011-60-32175	USDA GRT SPTS/LEIS.	53,055	
1011-30-37110	LOAN PROCEEDS-LRA	65,000	
4011-45-30544	HAZARD ELIM. GRT	0	
Fund 2101	GAS TAX FUND	1,953,423	
Fund 2601	SHERIFF DRUG SEIZURE FUND	0	
Fund 2451	AIR QUALITY IMPROVEMENT FUND	60,000	
Fund 4101	PARK REPLACEMENT FUND	0	
Fund 2251	SB 821 FUND	100,000	
Fund 2401	TRANSPORTATION FUND	9,000	
Fund 2901	HUD SECTION 108 LOAN	1,000	
Fund 2921	HUD SECTION 108 LOAN/2002	2,000	
Fund 2941	H.U.D. FUND	1,938,550	
Fund 2961	HUD HOME PROGRAM	641,069	
Fund 2201	STP FUND	0	

CITY FY 2011-12 BUDGET RESOLUTION 2011.117 CONTINUED

MAY 19, 2011

EXHIBIT "A"

REVENUE SUMMARY FISCAL YEAR 2011-12

ACCT. NO.	SOURCE	BUDGET FY 2011-12	TOTAL
Fund 3461	GRAFFITI PREVENTION GRANT	0	
Fund 2551	LOCAL LAW ENF BLOCK GRANT	0	
Fund 2501	COPS PROGRAM - AB 3229	0	
Fund 3501	BEVERAGE RECYCLING GRANT	8,000	
Fund 3541	1996 LA COUNTY PK & REC ACT	0	
Fund 3601	LAC HWY THRU CITIES	0	
Fund 3621	USED OIL RECYCLING GRANT	20,000	
Fund 4451	ROBERTI-ZBERG BOND 2000	0	
Fund 3661	PER CAPITA BOND ACT 2000	0	
Fund 3681	TEA GRANT	2,376,799	
Fund 3761	STATE HOMELAND SECURITY GRANT TOTAL	0	
Fund 3781	PROP 40 GRANT	0	
Fund 3801	JUSTICE ASSISTANCE PROGAM	88,519	
Fund 3821	RMC GRANT	0	
Fund 7101	INFORMATION SERVICES	0	7,376,415
CHARGES FOR CURRENT SERVICES			
1011-50-33110	PLAN CHECK FEES	84,000	
1011-50-33115	SPEC. INSPECTION FEE	12,000	
1011-50-33120	GENERAL PLAN AMEND	3,500	
1011-50-33125	ZONING & VARIANCE	7,000	
1011-50-33130	CONDITIONAL USE PRMT	14,000	
1011-50-33135	PARCEL & TRACT MAP	7,000	
1011-50-33140	APPEAL PROCESSING	500	
1011-50-33145	SITE PLAN REVIEW FEES	8,000	
1011-50-33155	LAND USE DETERMINATION	1,000	
1011-45-33165	ENGINEERING INSPECT.	130,000	
1011-50-33170	FIRE INSPECTION FEES	450,000	
1011-60-33180	REG. SPECIAL EVENTS	15,000	
1011-60-33190	ADULT SPORTS FEE	17,000	
1011-60-33195	YOUTH SPORTS FEE	4,000	
1011-60-33201	FIELD RENTAL FEES	20,000	
1011-60-33205	PUBLIC BUILDING RENTAL	9,000	
1011-25-33206	BILLBOARD AGREEMENT	33,750	
1011-60-33210	NATATORIUM FEES	30,000	
1011-60-33215	BATEMAN RENTALS	290,000	
1011-60-33220	RECREATION FEES	20,000	
1011-60-33225	DAY CAMP FEES	50,000	
1011-50-33240	WEED ABATEMENT CHRGS	10,500	
1011-45-33255	WASTE COLLECTION-RESID	2,300,000	
1011-15-33285	CANDIDATE FILING FEES	3,200	
1011-50-36135	SALE OF MAPS, PLANS & PHOTOS	4,700	
1011-60-33285	YOUTH CTR SPEC. EVENTS	2,400	
1011-60-33315	RACQUETBALL FEES	500	
Fund 2051	ST. SWEEPING /IMPROV CHARGES	0	

CITY FY 2011-12 BUDGET RESOLUTION 2011.117 CONTINUED

MAY 19, 2011

EXHIBIT "A"

REVENUE SUMMARY FISCAL YEAR 2011-12

ACCT. NO.	SOURCE	BUDGET FY 2011-12	TOTAL
Fund 2651	LIGHTING ASSESSMENT	1,041,810	
Fund 3381	BUSINESS IMPROVEMENT DISTRICT	135,000	
Fund 2401	PASSENGER FARES/BUS PASS COLLECTIONS	9,000	
Fund 2701	LANDSCAPE MAINTENANCE	1,088,592	
Fund 2751	IMPACT FEES FUND	101,210	
Fund 2801	PUBLIC ART FUND	21,500	
Fund 2851	LITTER ABATEMENT PROGRAM	363,400	6,287,562
OTHER REVENUE			
1011-30-36999	MISCELLANEOUS REV	60,000	
1011-30-33340	ADMIN SUPPORT-WATER	1,118,246	
1011-30-33345	ADMIN SUPPORT - LRA	0	
1011-30-33350	ADMIN SUPPORT-HUD	0	
1011-30-33375	ADM SUPPORT-CAPITAL	0	
1011-30-33385	CASH OVER/SHORT	-250	
1011-35-36155	DAMAGE TO CITY PROPERTY	0	
1011-30-33390	ADMIN. SUPPORT-PERS	0	
1011-50-33405	PAINT PERMIT	100	
1011-30-36175	MISC. DONATIONS	1,000	
1011-30-33415	VEHICLE RELEASE/ADMIN. FEE	80,000	
1011-45-33420	RUBBISH ADMIN. FEES	330,000	1,589,096
SUBTOTAL NON-TAXES/OTHER TAXES			18,977,275
TAXES:			
PROPERTY TAXES (GENERAL)			
1011-30-30101	CURRENT YEAR SECURED	2,033,670	
1011-30-30105	CURRENT YEAR UNSECUR	73,023	
1011-30-31110	PRIOR YEARS	0	
1011-30-30115	INTEREST & PENALTIES	15,150	
1011-30-30120	TAX REDEMPTION	93,930	
1011-30-30125	PROPERTY TAX IN LIEU	0	
1011-30-30130	HOMEOWNER'S EXEMPT.	18,541	
1011-30-30135	SUPPLEMENTAL TAXES	25,250	
1011-30-30140	IN-LIEU PROPERTY TX/VLF SWAP	5,849,484	8,109,048
PROPERTY TAXES (RETIREMENT)			
2011-30-30101	CURRENT YEAR SECURED	2,225,844	
2011-30-30105	CURRENT YEAR UNSECUR	42,000	
2011-30-30110	PRIOR YEARS	880	
2011-30-30115	INTEREST & PENALTIES	55,000	

**CITY FY 2011-12 BUDGET RESOLUTION 2011.117
CONTINUED**

MAY 19, 2011

EXHIBIT "A"

REVENUE SUMMARY FISCAL YEAR 2011-12		BUDGET FY 2011-12	TOTAL
ACCT. NO.	SOURCE		
2011-30-30120	TAX REDEMPTION	140,000	
2011-30-30130	HOMEOWNER'S EXEMPT.	37,000	
2011-30-30135	SUPPLEMENTAL TAXES	0	2,500,724
	OTHER TAXES		
1011-30-30145	SALES TAX	2,418,436	
1011-30-30155	DOCUMENTARY TRANSFER TAX	52,264	
1011-50-31101	BUSINESS LICENSE	405,000	
1011-40-30166	UTILITY USER'S TAX-ELECTRIC	2,247,000	
1011-40-30167	UTILITY USER'S TAX-GAS	754,000	
1011-40-30168	UTILITY USER'S TAX-WATER	640,000	
1011-40-30169	UTILITY USER'S TAX-TELEPHONE	2,250,000	
1011-30-30175	SALES TAX-PUBLIC SAFETY	117,473	
1011-30-30185	SALES TAX COMP/BACKFILL	803,466	
Fund 2301	PROP "A" LOCAL RETURN FUND	988,631	
Fund 2351	PROP "C" FUND	1,020,000	11,696,270
	REVENUE FROM OTHER AGENCIES		
1011-45-32101	STATE-MTR VEHICLE	236,270	
1011-45-32105	STATE-OFF HWY FEES	0	
1011-45-32115	STATE - HIGHWAY RENTAL	1,950	238,220
	SUBTOTAL TAXES		22,544,262
	TOTAL NON-TAXES & TAXES		41,521,537
INTEREST ALLOCATION:			
	INTEREST		200,000
	TOTAL NON-TAXES & TAXES & INTEREST		41,721,537
INTEREST DISTRIBUTION (%):			
	NON-PROCEEDS OF TAXES	45.70%	91,409
	PROCEEDS OF TAXES	54.30%	108,591
	TOTAL	100.00%	200,000
REVENUE SUMMARY:			
	NON-PROCEEDS OF TAXES		19,068,684
	PROCEEDS OF TAXES INCLUDING INTEREST		22,652,853
	TOTAL		41,721,537

**CITY FY 2011-12 BUDGET RESOLUTION 2011.117
CONTINUED**

MAY 19, 2011

EXHIBIT "A"

APPROPRIATION LIMIT CALCULATION

YEAR	CPI	POPULATION CHANGE % *	FACTOR*	APPROPRIATION LIMIT**
FY 1986-87 BASE YEAR				8,490,630
FY 2002-2003	4.91%	1.63%	1.06620	18,650,087
FY 2003-2004	2.31%	1.03%	1.03384	19,281,206
FY 2004-2005	3.28%	0.61%	1.03910	20,035,101
(FY 2004-2005 Recalculated)				
FY 2005-2006	5.26%	0.31%	1.05580	21,153,060
(FY 2005-2006 Recalculated)				
FY 2006-2007	3.96%	0.35%	1.04320	22,066,872
FY 2007-2008	4.42%	1.20%	1.05670	23,053,261
FY 2008-2009	4.29%	1.31%	1.05660	24,049,162
FY 2009-2010	4.35%	1.11%	1.01717	24,461,990
FY 2010-2011	-2.54%	0.53%	0.97980	23,967,858
(FY 2010-2011 Recalculated)				

2011-12:

*Per Capita Cost of Living Change =2.51 percent

*Population Change (Lynwood) = 0.21 percent

Per Capita Cost of Living converted to a ratio: $\frac{2.51 + 100}{100} = 1.0251$

Population converted to a ratio: $\frac{0.21 + 100}{100} = 1.0021$

Calculation of factor for FY 2011-2012: $1.0251 \times 1.0021 = 1.0273$

Calculation of Appropriation Limit
(Prior Year's Appropriation Limit multiply by factor) $\$23,967,858 \times 1.0273 = \$24,622,181$

STATUS OF APPROPRIATION LIMIT

	FY 2011-2012
Maximum Appropriation Limit	24,622,181
(1) Proceeds of Taxes (less Retirement Taxes + Interest Allocation for Taxes)	20,152,129
Under Maximum Appropriation Limit	4,470,052
Over Maximum Appropriation Limit	0
(1) (+) Proceeds of Taxes	22,544,262
(-) Retirement Taxes	2,500,724
(+) Interest Alloc. on Proceeds of Taxes	108,591
Total	20,152,129

*Source: State Department of Finance

**CITY FY 2011-12 BUDGET RESOLUTION 2011.117
CONTINUED**

EXHIBIT "B"

**REVENUE SUMMARY
FISCAL YEAR 2010-11**

ACCT. NO.	SOURCE	BUDGET FY 2010-11	TOTAL
	NON-TAXES/OTHER TAXES		
1011-45-30150	FRANCHISE FEES	1,316,000	
1011-45-30160	FRANCHISE TX IN LIEU	0	1,316,000
	LICENSES AND PERMITS		
1011-50-31105	BUSINESS LICENSE AP	8,000	
1011-50-31110	CONSTRUCTION PERMITS	300,000	
1011-50-31115	SIGN PERMITS	7,000	
1011-50-31120	FENCE PERMITS	6,500	
1011-50-33101	REAL PROPERTY REPORT FEES	40,000	
1011-55-31125	ANIMAL LICENSE FEES/SURPLUS	0	361,500
	FINES, FORFEITS AND PENALTIES		
1011-55-34101	MUNICIPAL COURT FINES	450,000	
1011-55-34105	VEHICLE CODE FINES	150,000	
1011-55-34110	ST SWEEPING PARKING FINES	400,000	
1011-55-34115	PARKING METER FINES	35,000	
1011-55-34125	LAWN PARKING FINES	15,000	
1011-50-34140	CODE ENFORCEMENT INF	13,650	
1011-50-34145	CODE ENF-BLDG VIOLAT	50,000	
1011-55-34145	LOUD PARTY VIOLATION	750	
1011-55-34150	MISC. PARKING FINES	150,000	1,264,400
	REVENUE FRM USE OF MONEY/PROP		
1011-50-33161	ABANDONED/FORECLOSED PROPERTY FEES	26,000	
1011-20-35101	INTEREST	200,000	
1011-60-35105	RENTAL - NON RECREATIONAL	130,000	
1011-60-35115	RENTAL- PARKING LOT	24,000	
1011-20-36110	INTEREST INCOME/NON-ALLOC.	46,800	
3421-20-35101	INTEREST	0	400,800
	REVENUE FROM OTHER AGENCIES		
1011-45-32110	STATE-MANDATED COST	60,000	
1011-60-32175	USDA GRT SPTS/LEIS.	43,580	
1011-30-37110	LOAN PROCEEDS-LRA	0	
4011-67-30544	HAZARD ELIM. GRT	0	
Fund 2101	GAS TAX FUND	1,149,843	
Fund 2601	SHERIFF DRUG SEIZURE FUND	10,800	
Fund 2451	AIR QUALITY IMPROVEMENT FUND	76,000	
Fund 4101	PARK REPLACEMENT FUND	0	
Fund 2551	SB 821 FUND	0	
Fund 2401	TRANSPORTATION FUND	25,000	
Fund 2901	HUD SECTION 108 LOAN	5,000	
Fund 2941	H.U.D. FUND	2,535,680	
Fund 2961	HUD HOME PROGRAM	671,127	
Fund 2201	STP FUND	0	
Fund 3461	GRAFFITI PREVENTION GRANT	0	

CITY FY 2011-12 BUDGET RESOLUTION 2011.117 CONTINUED

EXHIBIT "B"

REVENUE SUMMARY FISCAL YEAR 2010-11

ACCT. NO.	SOURCE	BUDGET FY 2010-11	TOTAL
Fund 2551	LOCAL LAW ENF BLOCK GRANT	0	
Fund 2501	COPS PROGRAM - AB 3229	100,000	
Fund 3501	BEVERAGE RECYCLING GRANT	8,000	
Fund 3541	1996 LA COUNTY PK & REC ACT	0	
Fund 3601	LAC HWY THRU CITIES	0	
Fund 3621	USED OIL RECYCLING GRANT	12,000	
Fund 4451	ROBERTI-ZBERG BOND 2000	0	
Fund 3661	PER CAPITA BOND ACT 2000	0	
Fund 3681	TEA GRANT	2,376,799	
Fund 3761	STATE HOMELAND SECURITY GRANT TOTAL	0	
Fund 3781	PROP 40 GRANT	0	
Fund 3801	JUSTICE ASSISTANCE PROGRAM	75,302	
Fund 3821	RMC GRANT	0	
Fund 7101	INFORMATION SERVICES	0	7,149,131
CHARGES FOR CURRENT SERVICES			
1011-50-33110	PLAN CHECK FEES	150,000	
1011-50-30602	SPEC. INSPECTION FEE	3,000	
1011-50-33120	GENERAL PLAN AMEND	6,000	
1011-50-33125	ZONING & VARIANCE	16,000	
1011-50-33130	CONDITIONAL USE PRMT	20,000	
1011-50-33135	PARCEL & TRACT MAP	7,000	
1011-50-33140	APPEAL PROCESSING	1,000	
1011-50-33145	SITE PLAN REVIEW FEES	10,000	
1011-50-33155	LAND USE DETERMINATION	1,500	
1011-45-33165	ENGINEERING INSPECT.	200,000	
1011-50-33170	FIRE INSPECTION FEES	450,000	
1011-60-33180	REG. SPECIAL EVENTS	7,000	
1011-60-33190	ADULT SPORTS FEE	23,000	
1011-60-33195	YOUTH SPORTS FEE	3,000	
1011-60-33201	FIELD RENTAL FEES	6,000	
1011-60-33205	PUBLIC BUILDING RENTAL	9,000	
1011-60-33210	NATATORIUM FEES	30,000	
1011-60-33215	BATEMAN RENTALS	290,000	
1011-60-33220	RECREATION FEES	9,000	
1011-60-33225	DAY CAMP FEES	40,000	
1011-55-33240	WEED ABATEMENT CHRGS	10,000	
1011-45-33255	WASTE COLLECTION-RESID	2,150,000	
1011-15-33285	CANDIDATE FILING FEES	3,210	
1011-50-36135	SALE OF MAPS, PLANS & PHOTOS	8,500	
1011-60-33285	YOUTH CTR SPEC. EVENTS	1,000	
1011-60-33315	RACQUETBALL FEES	500	
Fund 2051	ST. SWEEPING /IMPROV CHARGES	50,000	

**CITY FY 2011-12 BUDGET RESOLUTION 2011.117
CONTINUED**

EXHIBIT "B"

REVENUE SUMMARY FISCAL YEAR 2010-11			
ACCT. NO.	SOURCE	BUDGET FY 2010-11	TOTAL
Fund 2651	LIGHTING ASSESSMENT	1,036,300	
Fund 3381	BUSINESS IMPROVEMENT DISTRICT	131,250	
Fund 2401	PASSENGER FARES/BUS PASS COLLECTIONS	25,000	
Fund 2701	LANDSCAPE MAINTENANCE	1,064,654	
Fund 2751	IMPACT FEES FUND	141,511	
Fund 2801	PUBLIC ART FUND	36,900	
Fund 2851	LITTER ABATEMENT PROGRAM	290,400	6,230,725
OTHER REVENUE			
1011-30-36999	MISCELLANEOUS REV	171,584	
1011-30-33340	ADMIN SUPPORT-WATER	1,118,246	
1011-30-33345	ADMIN SUPPORT - LRA	0	
1011-30-33350	ADMIN SUPPORT-HUD	0	
1011-30-33375	ADM SUPPORT-CAPITAL	0	
1011-30-33385	CASH OVER/SHORT	-250	
1011-35-36155	DAMAGE TO CITY PROPERTY	0	
1011-30-33390	ADMIN. SUPPORT-PERS	0	
1011-50-33405	PAINT PERMIT	4,500	
1011-30-36175	MISC. DONATIONS	0	
1011-55-33415	VEHICLE RELEASE/ADMIN. FEE	100,000	
1011-45-33420	RUBBISH ADMIN. FEES	276,000	1,670,080
SUBTOTAL NON-TAXES/OTHER TAXES			18,392,636
TAXES:			
PROPERTY TAXES (GENERAL)			
1011-30-30101	CURRENT YEAR SECURED	2,033,858	
1011-30-30105	CURRENT YEAR UNSECUR	75,000	
1011-30-31110	PRIOR YEARS	0	
1011-30-30115	INTEREST & PENALTIES	25,000	
1011-30-30120	TAX REDEMPTION	100,000	
1011-30-30125	PROPERTY TAX IN LIEU	0	
1011-30-30130	HOMEOWNER'S EXEMPT.	18,357	
1011-30-30135	SUPPLEMENTAL TAXES	25,000	
1011-30-30140	IN-LIEU PROPERTY TX/VLF SWAP	5,751,066	8,028,281
PROPERTY TAXES (RETIREMENT)			
2011-30-30101	CURRENT YEAR SECURED	2,225,844	
2011-30-30105	CURRENT YEAR UNSECUR	35,000	
2011-30-30110	PRIOR YEARS	0	
2011-30-30115	INTEREST & PENALTIES	60,000	

CITY FY 2011-12 BUDGET RESOLUTION 2011.117 CONTINUED

EXHIBIT "B"

REVENUE SUMMARY FISCAL YEAR 2010-11			
ACCT. NO.	SOURCE	BUDGET FY 2010-11	TOTAL
2011-30-30120	TAX REDEMPTION	200,000	
2011-30-30130	HOMEOWNER'S EXEMPT.	36,000	
2011-30-30135	SUPPLEMENTAL TAXES	0	2,556,844
	OTHER TAXES		
1011-30-30145	SALES TAX	2,204,408	
1011-30-30155	DOCUMENTARY TRANSFER TAX	75,000	
1011-50-31101	BUSINESS LICENSE	400,000	
1011-30-30615	UTILITY USER'S TAX	5,777,668	
1011-30-30175	SALES TAX-PUBLIC SAFETY	147,900	
1011-30-30185	SALES TAX COMP/BACKFILL	742,592	
Fund 2301	PROP "A" LOCAL RETURN FUND	1,042,676	
Fund 2351	PROP "C" FUND	1,135,000	11,525,244
	REVENUE FROM OTHER AGENCIES		
1011-45-32101	STATE-MTR VEHICLE	200,000	
1011-45-32105	STATE-OFF HWY FEES	0	
1011-45-32115	STATE - HIGHWAY RENTAL	2,000	202,000
	SUBTOTAL TAXES		22,312,369
	TOTAL NON-TAXES & TAXES		40,705,005
	INTEREST ALLOCATION:		
	INTEREST		200,000
	TOTAL NON-TAXES & TAXES & INTEREST		40,905,005
	INTEREST DISTRIBUTION (%):		
	NON-PROCEEDS OF TAXES	45.19%	90,370
	PROCEEDS OF TAXES	54.81%	109,630
	TOTAL	100.00%	200,000
	REVENUE SUMMARY:		
	NON-PROCEEDS OF TAXES		18,483,006
	PROCEEDS OF TAXES		22,421,999
	TOTAL		40,905,005

CITY FY 2011-12 BUDGET RESOLUTION 2011.117 CONTINUED

EXHIBIT "B"

APPROPRIATION LIMIT CALCULATION

YEAR	CPI	POPULATION CHANGE % *	FACTOR*	APPROPRIATION LIMIT**
FY 1986-87 BASE YEAR				8,490,630
FY 2002-2003	4.91%	1.63%	1.06620	18,650,087
FY 2003-2004	2.31%	1.03%	1.03384	19,281,206
FY 2004-2005	3.28%	0.61%	1.03910	20,035,101
(FY 2004-2005 Recalculated)				
FY 2005-2006	5.26%	0.31%	1.05580	21,153,060
(FY 2005-2006 Recalculated)				
FY 2006-2007	3.96%	0.35%	1.04320	22,066,872
FY 2007-2008	4.42%	1.20%	1.05670	23,053,261
FY 2008-2009	4.29%	1.31%	1.05660	24,049,162
FY 2009-2010	4.35%	1.11%	1.01717	24,461,990
FY 2010-2011	-2.54%	0.53%	0.97980	23,967,858
(FY 2010-2011 Recalculated)				

2010-11:

*Per Capita Cost of Living Change = -2.54 percent

*Population Change (Lynwood) = 0.53 percent

Per Capita Cost of Living converted to a ratio: $\frac{-2.54 + 100}{100} = 0.9746$

Population converted to a ratio: $\frac{0.53 + 100}{100} = 1.0053$

Calculation of factor for FY 2011-2012: $0.9746 \times 1.0053 = 0.9798$

Calculation of Appropriation Limit $\$24,461,990 \times 0.9798 = \$23,967,858$
(Prior Year's Appropriation Limit multiply by factor)

STATUS OF APPROPRIATION LIMIT

	FY 2010-2011
Maximum Appropriation Limit	23,967,858
(1) Proceeds of Taxes (less Retirement Taxes + Interest Allocation for Taxes)	19,865,155
Under Maximum Appropriation Limit	4,102,703
Over Maximum Appropriation Limit	0
(1) (+) Proceeds of Taxes	22,312,369
(-) Retirement Taxes	2,556,844
(+) Interest Alloc. on Proceeds of Taxes	109,630
Total	19,865,155

*Source: State Department of Finance

CITY FY 2011-12 BUDGET RESOLUTION 2011.026

RESOLUTION NO. 2011.026

A RESOLUTION OF LYNWOOD REDEVELOPMENT AGENCY OF THE CITY OF LYNWOOD ADOPTING THE FISCAL YEAR 2011-12 BUDGET

WHEREAS, the Board of Directors for the Lynwood Redevelopment Agency (LRA) reviewed the Executive Director's Fiscal Year 2011-12 Proposed budget for the LRA, attached herein and made a part of this resolution through this reference; and

WHEREAS, the agenda for the June 7, 2011 meeting of the Lynwood Redevelopment Agency was duly posted, and the Executive Director's FY 2011-12 Proposed Budget and all related agenda material were made available to the interested parties.

NOW, THEREFORE, THE LYNWOOD REDEVELOPMENT AGENCY DOES HEREBY RESOLVE AND DETERMINE AS FOLLOWS:

Section 1. The Lynwood Redevelopment Agency budget for Fiscal Year 2011-12 is hereby adopted as presented in the Executive Director's FY 2011-12 Proposed Budget, including any revisions approved by the Agency Board.

Section 2. The Agency finds that the planning and administrative expenses are necessary for the production, improvement or preservation of low-and moderate income housing and that the amount of money that will be spent for planning and general administrative activities associated with the development, improvement and preservation of that housing is not disproportionate to the amount that will actually be spent for the costs of production, improvement, or preservation of that housing.

Section 3. The Agency approves a budget adjustment and payment to be made to remit \$776,589.21 to the Office of Auditor-Controller of Los Angeles County either in installment as requested by the Executive Director or in lump sum payment regarding the over-advance to the Agency's Area A'81 Annex.

Section 4. The Executive Director or his designee is hereby authorized to approve any transfer between accounts, provided that they are within the same department and the same fund.

Section 5. The Secretary shall certify to the adoption of this Resolution.

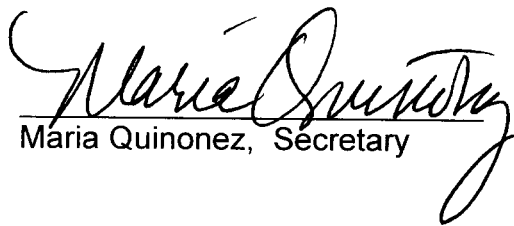
Section 6. This Resolution shall be effective immediately upon adoption.

**CITY FY 2011-12 BUDGET RESOLUTION 2011.026
CONTINUED**

PASSED, APPROVED and ADOPTED this 7th day of June 2011.

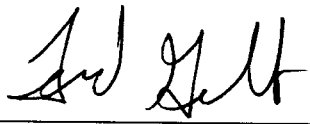

Aide Castro, Chair

ATTEST:

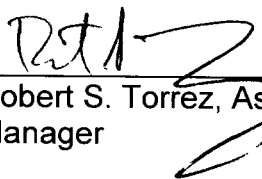

Maria Quinonez, Secretary


Roger L. Haley, Executive Director

APPROVED AS TO FORM:


Fred Galante, Agency Counsel

APPROVED AS TO CONTENT:


Robert S. Torrez, Assistant City
Manager

